



# **AGENDA (AMENDED)**

## **SHORELINE CITY COUNCIL STUDY SESSION**

Monday, June 19, 2006  
6:30 p.m.

Shoreline Conference Center  
Mt. Rainier Room

	<u>Page</u>	<u>Estimated Time</u>
1. CALL TO ORDER		6:30
2. FLAG SALUTE / ROLL CALL		6:30
(a) Proclamation of "Northwest Youth Music Association Month"	17	
3. CITY MANAGER'S REPORT AND FUTURE AGENDAS		6:31
4. COUNCIL REPORTS		6:35
5. GENERAL PUBLIC COMMENT		6:40
<p><i>This is an opportunity for the public to address the Council on topics other than those listed on the agenda, and which are not of a quasi-judicial nature. The public may comment for up to three minutes; the Public Comment under Item 5 will be limited to a maximum period of 30 minutes. The public may also comment for up to three minutes on agenda items following each staff report. The total public comment period on each agenda item is limited to 20 minutes. In all cases, speakers are asked to come to the front of the room to have their comments recorded. Speakers should state clearly their name and city of residence.</i></p>		
6. STUDY ITEMS		
(a) Civic Center Site Acquisition	<u>1</u>	7:00
(b) 2006-07 Council Goals Adoption	<u>3,19</u>	8:00
(c) Capital Improvement Plan Discussion	<u>11</u>	9:00
7. ADJOURNMENT		10:00

*The Council meeting is wheelchair accessible. Any person requiring a disability accommodation should contact the City Clerk's Office at 546-8919 in advance for more information. For TTY service, call 546-0457. For up-to-date information on future agendas, call 546-2190 or see the web page at [www.cityofshoreline.com](http://www.cityofshoreline.com). Council meetings are shown on Comcast Cable Services Channel 21 Tuesdays at 12pm and 8pm, and Wednesday through Sunday at 6 a.m., 12 noon and 8 p.m.*

**CITY COUNCIL AGENDA ITEM**  
CITY OF SHORELINE, WASHINGTON

<b>AGENDA TITLE:</b> Civic Center Site Acquisition <b>DEPARTMENT:</b> City Manager's Office/Finance <b>PRESENTED BY:</b> Robert L. Olander, City Manager
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**PROBLEM/ISSUE STATEMENT:**

The City Council has authorized negotiations to acquire a site for a future Civic Center. We anticipate having final options to present to the Council on June 19, however, we have not received the final required documentation. It is anticipated that the documentation will be received during the week of June 12 and staff will forward detailed staff analysis and recommendations to the Council that week.

**RECOMMENDATION**

No recommendation at this time.

Approved By: City Manager  City Attorney \_\_\_\_

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**Council Meeting Date:** June 19, 2006

**Agenda Item:** 6(b)

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**CITY COUNCIL AGENDA ITEM**  
CITY OF SHORELINE, WASHINGTON

<b>AGENDA TITLE:</b>	2007-08 Council Goals Adoption
<b>DEPARTMENT:</b>	City Council
<b>PRESENTED BY:</b>	Robert L. Olander, City Manager Julie Modrzejewski, Assistant City Manager

**BACKGROUND:**

At the City Council's April 27-28 goal setting retreat the Council spent two days with staff reviewing the City's vision and values and proposing goals for 2007-08. In addition, the Council discussed a process for sharing the proposed goals with the community in order to seek input prior to formal adoption. At the May 15 Council meeting, Council directed staff to conduct two community workshops in June: June 6 and June 14.

During these workshops, community members were asked to review the draft vision and values statements and the draft 2007-08 goals (attachment A and B) and to provide input of what factors, outcomes, and issues the Council should take into account when considering these as potential goals for the City.

At the writing of this staff report, only one of the Council sponsored workshops were conducted (June 6). Since the final workshop will occur after the distribution of the Council packet, this report provides a placeholder on the agenda. The community feedback gathered at both workshops will be compiled immediately following the June 14 workshop and the staff report will be delivered to Council on Friday, June 16, 2006. In addition, the report will be made available to the public via the City's website and/or city hall.

**RECOMMENDATION**

Staff recommends that the City Council review the information gathered from the community workshops and the draft 2007-08 goals and prioritize the City's top 7-8 goals in time for staff to prepare the 2007 Budget. In order to prepare the 2007 Budget, it would be important for Council to provide staff with direction by the June 26 meeting.

Approved By: City Manager  City Attorney \_\_\_\_

**ATTACHMENTS**

- A. City Council Draft 2007-08 Goals
- B. Draft Vision Statement and Community Values



**PROPOSED BY  
COUNCIL**

**APRIL 27, 2006**

**City Council Draft Goals  
2007–2008**

The Shoreline City Council has scheduled two Community Workshops for June 6 and June 14 to invite the public to review and comment on the City's draft vision, values and 2007-2008 goals. These meetings are part of the City's "early and continuous" public participation efforts under the Growth Management Act (GMA) designed to provide opportunities for public input in the preparation of the City's goals, policies, regulations and budgets.

After considering such public input, the Council will then make final decisions in the coming months adopting goals, plans, regulatory amendments and capital budgets to guide the future growth and development of Shoreline.

To assist the Community Workshop process, the 16 proposed Council goals are categorized into broad themes. Citizens are invited to alert the Council to factors that should be considered during their review and final adoption of the 2007-08 goals, including suggestions for how to refine, improve or implement the goals as finally adopted.

**NEIGHBORHOODS**

**Increase Emergency Preparedness Training and Education**

- Complete modification to Spartan Recreation Center to serve as emergency shelter
- Increase citizen and neighborhood preparedness training

The key to surviving a major disaster is individual and family preparedness. This goal aims to motivate and train all Shoreline residents to be prepared to meet a major emergency. In addition, it continues and elevates our emphasis on the training and preparedness of emergency responders and managers.

**Increase Opportunities for Neighborhood Involvement**

- Increase and reinforce Block Watches and traffic calming
- Have Neighborhood Associations redefine their own boundaries
- Provide technical assistance and City staff support to reinvigorate Neighborhood Associations
- Adopt a volunteer clean up program for parks, roads, spots, traffic circles, etc.

An essential element for any community's health is active involvement of residents in their neighborhoods. Shoreline has long been a city of neighborhoods; however, public participation in these associations has been on the decline. This goal is to look at innovative ways to help reinvigorate the neighborhood associations and encourage participation in block watches, emergency planning, and service and policy issues that affect each neighborhood. In addition,

one of the high priorities previously mentioned in recent Shoreline citizen surveys is the importance of improving the condition and appearance of public property and right-of-way. This involves aggressive and continued attention to removing litter, erasing graffiti immediately, mowing weeded areas, and removing abandoned vehicles, for example.

## **INFRASTRUCTURE**

### **Complete the Aurora Project**

- Complete Aurora phase 1 on time, within budget and with minimum disruption to local businesses
- Complete environmental review, mitigation plans and design parameters for Aurora phase 2
- Secure needed federal, state and regional grant funding
- Initiate design

Completion of the Aurora improvement project is also a continuing City Council priority. The first phase of Aurora is on schedule for completion at the end of 2006 and the initial planning is underway for the remainder of the project. An important aspect of the project is adding a lane in each direction for improved local and regional transit service. Significant federal, state and regional funding has been obtained for the next phase and the City has entered into grant obligations to move forward on the remainder of the project contingent upon securing the additional grant funding needed.

### **Complete the City Hall Project**

- Select and purchase a centrally located site that will effectively serve all Shoreline residents and businesses that will also serve as an economic redevelopment catalyst
- Design and build a city hall incorporating state of the art environmental and energy efficiency features.

Since incorporation 10 years ago the City has rented office space at the corner of 175<sup>th</sup> and Midvale, at a cost of \$615,000 annually. It has been a continuing City Council goal to acquire a site for City Hall and build a city owned facility. This is a sound financial investment in that it will save tax payer money in the long run similar to buying a home as opposed to renting. A new city hall will provide more efficient and centralized services for residents and businesses and enhance employee productivity and efficiency. A new centrally located city hall will also provide a catalyst for a new town center and commercial development and will serve as a civic community meeting place.

### **Complete Interurban Trail Connectors to Local and Regional Destinations**

- Work with Lake Forest Park to plan and complete a connector to the Burke-Gilman Trail
- Work with Seattle to connect trail routes to the south
- Work with Edmonds on north bound trail connectors
- Complete neighborhood and business connectors

The final segment of the Interurban Trail through Shoreline should be completed by the end of 2006. This goal articulates the need to work with neighboring jurisdictions to complete essential trail connectors to the north, south, and east. In addition, the Interurban Trail through Shoreline is intended to serve as a backbone for trail connectors to City neighborhoods, parks, and adjacent businesses. Walkways and bicycle trails are a critical element in providing options to vehicular traffic, reducing congestion, and enhancing our environment.

#### **Complete the Projects Approved in the 2006 Parks Bond**

- Purchase open space properties
- Complete Richmond Beach Saltwater Park Master Plan
- Work with citizens committee and neighborhoods to locate off leash dog park
- Complete Cromwell Park Plan

With the approval of the parks bond on May 16, it is critical that the City move expeditiously to complete the projects approved by the voters. It is important for tax payers to see the tangible results of their commitment toward betterment of Shoreline. Since this involves a significant commitment of staff resources it should be acknowledged as a priority goal.

#### **LAND USE/ENVIRONMENTAL PLANNING**

##### **Create an “Environmentally Sustainable Community”**

- Adopt an energy efficiency plan
- Develop a Natural Resources Management Plan
- Review and implement low impact development standards
- Review and adopt 2005 King County Drainage Manual
- Incorporate advanced storm water quality practices into Aurora and other capital projects
- Complete Forest Management Plan
- Actively remove litter, graffiti, weeds, abandoned vehicles, etc. on public properties and right-of-way

There is a strong environmental ethic in the City of Shoreline and this goal is intended to place the City in the forefront of protecting and enhancing the local environment. Stewardship for the environment is a critical and essential challenge as we continue to develop and grow as an urban/suburban community. A strong emphasis would also be placed on properly maintaining public property and rights-of way.

##### **Develop a Comprehensive Housing Strategy**

- Inventory existing conditions including housing stock, affordability, land use potential, demographic and market trends, and regional context.
- Identify current and future needs, gaps, opportunities and alternative strategies
- Support and work with a citizen ad hoc advisory committee to define proposed strategies and solicit public input
- Review and adopt final plan

The City of Shoreline is an excellent example of a “first suburb,” which are defined as the first suburbs built up after World War II and usually in the first ring of communities near a central city. Over 45% of Shoreline’s housing stock was built prior to 1960. Shoreline and many other first suburbs have been dramatically affected by changing demographic and economic forces such as ageing housing stocks, ageing populations, smaller household sizes, and more ethnic diversity. As our city continues to age, Shoreline’s housing stock will change. In addition, the Growth Management Act requires that Washington cities accept a certain percentage of higher density growth. A comprehensive housing strategy is designed to develop a plan addressing challenges such as affordability, availability, density choices, housing choice options, preservation of neighborhood character, and an ageing senior population.

#### **Develop a Fircrest Master Plan**

- Develop an interlocal agreement with the State of Washington for a joint scope of work including goals, parameters, public process, work plan, shared costs, and expected outcomes
- Fund and initiate the master plan process

Washington State Residential Habilitation Center (RHC) at Fircrest offers a challenge and opportunity for Shoreline. Fircrest provides unique and essential facilities for approximately 250 residents as well as 700 local jobs. However, there is still significant surplus property available to the State at this campus and there are opportunities for redevelopment of the remainder of this property to provide for social service needs, needed revenue for the State Department of Developmental Disabilities, and economic development opportunities for the City and region. The intent of this goal is to work in cooperation with the State to develop a long range comprehensive plan for utilization of surplus properties and facilities.

#### **Provide Safe, Affordable and Environmentally Sustainable Transportation Options to Support Current and Projected Land Use Plans**

- Develop plans for higher density housing around and within neighborhood commercial centers
- Provide on-going capital and operating funding for new sidewalks, pathways and bicycle trails, routes, and neighborhood traffic calming
- Work with transit agencies to increase service in Shoreline
- Explore the feasibility of establishing local circulator bus routes in Shoreline

The intent of this goal is to reduce traffic congestion by providing significantly enhanced safe and affordable transportation options to Shoreline residents. Shoreline should become known as a walking and bicycle friendly town where these facilities are readily available to all neighborhoods. In addition, both in city and inter city bus transit should be significantly enhanced.



## **GENERAL PROGRAM PLANNING**

### **Develop a Shoreline Youth Master Plan**

- Review and inventory youth survey data, regional action agendas, and recent “best practices” information
- Create a community partners steering committee and meet with key stakeholders to identify issues and needs
- Develop proposed strategies and priorities
- Council and partners review and adopt plan

Youth and education has always been a defining characteristic of Shoreline. Responsibility for ensuring that Shoreline remains a community that supports the healthy development and education of its youth is shared among families, schools, the City and many other stakeholders. This goal envisions a strong partnership between the City and the School District along with other stakeholders to enhance the growth and development of young people in our community. The outcome would be the development of a comprehensive road map outlining numerous goals, objectives and priorities that will guide and coordinate the actions of all engaged in supporting youth and families in Shoreline.

### **Implement Economic Development Strategic Plan**

- Promote redevelopment of Aurora Square/Westminster Triangle
- Continue and expand the small business assistance programs
- Develop a central “Town Center” commercial district plan for the area on Aurora between 170<sup>th</sup> and 185<sup>th</sup>

Continued economic growth and development of our commercial areas is absolutely essential for the long term economic health of the Shoreline community as well as the City government. As property tax revenues continue to only grow at less than 1% it is crucial that the City increase its economic base in order to continue providing essential public services. Economic development and redevelopment also adds to the vitality of the community, provides for business growth, and assures jobs for our residents. Another major element of this goal is the development of a “town center” in Shoreline to serve as a sense of community identity and place. The City Council adopted a comprehensive economic development strategy in 2006 as proposed by a broad based business and citizen’s advisory committee. This goal provides for implementation of that strategy.

### **Increase Opportunity for Inclusion and Cultural Diversity**

- Proclamation as an “Inclusive Community”
- Sponsor community multiracial and cultural events and opportunities

It is an important value for Shoreline to assure that all segments of our population are included in the wide variety of social, cultural, business, educational and recreational opportunities available in our City. This goal speaks to the importance of identifying and creating such opportunities. Inclusion and Cultural Diversity

## **GOVERNMENT ACCOUNTABILITY**

### **Complete the Implementation of Performance Measures**

- Refine performance measurements to reflect new community and Council goals
- Develop community report card

An important function of city government is to provide measures of effectiveness and efficiency to the citizens and the City Council. Citizens and tax payers have the expectation and the right to demand the maximum efficiency and effectiveness from their tax dollars. It is incumbent for the City to be held accountable and to provide objective information to the public on how well their tax dollars are spent. This goal continues the implementation of the City performance measures and calls for development of a "community report card" to communicate this information to City residents.

### **Implement Long Range Financial Review and Public Participation Plan**

- Develop a process for public engagement in planning for the City's long range financial stability and health

The City of Shoreline, along with many cities in Washington, continues to feel the financial impact of property and other tax reductions due to voter approved initiatives. Property tax revenues increase at less than 1%, while salaries, asphalt, gasoline, and operating supplies all continue to increase closer to regional inflation. Also, reductions in motor vehicle excise taxes and vehicle taxes have reduced revenues available for maintaining and overlaying city streets. Careful financial projections indicate that within the next two years the City will be faced with the choice of making serious reductions in essential public services or increasing revenues. The City Council and staff have reduced expenditures in the last several years and increased operating efficiencies to the point where difficult choices will need to be made. This goal calls for involving the public in reviewing these issues and assisting the City Council in setting priorities and making those difficult choices.

### **Provide Meaningful Public Participation in Implementation of Selected Goals and Work Elements**

- Develop an appropriate, specific public information and participation outreach for 2007-2008 work elements

An important value for the City Council is public participation and implementation of the 2007-2008 goals and work elements. This goal calls attention to the continued need to design specific public information and participation efforts for all of the City's major capital and policy initiatives.



**PROPOSED BY  
COUNCIL  
APRIL 27, 2006**

**OUR VISION**

*A place for our diverse, family-oriented community to call home – where neighborhoods are safe and protected, the environment and natural resources are honored and sustained, the local economy is strengthened through partnerships, and the government is fiscally sound, open and responsive.*

**IN OUR COMMUNITY, WE VALUE:**

Our respect for each other  
Safe places to live and work  
Quality learning opportunities for all ages  
Pride in our neighborhoods and community  
Our outdoor and recreational opportunities  
Volunteers and community participation  
Social, cultural and economic diversity  
Our town-oriented, personalized customer service  
Children, families, seniors and social networks  
Sustainability and stewardship of the environment and natural resources  
Open, transparent, efficient, accessible, participatory government  
Connections, inclusiveness, affordability and equal access to services  
Music and cultural arts  
History and sense of place  
Regional leadership and partnerships  
Government and citizen partnership  
Excellence and innovation

**CITY COUNCIL AGENDA ITEM**  
CITY OF SHORELINE, WASHINGTON

**AGENDA TITLE:** Capital Improvement Plan Discussion  
**DEPARTMENT:** Finance  
**PRESENTED BY:** Debbie Tarry, Finance Director

**PROBLEM/ISSUE STATEMENT:**

On June 12, 2006, staff presented the proposed 2007 – 2012 CIP to the City Council. The following schedule is being followed to facilitate the adoption of the 2007 – 2012 CIP and the Transportation Improvement Program (TIP).

June 12, 2006	Presentation of the Proposed 2007 – 2012 CIP and TIP
June 19, 2006	Council Discussion on the Proposed 2007 – 2012 CIP and TIP
June 26, 2006	Public Hearing and Council Discussion on the Proposed 2007 – 2012 CIP and TIP
July 10, 2006	Council Adoption of 2007 – 2012 CIP and 2007 – 2012 TIP

Tonight, the City Council will have an opportunity to discuss the proposed CIP.

**FINANCIAL IMPACT:**

The proposed 2007 – 2012 CIP/TIP is balanced, as required by the Growth Management Act. The proposed 2007 – 2012 CIP totals nearly \$158.8 million, with \$34 million in General Capital projects, \$0.5 million in City Facilities – Major Maintenance, \$106.9 million in Roads Capital projects, and \$17.4 million in Surface Water Capital projects. Attachment A is a summary of the proposed 2006 – 2011 Capital Improvement Plan. The TIP consists of the Roads Capital section of Attachment A.

**RECOMMENDATION**

This item is for discussion purposes only. Council discussion is desired regarding the Capital Improvement Program including any key questions or issues that Council may wish staff to address as part of the process.

Approved By: City Manager  City Attorney \_\_\_\_

**ATTACHMENTS**

Attachment A – Proposed 2007 – 2012 Capital Improvement Summary

# City of Shoreline 2007 – 2012 Capital Improvement Plan

## PROGRAM SUMMARY

EXPENDITURES		Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Total
Fund	Project	2007	2008	2009	2010	2011	2012	2007-2012
<b><u>General Capital</u></b>								
<b><u>Facilities Projects</u></b>								
	City Hall	\$18,400,000	\$0	\$0	\$0	\$0	\$0	\$18,400,000
	City Gateways/Community Signage	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$150,000
	City Maintenance Facility	\$34,000	\$0	\$0	\$0	\$0	\$0	\$34,000
<b><u>Parks Projects</u></b>								
	Richmond Beach Saltwater Park Improvements	\$1,090,000	\$2,150,000	\$0	\$0	\$0	\$0	\$3,240,000
	Parks Equipment	\$15,000	\$93,000	\$0	\$0	\$100,000	\$0	\$208,000
	Spartan Gym Upgrades	\$85,000	\$0	\$0	\$0	\$0	\$0	\$85,000
	Parks Repair & Maintenance	\$205,000	\$231,000	\$242,000	\$252,000	\$263,000	\$273,000	\$1,466,000
	Ronald Bog Park Master Plan	\$0	\$0	\$72,000	\$0	\$0	\$0	\$72,000
	Twin Ponds Master Plan	\$0	\$61,000	\$0	\$0	\$0	\$0	\$61,000
	Richmond Beach Area Park Improvements	\$400,000	\$255,187	\$0	\$0	\$0	\$0	\$655,187
	Richmond Beach Saltwater Park Bridge Replacement	\$47,000	\$200,000	\$0	\$0	\$0	\$775,000	\$1,022,000
	Cromwell Park	\$127,000	\$1,500,000	\$0	\$0	\$0	\$0	\$1,627,000
	Boeing Creek Park Improvements	\$186,000	\$940,000	\$0	\$0	\$0	\$0	\$1,126,000
	N. 180th & Midvale Ave. N. Park Development	\$6,000	\$0	\$0	\$0	\$0	\$0	\$6,000
	Baseball/Softball Field Improvements	\$125,000	\$125,000	\$0	\$0	\$0	\$0	\$250,000
	Harlin Park Improvements	\$300,000	\$450,000	\$0	\$0	\$0	\$0	\$750,000
	Kruckeberg Gardens	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
	Off Leash Dog Park	\$140,000	\$0	\$0	\$0	\$0	\$0	\$140,000
	Shoreline Center Tennis Court Lights	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
	Trail Corridors	\$1,050,000	\$1,050,000	\$375,000	\$0	\$0	\$0	\$2,475,000
	Twin Ponds Park Soccer Field Improvements	\$936,000	\$0	\$0	\$0	\$0	\$0	\$936,000

13

# City of Shoreline 2007 – 2012 Capital Improvement Plan

## PROGRAM SUMMARY

<b>Safety / Operations Projects</b>										
Neighborhood Traffic Safety Program	\$178,000	\$189,000	\$200,000	\$212,000	\$233,000	\$254,000	\$1,266,000			
Aurora Avenue North 165th - 205th	\$1,626,000	\$12,878,000	\$22,333,000	\$19,900,000	\$20,022,000	\$205,000	\$76,964,000			
Aurora Avenue North 165th - 205th Utility Improvements	\$0	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$10,000,000			
NCBD/15th Avenue Improvements	\$114,356	\$0	\$0	\$0	\$0	\$0	\$114,356			
Dayton Avenue North @ North 175th Street Retaining Wall	\$725,000	\$0	\$0	\$0	\$0	\$0	\$725,000			
Meridian Avenue North & N. 175th Subarea Study	\$69,000	\$0	\$0	\$0	\$0	\$0	\$69,000			
Richmond Beach Road Subarea Study	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000			
Aurora Avenue @ N. 185th Street Intersection Improvements	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000			
<b>Non-Project Specific</b>										
Transportation Improvements Formulation & Engineering	\$262,398	\$273,918	\$283,864	\$296,257	\$296,120	\$171,476	\$1,584,033			
General Fund Cost Allocation Overhead Charge	\$56,120	\$56,120	\$56,120	\$56,120	\$56,120	\$56,120	\$336,720			
<b>Roads Capital Fund Total</b>	<b>\$7,448,874</b>	<b>\$20,734,038</b>	<b>\$30,046,984</b>	<b>\$22,706,377</b>	<b>\$22,926,240</b>	<b>\$3,078,596</b>	<b>\$106,941,109</b>			
<b>Surface Water Capital</b>										
<b>Flood Protection Projects</b>										
Surface Water Small Projects	\$169,000	\$176,000	\$183,000	\$191,000	\$198,000	\$206,000	\$1,123,000			
East Boeing Creek Drainage Improvements	\$535,000	\$275,000	\$275,000	\$0	\$0	\$0	\$1,085,000			
Hillwood Park Emergency Bypass	\$0	\$0	\$0	\$46,000	\$138,000	\$143,000	\$327,000			
Boeing Creek Park Stormwater Project	\$65,000	\$738,000	\$0	\$0	\$0	\$0	\$803,000			
Pan Terra Pond & Pump Project	\$97,000	\$1,857,000	\$0	\$0	\$0	\$0	\$1,954,000			
Pump Station No. 25	\$158,000	\$0	\$0	\$0	\$0	\$0	\$158,000			
Serpentine Place Storm Drainage Improvements	\$0	\$0	\$117,000	\$683,000	\$0	\$0	\$800,000			
Ridgecrest Drainage @ 10th Avenue N.E.	\$0	\$156,000	\$274,000	\$286,000	\$0	\$0	\$716,000			
Cromwell Park Wetland	\$163,000	\$0	\$0	\$0	\$0	\$0	\$163,000			
Cromwell Park Pond	\$278,000	\$0	\$0	\$0	\$0	\$0	\$278,000			
Thornton Creek Corridor	\$1,442,000	\$0	\$0	\$0	\$0	\$0	\$1,442,000			
18th Avenue Drainage Improvements	\$0	\$225,000	\$0	\$0	\$0	\$0	\$225,000			

## City of Shoreline 2007 – 2012 Capital Improvement Plan

## PROGRAM SUMMARY

N. 167th & Whitman Ave. N. Drainage Improvements	\$50,000	\$450,000	\$0	\$0	\$0	\$0	\$500,000
Ronald Bog Park	\$360,000	\$0	\$0	\$0	\$0	\$0	\$360,000
<b>Water Quality Facilities</b>							
Third Avenue Storm Water Treatment Project	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Darnell Park Wetpond	\$30,000	\$78,000	\$0	\$0	\$0	\$0	\$108,000
Ridgecrest Drainage @ 10th Avenue N.E. Wetpond	\$0	\$16,000	\$40,000	\$42,000	\$0	\$0	\$98,000
Cromwell Park Wetpond	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
<b>Stream Rehabilitation/Habitat Enhancement</b>							
Stream Rehabilitation/Habitat Enhancement Program	\$58,000	\$63,000	\$70,000	\$77,000	\$87,000	\$102,000	\$457,000
Boeing Creek Reach 1 - Bank Stabilization	\$0	\$0	\$645,000	\$725,000	\$755,000	\$786,000	\$2,911,000
Boeing Creek Reach 8 - Bank Stabilization	\$0	\$0	\$315,000	\$354,000	\$368,000	\$383,000	\$1,420,000
Green (Shore) Streets Initiative	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
<b>Non-Project Specific</b>							
Surface Water Project Formulation & Engineering	\$269,255	\$282,418	\$295,139	\$308,446	\$322,368	\$324,368	\$1,801,994
General Fund Cost Allocation Overhead Charge	\$82,812	\$82,812	\$82,812	\$82,812	\$82,812	\$82,812	\$496,872
<b>Surface Water Capital Fund Total</b>	<b>\$3,932,067</b>	<b>\$4,399,230</b>	<b>\$2,296,951</b>	<b>\$2,795,258</b>	<b>\$1,951,180</b>	<b>\$2,027,180</b>	<b>\$17,401,866</b>
<b>TOTAL EXPENDITURES</b>	<b>\$35,233,207</b>	<b>\$32,441,092</b>	<b>\$33,321,214</b>	<b>\$25,975,789</b>	<b>\$25,413,691</b>	<b>\$6,394,421</b>	<b>\$158,779,415</b>
<b>RESOURCES</b>							
General Fund Contribution	\$1,057,243	\$1,061,109	\$1,065,043	\$1,068,842	\$1,072,776	\$1,076,710	\$6,401,724
Real Estate Excise Tax - 1st Quarter Percent	\$400,000	\$408,000	\$416,160	\$424,483	\$432,973	\$441,632	\$2,523,248
Real Estate Excise Tax - 2nd Quarter Percent	\$800,000	\$816,000	\$832,320	\$848,966	\$865,946	\$883,265	\$5,046,497
Fuel Tax	\$591,312	\$609,848	\$629,091	\$649,071	\$669,820	\$691,373	\$3,840,515
Surface Water Fees	\$940,894	\$989,683	\$1,038,305	\$1,088,671	\$1,140,385	\$1,191,702	\$6,389,640
Investment Interest Income	\$1,294,261	\$793,489	\$383,102	\$119,395	\$202,827	\$110,229	\$2,903,305
<u>Municipal Financing</u>	<u>\$12,750,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$12,750,000</u>



## City of Shoreline 2007 – 2012 Capital Improvement Plan

## PROGRAM SUMMARY

<i>Other Financing</i>	\$0	\$0	\$3,237,500	\$2,240,000	\$483,500	\$5,961,000
<i>Public Works Trust Fund Loan</i>	\$2,033,200	\$134,300	\$0	\$0	\$0	\$2,167,500
Grants - Awarded	\$3,389,000	\$7,779,673	\$15,919,239	\$0	\$0	\$27,087,912
<i>Future Grants</i>	\$429,025	\$3,480,186	\$19,950,000	\$16,677,000	\$0	\$43,043,776
King County Mitigation (Brightwater, Hidden Lake)	\$400,000	\$1,377,757	\$0	\$0	\$0	\$1,777,757
Utility Reimbursements	\$0	\$5,000,000	\$5,000,000	\$0	\$0	\$10,000,000
LID Participation	\$0	\$0	\$236,250	\$240,000	\$241,750	\$955,500
Use of Accumulated Fund Balance	\$11,148,273	\$9,991,047	\$5,294,139	\$1,871,964	\$1,274,259	\$27,931,042
<b>TOTAL RESOURCES</b>	<b>\$35,233,207</b>	<b>\$32,441,092</b>	<b>\$25,975,789</b>	<b>\$25,413,691</b>	<b>\$6,394,421</b>	<b>\$158,779,415</b>

**CITY COUNCIL AGENDA ITEM**  
CITY OF SHORELINE, WASHINGTON

<b>AGENDA TITLE:</b> Proclamation of "Northwest Youth Music Association Month"
<b>DEPARTMENT:</b> CMO/CCK
<b>PRESENTED BY:</b> Scott Passey, City Clerk

**PROBLEM/ISSUE STATEMENT:**

The Cascade Drum and Bugle Corps has been continually headquartered in Shoreline since the organization's founding 49 years ago. The Cascades have reached the pinnacle of youth drum corps by competing successfully in the top 18 of all worldwide organizations in each of the past five years. This proclamation designates the month of July as "Northwest Youth Music Association Month" and recognizes the positive contributions the Cascades have made to the Shoreline community.

Mr. Scott Gilberts, Chairman of the Board, along with Jimmy Fursman, Interim Executive Director, will be at the meeting to accept the proclamation.

**RECOMMENDATION**

No action is required.

Approved By: City Manager *gm* City Attorney \_\_\_\_



## PROCLAMATION

- WHEREAS, The Cascades Drum & Bugle Corps was formed and has been continually headquartered in Shoreline since the organization's founding 49 years ago; and
- WHEREAS, The Cascades now function under the umbrella of the Northwest Youth Music Association, along with the Rhapsody Winterguard and a newly formed all-age brass ensemble; and
- WHEREAS, The Cascades depart on a 2 ½ month national tour of more than 25 cities across the nation and in youth music competitions that will culminate with the Drum Corps International Championships at Camp Randall on the campus of the University of Wisconsin in Madison, Wisconsin in mid-August; and
- WHEREAS, The Cascades are an IRS-recognized youth music organization that helps keep kids off the streets by teaching them the wonders of music and the performing arts, as well as the thrill of healthy competition, cooperation, discipline, respect for others and the development of personal talents; and
- WHEREAS, The Cascades have reached the pinnacle of youth drum corps by competing successfully in the top 18 of all worldwide organizations in each of the past five years; and
- WHEREAS, The Cascades carry with them the name of "Shoreline, Washington" wherever they go and wherever they appear in competition or exhibition; and
- WHEREAS, The Cascades will perform at their home show along with other drum corps from the Western United States at Shoreline Stadium on July 8th; and
- WHEREAS, As they leave on their national competitive tour, this year's Cascades, and all of their thousands of alumni and friends, carry a heavy heart with the passing two weeks ago of their founder, Mr. Rod Stubbs, a great man, a Shoreline-area teacher and principal for many years, and a friend to all kids who ever came his way;

NOW THEREFORE, I, Robert L. Ransom, Mayor of the City of Shoreline, on behalf of the Shoreline City Council, do hereby proclaim the month of July as

## NORTHWEST YOUTH MUSIC ASSOCIATION MONTH

in the City of Shoreline and recognize the positive contributions the Cascades have made to the Shoreline community.

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Robert L. Ransom, Mayor of Shoreline

**CITY COUNCIL AGENDA ITEM**  
CITY OF SHORELINE, WASHINGTON

<b>AGENDA TITLE:</b> 2007-2008 Council Goals <b>DEPARTMENT:</b> City Manager's Office <b>PRESENTED BY:</b> Robert L. Olander, City Manager
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**PROBLEM/ISSUE STATEMENT:**

On April 27-28 the City Council developed 16 preliminary goals for 2007-2008. On June 6 and June 14 the Council held community workshops to solicit public input on these preliminary goals. The City Council's challenge now is to select the highest priority goals to provide focus and direction to the Council's future work efforts, staff work plans and development of the proposed 2007 budget. It is suggested that Council adopt no more than 10 high priority goals. It is critically important to prioritize goals in order to focus our limited staff and financial resources. Too many goals disperse resources to the point where the most important issues and opportunities facing the community are not successfully resolved. A limited number of high priority goals demonstrates that the Council has a clear and focused vision for the community. It not only provides leadership for the staff and budget, but for the community as a whole. It is important to communicate that selecting a limited number of goals does not mean that other issues are not important and are not being addressed. In fact, many items not on the Council priority list are being addressed, but through more routine on-going staff and work plan efforts.

**DISCUSSION**

Based on previous Council discussions, staff input, and citizen comments from the community workshops, staff suggests that framing the 16 potential Council Goals into four groups may be helpful. These groupings are proposed only as an organizing tool to help facilitate Council discussion and decision.

**Group 1**

1. Complete the projects approved in the 2006 Parks Bond
2. Implement the Economic Development Strategic Plan
3. Complete the Civic Center/City Hall Project
4. Complete the Aurora Project

Group 1 represents those projects or goals for which there has been a long term continuing public and financial commitment. It is suggested that all Group 1 projects be included in the 2007-2008 Council goals.

## Group 2

1. Develop a Comprehensive Housing Strategy
2. Create an "Environmentally Sustainable Community"
3. Provide Safe, Affordable and Environmentally Sustainable Transportation Options to Support Current and Projected Land Use Plans

Group 2 represents new and emerging goals that focus the community on addressing critical housing, environmental and transportation issues. All three of these are of crucial importance if we are to maintain and improve the character of Shoreline in the face of increased growth, densities, and an aging (but increasingly costly) housing stock. It is suggested that all three of the Group 2 projects be included in the 2007-2008 Council goals.

## Group 3

1. Develop a Fircrest Master Plan
2. Develop a Youth Master Plan
3. Implement a Long Range Financial Review and Public Participation Plan
4. Increase Emergency Preparedness Training and Education.
5. Increase Opportunities for Neighborhood Involvement

Group 3 represents those projects that in staff estimation are not as critical as the ones in Group 1 or 2 and are on the "cusp" for possible inclusion in the 2007-2008 goals. For example, Emergency Preparedness is an on-going program and enhancements could be addressed through the normal budget process. Similarly, staff is always searching for new means to invigorate neighborhood involvement through Block Watches, Neighborhood Traffic Plans, Neighborhood Traffic Safety Program (NTSP), capital project, etc. It is suggested that Council consider selecting no more than three (3) from this group for inclusion in the 2007-2008 goals.

## Group 4

1. Increase Opportunity for Inclusion and Cultural Diversity
2. Complete the Interurban Trail Connectors to Local and Regional Destinations
3. Complete the Implementation of Performance Measures
4. Provide Meaningful Public Participation in Implementation of Selected Goals and Work Elements

Group 4 represents those activities that could be accomplished through other Council goals, on-going staff efforts, and City Values and probably do not rise to the level of inclusion in the 2007-2008 goals. For example, cultural diversity can be added to the City's Value Statement and be used as a reminder and screening for all of our activities. We are already committed to revising and completing the performance measures and "community report card" through on-going budget and staff work plans. The Interurban Trail connectors could easily be a work element under the "Transportation Options" goals in Group 2. And the public participation element is, and should always be, included in the implementation of all of our projects on an on-going basis. For these reasons staff suggests that Group 4 projects not be included in the 2007-2008 goals.

### **RECOMMENDATION**

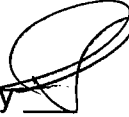
It is recommended that the City Council consider the groupings listed above to help organize and focus your discussions and decision making in arriving at your 2007-2008 Council Goals. To meet the target for adoption it is recommended that Council provide staff with preliminary direction for a final set of goals on June 19 for formalization and adoption on June 26.

Approved By:

City Manager



City Attorney



#### **Attachments:**

- A. Community Workshop Comments
- B. Draft Council Goals 2007-08 Online Survey Results



## Attachment A

### Shoreline City Council Community Workshops

**Tuesday, June 6, 2006**  
**Wednesday, June 14, 2006**

**Facilitators' Observations:** The following are general observations by the staff facilitators of both workshop events.

- The Council did an excellent job of being “observers” of the process.
- At both events, there were some “new” faces that the Council and staff had not seen at previous events.
- The overall “group process” worked well and allowed for participants to freely
  - participate and some participants commented that they preferred the small group format.
- Some participants had expected the process to be similar to Council meetings with three (3) minutes to comment and may have preferred this process.
- The group dynamics were different at each event. The first workshop went until 9:00 pm and the second went until 8:30 pm.
- There were participants who attended both events – some participated directly and some just observed.
- Staff promised that we would report on every comment that was submitted. With that in mind, it should be noted that there is no correlation between the number of comments submitted and number of individuals commenting, for some of these reasons:
  - Some participants attended both events.
  - Some participants who attended wrote the same comments both evenings.
  - Some participants choose to stay at the same station for more than one rotation.
  - Some participants wrote multiple comments with very similar content.



## **Shoreline City Council Community Workshops**

**Tuesday, June 6, 2006**

**6:30-9:00 pm**

**Shoreline Historical Museum**

**Councilmembers Present:** Mayor Bob Ransom, Deputy Mayor Maggie Fimia, Councilmembers Keith McGlashan, Rich Gustafson, Janet Way, Cindy Ryu and Ronald Hansen

**Staff Present:** Bob Olander, City Manager, Julie Modrzejewski, Assistant City Manager, Dick Deal, Director of Parks, Recreation and Cultural Services, Debbie Tarry, Director of Finance, Joyce Nichols, Director of Communications & Intergovernmental Relations, Marci Wright, Director of Human Resources, Paul Haines, Director of Public Works, Joe Tovar, Director of Planning and Development Services, Bernard Seeger, City Manager's Office Management Analyst, Steve Cohn, Long-range Planner, Planning and Development Services, Alicia Sherman, Planner, Planning and Development Services, George Smith, Planner, Office of Human Services, and Carolyn Wurdeman, Executive Assistant, City Manager's Office

**Community Members:** The following community members participated.

- |                      |                           |
|----------------------|---------------------------|
| 1. Patty Hale        | 18. Dwight Stevens        |
| 2. Robert Phelps     | 19. Dale Wright           |
| 3. Bob Barta         | 20. Greg Logan            |
| 4. Gary Kingsbury    | 21. Jan Hansen            |
| 5. Mark Deutsch      | 22. Eileen Dunnihoo       |
| 6. Nick Anderson     | 23. Katie Havck           |
| 7. Chris Eggen       | 24. Tina Forster          |
| 8. Bill Bear         | 25. Wendy DiPeso          |
| 9. Beratta Gomillion | 26. Candy Hamel           |
| 10. Laethan Wene     | 27. Richard Johnsen       |
| 11. Dave Jackson     | 28. Gary Keller           |
| 12. Charles Brown    | 29. Robin McClelland      |
| 13. Dennis Lee       | 30. Michael Boili         |
| 14. Bronston Kenney  | 31. Lisa Thwing           |
| 15. Dave Pyle        | 32. Larry & Jeanne Monger |
| 16. David Buzard     | 33. Lan Lan Chen          |
| 17. Walt Hagen       | 34. Gretchen Atkinson     |

**Opening Remarks:** Mayor Bob Ransom started the event at approximately 6:50 pm with the following remarks: Good evening, I am Mayor Bob Ransom. Welcome to the Council's



Community Workshop – I am delighted that you are here. First, I would like to start off by asking our Councilmembers to stand and to introduce themselves.

Now, I would like to introduce our City Manager, Bob Olander, and ask him to introduce our staff.

Thank you all for coming and giving us your valuable time. Every year the Council holds a retreat to determine the City's goals for the upcoming year. This year, we wanted to get your feedback prior to formally adopting our goals. Tonight's workshop is primarily focused on getting your feedback on the proposed goals that we developed at the retreat. We want to learn, from you, what factors or things we should think about when considering these as potential goals.

At this year's retreat, we also looked at the City's vision and values. I hope that you had a chance to comment on the proposed draft. If you haven't done this yet, perhaps you could before the end of the evening.

The role for Council at this workshop is to observe. We will refrain from participating so as not to influence the outcome of your feedback. We hope that you will feel comfortable providing us with honest and open feedback.

Again, I want to thank you all for participating. Now, I'll turn the program over to Julie who will be the workshop moderator.

**Community Input:** The following are the individual comments collected from post-it notes that were received from residents who attended the Community Workshop.

## DRAFT VISION AND VALUES STATEMENTS

### Keep (I like it)

- Respect for each other – definite keeper
- Goals already underway: Aurora Corridor; Interurban Trail; Economic Development Plan

### Add (something is missing)

- Human Services – all citizens should have access to quality human services such as counseling, family support, food, etc.
- Preserve and enhance the character of neighborhoods
- Reduce economic disparity, i.e. 6.9% poverty in ShorelineSingle framework to cover goals – triple bottom line
- High quality educational facilities
- Sustainable needs to incorporate all factors of life in Shoreline

### Drop (it doesn't sound right)

- Too long winded. Read one line (or two) then put it away.
- Too many goals: no more than ten; suggest eight
- 17 items under "we value" is too long and windy. Six to seven items max.
- Too many values – gets diluted and reads like "mom & apple pie"
- Drop restating comp plan work (too generic; no concrete work). Diversity, neighborhood goals; transit opportunities.
- Too many!

# CITY COUNCIL DRAFT 2007–2008 GOALS

## NEIGHBORHOODS

### **Increase Emergency Preparedness Training and Education**

#### Neighbors Helping Neighbors/Involvement/Outreach

- Block watches.
- Get all groups involved – senior center, PTA's, rotary, churches, scouts.
- Emergency prep by block what do people have/need skills assets.
- Through the Emergency Management Council – more support for neighborhood CERT groups and emergency management
- Build block or “cells” in neighborhoods that can organize quickly in an event
- Involvement from community groups
- Take inventory of who has what skills in what neighborhood, i.e. who is CPR certified, who has medical knowledge, etc.
- Inventory of skills and training.
- Urge more block watches, crime is increasing!
- Get block watches up and strong – they segue into strong emergency prep programs
- Neighborhood program like Seattle's SDART.
- Use school district as one tool to get information/education to community
- Actively encourage and promote block watches as a vehicle for emergency preparedness.
- Establish central neighborhood precinct for Meridian, Echo Lake, Parkwood.

#### Training/Education

- CERT, CPR, first aid, Parks classes
- Different levels of training
- Have one a month training sessions.
- Promote CERT training. Publish emergency plan.
- CPR training notices to neighborhoods.
- Free CPR and first aid training for everyone.
- CERT training broken down in shorter sessions/number of weeks.
- Do more preparedness programs for citizens – i.e. park programs, rec guide classes
- Give individuals opportunities to have training and educations at different levels according to their time and motivation.
- Promote more emergency preparedness classes via college, high school, and city staff
- Boost citizen emergency readiness knowledge, response knowledge and skills, recovery knowledge skills and preparation.
- Publicize the CERT program through the currents.
- Every month have a readiness, or response, or recovery tips for emergency response preparedness.
- Continue citywide emergency preparedness training and information workshops for all citizens.
- Increase CERT and other individual emergency training (Red Cross) through City and partners
- More citizen police patrol training for emergency.

- Work with fire department to develop more safety education programs.
- Define “emergency.” Include personal/family catastrophes as well as natural disasters.

#### Environment

- Study global warming
- Earthquake faults
- Have a geological survey done to study shorelines impacted by rising tides. Resulting data to use for dealing with sound.
- Study what we can do to global warming – guest speakers/forums.

#### Emergency Planning

- Develop citywide and neighborhood emergency plans
- Work with police and fire departments
- Coordinate with Shoreline Fire Department and Police.
- Ensure communication systems are compatible for all responders.
- Assess what resources Shoreline has and what we need to be more self sufficient.
- Use Lake Forest Park’s plan for emergency prep as basis for Shoreline’s program
- Make it legal to loot grocery stores.

#### Emergency Kits/Shelters

- Sell kits
- Low income citizen grants for kits
- Offer low cost (bulk) items to purchase and put into kits.
- Provide emergency kits for sale at cost. Encourage residents to purchase and have grants for low income.
- Incentive for emergency prep kit.
- Red Cross
- Churches
- Do complete modification of the Spartan Rec Center as a shelter.

#### General Comments/Ideas

- City advocate to Olympia and insurance industry to continue earthquake insurance.
- Increase Emergency Preparedness Training and Education is one of my seven priority goals for the City Council. It is commonly accepted that at some point in time we will experience a catastrophe of some type that will require individual citizens to be self sufficient for a period of 10 days. It is the responsibility of the city to see that the governmental agencies are prepared to react adequately to such future events. It is also the responsibility of the city to inform and motivate the general public to take steps to become properly prepared for the potential emergencies. These are very difficult and daunting tasks and should be a priority goal for the city. New Orleans is a prime example of what can happen if a city is not adequately prepared.

#### **Increase Opportunities for Neighborhood Involvement**

##### Structural Changes

- Re-construct grant program – need “small projects” anyone can apply.
- Let neighborhoods decide boundaries – not city

- Formalize vote for neighborhood association reps
- Independent neighborhood association not depend on city for funding.
- Require neighborhood reps have 20% of neighbors to claim they represent neighborhood.
- Make neighborhood association the source of ideas and comments. Not all from city to neighborhood.
- Allow neighborhood to decide their own boundaries.
- Way back coordinator was and activist, people were getting involved but she was let go.
- Re-organize Office of Neighborhoods.
- Make sure neighborhood organizations are operated on an open, democratic basis.
- Include all neighborhood groups when collecting neighborhood input. .
- Smaller neighborhood association boundaries. Split Meridian Park into three new neighborhood groups. Resurrect the old Cromwell Neighborhood organization – 185<sup>th</sup> to 175<sup>th</sup> (courthouse fight – Don Aicher). New Meridian/160<sup>th</sup> – 175<sup>th</sup> to 165<sup>th</sup> and Ashworth on west, freeway on east. Create new Ashworth neighborhood – Ashworth on the east, Aurora west, 175<sup>th</sup> south to 165<sup>th</sup>/160<sup>th</sup>.
- Provide for the neighborhood association to have a time on the Council agendas.

#### Activities

- Develop programs to empower people to get involved.
- Create “adopt a park,” “adopt a street,” etc. programs.
- Hold city open houses in the neighborhood.
- Look at King County VIP (volunteers in parks) program as a model
- Make neighbors aware of crime, poverty, education, health issues by neighborhood.
- Try to improve at least one park per neighborhood.
- Implement an “incentive” program to support neighborhood participation.
- Increase neighborhood involvement by developing block watch program to use as basis for emergency preparedness.
- Encourage neighborhood associations to form park maintenance volunteer groups.
- Continue maintenance on all rights-of-way, as well as all public areas of our city.
- Promote block parties around constructive themes – volunteer based.
- More neighborhood meetings.
- More block watch groups.
- Have neighborhood social events – get to know your neighbors.
- Adopt volunteer clean-up program.
- Neighborhood parties!
- Promote block watch and local clean-up.
- Sponsor more neighborhood get-togethers for people of ALL ages.
- Implement a reorganization of neighborhood groups so they represent community base.

#### Marketing/Outreach/Involvement

- Try to get young families involved, they are the future of Shoreline.
- Explore having a website for each neighborhood modeled after the Highland Terrace Neighborhood website – [www.highlandterrace.org](http://www.highlandterrace.org).
- Try to tap into a different group of people by targeting non-city groups – softball teams, churches, professional organizations.
- Recruit precinct captains to invite more participation by the public.

- Be culturally appropriate in doing this.
- Include college and high school students in neighborhood organizations – multi-generational.
- Ask small business to get involved in neighborhood centered activities – cohesiveness.
- Publish where neighborhood meetings are located – chairperson, address, phone.
- Emphasis on Neighborhood Association will spill over into volunteer programs.
- Get more types of people involved – young parents, elders, singles.
- Emphasis on restarting inactive neighborhoods
- Budget for more than one “all neighborhood” mailing a year for each neighborhood.
- More directly/personally invite citizens to participate in neighborhood groups. Proactive not reactive.
- City should encourage community neighborhood picnic/field day.
- Encourage neighborhood
- Responsive Council encourages neighborhood participation.

#### Neighborhood Council

- Council of Neighborhoods needs to be broken down into smaller groups to facilitate action in emergencies block by block. Representatives of blocks can report to larger council or police department.
- Continued support of the Council of Neighborhoods especially publicizing neighborhoods – highlights in the Currents.
- Neighborhood Council in place is excellent for this.
- Have proportional representation on the Council of Neighborhoods according to the number of precincts in the Neighborhood Association.
- Abolish Neighborhood Council – restructure to allow for greater participation by residents.

#### Education/Keep Informed

- Help people understand the issues – be broad minded – think of the whole city.
- Consult neighborhood about zoning and other significant changes.
- Require a mailing to a set perimeter (3 blocks each way) of residents when something is moving into changing, building, happening in neighborhood.
- Keep citizens updated on city hall decisions, request input of citizens on important matters, create an environment for controversy (controversy always brings people out in large numbers).
- City supervised notifications process for land use proposals.

#### General Comments/Ideas

- Most important of all.
- Neighborhood driven development plan.
- Let neighborhoods decide where traffic calming devices will be installed because they have more 24 hour knowledge of traffic problems in the neighborhood.
- If neighbors believe their input will be listened to, then they will show up.
- Why doesn't Shoreline have neighborhood plans?
- More city involvement in neighborhood discussions.

## **INFRASTRUCTURE**

### **Complete the Aurora Project**

#### **Keep Design**

- Complete phase I, don't recreate the wheel for phase II
- Complete Aurora at the same design level as section one.
- Finish the rest to look like phase I.
- Maintain the standards of phase I in the design parameters and completion of phase II.
- This is an ongoing Council goal. The Aurora plan was developed through a three year, legitimate public process which reflected the consensus of our community. The Council should honor this process and consensus by completing the remaining two miles using the current design.
- The community set a number of goals for Aurora and the project was designed to achieve them. We should honor these goals by maintaining the current design and not do the next two miles on the cheap.

#### **Costs**

- Scale Aurora Corridor way back.
- Bring costs into line with other similar projects.
- Complete-full disclosure of Aurora first mile project.
- Reduce scale and cost to not burden citizens for years.
- Let the public know the tax affect on residents (do a bond vote).
- Stay on track to get this completed on a timely manner and on budget.
- Phase II and III more conservative and fiscally responsible. Get the basics taken care of and leave the fancy stuff for later.
- After what we've spent, finish the Aurora Project and sell it. Real progress is coming!!
- Interim report to community on costs, options, etc.

#### **Do Project**

- Let's get it completed as soon as possible.
- No interruption in construction. Work on design, etc., only if needed.
- To complete the Aurora Project – get it done.
- Complete the Aurora Project is one of my seven priority goals for the Council. This is the most important project for Shoreline as it can make the greatest contribution to the economic development of our city. Economic growth is essential for the long term financial stability of our city.
- Keep the Aurora Project going so that time of construction and cost will be lower.
- The Aurora Project should continue to be a priority.
- Stay on task with Aurora Project. Do not water down funding or commitment.
- This is the greatest opportunity to reduce the high accident rate on Aurora. We can reasonably expect the current design (first mile) will reduce the accident rate by 30% to 40%. By doing so it will save millions of dollars annually of accident related "Societal Costs" and make it much safer for approximately 43,000 vehicles per day.
- Move on second phase before we lose federal funding!

### General Comments/Ideas

- Once completed it will significantly improve the overall opinion of Shoreline and build a sense of pride in our citizens.
- Give citizens updates to show progress toward goals and further their acceptance of the reasons for the project.
- Linkage with Seattle's plans.
- Aurora Project builds a city – walkable, better services and development.
- Neighborhood friendly business development.
- Phase II and III – increase small business input into process.
- Complete project with continued respect for businesses disrupted temporarily.
- Keep Celebrate Shoreline parade off Aurora – too expensive, too wide – doesn't feel like community.
- Include attractive, city oriented or city themed art work to publicize the cultural and educational identity of our city, not just a place to spend money – a place to appreciate.

### Complete the City Hall Project

#### Citizen Involvement

- Purchase site that citizens approve. Make citizens feel they are having needs met in other ways – sidewalks, etc. – besides having a new city hall.
- Involve citizens for input – location, design to meet needs of city while sensitive to public needs.
- City hall needs a status, options report to the community.
- Put the city hall project to community vote.
- Remove city hall from Council goal.

#### Do Project – Save Costs

- Build city hall. Save the rental costs.
- Educate the public how we save tax dollars by having/owning city hall.
- Keep city hall plan conservative and fiscally responsible.
- Go quickly on city hall to save money and make it a model of “green” building which would bring in more grants.
- Fast track this item to save money.
- It would be worthwhile to complete the city hall project; it should save money in the long run.
- A city owned city hall will result in significant savings over the years and will contribute to the financial stability of our city.
- Complete the city hall project is one of my seven priority goals for the Council. This is an ongoing Council goal and should be continued to completion.
- Move forward with acquiring a site and building a city hall to enhance city services. Delay will increase cost.
- Reduce scale and cost.
- Our city hall should be a workshop not a palace. Control costs!!

#### Design/Work Place

- City hall should consider the impact on local traffic, the duration of the project, and the impact it has on convenient access to local businesses.

- City hall with a public atrium with a coffee shop, lounge reading space, kiosks of information about the city assets and how to use – i.e. parks, library, etc.
- Locate city hall on a high spot in the city because city hall is the emergency management center for the city. Emergency radio communications are enhanced for recovery management.
- City hall designed in a way to also accommodate neighborhood meeting or get togethers.
- Build a beautiful city hall that can be an inviting civic center.
- City hall should include themes that reflect the diversity of the City of Shoreline.
- City hall as a catalyst for town center.
- Wherever it is located, make it aesthetically and physically neighborhood and people friendly. Not a looming monstrosity.
- Aesthetic – make sure if in neighborhood that it works with the neighborhood.
- Building must also allow for future growth.
- An appropriate and functional building will enhance morale and result in a more effective and efficient staff.
- Make the building environmentally sustainable.
- Use best practices – green building, underground parking.
- Make the building easy on people working in it.
- Technologically advanced.
- The current working conditions for city employees are atrocious. Owning our city hall gives the city an opportunity to design a building that meets the requirements of city staff.
- Well planned – input from all departments, all staff – to meet needs. Inviting for staff – a place staff likes to work.
- Good work place for staff, not a gilded palace!
- Must include disabled access.

#### Location

- Consider building at Fircrest. Can we get land cheap?
- Consider locating at NE 165<sup>th</sup> and 15<sup>th</sup> NE.
- Look at Fircrest as a location?
- Central location can not be the main concern if town center and commercial development are both to be included in the complex.
- Do not take vital property off tax roles.
- Keep it centrally located in Shoreline (middle of town).
- City hall anywhere but Echo Lake, why destroy it?
- Could it go on Fircrest property?

#### **Complete Interurban Trail Connectors to Local and Regional Destinations**

##### Connections

- East/west connectors needed.
- Interurban connector where nice is not a high priority.
- By developing connector to the trail it will double its use.
- Connect local business to Interurban Trail, will increase commerce, pedestrian traffic, and convenience.
- Include a connection with the Burke-Gilman Trail.



- Emphasize sidewalk development adjacent to the “mini-villages” developing in Shoreline like North City, Richmond Beach, Westminster Village, Aurora Avenue.
- The trail basically goes through the business district of our city. It can contribute to economic development by making connections to local destinations.
- Our trail by itself is a wonderful asset for the city, but its value to our city can be greatly expanded by connecting it with the overall network of trails and to our local destinations.
- Let’s not go around the block (185<sup>th</sup> to 192<sup>nd</sup>). Let’s work with Sky nursery to go a straight-away as possible.
- Work with Edmonds to safely cross N 205<sup>th</sup>.
- Work with Seattle and Edmonds should be advisory.
- Completing the Interurban Trail connections should have very high priority.
- Interurban connectors (parking spaces) at entry points.
- Connector bike lane to Burke-Gilman trail.

#### Project dollars

- Full disclosure of trail costs.
- Restore monies moved from roads fund to trail. Give the monies back to roads.
- Be sure that trail maintenance is included in the budget.
- Consider the frequency of usage by locals after completion. If trails and connectors will be mostly used by non-locals, would it be fair to have it paid by mostly locals?

#### Bike Lanes

- Do more bike lanes on surface streets
- Finish bike lanes on 185<sup>th</sup> from 1<sup>st</sup> NE to 10<sup>th</sup> NE.
- 15<sup>th</sup> NE bike lanes or not? Right now there are bike lanes on pavement only in one section.
- Finish bike lanes on NE 155<sup>th</sup> from 5<sup>th</sup> NE to 15<sup>th</sup> NE.

#### Do It

- This is an ongoing City Council goal and should be completed now. If it is put aside, it might never be done.
- Yes! Complete the trail system.

#### General Comments/Ideas

- Interurban Trail adequate signage for cross trail roads, flags, etc.
- When planning where to locate trail, go around business instead of replacing business with a trail. Retain more small business and income.
- City to promote urban hiking and urban hiking events.
- Keep up the good work in making the Interurban a desirable asset to the citizens.
- Encourage bicycle use to combat global warming.
- The trail is a wonderful addition to Shoreline and will encourage walking and fitness for years to come.

## **Complete the Projects Approved in the 2006 Parks Bond**

### **Partnerships/Keep Informed**

- Consider opportunity to take these projects further with volunteers and collaboration with neighbors.
- Partner with local groups like boy scouts, girl scouts, senior students who need community service credit, etc. to reduce invasive plant species and education to youth on sustainable landscaping.
- Partner with educational institutions including colleges to teach environmental classes.
- This project is a way of bringing together factions in the city with common goals, shown by the highly accepting vote. Keep us informed of how our dollars are being spent.
- Break out projects and costs and form citizens advisory committees

### **Do It**

- Implement projects included in Parks Bond to keep costs within plan.
- Dr. Kruckeberg property – ASAP. Southwoods – ASAP. Hamlin – ASAP. Other parks improvements when it can be done.
- Move quickly to purchase the three parcels of land before the price goes out of sight!!
- Go ahead with park improvements now – pay for them later with bonds.
- The citizens of Shoreline approved and committed to pay for the projects in the 2006 Parks Bond. The bond levy passed with a 70+% favorable vote. It is incumbent upon the City Council to immediately begin implementing the plan.
- Don't debate.
- Do work where new dollars are now available (Parks Bond).

### **Dog Parks**

- Create off-leash dog area
- Need a dog park on east and west sides of Shoreline

### **Play Equipment**

- All neighborhood parks should have basic play equipment for smaller kids under 12 years of age.
- Echo Lake Park needs play equipment for kids.

### **General Comments/Ideas**

- Twin Ponds - There are three ponds, not twins – fix field now
- Determine sale price for Southwoods
- Keep disruption for current users at a minimum
- Address ADA needs along with improvements
- New lights on timers which eliminate late night use of facilities
- Eliminate use of toxic chemicals on park and city property.
- Take stock of what we have and build its value.

## **LAND USE/ENVIRONMENTAL PLANNING**

### **Create an “Environmentally Sustainable Community”**

#### **Study**

- Study what we have – give it value and enhance its viability.
- Do geologic survey to understand and respond proactively to impact of rising Puget Sound water.
- Define stakeholders for planning purpose.
- These items should be addressed in an in-depth revision of the comp plan.
- Define environmentally sustainable community.

#### **Trees**

- Restrict tree cutting and removal by ordinance.
- Need a street tree ordinance.
- Need to hire a city arborist/landscape planner

#### **Community Action and Education**

Encourage back yard wildlife sanctuaries and preservation of significant trees.

- Take an inventory of residents with professional experience in natural systems management and restoration and try to invoke their involvement.
- This requires education and constant updates and change in thinking on part of citizens to have the goals adopting environmentally sustainable community.
- Have CAO in alignment with growth management act and educate public.
- Reuse and recycling education.
- Locally owned business are more willing to be environmental conscious.
- Work where you live, live where you work.
- Sustainability means don't use up resources that are not replaced.
- Neighborhood sub-area plan – do one.
- Consistency with comp plan – decisions don't always tie back to existing planning documents.

#### **Energy**

- Lower energy use in every possible way.
- Create our own energy (power plant).
- Energy use reduced, solar panel, solar heat, more mass transit.
- Promote solar energy.
- Participating in renewable energy fair.
- Emphasize solar power.
- Have planning and development facilitate solar/alternative energy projects.

#### **Code Enforcement**

- Follow-through on cleaning up areas after warnings are given.
- Time deadlines to remove graffiti, litter, etc.
- ...use existing regulations and policies to remove litter, weeds, etc.
- Continue noise ordinance and a ban on fireworks.

## Water Quality

- Protect water quality of Echo Lake.
- Incorporating advanced storm water quality practices is a great goal.
- Clean drains now – use existing regulations and policies to remove litter, weeds, etc.

## Bike/Pedestrian Mobility

- More sidewalks.
- Sidewalks and bike lanes.
- More bike ways.
- Create an incentive for people to exercise (e.g. bike to work commercial and residential occupancy mixes (condos on top of businesses)).
- More recreation opportunities within our city so no need to leave city to recreate.

## Green Building and Environmentally Sensitive Infrastructure Design and Management

- Make city hall a model of a “green” commercial building.
- Promote with lower building permits for “green buildings.”
- Provide funding for environmentally friendly infrastructure in parks, schools.
- A sewage system that uses natural processes to purify waste.
- Urban parks need strategic management to overcome invasives and other human influences.

## General Comments/Ideas

- More time needed for group discussions to develop a consensus theme.
- *The following is a single submittal by a citizen:* Urban Forestry  
What is the Council’s vision for Shoreline seven generations from now? Mine is of a city in a forest, an urban forest. While an urban forest is not an old growth forest and should not be managed as one, it can provide all of the same functional qualities of an old growth forest. The city’s boundaries cover around 12 square miles (over 7,600 acres), much of which is vegetated in a broad variety of native and exotic trees, shrubs and herbaceous plants. 330 acres (4.3%) of Shoreline are designated parks and open space with another 1061.8 acres (13.8%) of streets and pedestrian corridors all of which represent an important community resource of materials and social opportunities.

Of the 16 draft City Council goals suggested for 2007-2008, five of seven bullets listed under the goal of “**Create an “Environmentally Sustainable Community”**” would be addressed if the Council were to adopt an Urban Forest Management Strategy.

- ☒ Develop a Natural Resources Management Plan
- ☒ Review and implement low impact development standards
- ☒ Incorporate advanced storm water quality practices into Aurora and other capital projects
- ☒ Complete Forest Management Plan
  - Adopt an energy efficiency plan
  - Actively remove litter, graffiti, weeds, abandoned vehicles, etc. on public properties and right-of-way

There is a strong environmental ethic in the City of Shoreline and this goal is intended to place the City in the forefront of protecting and enhancing the local environment. Stewardship for the environment is a critical and essential challenge as we continue to develop and grow as an urban/suburban community.

### **What is an Urban Forest Management Strategy?**

It is a managed forest where trees and other vegetation are periodically harvested. It is a resource that manages for aesthetics, wildlife habitat and environmental functions and health. It contains all of the varying aspects and functions of an old growth native forest and there is a dominant stewardship ethic ingrained throughout its programs.

There are many aesthetic, environmental, sociological and economic benefits that accrue from a comprehensive vegetation management strategy. The city needs to be proactive and set the example, by taking inventory of city parks and street vegetation, developing a citywide management strategy, and by creating educational opportunities and incentives for local small businesses and landowners to do the same. These three steps set the stage for an environmentally friendly approach to creating a healthier landscape and creating sustainable benefits. The following list some of the more obvious opportunities and benefits from the proposed approach.

- Stormwater management;
- Improved soil stability and health,
- Improved water quality,
- Wind and temperature moderation;
- Energy conservation;
- Noise suppression, screening and buffering;
- Reduced CO<sub>2</sub> via carbon sequestration;
- Improved air quality;
- Creation, enhancement & protection of wildlife habitat;
- Utilization of salvaged materials;
- Employment opportunities;
- Business opportunities;
- Student opportunities in urban forest management, research and monitoring;
- Enhanced economic value of properties;
- Improved quality of life and health;
- Sustainable, localized economic and environmental control and oversight;
- Third party lawsuit protection

### **Develop a Comprehensive Housing Strategy**

#### **Preserve Single-Family – Owner Occupied**

- Shoreline is a primarily low-density, residential community – preserve that.
- Retain the neighborhood character.
- Keep neighborhood for single family housing.

- This is imperative so we can attract and keep families with school-age children in our city.
- Housing should be owner occupied as opposed to rental.
- Single family owner occupied.
- Neighborhood driven development standards. Include all stakeholders.

#### Notification

- Verify land use notices!
- Land use/neighborhood notice meetings – either tape record or have city rep at meeting so developer does not distort/downplay opposition.
- Neighborhood notification meetings should be held with city supervision.
- The city should control the notification process for land use action notification. Verify home owners have been notified.
- Require notices when something other than land use changes happen, i.e. if a certain type of business is moving into your neighborhood.

#### Affordable Housing

- Consider lack of affordable housing in Shoreline.
- Encourage more affordable housing options.
- Stop taxing homeowners to the limit every year. Make sing in Shoreline.
- Encourage more affordable housing options.
- Stop taxing homeowners to the limit every year. Make their homes affordable also.
- Ensure that affordable housing does not mean “project housing” and segregation. Try to maintain integration.
- Missing affordable single housing.
- Need to develop plan that satisfies different income levels, protects environment, doesn’t “over” develop, and provides for needs of citizens.
- Define city government’s role in housing.
- Define stakeholders for planning purposes.
- What are the growth goals GMA for Shoreline?
- Housing strategy: a citizen ad-hoc committee seems highly advisable.
- Define successes and maximize number of population needs met without reducing quality of life/environment.
- Adopt cottage housing laws that are acceptable to city.
- General review of zoning heights and boundaries for the whole city.
- Balance between houses, apartments, and condos a must!

#### Density in Commercial Areas

- More density along Aurora.
- Create more commercial and residential mixes, i.e. condos on top of businesses.
- Higher density along arterials.
- Concentrate apartment and condo building to arterials.
- Commercial business with housing on upper floors.

#### General Comments/Ideas

- Study what other small cities have done successfully.

- Since incorporation the city has emphasized correcting our infrastructure problems inherited from the County, improving traffic and public safety, improving North City, and the Aurora business districts, etc. The time has come to make an extensive study to identify our housing stock, our shortcomings, and potential resolutions to our problems. This requires a Comprehensive Housing Strategy and it should be a priority goal for the Council.
  - We already have built more apartments than there are renters.
  - Move to Affordable Housing
  - From Bob Barta – Shoreline Citizen - [bbarta@appleisp.net](mailto:bbarta@appleisp.net):  
Explore ways to accommodate Affordable Housing across all age groups in Shoreline - Would this work in Shoreline?
1. Income Thresholds? Modest income levels?
  2. Board of Directors – Determines pricing levels?
    - A. Attract and hold proud homeowners who take pride in their City!

Article in “The Retiree Advocate,” June 2006

*Homes that are affordable now – and forever by Sheldon Cooper*

Skyrocketing land values in the Puget Sound have pushed home prices far out of reach for average workers, putting increasing strain on our families, communities and environment. Throughout the Puget Sound region and across the country, communities are starting Community Land Trusts (CLTs) as a community-based response to runaway housing process.

Through membership in a CLT, the community owns land and ensures the ongoing affordability of homes on its land as a community asset. While the CLT model dates back four decades, widespread implementation is a more recent phenomenon, especially in the western U.S.

In 2000 there were only a few CLTs in Washington. Today there are nine working CLTs and five more are forming. More than 400 Washington residents now live in permanently affordable CLT homes. That number is growing rapidly, making our state one of the hotbeds of CLT growth.

CLTs keep homes affordable forever and give communities control of some of their land resources. How? By assembling grants from public and private sources, CLTs can offer homes to modest-income buyers for 25% to 50% below market prices. In return, buyers sign an (affordability contract with the CLT, promising to sell to another modest-income buyer for an affordable price if they decide to sell in the future.

This contract is in the form of a ground lease for single-family homes, or a covenant for condos. Either way, CLTs offer modest-income buyers the security and wealth-building opportunity of home ownership at an affordable price.

Members of a CLT are everyday community people and CLT homeowners, who make up a majority of the CLT’s board of directors. The membership preserves the affordability of CLT homes and makes sure that the CLT is addressing the most urgent community needs.

Recent Washington state legislation clarifies the authority of local jurisdictions to create powerful housing incentive programs (sometimes called inclusionary zoning) that have the potential to generate a large number of

affordable units. Irvine, California, recently started a city-wide CLT to receive and preserve the permanent affordability of 10,000 housing units projected to be generated through their inclusionary zoning program. Pairing CLTs with inclusionary zoning can generate significant amounts of affordable housing and retain it for our communities forever.

Homestead Community Land trust is working to ensure that Seattle adopts a similar arrangement, so that we can begin to gain real traction on our affordable-housing crisis. For more information about Homestead's work, call (206) 323-1227 or email at [info@homesteadclt.org](mailto:info@homesteadclt.org).

## **Develop a Fircrest Master Plan**

### **The State**

- Partner with the State on supporting/expanding Fircrest.
- Wait until state decision. We may have little impact.
- How can we discuss a Fircrest plan when the state owns the land?
- Why is the city spending money for a master plan at Fircrest when the property belongs to the state?

### **Future Land Uses**

- Use Fircrest for community needs such as city hall.
- Need community access to existing facilities, i.e. pool.
- Do not rezone all of property as high density residential.
- Use some of property as right-of-way for 15<sup>th</sup> to re-establish four-lanes plus turn lane at 155<sup>th</sup>.
- Develop a Fircrest culture center to include drop-in art classes for youth groups to express their ideas.
- Plan for implementation of multi-cultural center at Fircrest.
- Develop a plan to create an education center in Fircrest that will serve the greater Puget Sound area.
- Fircrest still needed for seriously DD population.
- Try to maintain disabled facility as much as possible.
- Buy Fircrest property and turn it into a park with recreational facilities.

### **Public Input/Planning Process**

- Look at past work done 10 years ago with C-PAC.
- Involve all stakeholders - be inclusive.
- Friends of Fircrest should not be the lead in this issue.
- Develop plan with more citizen input. Use part of land to have bigger facility for human services which is so cramped at 172<sup>nd</sup> and 15<sup>th</sup> NE.
- If Fircrest becomes available, a master plan is a must. We don't need haphazard!!
- Conduct a national search for a Fircrest master plan.
- Involve local neighborhood in Fircrest master plan.
- Fircrest included in in-depth comp plan revisions.
- Keep holding off.
- Link King County's goals with city plan.



#### General Comments/Ideas

- Would this really benefit the community as a whole?
- Just say yes to Fircrest.

#### **Provide Safe, Affordable and Environmentally Sustainable Transportation Options to Support Current and Projected Land Use Plans**

##### Pedestrian/Bike Facilities

- Develop a plan for pedestrian safety, i.e. sidewalks to encourage walking especially in school zones.
- Strong emphasis on safe streets, sidewalks, traffic calming.
- Offer free or low-cost bicycle maintenance classes to ensure pedestrians are operating functional equipment to maintain a safe pedestrian environment.
- Promote bicycling and public transportation.
- Link bike lanes – finish NE 155<sup>th</sup> to 15<sup>th</sup> NE; finish NE 185<sup>th</sup> to 10<sup>th</sup> E; 15<sup>th</sup> NE only has bike lanes mid-section, finish!
- New bicycle trails – especially on east/west streets – are badly needed.

##### Bus Service

- Test – possibly a special free weekend pass for shopping along the Aurora Corridor to encourage use of city businesses by bus.
- Vacate the lower section of Westminster Way by Sherwin Williams paint store and make it into a transit center.
- Forget the train, increase and improve Metro and the buses.
- Increase bus system.
- Work on better transportation throughout city with reasonable frequency.
- Re-assess bus routes, shelters, etc. Some big buses could be changed to shuttle size within Shoreline.
- Local “DART” service within Shoreline.
- Fund a local shuttle service to more children and seniors.
- More buses going east and west.
- More buses.
- Circulator buses.
- Re-assess bus routes.

##### Land Use/Traffic

- Why does housing have to be denser the nearer it is to commercial? A home is a home – wherever it is and it’s affordable.
- Raise height limit for commercial properties with upper floors for housing.
- Shoreline needs more higher density housing near our new “city center.”
- Repaint lines on 155<sup>th</sup> Avenue to help traffic flow better.
- Restore four-lanes on 15<sup>th</sup> Avenue, end traffic jams.

#### General Comments/Ideas

- Start developing Aurora Corridor to accommodate the possible expansion of the light rail system.
- Cut back on city vehicles. Cut back on diesel and gas powered city vehicles.

- Establish neighborhood priorities for capital funds.
- Support solar fair each year.

## **GENERAL PROGRAM PLANNING**

### **Develop a Shoreline Youth Master Plan**

#### Partnerships

- Outcome: youth master plan that meets the needs of students. How: Engage college and high school students to participate.
- Work in with other community organizations like Seattle Folklore Society (contra dancing), Folklife Festival, Ethnic Heritage Council.
- Support the Shoreline School District.
- Partner with senior consumer economics classes at high schools (all seniors have to take to graduate).

#### Job Programs

- Promote youth work apprentice programs to help young adults learn skills.
- Job shadow youth programs = youth master plan and vibrant economy.
- Include a “find-a-job” entry level job resource.
- Shoreline students “shadow” city jobs.
- Tax incentive youth apprentice in local business. This is done to some extent by schools.

#### At Risk

- Strategies and priorities – need to include youth who are not “mainstream,” those who are disenfranchised, disadvantaged, and often forgotten.
- Less drug use and alcohol abuse among youth. Implement treatment program.
- Help for youth in trouble or at high-risk of developing problems.
- Recognize the vast diversity of youth including some very troubled youth – how can we reach in positive manner?

#### Programs

- Looking for more than just recreation and sports – after school programming, summer programs, etc. need to be accessible and affordable.
- Expand arts program – teaching life skills via arts.
- Encourage outdoor activity.
- Scholarship for every graduating senior. How? Promote dollars for scholars.
- Education plan to include artistic component.
- Include teen council and council aids.
- Include environmental education opportunities in tandem with Parks Bond Natural Reserve Plan.
- Summer workshop camps at Shoreline
- How are different youth programs, family support, rec center, etc. used to develop youth master plan?
- Provide more programs that evolve around the youth of Shoreline in the governmental process.

### Teen Center

- Build, support or encourage a realistic “teen center” – one kids choose over alternatives.
- Need eastside rec center.

### Questioning This Goal

- Drop youth goal – this is focus for the school district.
- Re-categorize – “master plan” under “long term planning.”
- “Youth” should not be a separate plan but part of the master planning.

### Do It

- Do what it takes to keep young people in town. Teens must need activities.
- Make it a high priority.
- The more attention to kids the better.
- This should be one of the priorities of Shoreline to nurture our youth. They ARE the future of Shoreline.

### General Comments/Ideas

- Develop a strategy for getting input from young family age people and youth.
- Remember to include home school representation.
- Make education relevant!!! Then provide opportunities.
- Students should remain on school property during school hours.
- Location for “under age” for dances and activities. Fun – don’t be too strict, don’t be governed by fear, let them explore.

## **Implement Economic Development Strategic Plan**

### Programs

- Great goal: Continue and expand the small business assistance programs, especially for those impacted by the Aurora project
- Begin grant program for business lost due to City projects
- Explore low interest loans for businesses suffering losses from City projects
- Outside consultant measures results of programs

### New Business

- Economic development should help match businesses to our City and help fast track start up
- Find way to allow start up small businesses to operate at low cost for a short amount of time
- Develop tax incentives to attract new business
- Get community input of potential new businesses for the City

## **Increase Opportunity for Inclusion and Cultural Diversity**

### Partnerships

- Partner with agencies already offering cultural celebrations and events
- Use family support center to offer good ideas for inclusion and cultural diversity

- Ensure that Shoreline Schools have proper cultural diversity programs in place
- Tie to existing events i.e. Arts Festival, Celebrate Shoreline, Central Market, etc.
- Definitely continue supporting the Arts Council and keep on promoting public performance opportunities for all ages
- More Sister City Events

#### Valuing Diversity/Awareness/Involvement

- Diversity and inclusion are a must
- Diversity, YES! Include single people not just families they are part of community. Shoreline is more than families.
- Do not need to proclaim “inclusive community”. Just model it!
- Cultural diversity. Especially in structure and accessibility of public process
- Promote ways for different races to meet each other
- Create awareness of our cultural groups
- Look for ways to include Spanish speaking and other languages interpreters in processes to get a “real” level of participation from a diverse group
- Encourage events that promote an understanding of diverse cultures. One example of this is at the Shoreline Arts Festival
- We already live in a “diverse” community. Waste of resources
- Drop diversity – No clear work to do
- Cross generational opportunities as part of cultural diversity
- Representations include all races, ages, genders, religions (if possible) or non religion. Observe activity that dehumanizes any peaceful human being
- Need inputs from ethnic community. Not getting it here
- Figure out how to get diverse groups involved

#### General Comments/Ideas

- Create Affordable housing that is culturally economically mixed
- Promote a “window to the east” area near 155th as part of economic development
- Do not need a separate facility for cultural whatever
- Remember that service providers can be trained to provide culturally competent services

### **GOVERNMENT ACCOUNTABILITY**

#### **Complete the Implementation of Performance Measures**

##### Audits

- Regular cost/benefit analysis of all city departments
- Audit the city! Especially city projects that have grossly run over budget.
- Be able to have “something to show” as a result of city programs. Some kind of product.
- The manpower costs of performing performance audits.
- Use state performance audit – for expertise and it’s free.
- Outside review.

##### Outreach/Communication

- Create a graph that is updated monthly that can be accessed on the website.

- Publish expenditures with some detail
- Computer tracking of permits for public. Drawings etc. so neighbors can get correct info.
- Include planned and actual expenditures in performance measures.
- Like the “report card” idea.
- Complete GASB 34, 44 requirements and do CAFR report.
- Community “report card” is a good idea.
- How about a citizen oversight committee?
- Need to do citizen satisfaction survey.
- Develop community report card with the community, i.e. citizen ad-hoc.
- Develop staff, Council performance cards – Council member, staff management. Develop project report cards.
- Full disclosure of first mile costs of the Aurora Project.
- Have monthly ratings of how the City Council is performing on important issues that affect the community.

#### Performance Measures

- Performance Measures must be “measurable” and “reportable.”
- Emphasize performance measures for all employees that reflect what the citizen “owners” would surveys reveal.
- Include concrete measurable criteria such as cost vs. result, environmental impact vs. benefit to environment, public benefit vs. cost to public.

#### General Comments/Ideas

- Need resources to gather the statistics, must be included in budget.
- Clear “process factors” for all city work.
- Employee recognition program.
- Environmental performance evaluation.
- What is being done about accountability for poor performances?
- Annual expectations of performance as well as three year expectations.

### **Implement Long Range Financial Review and Public Participation Plan**

#### Revenue Options

- Section on new revenue opportunities.
- Section regarding trends that impact revenues at national, state, and regional levels.
- Levy lid lift.
- Increase revenues, do not reduce service.
- Reduce dependency on casino income.

#### Living Within Our Means

- Section on potential cost savings, efficiencies, and areas for elimination.
- Change philosophy to a plan to live within current tax streams.

#### Education/Public Input

- Real costs are different than just what something costs to buy. Help citizens understand real dollars.
- Help citizens understand hidden taxes, utility franchise.

- Help citizens to understand income sources. Where does money come from?
- Help citizens understand income projections.
- More public involvement in budget process and service selection, i.e. bucket budget exercise.
- Find a way to educate our citizens about the impact of some initiatives – without politicizing the information. Recognize that our current financial situation with property is a result of citizen's voting (and being un-informed).
- Email/post out budget proposals in an easy and understandable format.
- Create a process for how to create a long range financial plan.
- Include a study of what our community has vs. what we want/need.
- Continue public workshops related to financial management as has been done in the past.
- Hold meetings or workshops that details and reviews the City of Shoreline's financial history. How we got where we are.
- Encourage public speaking out at Council meetings.
- Stop Councilmembers from limiting public participation and comment on past projects!
- We need a 10 year plan for financial review and we need to listen to the residents and merchants about their concerns.
- Resident input on fiscal responsibility.

#### Capital Projects

- Complete Aurora and sell it.
- Neighborhood wants for walkways, business, etc.
- Don't spend money on a new city hall if we are stretched on salaries, asphalt, gas, etc.
- Do cost comparisons with similar projects in region.
- Every capital project incurs a long term obligation. Ensure that the affect on future discretionary income is used in planning all projects.
- All capital costs imply future operation costs. These need to be included in capital decisions.

#### General Comments/Ideas

- Encourage more economic development. Note: Shoreline could use more restaurants.
- Should follow from goals.
- Keep our financial recordkeeping and budget planning in place, same people.

#### **Provide Meaningful Public Participation in Implementation of Selected Goals and Work Elements**

##### Public Input

- Stop Councilmembers from limiting public participation and comments on past projects.
- Some public ideas are worthwhile. Implement them! Listening is useless if public comment is always ignored.
- Continue the public participation as in this workshop. Complete implementation of performance measures.
- Input like tonight's.
- Home surveys for mail in response.
- Get neighborhood associations involved in interacting with citizens regarding work selections.

- Utilize online discussion forums.
- Balanced participation from all neighborhoods.
- Repeated complaints and frustration from citizens' cries this as a priority so process, expectations, and 2-way communication.
- Develop feedback process for public input.
- Continue providing public workshops to encourage public input. (This workshop being offered at two times was great.)
- Provide and advertise public survey opportunities for goals and work elements – 1) on city website; 2) in currents; 3) in Shoreline Enterprise.
- Get input from professionals who can also inform the public.
- Respond to public input.
- There are groups of people who will not participate in traditional ways of providing input. Outreach needs to target the poor, immigrants, non-English speakers, etc.
- Continue whatever will continue the recall process.
- Survey citizens (survey monkey).
- Present to Council of Neighborhoods.
- Let citizens define survey questions.
- Where performance is low, ask students, citizens, and employees how to solve the problem.
- Have more of these meetings.
- Educate public on the process.
- Public educated about the agenda and contract limits City Council is working with.
- Primary goals should be set by Council; staff suggest implementation, then public comment.

#### General Comments/Ideas

- Bull stuff! What does this mean?

### NEW IDEAS/PARKING LOT

- Community Workshop = needs better public communication, use the newsletter (not all of us use cable, visit city website)
- Need Long-Term Planning Group –
  - LT Financial
  - Master Plans
  - Performance Measures
- Like the old process of group discussions and facilitator writing it down
- More staff/citizens meetings to finish discussions.
- Concentrate on producing enhanced services rather than amenities
- Re-stripe 15<sup>th</sup> Avenue NE back to 4 lanes as requested by citizens and businesses
- Develop plan to acquire south Echo Lake for a park
- Factor – Project work already underway, In general for infrastructure
- All Infrastructure Goals ought to be focused on in 2006
- Better Co-ordination with all utilities and other Public Works projects to avoid tearing up the same street 3 years in a row!

- Divide City into 6 districts. Elect a Council member from each district and one council member at Large.
- Restore 15<sup>th</sup> Ave. NE to 4 lane configuration.
- Consider an independent Police Department rather than contract with King County Sheriff.
- True comp plan review – where we are and how are we doing.
- City Hall Quantitative Matrix – Where to get a copy, [bbarta@appleisp.net](mailto:bbarta@appleisp.net), Bob Barta
- One citizen submitted the following: “The Following are My Seven Priority Goals for the City Council in Descending Order”
  1. Complete the Aurora Corridor
  2. Complete the City Hall Project
  3. Complete Interurban Trail Connectors to Local and Regional Destinations
  4. Complete the Projects Approved in the 2006 Park Bond
  5. Implement Economic Development Strategic Plan
  6. Increase Emergency Preparedness Training and Education
  7. Develop a Comprehensive Housing Strategy

**Closing Remarks:** Mayor Bob Ransom closed the event at approximately 9:00 pm with the following remarks: On behalf of the Council, I would like to thank everyone for attending tonight’s community workshop. You have provided up with lots of great information to think about as we make our decision in the next few weeks.





## **Shoreline City Council Community Workshop**

**Wednesday, June 14, 2006**

**6:30-9:00 pm**

**Shoreline Center, Spartan Room (North end)**

**Councilmembers Present:** Mayor Bob Ransom, Deputy Mayor Maggie Fimia, Councilmembers Keith McGlashan, Janet Way, Cindy Ryu and Ronald Hansen

**Staff Present:** Bob Olander, City Manager, Julie Modrzejewski, Assistant City Manager, Dick Deal, Director of Parks, Recreation and Cultural Services, Debbie Tarry, Director of Finance, Joyce Nichols, Director of Communications & Intergovernmental Relations, Marci Wright, Director of Human Resources, Paul Haines, Director of Public Works, Rachael Markle, Assistant Director of Planning and Development Services, Jeff Forry, Permit Services Manager, Planning and Development Services, Ray Allshouse, Building Official, Planning and Development Services, Rob Beem, Manager of Office of Human Services, Tom Boydell, Economic Development Manager, and Carolyn Wurdeman, Executive Assistant, City Manager's Office

**Community Members:** The following community members participated.

- |                      |                       |
|----------------------|-----------------------|
| 1. Dom Amor          | 23 Judy Parsons       |
| 2 Millie Ball        | 24 Patty Crawford     |
| 3 Joseph Irons       | 25 Tim Crawford       |
| 4 Melissa Irons      | 26 Betty Cantrell     |
| 5 Dorothy Brenchley  | 27 Scott Jepsen       |
| 6 Barbara Guthrie    | 28 Michael Pollowitz  |
| 7 CaraLee Cook       | 29 Donn Charnley      |
| 8 Pat Murray         | 30 La Nita Wacker     |
| 9 Carolyn Ballo      | 31 Marcie Riedinger   |
| 10 Vicki Westberg    | 32 Jerome Burns       |
| 11 Jan Stewart       | 33 Larry Owens        |
| 12 Jim Hardman       | 34 Marilyn Peterson   |
| 13 Gretchen Atkinson | 35 Rick Stephens      |
| 14 Harley O'Neil     | 36 Dan Thwing         |
| 15 William Bear      | 37 Theresa Lee Miller |
| 16 Alan Sharrah      | 38 Wendy DiPeso       |
| 17 Clark Elster      | 39 Jim DiPeso         |
| 18 Herb Bryce        | 40 Valerie Speed      |
| 19 Dale Hanberg      | 41 Dan Mann           |
| 20 Dale Wright       | 42. Ken Cottingham    |
| 21 Maria Walsh       |                       |
| 22 Jim Walsh         |                       |

**Opening Remarks:** Mayor Bob Ransom started the event at approximately 6:50 pm with the following remarks: Good evening, I am Mayor Bob Ransom. Welcome to the Council's Community Workshop – I am delighted that you are here. First, I would like to start off by asking our Councilmembers to stand and to introduce themselves.

Now, I would like to introduce our City Manager, Bob Olander, and ask him to introduce our staff.

Thank you all for coming and giving us your valuable time. Every year the Council holds a retreat to determine the City's goals for the upcoming year. This year, we wanted to get your feedback prior to formally adopting our goals. Tonight's workshop is primarily focused on getting your feedback on the proposed goals that we developed at the retreat. We want to learn, from you, what factors or things we should think about when considering these as potential goals.

At this year's retreat, we also looked at the City's vision and values. I hope that you had a chance to comment on the proposed draft. If you haven't done this yet, perhaps you could before the end of the evening.

The role for Council at this workshop is to observe. We will refrain from participating so as not to influence the outcome of your feedback. We hope that you will feel comfortable providing us with honest and open feedback.

Again, I want to thank you all for participating. Now, I'll turn the program over to Julie who will be the workshop moderator.

**Community Input:** The following are the individual comments collected from post-it notes that were received from residents who attended the Community Workshop.

## **DRAFT VISION AND VALUES STATEMENTS**

Keep (I like it)

- I like it but wonder if in order of importance
- Sounds GREAT!

Add (something is missing)

- Reduce the economic disparity by not relying on franchise fees

Drop (it doesn't sound right)

- Stop using casino money

## **CITY COUNCIL DRAFT 2007–2008 GOALS**

### **NEIGHBORHOODS**

#### **Increase Emergency Preparedness Training and Education**

Neighbors Helping Neighbors/Involvement/Outreach

- Have meaningful, participatory neighborhood meetings & discuss, understand and better prepare for (all) emergencies.
- Increasing neighborhood involvement is a source of strength against crime and in times of emergency.

- Respond to individual groups to personalize area responses
- Maybe this could be coordinated through the block-watch program.
- Increasing involvement will help fight crime and help in emergency situations.
- Neighbors need to know each other; City can do more to facilitate block parties.
- Coordinate with block-watch and night-out gatherings.
- Get senior groups and schools/students involved in participating in and then teaching emergency preparedness.

#### Training/Education

- Hold neighborhood level earthquake drills
- Are you going to encourage training thru the neighborhood or city-wide?
- Find a gimmick to advertise and energize people to get trained.
- Expect to advertise the emergency preparedness classes through the whole city.
- Emergency training should be/could be conducted at schools
- Annual or more classes in CPR, Red Cross planning; review how could organize neighbor emergency planning.
- Repetitive education: review police & fire procedures with groups on a quarterly basis.
- Offer free training at schools use PTSA to facilitate involvement.
- Concentrate on developing a reciprocal agreement with neighboring cities to respond. Develop an effective command center staff capability. Don't waste too much resources on public education.
- Coordination: Who has the responsibility for emergency training?

#### Emergency Planning

- How are you going to plan the emergency preparedness?
- Expand the role of "ham operators" throughout the city as first responders.
- Review Stop Light coordination in emergencies.
- Develop a plan to care for shut-ins living alone, following a disaster
- Emergency preparedness all phone numbers accessible to people with disabilities
- Phone numbers people who take medications need to have these pamphlets
- Coordination: Coordinate with State so local & state work in complementary manner.
- Studies: Get a geologic survey of the Shoreline area – specifically the costal areas - what impact will rising water have here?
- In each neighborhood, inventory skills, assets (generator), needs (disability).
- Emergency preparedness is a very important issue. Having the opportunity for each neighborhood to create a plan would be excellent.
- Provide a checklist of emergency supplies needed in each issue of Currents for one year.
- An important responsibility of our city should be a long-term/continuing commitment - "just in case" we will be ready.

#### Emergency Kits/Shelters

- Work with businesses to promote products and/or services related to emergency preparedness (e.g. Generators @ Home Depot, food @ Costco, etc.)
- Kits of water, first aid, materials for all homes in case of natural disasters
- Lists of emergency supplies, phone #, etc.
- Think of other emergency shelters that will automatically attract people in an emergency (large public places)

- Foresight is essential in this area. Previous efforts have resulted in waste of supplies and no value received from long term storage in shelters with limited life.
- Assess what the community has and what it needs to be self sufficient for a 2 week period – inform.

#### Investigate Solar/Other Resources

- Solar powered emergency backup systems. (For communications, refrigeration, water purification, etc.)
- Solar powered (with battery backup) emergency water purification kits.
- Invest in alternative energy such as solar electricity and solar water, alternative fuel & generators.
- Have City buildings powered by solar in part of their energy when possible.

#### General Comments/Ideas

- There are so many meetings that no one comes to on this subject.
- Encourage pea patch & home gardens – get schools involved.
- The Big One is coming.

#### **Increase Opportunities for Neighborhood Involvement**

##### Structural Changes

- Adjust boundaries to increase involvement
- I am not sure that having the Neighborhood Association define their own boundaries is a very high priority.
- Reform existing neighborhood groups so that more people can participate and are notified of activities. Little announcements are made public.
- Revamp neighborhood groups to be representative.
- Require N.A. representatives to have 20% of the citizens in a neighborhood be able to claim they represent.
- Neighborhood associations should be the source of direction for the City, not just the target of City information and requests.
- Allow neighborhoods to define their own boundaries.

##### Activities

- Neighborhood Associations should be grass roots. Maybe City can fund pot-lucks or publications, but they can't be the "invigorators"
- Create opportunities for volunteers
- Have well-publicized, well-led, volunteer projects of all sorts for citizens to come to and personally, directly participate in, i.e. cleanup removal of weeds.
- Contact (directly) all Boy Scout (and other groups) to provide them opportunities to do "public service" projects they require of their constituents – e.g. Eagle Scout projects.
- A volunteer clean-up program is always a good opportunity for citizens to feel like they can participate in a civic activity.

## Outreach/Education/Involvement

- Increase involvement
- Come people are very involved, but most are not. Neighborhood ambassadors are needed to increase relationships before we can expect involvement.
- It would be great if the Neighborhood Association were re-energized.
- Neighborhoods are our City. The more involvement the better.
- Some neighborhoods lack active associations. The City should try to be a catalyst in jumpstarting these associations.
- Make use of existing neighborhood associations to get broader neighborhood involvement.
- Involve all Shoreline groups in neighborhood concerns and needs at well-publicized, well-planned and local meetings.
- This is a real challenge in today's world where neighbors don't "need" each other as they did for survival. I don't know if the City can help this or not. But anything they can do is important. Just encouraging neighbors to greet each other would be a big step. Gated communities discourage involvement
- Can the neighborhoods be encouraged to reach out to new people?
- Neighborhood involvement in their parks, sidewalks, etc.
- Invite teachers and students to participate in special projects.
- Already lots of opportunities for neighborhood involvement – those that want to be involved are involved. "You can take a horse to water – but can't make him drink." Boundaries are ok now
- "Gated" communities decrease involvement with larger community. These should be minimized.
- Info in Currents on things neighbor might help improve the City i.e. cleanups for Celebrate Shoreline.
- Give more recognition for neighborhood contribution and provide ability to share.
- Use school functions and space as natural meeting places – have booths of the neighborhood association and gather e-mails to facilitate communication.
- Notify neighborhood leaders with adequate lead time, newspaper notice and time allotment during Council meetings. Notify church groups, public service groups, Fircrest groups.
- Neighborhood involvement includes Fircrest residents going out and neighbors coming in for events and services.

## Neighborhood Council

- Provide greater meaningful and independence for neighborhood councils. They should report directly to City Council.
- Actively promote the Council of Neighborhoods.

## Traffic

- Traffic Safety
- Traffic accidents: How to quiet neighborhood sound, making homes more energy efficient.
- Control traffic cut through the neighborhoods.
- I think the traffic calming has gone a little overboard. It makes it very difficult to get from one point to another in Shoreline.

## Block Watch

- Strengthen the program
- Block watches, emergency prep and policing issues are boring – let's face it, let's find something more fun for people to bond over – sex offender notification or group home placement for instance ;) Sorry. Maybe celebrations around anniversaries, etc.
- Establish more block-watch organizations as an integral component of the city's Council of Neighborhoods.
- Block watches get to know your neighbors. Once a month meeting at individual homes.
- Work on a clear plan for neighborhood watch thru neighborhood association

## General Comments/Ideas

- Involve Fircrest as a neighbor in your long-term planning.
- There are lots of opportunities: neighborhood councils, city council meetings, city websites, channel 21, city offices, police storefronts. When people care, they will come.
- More/stronger presence at neighborhood meetings and/or local, frequently attended locations (e.g., pools, halls, businesses).
- If neighborhood groups aren't surviving after 10 years of help from the City, what makes you think you can artificially reinvigorate them.
- Neighborhood association less dependent on City staff.
- Fircrest RHC is a neighborhood.
- Energy Efficiency
- May not belong.
- This should be coordinated with goal of cultural diversity under general programs
- Limit taxes: Let's not get carried away with things that will do little but raise our taxes and little else. It must be really essential to justify raised taxes.
- Enforcement: Neighborhood families, how we use our parks, alcohol at bus stops, noise problems.
- Keep in mind that a "vocal" and persistent voice does not necessarily represent a majority view.
- Not a priority: This is not a priority for '06-'07. There are too many other more important items to consider for goals.
- How will this goal improve the condition and appearance of public property and ROW? There appears to be a disconnect.
- Pamphlet of our Shoreline community which includes map of mayor's office/major offices, library, all fire departments.

## INFRASTRUCTURE

### Complete the Aurora Project

#### Keep Design

- Make it safe for pedestrians and vehicles like Phase I
- Undergrounding medians, sidewalks, landscaping are all critical to the design. Keep them in.
- Continue the next phase ASAP with no change in design!

- We need to keep the momentum – same design – let's complete it so that all the disruption will be worth it!
- Complete the Aurora as soon as possible. Keep the design going.
- Don't let 192 Aurora development move into 2<sup>nd</sup> and 3<sup>rd</sup> blocks.
- Top Priority. Aurora finish at the level of Section one.
- Complete ASAP!!!! – with identical design, etc. as 1<sup>st</sup> phase. Do not delay as will only get more expensive.
- Aurora Corridor has to set a benchmark for future city projects, to be completed correctly as well as exemplary. Top priority.
- Top Priority. Complete Aurora Project as planned.
- Keep the current design continuous as project moves north.
- It is very important to continue with the process for completion with Phase 2.

#### Costs

- Reduce the cost. \$78 million is 2 – 3 X too high, taxing people out of Shoreline.
- Cost too high
- Aurora phase is over budget at a cost of \$37 million for one mile. The City CE said 16-18 million. Phase 2 - 97 million. It needs a redesign.
- Money costs. Can you update public? Publicize full costs.
- Find ways to reduce costs in next phases.
- Reduce the cost. 1<sup>st</sup> mile too much.
- Scale back the Aurora Project to a more realistic plan.
- Complete Phase I. Obtain Grants for II and III
- Continue to leverage city dollars like Phase I so that tax payers get tremendous benefit for city dollars going into the project.
- Cost estimates on projects must be open and honest, i.e., Phase I started out at \$20M with opponents saying \$30M. Actual costs are over \$33M.

#### Do Project

- This should be a goal for '06 or '07!
- Hurry up with the EA for the next phase
- Complete the Project!
- I see lots of progress on phase one! Keep up the good work and complete the entire Aurora Corridor!

#### Don't Do It

- Cancel Aurora Project
- Do NOT restrict right-most lane to right turning only as now seen North in Snohomish County – Dumb

#### Business Impact

- Pay close attention to merchant input (and property owner)
- Reduce the impact on small business
- Aurora Phase I has been a major disruption to business district.
- Do even more to advertise business and encourage they are supported during construction – discount coupons? Free advertising in the city newsletter?

- The issues of speed need to be in the forefront. Business can't be closed or infringed on for months on end.

#### Planning/Design

- Complete the Aurora Project, but with attention to low impact and energy efficient development. The cost should be less per mile than it is costing now.
- Buses having problems at special planning safety issues metro safety. 1.) Pedestrian Safety. 2) Compatibility of Transit and other Traffic.
- Cost for road to be widened - sidewalks for disabled to get on and off buses, 155<sup>th</sup>/Sears
- Ensure sidewalks are wide enough for safe transport of wheelchairs. Buffer zones are very important on a high speed highway.
- Develop a more open and inclusive planning process in partnership with existing business participation.
- Be diligent in traffic planning on side streets around projects – Aurora Corridor
- Provide honest accident data. Lower speed limit to 35 mph as required by State for a class 4 highway.
- Is there a timeline for completing Aurora Project?

#### General Comments/Ideas

- Connect the "Aurora" project with Edmonds/Lynnwood's projects on 99
- Don't make the same mistake on Aurora you made in North City. People now avoid North City after 3 PM because it is too hard to get there with one lane. We improved the Business District and channeled potential customers away from it.
- Monarch Appliance was not supported like many other companies on Aurora.

#### Complete the City Hall Project

##### Do It/Top Priority

- City Hall needs to be built. We need to have a real City Hall.
- We need to own our own building
- Make this a priority goal for '06, '07
- City Hall ASAP! Interest rates are rising. Please make this a building we can be proud of and, of course, model green building.
- Top Priority. City Hall - plan and complete multi-use campus
- Number one priority – complete City Hall

##### Don't Need

- No Need
- Waste of Funds
- City Hall is not needed and is not a goal of the community. City Hall very low on community surveys from past years. Should be at the bottom still. City Hall the budget # 18.4 mil. Building, 6 mil. Land. 24+mil. How does this help the poor infrastructure in the community?
- Not needed. Hold for 5 years.

##### Costs

- Reduce the Cost of City Hall



- Keep City Hall small enough to meet our budget and large enough to get the job done. No frills.
- Why not rent or lease?
- Is there an alternative to City Hall where we are not dependent on a landlord?
- City Hall should be purchased, not rented.
- Why rent a city hall, would help community
- Among top priorities. More sense to stop renting - should be a town center – for government – police – performing arts – meeting space – etc.
- City Hall project? Money spent in the next two to five years. Bringing community together.

#### Design/Planning/Work Place

- LEED Platinum building with Solar
- Build City Hall ergonomic
- Build City Hall energy efficient
- Use “Green Building” low impact to be a model for future development
- City Hall should reflect the personality of the city.
- Should be a dynamic nicely designed city hall - not built on the cheap.
- It is very important that City Hall becomes the heart of the city and unites East and West
- City Hall needs to move forward so the City has an identity.
- City Hall provides the community a sense of identity and permanence
- Have a great looking building with some great art work
- Be diligent in traffic planning around project – City Hall
- Integrated design process to ensure resource efficient construction, including building commissioning after construction
- What is the timeline to have our own City Hall?

#### Location

- Look at Echo Lake again
- Locate City Hall at the now vacant bingo Hall at 5<sup>th</sup> NE and 165<sup>th</sup>
- City Hall – utilize existing structure at 5<sup>th</sup> NE and 145<sup>th</sup> – close proximity to I-5 and 15<sup>th</sup> NE and NE 175<sup>th</sup>. Strategic location.
- City Hall must be located in the middle (center) of Shoreline.
- Needs to be centrally located. Midvale? Library? Old Olympic Boats? Needs to be a shelter and access by bus.
- Locate City Hall to optimize bus, bicycle and pedestrian access
- Plan for City Hall carefully – make sure it is workable for all citizens

#### General Comments/Ideas

- Sidewalks and housing concerns more important

#### **Complete Interurban Trail Connectors to Local and Regional Destinations**

##### Connections/Design/Planning

- We need to strong arm Seattle to make the N. 145<sup>th</sup> crossing safe and continue the trail south. Linden is full of potholes and does not have a safe corridor for non-vehicular traffic N. bound from N. 130<sup>th</sup>

- Work with connecting jurisdictions (e.g., Seattle and Edmonds)
- Flags on road intersections with Trail. Warn car drivers of pedestrians.
- Accessibility for disabled
- Add lights to Trail.
- Ensure that the 157<sup>th</sup> (?) overpass (ped. Bridge) on east of Aurora, is accessible to disabled. 160<sup>th</sup> is too steep to access from the top – could be a right of way access from Ashworth at about 156<sup>th</sup>.
- Extend the “Interurban” Trail laterally east and west!!
- Coordinate with goal of sustainable transportation options under land use
- Make sure you ask bike clubs to look at design before concrete is poured.
- The Trail Head at 155<sup>th</sup> was finished off then destroyed for the bridge. That was a lot of extra cost for little apparent benefit. Could this be curtailed?

#### Do It

- This should be a goal for '06, '07
- Should be among top priorities – finish!
- Top Priority. Complete Interurban and connecting trails.
- Get it done!
- High priority to finish what we started - at least the basics – accessibility, connections, lighting and safety.

#### General Comments/Ideas

- Interurban Trail – Keep it simple and serviceable. We can add frills later. Keep budget in mind.
- Interurban Trail is important but not as important as City Hall and Aurora
- Yes, but not at the highest.
- The Interurban Trail should be a priority and it makes Shoreline just a little more personable. Preserving Shoreline’s Heritage.
- Yes. Also Trails. Where?

#### **Complete the Projects Approved in the 2006 Parks Bond**

#### Do It

- Need to complete the projects in the Parks Bonds. How will citizens be kept informed of the progress. Would like to know the process/timeline on this.
- Acquire open space voted by public by 70% yes. Begin citizen involvement for other projects.
- Purchases should be made now, and begin planning next steps. Very long range – Saltwater Park and other
- Yes! Yes! Yes!
- A million times Yes!
- Complete projects as soon as possible
- This should be a goal for '06/'07
- Develop a timeline goal for park projects and tell public
- The Parks Bond passed because it had support from a wide and varied interest groups – dog owners, sports enthusiasts, wood preservationists, botanic garden supporters. Don't

let these supporters down. Make sure what is promised is delivered so future bonds will also garner support.

- Get this done before costs increase (such as for South Woods)
- Complete the purchase of South Woods. Use it for environmental education. Establish an Environmental Learning Center, overnight camping facilities for programs. The Woods should not be cut!
- Yes – a priority goal without question.
- Top Priority. Complete projects identified in Park Bond.

#### Design/Planning

- Parks: Make sure all parks are done to a high standard.
- Complete: Parks 2006. Leave many trees! Do no harm to creeks or other water sources. People friendly – space for animals.
- Green Building Designs – Energy Efficient
- Solar Heating for Shoreline Pool
- Cut high maintained landscaping on City Land.

#### General Comments/Ideas

- Look ahead. Be prepared for maintenance costs, replacement costs extensions and additions to the Bond's goals.
- Keep citizens informed on status.
- The Parks Bond money must be spent as promised to insure the support for any future Bonds.

### **LAND USE/ENVIRONMENTAL PLANNING**

#### **Create an “Environmentally Sustainable Community”**

##### Outreach/Education

- Educate the community to what is environmentally sustainable Shoreline.
- Again, use local utilities to provide energy-wise information through schools.
- Provide incentives for green building if possible. Provide training in this area/workshops.
- Foster a respect for our natural environment by: 1) teaching environmental programs throughout our K-12 curriculum; 2) Establish an environmental learning center at or near South Woods; 3) promote the improvement of our natural environment by encouraging planting native plants, weeding out invasives and noxious weeds.
- This is a very high goal in our current society – recognize the small steps that add up like the recycling events, tree chipping, and having green recycling at the transfer station.
- Use local utilities to promote energy efficiency measures.
- Become a prime sponsor (supporter) for the annual renewable energy fair (shoreline solar project).

##### Trees

- Minimize cutting of evergreen trees, especially large ones.
- Do not allow wide spread, mindless cutting down of major tree stands – just to improve a view – especially!

### Water Quality

- Incorporate advanced storm water quality practices into Aurora and all capital projects.
- Piecemeal development leads to unintended accumulative effects related to storm water drainage, traffic congestion, etc
- Provide cost benefit analysis of extra cost for storm water on Aurora. Don't remove sidewalk and median street trees, these treat water. Keep there and make further improvements.

### Comp Plan/Development Code

- Reopen and redo the comp plan to restore the environment and sustainability provisions contained in the last plan.
- Restore and protect the existing environmentally sensitive areas, i.e. Thornton Creek, sensitive slopes, Echo Lake.
- Prohibit relaxing development code regulations (variances) that permit development in environmentally sensitive areas – “no more Aegis!”
- Develop plan to move city government operations to carbon neutrality.
- Consider all geologic factors – and potential problems in deciding how every section of land area should or should not be used/developed/preserved.
- It's extremely important to have an energy efficiency plan and use low impact techniques in development.
- Land use must not contribute to pollution of streams, i.e. Thornton Creek.

### Promote Sustainability

- Promote green building designs, retention of trees, use of swales for water retention, use of permeable concrete, use of native vegetation in parks and public spaces.
- Promote neighborhood, urban revitalization that incorporates common, large, storm water detention for non-potable uses non-row streets, energy efficient construction, less impervious surface.
- Increase the now fledgling moves to create and use alternate energy sources – solar, wind, etc.
- This is top priority: as community grows more need for sustainable practices.
- Encourage new housing to use solar heating.
- The city needs to set an example by using green building in public structures – solar, green roofs, etc. Use of hybrid vehicles for city vehicles.
- Encourage “green” building for our city.
- Use zero impact development on all new capital improvement projects.

### Right-of-Way/Public Properties Maintenance

- Actively remove litter, graffiti, weeds on public properties and right-of-way yes! Replace missing trees in right-of-way also. Who is watching for that?
- Support removing litter, weeds, graffiti, etc. on right-of-way and public properties.
- Center median growing areas should be low shrubs and many colorful flowers.

## Shoreline Businesses

- At some point, we will have enough Walgreen's, Subways, and other mega-chain stores. My hope is the city will truly support small, individual business owners so that future development will include a myriad mix of business ventures and entrepreneurs.
- A priority has to be on helping businesses through the Aurora Corridor project. Have funds available, low-interest loans, relocation help.

## General Comments/Ideas

- Sustainability has to include reason when applying costs. Existing budgets must be trimmed if new expenses are planned. No new taxes! Energy efficiency falls into the same arena.
- An "Environmentally Sustainable Community" is already and will become a major economic factor in our city's future.
- Community issues. How important it is to have good community mentors contacts.
- Environmental strategies may change over the years and can be suggested but not regulated in big steps.
- Promote job creation that uses the skills of Shoreline residents. Work where you live.
- When considering how to solve problems such as transportation, a commercial development, housing, etc., look at those problems in the context of the whole community – not in isolation.
- Too general – without specific definition I can't comment on.

## Develop a Comprehensive Housing Strategy

### Important Issue

- This is a "top 5" item. Can't have short plats, cottages, single homes, businesses anywhere, has to be organized, well thought out. Should be able to have a variety of housing citywide.
- Housing strategy should be included and changed during the CIP process and updated every few years.
- It is important to have comprehensive housing strategy. Need for overall planning vision not just case by case development.
- Top priority. Complete comprehensive plan for housing in Shoreline.
- The city has had so many problems because it doesn't have one. We need this. A good one will define us.
- Need overall planning vision: no piecemeal development in high density areas.

### Density Issues – More or Less

- Remember to require ample parking for high density housing. North City parking is very limited yet we have massive apartment complex being built with half the needed parking.
- Use low impact/green building in high density areas.
- "Special study areas?" Involve neighbors to get acceptance for higher density.
- Determine what the ultimate maximum population of Shoreline should be. Overcrowding breeds hostility, anger, and antisocial actions.
- Develop "urban density" housing with mixed use that is linked by public transport/bike/pedestrian safe corridors. Link these to naturally occurring areas that lend

themselves to density: “The Crest,” North City, Richmond Beach, several locations along Aurora, etc.

- Concentrate densification housing to the Aurora Corridor area and leave residential neighborhoods alone.
- New housing should include apartments or other high density units and limit building in people’s backyards. No cottage housing.
- Remember the lessons we learned on the cottage housing issue. Protect citizens’ neighborhoods and property values.
- Revisit cottage housing! Less support for mega mansion projects, more of environmentally sound, small housing.
- Allow smaller homes on smaller plots.
- What is our density goal in Shoreline? How does the city keep track of it and how will we citizens be informed as to when it has been achieved?
- Build apartments on main transportation corridors.

#### Specific Needs – e.g. Seniors, Low Income, Etc.

- Comprehensive housing strategy should provide a wide mix of housing to accommodate all social-economic categories. They can all be well planned and inviting.
- Not sure this is role of city, but maybe work with private sector to build more appropriate housing.
- The HUD definition of affordability is “30% of a person’s income going towards housing which includes utilities.” The document does not include the utility piece.
- We need more senior housing close to buses and shops. We could use Fircrest for part of this.
- Incorporate affordable housing policy into redevelopment – economic incentive based.
- Housing difficulties. Bringing low income into higher areas! We need more good housing!
- In developing affordable housing, is the goal to provide housing for Shoreline residents only or for folks outside Shoreline? How many people will you attract from other areas?
- In Shoreline documents it is mentioned “housing for low-income” or “limited income.” Shouldn’t we also consider someone’s assets? (i.e. 70 year old on social security income but \$1 million worth of Microsoft stock.) Would this person be eligible?
- What about having affordable housing for students at Shoreline Community College?
- Housing must have a cap at what we purchase otherwise we will be pushed out of our homes. The low-income people will not be able to keep their homes up.
- This will have to involve a mixed use complex with mixed income housing so our mid-level workers (teachers, cops) can afford to live here.
- Include affordable/senior housing.
- Include low-income housing for disabled adults.
- Housing should be affordable and owner occupied instead of \$250 condos. \$150 starter homes (maintain single family homes.)
- Offer low-income housing, but get advice on how to do it without creating pockets of poverty.

### General Comments/Ideas

- Good priority but not an immediate one (medium priority).
- Get more public input for comp. housing.
- What does this mean? 2,500 square foot lots? Cottage housing? Low income? Rental? Home ownership? The goal is extremely vague.
- Study what we have and what we need. Notice our population has dropped. Don't over build apartments. (High vacancy rate right now.)
- Consider housing codes that promote net-zero energy usage.
- "Special Study Areas: needs to be defined to the community and get neighborhood acceptance and involvement.
- Must also incorporate environmentally sustainable practices in the housing strategy.
- Push for larger scale production of solar panels so we can recharge our future electric cars.
- What does "encourage the dispersal of special needs" mean?
- Set a reasonable height limit and make exceptions very hard to provide. Keep sizing compatible.

### Develop a Fircrest Master Plan

#### The State

- Develop an alternate use plan. Monitor the state closely as they are leasing out space in ways that are incompatible with current zoning.
- Fircrest needs a long-term plan between the city and the state. It is time to start working on this.
- No – do not do!!! Do not spend money on something city does not own.
- Do not waste taxpayers money on Fircrest. It belongs to the state.
- Not a priority until the state makes a decision on it. (State reps. should be addressing this issue.)
- Alternate use plan should include goals for this land in case there is a sudden closure – must work with the state so they can meet their goals for this property.

#### Future Land Uses

- Develop Fircrest master plan with low income housing, adult family housing, and current use of residential housing for people with developmental disabilities.
- Can build some senior housing on Fircrest.
- Protect as much of the Fircrest facility as possible. Redevelop the south portion to mixed use/missed income housing.
- Use excess property at Fircrest for multi-cultural center, low-income housing, foster care, etc.
- Redevelopment should coordinate with existing campus. Minimize retail possibly put in senior housing.
- Essential to preserve Fircrest as the only residential center serving the Puget Sound corridor.
- Fircrest "south forty" should be developed with projects compatible with the residential habilitation center.
- Include RHC compatible services; work training, sheltered workshops, medical services.

- Expand Fircrest. They provide a level of service unmatched by other community services.

#### Public Input/Planning Process

- The Fircrest master plan was started, but stopped. Now we can begin to work on this with worries about closure.
- Need to develop Fircrest master plan with public participation.
- Get a citizen committee and stakeholders to help develop ideas for development while keeping Fircrest.
- Need public process in plans for Fircrest. Public input!!

#### Preserve Current Use

- We need our community to learn more about Fircrest School.
- Save Fircrest, the RHC facilities, and services. Utilization of the property and facilities is a great goal. This place has a lot to offer.
- Fircrest facility is used as a jobsite for special education students at Shorecrest High School. It is a useful training ground and should remain a facility for Shoreline.
- Don't lose this valuable resource.
- Fircrest is a vital community asset.
- Fircrest still meets the needs of disabled community. "Fodor" proves not all clients can fit in community places.
- Citizens committee to create overall plan to lobby state. Keep Fircrest School. Use resources for low-income, daylight Hamlin Creek, multi-cultural center.
- Social services for people with disabilities.
- Develop a Fircrest plan that will save Fircrest.
- Remember that residential habilitation center residents are medically and behaviorally vulnerable.

#### General Comments/Ideas

- Keep area wheelchair accessible.
- It would be good to have a Fircrest master plan, but it is not in my top eight priorities.
- Fircrest master plan? Don't know but need to know.
- Fircrest does welcome people to tour the campus with an appointment. Call 361-3033 for tour.

#### **Provide Safe, Affordable and Environmentally Sustainable Transportation Options to Support Current and Projected Land Use Plans**

##### Bus Service

- Bus transportation in Shoreline has always been a challenge. It is very important to maintain what we have and attempt to increase the service – a circulation bus would be perfect.
- What does this mean? How much influence does Shoreline have on KC Metro? Is the Council committed to giving Shoreline more transit service?
- Cross town east/west bus routes.
- Offer more bus routes east and west. Long range plan – biodiesel buses. Talk to Sound Transit to see what is possible. Do a survey to see what the public wants.



- Buses should be more frequent and move out of flow of traffic during stops.
- Work cooperatively with Metro to provide more bus shelters.
- Work with Metro to make sure bus stops are safe and comfortable.
- Work with Metro/Sound Transit to improve service
- Provide transportation to and from parks for all citizens. Stops at senior housing, retirement, home, Fircrest, etc.
- I see this as top off the list. East/west transportation is limited, we need more, maybe a community transit plan.

#### Pedestrian/Bike Facilities

- Transportation – bring more bicycle routes to outside areas of busy streets.
- Bike routes.
- Increase pedestrian and bike safety. Need more sidewalks and access to business via Interurban Trail.
- Not all streets need sidewalks but they do need to provide safe passage for non-vehicular traffic by: enforcement of speed limits; traffic calming; review of current speed limits – should some be lowered?

#### General Comments/Ideas

- Support higher density in commercial routes; circular bus routes; dollars for sidewalks; dollars for traffic calming.
- Do anything to help people move about without using their cars.
- This is not a priority. Too many other more important goals that need to get done. King County should do this through Metro
- Link Land Use and Transportation
- Incentive (tax breaks) for businesses that issue bus passes or encourage walking/biking.
- Who will pay for these improvements and what source will be used?
- Central areas for park. Rides to assist people moving in a timely manner.
- Coordinate with “trails completion” so people can get around in many ways.
- Try to plan economic development in ways that make driving less necessary. Pockets of mixed shopping as frequent as possible, with destination shops on Aurora or 15<sup>th</sup>.
- Create pockets of shops so we can walk to what we need – make Aurora walkable!

### **GENERAL PROGRAM PLANNING**

#### **Develop a Shoreline Youth Master Plan**

##### Partnerships

- Why reinvent the plan? Join forces with our schools
- Work more closely with the School District, community college and local organizations
- Use City funds to help the School District
- CHS has great skills here – a key partner especially in lower income
- Incorporate youth organizations from other areas
- Good to address youth but don’t know this would be done – maybe work with school district

### Job Programs

- Use high school students for job experience apprenticing in City jobs
- Youth – Put them to work! Public service, work programs where you get work credits for school, build responsibilities

### Programs

- More things at parks to accommodate older kids like skateboard park
- Remember alternative education for high school kids to encourage positive use of teen time – not everyone can fit into traditional schools
- Shoreline master youth plan! More mentor reading groups for youth
- Offer more sports leagues for students (e.g. basketball) for students who can't be accommodated by schools. This is a good program for students especially for low income families who can't afford to join expensive training

### Involve Youth In Process

- Make sure youth have an opportunity to speak out
- Ad hoc committee 2007 goal youth master plan
- "Youth" master plans must regard "youth" as equal and valued members of the total population of Shoreline.
- What plans are there for youth? How can we approach them?
- Youth do have needs and wants and we should listen to them 1<sup>st</sup>
- Any plans for the youth in Shoreline must include realistic goals that include input from the kids
- Include the youth, of course. Use the indicators of healthy communities to frame goals
- Recruit students to develop a youth master plan (drug reduction, increase academic excellence, job opportunities – job shadow, participation in government)

### General Comments/Ideas

- Youth Center at Shoreline Center with use of playfields for after school activities
- It is very important to have a strong plan for our youth and opportunities for community involvement
- Great idea, support for our future
- Cut down all the tennis shoes from the power lines and trees – they are landmarks for where to go for drug deals
- Support getting the word out on the Dollars for Scholars fund (Shoreline Chamber)

### Implement Economic Development Strategic Plan

#### Tax Base Concerns

- City needs to understand where its tax base is
- Remember that increasing the tax base is a goal (as much as I want a Trader Joes ☺)
- With all the new business and existing business remodel, how much additional revenue is being added to the City coffers?
- With over 30 businesses closed because of City projects how will the City create a tax base, put people back to work, find living wage jobs, create goodwill with its business community?

### Environmental Concerns

- Develop economic plan to fully consider environmental concerns. Utilize and enhance nature in building plans.
- All “economic” plans should always include environmental factors – especially those which lead to cleaner air and water and preservation of valued characteristics of Shoreline
- Evaluate the potentially severe impacts from Peak Oil
- When we build we: a) increase run off, b) increase cost to deal with run off, c) loose watershed, habitat, clean air and noise reduction. When we build we can: a) use zero impact development, b) apply best use practices measurements, c) stay in compliance with the Growth Management Act, d) include buffers
- Promote “green businesses,” create a place where they thrive
- Economic development should coincide with our goals around transportation and environment by making walking to shops/business possible

### Concerns for Local/Existing Businesses

- Adopt policies that place a higher priority to preserving existing businesses
- Protect existing small business being forced out by developers who want to max profits at the expense of our citizens
- Shoreline businesses are in trouble because of lack of insight the City has had on the impacts of projects on business. The City needs a better plan
- Economic development starts at home. Priority to building local businesses rather than recruiting outside business
- Use local currency to facilitate investment capital staying in Shoreline

### Do It!

- Should be among top goals – extremely important for future: 1) quality of life, 2) tax base for City revenue
- Further economic development planning
- Absolute necessity (no revenue = no growth)
- Any economic development plan must 1) look at the whole community not solve problems piece meal, 2) Include public input that comes from all socio-economic groups, 3) include the cost of lost services the environment provides
- The City government has an important role here, business areas really need to be developed and maximized. This should be a high priority goal (top 5)
- Knowledge and knowing and supporting each issue! Helping each other understand the issues
- Economic redevelopment of Aurora Corridor should be paramount goal. If we build it they will come? And who will come?
- Economic development plan. Working together as a community!
- Adopt a plan that utilizes existing vacant land in the Aurora Corridor for mixed use multi story residential development.

### Town Center

- My vision of a central “town center” (170<sup>th</sup> – 185<sup>th</sup>): bustling with small businesses, cafes with outdoor eating, bicycle, pedestrians part of ebb and flow of shoppers, on-lookers, a vital, fun, high-energy colorful place. Restaurants!!, bakeries!!

- I like the ideas outlines in the Economic Development Strategic Plan especially a Town Center concept between 170<sup>th</sup> & 185<sup>th</sup>. I could see it continued all the way to 205<sup>th</sup>.
- Extend Midvale south of 175<sup>th</sup> to 162<sup>nd</sup> for “mainstreet” development rather than development oriented toward Aurora.

#### Code Concerns

- The city has to be more aggressive and use more intervention about which businesses locate where. Building height should maximize our land availability. For instance, having the new development on 185<sup>th</sup>/Aurora be only one story is a huge waste although I know this is hard to control.
- Raise height limit for development in the Aurora Corridor
- Do not try to gentrify or beautify the private portions of the City via code enforcement type laws

#### General Comments/Ideas

- Sheltered workshops and business that can hire disabled are compatible with Fircrest and can be located on Fircrest “south forty.” Disabled in Shoreline needs jobs
- Support home based business
- This is an area where a public poll could be of great benefit – asking people what makes them leave Shoreline to spend money elsewhere and trying to recruit tax producing businesses here instead. This may take more staff but would pay for itself
- Survey the City. What are needs? Promote business that meet these needs
- Explain to the public a need for Economic Development Plan

### **Increase Opportunity for Inclusion and Cultural Diversity**

#### Partnerships

- Hiring more diverse population in schools and government offices in Shoreline
- Join with our schools. We may be close to cultural diversity
- Japanese cultural languages potlucks in homes
- Promote block parties to get neighbors to know each other
- The efforts made by the Shoreline Arts Council at the summer festival are excellent – encourage this showcasing with grants

#### Involve Fircrest/Cultural Center

- Coordinate with community involvement in neighborhoods such as Fircrest
- Support an Internal Cultural Center at Fircrest property
- Cultural centers are compatible with Fircrest RHC – good choice for “south forty” development on Fircrest campus
- Include disabled residents at Fircrest and those in private care outside of Fircrest
- Develop a Cultural Center in the south end of Fircrest complex for use by the various ethnic communities
- Establish a multicultural center at Fircrest
- Increase opportunity for inclusion and cultural diversity – yes, Fircrest would be a great place to learn about the customs of other
- Public housing with tenant support housing could be located for DD clients on a part of Fircrest School – this provides inclusion

Yes, do it!

- We must do many (any!) thing to encourage, enhance, welcome new residents of varying ethnic backgrounds!!
- Involve ethnic organizations on a stronger basis
- Encourage active participation of all members of our diverse ethnic groups in the political process
- Diversity – can we encourage new citizens to honor their roots while learning the ropes here?
- Cultural diversity – bringing older and younger programs together in all issues

Not a High Priority

- Shoreline is an inclusive, diverse community – it should be in the mission statement – proclamation – schools, churches, business demonstrate this, why do you need to increase?
- Cultural diversity should not alienate majority groups nor prefer deviants over responsible hard-working Americans. We need to focus on “out of the many – one” rather than splitting up the “one” into many parts! (people, races, gender, sex preferences)
- City already has huge opportunity for diversity. Not goal of city government. No social engineering!!!
- Diversity should be a very low priority

General Comments/Ideas

- How the money is spent for these programs creating diversity!
- Work for new law at state level. Your residence is taxed at what you paid for it. This way our low income people will be able to keep them home and not be forced out
- How many Councilmembers are dues paying members of Sister Cities, Museum, Arts Council, Senior Center, CHS, etc? If they don’t participate currently in these culturally diverse organizations who will believe they are committed to this as a goal?

## **GOVERNMENT ACCOUNTABILITY**

### **Complete the Implementation of Performance Measures**

Audits

- Does this include performance audits?
- Performance reports must be fair and explore all factors.
  - Business
  - Economy
  - Workers
  - Students (local & imports)
- Performance audits should be implemented for annual review. Annual performance report to Council, staff and public.

### Report Card/Communication/Public Involvement

- Solicit public involvement. Create a vehicle by which written and oral input will be included in any review.
- Include public input into development and evaluation of performance measures.
- Do you have citizens review some of these things?
- Develop a plan for measure that the public can understand and make it public.
- I appreciate the information that has been provided in the Currents regarding the budget and taxes.
- Community Report Card should be “reported” regularly.
- Government graphs that shows us these government implementation.
- If the Council didn’t like the previous community survey how will they use a community report card?
- Goals, disability pamphlets to help them understand financial accountability.

### Performance Measures

- Performance Measure
  - Staff Ethics:
    - Responsiveness
    - Competence
- Performance measures needed to judge true value of staff work.
- Performance measures need to include staff performance as well as program performance.
- Performance measures follow Council goals. These should be set by staff and manager. Staff and manager should have an annual plan to implement the public/Council goals. Manager should periodically report to Council/public.
- Why? What is broken with the current performance measures in the budget?
- Measures currently used seem to be great & the comparison to other cities is a good way to have a check of our success.
- I am unaware of any “Performance Measures” – to be able to comment thereon.
- As part of performance measures: study cost to environment & dollars as benefit to community for all new projects.

### General Comments/Ideas

- All Council persons report their votes on all controversial issues yearly – to all constituents.
- Publish regular reports of how each Council member voted on all ordinances, variances, etc. issues – Simple, one line sentences!
- Provide individual city departments with incentives to carry out operations at lowest possible cost.
- Consult other jurisdictions’ experiences and/or use experienced consultants.
- Do not waste tax dollars on performance. Do not micromanage. This is job for City Manager in performing his duties.
- We (city) seem to be doing great as is – No \$\$ should be spent on this – Spend \$\$ instead on infrastructure, Aurora, Trail, City Hall.
- This should not be a goal for ‘06/’07. There are too many other important items.
- Are the lowest economic groups (disabled & seniors) getting their needs?

## **Implement Long Range Financial Review and Public Participation Plan**

### **Living Within Our Means**

- Don't make the present citizens pay for future development and become forced out.
- Stick to realistic goals that are within the financial means of the city. Do not mortgage the future!
- Maintain a conservative budget for SL to keep the city in the black to avoid increase of taxes & lowering or decreasing social services.
- Revenues actually increase with housing assessments that are not limited to 1%. Focus should be on prioritizing expenditures not increasing taxes, unless a totally new program is carefully planned.

### **Education/Public Input**

- Financial review quarterly – public announcements. A simple packet plan to show this.
- Current financial reviews are very good. I like the comparisons to levels at other cities.
- Explain long-range financial plan & review to the public.
- “Daylight” this process to facilitate public monitoring.
- Don't get bogged down with non-professionals. Citizen participation ok but limited.
- Include all community resource members incl. Fircrest personnel and parents group.
- Conduct periodic surveys to measure public participation effectiveness.
- Public needs to be kept up to date on city finances – always need to do long-range planning.
- The process that Debbie Tarry used was a good one. Continue that form but add random phoning if budget allows to invite people to ensure it's not always the same group of people who already have a voice in the city who make all choices.
- How do you engage the city residents? Make sure you give different options & means for engagement.
  - Email
  - Public meetings
  - Mailings
  - Other
- Please keep in mind that Fircrest residents are part of this public participation.

### **Capital Projects/Maintenance Costs**

- Always include in all (new) project proposals the long-term costs of maintenance, replacement & extension at least 20 years.
- People need to understand the hidden costs in city projects.
- People need to know the total costs, i.e. \$78 million for next to (two?) miles of Aurora.
- Build in maintenance (medians, etc.).
- Review short term – can it be redirected? Review interim and review long-term should look at results and corrections.

### **General Comments/Ideas**

- Plan for future events, controlled costs. Understand needs of citizens.
- Don't look at each topic in isolation. Housing, transportation, environment, education, etc. are all connected to each other.

- Include environmental goals of sustainability in any long range planning. Environment provides services to us. Quantify value of clean air, water, etc. and include that in plan.
- A very important issue – should be an ongoing goal.
- How has cutting the gambling tax affected city revenues?
- How are REET revenues looking with the high number of homes being sold? Can fund be used for housing?

## **Provide Meaningful Public Participation in Implementation of Selected Goals and Work Elements**

### **Public Input Process/Communication**

- Respect public information & effort. Encourage more public input.
- Please ensure public comments & discourse are respectful. It is key for city to model civility.
- City Council must treat all speakers in a respectful and professional manner regardless if they agree or disagree with the speaker.
- Public participation with setting the goals is very important and make the citizens feel that their ideas are listened to.
- How can you get the public to respond to public participation?
- Include outreach in public participation. (Not just the regulars who always participate).
- Use web survey technology to determine public attitudes.
- There is plenty of public participation. Some of Council goals are not realistic.
- Public participation with multi-opportunities for input re – goals and how to achieve results. Time of one review per week over a 4-6 wk timeline.
- Revamp neighborhood groups so they truly represent the people – then use them to participate in selecting goals and implementation.
- Find ways of selling “non-regulars” involved in citizen input.
- How do you engage city residents? Make sure you give different options & means for engagement.
  - Email
  - Public meetings
  - Mailings
  - Other
- Process must be demonstrably inclusive of all Shoreline citizens – priority on citizens and not developers.
- Explain to the public their role in selecting goals.
- Goals – short-term goal and long-term goal need to be discussed on a regular basis. Improve awareness.
- More interaction with staff & citizens.
- Isn't the Council currently in the process of asking public comment at meetings? How does this goal mesh with that?
- City always does a good job with public participation. Continue to do this.
- The important word here is “meaningful.” It is so easy for this process to be superficial, the public input not used or considered.
- Avoid jargon in public reports. Plain English, always.
- Consider knowledge based focus groups for public participation, e.g. Social service providers for SS issues.



- Do not use property owners as definition of stakeholder. Include renters and customers.
- Include Fircrest residents in participation – might do this through Friends of Fircrest parent/guardian group.

#### General Comments/Ideas

- Highest priority.
- Need to be first on the list.
- This should not be a goal for '06/'07. There are too many other more important items.
- Time at Council - How by limiting us to 3 mins. or less to speak and not being able to address an issue more than once.

### NEW IDEAS/PARKING LOT

- Pathways Trails – Less costly than \$70 foot sidewalks – Can be beginning of S.W. with a good base.
- Help me clean up south end of Echo Lake
- Parking Lot – “DayLight” the City’s ethical processes to keep public better informed. – improve citizens “watch dog” functions
- Accessory structures – i.e. tarp structures, code keeps them out of front 20’. Our driveways are in the front 20’ and most of us need a structure to keep our cars as intact as the NW permits us.
- More walks of all types including Innis Arden where they walk in the streets.
- Why do homeowners in Shoreline have to shoulder the expense of towing when somebody unknown parks their vehicle in somebody’s private property like an alley?
- Sidewalks – needed everywhere, near schools, all Innis Arden, borders of parks.
- There should be no more than 6 goals.
- Old business: Complete 1) North City; 2) first mile of Aurora; 3) Interurban with Tivoli lights.
- Address accessory structures within 20’ of street.
- Return to 10” side yard setbacks.
- Limit Council goals to 9.
- Success is knowing your options.
- Non-arterials in neighborhoods. There is a move for citywide sidewalks. Need to agree on need and desirability of sidewalks and the negatives like higher taxes.
- Communicate to citizens how GMA/density compliance is measured – when are we “there”
- 2007: Ad Hoc committees/or commission.
  - 1) Fircrest master plan purpose – lobby state.
  - 2) Youth master plan partner schools.
  - 3) Economic advisory.
  - 4) Housing plan committee.

**Closing Remarks:** Mayor Bob Ransom closed the event at approximately 9:00 pm with the following remarks: On behalf of the Council, I would like to thank everyone for attending tonight’s community workshop. For next steps, the Council will review and consider your input at Monday night’s Council meeting. At this meeting, we hope to provide staff with general direction of what the City’s top goals will be for the next year. Again, thank you all for taking the time to participate.

## Draft Council Goals 2007-8 On-line Survey Results

## Shoreline Web Site Administration

**Survey Results****Draft Council Goals 2007-8**

22 respondents have submitted this survey.

[View Summary Report](#)

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**Respondent ID = 70**

**Q: Your name (optional)**

Robert Hauck, MD

**Q: Your neighborhood:**

Richmond Beach

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

The list of goals includes the goals I think important, but is too extensive to take on in one year.

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

I believe that a sense of "neighborhood" embraces empowerment, means feeling that one belongs, equates to a sense of well-being in a tumultuous larger world. As the sociologist Durkheim once poignantly pointed out, a sense of "anomie" (rootlessness; a lack of identity; a lack of purpose; not belonging) is a highly destructive force. Thus reinforcing neighborliness and a sense of local belonging is of very high priority.

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

These four projects are on my list of HIGHEST importance.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

all are worthy goals, but should be bumped at this time for other goals of more immediate importance --- except the very long range project of creating an environmentally sustainable community. shoreline needs to get started on that decades long project.

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

A strategic plan for economic development is critical. Local business is the engine that drives the growth and success of our community.

---

**Respondent ID = 71**

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Hillwood

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

I don't see them posted. What are they?

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

we need a long range plan for public participation

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

complete the aurora project. very important to finish the rest of it. complete the interurban trail. almost done but needs to be priority until done. what happened to city hall plan? we need city hall. we voted for parks bond and want the projects that were talked about to go forward first thing.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

we need comprehensive housing strategy. no one can afford housing.

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

please develop and implement an economic development plan so that more business will be good for shoreline and no more drug stores.

---

**Respondent ID = 72**

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Meridian Park

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you**

**would improve the statements:**

It is confusing.

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

Emergency Preparedness is a good goal. However, you can not get people to be more active if they choose not to be.

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

Aurora completed in the same manner the first section is done is important. Completion of the Interurban Trail connectors should be less important than City Hall. Doing the improvements to the Parks (as promised) is important. Not moving money from one park to another. Do each park to the level proposed in the Bond issue.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

We should not be paying for a Fircrest Master Plan when we do not own the Property. That is the States Job. However, we should not allow the state to put a Prison there either. Not sure what you mean by Environmentally sustainable community. If that requires people to go to the extra expense of building green I do not think that is a fair requirement. Reducing permit costs to entice them to build green might be okay.

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

I think and Economic Development strategic plan is a good thing. I am not sure a Youth Master Plan would work.

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Respondent ID = 73

**Q: Your name (optional)**

Gary Kingsbury

**Q: Your neighborhood:**

Richmond Beach

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

The vision statement is balanced among key constituents. The values seem too many and what is the priority in terms of top value versus lower values.

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and**

**education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

A good general program that meets all types of emergencies.

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

Its impact on our neighborhoods, the environment, local business, and government policy.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

What is the role of government regarding land use?

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

Define terms. Set priorities.

---

Respondent ID = 74

**Q: Your name (optional)**

Dr. Myron Phillips

**Q: Your neighborhood:**

Richmond Highlands

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

A great start. I want to commend the city for planning to build new sidewalks near our schools. The safety of children, as always, is our most important concern.

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

First aid, CPR, layperson triage. Citizens should have a six months supply of food and water. Emergency medical kit should be well-stocked. Physicians and nurses should be identified in neighborhoods and should act as leaders. Extra blankets, bedding and cots. Be ready to move to the nearest neighborhood school on foot. Assist elderly and handicapped neighbors.

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

Review Aurora Corridor Plan and assess whether or not Aurora should have a raised median and extra wide sidewalks. Be ready to assist business and property owners through construction phase.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

Where is downtown? This should be a top goal. Consider development of cottage retail businesses along the Interurban Trail between 175th and 185th. It looks like a "barren wasteland" now. Is this our downtown?

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

Active summer programs: swimming, tennis, soccer, etc., art and science programs as well. Community center could have a youth center!

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**Respondent ID = 75**

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Echo Lake

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

" Too many values; diluted with so many [combine for greater effect] " Need to ensure there are Critical Success Factors that relate [any changes? none shown yet] " Suggest simpler framework: triple-bottom line [with Balance in environment, economy and equity]

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

These goals are not a focus for now. There is no clear work focus here. Suggest that the Council of Neighborhoods identify where any focus ought to be.

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

All these goals ought to be worked on. Most of these are already underway and ought to be completed.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

The City has identified a need for improving its perspective on Housing. This new work ought to be continued and focused on. Most of the other goals are not a priority for this year. Some focus ought to be

made on identifying need / potential work. The Fircrest planing may make some sense, but is challenged by being a State property that the City has little control over.

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

Most of these goals ought to be thought of as part of a long-range planning process. Perhaps this work is a more extensive effort than has been done focused on financial projections. The 'long term' planning work ought to identify timely issues that may become goals for future years. But these otherwise are not topical goals.

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Respondent ID = 76

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Richmond Beach

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

Shorten the list to not more than 5-7 goals 1. Finish Aurora, 2. Build a city hall, 3. Complete the trail, 4. Implement an economic development plan, 5. Increase emergency preparedness, 6. Complete projects in the parks bond

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

Protecting the welfare of the citizens during an emergency should be one of the goals. The EM Coordinator position needs to be funded without the use of grants. Fund more CERT classes.

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

Completing the Aurora project should be a top priority. It is essential to attract new business. Stop fretting over the businesses that have moved on and concentrate on attracting new business that want to keep up their property. Build the new city hall and stop wasting money on rent. Do you rent your own home?

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

These goals should be lowest on the list for 2007

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity**



**for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

Create a good economic plan to attract new business and relieve the tax burden on the home owner

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**Respondent ID = 77**

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Ballinger

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

The council should adopt the following goals and move on with getting something done rather than talking all the time about process - if you want process why are you cutting public comment at the city council meetings! Janet Way talks way to much and Maggie Fimia tells our Mayor how to run the meetings. In the meantime, our neighborhood gets neglected. Complete the 2006 parks bond projects and the inturbran trail.

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

[No Answer]

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**Respondent ID = 78**

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Briarcrest

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

[No Answer]

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

why doesn't the city council just make the decision like they were elected to? how much is this costing us tax payers? retreat, public meetings, food, staff

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

[No Answer]

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**Respondent ID = 79****Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Parkwood

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

[No Answer]

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

no priorities

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City**

**Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

complete Aurora just like the first part is designed! quit trying to change the design. complete the interurban trail

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

no priorities

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

no priorities

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**Respondent ID = 81**

**Q: Your name (optional)**

Andrea Smith

**Q: Your neighborhood:**

Richmond Beach

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

I have not seen the Draft Vision and Values statements. I have seen a copy of proposed goals. If the Vision and Values statement is different, how have you communicated that to the people of Shoreline. It concerns me that just a few people are in the know and that their voices are the only ones heard. I do watch the city council meetings on TV and it seems the same people are always speaking. Who else are you listening to?

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

There are already neighborhood councils in place. There may be a need for some additional neighborhood organizing in areas without a current council. When we had a position that was responsible for neighborhood organizing and networking I felt the councils were more effective in having a city voice. I think it is up to each neighborhood council to determine its needs whether that be emergency preparedness or festivals. The city's role is to support those neighborhood decisions not decide what they should be.

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

There is nothing to consider. These have all been either approved by vote of the people or implemented

as a result of community meetings/hearings. Most have already been started/planned or in the process of completing. Why would you change direction now? The only one not started is the city Hall Project and my only view is it should be located in a place which would allow gathering for things like concerts festivals, etc. or just for neighbors to enjoy. Vashon Island is a good example of that kind of location.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

We have so many projects already started that I would not take on any new major projects until those are completed. So of this list the only one that is not a major project/new direction is creating a plan to support affordable housing, appropriate oversight of housing density, and quality of affordable housing projects. Attempts to keep the quality of neighborhoods within the guidelines/needs of growth management is important.

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

Our highest priority in order to continue to be a viable city is to insure continued economic growth. We are completing a major aurora project to insure that we have a quality city to locate business. We will have wasted our money if business growth does not follow. I also think we need some kind of quality small shopping mall such as University Village ( we lost aurora village) that will attract retail business from outside the city.

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**Respondent ID = 82**

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Highland Terrace

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

[No Answer]

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

Helping neighborhoods to help themselves seems a good way to stretch city dollars.

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

Infrastructure is the skeleton of our community upon which other things are dependent. All of these goals should be ranked very high as they keep us moving forward.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

Developing a comprehensive housing strategy is most important in this group.

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

Implement a long-range financial review and public participation plan.

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**Respondent ID = 84**

**Q: Your name (optional)**

Kate Coffee

**Q: Your neighborhood:**

Echo Lake

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

I like that they are so wide as to encompass a lot of territory. I like that they are positive goals and very much needed to sustain Shoreline as a city.

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

I definitely feel that the Council will be on the right track if they work towards hearing from many of the citizens of Shoreline. There are the tired few from past groups that drone on and on. As a Progress Shoreline member I believe we need to move forward and am happy to work towards that goal. I do not think limiting public input at any meetings is in the best interest of the city nor council.

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

I believe we had an open process that helped develop the plans for these projects. I would ask the council to minimize the changes so we can move through and get these things done. Let's not waste time, energy and dollars by going over each project as if it did not already have the public's scrutiny. Please just get on with it.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

I think we need to grow in these areas and begin the planning of these projects. However I do think that the housing issue, and Fircrest master plan should be on the front burner.

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

I ask that you work on implementing the economic development strategic plan first out of these options. Once that is done then the other ones should be addressed as the foundation will be there to support the work on those.

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**Respondent ID = 85**

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Meridian Park

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

Thank you SO MUCH for working to get the ramps built from the NE transfer station to I-5. This will make such a difference to our neighborhood, I can't wait! Please keep making these types of improvements.

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

[No Answer]

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**Respondent ID = 86**

**Q: Your name (optional)**

Corbitt Loch

**Q: Your neighborhood:**

Richmond Beach

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

[No Answer]

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

Complete as many sidewalks as possible. I have suggested that Richmond Beach Drive's (actually 196th Street at this location) two missing blocks of sidewalks be completed (196th Street between 24th Ave. south and Richmond Beach Drive). This is a major pedestrian route but does not rise to the top of the list when the City's criteria is used. This means that sometimes common sense needs to be one of the criteria too.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

Prohibit electronic message signs throughout the City, or alternatively, allow them only along Aurora. The dentist office sign on 185th Street (west of Aurora) degrades this community.

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

[No Answer]

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Respondent ID = 87

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Hillwood

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

[No Answer]

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

complete the remaining part of Aurora without any changes in the design! get the echo lake project moving.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

[No Answer]

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**Respondent ID = 89**

**Q: Your name (optional)**

Brian Doennebrink

**Q: Your neighborhood:**

Echo Lake

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

"Family-oriented" is good, but excludes singles. I'd consider dropping those two words. "Partnerships" are just one way: how about "such as through partnerships"? The government is fiscally sound, open and responsive to the public. Exclude "Our" from in front of "outdoor" as well as "town-oriented" (extra word). For that matter, "town-oriented" is a vague concept and the meaning is similar without it. Consider grouping "like" statements together, e.g. the multiple statements about government. I think you can distill these statements down.

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

Commit to having training at least twice a year, perhaps even online and on the cable channel. Also, distribute via CD/DVD. Subsidize emergency preparedness kits...it's cheaper than the alternative. Publicize the NAs on the cable channel...perhaps even airing a short "about such-and-such NA."



**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

Get Metro Transit and/or Sound Transit to commit to Bus Rapid Transit in the Aurora Corridor. Be proactive in educating the public on how to use a bus, something the transit agencies don't do enough of. Again, streaming, cable tv, CD/DVD, and even booklets.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

The biggest gap here is that most of us are clueless about what codes and land use designations are, thus educating via the outlets mentioned previously. Getting Sound Transit to actually start or stop somewhere in the city limits would be a plus.

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

Reviewing the sign ordinance. I agree with Westminster Triangle redevelopment. A good role model for a public agency's performance measures is what WSDOT does. Sound Transit does a fairly good job with this as well. However, the outcome needs to pass the "common person test" for understandability to at least a general degree.

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**Respondent ID = 90**

**Q: Your name (optional)**

Virginia M. Paulsen

**Q: Your neighborhood:**

Ridgecrest

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

The statements are noble, grand, and without any cost accounting attached to them, and thus are fiscally irresponsible.

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

Feasibility and cost, compared to such alternatives as providing citizens information on what they (i.e., not the government) can and should do to respond to any emergency.

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

This is business as usual as though this nation, this state, county and Shoreline were ignorant of the

larger economic picture and its consequences. I am appalled that the new city council members would continue with business as usual, despite their campaign pledges.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

There are too many items in the above statement to make any intelligent response in support or opposition to them. Certainly, absolutely we must preserve and protect the environment - its lands, airs, waters, creatures - that sustain us. That involve, however, that Shoreline residents, and especially its homeowners, also be aware that what they do on their property has larger consequences. Even cutting down one evergreen in order to get more sun has a long term impact on the environment. And I don't know what you specifically mean by "creating an environmentally sustainable community" so there is no way that I can intelligently respond. Yes, affordable housing is needed, but the housing boom is beginning to bust because of increasing interest rates (which unfortunately no one can predict with the new Federal Reserve chair, Bernanke, in place (and he does not know the difference between structural inflation and consumption inflation.) What we really need is better public transportation within Shoreline, especially between Shoreline and our sister city, Lake Forest Park, but Metro cut this service and has no plans to re-instate it. What should the council consider: the maximum good for all, the services most desired by all, and the COST.

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

Come up with a variety of alternative solutions with realistic cost estimates for each. Shoreline citizens did not elect you to spend as much money as you wanted putting into place grandiose visions worthy only of Redmond and Medina.

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Respondent ID = 91

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Westminster Triangle

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

[No Answer]

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these**

**goals?**

the medians and sidewalks on aurora are looking great as is the interurban bridge! complete the next phase just like this one.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

perhaps maggi can get us bus service when aurora is finished since she was on the county council?

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

restore the gambling tax. too much traffic created by the casinos and you gave them a tax break!

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**Respondent ID = 92**

**Q: Your name (optional)**

Barbara Guthrie

**Q: Your neighborhood:**

Echo Lake

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

Makes me glad I live here! Focus on neighborhoods and community; residents actively involved in government and community; acknowledgement of the importance and respect for our natural environment; a bridge that spans not only Aurora but spans citizen-local city government-regional leaders and partnerships

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

Regarding emergency preparedness training, make sure you are not duplicating efforts and services already offered from King County, WA St and Feds. Fill in the gaps that those entities do not cover. Utilize the structure and strength that exists in the thriving neighborhood associations. Where neighborhoods need an activator, furnish the ignition.

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

What we have begun we should finish! Completion of the Aurora Corridor project needs to be one of the primary goals of the City Council. We cannot let it lag, we cannot let the momentum die. We spent too many years in workshops, public input process, and the current disruption to not have this completed in the next 3 - 5 years. The project should be continued in the same manner as it proceeds north. The City Hall project needs to be a focus also. If it is a smart fiscal move for the city, then convince the residents, and march forward. The Parks Bond had the wide-spread community support because of the promises

offered. The promises to the community need to be upheld. Work with Seattle to connect the Interurban. Pressure needs to be exerted to make the crossing at N. 145th street safe and secure.

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

We need to be stewards of our environment. As congestion increases, population swells, and land is more heavily developed, we need to figure out what we have in terms of natural resources, do a better job of development standards when it comes to design, drainage, and impact. When we make public properties look good by removing litter, graffiti, etc. we increase their respect and stewardship by city residents. By offering safe options for biking, walking, waiting for the bus, we will encourage alternate, "greener" ways of commuting. The Inter-urban trail is a huge effort in this regard. Make sure bus stops are lighted and safe. Work with Metro on providing bus shelters or benches. Sidewalks or a place where pedestrians can walk safely and separated from vehicular traffic. This may only need to be a path, or wider shoulder. Traffic calming is critical. Enforcement of speed limits, review speed limits..should they be reduced in some areas?

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

It seems an economic development strategic plan is a critical piece that needs to be implemented and come to fruition. Injecting more sales tax revenue into Shoreline will enable development of other programs, such as programs for Shoreline youth, since it will provide Shoreline with a sound financial footing.

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Respondent ID = 93

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Richmond Beach

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

[No Answer]

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

are you kidding me? Isn't the performance measures just a ruse for the council to hire their crony Mauer like they tried to do earlier in the year! You'll stop at nothing will you.

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Respondent ID = 94

**Q: Your name (optional)**

[No Answer]

**Q: Your neighborhood:**

Echo Lake

**Q: Please tell us what you like about the Draft Vision and Values statements and/or how you would improve the statements:**

[No Answer]

**Q: Proposed NEIGHBORHOODS goals include increasing emergency preparedness training and education, and increasing opportunities for neighborhood involvement. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed INFRASTRUCTURE goals include completing the Aurora Corridor Project, City Hall Project, Interurban Trail connectors to local and regional destinations, and projects approved in the 2006 Parks Bond. What factors should the Council consider when reviewing these goals?**

[No Answer]

**Q: Proposed LAND USE/ENVIRONMENTAL PLANNING goals include creating an "environmentally sustainable community," developing a comprehensive housing strategy, developing a Fircrest Master Plan, and providing safe, affordable and environmentally sustainable transportation options to support current and projected land use plans. What factors should the Council consider when reviewing these goals?**

Promotion of Green Gardening would go along way in making our community more environmentally friendly. Earth Day events often have information about green gardening techniques, but we need to put it out in front of people all year long. If we could convert people to increase their use of native vegetation and drought-tolerant plants, we could decrease water consumption and eliminate the need for insecticides. If we could talk people into reducing or eliminating their lawns, we could again reduce water consumption and lawn chemicals. This is also a great way to create more wildlife habitat without having to put up the money to buy parklands. The city should consider a partnership with the county and

the Water Dept, and the Dept of Wildlife to hold informational sessions on green gardening techniques and converding yards to Backyard Wildlife Habitats.

**Q: Proposed GENERAL PROGRAM PLANNING goals include developing a Shoreline youth master plan, implementing the economic development strategic plan and increasing opportunity for inclusion and cultural diversity. What factors should the Council consider when reviewing these goals?**

[No Answer]

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## Heidi Costello

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**From:** CRTeam  
**Sent:** Monday, June 05, 2006 10:53 AM  
**To:** CMO  
**Subject:** FW: Web Site Contact Form

-----Original Message-----

**From:** haucks@earthlink.net [mailto:haucks@earthlink.net]  
**Sent:** Sunday, June 04, 2006 15:57  
**To:** CRTeam  
**Subject:** Web Site Contact Form

A contact form has been submitted from the web site:

**Name:** robert hauck, md  
**Address:** 1321 NW 198th st  
**City:** Shoreline  
**State:** WA  
**Zip:** 98177  
**Neighborhood:** Richmond Beach  
**Phone:** 206-542-2303  
**E-Mail:** haucks@earthlink.net

Contact Via: Email,Phone,Mail

Message:

I studied the list of 15 potential goals for the next year and consider them all important, but together they constitute too ambitious a program. I strongly encourage the City to focus on these: 1, 2, 3, 6, 7, 11, 12, and 13/14 (which have much overlap).

## Heidi Costello

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**From:** Andrea Smith [andreamsmith@comcast.net]  
**Sent:** Sunday, June 11, 2006 12:52 PM  
**To:** City Council  
**Subject:** City of Shoreline Goals

To all City Council Members:

I would like to indicate my priority for City of Shoreline Goals.  
I recommend:

1. complete the aurora project. We approved it, it is funded and we should not stop in the middle of a project no matter who gets elected on the city council. We cannot afford to change direction everytime there is a new election. We will get nowhere!
2. Complete the parks bond projects voted by the public. It was a clear majority
3. Complete the interurban trail connections to all regional destinations. It will give our city a way to enjoy our city and provide options for bike transportation to other parts of the region. With gas prices, this could be important to many people
4. Build a City Hall that has possibility for an outdoor concert venue, park and place to gather...pick a location that will support more uses than just city hall. We are spending too much money in rent, owning is a smart investment.
5. Continue to work on economic development that meets the needs of our community. If the Aurora project is going to make economic sense we need to develop businesses that are more than just small business. Having a beautiful mall such as University Village with smaller retailers but which draw retail dollars even from outside our city will help our growth.
6. Develop a comprehensive housing strategy. Growth management needs to be managed rather than randomized! Where can affordable housing be located that makes sense. How do we retain our neighborhood feel and yet provide options. How can we keep from creating density in single family housing neighborhoods that impacts space and views. Control the quality of housing projects.
7. Provide meaningful public participation in the decisions and planning impacting our city. Make sure that opportunities for more than just a few voices to be heard are implemented. Such things as full community surveys, public meetings before decisions are made and the use of neighborhood councils to provide input.

Thank You.

Andrea Smith  
206 542 5421



## Heidi Costello

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**From:** Lise Baadh and Gordon Mehus [baadh.mehus@verizon.net]  
**Sent:** Tuesday, June 13, 2006 4:24 PM  
**To:** City Council  
**Subject:** Priorities for the City of Shoreline

Dear Shoreline City Council Member;

I would like to pass on my list of priorities as the Council considers goals for the coming year. I believe that establishing priorities is critical in order for our city to accomplish what is needed to move ahead. All of these issues have already been discussed at length. It's time to do the work.

1) Complete the Aurora Project.

Move ahead with renovation as planned. It's painful but critical to the future of our community.

We must move ahead and plan for change.

2) Implement an Economic Development strategic plan.

Why should we have to go to Northgate or Alderwood or Edmonds to shop?

I'd like to shop locally and if the right mix of stores existed, I most certainly would.

3) Complete the City Hall Project.

It only makes sense to have a decent central hub for city government and to stop renting.

The need will not go away. The longer this is delayed the more it will cost.

4) Complete the Parks Bond Projects.

A great plus for the city.

5) Develop a Shoreline Youth Master Plan.

Our youth have little to do and few places to do it. We need a plan to address this issue.

6) Complete Interurban Trail and Connectors.

This could be used as a way to connect our community.

A fun and interesting place to gather. A safe alternative to travel the city by bike or by foot.

Thank you for your consideration.

Sincerely,  
Gordon Mehus  
15 Year Shoreline Resident

**Heidi Costello**

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**From:** Sherry S. Marlin [aesong@comcast.net]

**Sent:** Thursday, June 15, 2006 10:01 AM

**To:** City Council

**Subject:** Goals

ease see attached note, it is for all the city council members.

Thank you,  
Sherry S. Marlin

Dear City Council Members,

I was unable to attend the two meetings that were recently held.

There are several issues of importance to me and my family.

The most important issue is the Aurora Corridor. I believe the planning of the next two miles should have been in place already. Much of the funds come from Federal and State dollars, the work needs to be done, and I don't want the state to come in and do it! I want the citizens to have valuable input in this process, the way to insure this is to do the planning, and implement the process. In order to have a sustainable community, to attract businesses, and to implement the economic development plan, we need our main thoroughway to reflect Shoreline and its citizens. It is not fluff!

The second most important issue to me is the City Hall, it seems that these things are out of order for anyone who knows me, but there is a method to my thought. We are throwing money away on rent; we do not appear to be professional and efficient with citizens and others having to figure out which building to go to when. This again is something that costs upfront, but the funds we save will pay off the debt in a short amount of time.

I live across the street from the old NRF building, which are in the process of being torn down. I believe this property is commonly referred to as the Fircrest land. It abuts the 17 acres and goes to 15<sup>th</sup> NE, I don't know how far back it goes, but it is a very large piece of property. These must be something we can do with this land. I can't imagine the state, or whoever owns it, not wanting it leased and used. In this pocket of Shoreline, we have a good mixture of ages, and many needs that we must drive to meet. In my perfect world there would be businesses that generate taxes, and a community center with a pool to help with some of the needs of youth, and seniors. I know any development here would generate traffic, it isn't a perfect world, but if there is a way for the city to benefit financially and citizens to benefit, I am for it.

Although sidewalks are important, I am concerned about the lack of ability of our sewer system to take on that much run-off. Right now most of the water drains into the soil; we may find ourselves in a flooding mess if sidewalks aren't planned carefully. This can be done in bits and pieces. We aren't going to be able to get sidewalks in everywhere at once. I would however like to see more ditches piped and covered with non-clay dirt. I do get tired of walking in the roadway.

To sum up, I want the city council not to look at right now, but to look to the future. My grown children have chosen to stay here, my grandchildren are happily growing up in Shoreline, and in 15 years I want to be able to say my great-grandchildren live in Shoreline. The only way we can keep our families in Shoreline is to think ahead, the future.

Thank you,  
Sherry

Sherry S. Marlin  
14750-20<sup>th</sup> Ave NE  
Shoreline, WA 98155  
aesong@comcast.net