

CITY COUNCIL AGENDA ITEM
CITY OF SHORELINE, WASHINGTON

AGENDA TITLE:	Public Hearing on Ordinance No. 973 - 2023-2024 Proposed Biennial Budget and the 2023-2028 Capital Improvement Plan
DEPARTMENT:	Administrative Services
PRESENTED BY:	Sara Lane, Administrative Services Director
ACTION:	<input type="checkbox"/> Ordinance <input type="checkbox"/> Resolution <input type="checkbox"/> Motion <input checked="" type="checkbox"/> Discussion <input checked="" type="checkbox"/> Public Hearing

PROBLEM/ISSUE STATEMENT:

The City Manager presented the 2023-2024 Proposed Biennial Budget and the 2023-2028 Capital Improvement Plan (CIP) to the City Council on October 10, 2022. Department budget presentations were provided on October 17 and October 24. A presentation of the proposed 2023-2028 CIP was also made to Council on October 24. This is the third scheduled public hearings on the 2023-2024 Proposed Biennial Budget, two of which are required by statute. The November 7 public hearing addressed revenue sources including the 2023 regular and excess property tax levies. A second public hearing on November 7 and tonight’s public hearing are on the 2023-2024 Proposed Biennial Budget and 2023-2028 CIP. Action on the 2023 regular and excess property tax levies (Ordinance No. 972 – Attachment A) and budget and Capital Improvement Program (Ordinance No. 973 – Attachment B) are scheduled for November 21, 2022.

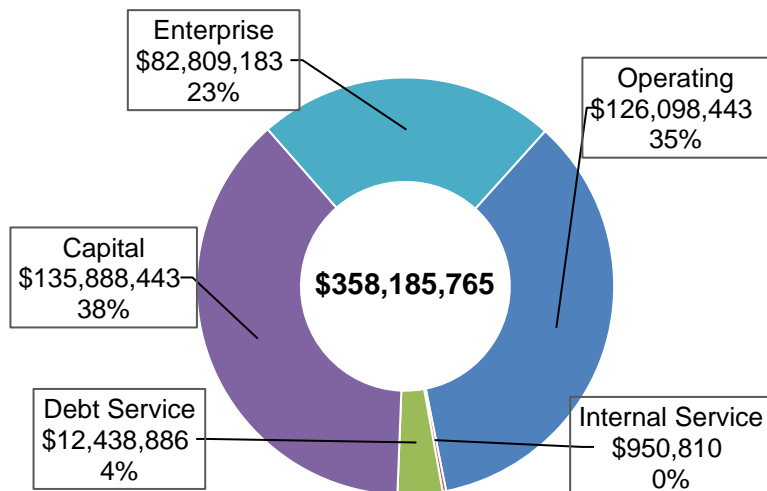
This staff report will support the City Council’s continued discussion of the 2023-2024 Proposed Biennial Budget and 2023-2028 CIP.

RESOURCE/FINANCIAL IMPACT:

The City’s 2023-2024 Proposed Biennial Budget is balanced in all funds and totals \$358.186 million. The

budget can be divided into five types of funds as shown in the chart to the right. The Operating Funds represent the cost of providing services to the Shoreline community on a day-to-day basis and includes such items as public safety (police, court, jail), park maintenance, recreation programming, grounds maintenance, street maintenance, street

2023-2024 Proposed Biennial Budget



lighting, land use planning, permitting, communications, emergency management, and administration. The Operating Funds also includes some special revenue funds that must be used for designated purposes, such as police services. The Debt Service Funds account for the annual repayment of the voter approved park bonds; the councilmanic bonds issued to pay for a portion of City Hall, acquisition of property for a maintenance facility, and construction of new sidewalks; and, the bond anticipation notes issued to acquire properties for the Parks, Recreation and Open Space Plan. The Enterprise Funds consist of the operation and capital improvements of the surface water and wastewater utilities. The Capital Funds represent the cost of making improvements to the City's facilities, parks, and transportation systems. The Internal Service Funds represent transfers between funds (Vehicle Operations, Equipment Replacement, Public Art, and Unemployment funds) to fund maintenance and replacement of City equipment, installation of public art, and unemployment claims.

The 2023-2024 Proposed Biennial Budget is \$76.521 million, or 27.2%, more than the estimated expenditures for the 2021-2022 biennium (2021 actual plus 2022 year-end estimates). The increase can be linked to the following changes:

- \$15.532 million increase in the City's Enterprise Funds;
- \$49.405 million increase in the City's Capital Funds; and,
- \$16.202 million increase in the Operating Funds.

The 2023-2024 Proposed Biennial Budget includes adequate reserve levels to meet all adopted budget policies.

RECOMMENDATION

Staff recommends that the City Council conduct the public hearing to take public comment on the 2023-2024 Proposed Biennial Budget and 2023-2028 CIP. Staff recommends that the City Council continue discussion on the 2023-2024 Proposed Biennial Budget following the public hearing. Proposed Ordinance No. 973, which would adopt the 2023-2024 Biennial Budget and the 2023-2028 Capital Improvement Plan, is scheduled to return to the City Council for action on November 21, 2022.

Approved By: City Manager **JN** City Attorney **MK**

BACKGROUND

The City Manager presented the 2023-2024 Proposed Biennial Budget and the 2023-2028 Capital Improvement Plan (CIP) to the City Council on October 10, 2022. The 2023-2024 Proposed Biennial Budget and 2023-2028 Capital Improvement Plan (CIP) book is available online at the following link: [Budget and Capital Improvement Plan](#).

Department budget presentations were provided on October 17 and October 24. A presentation of the proposed 2023-2028 CIP was also made on October 24. This is the third of three scheduled public hearings on the 2023-2024 Proposed Biennial Budget, two of which are required by statute. The first public hearing addressed revenue sources including the 2023 regular and excess property tax levies. The second and this third public hearing are on the 2023-2024 Proposed Biennial Budget and 2023-2028. Action on the 2023 regular and excess property tax levies (Ordinance No. 972 – Attachment A), and budget and Capital Improvement Program (Ordinance No. 973 – Attachment B) are scheduled for November 21, 2022.

DISCUSSION

Following tonight's public hearing, this staff report will support the City Council's final discussion of the 2023-2024 Proposed Biennial Budget and 2023-2028 CIP prior to the scheduled adoption on November 21.

Budget Funds

The City's 2023-2024 Proposed Biennial Budget is balanced in all funds and totals \$358.186 million. The budget can be divided into five types of funds: Operating, Internal Service, Debt Service, Capital and Enterprise as shown in the chart presented in the Resource/Financial Impact section of this staff report. The relationship of the departments and funds which they manage is illustrated in the 2023-2024 Proposed Biennial Budget Department/Fund Overview on page 64 of the [2023-2024 Proposed Biennial Budget and 2023-2028 CIP book](#).

Operating Funds

The Operating Funds represent the cost of providing services to the Shoreline community on a day-to-day basis and includes such items as public safety (police, court, jail), park maintenance, recreation programming, grounds maintenance, street maintenance, street lighting, land use planning, permitting, communications, emergency management, and administration. The Operating Funds also include some special revenue funds that must be used for designated purposes, such as police services.

Debt Service Funds

The Debt Service Funds account for the annual repayment of the voter approved park bonds; the councilmanic bonds issued to pay for a portion of City Hall, acquisition of property for a maintenance facility, and construction of new sidewalks; and, the bond anticipation notes issued to acquire properties for the Parks, Recreation and Open Space Plan.

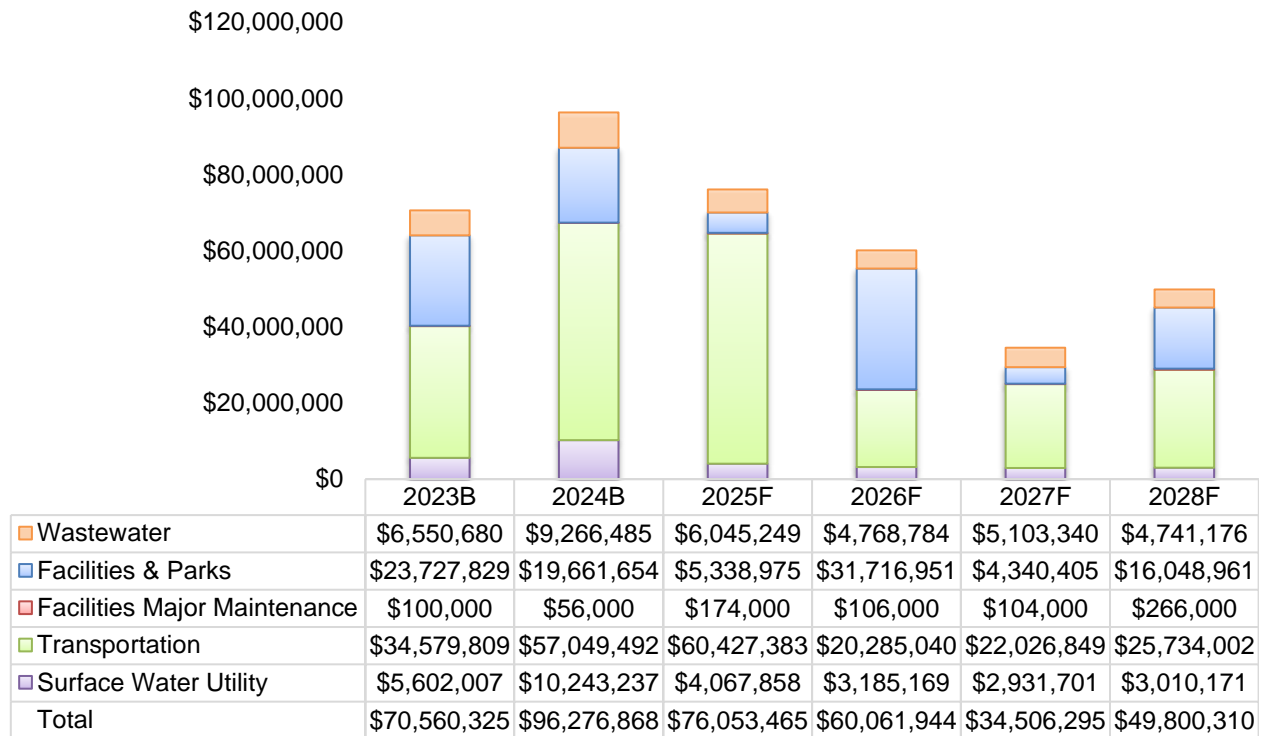
Capital Funds

Council discussed the proposed 2023-2028 CIP, which is balanced as required by the Growth Management Act, on October 24. The CIP covers projects over \$10,000 and

includes buildings, land acquisition, park facilities, road and transportation projects, and drainage system improvements. Much of the capital improvement activity is funded through contributions from the General Fund, real estate excise tax (REET), grants, and debt issuance, including the 2022 Parks Bond authorized by voters in 2022. The 2023-2028 CIP, including surface water and wastewater projects, totals \$387.259 million. The 2023-2024 capital budget reflects the 2023-2024 Capital Improvement Program projects, including surface water and wastewater projects, proposed in the 2023-2028 CIP, which totals \$166.837 million.

The following graph provides a breakdown of the allocation of capital spending throughout the 2023-2028 CIP. The change in spending can vary significantly from year to year based on available resources to complete projects and the impact of previously completed capital projects on the City’s operating budget. Detailed information about projects can be found in pages 299 – 414 of the 2023-2024 Proposed Biennial Budget and 2023-2028 CIP book.

Allocation of CIP Expenses for 2023-2028 CIP



Enterprise Funds

The Enterprise Funds consist of the operation and capital improvements of the surface water and wastewater utilities. The City assumed Ronald Wastewater in 2021 and the full cost of the Wastewater Utility are now incorporated into the City’s budget. The City’s 2023-2024 Proposed Biennial Budget includes revenues and expenditures necessary to fund operation of the utilities and their long-range master plan for capital improvements.

Internal Service

The Internal Service Funds represent transfers between funds (Vehicle Operations, Equipment Replacement, Public Art, and Unemployment funds) to fund maintenance and replacement of City equipment, installation of public art, and unemployment claims.

Overall Budget Changes

The 2023-2024 Proposed Biennial Budget is \$76.521 million, or 27.2%, more than the 2021-2022 biennial budget (2021 Actual plus 2022 Current Budget as amendments, excluding re-appropriations from 2021-to-2022, which have been adopted by the City Council through September 2022). The more can be linked to the following changes:

- \$15.532 million increase in the City's Enterprise Funds;
- \$49.405 million increase in the City's Capital Funds; and,
- \$16.202 million increase in the Operating Funds.

The increase in the enterprise funds is the result of a full biennium of wastewater operations, including increased capital project costs in 2023-2024, as well as the implementation of the Proactive Management Strategy for surface water operations and capital. The increase in the Operating Funds is discussed in more detail on page 40 of the proposed Biennial Budget and is largely due to the impact of one-time project costs, operating costs increasing at a rate greater than inflation, as well as the expansion of the RADAR Program and implementation of a parking enforcement program.

The 2023-2024 Proposed Biennial Budget includes adequate reserve levels to meet all adopted budget policies.

Fee Schedules

As prescribed in Shoreline Municipal Code (SMC) Section 3.01.820, increases of the fees contained in the fee schedules shall be calculated on an annual basis by the average for the period that includes the last six months of the previous budget year and the first six months of the current budget year of the Seattle / Tacoma / Bellevue Consumer Price Index for all urban consumers (CPI-U; link to historical table: <https://data.bls.gov/timeseries/CUURS49DSA0>), unless the SMC calls for the use of another index/other indices, the fee is set by another agency, or specific circumstances apply to the calculation of the fee.

The City Manager may choose to change user fees for all, some, or none of the fees listed, except those set by another agency (e.g., solid waste or fire impact fees). The text in the fee schedules included in the 2023-2024 Proposed Biennial Budget and 2023-2028 Capital Improvement Plan (CIP) book on pages 493 – 513 have changes from the current adopted fee schedules with deletions shown as ~~strikethrough~~ and additions shown as **bold underline**.

Staff discussed these fee schedules in the staff report for the Public Hearing on the 2023-2024 Proposed Biennial Budget and the 2023-2028 Capital Improvement Plan held on November 7th staff report available here: [Public Hearing on Ordinance No. 973 – 2023-2024 Proposed Biennial Budget and the 2023-2028 Capital Improvement Plan](#). Proposed Resolution No. 496, which is scheduled for Council Action on November 21st, will approve the 2023 Fee Schedule.

Classification and Compensation Program

Staff discussed the proposed 2023 salary schedules for non-represented staff, staff represented by the City's Maintenance Union, and extra help employees in accordance with the City's Compensation Plan and Collective Bargaining Agreement for represented employees, discussed during the November 7th staff report available here: [Public Hearing](#)

[on Ordinance No. 973 – 2023-2024 Proposed Biennial Budget and the 2023-2028 Capital Improvement Plan.](#)

All three tables reflect application of a recommended 7.76% cost of living adjustment (COLA). While the City has traditionally based COLA on 90-100% of the June-to-June percentage change of the CPI-U, given the unprecedented level of that index in 2022, the City Manager recommended using the average of the monthly CPI-U measures for August 2021 through June 2022. The salary table for the City’s represented employees also includes a recommended 7.76% COLA increase as discussed previously with Council. If approved by Council, staff would execute a Memorandum of Agreement amending the terms of the City’s current agreement with Teamsters Local Union No. 763. The proposed salary table for non-represented employees also represents reclassifications that were evaluated during the year and the results of the City’s 2022 Compensation Study. This attachment will be incorporated into the 2023-2024 Proposed Biennial Budget and 2023-2028 CIP Appendix.

Proposed Budget Amendments

Staff asked Council to provide individual budget amendment proposals to the City Manager by November 9, 2022. Proposed amendments received will be reviewed and discussed during tonight’s Council meeting. Any additional proposed amendments received by staff after that date will be considered as part of the budget adoption process on November 21st.

Staff recommends that Council also consider the City Manager’s proposed budget amendment, if the Levy Lid Lift is approved by voters, to add the following:

- Information Technology Specialist (1.0 FTE)
- Conversion of Video/Web Specialist from extra-help to regular position (0.5 FTE)
- Human Resources Specialist (1.0 FTE)
- Recreation Specialist from 0.65 FTE to 1.0 FTE

If approved by Council, proposed Ordinance No. 973 (Attachment B) will adopt the 2023-2024 Biennial Budget including the City’s appropriations for 2023-2024, as amended; the 2023 salary schedule; the 2023-2028 Capital Improvement Plan; and appropriations for the 2023-2024 Capital Improvement Program.

RESPONSES TO CITY COUNCIL QUESTIONS

As part of the City Council’s fiduciary responsibilities to residents, businesses, and other taxpayers, Councilmembers have asked a number of questions throughout this budget process. Answers to those questions have been provided in the attached Council Budget Questions Matrix (Attachment C).

RESOURCE/FINANCIAL IMPACT

The City’s 2023-2024 Proposed Biennial Budget is balanced in all funds and totals \$358.186 million. The budget can be divided into five types of funds as shown in the chart to the right. The Operating Funds represent the cost of providing services to the Shoreline community on a day-to-day basis and includes such items as public safety (police, court, jail), park maintenance, recreation programming, grounds maintenance, street maintenance, street lighting, land use planning, permitting, communications, emergency

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RECOMMENDATION

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ATTACHMENTS

- Attachment A: Proposed Ordinance No. 972
- Attachment B: Proposed Ordinance No. 973, Including Exhibit A – 2023-2028 CIP
- Attachment C: Council Budget Question Matrix

ORDINANCE NO. 972

AN ORDINANCE OF THE CITY OF SHORELINE, WASHINGTON LEVYING THE GENERAL TAXES FOR THE CITY OF SHORELINE IN KING COUNTY FOR THE FISCAL YEAR COMMENCING JANUARY 1, 2023, THE FIRST YEAR OF THE CITY OF SHORELINE'S 2023-2024 FISCAL BIENNIUM, ON ALL PROPERTY BOTH REAL AND PERSONAL, IN SAID CITY, WHICH IS SUBJECT TO TAXATION FOR THE PURPOSE OF PROVIDING SUFFICIENT REVENUE TO CONDUCT CITY BUSINESS FOR THE SAID FISCAL YEAR AS REQUIRED BY LAW, AND LEVYING AN EXCESS LEVY FOR THE REPAYMENT OF UNLIMITED GENERAL OBLIGATION BONDS.

WHEREAS, pursuant to RCW 35A.33.135, the City Council for the City of Shoreline and the City Manager have considered the City's anticipated financial requirements for 2023 and the amounts necessary and available to be raised by ad valorem taxes on real, personal, and utility property; and

WHEREAS, pursuant to RCW 84.55.120, a properly noticed public hearing was held on November 7, 2022 to consider the revenue sources including the 2023 regular property tax levy; and

WHEREAS, on July 18, 2022, the City Council passed Resolution No. 492 concerning a property tax levy for public safety and community services which will be put before the voters of the City of Shoreline as Proposition 1 at the November 8, 2022, regular election; and

WHEREAS, if the voters of the City of Shoreline approve Proposition 1, the 2023 regular property tax levy rate will be set at \$1.39 per \$1,000 of assessed valuation, otherwise the maximum change from the 2022 levy to be used for calculating the 2023 regular property tax levy rate, in addition to new construction, is based on the 1.00 percent levy limit factor, applied to the City's highest previous levy of \$15,136,139; and

WHEREAS, the November 8, 2022, regular election results will not be certified until after the adoption of this Ordinance, therefore, the City Council desires to provide for the property tax levy rate for both the passage of Proposition 1 or the failure of Proposition 1; and

WHEREAS, the voters of the City of Shoreline approved the issuance of \$38,500,000 in unlimited general obligation bonds on April 18, 2022; the City issued the bonds on May 26, 2022, and will begin making debt service payments on the bonds in December of 2022;

NOW THEREFORE, THE CITY COUNCIL OF THE CITY OF SHORELINE, WASHINGTON, DO ORDAIN AS FOLLOWS:

Section 1. Regular Property Tax Levy.

A. Approval of Shoreline Proposition 1. If the voters of the City of Shoreline approve Proposition 1 at the November 8, 2022, general election, then the regular property tax rate for 2023 shall be as follows:

The property tax rate for 2023 shall be \$1.39 per \$1,000 of assessed valuation.

B. Rejection of Shoreline Proposition 1. If the voters of the City of Shoreline reject Proposition 1 at the November 8, 2022, general election, then the regular property tax rate for 2023 shall be as follows:

Based on the voter-approved limitation on annual levy increases, the City Council of the City of Shoreline has determined that the property tax levy for the year 2022 is fixed and established in the amount of \$15,576,022.00. This property tax levy, excluding the addition of new construction, improvements to property, any increase in the value of state assessed property, any annexations that have occurred, and administrative refunds made represents a dollar increase of \$151,361.00 and a percentage increase of 1.00 percent from the levy amount of the previous year, as shown below:

	Amount
2022 Regular Levy	\$15,576,022
Less 2021 Levy	15,136,139
Less New Construction	200,000
Less Refunds	88,522
Total Increase	151,361
Percent Increase	1.00%

Section 2. Re-levy for Prior Year Refunds. The City shall re-levy for prior year refunds in the amount of \$88,522.00 as allowed under RCW 84.69.020.

Section 3. Voter-Approved Excess Tax Levy for Unlimited General Obligation Bonds. In addition to the above regular property tax levy for the ensuing fiscal year of 2023, a tax is hereby levied to raise revenue to provide for the interest and redemption, a further tax is hereby levied to raise revenue to provide for the interest and redemption of voter-approved general obligation bonds for the fiscal year of 2023 in the amount of \$2,948,127.09. This tax is applicable to all taxable property within the City of Shoreline.

Section 4. Notice to King County. This Ordinance shall be certified to the proper King County officials, as provided by law, and taxes herein levied shall be collected to pay to the Administrative Services Department of the City of Shoreline at the time and in the manner provided by the laws of the State of Washington for the collection of taxes for non-charter code cities. The Administrative Services Director shall ensure that King County is properly notified of the taxes levied based on the approval or rejection of Proposition 1 by the voters of the City of Shoreline.

Section 5. Corrections by City Clerk or Code Reviser. Upon approval of the City Attorney, the City Clerk and/or the Code Reviser are authorized to make necessary corrections to this Ordinance, including the corrections of scrivener or clerical errors; references to other local, state, or federal laws, codes, rules, or regulations; or ordinance numbering and section/subsection numbering and references.

Section 6. Severability. Should any section, paragraph, sentence, clause or phrase of this Ordinance, or its application to any person or circumstance, be declared unconstitutional or otherwise invalid for any reason, or should any portion of this Ordinance be preempted by State or Federal law or regulation, such decision or preemption shall not affect the validity of the remaining portions of this Ordinance or its application to other persons or circumstances.

Section 7. Effective Date. This Ordinance shall be in full force five days after publication of a summary of this Ordinance consisting of its title, in the official newspaper of the City, as provided by law, PROVIDED, Section 1(A) shall only become operative on the Effective Date if the voters of the City of Shoreline approve Shoreline Proposition 1, otherwise Section 2(B) shall become operative on the Effective Date.

ADOPTED BY THE CITY COUNCIL ON NOVEMBER 21, 2022.

Mayor Keith Scully

ATTEST:

APPROVED AS TO FORM:

Jessica Simulcik Smith
City Clerk

Margaret King
City Attorney

Date of Publication: , 2022
Effective Date: , 2022

ORDINANCE NO. 973

AN ORDINANCE OF THE CITY OF SHORELINE, WASHINGTON, ADOPTING THE BIENNIAL BUDGET OF THE CITY OF SHORELINE FOR THE PERIOD JANUARY 1, 2023 THROUGH DECEMBER 31, 2024, AND ADOPTING THE 2023-2028 SIX YEAR CAPITAL FACILITIES PLAN.

WHEREAS, as authorized by Chapter 35A.34 Revised Code of Washington (RCW), Chapter 3.02 Shoreline Municipal Code (SMC) establishes a two-year fiscal biennium budget system and directs the City to follow the procedures set forth in Chapter 35A.34 RCW in adopting a biennial budget; and

WHEREAS, the Growth Management Act, at RCW 36.70A.070(3) and 36.70A.130(2), requires a six-year plan for financing capital facilities (CIP) and permits amendment of the City's Comprehensive Plan to occur concurrently with the adoption of the city budget; and

WHEREAS, a proposed budget for fiscal biennium 2023-2024 has been prepared, filed, and submitted to the Shoreline City Council in a timely manner for review; and

WHEREAS, the Shoreline City Council conducted duly noticed public hearings on November 7, 2022 and November 14, 2022, for the purposes of fixing the final budget, including a public hearing on revenues held on November 7, 2022, to take public comment from all persons wishing to be heard with respect to the proposed Biennial Budget of the City of Shoreline for 2023-2024 were heard; and

WHEREAS, the Shoreline City Council has deliberated and has made adjustments and changes deemed necessary and proper;

NOW THEREFORE, THE CITY COUNCIL OF THE CITY OF SHORELINE, WASHINGTON, DO ORDAIN AS FOLLOWS:

Section 1. 2023-2024 Biennial Budget Adopted. The 2023-2024 Final Biennial Budget for the City of Shoreline for the period January 1, 2023 through December 31, 2024 as set forth in the 2023-2024 Proposed Biennial Budget, as amended, is hereby adopted.

Section 2. Summary of Revenues and Expenditures. The budget sets forth totals of estimated revenues and estimated expenditures of each separate fund, and the aggregate totals for all such funds, as summarized as follows:

Fund	Appropriation
General Fund	\$117,898,008
Shoreline Secure Storage Fund	3,000,000
Street Fund	4,732,628
Code Abatement Fund	200,000
State Drug Enforcement Forfeiture Fund	36,486
Public Arts Fund	205,321
Federal Drug Enforcement Forfeiture Fund	26,000
Transportation Impact Fees Fund	713,659
Park Impact Fees Fund	0
2006/2016 Unlimited Tax General Obligation Bond Fund	0
2009/2019 Limited Tax General Obligation Bond Fund	2,195,895
2020 Limited Tax GO Bond	830,000
2013 Limited Tax General Obligation Bond Fund	515,676
Sidewalk Limited Tax General Obligation Bond Fund	1,794,875
VLF Revenue Bond	1,209,936
2022 Parks UTGO Bond	5,892,504
General Capital Fund	43,389,483
City Facility-Major Maintenance Fund	156,000
Roads Capital Fund	79,057,710
Sidewalk Expansion Fund	12,571,591
Surface Water Capital Fund	28,493,769
Wastewater Utility Fund	54,315,414
Vehicle Operations/Maintenance Fund	686,192
Equipment Replacement Fund	229,618
Unemployment Fund	35,000
Total Funds	\$358,185,765

Section 3. Capital Improvement Plan (CIP) Adoption. The *Capital Improvement Plan (2023-2028)* is adopted as set forth in Exhibit A attached hereto.

Section 4. Copies of Budget to be Filed. The City Clerk is directed to transmit a complete copy of the 2023-2024 Final Biennial Budget as adopted by the City Council to the Division of Municipal Corporations in the Office of the State Auditor and to the Association of Washington Cities as required by RCW 35A.34.120.

Section 5. Corrections by City Clerk or Code Reviser. Upon approval of the City Attorney, the City Clerk and/or the Code Reviser are authorized to make necessary corrections to this Ordinance, including the corrections of scrivener or clerical errors; references to other local, state, or federal laws, codes, rules, or regulations; or ordinance numbering and section/subsection numbering and references.

Section 6. Severability. Should any section, paragraph, sentence, clause or phrase of this Ordinance, or its application to any person or circumstance, be declared unconstitutional or otherwise invalid for any reason, or should any portion of this ordinance be preempted by state or federal law or regulation, such decision or preemption shall not affect the validity of the remaining portions of this Ordinance or its application to other persons or circumstances.

Section 7. Effective Date. A summary of this Ordinance consisting of its title shall be published in the official newspaper of the City. The Ordinance shall take effect and be in full force at 12:01 am on January 1, 2023.

ADOPTED BY THE CITY COUNCIL ON NOVEMBER 21, 2022.

Mayor Keith Scully

ATTEST:

APPROVED AS TO FORM:

Jessica Simulcik Smith
City Clerk

Margaret King
City Attorney

Date of Publication: _____, 2022
Effective Date: January 1, 2023

City of Shoreline 2021 - 2028 Capital Improvement Plan
PROGRAM SUMMARY

	Current 2021-2022	Estimate 2021-2022	Proposed 2023	Proposed 2024	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Total 2021-2028
EXPENDITURES									
Fund									
<i>Project Category</i>									
General Capital									
<i>Parks Maintenance Projects</i>									
King County, Trails And Open Space Replacement Levy	\$ 225,000	\$ -	\$ 225,000	\$ 225,000	\$ 225,000	\$ -	\$ -	\$ -	\$ 675,000
Kruckeberg Env Ed Center (Residence Stabilization)	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park Ecological Restoration Program (Sai 8)	\$ 565,509	\$ 182,454	\$ 245,640	\$ 262,431	\$ 273,320	\$ 365,428	\$ 296,109	\$ 327,319	\$ 1,952,701
Parks Repair And Replacement	\$ 650,000	\$ 650,000	\$ 291,100	\$ 317,320	\$ 345,560	\$ 376,830	\$ 412,130	\$ 450,460	\$ 2,843,400
Playground Replacement	\$ 656,173	\$ -	\$ -	\$ -	\$ 600,450	\$ 600,450	\$ -	\$ -	\$ 1,200,900
Turf & Lighting Repair And Replacement	\$ 50,000	\$ 50,000	\$ 1,176,650	\$ -	\$ -	\$ -	\$ 1,010,000	\$ -	\$ 2,236,650
<i>Facilities Projects</i>									
City Maintenance Facility	\$ 5,454,272	\$ 4,437,664	\$ 3,728,416	\$ 1,288,640	\$ 3,064,440	\$ 29,505,480	\$ 1,719,180	\$ 14,358,260	\$ 58,102,080
Civic Center/City Hall	\$ 1,037,313	\$ 1,047,668	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,047,668
Parks Restroom Renovation	\$ 442,000	\$ 446,371	\$ 404,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,371
Shoreline Park Public Pavilion	\$ 353,780	\$ 357,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 357,318
Pool Repair/Replace/Demo	\$ 620,000	\$ 646,904	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 646,904
<i>Parks Development Projects</i>									
Parks Facilities Recreation Amenities (SAI3)	\$ 487,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pros Plan Acquisitions (SAI7)	\$ 8,842,019	\$ 10,764,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,764,675
Gen Cap-Parks Bnd Project Mgmt	\$ 300,000	\$ 390,400	\$ 407,487	\$ 407,487	\$ -	\$ -	\$ -	\$ -	\$ 1,205,374
Pk Bnd:Richmond Highlands Park	\$ 479,212	\$ 479,267	\$ 2,891,172	\$ 2,891,172	\$ -	\$ -	\$ -	\$ -	\$ 6,261,611
Pk Bnd:James Keough Park	\$ 213,803	\$ 213,827	\$ 1,289,908	\$ 1,289,908	\$ -	\$ -	\$ -	\$ -	\$ 2,793,643
Pk Bnd Bruggers Bog Park	\$ 280,155	\$ 280,187	\$ 1,690,224	\$ 1,690,224	\$ -	\$ -	\$ -	\$ -	\$ 3,660,635
Pk Bnd Hillwood Park	\$ 331,762	\$ 331,800	\$ 2,001,580	\$ 2,001,580	\$ -	\$ -	\$ -	\$ -	\$ 4,334,960
Pk Bnd Briarcrest Park	\$ 405,575	\$ 405,622	\$ 2,446,334	\$ 2,446,334	\$ -	\$ -	\$ -	\$ -	\$ 5,298,290
Pk Bnd Shoreview Park	\$ 154,822	\$ 154,840	\$ 934,072	\$ 934,072	\$ -	\$ -	\$ -	\$ -	\$ 2,022,984
Pk Bnd Ridgecrest Park	\$ 110,587	\$ 110,600	\$ 667,193	\$ 667,193	\$ -	\$ -	\$ -	\$ -	\$ 1,444,986
Pk Bnd Kruckeberg Park	\$ 44,973	\$ 44,977	\$ 266,276	\$ 266,276	\$ -	\$ -	\$ -	\$ -	\$ 577,529
Pk Bnd Parks Public Art	\$ 11,263	\$ 11,263	\$ 494,369	\$ 494,368	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Pk Bnd: Pros Pln 2021 Parks Ac	\$ -	\$ -	\$ 1,694,209	\$ 1,694,208	\$ -	\$ -	\$ -	\$ -	\$ 3,388,417
Pk Bnd: Park Improvements	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
<i>Projects To Be Completed In Current Biennium (2021-2022)</i>									
Outdoor Multi-Use Sports Court	\$ -	\$ 25,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,133
Police Station At City Hall	\$ 48,000	\$ 24,538	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,538
<i>Not Project Specific</i>									
General Capital Engineering	\$ 120,000	\$ 93,012	\$ 126,950	\$ 102,492	\$ 110,435	\$ 118,993	\$ 128,215	\$ 138,152	\$ 818,249
Parks, Recreation And Open Space Update	\$ 250,000	\$ 250,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Ban Repayment	\$ 7,916,242	\$ 7,916,242	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,916,242
Cost Allocation Charges	\$ 70,271	\$ 30,536	\$ 6,259	\$ 6,605	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 163,400
City Hall Debt Service Payment	\$ 1,347,032	\$ 1,347,032	\$ 683,782	\$ 664,770	\$ 689,770	\$ 719,770	\$ 744,770	\$ 744,770	\$ 5,594,664
General Capital Fund Total	\$ 31,731,763	\$ 30,692,329	\$ 23,720,621	\$ 19,650,080	\$ 5,338,975	\$ 31,716,951	\$ 4,340,405	\$ 16,048,961	\$ 131,508,321
City Facilities - Major Maintenance									
<i>General Facilities Projects</i>									
City Hall Long-Term Maintenance	\$ 148,400	\$ 148,400	\$ 45,000	\$ 20,000	\$ 30,000	\$ 100,000	\$ 60,000	\$ 260,000	\$ 663,400
City Hall Garage Long-Term Maintenance	\$ 24,192	\$ 24,192	\$ 25,000	\$ 30,000	\$ 125,000	\$ -	\$ 25,000	\$ -	\$ 229,192
Duct Cleaning	\$ 23,350	\$ 23,350	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 68,350
<i>Parks Facilities Projects</i>									
Shoreline Pool Long-Term Maintenance	\$ -	\$ 6,446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,446
Richmond Highlands Community Center Long-Term Maintenance	\$ 1,359,983	\$ 1,359,983	\$ 15,000	\$ -	\$ 4,000	\$ -	\$ 4,000	\$ -	\$ 1,382,983
Spartan Recreation Center	\$ -	\$ -	\$ -	\$ 6,000	\$ -	\$ 6,000	\$ -	\$ 6,000	\$ 18,000
City Facilities - Major Maintenance Fund Total	\$ 1,555,925	\$ 1,562,371	\$ 100,000	\$ 56,000	\$ 174,000	\$ 106,000	\$ 104,000	\$ 266,000	\$ 2,368,371

	Current 2021-2022	Estimate 2021-2022	Proposed 2023	Proposed 2024	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Total 2021-2028
EXPENDITURES									
Fund									
Project Category									
Roads Capital Fund									
Pedestrian / Non-Motorized Projects									
Sidewalk Rehabilitation Program	\$ 2,300,400	\$ 1,609,082	\$ 2,537,980	\$ 1,104,450	\$ 1,007,500	\$ 1,007,500	\$ 765,700	\$ 534,000	\$ 8,566,212
New Sidewalks Program	\$ 4,879,009	\$ 207,307	\$ 25,302	\$ 22,789	\$ 24,556	\$ 26,459	\$ 28,509	\$ 30,719	\$ 365,641
147Th/148Th Non-Motorized Bridge	\$ 7,976,082	\$ 2,688,902	\$ 7,763,505	\$ 16,610,386	\$ 11,772,540	\$ -	\$ -	\$ -	\$ 38,835,333
1St Ave Ne (N 145Th To N 155Th)	\$ 699,964	\$ 544,028	\$ 1,630,852	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,174,880
NSP 5Th Ave NE (N 175Th to N 182Nd)	\$ 4,308,432	\$ 3,645,714	\$ 326,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,971,869
NSP 20Th Ave NW New Sidewalks	\$ 1,335,000	\$ 281,277	\$ 1,868,000	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ 2,153,777
NSP Westminster Way N (N 145th St – N 153rd St)	\$ -	\$ 50,000	\$ 1,115,000	\$ 3,470,000	\$ -	\$ -	\$ -	\$ -	\$ 4,635,000
NSP 19th Avenue NE (NE 196th St – 244th St SW)	\$ -	\$ -	\$ 280,000	\$ 2,116,000	\$ -	\$ -	\$ -	\$ -	\$ 2,396,000
NSP Ballinger Way NE (19th Ave NE – 25th Ave NE)	\$ -	\$ -	\$ 740,000	\$ 1,975,000	\$ 2,020,000	\$ -	\$ -	\$ -	\$ 4,735,000
NSP Dayton Avenue (N 178th Ln – N Richmond Beach Road)	\$ -	\$ -	\$ -	\$ 650,000	\$ 5,094,000	\$ -	\$ -	\$ -	\$ 5,744,000
NSP Linden Avenue (N 175th St – N 185th St)	\$ -	\$ -	\$ -	\$ -	\$ 280,000	\$ 2,874,000	\$ -	\$ -	\$ 3,154,000
NSP Meridian Avenue N (N 194th St – N 205th St)	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 3,324,000	\$ -	\$ -	\$ 4,324,000
NSP 8th Avenue NW (Sunset Park – Richmond Beach Road)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ 2,295,000	\$ -	\$ 2,570,000
NSP Dayton Avenue (N 155th – N 160th St)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 190,000	\$ 1,614,000	\$ -	\$ 1,804,000
NSP 15th Avenue NE (NE 150th – NE 160th St)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ 6,256,000	\$ 6,856,000
TIB:NE 180Th ST Shared-Usepath	\$ -	\$ 100,000	\$ 499,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 599,950
System Preservation Projects									
Annual Road Surface Maintenance Program	\$ 2,715,964	\$ 2,827,341	\$ 1,360,000	\$ 1,360,047	\$ 1,057,500	\$ 1,662,542	\$ 1,057,500	\$ 1,662,542	\$ 10,987,472
Traffic Signal Rehabilitation Program	\$ 288,458	\$ 266,028	\$ 141,568	\$ 148,647	\$ 153,107	\$ 157,700	\$ 157,700	\$ 157,700	\$ 1,182,450
Safety / Operations Projects									
145Th Corridor - 99Th To I5	\$ 20,438,374	\$ 2,895,495	\$ 1,414,326	\$ 1,718,266	\$ -	\$ 1,174,000	\$ -	\$ -	\$ 7,202,087
145Th And I5 Interchange	\$ 5,294,990	\$ 4,200,000	\$ 5,617,000	\$ 14,101,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 23,928,000
145Th Corridor - Ph.1 Row/Cons	\$ 3,882,894	\$ 12,886,075	\$ 4,031,428	\$ 8,075,841	\$ -	\$ -	\$ -	\$ -	\$ 24,993,344
145Th Corridor - Ph.2/3	\$ -	\$ -	\$ -	\$ -	\$ 3,792,743	\$ 7,832,743	\$ 12,688,763	\$ 3,708,207	\$ 28,022,454
160Th And Greenwood/Innis Arden Intersection	\$ 100,000	\$ 100,123	\$ 257,000	\$ 1,854,380	\$ -	\$ -	\$ -	\$ -	\$ 2,211,503
N 175Th St - Stone Ave N To I5	\$ 7,174,602	\$ 6,462,155	\$ 1,150,000	\$ 951,000	\$ 32,562,000	\$ 40,000	\$ 1,032,000	\$ 11,525,720	\$ 53,722,875
Meridian Ave Safe Impr	\$ 1,233,400	\$ 435,075	\$ 847,233	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 1,292,308
Traffic Safety Improvements	\$ 452,518	\$ 263,920	\$ 176,509	\$ 185,334	\$ 194,601	\$ 200,439	\$ 200,439	\$ 200,439	\$ 1,421,681
Richmond Beach Mdblk Xing/Rect	\$ 1,360,464	\$ 564,417	\$ 854,920	\$ 2,361	\$ -	\$ -	\$ -	\$ -	\$ 1,421,698
Driveway Relocation Richmond Beach Rd	\$ 81,439	\$ -	\$ 85,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,700
Projects To Be Completed In Current Biennium (2021-2022)									
NSP 1St Ave Ne (N 192Nd To N 195Th)	\$ 1,435,554	\$ 706,260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 706,260
Ridgecrest Safe Routes To School	\$ 369,949	\$ 499,963	\$ 4,804	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 504,767
N 195Th St Bridge Connector	\$ 479,332	\$ 567,103	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 567,103
Trail Along The Rail	\$ 756,744	\$ 793,603	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 793,603
Westminster And 155Th Improvements	\$ 63,010	\$ 256,452	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 261,452
Not Project Specific									
Roads Capital Engineering	\$ 1,181,654	\$ 954,387	\$ 779,059	\$ 734,315	\$ 791,225	\$ 852,545	\$ 918,617	\$ 989,810	\$ 6,019,957
Transportation Master Plan Update	\$ 660,833	\$ 765,007	\$ 176,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 941,062
Debt Service For VLF Bonds	\$ 552,573	\$ 1,124,198	\$ 593,197	\$ 616,739	\$ 617,612	\$ 618,113	\$ 618,621	\$ 618,866	\$ 4,807,346
General Fund Cost Allocation Overhead Charge	\$ 200,451	\$ 200,451	\$ 123,979	\$ 130,823	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 655,253
Roads Capital Fund Total	\$ 70,222,090	\$ 45,894,363	\$ 34,404,521	\$ 55,841,879	\$ 60,427,383	\$ 20,285,040	\$ 22,026,849	\$ 25,734,002	\$ 264,614,037

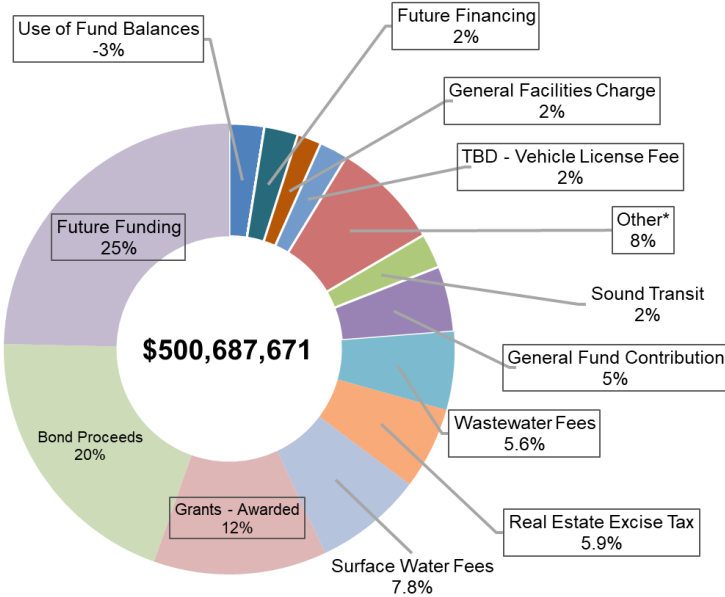
	Current 2021-2022	Estimate 2021-2022	Proposed 2023	Proposed 2024	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Total 2021-2028
EXPENDITURES									
Fund									
Project Category									
Surface Water Capital									
Capacity									
10Th Ave NE Drainage Improvements	\$ 356,294	\$ 360,308	\$ 47,000	\$ 521,700	\$ -	\$ -	\$ -	\$ -	\$ 929,008
25Th Ave NE Ditch Improv Between Ne 177Th And 178Th Street	\$ 158,697	\$ 367,730	\$ 1,174,750	\$ 4,200	\$ -	\$ -	\$ -	\$ -	\$ 1,546,680
25Th Ave. NE Flood Reduction Improvements	\$ 56,275	\$ 85,243	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 185,243
Heron Creek Culvert Crossing At Springdale Ct Nw	\$ 446,900	\$ -	\$ 446,900	\$ 460,307	\$ 1,718,782	\$ 966,630	\$ -	\$ -	\$ 3,592,619
NE 148Th Infiltration Facilities	\$ 496,090	\$ 630,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 630,840
NW 195Th Place And Richmond Beach Drive Flooding	\$ -	\$ -	\$ -	\$ 225,000	\$ 665,700	\$ -	\$ -	\$ -	\$ 890,700
Linden Neighborhood Flood Reduction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000	\$ 782,250	\$ 1,107,250
Repair and Replacement									
Hidden Lake Dam Removal	\$ 2,544,268	\$ 2,706,956	\$ 52,989	\$ 4,438,500	\$ -	\$ -	\$ -	\$ -	\$ 7,198,445
Pump Station 26 Improvements	\$ 3,586,009	\$ 3,937,019	\$ 417,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,354,987
Pump Station 30 Upgrades	\$ 292,000	\$ 1,991	\$ 353,685	\$ 2,054,500	\$ -	\$ -	\$ -	\$ -	\$ 2,410,176
Pump Station Miscellaneous Improvements	\$ 76,000	\$ 725,000	\$ 67,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 792,840
Stormwater Pipe Replacement Program	\$ 2,198,443	\$ 1,517,735	\$ 200,000	\$ 1,008,000	\$ 1,090,240	\$ 1,123,230	\$ 1,157,462	\$ 1,192,944	\$ 7,289,611
Barnacle Creek	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,514,000	\$ -	\$ -	\$ -	\$ -	\$ 2,014,000
Storm Creek Erosion Repair	\$ 320,000	\$ 320,000	\$ 680,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Surface Water Small Projects	\$ 1,699,883	\$ 1,269,105	\$ 150,000	\$ 756,500	\$ 882,700	\$ 910,910	\$ 939,120	\$ 968,340	\$ 5,876,675
16Th Ave Nw Storm Drain Stabilization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000	\$ 454,200	\$ -	\$ 674,200
Projects To Be Completed In Current Biennium (2021-2022)									
Boeing Creek Regional Stormwater Facility Study	\$ -	\$ 26	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26
Storm Creek Erosion Management Study	\$ -	\$ 5,735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,735
Climate Impacts And Resiliency Study	\$ -	\$ 16	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16
Not Project Specific									
Surface Water Master Plan	\$ 289,819	\$ 90,000	\$ 300,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 590,000
System Capacity Modeling Study	\$ 132,946	\$ 149,532	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 349,532
Surface Water Capital Engineering	\$ 472,040	\$ 330,266	\$ 306,053	\$ 312,889	\$ 337,138	\$ 363,266	\$ 391,420	\$ 421,755	\$ 2,462,787
Strategic Opportunity Projects	\$ -	\$ -	\$ 151,500	\$ 151,500	\$ 151,500	\$ 151,500	\$ 151,500	\$ 151,500	\$ 909,000
Cost Allocation Charges	\$ 413,064	\$ 418,714	\$ 260,847	\$ 275,246	\$ 238,762	\$ 245,925	\$ 245,925	\$ 245,925	\$ 1,931,344
Transfers Out	\$ 1,252,651	\$ 1,179,123	\$ 1,268,817	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,447,940
Surface Water Capital Fund Total	\$ 15,041,379	\$ 14,345,339	\$ 6,278,349	\$ 12,072,342	\$ 5,084,822	\$ 3,981,461	\$ 3,664,627	\$ 3,762,713	\$ 49,189,654

	Current 2021-2022	Estimate 2021-2022	Proposed 2023	Proposed 2024	Proposed 2025	Proposed 2026	Proposed 2027	Proposed 2028	Total 2021-2028
EXPENDITURES									
Fund									
Project Category									
Wastewater Capital									
Capacity									
Lift Station 12	\$ 50,000	\$ 52,000	\$ -	\$ 143,438	\$ 818,072	\$ -	\$ -	\$ -	\$ 1,013,509
Lift Station 15	\$ -	\$ -	\$ 195,500	\$ 3,266,176	\$ -	\$ -	\$ -	\$ -	\$ 3,461,676
Lift Station 5 Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,800	\$ 65,800
Lift Station 14 Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 329,855	\$ 407,189	\$ 737,044
Lift Station 3 Backup Power	\$ -	\$ -	\$ -	\$ 220,219	\$ 271,848	\$ -	\$ -	\$ -	\$ 492,067
Lift Station 11 Backup Power	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,873	\$ 352,895	\$ -	\$ 638,768
Pipe Repair and Replacement									
WW Repair And Pipe Replacement	\$ -	\$ -	\$ 2,719,878	\$ 2,827,969	\$ 2,941,088	\$ 3,059,234	\$ 3,179,894	\$ 3,308,095	\$ 18,036,158
Hydraulic Model	\$ 20,000	\$ 56,400	\$ 37,870	\$ 39,375	\$ 40,950	\$ 42,595	\$ 44,275	\$ 46,060	\$ 307,525
WW Small Projects	\$ -	\$ 418,288	\$ 440,645	\$ 458,156	\$ 476,483	\$ 495,623	\$ 515,171	\$ 535,941	\$ 3,340,307
Ne 200Th St Pipe Replacement	\$ -	\$ 647,304	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 647,304
25Th Ave Ne Pipe Replacement	\$ -	\$ 1,359,390	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,359,390
N 185Th St Pipe Replacement	\$ -	\$ -	\$ 350,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,264
1St Ave Ne Pipe Replacement	\$ -	\$ 50,000	\$ 472,273	\$ 582,994	\$ -	\$ -	\$ -	\$ -	\$ 1,105,267
N 155Th St Pipe Replacement	\$ -	\$ -	\$ -	\$ 627,653	\$ -	\$ -	\$ -	\$ -	\$ 627,653
Interurban Trail Pipe Replacement	\$ -	\$ -	\$ -	\$ -	\$ 563,132	\$ 695,156	\$ -	\$ -	\$ 1,258,288
Ne 185Th St Pipe Replacement	\$ -	\$ -	\$ -	\$ -	\$ 1,994,265	\$ 337,692	\$ -	\$ -	\$ 2,331,957
Westminster Way Pipe Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 185,575	\$ 229,082	\$ -	\$ 414,657
N 160Th St Pipe Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 344,235	\$ 424,939	\$ -	\$ 769,174
N 175Th St Pipe Replacement	\$ -	\$ -	\$ 499,219	\$ 616,258	\$ -	\$ -	\$ -	\$ -	\$ 1,115,477
Carlyle Hall Rd Pipe Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,053,344	\$ 1,300,295	\$ 2,353,639
Other Maintenance									
O&M Ridgecrest 5	\$ 2,500,000	\$ 2,320,000	\$ 1,387,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,707,200
Linden Maintenance Facility It Upgrades	\$ -	\$ -	\$ 270,000	\$ 333,300	\$ -	\$ -	\$ -	\$ -	\$ 603,300
Linden Maintenance Facility Emergency Generator	\$ -	\$ -	\$ -	\$ -	\$ 225,000	\$ 277,750	\$ -	\$ -	\$ 502,750
Projects To Be Completed In Current Biennium (2021-2022)									
LS 4 Forcemain Improvements	\$ 1,300,000	\$ 1,307,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,307,150
Storm Creek Repairs	\$ 200,000	\$ 201,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,100
Atl Grinder System	\$ 700,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Corridor 145Th, 175Th, 185Th	\$ 500,000	\$ 502,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 502,750
Seismic Work	\$ 175,000	\$ 175,963	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,963
Admin Building Ramp	\$ -	\$ 100,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,550
Edmonds Treatment Plant	\$ 1,500,000	\$ 1,508,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,508,250
145Th St Sewer/St	\$ 480,000	\$ 482,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 482,640
Cathodic Protection LS's	\$ 250,000	\$ 251,375	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 251,375
Not Project Specific									
Wastewater Capital Engineering	\$ -	\$ -	\$ 147,181	\$ 138,157	\$ 148,864	\$ 160,401	\$ 172,832	\$ 186,226	\$ 953,661
Cost Allocation Charges	\$ 602,308	\$ 602,308	\$ 18,316	\$ 76,859	\$ 76,859	\$ 76,846	\$ 76,888	\$ 76,864	\$ 1,004,940
Transfers Out	\$ -	\$ 316,422	\$ 263,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 579,735
Wastewater Capital Fund Total	\$ 8,277,308	\$ 11,051,890	\$ 6,801,659	\$ 9,330,553	\$ 7,556,561	\$ 5,960,980	\$ 6,379,175	\$ 5,926,470	\$ 53,007,289
TOTAL EXPENDITURES	\$126,828,465	\$103,546,291	\$71,305,150	\$96,950,854	\$78,581,741	\$62,050,433	\$36,515,055	\$51,738,146	\$500,687,671

Attachment B Exhibit A

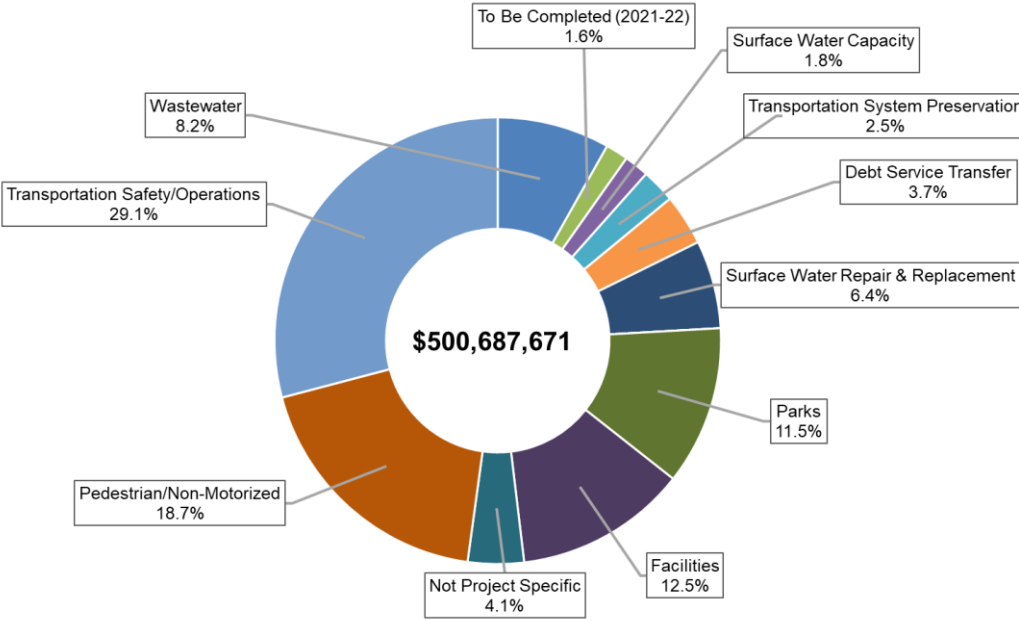
	2021-2022	2021-2022	2023	2024	2025	2026	2027	2028	2021-2028
RESOURCES									
Bond Proceeds	\$ -	\$ -	\$ -	\$ 6,800,000	\$ -	\$ 8,200,000	\$ -	\$ 3,500,000	\$ 18,500,000
Bond Proceeds For New Sidewalks	\$ 4,346,803	\$ 2,842,054	\$ 3,993,634	\$ 8,215,789	\$ 8,374,556	\$ 6,689,459	\$ 4,537,509	\$ 6,286,719	\$ 40,939,720
Bond Proceeds For Vlf	\$ 3,497,882	\$ 4,228,582	\$ 3,780,918	\$ 50,500	\$ -	\$ -	\$ -	\$ -	\$ 8,060,000
Cable - Education/ Govt. Grant	\$ -	\$ 35,366	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,366
CMAQ	\$ -	\$ -	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000
Connecting Washington	\$ 19,004,578	\$ 13,417,421	\$ 1,953,453	\$ 7,386,064	\$ 909,399	\$ 1,174,000	\$ -	\$ -	\$ 24,840,337
Conservation Futures Tax Grant	\$ -	\$ -	\$ 2,020,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,020,000
Department Of Commerce	\$ 1,247,540	\$ 1,247,540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,247,540
DOE Stormwater Pre-Construction Grant	\$ 184,807	\$ 182,982	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 182,982
Federal - STP	\$ 7,954,456	\$ 7,556,196	\$ 5,190,746	\$ 10,690,395	\$ -	\$ -	\$ -	\$ -	\$ 23,437,337
Federal - TAP	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Future Funding	\$ 7,236,975	\$ -	\$ 561,770	\$ 5,241,549	\$ 45,138,894	\$ 35,232,888	\$ 15,351,027	\$ 29,478,467	\$ 131,004,593
Future Funding - Bonds	\$ 15,750,000	\$ 3,900,000	\$ 2,000,000	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ 12,900,000
General Facilities Charge	\$ -	\$ 5,149,760	\$ 1,000,000	\$ 1,000,000	\$ 505,349	\$ 508,887	\$ 512,449	\$ 516,036	\$ 9,192,482
General Fund Contribution	\$ 11,559,794	\$ 10,016,382	\$ 4,939,579	\$ 3,134,433	\$ 3,212,091	\$ 2,252,986	\$ 147,651	\$ 147,651	\$ 23,850,773
General Fund Operating Transfer	\$ 259,339	\$ 259,339	\$ 144,929	\$ 149,277	\$ 153,755	\$ 158,368	\$ 163,119	\$ 168,013	\$ 1,196,800
Highway Safety Improvement Program (HSIP)	\$ 2,481,467	\$ 941,201	\$ 1,591,916	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,533,118
Insurance Restitution	\$ -	\$ 18,453	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,453
Investment Interest	\$ 150,355	\$ 220,006	\$ 813,850	\$ 623,056	\$ 398,718	\$ 387,601	\$ 394,075	\$ 408,141	\$ 3,245,448
KC Trail Levy Funding Renewal	\$ 450,000	\$ 455,130	\$ 225,000	\$ 225,000	\$ 225,000	\$ -	\$ -	\$ -	\$ 1,130,130
KC Trails Levy Funding	\$ 2,626,656	\$ -	\$ 2,500,624	\$ 2,249,376	\$ -	\$ -	\$ -	\$ -	\$ 4,750,000
King Conservation District Grant	\$ 100,000	\$ 58,100	\$ 50,000	\$ 50,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 278,100
King County Flood Reduction Grant	\$ 578,468	\$ 899,983	\$ 252,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,151,983
King County Flood Zone District Opportunity	\$ 221,796	\$ 221,796	\$ -	\$ 110,898	\$ 110,898	\$ 110,898	\$ 110,898	\$ 110,898	\$ 776,286
King County Waterworks Grant	\$ 83,213	\$ 77,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77,270
Light Rail Access Mitigation	\$ 2,618,978	\$ 542,395	\$ 1,457,605	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Operating Grants & Other Revenue	\$ 245,064	\$ 245,064	\$ 443,000	\$ 443,000	\$ 443,000	\$ 443,000	\$ 280,000	\$ 280,000	\$ 2,577,064
Park Impact Fees	\$ 1,282,809	\$ 1,032,809	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,032,809
Parks Bond Proceeds 2022	\$ 38,499,999	\$ 38,503,718	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,503,718
Private Donations	\$ 1,474,000	\$ 3,776,193	\$ 163,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,939,193
Proceeds Sale Capital Asset	\$ -	\$ 14,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,725
Real Estate Excise Tax - 1st Quarter Percent	\$ 2,189,373	\$ 5,227,621	\$ 1,821,468	\$ 1,758,419	\$ 1,745,745	\$ 1,721,853	\$ 1,709,582	\$ 1,668,103	\$ 15,652,789
Real Estate Excise Tax - 2nd Quarter Percent	\$ 2,189,373	\$ 5,227,621	\$ 1,821,468	\$ 1,758,419	\$ 1,745,745	\$ 1,721,853	\$ 1,709,582	\$ 1,668,103	\$ 15,652,789
Recreation & Conservation Office	\$ 360,248	\$ 392,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 392,524
Safe Routes To School	\$ 363,639	\$ 375,115	\$ 4,804	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 379,919
Soccer Field Rental Contribution	\$ 260,000	\$ 260,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 1,040,000
Sound Transit	\$ 6,700,000	\$ 6,541,455	\$ 4,029,881	\$ 2,666,200	\$ 10,000	\$ -	\$ -	\$ -	\$ 13,247,536
State Direct Grant	\$ -	\$ 490,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 490,000
State Legislature	\$ -	\$ -	\$ -	\$ 4,921,010	\$ 2,078,990	\$ -	\$ -	\$ -	\$ 7,000,000
Surface Water Fees	\$ 6,315,659	\$ 6,898,624	\$ 3,831,029	\$ 3,965,077	\$ 5,890,554	\$ 6,375,026	\$ 6,883,722	\$ 7,417,851	\$ 41,261,884
Surface Water Utility Fund Contribution	\$ 1,252,651	\$ 1,179,123	\$ 1,268,817	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,447,940
TBD Vehicle Fees	\$ 3,320,000	\$ -	\$ 593,197	\$ 616,739	\$ 617,612	\$ 618,113	\$ 618,621	\$ 618,866	\$ 3,683,149
Transportation Benefit District	\$ 561,482	\$ -	\$ -	\$ -	\$ -	\$ 1,087,430	\$ 527,500	\$ 1,132,545	\$ 2,747,475
Transportation Benefit District (*)	\$ 860,571	\$ -	\$ 117,062	\$ 1,105,000	\$ 1,000,000	\$ 1,000,000	\$ 760,000	\$ 530,000	\$ 4,512,062
Transportation Impact Fees	\$ 4,861,071	\$ 4,767,703	\$ 263,659	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 5,481,362
Transportation Improvement Board	\$ 479,332	\$ 779,332	\$ 1,800,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 6,079,332
WA State Stormwater Financial Assistance Program	\$ 266,480	\$ 277,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 277,670
Wastewater Fees	\$ 6,311,286	\$ 15,924,851	\$ (128,370)	\$ 971,256	\$ 1,657,192	\$ 3,300,127	\$ 3,821,325	\$ 4,189,996	\$ 29,736,376
Wastewater Utility Fund Contribution	\$ -	\$ 316,422	\$ 263,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 579,735
WSDOT Regional Mobility	\$ -	\$ -	\$ 1,500,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Youth & Amateur Sports Grant	\$ 25,000	\$ 24,884	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,884
Use / (Gain) of Accumulated Fund Balance	\$ (31,342,679)	\$ (37,079,119)	\$ 18,406,800	\$ 17,589,398	\$ 4,286,145	\$ (9,008,436)	\$ (1,086,628)	\$ (6,456,074)	\$ (13,347,913)
TOTAL RESOURCES	\$ 126,828,465	\$ 103,546,291	\$ 71,305,150	\$ 96,950,854	\$ 78,581,741	\$ 62,050,433	\$ 36,515,055	\$ 51,738,146	\$ 500,687,671

Capital Resources by Category



*Other includes Non-Project Specific, the General Fund Overhead Charge, levy funds, impact fees, state funding, and other small sources.

Capital Projects by Category



Council Questions Matrix Status Summary – as of 10/28/2022

Questions Answered since 10/20/2022 are bolded on the table below with links to the corresponding answer.

Reference Number	Who Asked the Question	Question Posed	Status
PB-1	Deputy Mayor Robertson	Is there a way to prevent a big revenue spike in 2023 related to levy collection?	Answered
PB-2	CM Mork	Is there funding for the Climate Action Plan?	Answered
PB-3	Mayor Scully	Do we need to consider additional permit staffing in PCD?	Answered
PB-4	Mayor Scully	Should we implement a new permitting educational campaign?	Answered
PB-5	Mayor Scully	What are our options for handling capacity in the jail?	Answered
PB-6	CM Roberts	What current permitting education work is being done?	Answered
PB-7	CM Pobee	Explanation of RCCS metrics related to youth camps	Answered
PB-8	CM Mork	How many grants does the City receive?	Answered
PB-9	CM Roberts	How much has PCD expended in staffing contingency?	Answered
PB-10	CM Pobee	Why are facility revenues falling?	Answered
PB-11	<i>Staff Clarifications</i>	Re: 10/17 Presentation	Answered
PB-12	Mayor Scully	What is the progress on the Surface Water Master Plan?	Answered (Pg. 17)
PB-13	CM Roberts	Will there be enough revenues to cover our planned sidewalk projects?	Answered (Pg. 21)
PB-14	CM Roberts	How much would a turf field at Shoreview Park cost?	Answered (Pg. 22)
PB-15	CM Pobee	How do Wastewater financial/reserve policies differ from other funds?	Answered (Pg. 23)

Item/Issue: **PB-1. Deputy Mayor Robertson asked if there is a way to prevent a big revenue spike in 2023 related to levy collection.**

Question: Deputy Mayor Robertson asked if there is a way to prevent a big revenue spike in 2023 from levy collection to more closely align annual revenues collected with expenditures made in a given year and create a more manageable financial impact to the community.

Department: Administrative Services

Final Answer: The challenge is that by State law you can only reset the levy rate in the first year and then must have an escalator for future years. We discussed with Council setting an initial lower rate and then having a higher escalator in future years (which would have to be higher than inflation). Part of the discussion regarding that option was that it is harder for people to understand an arbitrary % (which would be something different than CPI). The goal when setting the first year rate is to try to set it so that it balances over the six year period recognizing that costs are forecasted to grow faster than CPI. This was the rationale for setting the maximum rate at \$1.39. Also, it is important to note that \$1.39 is maximum rate that Council can set for 2023. Should the Assessed Valuation come in higher than projected in July, Council may choose to set the rate for 2023 at a lower level. However future year levy increases will be tied to the CPI-U index.

Item/Issue: PB-2. Councilmember Mork asked about the funding for the Climate Action Plan

Question: Councilmember Mork asked if funding for the Climate Action Plan (CAP) is included in the proposed biennial budget.

Department: Recreation, Community and Cultural Services

Final Answer: Yes. Staff have programmed \$247,601 in the Environmental Services 2023-2024 base budget specifically for CAP implementation activities. There is also funding included in the proposed 23-24 budget for specific CAP implementation activities in other departments (\$209,000 for mobility hubs study, \$75,000 for high-activity areas porosity study, among others). There will be additional budget needs for full implementation of the CAP, and staff anticipate the availability of significant state and federal funding for actions related to building electrification, electric vehicles, and urban forestry. These include both consumer-direct tax credits/rebates and grant funding.

Item/Issue: PB-3. Mayor Scully asked about permit staffing needs within PCD.

Question: Mayor Scully asked about whether we need to consider additional staffing for permitting.

Department: Planning and Community Development

Final Answer: The six new staff positions approved in July 2022 are intended to return level of service to our annual published permit processing target turn-around times at a minimum. The possibility of requesting additional permitting staff as part of the 2023-2024 budget process was mentioned in the July 25, 2022 Staff Report. Of course, more staff resources devoted to permit review and processing would reduce permit turnaround times, which would better meet customer expectations.

The primary consideration in recommending to Council that additional permitting and inspection staff be hired is whether current development activity levels will sustain themselves over the next few years. There are a couple of factors that, at present, give pause to being able to confidently recommend to Council that the permit revenues will deliver enough funds to meet cost recovery goals if we hire additional permitting staff in 2023. These factors are: 1) the potential impact of continued inflation in the economy, more specifically related to financial and construction sectors; and 2) the ability of local utilities to upgrade infrastructure to support redevelopment within timelines needed by developers and/or the ability of developers to afford to offset costs or fully fund required utility upgrades to support development. We are also still in the process of filling the six positions that were previously authorized and so we need to determine how that new level of staffing is helping us meet our permit issuance targets.

Staff recommend that we revisit this question during the mid-biennium review in 2023. By then we may be able to determine if the six new permitting staff hired in 2022 provide enough resources to improve permit turn-around times to better align with customer expectations. We will have a better understanding of the economy and a path forward regarding utility improvements to support planned growth.

Item/Issue: PB-4. Mayor Scully asked about whether we should embark on a permitting educational campaign.

Question: Mayor Scully asked if we should consider funding in the budget for an educational campaign to help residents understand permitting requirements.

Department: Planning and Community Development

Final Answer: Information sharing and education about topics like permitting is always a good idea. The city's *Currents* newsletter is our best method to reach the greater population of Shoreline. We have used this method previously including permitting requirements for tree removal. Here are the most recent articles related to permitting in a quick review of *Currents*:

- Tree regulations, May 2022 pg 1 - <https://www.shorelinewa.gov/home/showpublisheddocument/55221/637868243748930000>
- City Government 101, Planning and Building, June 2019, pg 13: <https://www.shorelinewa.gov/home/showpublisheddocument/43974/636947310632770000>

We had planned a "Residential Permitting 101" for our 2022 summer *Currents* edition, but it was delayed due to workload for our permitting staff.

We are also already doing other educational outreach regarding permitting requirements as described in the response to PB-6 in the following pages. PCD, CRT and the Communications division do not have the capacity to launch a larger campaign within the current work plan.

Item/Issue: PB-5. Mayor Scully was asked about the options available for handling capacity needs at the jail.

Question: Mayor Scully asked about what of the five jails are accepting clients and what the cost is for each for using their services.

Department: City Manager's Office

Final Answer: The jail rate landscape attachment (*seen below and in following pages*) has the latest list of jails that have been reviewed for 1) if they are accepting city contracts, 2) current rate, 3) if they participate in the jail train (if not, Shoreline officers would need to transport them), and 4) their distance in miles from Shoreline.

Jail Rate Landscape

Jail	Contracts	2023 Rates	Jail Chain	Notes	Distance
SCORE	Yes – Current Contract	\$138.43 guaranteed beds \$199 non- guaranteed beds \$50 booking fee	No		26 miles
King County Jail	Yes – Current Contract	\$256.90 daily bed rate \$262.25 booking fee	Yes		11 miles
Yakima Jail	No – Contract will not be renewed for 2023	2022 Rate: \$87.55 Projected 2023 Rate: \$95.87	Yes		153 miles
Kirkland City Jail	Yes	\$140 daily bed rate \$0 booking fee	Does not participate in jail transportation chain. Kirkland responsible for transportation.	Space opening up January 2023	13 miles
Issaquah Jail	Yes	\$110 guaranteed beds \$140 non- guaranteed beds \$0 booking fee	Does not participate in jail transportation chain. Issaquah responsible for transportation	Example Interagency Agreement for more details	28 miles

Jail	Contracts	2023 Rates	Jail Chain	Notes	Distance
Kittitas County Jail	Yes	\$73.33/ day	Shoreline responsible for transporting inmates to and from custody between Shoreline and Kittitas County Jail	For individuals that can't share a room \$139/ day	118 miles
Benton County Jail	Yes	\$120 approx. \$170 approx. for mental health services	Participates in King County jail chain (meets halfway at Ellensburg)		220 miles
Klickitat County Jail	Yes	\$130/ day	Does not participate in jail chain. Klickitat does own transport.	No onsite medical, has virtual court, 49 beds. Rates are preliminary and need to be further discussed	222 miles
Snohomish County Jail	No	----		Not currently accepting contracts due to staffing shortage	18 miles
Marysville Jail	No	----		Currently not contracting but will in the future	24 miles
Monroe Correctional Complex	No	----			21 miles
Kent Corrections Facility	No	----			32 miles
Pierce County Jail	No	----			45 miles
Whatcom County Jail	No	----			81 miles
Chelan County Jail	No	----			135 miles
Grant County Jail	No	----			182 miles

Jail	Contracts	2023 Rates	Jail Chain	Notes	Distance
Skagit County Community Justice Center	No	----			49 miles

Item/Issue: PB-6. Councilmember Roberts asked about current permitting education work.

Question: Mayor Scully and Councilmember Roberts asked about what the current initiatives are related to educating the public about permitting requirements for in Shoreline.

Department: Planning and Community Development

Final Answer: The City has published articles in *Currents* over the years related to permitting. Two of the most recent examples include:

- Tree regulations, May 2022 (pg 1)
- <https://www.shorelinewa.gov/home/showpublisheddocument/55221/637868243748930000>
- City Government 101, Planning and Building, June 2019 (pg 13): <https://www.shorelinewa.gov/home/showpublisheddocument/43974/636947310632770000>

We had a "Residential Permitting 101" article planned for this year's summer issue but pushed it back due to the staffing level on the permitting team at that time. This is something that could easily be pursued in an upcoming issue. *Currents* is a very effective way to communicate information with Shoreline residents.

Since 2010, PCD has annually hosted multiple "Home Improvement Workshops" after hours, offering free consultation meetings with residents on "how to permit" their home improvement projects. Attendees can also meet with building industry services at the vendor fair to get information on home improvement projects. Several ads for the Home Improvement Workshops run every year in *Currents* and on the city website. These are very well attended events that provide one-on-one consultation in a relaxed atmosphere.

Staff also have been invited to speak to local and regional realtor groups about permitting requirements in Shoreline. The main purpose of these presentations has been to 1) educate real estate professionals about local permitting and land use laws so they can provide better advice to their clients and 2) create a relationship between City staff and local real estate professionals so that they know who to call if they or their clients have any questions.

Permitting is also a topic that is covered as part of the Citywise program.

The City's website for PCD has numerous permit checklists and handouts regarding permitting to help educate homeowners such as:

- Accessory Dwelling Unit
- Accessory Structures
- Construction Permit Frequently Asked Questions
- Electrical Permit Information
- Fences
- Garage Conversion

- Home Business/Occupations
- Mechanical Permits
- Outdoor Lighting
- Permit Exemptions
- Plan Samples
- Reroofing
- Stairway - Residential
- Surface Water Drainage
- Tree Regulation for Private Property

We offer drop in, phone in, virtual and email consultation every day to anyone who has questions or needs permitting assistance.

PCD staff have also partnered with local teachers to introduce kids to zoning, permitting and planning, such as at Evergreen School and Shorewood High School.

Finally, PCD Staff are invited to various neighborhood association meetings to present on a variety of topics including permitting. For example, staff have been invited to association meetings to discuss tree regulations.

Item/Issue: PB-7. Councilmember Pobee asked about RCCS metrics.

Question: Councilmember Pobee asked about the chart on page 157 of the proposed budget, asking for an explanation for why there are 100 youth camps projected for 2023 and double that for 2024

Department: Recreation, Community and Cultural Services

Final Answer: This metric refers to contracted youth classes such as ballet and other activities but does not address *summer camps* specifically. Class offerings are still in the process of returning to pre-pandemic levels and have been complicated by challenges in recruiting class instructors. 2022 saw an increase in classes over 2021 but these numbers are still very low compared to 2019. Staff anticipate a significant bump in our class offerings in 2023 and a continued upward trend into 2024.

Item/Issue: PB-8. Councilmember Mork asked about grants the City receives.

Question: Councilmember Mork asked for the number of grants the City receives each year and what the dollar value of these grants are.

Department: Administrative Services

Final Answer: The following table summarizes the number, type and amount of grants received from 2018-2021.

Type of Grant	2018	2019	2020	2021
Federal – Direct	1 grant Revenue received: \$57,426.80	1 grant Revenue received: \$186,225.73	1 grant Revenue received: \$5,042.7	1 grant Revenue received: \$7,537,845.8
Federal – Indirect	12 grants Revenue received: \$1,105,778.89	14 grants Revenue received: \$2,227,430.31	14 grants Revenue received: \$5,889,546.62	14 grants Revenue received: \$9,239,219.29
State	5 grants Revenue received: \$321,275.18	6 grants Revenue received: \$288,559.53	10 grants Revenue received: \$3,527,814.08	10 grants Revenue received: \$1,531,707.03
Total Grants with activity each year	18 grants	21 grants	25 grants	25 grants
Total Dollars Received	\$1,484,480.87	\$2,702,215.57	\$9,422,403.4	\$18,308,772.12

Additionally, the following article related to grant awards was published in the September 2022 edition of *Currents*:

Stretching Shoreline taxpayer money with grants

ACCORDING TO the latest census update, Shoreline’s population has topped 60,000, and we can expect the figure to keep trending upward as new urban neighborhoods spring up around our two light rail stations. It is exciting to think of how these new communities will help support the region’s efforts to address the housing crisis by bringing thousands of new units online, including hundreds of affordable ones, as well as advance our fight against climate change through stricter green building codes and by making cars less necessary for many households. But at the same time, this growth poses a challenge for the City. As a medium-sized city, how do we build the infrastructure necessary to support this growth? Much of it comes from the new developments themselves through taxes and transportation impact fees. But we also work to bring Shoreline taxpayer money back to Shoreline through regional, state, and federal grants. Long-time Shoreline residents might remember the multi-year effort to rebuild the Aurora Avenue corridor, which relied on dozens of regional, state, and federal grants to carry that project through to completion. More recently, success in securing grant funding for the proposed 148th Street Non-Motorized Bridge illustrates

this critical strategy. With a price tag of nearly \$38 million, this bridge will cross I-5 at N 148th Street. It will connect the growing neighborhood on the west side of I-5 directly to the light rail station, bringing 70+ acres of the new community into walking distance of the region's multi-billion-dollar mass transit system. Prior to 2022, the City had already raised approximately \$11 million dollars, from partners such as Sound Transit and King County, as well as the federal government. This year, Shoreline has secured \$5.4 million more in federal dollars, as well as \$7 million in state dollars from the latest statewide transportation package—Move Ahead Washington. More work remains, but the City continues to explore every possible partnership for this important community investment. Will there be Shoreline dollars invested in the project as well? Yes. However, Shoreline's ultimate contribution will be far smaller than the grant funding already in place. The City is leaving no stone unturned in its effort to stretch local dollars as far as they can go by using grant funds to bring state and federal taxes back to Shoreline. Grant funding provided approximately 89% of funding for the Aurora Corridor Project. Grant funds have helped renovate Richmond Beach Saltwater Park, construct the Interurban Trail, and buy the South Woods property. Since 2004, the City has received over \$160 million in federal, state, and local grant funding. To learn more about the 148th bridge, see drawings and dive into financial details, go to: shorelinewa.gov/148thbridge.

Item/Issue: PB-9. Councilmember Roberts asked about contingency spending in PCD.

Question: Councilmember Roberts wanted to know how much contingency spending PCD has had to expend for supplemental staffing needs within the department.

Department: Planning and Community Development

Final Answer: This response answers the question of how much has been spent on on-call plan review, zoning review, and development review and permit processing/services extra help expenses *in the last five years*.

PCD Total	\$777,290.66
PW Total	\$532,870.19
5 Year total On Call	\$1,310,160.85

It might be of interest to know how much has been paid by applicants during this same five-year period for *expedited and accelerated review* in addition to the standard permit fees collected: **\$554,853.35**. It is important to remember that some projects are expedited under the City's incentive programs for Deep Green construction and certain levels of affordable housing for no additional fees. Also, the \$1.3 million in on call and extra help expenses over the last five years includes some extra help and consultant support for standard reviews that were not expedited or accelerated but were required due to staffing shortages or permit backlog.

Item/Issue: PB-10. Councilmember Pobee asked about facility revenue decreases.

Question: Councilmember Pobee asked about the reason for why facility revenues are decreasing, per the chart on 168 of the proposed budget.

Department: Administrative Services

Final Answer: The actual revenues in 2019-2020 included temporary FEMA funding related to the pandemic as well as insurance recoveries. Our 2023-2024 budget is based on projected ongoing revenues and we are not projected to receive any additional FEMA funding.

Item/Issue: PB-11. Staff Clarifications from October 17th, 2022 Department Presentations

Question: Following the presentation, staff have a few clarifications they would like Council to know.

Department: Recreation, Community and Cultural Services, Planning and Community Development, and Administrative Services

Final Answer:

RCCS

During the presentation staff noted that the one-time investment for the senior center would increase the social worker position to full-time. That is not accurate. The investment will provide for a part-time social worker for the Senior Center for the biennium. They are seeking ongoing funding to support this important position.

PCD

Light Rail Sub Area Planned Action Update (\$400,000) was accidentally omitted from the PCD slide relating to one-time investments. It is included in the Proposed Budget on page 212. Please notes that staff are evaluating the best method to staff this important project. If staff determine that additional staffing is needed to deliver this project within Council's desired timeline, we will return with a staffing amendment in early 2023.

ASD

During the presentation and in the proposed budget we discuss the extra help conversion of a Videographer- Web Technician to be included if the Levy Lid Lift is approved by voters. Staff has decided that a more appropriate title is Video/Web Support Specialist. You will see this title in the proposed Salary table on November 7th.

Item/Issue: PB-12. Mayor Scully asked about Progress on the Surface Water Master Plan

Question: Mayor Scully asked about what progress the City has made on implementing the Surface Water Master Plan.

Department: Public Works

Final Answer:

As of October 2022, implementation of the 2018 Surface Water Master Plan (SWMP) is generally progressing **on track as planned**. A detailed summary of all programs and projects proposed under the proactive management strategy of the SWMP can be found below.

The most recent Surface Water Master Plan (SWMP) was completed in 2018. In August 2017, City Council had directed staff to proceed with the “proactive” management strategy.

As of October 2022, overall progress made towards implementing the 2018 SWMP since it was finalized can be best summarized in terms of providing a current status for each of the programs and projects as listed in the Recommendations for Implementation section within the 2018 SWMP’s Executive Summary.

PROGRAMS:

The proactive management strategy included 24 Surface Water Utility programs: 9 existing programs, 9 enhanced programs, and 6 new programs. New and enhanced programs were proposed to meet emerging needs for the NPDES Permit, implement and improve Utility best management practices, and reduce existing program backlogs. Table 1 below (based on Table ES-4 from the Master Plan document) presents a summary on progress and status for the proactive management strategy by program category.

In general, existing, enhanced, and new programs have been implemented as planned in the Surface Water Master Plan, meeting key requirements such as NPDES Permit Compliance and achieving targeted Levels of Service and Performance Measures. Successful delivery of programs as planned has occurred despite extensive staffing turnover within the utility and COVID-19 pandemic impacts starting in 2020.

Three exceptions to the SWMP-recommended programs being implemented as planned are:

- **Floodplain Management** – not applicable after responsibility transferred to PCD in 2019
- **Stormwater Permit** – not implemented as planned but SW staff have led multiple process improvements to ensure better performance of the existing City permitting system for key stormwater issues.
- **Asset Management** - not fully implemented as planned due to organizational and staffing resource limitations related to proposed organization-wide and other large-scale changes; however, SW staff have continued to improve and refine asset management practices within utility operations.

Table 1. Implemented Program Summary – Late 2022 Update

Category	Program	Existing, Enhanced, or New	Planned Start Year for New or Enhanced	Current Status (October 2022)
Operation	NPDES Compliance	Enhanced	2020	On track as planned (enhanced)
	Floodplain Management	Existing	-	N/A - no longer within Surface Water
	Administration and Management	Existing	-	On track (no changes)
	Drainage Assessment	Enhanced	2018	On track as planned (enhanced)
	Water Quality Monitoring	Enhanced	2020	On track as planned (enhanced)
	System Inspection	Enhanced	2018	On track as planned (enhanced)
	Condition Assessment	Enhanced	2018	On track as planned (enhanced)
	Private System Inspection	Enhanced	2019	On track as planned (enhanced)
	Stormwater Permit	New	2019	On track, but not as planned. New stormwater permit was not authorized, but improvements to existing processes implemented
	Asset Management	Enhanced	2018	Partially on track as planned: operational uses of AM within SW are improved, but larger-scale proposed changes did not advance due to organizational and staffing resource challenges
Maintenance	Street Sweeping	Existing	-	On track (no changes)
	System Maintenance	Existing	-	On track (no changes)
	Small Repairs	Existing	-	On track (no changes)
	SW Pipe Replacement	Enhanced	2019	On track as planned (enhanced)
	Surface Water Small Projects	Enhanced	2018	On track as planned (enhanced)
	Catch Basin R&R	New	2018	On track as planned (new)
	LID Maintenance	New	2018	On track as planned (new)
	Pump Station Maintenance	New	2018	On track as planned (new)
Public involvement	Utility Crossing Removal	New	2018	On track as planned (new)
	Soak-It-Up Rebate	Existing	-	On track (no changes)
	Adopt-a-Drain	Existing	-	On track (no changes)
	Local Source Control	Existing	-	On track (no changes)
	Water Quality Public Outreach	Existing	-	On track (no changes)
Business Inspection Source Control	New	2023	On track as planned (new) - program starts in 2023	

PROJECTS:

The proactive management strategy included 25 Capital Improvement Plan (CIP) projects, which can be further divided into 21 construction projects and 4 studies or plans. Table 2 below (based on Table ES-5 from the Master Plan document) presents a summary on progress and status for the proactive management strategy by CIP project category.

In general, CIP projects have been implemented as planned in the Surface Water Master Plan. CIP projects often evolve over time, so considering a project successfully implemented as planned should account for such project changes.

The City’s CIP is updated biennially, affording staff opportunities to review previous planning recommendations and make updates and changes as needed. Some notable changes made via the City’s CIP processes to the SW CIP project planning done under the 2018 SWMP include:

- Re-sequencing and re-scheduling of some projects if the 2018 SWMP had recommended lengthy time gaps between project phases, including between pre-design and design and/or design and construction. Staff review of this approach found it to be inefficient and potentially problematic. Accordingly, many projects which the 2018 SWMP may have recommended to be advanced only through pre-design or design have been advanced further than originally planned.
- Rolling smaller CIP projects into the SW Small Projects program for delivery to eliminate inefficiency as standalone projects.
- Combining similar projects for greater efficiency, such as the Heron Creek Culvert Crossing at Springdale Ct. project and the NW Springdale Ct. NW and Ridgefield Rd. Drainage Improvements project.
- Implementing surface water projects as combined with sidewalk projects, such as for the Lack of System and Ponding on 20th Ave. NW project, which was combined with the 20th Avenue NW New Sidewalk Project.
- Storm Creek Erosion Management Study transitioned into the Storm Creek Erosion Repair Project after a settlement agreement was executed to form a public-private partnership and grant funding was obtained.
- The Utility added a new CIP project in 2021 that had not been recommended by the 2018 SWMP. The project was for Barnacle Creek Culvert Replacement, which emerged as a priority need after permitting for a 2018 emergency repair of a failing culvert headwall necessitated a follow-up culvert replacement project starting around 2022. The Barnacle Creek Culvert Replacement is currently under design.

Of the 25 projects proposed for planning, design, and/or construction between 2018 and 2023 under the 2018 SWMP, four have been completed, four are in active construction, three are awaiting construction, seven are under design, six are in planning, and one is inactive due to infeasibility. Of the six projects in planning, three are scheduled to start by 2023, with the remaining three scheduled further out in the future.

Table 2. Proactive Management Strategy Project Summary – Late 2022 Update

SWMP Planned 6-year CIP status ^a	Project Name	Current Status (October 2022)	Notes
DC	25th Ave. NE Flood Reduction and NE 195th St. Culvert Replacement	D	Design: 60% completed, paused for interagency coordination with LFP, WSDOT, and Corps of Engineers
P	Master Plan Update	In Planning	Planning: SWMP update scheduled to be done by 2024
PD	Springdale Ct. NW and Ridgefield Rd. Drainage Improvements	D	Design: Started in 2022, construction scheduled 2025
PDC	10th Ave. NE Stormwater Improvements	D	Design: 90% complete, construction scheduled for 2024

Table 2. Proactive Management Strategy Project Summary – Late 2022 Update

SWMP Planned 6-year CIP status ^a	Project Name	Current Status (October 2022)	Notes
PD	Heron Creek Culvert Crossing at Springdale Ct. NW	D	Design: (Combined with Springdale Ct CIP)
DC	Hidden Lake Dam Removal	C	Construction: Phase 1 active, Phase 2 scheduled 2024
P	25th Ave. NE Ditch Improvements between NE 177th St. and 178th St.	D	Design: 30% complete, construction scheduled 2023
PD	Pump Station 26	C	Construction: Active, scheduled to be done early 2023
PD	Pump Station 30 Upgrades	In Planning	Planned: Design scheduled to start 2023
P	6th Ave. NE and NE 200th St. Flood Reduction Project	In Planning	Planned: Construction scheduled 2028
PDC	Pump Station Misc. Improvements (Linden, Palatine, Pan Terra, 25, Ronald Bog, Serpentine)	C	Construction: Active, scheduled to be done early 2023
C	NE 148th St. Infiltration Facilities	C	Construction: Active, scheduled to be done end of 2022
P	Boeing Creek Regional Stormwater Facility Study	Done	Study completed in 2019
P	System Capacity Modeling Study	Done	Study completed in 2022
PDC	NW 195th Pl. and Richmond Beach Dr. Flooding	In Planning	Planned: Design scheduled to start 2024
P	Stabilize NW 16th Pl. Storm Drainage in Reserve M	In Planning	Planned: Design scheduled to start 2026
P	Storm Creek Erosion Repair (Management Study)	D	Design: Construction scheduled for 2023
P	Climate Impacts and Resiliency Study	Done	Study completed in 2020
P	Boeing Creek Restoration	Inactive/Done	Inactive: Planning determined project to be infeasible
PD	NW 196th Pl. and 21st Ave. NW Infrastructure Improvements	D/C	Design Complete; Construction scheduled for 2022/2023/2024 as SW Small Project
P	18th Ave. NW and NW 204th St. Drainage System Connection	D/C	Design Complete; Construction scheduled for 2022/2023/2024 as SW Small Project
P	NW 197th Pl. and 15th Ave. NW Flooding	Done	Constructed in 2018 as SW Small Project
P	Lack of System and Ponding on 20th Ave. NW	D	Design: Construction in 2023 (under 20 th Ave NW sidewalks project)
P	12th Ave. NE Infiltration Pond Retrofits	D/C	Design Complete; Construction scheduled for 2022/2023/2024 as SW Small Project
P	NE 177th St. Drainage Improvements	In Planning	Planned: Rolled into SW Small Projects Program

a. Implementation status key: P = planning/predesign/study, D = design/permitting, C = construction

Item/Issue: PB-13. Councilmember Roberts asked about sidewalk project revenue coverage

Question: Councilmember Roberts wanted to know whether there will be enough revenues in the Sidewalk Fund to cover the sidewalk projects planned given the current inflationary climate.

Department: Public Works

Final Answer: The concept plans assumed a 4% escalation yearly. This may be low for the current market but over time this may not be too far off. The total program based on the concept plans assumed there would be a surplus of \$4 million, which is available if needed for the initial twelve projects. Staff also will be looking for opportunities to reduce costs and still deliver the sidewalk projects. It's also worth noting that the sales and use tax revenues are currently exceeding the projections used in the analysis which could result in additional revenues to support these projects by offsetting some of the rise in costs.

Item/Issue: PB-14. Councilmember Roberts asked about the cost of a turf field at Shoreview Park

Question: Councilmember Roberts asked how much it would cost to place a turf field in Shoreview Park rather than a grass one.

Department: Administrative Services

Final Answer: Our rough estimate is that it will cost approximately \$1m for sod and \$2m for synthetic turf. The \$2m cost also includes installation costs such as drainage, and collection and treatment of water. The team is working on estimating the lifecycle costs of synthetic and turf maintenance costs over a longer term. We will update this answer when we complete the long-term cost estimates.

Item/Issue: PB-15. Councilmember Pobee asked about Wastewater Financial/Reserve Policies

Question: Councilmember Pobee asked if Wastewater had similar financial policies, like reserve policies, as other funds in the City.

Department: Administrative Services

Final Answer: Wastewater and Surface water have very similar financial policies. The general fund has unique financial policies. The full financial policies for the City, all funds, are found in the [2023-2024 Proposed Biennial Budget and 2023-2028 CIP](#) beginning on page 477. Below is an excerpt of the reserve policies for the general fund and enterprise funds:

Revenue Stabilization Fund

The City will establish a Revenue Stabilization Fund and shall accumulate a reserve equal to thirty percent (30%) of annual economically sensitive revenues within the City's operating budget to cover revenue shortfalls resulting from unexpected economic changes or recessionary periods.

General Fund Operating Reserves

The City shall maintain a General Fund Operating Reserve to provide for adequate cash flow, budget contingencies, and insurance reserves. The General Fund Operating Reserves will be determined as follows:

1. **Cash Flow Reserve:** The City shall maintain a cash flow reserve within the General Fund in an amount equal to \$3,000,000. This is approximately equal to 1.5 months of operating expenditures. The City will review biennially the required cash flow reserve level that is necessary to meet the City's cash flow needs. If it is determined that \$3,000,000 is not adequate, the Finance Director shall propose an amendment to these policies.
2. **Budget Contingency:** The City shall maintain a budget contingency reserve within the General Fund equal to 2% of budgeted operating revenues.
3. **Insurance Deductible Reserve:** The City shall maintain an insurance reserve within the General Fund to be used for potential substantial events that cause damage to the City's fixed assets and/or infrastructure.

Surface Water Utility Fund Reserves

The City shall maintain an operating reserve within the Surface Water Utility Fund an amount equal to no less than 20% of budgeted operating revenues.

Wastewater Utility Fund Reserves

The City shall maintain an operating reserve within the Wastewater Utility Fund an amount equal to no less than 20% of budgeted operating revenues.

The proposed budget is fully compliant with the City's financial policies.