Council Meeting Date: September 18, 2006 Agenda Item: 6(b)

CITY COUNCIL AGENDA ITEM

CITY OF SHORELINE, WASHINGTON

AGENDA TITLE: City Council Goals/Work Plans 2007 - 2008

DEPARTMENT: City Manager's Office

PRESENTED BY: Robert L. Olander, City Manager

PROBLEM/ISSUE STATEMENT:

On August 21 the City Council reviewed the work plans designed to implement the City Council goals for 2007 – 2008. Councilmembers provided comments at that meeting and subsequently through email. Staff has responded in detail and incorporated these suggestions in the work plans where feasible (please see Attachment C).

Also attached (Attachment D) is a draft of a revised Strategic Plan. This plan is the vehicle for aligning the City Council's vision, values, critical success factors, goals, work plan and performance measures. Critical success factors are areas where the City has to excel if it is to accomplish the community and Council vision. A new linking concept is the "Desired Community Condition". This provides needed specificity and structure to each Critical Success Factor and provides a crucial linkage to the more specific goals and strategies.

Under the "Goals and Strategies" the ones that are italicized are new for 2007 – 2008, and appear in more detail on the goal work sheets (Attachment E). Those that are not in italics are continuing Council and staff strategies that support the Desired Community Condition and Critical Success Factor. New performance measures necessary to fill in gaps or measure new Council Goals are highlighted in yellow.

RECOMMENDATION

It is recommended that Council review the Goals, Work Plan, draft Strategic Plan (including the revised Vision and Values), and provide any final direction to staff. Once these have been finalized we will format the Strategic Plan in an attractive and easily read format and use it to develop a "Report Card" type of document with actual performance measure goals and numbers. The final goals, strategies and work plans are essential for staff to complete the 2007 budget in a timely fashion that allows for a reasonable amount of time for public and Council reviews.

Approved By:

City Manager eity Attorney ____

Attachments:

- A.
- City Council Goals 2007 2008 City Council Work Plan 2007 2008 В. .
- Work Plan Discussion/Response from August 21, 2006 C.
- Draft Strategic Plan D.
- Council Goal work sheets E.

2007-2008

Complete the projects approved in the 2006 Parks Bond

Implement the Economic Development Strategic Plan

Implement an affordable civic center/city hall project

Complete the Aurora improvements from 165th to 205th Streets including, but not limited to, sidewalks, drainage and transit

Develop a comprehensive housing strategy



Create an "environmentally sustainable community"

Provide safe and affordable transportation options to support land use plans including walking, bicycling, transit and vehicular options

Develop a Fircrest master plan in partnership with the state

Ingrease emergency preparedness training and education

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Goal No. 1: Complete the projects approved in the 2006 Parks Bond

- Acquire bond issue properties
- Develop park plans
- Construct improvement

Goal No. 2: Implement the Economic Development Strategic Plan

- Implement Small Business Assistance Plan
- Work to redevelop Aurora Square/Westminster
- Facilitate planning for 175th/Aurora properties
- Develop Ridgecrest Neighborhood plan

Goal No. 3: Implement an affordable civic center/city hall project

- Adopt delivery method, public process and schedule
- Select development team and negotiate agreement
- Finalize design and development agreement

Goal No. 4: Complete the Aurora improvements from 165th to 205th Streets including, but not limited to, sidewalks, drainage and transit

- Finalize preliminary design and environmental review
- Complete final design
- Initiate right-of-way acquisition

Goal No. 5: Develop a comprehensive housing strategy

- Develop workplan and citizen involvement process
- Finalize alternative strategies
- Complete draft plan
- Review and adopt final strategies

Goal No. 6: Create an "environmentally sustainable community"

- Develop a National Resources Management Plan
- Complete Forest Management Plan
- Develop options for a Green Street Demonstration Project
- Adopt advanced stormwater standards for Aurora II
- Update Stormwater Management Manual and standards
- Work on implementing Mayor's Climate Protection Agreement



WORKPLAN 2007

Goal No. 7: Provide safe and affordable transportation options to support land use plans including walking, bicycling, transit and vehicular options

- Develop "Town Center" plan
- Continue construction of priority sidewalk routes
- Complete Neighborhood Traffic Action Plans and continue implementation
- Expand local transit service
- Develop Interurban Trail Connectors

Goal No. 8: Develop a Fircrest master plan in partnership with the State

- Develop agreement with State
- Complete draft plan
- Review and adopt final plan

Goal No. 9: Increase emergency preparedness training and education

- Develop public outreach campaign
- Provide emergency power for Spartan Rec Center shelter
- Provide federally mandated emergency management training
- Implement Hazard Mitigation Plan priority projects

Goal No. 10: Increase opportunities for all residents, including our youth, to get more involved in neighborhood safety and improvement programs

- Increase Block Watches
- Expand Adopt a Road program
- Provide Mini-Grants for neighborhood safety and preparedness
- Provide increased opportunity for youth safety involvement

Community participation is a critical value in both the development and implementation of Council Goals and Workplans. For information on how you can be informed and involved in any of these goals please visit the City of Shoreline Web site at www.cityofshoreline.com and click on the City Council Goals.

COUNCIL GOALS/WORK PLAN DISCUSSION - AUGUST 21, 2006

Goal #1: Complete the projects approved in the 2006 Parks Bond

- 1. Be sensitive to neighborhoods regarding constructing parks lighting (tennis courts). Minimize light/noise pollution and traffic. Move tennis court lighting to up in 2007. Potential to locate two (2) off-leash dog parks and just make them less expensive? (Rvu)
 - It is feasible to move the tennis court light project into the latter part of 2007. We had scheduled this project in 2008 to coordinate with hiring one lighting specialist for both the Hamlin Field light improvements (2008) and the tennis courts at the same time, thus reducing cost. It is important to bear in mind that there are several major park projects we are working on in addition to the bond projects. These include a major project for the Richmond Beach Pump Station and the renovation of Boeing Creek Park. All of these projects are stretching our project management staff resources very thin and we have to carefully schedule these projects so that each one can have the appropriate amount of staff oversight and supervision that is required to keep them on track and on budget. There has been some discussion of the possibility of offering two smaller off leash dog parks as opposed to one larger one. This option is still begin reviewed and discussed. However, even locating one that meets neighborhood concerns will be a challenge. If we move expeditiously with this project it would be best to locate one first and get it up and running. It could then serve as a model for other neighborhoods and hopefully illustrate that there will be no significant adverse impact to locating another one.
- Could parks projects be included in the master plans? (Way)
 Same elements of park improvements will be identified in the appropriate master plan.
- 3. Add public involvement for all projects or include all goals are done with thorough public involvement as a disclaimer to all of the goals (Fimia)

A statement to this effect has been added to the Council Work Plan sheet.

Goal #2: Implement the Economic Development Strategic Plan

- 1. Recommend we keep Economic Development Task Force going, perhaps quarterly-brings business community together (Fimia)
 - I believe that it is a good idea to establish a standing Economic Development Advisory Committee. This could bring the disparate elements of the business community together. It could also serve as a sounding board for our Economic Development Director similar to the way the Park Board functions. I will be providing a recommendation to the City Council on this item within the next few weeks.
- 2. Why not combine Ridgecrest with Briarcrest on the Neighborhood Plan? Perhaps combine Ridgecrest Neighborhood Plan with other goals? Include renewable energy in partnership with Shoreline Solar; it would be nice to have a sub-bullet under Eco. Dev. Plan (Way)
 - PADS staff has already spent a fair amount of time in scoping the Ridgecrest project, visiting the site, and discussing the needs of the area and future development ideas with several major property owners in the area. Ridgecrest appears to be a more finite, focused, and manageable study area than Briarcrest. The greater number of properties, issues and stakeholders in Briarcrest pose a significantly larger task as far as time, staff resources, and funding. Given property owner interest in Ridgecrest, this could be ready to start in January. Conversations with the new market owners in Briarcrest indicate they are about a year away from considering redevelopment options. Without their active participation immediate discussions would probably not be productive. However, we have added a workplan item to Council Goal No. 2 to initiate discussions and scoping in 2008.
- 3. Prefer that existing businesses/Chamber of Commerce has input on Economic Development. Results of the CCD not that impressive. Rather have small business assistance be more local. Haven't seen the return on taxpayers money (Ryu)
 - The City Council approved a three year contract with Community Capital Development in June, 2006. Our recommendation is to evaluate the program after it has had an opportunity to work in Shoreline. Also, the City is prohibited from providing direct subsidies ("gift of public funds") to businesses.
- 4. Ridgecrest Neighborhood Plan is good place to start talking about type-based zoning rather than use-based zoning (Fimia)

Ridgecrest and/or the Town Center project will be examined for utilization of form based codes.

5. Focus on retaining existing businesses and attracting new businesses (Buxton Co. study). Ridgecrest is not one of my initial considerations – afraid it will be too divided and we won't accomplish the goals. Don't want to overextend (Ransom)

We are already working on a project with the Buxton Company to update our Buxton Study information and have a direct link to the Buxon website. Please see the previous responses regarding Ridgecrest.

6. Not much consistency between the Economic Development Task Force Strategic Plan and what's included on the work plan (Fimia)

It is important to recognize that there are a number of on going work plans in Economic Development (as in all departments) that are not reflected in the priority goals. For example, business retention and recruitment is a continuous and significant element in the every day work plan for Economic Development.

The following priority projects listed in the Economic Development Plan are reflected in the Council Goals/Work Plan as follows:

- 1. "Implement Central Subarea Plan vision" is listed as "Town Center Project in Goal No. 7.
- "Promote redevelopment of Aurora Square" Project No. 2 in Council Goal No. 2.
- 3. "Small Business Assistance such as CCD" Project No. 1 in Council Goal No. 2
- "Foster development of sustainable neighborhoods and neighborhood businesses" – Project No. 4 in Council Goal No. 2
- 5. Work on "new areas of opportunity" Project No. 3 in Council Goal No. 2

Ongoing work plan elements in Economic Development that reflect the Economic Development Plan include:

 Infrastructure investment – Aurora Avenue construction, sidewalks, civic center, Interurban Trail, storm drainage projects, etc.

- 2. "Areas of opportunity" Aurora Park and Ride lot
- 3. Database and information development New business registry program this fall
- 4. Advertising and promotion North City directory and Aurora marketing
- 5. Improve permit system Hiring of additional development review position

There is another element we could add to economic development in response to Council and community interest. The Economic Development Plan indicates that the City should seek to recruit environmental technology related research and business activities. We can add and will add this as an area of emphasis to our ongoing business recruitment efforts.

Goal #4: Complete the Aurora improvements from 165th to 205th Streets, including, but not limited to, sidewalks, drainage and transit

1. Accelerate timeline to August 2007 for preliminary design approval by Council and final design by October 2007, page 44 (Fimia)

At this time the major factor in the Aurora Phase II timeline is the length of time needed to complete the environmental process. The preliminary design cannot be approved until the environmental review work is completed. If the environmental work could be accelerated it might be feasible to expedite the Aurora schedule. Once the environmental review and preliminary design are completed it then will take the better part of a year to complete all of the detailed plans and design specifications. The final design is a complex task given all of the utility and transportation issues involved and it should not be rushed to the point that quality control is lost.

2. Make sure final design includes business involvement/input (Ransom)

Significant efforts have been and will continue to be made to include business and citizen input into the environmental process, preliminary design and final design.

3. Check with fire and other emergency responders regarding design; will medians accommodate emergency vehicle movements? (Ryu)

All the emergency responders are consulted during the environmental and design process.

Goal #5: Develop a comprehensive housing strategy

1. Consider town hall meeting following Project Step #1, page 45 (Fimia)

This item is scheduled for further Council discussion regarding the community involvement process on September 5.

Goal #6: Create an "environmentally sustainable community"

1. Under 1.b. (page 46), inventory other cities too (Fimia)

Language has been added under Council Goal No. 6 to reflect this suggestion.

2. Include renewable energy, such as solar, wind, bio-diesel (Ransom)

Work on renewable energy and energy efficiency is included in the Climate Protection Agreement which the City has joined. We have incorporated this suggestion by adding a 6th project step under Council Goal #6. Our efforts will have to be limited to a moderate level of effort in attempting to meet the goals outlined in the Climate Protection Agreement.

3. Renewable energy can be accomplished in partnership with other organizations and agencies, businesses, SCC – start with permitting. Funding sources should be "fleshed out" (Way)

See the answer to #2 above.

Goal #7: Provide safe and affordable transportation options to support land use plan including walking, bicycling, transit and vehicular options

1. Type-based zoning; think seriously about citizens' advisory committee on transportation or transit (Fimia)

Form based codes will be considered as part of the Town Center planning effort

2. Emphasize bicycling and routes (Ryu)

Bicycle routes and trails are part of the Transportation Master Plan and other ongoing efforts such as completing the Interurban Trail, completing neighborhood and regional connectors, and publishing bicycle route maps throughout the City.

3. Have to be careful of the term "town center" -- might upset some neighbors (Ransom)

We recognize the sensitivity of the word "town center" and will be careful to differentiate between the current and past initiatives.

Goal #8: Develop a Fircrest master plan in partnership with the state

1. Include party leadership and governor in Step 2, page 48 (Fimia)

Language has been added in Council Goal No. 8 (step 2) to reflect this suggestion.

2. Identify prior work on Fircrest and have public input. Signage is important for attracting the public to open houses. Advertise "we need your input today". (Ryu)

A review of prior work will be incorporated to initial phases of any joint planning effort. We do utilize sandwich board signs for various open houses and meetings.

Goal #9: Increase emergency preparedness training and education

1. Need a public outreach campaign; also think about an enterprise fund (Fimia)

Step one of Goal No. 9 involves an extensive public outreach campaign. As we develop methods to assist residents in securing appropriate emergency kits and supplies we will consider various financing mechanisms.

2. Prefer a multi-jurisdictional coordination effort (i.e. schools, fire department, etc.) (Ryu)

All of our emergency preparedness efforts and training involve multiple regional and local jurisdictions, (e.g. our local emergency preparedness council).

Goal #10: Increase opportunities for all residents, including our youth, to get more involved in neighborhood safety and improvement programs

1. Add the YMCA, parks, churches, etc. to step #4, page 50. Develop database for youth involvement organizations. Open the mini-grant process to a subset smaller than neighborhood (Fimia)

Language has been added to step 4 in Council Goal No. 10 to incorporate the YMCA and other non profits. If the City Council would like to reexamine the mini grant program, staff can develop some policy options and factual background for Council to review as a separate work element. However, some of the suggestions may be contradictory in that some have suggested grants for smaller groups within a neighborhood while others may want to expand it to larger groups. This could set up a conflict situation where you have several groups within a neighborhood competing for the same limited mini grant dollars.

2. The definition of neighborhoods could be revised to be more inclusive (Ryu)

See above response.



partnerships, quality businesses, natural resources, and responsive government Sustainability and stewardship of the environment and natural resources Human service connections and networks Social, cultural and economic diversity Community and regional leadership and collaboration Strong neighborhoods, citizen partnerships, and active volunteers Open, efficient, participatory government Quality educational, recreational, and cultural opportunities for all ages A community of families, safe neighborhoods, diverse cultures, active

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	maintenance code 3. Implement an "Adopt-a-Road"		
	2. Review IBC interior property	(
SHOLCHING as	program	blight and deterioration.	
Shoreline as excellent/good	1. Improve code enforcement	Neighborhoods are free from	
 % of residents who rate the overall quality of life in 	earthquake preparedness drill		
condition as excellent/good	5 Conduct table top and field	ı	
their neighborhood	4. Implement priority elements of		
% of residents who rate	iraining		
emergency	3. Provide mandated NIMS		
their own for a 7 day	Spartan Rec Center Shelter		
and provisioned to be on	2. Install emergency generator at		
indicate they are prepared	education/outreach campaign	natural and man made disasters	
• % of households that	1. Implement public	The community is prepared for	
pedestrian pathways	priority sidewalk projects		
 Miles of separated 	3. Complete 2007 and 2008		
population	action plans		,
Traffic accidents per 1,000	2. Complete neighborhood traffic	walkways	
population	enhancement plan.	travel on City streets and	
Part I crimes per 1,000	1. Implement traffic enforcement	Residents and visitors are safe to	
day		against persons and property	
neighborhood during the	Implement auto theft action plan	Residents are safe from crimes	business districts
feel safe in their	programs	neighborhoods	neighborhoods and
Percent of residents who	Increase active block watch	Residents feel safe in their	Safe and attractive
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Performance Measures	Goals and Strategies	Desired Community Condition	Critical Success Factors

		<u>-</u>				Quality Services, Facilities and Infrastructure	Critical Success Factors
Aurora Avenue provides improved safety and mobility for vehicles and pedestrians, Bus Rapid Transit, good business access, and improved economic vitality	Quality parks, open space trails and recreational activities are available to all residents	Residents are provided with timely and responsive public services	City services are delivered effectively and efficiently	Residents and businesses are safe from flooding	The street system is well maintained	Residents have safe and affordable transportation options	Desired Community Condition
 Complete Aurora Phase I Complete environmental analysis, preliminary design and public process for Aurora Phase II 	Complete 2006 bond issue projects 1. Acquire properties 2. Complete Master Plans 3. Construct Improvements	1. Update Performance Measures and targets2. Develop "Community Report Card"	Complete Civic Center	Complete Ronald Basin Plan	 Implement Transportation Master Plan Complete 2006 pavement projects 	 Complete Interurban Trail and bridges Work with transit providers to expand transit in Shoreline 	Goals and Strategies
 % of households located with ½ mile of neighborhood park % of users rating recreation programs as good/excellent 	 other cities % of households rating condition of parks as 	• % of residents who are very satisfied/satisfied with overall quality of service	value of services received for City taxes as Excellent/good onerating expenses per capita	 Number of flood incidents % of residents who rate the 	Rating (0-100) • % of residents very/somewhat satisfied with overall maintenance of streets	 Transit ridership Miles of bike lanes, routes and trails Overall pavement condition 	Performance Measures

		pollutant reduction	
		energy and global warming	
	Protection Agreement	efficiency, alternative renewable	
	Implement the Mayor's Climate	Shoreline is a leader in energy	
	demonstration project	Street" program	
	Implement a Green Street	Shoreline has an active "Green	
	Range Plan		
	3. Complete Fircrest Long	commercial centers	
efficiency	Study Area Plan	distance of neighborhood	
 Average City fleet fuel 	2. Initiate Ballinger Special	are available within walking	
recycled	1. Complete Town Center Plan	Higher density residential options	
 % of solid waste stream 	Management Plan	enhanced	
state/federal standards	Complete and implement Forest	The urban forest is preserved and	
meeting or exceeding		mınımızed	
 % of water quality test 	Conduct 2 recycling events	Solid waste sent to landfills is	
amenities	standards for Aurora Phase II		
mile of commercial	2. Create demonstration SWM		
• # of housing units within ½	Development		
 # of street trees 	including Low Impact	standards	
in Shoreline	Management Standards	exceeds state and federal	Sustainable environment
 % of tree canopy coverage 	1. Update Storm Water	Surface water quality meets or	Safe, healthy and
Performance Measures	Goals and Strategies	Desired Community Condition	Critical Success Factors

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		:			Economic Vitality and Financial Stability	Critical Success Factors
The City has sufficient fiscal	Aurora Square redevelops as a major regional destination shopping area	community	There are thriving neighborhood commercial areas available to residents throughout the	resources are available to promote diversification, retention and growth of existing small businesses	Public services and amenities (transportation, transit, water, sewer, power, etc) are available to support economic and residential growth	Desired Community Condition
	Promote redevelopment of Aurora Square	2. Complete feasibility study and scope for Briarcrest Neighborhood Commercial area	 Complete Ridgecrest Neighborhood commercial area plan 	Assistance Plan 2. Initiate Aurora construction mitigation promotion 3. Facilitate planning for "wedges" properties	Negotiate acquisition of SPU water system	Goals and Strategies
	-			• General debt per capita	 Retail sales per capita % commercial assessed value of total City A.V. Bond rating Assessed value per capita 	Performance Measures

Critical Success Factors	Desired Community Condition	Goals and Strategies	Performance Measures
Human Services	Safe and affordable housing is	Complete Comprehensive Housing	Amount of subsidized
	available for residents	Strategy	housing available
	The community provides support Update youth strategies	Update youth strategies	 Number of major home
	for responsible social		repairs completed
	development of youth		 Number of minor home
	Residents have adequate levels	Review and update "Human	repairs completed
	of food, shelter, clothing and	Service Outcomes"	Number of residents served
	medical care		in food and housing
	The community provides support	The community provides support Complete senior housing strategy	category
	for the physical and social needs		(
	of senior citizens		

		neig	Acti		and	align	City	engagement events	communication and curn	Effective citizen Resi	Critical Success Factors Desi
		neighborhood associations	Active and engaged		and priorities	aligned with community values	City programs and services and	ats	current community issues and	Residents are well informed of	Desired Community Condition
compagn	2. Implement targeted youth safety	neighborhood Mini-Grant program	1. Increase participation in	3. Conduct Community Survey	2. Update Performance Measures	update	 Complete vision and goals 		Council meetings	Implement digital web casting of	Goals and Strategies
•		_	•	_		_	•	_		•	Perf
hours	direction	City is moving in the right	% of residents who feel the	decision making	involvement in local	with the level of public	% of residents satisfied	keep residents informed	with the City's efforts to	% of residents satisfied	Performance Measures

PROJECT TITLE : Complete 2006 Bond Issue Projects

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Department: Parks / Public Works	c Works	
Project Lead: D. Deal / P. Ha	D. Deal / P. Haines Project Start Date:	6/1/06
Report Date:	Estimate End Date:	
Budget: \$18,500,000	Total CIP Project Cost: \$18,500,000	\$18,500,000
YTD: \$0	CIP Spent TD:	\$0
	Estimate End Date: Total CIP Project Cost: CIP Spent TD:	\$18,500,000

Project Overview:

With the approval of the Parks Bond Issue on May 16th it is important that the City develop a strategy to complete the property acquisitions and facility improvements identified in the bond issue. A detailed public process will be implemented for each project to ensure that improvements meet the needs of citizens of Shoreline.

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Acquire Bond Issue Proportion	Jan Feb	March	April	May	June July Augus	Augus	Sept	Oct	Nov	Dec	Jan	Feb March	April	May	June	July	Augus	Sept Oct	Nov.	Dec	Jan	Feb	March	April	Mey	June	July	Augus.	Sept Oct		Nov Dec
Develop South Woods Purchase Agreements			+	36)a			老		X .								_	-	+	+	\dagger	\dagger		_	\perp	+	+	+	+	+	+
Develop North Hamlin Purchase Agreement w/ SPU		\Box	\dashv	433			15.					+	\dashv	\top			4	\dashv	+	+	\top	\top		_	\dashv	+	\dashv	+	+	+	4
Develop Kruckeberg Garden Purchase Agreement			\dashv	· 中华	278) 280		1				-	\dashv	\pm	\top		_	\dashv	4	\dashv	\dashv	十	\exists		\downarrow	\dashv	\dashv	\dashv	+	+	\dashv	
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Develop Master Site Plans					+				$\perp \downarrow$	+ 1	+	+-1							+	\dashv	+				\perp	-	44		\dashv	$\dashv\dashv$	
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Hamlin Park / Shoreline Park Tennis Court Lights												-							5. 名 5.3.3.		100			VEGA S		10				返	4
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Twin Ponds Soccer Field									2016 1954 1954				5-34F		7		8.5		\dashv	\dashv					_				-		
Trail Corridors					7				4				_	3.3					16	200 200 200	4.24	132		*		201 601 601 601					**
Baseball/Softball Field Improvements			_	=		-		_	1. 30	30			•			1				3										-	
Next Milestone:										l	- 1										Fina	ncial	Financial Status	- 1							- 1
Estimated City Council Agenda Dates:															Unfunded	1ded															
Project Status:							\parallel		\parallel	Ш	Ш	JĻ			В	Budget	, ,				-										
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City Council briefing, discussion, direction
 City Council Action

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Department - CMO/Eco Devo			╗
ED Program Lead: Tom Boydell	Project Start/End Dates:	n/a	
Report Date:	2006 Budget Estimate:	\$274,150	
2007 Budget:	Total CIP Project Cost:	\$0	
2007 YTD:	CIP Spent TD:	\$0	
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roject Overview:

Th City Council adopted a comprehensive Economic Develoment Strategy in 2006 to guide the Council ,staff, business groups, and community in providing for the continued economic growth and long termeconomic health of Shoreline. This goal provides for continued implementation of priority strategies outlined in the

 City Council Action City Council briefing, discussion, direction Project Status: **Estimated City Council Agenda Dates: Next Milestones: TBD** 4. Sustainable Neighborhoods (Ridgecrest project) Facilitate Planning for Wedges Properties Promote a plan to redevelop Aurora Square/ Westminster Implement Small Business Assistance Plan Sustainable Neighborhoods- Briarcrest Evaluate current CIP and propose additional projects if needed Review regulatioms for height, parking, etc., PC & Council review. Create schedule and agreements on r-o-w acquisition Engage key property owners in discussions Execute contracts with CCD, ECOSS, and others as needed Review feasibility, scope and schedule Develop design/development options with public input Create process, schedule, budget. Form advisory group Work with PADS to identify and plan for relevant issues Facilitate and assist agreements among landowners Work with PADS to identify phasing and other relevant issues Develop a package of financial or other incentives Continue meetings and site tours to recruit a developer Monitor performance/accomplishments Develop plan for local office space and coordination with SCC Implement business training classes Market program (brochures, info materials, staff training, outreach) Identify needs of property owners and role of City or others Identify Aurora Ave impacts and property/business owner needs **Project Steps** TBD Year 2006 + + Available Budget Encumbrances Paid Invoices Year 2007 Unfunded Budget + 10 + Financial Status + シュフ・ Year 2008 +

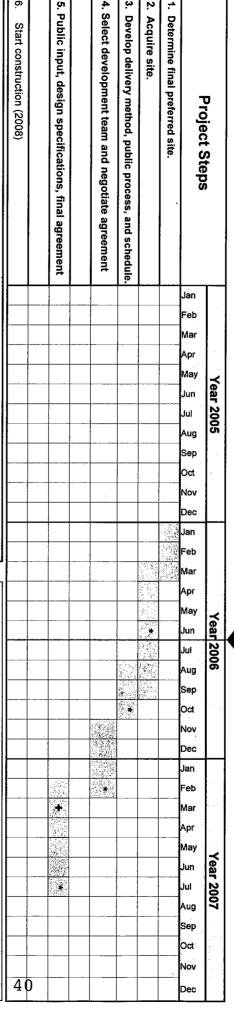
Project Title: Civic Center/City Hall Project

City Council Goal No. 3

Public Works Department	Department		
OrgKey:	2819148		
Project Lead:	Jesus Sanchez	Project Start Date:	On-going
Report Date:	7/1/2006	Estimate End Date:	Jul-09
2006 Budget:	\$5,006,440	Total CIP Project Estimate:	\$24,750,000
2006 YTD:	\$1,722	CIP Spent TD:	\$362.720

Project Overview:

This goal includes acquiring the site, finalizing building specifications and development agreements and construction of a new City Hall.

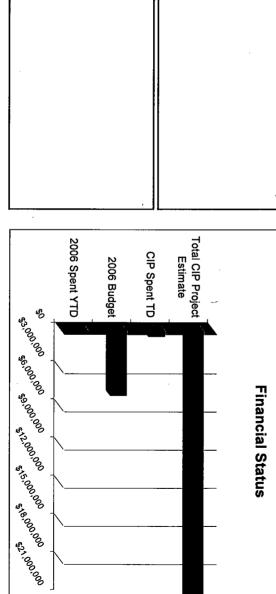


Next Milestone:

Estimated City Council Agenda Dates:

Project Status:

- Site has been selected
- Purchase sale agreements completed



⁺ City Council briefing, discussion, direction

^{*} City Council Action

Project Title: Aurora Corridor Project (N 165th - N 205th)

City Council Goal No. 4

Public Work	Public Works Department	T	
OrgKey	2918161		
Project Lead:	Kirk McKinley	Kirk McKinley Project Start Date:	1998
Report Date:	7/1/2006	Estimate End Date:	2012
2006 Budget:	\$643,073	Total CIP Project Estimate:	\$68,450,757
2006 YTD:	\$203,846	CIP Spent TD:	\$569,529

Project Overview:

development potential and enhance the community. users, people with disabilities and drivers along Aurora Avenue North from N. 165th Street to N. 205th Street. Also, this project will improve economic This project is designed to improve safety and mobility of pedestrians, transit

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Project Steps	Jan	Feb	Mar	Apr	May	Jun		Jul	Aug	Sep	Oct	Nov	Dec	Jan		Feb	Mar	Apr	May	Jun		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	i	Apr	May	Jun	Jul	Aug .	Sep	-	Oct	Nov	Dec
Preliminary Design & Permitting (N 165th - N 205th)						_					ŀ					-		ı							1									ļ			\dashv			j	
Public Outreach / Pre-Environmental					7.851 575		250 550	*	23.					6.5.4 -																											7
Prepare Discipline Reports								-	547 B	•					54																						-				
Preliminary engineering/NEPA/SEPA environ. review							-		, 1 SP		遊			20		47				+	\dashv		2		14.56	+											-		\dashv		
Environmental Approval															-											. 1.) . (A)					-										
Design (165th to 205th)								-								_				-		_											_				-	_	\rightarrow		
Preliminary design				\$45.X	300000 300000 1000000000000000000000000						+			2004 2004		100		25		98 T		10.00 10.00	1.2				i d Frija	100 100 100			50.5										
Final design				_												•												.		(1) (6) (2) (3)	\$1.50 \$1.50	2000 2000 2000 2000		18.1 18.1							
Right of Way																											***					200						25.77			1
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Construction (N 165th - N 185th)- Year 2009																															\dashv										
Next Milestone:					ŀ		ı	ļ	1]			7											
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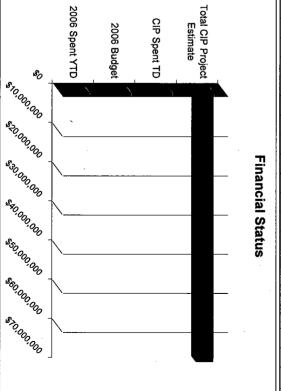
- Award environmental consultant contract September 2006
- Community open house for scoping October 2006.
- Council briefing on predesign and draft alignments October 2006

Estimated City Council Agenda Dates:

- Award environmental consultant contract September 2006
- Selection of preferred alternative January 2007

Project Status (N 165th - N 205th):

- owners (representing 103 parcels) specific to Aurora have been met with since March 1, 2004 stretch to discuss their concerns and bring them up to date on project details. All property - Staff has been meeting with individual property owners and businesses along this 2 mile
- Public outreach continues.
- Staff are working with the 13 member Aurora Business Team have met eight times
- acquisition will be on a smaller section (N 165th N 185th) - Environmental and Design will be undertaken for N 165th - N 205th. Costruction and ROW



Note: The Council dates indicated above assume best case scenario for project schedule. These dates will be adjusted in future documents to reflect current progress as more information is known. Note: Total cost includes all previous Aurora costs, and future costs are adjusted to projected year of expenditure

City Council briefing, discussion, direction

^{*} City Council Action

Project Title: Comprehensive Housing Strategy

City Council Goal No: 5

picet Start Date: 8/1/06 timate End Date: 9/31/07 id Invoices:	- Con Carrier	Driect Ctatus:	Estimated City Council Agenda Dates:		Next Milestone: City Council review of workplan and funding	Implementation; could include modification of Development Code, project development etc.	Council review and adoption	y. Planning Commission update				_		2. CAC selection	_	1	Project Stens		Unfunded:	Budget: \$15,000	Available Budget:	Report Date:	Project Lead: Steve Cohn	Planning and Development S
8/1/06 8/1/07 9/31/07 9/31/07 Pro				•	ding				nentation		Council	needs,	·		ren	Jan Feb March April	A STATE OF THE PROPERTY OF THE			Encumbrances:	Paid Invoices:	Estimate End Date:	Project Start Date:	ervices Departme
Pro land land land land land land land land		10 10 10 10 10 10									-					July Augus Sept Oct Nov	ear 2006	•				9/31/07		nt
	Paid Invoices Available Budget	Encumbrances .	Budget	Unfunded)	Financial Status						S. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	<u>(8)</u>	JEWS THE STATE OF			Feb March April May June July August Sept Oct Nov Dec Jan Feb March April	Year 2007						Develop a comprehensive housing strategy for the next 10 years	Project Overview:

City Council briefing, discussion, direction
 City Council Action

Project Title: Environmentally Sustainable Community

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Planning and De	and Development Services/Public Works/Parks	Works/Parks	
Project Lead:	J. Tovar /P. Haines/ D. Deal	Project Start Date:	8/1/06
Report Date:	7/28/06	Estimate End Date:	
2007 Budget:	\$0	Total CIP Project Cost:	\$0
2007 YTD:	\$0	CIP Spent TD:	\$0

Project Overview:
Provide management and stewardship of natural resources and environmental
 assets such that their value is preserved, restored and enhanced for the present
 and future generations; and such actions complement the community's efforts to
 foster economic and social health. Components include:

- Implement "Green" practices at all City-owned or operated facilities.
 Require new development or redevelopment to achieve high standards for stormwater managment, energy efficiency, reduction of solid waste, and maximize recycling and reuse of natural resources

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Droipot Otopo		Year 2006	96		. Year	Year 2007			Year 2008		
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Develop a Natural Resources Management Plan (Lead: PADS)					-		\dashv		_	_	_
a. Inventory existing federal, state, and regional laws, plans, and strategies that provide context for local action			1255 18620								
b. Inventory Shoreline and other city programs, projects, practices, and options for environmental sustainability	-					94 (Fig.					
c. Engage the public in identifying values, priorities, and options for environmental sustainability										- :	
d. Draft report and review with Planning Commission				_		為是					
e. Council review and adoption							1.85 3.85 3.82 3.82 4.83		_		
Complete Forest Management Plan for Hamlin, Boeing Creek, Shoreview, and Southwoods (Lead: Parks)							_				
a. Conduct habitat delineation											
b. Establish plots and conduct vegetation survey											
c. Data analysis and report with management recommendation							18.8				_
d. Present results to City Council						*	1,78				
Green Street Demonstration Project (Lead: P.W.)		-								•	
a. Identify project area, neighborhood involvement, and create concept plan				1. Sept. 10.							
b. Develop funding options and implementation schedule						X53					
Create Demonstration Stormwater Standards for Aurora Phase II (Lead: P.W.)											
a. Identify target parameters							_				
 incorporate flow and treatment criteria for public and private facilities using adopted standards in design reports 											
Update Stormwater Management Program (Lead: P.W.)		_									
 Review the 2005 KC Stormwater Pollution Prevention Manual to update Shoreline codes 	U						-				
 Review and amend the 2005 King County Surface Water Design Manual and low impact design standards for Shoreline adoption 			3								
Implement Mayors' Climate Protection Agreement			汽湾螺蛳								
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Next Milestone:

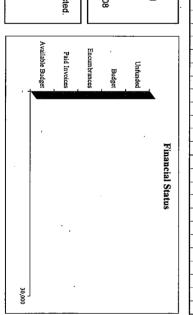
1. Assemble team to develop strategies; 2. Work to tailor 2005 KCSWDM to unique circumstances in Shoreline; 3. Contract w/ consultant to begin Forest Master Plan; 4. Identify Criteria for Project area selection and project goals and objectives; 5. Work with Aurora Team to incorporate into the design; 6. Assemble team to develop strategies.

Estimated City Council Agenda Dates:

October 2006: January 2007; February 2007; March 2007; April 2007; July 2007; August 2007; January 2008; July 2008

Project Status: 2. Staff has met with King County Surface Water Manual authors to discuss how to tailor manual; 4. Consultant selected.

+ City Council briefing, discussion, direction
• City Council Action



Department Public Works and Planning Project Lead: Transportation Planner Project Start Date: Report Date: Project Title: Provide safe and affordable transportation options 2003 Budget: \$0 Estimate End Date: Total CIP Project Cost: \$0 Project Overview: City Council Goal No: 7

2003 YTD:

\$0

CIP Spent TD:

\$0

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density near transit, walking, and biking opportunities.	Continue to protect neighorhoods from cut through traffic. Focus growth and	Enhance transportation options and safety including bicycle, pedestrian, transit.

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City Council briefing, discussion, direction
 City Council Action

Project Title: Fircrest Campus Long Range Plan **City Council Goal No:8**

oject Overview:

Planning and Development Services Department	ervices Department	Pro
Project Lead: Joe Tovar	Project Start Date: 8/1/06	
Report Date:	Estimate End Date:	
Available Budget:	Paid Invoices:	
Budget: \$50,000*	Encumbrances:	-
Unfunded:		
		_

Work in cooperation with the State to develop a long range comprehensive plan for utilization of surplus properties and facilities on the Fircrest campus. Develop an interlocal agreement with the State for a joint scope of work including goals, parameters, public process, work plan, shared costs, and expected outcomes.

Next Milestone: Draft letter and set up meeting w/ appropriate state contacts to discuss initiating an interlocal agreement to develop a long range plan for Fircrest Campus. City Council review and approval of proposed long on proposed long range plan Planning Commission review of and recommendation Begin joint long range planning initiative for Fircrest Council review of interlocal agreement Contact DSHS to determine how much work has been done to date on a Master Plan Permit for the site and associated Environmental Review - seek to draft interlocal agreement If State agrees to enter into an interlocal agreement Schedule meetings to initiate the interlocal planning process: local legislators, legislative leaders, State Draft a Letter to the appropriate contacts at the State to initiate the interlocal planning process Establish stakeholder advisory group obtain copies of this information. agencies, Governor's Office, etc. **Project Steps** Year 2006 Year 2007 Financial Status Year 2008

Project Status:

Available Budget

200,000

Encumbrances
Paid Invoices

Budget

City Council Action

+ City Council briefing, discussion, direction

Estimated City Council Agenda Dates:
January 2007; February 2007; December 2007; January 2008

City manager's Office			Project Overview:			
Project Lead: Gail Marsh	Project Start Date:	9/1/06	This goal is to prepar	repare staff, emergen	re staff, emergency responders, residents, businesses,	lents, businesses, and
Report Date: 7/13/06	Estimate End Date:	11/1/08	agencies to mitigate,		survive, and recover from major man made or natural	n made or natural
Available Budget: \$20,000	Paid Invoices:	\$0				
Budget: \$20,000	Encumbrances:	\$0				
		•				
D=>:>>t 0t>pp		Year 2006	Yea	Year 2007	Ye	Year 2008
rioject Steps	Jan Feb March	May June July Augus Sept Oct	Dec Feb March April May	July August Bept Dot Nov	lan feb Aarch Voril	lune luly lugust Sept Oct
 Develop and implement comprehensive public outreach campaign (\$16,000 funded by grant) 		中	H	H . 44.	H- X	H 16
Recruit and train volunteer education team						6.77
b.Implement public education/outreach campign	ign					April 1
Acquire and construct emergenency generator capacity at Spartan Rec Center shelter	or capacity at					
 Conduct a table top and a field earthquake preparedness exercise 	reparedness		, in the second			
 Provide mandated emergency trng to appropriate City staff (ICS 100, 200, 300, & 400; NIMS 700 & 800 	riate City 800					
Continue to implement priority strategies identified in the Hazard Mitigation Plan	tified in the	大		H	H.	
Next Milestone: Create public education campaign, promotional materials, and prepare Council update memo and presentation	al materials, and prepare Co	ıncil update memo and pre	sentation	-	al Status	-
Estimated City Council Agenda Dates: August 2006 (as part of 2007-08 Council work plan review) November 2006	k plan review)		Avaliable Budget Pald Involces			
Project Status: City and partner community education and training committee meets August 2006 to begin developing the campaign	aining committee meets Augu	st 2006 to begin developing	Emoumbrances the Budget			
 City Council briefing, discussion, direction 				5,000	10,000	15,000 20,000

Project Title: Neighborhood Safety and Improvement Involvement

City Council Goal No: 10

\$0	CIP Spent TD:	\$0	
\$0	Total CIP Project Cost:	\$0	Budget:
	Estimate End Date: 12/08	8/3/06	Report Date:
	Project Start Date: 1/07	Joyce Nichols	Project Lead:
Ś	Relations/Police/Public Work	Department: Communications and Intergovernmental Relations/Police/Public Works	Department: Con

Project Overview: Increase opportunities for citizen participation in neighborhood safety and improvement programs in four areas: 1) increase number of Block Watches 2) Increase participation in Adopt-a-Road 3) Increase publicity for neighborhood Mini-Grants and include safety and emergency preparedness 4) Increase focus on youth participation.

	Project Status: Project start-up January, 2007.	 Work with school district, police and fire on safety campaigns. Estimated City Council Agenda Dates: These ongoing programs will be included in quarterly reporting. 	next Milestone: 1. Work with police to develop action items on each step. 2. Identity target locations and audiences; initiate outreach. 3. Revise grant criteria and develop communication plan.	b. Develop structured opportunities for youth community service in coordination with schools	a. Create coordinated safety campaigns, targeting youth, with police, fire, schools, YMCA, etc	4. Increase focus on youth participation		c. Produce Channel 21 PowerPoint presentation on completed Mini-Grants	b. Develop a Mini-Grant brochure and Web page	a. Expand critieria to include safety and emergency preparedness.	3. Increase publicity for neighborhood Mini-Grants; focus on neighborhood improvements & safety	e. Target high schools to clean up litter near schools	d. Purchase additional safety kids to support more groups (safety hats, vests, signs, gloves)	c. Review support given to Adopt-a-Road volunteers and identify how to encourage participation	b. Identify key streets and locations; expand to include gateways, park entrances	a. Identify target audiences and contact (e.g. Realtors, businesses, civic groups, schools, church	2. Increase participation in Adopt-a-Road Program	e. Revitalize existing Block Watches through speakers, information, programs	d. Refine communication material and message; refine process to make it simpler	c. Train volunteers to perform outreach and start-up	b. Increase number of Block Watches through targeted outreach	a. Target outreach for Block Watch start-up to high crime areas	1. Increase number of Block Watches	Project Steps	•
		uarterly reporting.	arget locations on plan.													-								August Sept Oct Nov	Year 2006
Paid Invoices Available Budget	Encumbrances	Unfunded																						Jan Fob March Aprill May June	Year 2007
			Financial Status																					Augus Sept Oct Nov Dec Jan	
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