Council Meeting Date: August 9, 2021	Agenda Item: 9(a)

CITY COUNCIL AGENDA ITEM

CITY OF SHORELINE, WASHINGTON

AGENDA TITLE:	Discussion and Introduction of the King County Regional
	Homelessness Authority
DEPARTMENT:	Recreation, Cultural and Community Services
PRESENTED BY:	Colleen Kelly, Director

ACTION: Ordinance Resolution Motion

Discussion **Public Hearing**

PROBLEM/ISSUE STATEMENT:

In 2019, King County and the City of Seattle entered into an Interlocal Agreement to establish the King County Regional Homelessness Authority with the goal of unifying and coordinating efforts related to the overall homelessness response system. With the hiring of the first CEO, Marc Dones, in April of this year, the KCRHA is beginning to reach out to cities across the region.

Tonight, City Council will receive a brief update on addressing homelessness in Shoreline with a focus on providing an overview of the newly formed King County Regional Homelessness Authority (KCRHA) and the Sub-Regional Planning Process. City Council will be joined by staff from KCRHA, including Marc Dones, CEO; Anne Martens, Director of External Affairs and Communications; and Alexis Mercedes Rinck, Sub-Regional Planning Manager. KCRHA staff will provide information regarding the formation of KCRHA, its governance structure and scope of work, sub-regional planning activities, and the vision for future City participation.

RESOURCE/FINANCIAL IMPACT:

This is a discussion item with no financial impact.

RECOMMENDATION

No action is required. Staff recommends that the City Council take this opportunity to learn more about this new regional entity and ask any questions they may have of KCRHA staff regarding how the City may interact with the KCRHA in the future.

Approved By: City Manager **DT** City Attorney **MK**

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INTRODUCTION

In 2019, King County and the City of Seattle entered into an Interlocal Agreement to establish the King County Regional Homelessness Authority with the goal of unifying and coordinating efforts related to the overall homelessness response system. With the hiring of the first CEO, Marc Dones, in April of this year, the KCRHA is beginning to reach out to cities across the region.

BACKGROUND

Regional Coordination

Beginning in 2017 and spanning many months, All Home, King County, and the City of Seattle collaborated to define and design a unified Regional Homeless System. This work was coordinated in partnership with people with lived experience of homelessness, homeless advocates, housing and service providers, Sound Cities Association (SCA) members, and local business and philanthropy. The effort sought to address the fragmentation that currently exists within the overall homelessness response system, which has been shown to diminish the effectiveness of homelessness-related funding, service delivery, and system performance. Most importantly, the redesign is meant to improve outcomes for people experiencing homelessness.

On September 4th, 2019, King County Executive Constantine and Seattle Mayor Durkan transmitted legislation to the King County Council and the Seattle City Council to establish the King County Regional Homelessness Authority (KCRHA) to oversee policy, funding, and services for people experiencing homelessness countywide. The legislation included a proposed Interlocal Agreement (ILA) and a Charter that authorized the creation of the new entity to administer and oversee regional homelessness efforts. The final Interlocal Agreement for the Establishment of the King County Regional Homelessness Authority Between King County and the City of Seattle was signed on December 19, 2021. Additional details regarding the collaboration process are available in this December 18, 2019 King County News Release and on the Regional Housing Authority page of the All Home website.

Shoreline Homelessness Response

In February 2019 staff recommended and the City Council concurred that the most critical need related to homelessness in Shoreline was the lack of a year-round 24/7 shelter for single adults. More information on the need for a year-round 24/7 shelter for single adults can be found in the staff report from February 25, 2019: Discussing Council Goal 5 – Action Step 9: Engage in an Analysis with Service Providers to Identify What Services and Processes Exist to Connect those Experiencing Homelessness and/or Opioid Addiction with Supportive Services and Identify Gaps That May Exist. This discussion resulted in the development of the 2020-2022 Council Goal 5, Action Step 7: Begin a process of developing partnerships with North King County cities and other key stakeholders in support of siting a 24/7 shelter/navigation center to serve homeless single adults in North King County.

In July 2019, staff convened the first meeting of a North King County Shelter Task Force including representation from five North King County Cities (Shoreline, Bothell, Kenmore, Lake Forest Park, and Woodinville), local service providers, and community

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partners that have been actively engaged in working on the issue of homelessness. Just before the group's first meeting, the City was approached about the potential to purchase the Oaks Nursing Home property at 165th and Aurora. Over the following months, the City worked with King County and the King County Housing Authority to explore the feasibility of utilizing this property as an Enhanced Shelter. Ultimately, the property was purchased by the King County Housing Authority for this purpose. The City supported this vision by adopting Interim Zoning Regulations to allow the site to be used as a shelter. This topic was discussed by Council on August 10, 2020, with Council action on October 26, 2020. More information on this action can be found in the following staff report: Public Hearing and Adopting Ordinance No. 906 - Interim Zoning Regulations to Allow Siting a 24/7 Enhanced Shelter in the R-48 Zone District. This action added a requirement for a Memorandum of Agreement (MOA) between the City. the County, and Lake City Partners, the operating partner, to address overall operations and specific responsibilities of each entity. The City Council authorized City participation in the MOA on November 23, 2020. More information on this can be found in the following staff report: Authorizing the City Manager to Sign the Memorandum of Agreement for the Operation of an Enhanced Shelter Within the City of Shoreline with King County and Lake City Partners.

By the end of the year, the goal of siting a shelter in North King County had been achieved much sooner than could have been anticipated, making the specific purpose of the Task Force as initially envisioned no longer necessary. However, the Task Force members agreed by consensus that there would be value in continuing to meet as a North King County Coalition in order discuss potential policy and program options related to the issue of homelessness broadly. The Coalition could also serve to propose solutions that individual cities may want to consider and could be well positioned to influence and respond to the newly forming KCRHA. The group has been working to craft Memorandum of Agreement for the new Coalition that will be coming before the Council in September 2021 for discussion and action.

DISCUSSION

Tonight, staff from the King County Regional Housing Authority (KCRHA) will present an overview of KCRHA, including why and how it was formed, its scope of work and governance framework, sub-regional planning activities and the vision for how local cities may be involved going forward. The KCRHA presentation can be found as Attachment A to this staff report.

Council may be interested asking questions about the sub-regional planning process, including specific capacity and service gaps that may already have been identified in North King County as well as any plans for how those gaps may be addressed. Council may also wish to inquire about KCRHA's interest in expanding municipal participation in the Interlocal Agreement and what the implications are for cities that sign on to the ILA.

Additional information regarding the KCRHA is available on their website.

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COUNCIL GOAL(S) ADDRESSED

Tonight's discussion is related to Council Goal 5, Action Step 7: Begin a process of developing partnerships with North King County cities and other key stakeholders in support of siting a 24/7 shelter/navigation center to serve homeless single adults in North King County.

RESOURCE/FINANCIAL IMPACT

This is a discussion item only with no financial impact.

RECOMMENDATION

No action is required. Staff recommends that Council take this opportunity to learn more about this new regional entity and ask any questions they may have regarding how the City may interact with the KCRHA in the future.

ATTACHMENTS

Attachment A: KCRHA Slide Presentation

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King County Regional Homelessness Authority:

The North King County Sub-Regional Plan

KCRHA CEO, Marc Dones
Director of External Affairs and Communications, Anne Martens
Sub-Regional Planning Manager, Alexis Mercedes Rinck

KING COUNTY REGIONAL HOMELESSNESS AUTHORITY

About the KCRHA

"Following a thorough review of programs and services, the RHA will coordinate all publicly-funded outreach, diversion, shelter, rapid re-housing, transitional housing and permanent supportive housing services and most of the region's prevention efforts for Seattle, King County, and other cities who choose to sign on to the ILA.

KCRHA will provide **consolidated**, **aligned services for individuals**, **youth**, **and families** who are experiencing homelessness or who are at imminent risk of experiencing homelessness in King County. We will coordinate existing services for people experiencing homelessness, and will design, fund, and operate other homelessness and related social services **using equity and social justice principles**."

- From the Inter-Local Agreement



Timeline

2018-2019 2021 2022 2023+

NIS Design & Inter-Local Agreement (ILA)

National Innovation Service engaged in 2018 to evaluate the system. KCRHA established December 2019 by ILA between Seattle and King County

Administrative Start-Up & Global Pandemic

King County, Seattle, and Sound Cities set up governance structures for KCRHA; COVID-19 changed the landscape and responses to homelessness.

Hiring & Planning

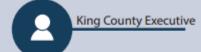
ceo Marc Dones started in April 2021, focused on start-up & hired executive team. Started sub-regional planning in late June; expect a snapshot report by September.

Implementation,
Catalytic
Portfolio &
Rebidding
Contracts

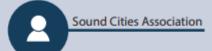
Significant,
Visible,
Transformative
Change

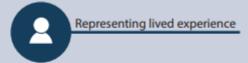


GOVERNING COMMITTEE - 12 MEMBERS







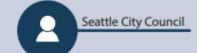




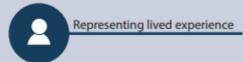












IMPLEMENTATION BOARD - 13 MEMBERS WITH THE BELOW COLLECTIVE EXPERTISE



























- · Criminal Justice
- · Fiscal Oversight
- · Physical or Behavioral Health
- · Academic Research or Data Performance Evaluation
- Affordable Housing Finance or Development
- Business Operations or Strategy
- · Equity Implementation

- Homelessness Service Provision
- · Federal Continuum of Care Service Provision
- · Labor Unions/Workforce
- Youth Services
- · Child Welfare Services
- Three members representing lived experience

ADVISORY COMMITTEE - CONTINUUM OF CARE

Perform the functions of the mandatory Federal Continuum of Care Board.

Contracts with Service Providers

KCRHA assumes contracting from King County & Seattle

- Terms stay the same through 2022 but are consolidated
 - RHA provides policy guidance & technical assistance
- RFP and full-system re-bid for 2023
 - Conversations with providers about what that looks like
 - Potential for significant changes
 - Other cities can sign-on through an ILA



Catalytic Portfolio

- Peer Navigation as Outreach
- By-Name List & High-Quality Data
- Bridge Housing



SUB-REGIONAL PLANNING

North County
East County
Snoqualmie Valley
South County (+ Southeast or South Valley)
Seattle Metro

KING COUNTY REGIONAL HOMELESSNESS AUTHORITY

Key Components of Sub-Regional Plans

Rooted in equity & social justice principles, there are six key components:

- 1. Provide a landscape of services available to people experiencing or at risk of experiencing homelessness;
- 2. Description of investments/funding into service response;
- 3. Narrative/qualitative data about lived experiences navigating homelessness in that sub-region;
- 4. Highlight gaps and needs arounds services;
- 5. Identification action steps for stakeholders;
- 6. Timelines.



Engagement to Date

- Contact with 102 different organizations (nonprofits, providers, cities)
 - o 34 cities
 - Over 150 people total
- Met individually with 100 individuals representing 60 different organizations.
- Scheduled meetings with over 40 stakeholders scheduled for July and early August.
 - In scheduling process with over 20 stakeholders.



North King County Engagement

- Groups such as North Urban Human Services Alliance, and the North King County Coalition on Homelessness.
- City staff from Shoreline, Lake Forest Park, Kenmore, Bothell, and Woodinville.
- Provider agencies like Mary's Place, Kirkland/Northshore Center,
 Lake City Partners, Bothell United Methodist Church, RADAR
 Navigator Program, Center for Human Services.

Planning Timeline

Timeline:

- September 2021: A Snapshot Report
- **Early 2022:** Draft sub-regional plans
- March 2022: The Final Sub-Regional Planning Report

Timeline Considerations:

- Robust & Equitable Engagement
- Local Elections Cycle
- Current Staffing Levels
- Expanding Scope to Respond to Additional Sub-Regions



Sub-Regions of King County

- North King County: Shoreline, Lake Forest Park, Bothell, Kenmore, Woodinville, Lake City
- <u>East King County:</u> Kirkland, Redmond, Bellevue, Mercer Island, Sammamish, Issaquah**
- <u>Snoqualmie Valley:</u> North Bend, Snoqualmie, Carnation, Duvall, Fall City (UKC),
 Issaquah**
- South King County: Tukwila, Burien, Renton, Kent, Auburn, Seatac, Federal Way, Pacific, Algona, Normandy Park, Des Moines, Maple Valley, Black Diamond, Newcastle, Milton, Enumclaw, Skyway**, White Center
 - South East King County distinction
- <u>Seattle Metro:</u> Seattle, Vashon Maury Island, Skyway**



Signing on to an ILA

Why sign an Inter-Local Agreement?

- Demonstrates commitment to a regional approach for systems change
 - Clarifies relationship with KCRHA, including a Master Services Agreement that is designed to meet your local needs
- Consistent data, metrics, and technical assistance
 - KCRHA can support
- Your funding goes further as a result of coordination and alignment with regional funding strategies

Next Steps - What You Can Expect

- Weekly Email Updates
- Data Review and Analysis Work Session
- Narratives and Lived Experience Engagement Strategy
- Ongoing conversations and multiple opportunities to engage
- We're hiring tell your friends!



QUESTIONS?

Thank you for your time & feedback!

KING COUNTY REGIONAL HOMELESSNESS AUTHORITY