



2006 Budget

Shoreline, Washington

January 1, 2006 - December 31, 2006

(Photo: Interurban Trail at Echo Lake Park)



2006 Proposed Budget

Ron Hansen, Mayor
Scott Jepsen, Deputy Mayor
John Chang, Councilmember
Maggie Fimia, Councilmember
Paul Grace, Councilmember
Rich Gustafson, Councilmember
Robert Ransom, Councilmember

Steve Burkett, City Manager
Debbie Tarry, Finance Director

Prepared by the Finance Department
For Fiscal Year January 1, 2006 - December 31, 2006



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Shoreline

Washington

For the Fiscal Year Beginning

January 1, 2005

A handwritten signature in cursive script, reading "Nancy L. Ziehl".

President

A handwritten signature in cursive script, reading "Jeffrey R. Emer".

Executive Director

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Shoreline for its annual budget for the 2005 fiscal year beginning January 1, 2005. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



2006 Budget

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INTRODUCTION

READER'S GUIDE TO THE BUDGET

The City's budget, in its basic structure, is similar to a family household budget. What a family spends (city expenditures), must not exceed its income (city revenues), and to be prudent a family should also place some of its income each year in a savings account (city reserves) to cover future emergencies or unanticipated opportunities.

Once beyond the basic comparisons, however, budgets for cities are certainly more complex than a family or even a small business would require. Cities draw their revenues from a wide variety of sources, divide their expenditures into separate funds and allocate their program expenditures in ways that serve the special needs of municipal services. Much of this complexity is created to allow for proper accounting and tracking techniques that are established by State law. Unlike the federal government, the City of Shoreline must adopt a balanced budget.

Organization of this Document

This budget document is organized into seven sections to facilitate the reader's understanding of the City's 2006 budget and to help the reader to find information regarding the City and its budget. Those seven sections are: Introduction, Transmittal Letter, Executive Summary, Operating Budget, Budget by Fund, Capital Improvement Program, and Appendix.

Introduction – This section is designed to introduce the reader to the City and the budget process. It includes the following:

- ◆ Table of Contents
- ◆ Reader's Guide
- ◆ City Organization Chart
- ◆ Shoreline Community Profile
- ◆ Budget Procedures and Process
- ◆ Budget Calendar
- ◆ Budget Ordinance
- ◆ General Budget Policies
- ◆ City Vision, Values & Work Plan

Transmittal Letter - This section includes the City Manager's 2006 budget message to the City Council and the City's Performance, Results, and Outcomes (PRO) Card.

Executive Summary – This section provides an overview of the City's financial condition and includes:

- ◆ City Resources and Expenditures by Category
- ◆ City Budget Summary
- ◆ All Funds Resources/Expense Summary
- ◆ Operating Budget Forecast
- ◆ 2006 Revenue Sources
- ◆ Expenditures by Object Category
- ◆ 2006 Program Budget Summary
- ◆ Ending Fund Balances
- ◆ Change in Ending Fund Balances
- ◆ Municipal Debt Capacity, City Long Term Debt, and City Debt Policy

Operating Budget – This section highlights the departmental budgets. It is organized to give the reader various levels of information by including department and program overviews. It includes:

- ◆ Department/Fund Overview
- ◆ 2006 FTE Summary
- ◆ 2006 Budgeted Positions

Department Budgets

- ◆ Mission Statement
- ◆ Programs
- ◆ Historical Comparison of Total Expenditures, % of General Fund, and FTE's
- ◆ 2005 Key Accomplishments
- ◆ 2006 Key Department Objectives
- ◆ Historical Comparison of Expenditure/Revenue Categories
- ◆ Historical Program Comparison
- ◆ Historical Fund Comparison
- ◆ 2006 Budget Changes
- ◆ Program Detail

Budget by Fund – This section illustrates the financial condition of each of the City's funds. It includes:

- ◆ City Fund Structure
- ◆ All Funds Historical Revenue/Expenditure Summary
- ◆ Fund Summaries
- ◆ Revenue and Expenditure Report for All Funds

Capital Improvement Program – This section identifies the multi-year plan for the three Capital Funds; General Capital (improvements to Parks and Facilities), Roads Capital (street, sidewalk, and traffic improvements), and Surface Water Capital (drainage improvements). A summary of each fund's projects is included. This section includes:

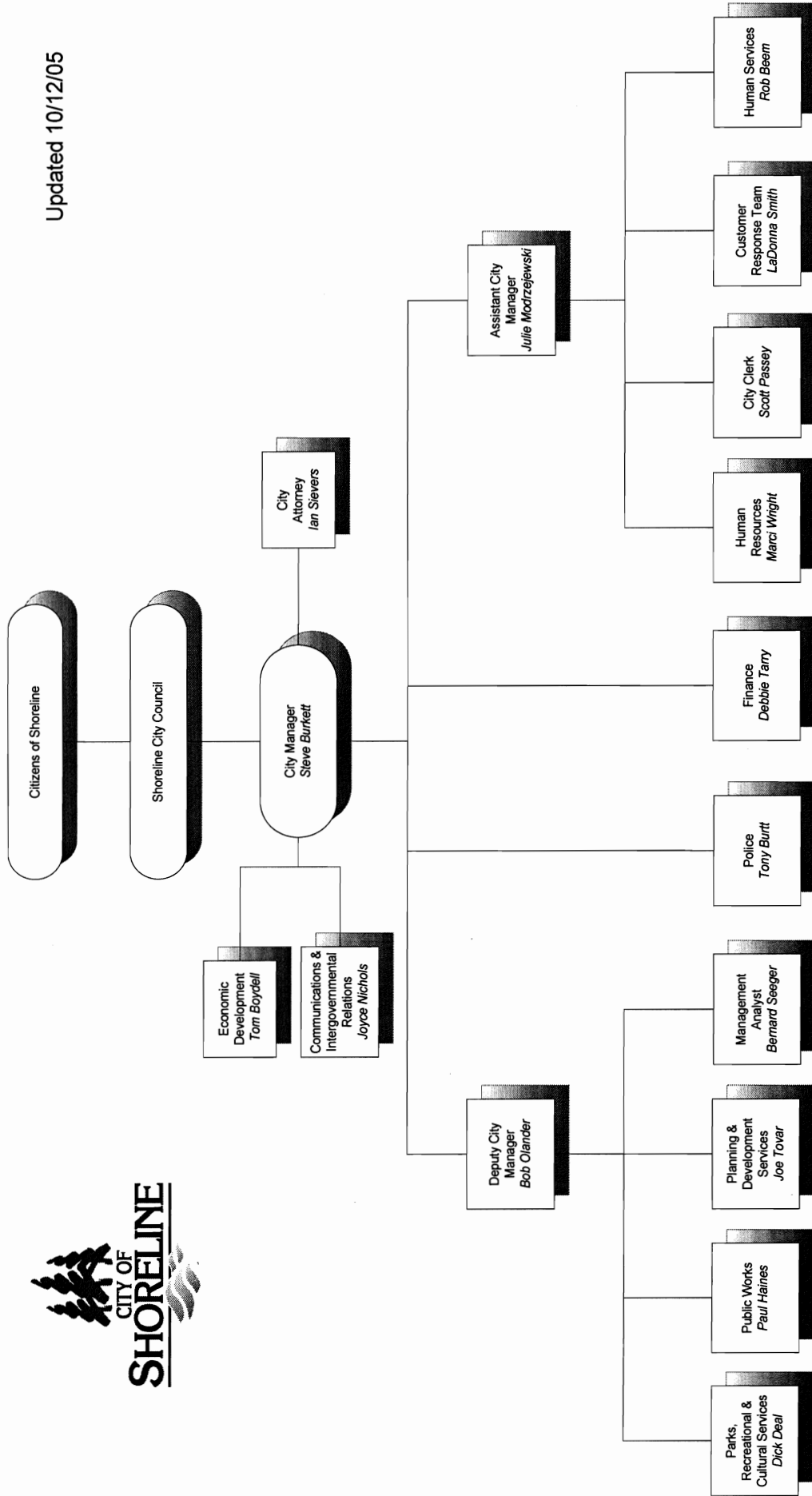
- ◆ Impacts of Growth Management
- ◆ Capital Budget Criteria
- ◆ Advantages of Capital Planning
- ◆ Description of Capital Funds
- ◆ Capital Improvement Plan Policies
- ◆ Impact of CIP on Operating Budgets
- ◆ 2006– 2011 CIP Expenditures and Resources by Category
- ◆ 2006 Capital Program Summary
- ◆ 2006– 2011 CIP Expenditures and Resources by Fund

Appendix – This section includes:

- ◆ Financial Policies
- ◆ 2006 Salary Table
- ◆ 2006 Fee Schedules
- ◆ Expenditure and Revenue Detail
- ◆ Expenditure Categories
- ◆ Glossary of Budget Terms

CITY ORGANIZATIONAL CHART

Updated 10/12/05



SHORELINE COMMUNITY PROFILE

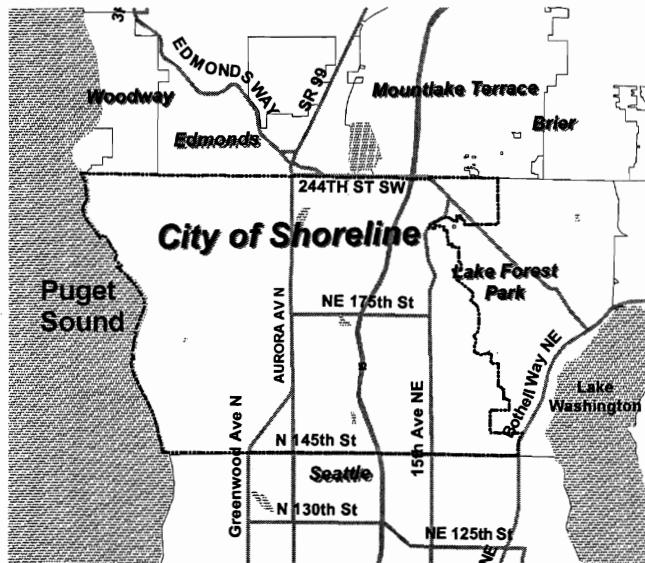


Demographics (from 2000 Census Data)	
Male/Female.....	48.2%/51.8%
Median Age	39.3
% under 20	24.9
Households.....	20,716
Owner Occupied Housing Units..	68%
Median Value of Unit.....	\$205,300
Educational Attainment:	
B.A. or higher.....	37.3%
H.S. or Higher.....	90.2%
Median Household Income.....	\$51,658
Per Capita Income.....	\$24,959
Families in Poverty	4.4%

The City of Shoreline was incorporated on August 31, 1995, and operates as a Council/Manager form of government. The Council is comprised of seven members, elected at large by citizens of Shoreline. They are part-time officials who exercise the legislative powers of the City and determine matters of policy.

The Mayor is a council member selected by the Council to chair meetings, authenticate documents and serves as the City's ceremonial head. The Council is supported by various advisory boards and commissions. The Council appoints a full-time City Manager who serves as the professional administrator of the organization, coordinating day-to-day activities.

SHORELINE AT A GLANCE	
Population.....	52,740
Elevation (average)	375 feet
Highest Elevation	536 feet
Land Area.....	7500 acres (11.7 sq.mi.)
Average Temperature.....	52.8
Average Annual Precipitation.....	38 in.
Miles of City Streets	191*
*(includes 36 mi. arterials, 4 mi. state roads, 3 mi. Interstate & 148 mi. residential streets)	
Residential Dwellings	21,338
City Retail Sales Tax.....	8.8 or 9.3% (Food and Beverage)
City Employees (Full-Time)	137.93
Assessed Valuation.....	\$5,290,380,652



The City of Shoreline is located in the northwestern corner of King County along the shores of Puget Sound. Shoreline is generally bounded by the City of Lake Forest Park to the east, the City of Seattle to the south, Puget Sound to the west, and Snohomish County to the north (including the Cities of Mountlake Terrace and Edmonds, and the Town of Woodway).

Shoreline Yesterday

Before the Turn of the Century: The area which is now Shoreline was once forested with deep woods, pockets of meadows, and bog areas. The area provided rich fishing, hunting, and gathering opportunities for local Native Americans, who occupied permanent settlements along Lake Washington, and temporary camps on Puget Sound. Homesteaders began arriving in the area in the 1880's, following the loggers and mill owners who had earlier set up operations along the waterways. Farmers cleared the fields and built modest homes. Richmond Beach is the site of the first village in the area. Located on the new Great Northern railroad line running along Puget Sound, this area gained its identity in 1890. By the turn of the century, numerous businesses were clustered around Market Street, now known as N.W. 195th Place.

Early 1900's until World War I: By the early 1900's an additional community had developed up the hill known as the Richmond Highlands centered at the current intersection of Aurora and 185th. The Interurban Railroad increased access to the area upon its opening from Seattle to Halls Lake in 1906. The next year the Great Northern railroad depot opened, providing additional transportation facilities to the area. Around 1910, the Seattle Golf Club and the Highlands were established, and Greenwood, or Country Club Road, as it was known then, was the only good road into Seattle. The Interurban was completed to Everett that year, causing more development along its line, particularly in the Ronald area, located roughly along 175th. The North Trunk Road, now known as Aurora or highway 99, was bricked in 1914 and became the primary automobile corridor in the area.

Between World War I and World War II: In the 1920's, 30's and 40's residential development continued. The area that became known as North City developed in the late 1920's along 15th Ave. N.E., and Lago Vista was also developed during this period with its own clubhouse. During this time, the North Trunk Road was upgraded and became known as Aurora, and was designated as Highway 99 in 1930. Aurora served as the emerging center of commerce, and by the mid-20's was home to numerous businesses and roadhouses. Innis Arden was developed by the Boeing Family, and became a prime residential community in the 1940's.

Following World War II: The area which is now Shoreline experienced tremendous growth after World War II as the suburban lifestyle grew in popularity. The Shoreline School District was established in 1944, and in response to the growth, Shoreline High School was built in 1955. Shoreline Community College was founded in 1963 and the I-5 freeway was opened the next year. Commercial development thrived along Aurora in the mid-60's with the opening of Aurora Village and Sears.

Through the 60's, 70's and 80's the community continued to grow. Additional parks and schools were developed including Shorewood and Shorecrest High

Schools, and changes were made to reflect the needs of the community. Shoreline High became the Shoreline Center, and a site that had once been considered for a high school to be called Shoreview High became Shoreview Park. Richmond Beach Park, Hamlin Park, and Ronald Bog Park were significant additions to the Parks system in the area.

In January of 1992, a citizen effort called "Vision Shoreline" organized to promote incorporation of Shoreline as a city. In September of 1994, the incorporation of Shoreline was approved by an overwhelming majority of voters. Following the election, a "Transition Team" was formed to organize the incorporation effort. This effort was successful and Shoreline officially incorporated on August 31, 1995.

Shoreline Today

Over the years, Shoreline has become a community distinguished by strong neighborhoods, excellent schools and parks. According to the Census 2000, Shoreline is home to 53,025. The State Office of Financial Management has estimated the 2004 to be 52,740. The City is now substantially developed with less than 1% of its total area (about 12 square miles) remaining vacant or available for use. Shoreline is primarily residential in character and over 74% of the households are single-family homes. Commercial development stretches along Aurora Avenue with other neighborhood centers located at intersections of primary arterials such as N. 175th Street at 15th Avenue N.E. and N. 185th Street at 8th Avenue N.W. There is limited industrial development. There is a substantial number of institutional, public or tax exempt uses, including cemeteries, schools, public services and churches. Significant lands are devoted to open space, including regional parks, the Boeing creek ravine, and the Seattle Golf Course.

Shorelines

The City of Shoreline has several shorelines totaling 3.4 miles. Puget Sound, the primary shoreline, extends the length of the western edge of the City. It is the City's only shoreline of statewide significance, as defined by the Washington State Shorelines Management Act. The City regulates these shorelines as a part of the Comprehensive Plan process. Designations are intended to reflect the character of land adjacent to the shorelines and guide and regulate development in these areas. The Washington State Department of Ecology reaffirms regulations, as determined by local governments, for shorelines of statewide significance.

In addition, the City has several lakes and ponds including Echo Lake, Ronald Bog and Twin Ponds. Finally, there are several creeks and streams that run through Shoreline and the potential annexation areas. City regulations may also be set for these shorelines. The State does not have to affirm these regulations, but our regulations need to be consistent with State laws.

Neighborhoods

Upon incorporation, the City supported the concept of neighborhood organizations. Twelve neighborhood organizations were recognized or organized by the City, and one was added later through annexation. The following is a short description of each neighborhood.

Ballinger: This area was annexed into the City of Shoreline in two sections A-3 in 1998 and A-2 in 1999. This area is east of I-5, South of NE 205th St (North City Limit), West of 30th Ave NE (East City Limit) and generally north of NE 195th St.

Briarcrest: The area commonly referred to as Briarcrest (or Annexation Area B) was annexed into the City of Shoreline in February of 1997. This area is east of the Ridgecrest neighborhood and extends to the western City limits of Lake Forest Park.

Echo Lake: Echo Lake is the central natural landmark of this neighborhood located on the northern edge of the City and bounded by Aurora Avenue, N.E. 185th Street and I-5.

Highland Terrace: This neighborhood is located just to the east of the Highlands neighborhood and Shoreline Community College. It is also bounded by the Seattle Golf Club, Westminster Way and Aurora Avenue.

Hillwood: The Hillwood community is located along the northern edge of the City between Aurora Avenue and the Richmond Beach neighborhood north of N. 185th Street and N.W. Richmond Beach Road and south of N.W. 205th Street.

Innis Arden: This neighborhood was developed in the 1940s and the neighborhood organization has been in existence since that time. Bordered in part by Shoreview Park, it is located on the western edge of the City along Puget Sound.

Meridian Park: Meridian Park contains portions of the historic Ronald community dating back to the early 1900s. It is located at the core of Shoreline and is bounded by N.E. 185th Street, I-5, N. 160th Street and Aurora Avenue.

North City: Founded around the late 1930s and early 1940s, this neighborhood is located in the northeastern portion of Shoreline and is bounded by I-5, N.E. 175th Street and the eastern edge of the City.

Parkwood: Parkwood is located along the southern edge of the City between Aurora Avenue and I-5. This neighborhood dates back to the early part of the century.

Richmond Beach: This area was settled in the late 1800s and is located in the Northwest corner of the City along Puget Sound.

Richmond Highlands: The Richmond Highlands neighborhood was first settled around the turn of the century. Bordered by N. 185th Street, Aurora Avenue, N. 165th Street and the Innis Arden neighborhood, the area is located in the core of Shoreline.

The Highlands: Designed by the Olmstead Brothers, this neighborhood dates back to 1910. It is located overlooking Puget Sound on the western edge of the City.

Westminster Triangle: This area is located at the southern gateway to the City along Westminster Way and Aurora Avenue.

Ridgecrest: Ridgecrest started developing around the end of World War II and is located in the southeastern corner of the City. It is roughly bordered by I-5, N.E. 15th Street, N.E. 175th Street and N.E. 145th Street.

Commercial Areas

The Aurora Corridor is a major north-south state route (Highway 99) corridor that runs through Shoreline. Highway 99 is one of three north-south state routes in the region and is also the primary non-freeway transportation corridor in the City of Shoreline.

The Aurora Avenue corridor has been primarily a commercial strip for thirty years, containing a wide variety of retail and service uses serving local and regional markets. Office uses are scattered throughout the corridor while residential uses (e.g. apartments, condos, mobile homes and small pockets of single-family homes) are limited to the areas along or near Aurora Avenue.

A number of institutional uses, public uses and government uses are located in or near the Aurora Corridor. These uses include Shoreline Community College, CRISTA Schools, the fire station, the City of Shoreline municipal offices, the Shoreline Sewer District, Shoreline Historical Museum, Washington State Department of Transportation, and METRO facilities (e.g. bus transfer center, park/ride lot).

Other commercial areas include North City, Ridgecrest, and Richmond Beach. The North City business district is located on 15th Avenue N.E. between N. 170th and N. 185th Streets. This district serves the local community and neighboring communities. The Hillwood/Richmond Beach commercial area is located on N.W. 185th Street and 8th Avenue N.W. It serves the City's northwest neighborhoods including Hillwood, Richmond Beach, Richmond Highlands, and Innis Arden. The Ridgecrest Business District is located at 145th Avenue N.E. between 15th Avenue and Lake City Way N.E. It serves the City's southeast neighborhoods including Ridgecrest and Briarcrest.

Community Institutions

Located on an 80-acre site on 15th Avenue N.E. and N.E. 155th Street, the Fircrest Campus is Shoreline's largest public institution. It is owned by several state agencies that administer the site (in part as trust lands) for the State of Washington. Presently, Fircrest School, located on the campus, is home to approximately 300 developmentally disabled citizens and is run by the Department of Social and Health Services (DSHS). Other separate campus uses include the Washington State Department of Health laboratories; Food Lifeline (the wholesale distributor of food to the food banks); and Washington State Patrol offices.

The City also has a significant number of private institutions including the Northwest School for Hearing Impaired Children, Shoreline Center, CRISTA

Ministries, as well as several private elementary and secondary schools, churches and other religious facilities, group homes and cemeteries.

Employment

Approximately 14,000 jobs existed in the City at incorporation. Of these jobs, approximately 40% were in the service sector, 29% were in the education and government sector, 27% were in the retail sector and 4% were in the manufacturing, wholesale, transportation, communications and utilities sectors.

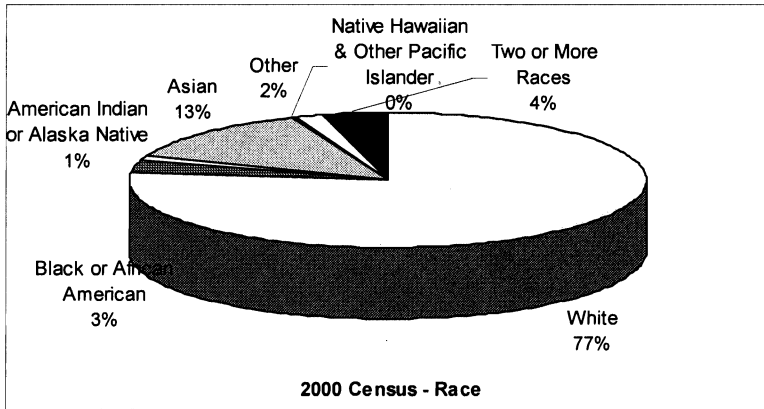
Most of these jobs are located along Aurora Avenue, however, other employment clusters include the Shoreline Community College, the Fircrest Campus and neighborhood business centers in North City, Richmond Village, 5th Avenue N.E. and N.E. 165th Street, and 15th Avenue N.E. and N.E. 145th Street

Major employers within the community include:

- Shoreline Community College
- Fred Meyer
- Costco
- State Department of Transportation
- Sears
- Marshall's
- Home Depot
- CRISTA Ministries
- Shoreline School District
- Fircrest
- City of Shoreline

According to the 2000 census, 28,144 City residents over age 16 were employed in the region, most in the management and professional sector (40.2%) followed by sales and office occupations (26.7%), service occupations (14.5%), production and transportation occupations (10.2%), construction and maintenance occupations (8.1%) and farming and fishing occupations (0.2%).

DEMOGRAPHICS

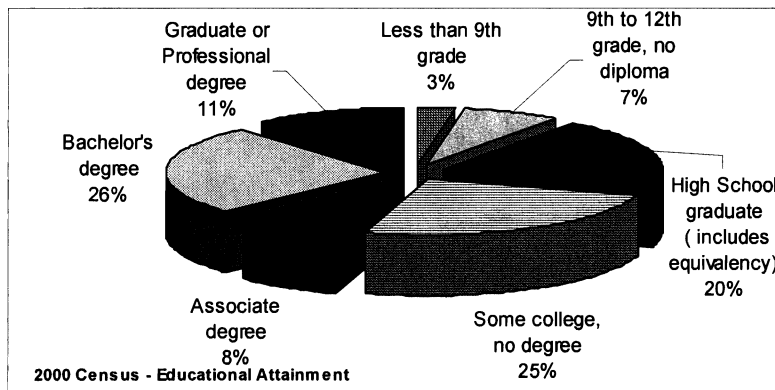
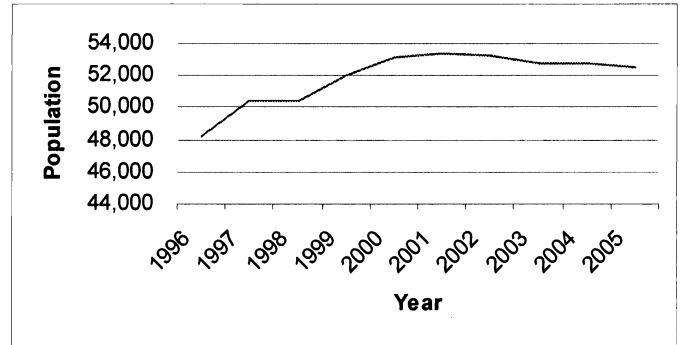


2000 Census - Age Distribution of Residents

Under 5 years	2,769	5.2%
5 to 9 years	3,268	6.2%
10 to 14 years	3,662	6.9%
15 to 19 years	3,485	6.6%
20 to 24 years	2,844	5.4%
25 to 34 years	6,782	12.8%
35 to 44 years	9,329	17.6%
45 to 54 years	8,641	16.3%
55 to 59 years	2,605	4.9%
60 to 64 years	1,926	3.6%
65 to 74 years	3,601	6.8%
75 to 84 years	2,888	5.4%
85 years and older	1,225	2.3%
Total	53,025	100.0%

2000 Census - Types of Housing Units

Single Family-Detached	15,262	71.6%
Single Family-Attached	508	2.4%
Duplex	394	1.8%
3 or 4 units	516	2.4%
5 to 9 units	622	2.9%
10 to 19 units	1,037	4.9%
20 or more units	2,802	13.1%
Mobile home	170	0.8%
Boat, RV, van, etc.	19	0.1%
Total	21,330	100.0%



COMMUNITY SERVICES

Police Services

- Shoreline Police Department (Contracted from King County Sheriff's Office)
- Shoreline Police Station
- Eastside Neighborhood Center
- Westside Neighborhood Center

Fire Services

Shoreline Fire District #4

- Fire District Headquarters/Station 61
- Fire Station 63
- Fire Station 64
- Fire Station 65

Court Services

- King County District Court – Shoreline Division

Recreation Facilities

- Richmond Highlands Recreation Center
- Shoreline Pool
- Spartan Gym
- Annex Teen Center

Library Services

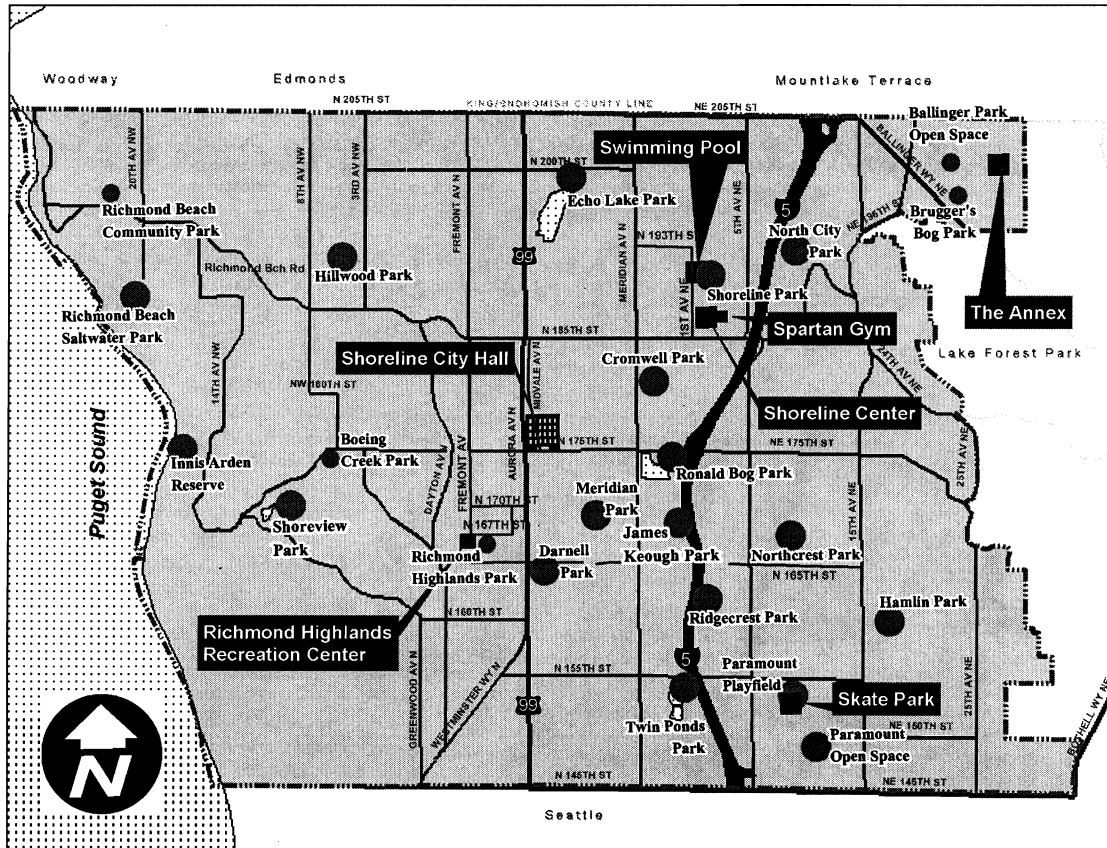
King County Library District

- Shoreline Library
- Richmond Beach Library

Utility Services

- Cable: Comcast
- Electricity: Seattle City Light
- Garbage/Recycling: Waste Management
- Natural Gas: Puget Sound Energy
- Sewer: Ronald Wastewater District
- Water: Seattle Public Utilities
Shoreline Water District
- Telephone/Cellular: Various

MAP SHOWING SHORELINE'S PARKS AND RECREATION CENTERS



PARKS FACILITIES AMENITIES

Park Facility	Restrooms	Play-ground	Basketball	Soccer	Tennis	Handball	Baseball	Hiking	Swimming	Waterfront	Picnic Areas	Fishing
Ballinger Open Space								✓				
Boeing Creek								✓		✓		
Brugers Bog		✓						✓			✓	
Cromwell		✓	✓	✓			✓					
Echo Lake	✓									✓		✓
Hamlin Park	✓	✓					✓	✓			✓	
Hillwood	✓	✓		✓	✓		✓					
James Keough		✓	✓	✓								
Meridian Park			✓		✓			✓				
North City								✓				
Northcrest		✓						✓				
Paramount Park Open Space								✓				
Paramount Playfield	✓	✓		✓			✓	✓			✓	
Richmond Beach Community Park	✓	✓			✓							
Richmond Beach Saltwater Park	✓	✓						✓		✓	✓	✓
Richmond Highlands Park	✓	✓	✓				✓					
Ridgecrest Playfield		✓				✓	✓					
Ronald Bog										✓	✓	
Shoreline Park	✓	✓		✓	✓			✓		✓		
Shoreline Pool									✓			
Shoreview Park	✓	✓		✓	✓		✓	✓				
Twin Ponds	✓	✓		✓	✓			✓		✓	✓	

BUDGET PROCEDURES AND PROCESS

Operating Budget Procedures and Amendments Process

The City's budget procedures are mandated by Chapter 35A.33 of the Revised Code of Washington. The budget, as adopted annually by the City Council, constitutes the legal authority for expenditures. The budget covers the fiscal year from January 1st to December 31st. The City's budget is adopted at the fund level. Expenditures during the year may not legally exceed the total appropriation within any specific fund.

Budgets are appropriated and adopted for all of the City's funds. All fund budgets, with the exception of the capital funds, are adopted on an annual basis. Calendar year budgets are adopted by the City Council for the General Fund, Special Revenue, Capital, and Internal Service funds. Total project budgets are approved by the City Council when the six-year Capital Improvement Plan (CIP) is adopted. However, budgets for the capital funds are appropriated annually for that year's portion of each capital project. For operating funds, all appropriations lapse at year-end. Programs or projects that need to continue into the following year can be included in the annual re-appropriation process. This process allows budget authority to be carried forward into the new fiscal year for any commitments that have been made for purchases or contracts that were not completed in the prior year.

Budget Transfers and Amendments

The City Manager is authorized to transfer appropriations during the fiscal year, between department and programs within the same fund. However, any revisions that change the total expenditures of a fund or that affect the number of authorized employee positions, salary ranges, hours, or other conditions of employment must be approved by the City Council. The budget is typically only amended during the year to provide for new grant or other revenue sources or for program developments and new opportunities that occur outside of the timing of the typical budget process.

Basis of Budgeting

The City prepares and annual financial report in conformance with generally accepted accounting principles (GAAP). In some cases, the budget is prepared using a different basis and therefore cannot, in all cases, be compared to information reported in the annual report.

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The City's Annual Financial Report reports the status of the City's finances in accordance with generally accepted accounting principles (GAAP). The accrual basis of accounting is used for all funds at the entity-wide reporting level. At the fund level, the accrual basis of accounting is used for all funds except the governmental fund types that use the modified accrual basis of accounting.

The modified accrual basis differs from the accrual basis in the following ways:

1. Purchases of capital assets are considered expenditures.
2. Redemptions of long-term debt are considered expenditures.

BUDGET PROCEDURES AND PROCESS

3. Revenues are recognized only when they become both measurable and available to finance expenditures of the current period.
4. Depreciation is recorded on an accrual basis only.

The basis of budgeting is determined by the type of fund. The Governmental Fund types (i.e. General Fund, Street Fund, Surface Water Management Fund) are budgeted on a modified accrual basis and can be directly compared to the fund operating statements in the City's annual report. The Proprietary Fund types (i.e. Equipment Replacement or Vehicle Operations) are budgeted on a modified accrual basis and are depicted in the annual report using an accrual basis; therefore, these funds are not directly comparable.

The Annual Operating Budget Process

The budget process is a continuous cycle that includes the following phases of budget development and monitoring: City Council's Annual Planning Retreat, Leadership Team's Annual Planning Retreat, City Manager's Proposed Budget, City Council budget review and formal adoption, ongoing monitoring of expenditures and revenues, and any required budget adjustments/amendments due to additional revenues or new opportunities.

The City typically utilizes an incremental budgeting approach that assumes, for most functions of government, that the current year's budget is indicative of the base required for the following year. Any increases are incremental and based on need as defined by the organization's budget policies, emerging issues, Council goals, and available resources.

This incremental process recognizes that most mandated functions will not likely change from year to year. Therefore, the major emphasis of the budget analysis and decision-making is focused around Council priorities and requested increases in funding rather than ongoing mandated functions.

The budget development phase begins in April with the Council Planning Retreat. During the retreat, the City Council reviews the City's Long-term (six-year) Financial Plan to determine the City's financial condition. Every other year, the City surveys its citizens to gather their priorities. During the retreat, the Council establishes their priorities for the upcoming year using input from the citizen survey and various advisory boards. The City's strategic plan and the Council's annual work plan are updated to reflect the Council priorities.

In May, the Annual City Leadership Team Planning Retreat is held. During this retreat, the City's current financial condition is reviewed to determine the amount of available funding. Emerging issues are identified and prioritized based on the City's strategic plan and the Council's annual work plan.

BUDGET PROCEDURES AND PROCESS

During June, the Finance Department conducts a formal training process for the departments to explain the budget instructions, the budget preparation system, and to answer any questions prior to the departments beginning their base budget development.

In June and July, the departments develop their base budgets and prepare requests for new staff, programs, or significant increases to their current year budget that will address emerging issues and other operational needs. In their requests, the departments identify the problem that they are trying to address, the recommended solution, implementation plan, projected cost and expected outcomes. The Finance Department conducts an analysis of the departmental base budgets and the revenue outlook for the coming year to determine the availability of funds for any new initiatives. These budget requests are submitted to the Finance Department by the end of July.

In August, the Finance Department meets with each of the departments to discuss their current budget, new Council goals, year-end projections, emerging issues and priorities, and their budget requests for the next fiscal year.

In late August or early September, the City Manager meets with each department to review their budget requests. In September, the City Manager develops preliminary budget recommendations and presents an update to the City Council of the status of the proposed budget.

Based on City Council policy and program input, the City Manager and Finance staff finalize the City Manager's Proposed Budget and present it to the City Council in late October. This Proposed Budget is made available to the public in the City's libraries, City Hall, and at Council meetings and workshops.

During the months of October and November, the City Council holds workshops on the proposed budget to receive input from the public and budget presentations from City departments, to discuss priorities and options, and to make final adjustments and decisions on the budget.

Also in October and November, the City Council holds two formal public hearings, one on the setting of the annual property tax levy and one on the next year's budget. Following these hearings, the City Council adopts the property tax ordinance and the annual budget.

After the budget is adopted, the City enters the budget implementation and monitoring phase. Throughout the year, expenditures are monitored by the Finance Department and department directors to ensure that funds are used as intended. Finance provides quarterly financial updates to the City Council to keep them current with the City's financial condition. Any budget amendments made during the year are adopted by a City Council ordinance.

BUDGET PROCEDURES AND PROCESS

Once the fiscal year begins, budget amendments may be required to increase adopted appropriation levels. In February, departments may request to carryover committed funds from the prior year to be used to complete operating or capital project work that is not included in the new fiscal year budget. These requests may be included in the re-appropriation budget ordinance that is presented to the City Council in March.

The Capital Improvement Plan is updated and adopted each year in July. The plan can contain changes to project budgets in the current year. Therefore, a budget amendment may be presented to the City Council along with the CIP to revise the project appropriations.

Throughout the year, as circumstances requires, other budget amendments may be presented to the City Council to address issues that arise outside of the normal budget process.

The Annual Capital Improvement Plan Process

Each year the City Council adopts a six-year Capital Improvement Plan. The annual CIP process begins in February. The status of current projects and funding sources is reviewed. Adjustments to estimated costs and project timing are made as necessary. Estimated project costs for future years are based upon current year cost plus estimated inflation. Future grant revenue estimates are based upon anticipated funding requests to granting agencies. Revenue estimates may be adjusted as more concrete information is received on specific grant awards.

In February, departments also begin to develop requests for new capital projects for inclusion in the upcoming Capital Improvement Plan. Proposed projects are developed in conjunction with the City Council priorities and input from citizens and City advisory boards. In 2005, the City Council adopted master plans for transportation, surface water facilities, and parks, recreation and open spaces. These plans identify problems, prioritize needs and develop long-term solutions that are in line with community priorities and City resources. In the future, the master plans will guide the development of the six-year Capital Improvement Plan.

In April, departments complete their CIP project updates and new requests and submit them to Finance for review. Once Finance completes its review, the proposed CIP is presented to the CIP Coordination Team. The CIP Coordination Team reviews and prioritizes the proposed CIP and submits a recommended CIP to the City Manager. The Team evaluates projects and selects those with the highest priority based on input from citizens, project stakeholders, advisory committees and City Council goals.

The City Manager finalizes the proposed CIP in May for submittal to the City Council in early June. The Council holds a public hearing to receive public comment on the proposed CIP and adopts the CIP in July.

BUDGET PROCEDURES AND PROCESS

An appropriation for the first year of the adopted CIP is included in the 2006 proposed budget. This first year appropriation may be modified from what was included in the adopted CIP if changes occur in the City's financial condition during the interim period or as projections are finalized. The City Council adopted the 2006-2011 Capital Improvement Program (CIP) in July of this year. The total CIP budget for 2006 is \$42.1 million, and for the 2006-2011 CIP is \$168.2 million. The 2006 budget is approximately \$33,418 greater than the anticipated 2006 expenditures in the adopted 2006-2011 CIP. The primary reason for this difference includes the following:

- ◆ *General Services Overhead:* Since the adoption of the 2005-2010 CIP, staff has been able to update the City's overhead allocation model that charges service delivery activities for general support services such as Finance, City Council, City Attorney, etc. This update resulted in lower costs than estimated in the 2006-2011 CIP.
- ◆ *Engineering:* Final calculation of staff time allocated to capital projects was slightly higher than estimated in the 2006-2011 CIP.
- ◆ *Curb Ramp and Sidewalk Repair Program:* An additional \$114,500 funding from available CDBG funds became available to this project has been increased to include the additional funding.
- ◆ *Traffic Signal Rehabilitation:* A new project is being proposed to rehabilitate two City traffic signals annually at a cost of \$150,000.

**City of Shoreline
2006 Budget Calendar**

BUDGET PROCESS DESCRIPTION	Feb.	Mar.	Apr.	May	June	July	Aug.	Sep.	Oct.	Nov.
Capital Improvement Process Begins										
Council Planning Retreat										
Departments Submit CIP Project Updates and Requests for New Projects										
Finance Reviews New CIP Project Requests and Potential CIP Funding Sources										
Finance Develops Initial 2006 Revenue Forecast										
Leadership Team Budget Retreat										
CIP Coordination Team Reviews CIP										
Finance Staff Provides Budget Training Session and Delivers Base Budget Targets										
Proposed 2006 – 2011 CIP Presented to Council										
Public Hearing on Proposed 2006 – 2011 CIP										
2006 – 2011 CIP Adopted by Council										
Departments Submit Current Year-End Projections, 2006 Budget Requests, and 2006 Service Package Requests										
Finance Updates 2006 Revenue Estimates										
Finance Reviews Department Requests for Funding and Meets with Each Department										
City Manager Meets with Department Staff to Review Their Budget Proposals										
City Manager Makes Specified Adjustments to Department Submittals/Establishes Preliminary Budget										
2006 Proposed Budget Update to City Council										
Preliminary Budget Document Prepared, Printed and Filed With City Clerk and Presented to the City Council (at Least 60 Days Prior to the Ensuing Fiscal Year)										
City Council Conducts Workshops and Public Hearings on the Preliminary Budget										
Council Holds a Public Hearing on the 2006 Property Tax Levy and Adopts the 2006 Property Tax Levy										
Preliminary Budget Modified per Council Direction										
Final Budget Adoption										

GENERAL BUDGET POLICIES

(Excerpted from the City's Financial Policies, which can be found in the Appendix of this document.)

These general budget policies are the basis on which staff develops budget recommendations and establishes funding priorities within the limited revenues the City has available to provide municipal services.

- No Operating Deficit (*Balanced Budget*): Current revenues will be sufficient to support current expenditures. Revenue estimates will be realistic and debt financing will not be used for current operating expenses.
- Resources Greater than Budget Estimates: Resources (fund balance) greater than budget estimates in any fund shall be considered “one-time” resources and shall not be used to fund ongoing service delivery programs.
- Budget Adoption Level: Budget adoption by the City Council shall be at fund level. Any changes in appropriations at fund level require City Council approval.
- Necessary to Implement City Council Goals Identified in Annual Workplan: The City Council identifies specific goals as part of its work-plan, and departmental budgets should include adequate resources to accomplish those goals in the expected timeframes.
- Public Safety Protection: Public safety is a top priority, and as such, unmet needs in this area should have a priority over other service areas.
- Degradation of Current Service Levels: When increased service demands are experienced over a sustained period of time, resources should be provided to prevent service level degradation below an acceptable level.
- Investments that are Primarily Funded by Additional Fees or Grants: Programs and investments that are funded through a dedicated revenue source (i.e., non-tax revenue), that meet the goals of the City Council, will receive priority consideration.
- Investments that Delay Future Cost Increases: When practical, resources should be allocated for selective preventative investments that can be made to avoid even larger costs in the future.
- Investments that Forestall Adding Permanent Staff: Recognizing that personnel related expenditures represent the largest portion of the City's budget, methods to increase efficiency and effectiveness of the delivery of City services through technology improvements should receive priority funding if it can forestall the addition of permanent staff.
- Commitments that can Reasonably be Maintained over the Long-Term: Funding for new programs and services in operating funds should be limited to the extent that they can be reasonably funded over the near-to-long-term given the current revenue stream.
- Overhead and Full Cost Allocation: Department budgets should be prepared in a manner to reflect the full cost of providing services.

- Maintenance of Quality Service Programs: The City of Shoreline will offer quality service programs. If expenditure reductions are necessary as a result of changing economic status, selective service elimination is preferable to poor or marginal quality programs that are caused by across the board cuts.
- Distinguished Budget Presentation: The City will seek to comply with the suggested criteria of the Government Finance Officers Association in producing a budget document that meets the Distinguished Budget Presentation program criteria as policy document, as an operations guide, as a financial plan, and as a communication device.



COMMUNITY VISION

Shoreline! A great place to live, learn, work and play. A place to live your dream!

In Shoreline, we value

- ◆ Our respect for each other
- ◆ Safe places to live and work
- ◆ Quality learning opportunities for all ages
- ◆ Pride in our neighborhoods and community
- ◆ Our outdoor and recreational opportunities
- ◆ Volunteers and community participation
- ◆ Social and economic diversity
- ◆ Our town-oriented, personalized customer service

Critical Success Factors

- ◆ Healthy, vibrant neighborhoods
- ◆ Economic vitality and financial stability
- ◆ Quality services and facilities
- ◆ Innovative leadership and strategic planning
- ◆ Community alliances and partnerships
- ◆ Effective community relations and communications
- ◆ Professional and committed workforce

2005 – 2006 Council Work Plan

1. Work toward completing the Aurora Corridor and Interurban Trail projects
2. Complete the Interurban Trail Project
3. Enhance our program for safe and friendly streets
4. Implement an active economic improvement plan
5. Implement the City Hall project
6. Review and consider improvements in code enforcement standards
7. Develop a plan for acquiring priority park, open space, critical area and surface water property



ORGANIZATIONAL VISION:

In five years our organization will be recognized by our customers, the citizens of Shoreline, to be the providers of the highest quality and value in service of any organization in the region whether public or private

HISTORICAL PERSPECTIVE

Our residents, with established pride in their schools, incorporated August 1995, to have a local voice in government. They expected enhanced safety, a revitalized parks system, improvement of public works infrastructure, and local taxes going to local projects. The Shoreline City Council responded by governing to improve the quality of life for our community.

MISSION STATEMENT

We, the employees of the City of Shoreline, are dedicated to providing exceptional public service in fulfilling the community vision and council goals with integrity and pride.

ORGANIZATIONAL VALUES

Above all else, our focus is customer service through:

Continuous Improvement *Raising the Bar!*

- ◆ Teamwork
- ◆ Innovation
- ◆ Leadership
- ◆ Personal and professional development
- ◆ Organization-wide perspective
- ◆ Community involvement

Professionalism *Making the difference!*

- ◆ Integrity
- ◆ Diversity
- ◆ Respect
- ◆ Excellence
- ◆ Responsiveness

Results *Getting it done!*

- ◆ Personalized service
- ◆ Problem solving
- ◆ Two-way communication
- ◆ Responsible stewardship
- ◆ Celebration of successes
- ◆ Mutual support
- ◆ Fair process



TRANSMITTAL
LETTER

TRANSMITTAL LETTER



SHORELINE
CITY COUNCIL

Ron Hansen
Mayor

Scott Jepsen
Deputy Mayor

John Chang

Maggie Fimia

Paul Grace

Rich Gustafson

Robert Ransom

October 17, 2005

Honorable Mayor, City Council, and Shoreline Residents:

I am pleased to present the 2006 Proposed Budget. This document presents the overall plan for allocating the resources of the City to a variety of programs necessary to keep the community safe, enhance the quality of life, and maintain and develop facilities, parks, roads, and storm drainage.

As we have discussed numerous times, the City of Shoreline is in excellent financial condition. This condition has intentionally been obtained as a result of the prudent financial policies adopted by the City Council and the implementation of those policies with fiscally constrained budgets. Even through the recent recession that hit the Puget Sound Region particularly hard, the City was able to maintain service levels as a result of cost efficiencies gained by staff and cost reductions related to policy changes, such as the health benefit policy change made in 2003. Although we have been able to maintain our service levels, and in some cases able to improve service levels, our long-range forecasts indicate that this may become more challenging in the future, as revenue growth is anticipated to be below the projected inflation levels for the next several years.

In preparing this budget, it was my goal to continue to allocate our resources to provide services that support the Community Vision, Values and Critical Success Factors, and 2005-2006 Council Work Plan. Consistent with Council direction and input, the budget places primary emphasis on maintaining current services, investing in capital projects to enhance the facility, transportation, and surface water systems throughout the City, and implementing a program to enhance economic development within our community.

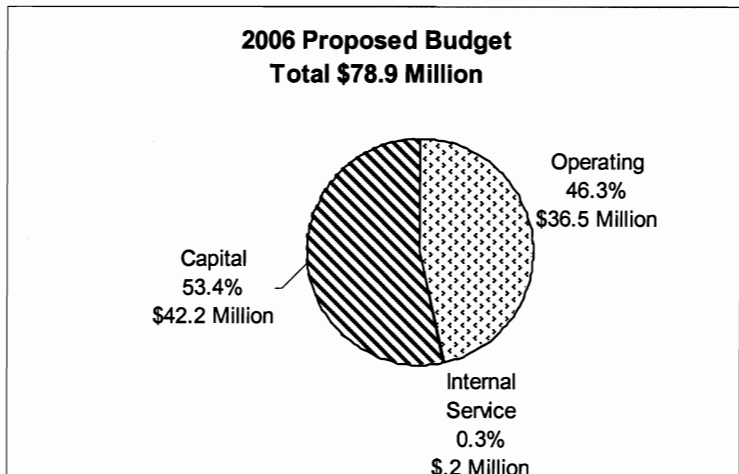
Budget Highlights

The City's 2006 proposed budget is balanced in all funds and totals \$78.9 million. The 2006 proposed budget is \$12.3 million or 13.4% less than the 2005 Budget. This is primarily a result of the 2006 capital budget being \$12.2 million less than the 2005 capital budget. The decrease in capital expenditures is a result of the completion of the Interurban Trail and the majority of the construction costs related to the North City Business District/15th Avenue improvements occurring in 2005. The Aurora Avenue improvements, Interurban Trail Pedestrian crossing, and City Hall remain the most significant capital projects to occur in 2006.

The table below summarizes the 2006 budget and provides a comparison to the 2005 current budget by fund. The 2005 budgeted expenditures represent the adopted budget and any budget amendments, such as reappropriations, that have occurred in 2005 through September 2005.

Fund	2006 Proposed Budget			2005 Current Budget		05 - '06 % Change
	Beginning Fund Balance	Revenue	Expenditures	Ending Fund Balance	Expenditures	
Operating Funds:						
General Fund	7,815,669	27,097,636	28,943,488	5,969,817	30,986,451	-6.6%
General Reserve	2,140,189	38,350	0	2,178,539	0	n/a
Streets	527,103	2,469,877	2,469,877	527,103	2,374,833	4.0%
Surface Water Management	2,896,882	2,779,067	4,982,116	693,833	2,898,600	71.9%
Code Abatement	86,095	102,500	100,000	88,595	100,000	0.0%
Asset Seizure	25,558	23,500	23,000	26,058	23,000	0.0%
Sub-Total Operating Funds	13,491,497	32,510,930	36,518,481	9,483,946	36,382,884	0.4%
Internal Service Funds:						
Equipment Replacement	1,353,649	299,308	138,180	1,514,777	189,636	-27.1%
Public Art Fund	406,518	33,892	0	440,410	193,995	-100.0%
Unemployment	72,154	10,450	10,000	72,604	10,000	0.0%
Vehicle Operations & Maintenance	52,139	88,717	88,717	52,139	71,824	23.5%
Sub-Total Internal Service Funds	1,884,460	432,367	236,897	2,079,930	465,455	-49.1%
Capital Funds:						
Arterial Streets	17,370	0	0	17,370	353,358	-100.0%
General Capital	7,871,969	13,383,259	13,728,930	7,526,298	17,195,000	-20.2%
City Facility-Major Maintenance Fund	156,000	74,680	60,000	170,680	124,000	-51.6%
Roads Capital	10,007,750	23,290,590	26,987,116	6,311,224	33,203,548	-18.7%
Surface Water Capital	2,543,666	3,311,667	1,405,560	4,449,773	3,477,626	-59.6%
Sub-Total Capital Funds	20,596,755	40,060,196	42,181,606	18,475,345	54,353,532	-22.4%
Total City Budget	35,972,712	73,003,493	78,936,984	30,039,221	91,201,871	-13.4%

The budget can be divided into three parts: Operating, Internal Service and Capital. The City's operating budget represents the cost of providing services to the Shoreline Community on a day-to-day basis. The capital budget represents the cost of making improvements to the City's facilities, parks, transportation, and surface water systems. Internal service funds represent transfers between funds (Vehicle Operations, Equipment Replacement, and Unemployment) to fund maintenance and replacement of City equipment and unemployment claims.



The 2006 operating budget supports current service levels along with some minor on-going service enhancements and one-time special projects. The operating budget totals \$36.5 million. The City's operating expenditures increased by \$135,597 or .4%, when compared to the 2005 budget.

The 2005 operating budget included a \$4 million transfer from the General Fund to the General Capital Fund for the City Hall project. This transfer was possible because revenues exceeded expenditures for the past four years in the General Fund resulting in annual surpluses. As these surpluses were considered one time savings, the City's financial policies dictate that the savings should be expended for one-time expenditures. Currently staff is estimating that the General Fund will end 2005 with a \$1.3 million surplus. I have proposed in the 2006 budget that we treat those savings as one-time and allocate

approximately 50% (\$652,000) to the General Capital Fund for future appropriation and the remaining has been allocated for one-time projects discussed in more detail later in this letter.

The preceding table reflects a 6.6% decrease in the General Fund budget for 2006 with revenues equaling proposed expenditures. When comparing the 2006 budget to the 2005 budget, it is important to remember that the 2005 budget includes a \$4 million transfer for City Hall and approximately \$613,000 in carry-over appropriations from 2004. If these items were eliminated from the 2005 budget and the \$1.3 million in one-time appropriations were eliminated from the 2006 budget, the 2006 General Fund budget increased by 4.4%, \$1.2 million when compared to 2005.

Prior to finalizing the proposed 2006 General Fund budget, the 2006 General Fund revenues exceeded proposed expenditures by \$236,000. Even though this was the case, I am not recommending that we program these monies into on-going expenditure commitments. My recommendation is primarily focused on our long-term financial forecast in which we are anticipating budget gaps in future years. As a result, I have recommended that \$180,000 be programmed as a contingency expenditure for future Washington State Public Employee Retirement employer contribution rate increases and the remaining \$56,000 be transferred to the General Capital Fund for one-time expenditures. The \$56,000 should be appropriated during the 2007-2012 Capital Improvement Program update which will occur during 2006. As a result of my recommendation, the 2006 General Fund budget has revenues equalling expenditures.

From 2005 to 2006 the City's capital expenditures are projected to decrease by \$12.2 million, or 22.4%. The capital budget includes resources that are allocated for completion of projects that enhance the City's facilities, parks, transportation, and surface water management systems.

Major changes within the City's 2006 budget include the following:

- ◆ **Personnel Costs:** The 2006 budget includes an increase of \$717,800, 6.6%, in personnel costs. This table summarizes the changes with a more detailed explanation following.

	2005 Budget	New Positions	Position Elimination	Extra-Help Budget Increases	Vacation Buy-Out	Step Increases	Market Adjustment	Retirement, L&I and Health Premium Changes	2006 Budget	% Change
Salaries	8,624,203	234,757	(34,800)	58,759	50,000	103,600	150,534		9,187,053	6.5%
Benefits	2,325,715	72,170		17,302		7,038	10,219	48,242	2,480,686	6.7%
Sub-Total	10,949,918	306,928	(34,800)	76,061	50,000	110,638	160,753	48,242	11,667,739	6.6%
Budget Reductions/New Revenues		(128,385)		(65,696)					(194,081)	
Net Budget Impact	10,949,918	178,543	(34,800)	10,365	50,000	110,638	160,753	48,242	11,473,658	4.8%

- ◆ The major changes in personnel costs include a combination of the following:
 - Salaries and wages are increasing by \$562,968 or 6.5% in 2006. Increases to salaries and wages include:
 - New employee positions account for nearly 50% of the increase in salary wage costs. (\$235,000, net impact of \$113,100): The proposed 2006 budget includes

a recommendation to increase the City's regular employee full time equivalents (FTE's) by a net 4.5 FTEs. The proposed position changes include:

- Increasing the Assistant City Attorney from a .75 FTE to a 1.0 FTE (\$17,700)
- Converting a contracted Network Specialist position to a regular employee position. This results in a net savings to the General Fund. (\$54,300, net budget savings of \$29,900)
- The addition of a Parks Maintenance Worker II and a Parks & Recreation Project Coordinator (\$97,400)
- The addition of a .5 FTE Technical Assistant in the Permit Services program. This position is needed to implement the proposed electrical permit program. The cost of the position will be offset by the revenue generated from this program. (\$19,700, net budget impact of \$0)
- The addition of a Engineer Technician in the Surface Water program. (\$45,700)
- Elimination of a .75 FTE Domestic Violence Victim Coordinator position. This position was vacated and the Prosecutor's Office has agreed to provide this service through a contract agreement. This will be a more effective and cost efficient method to provide this service. (Transfer from salaries to intergovernmental services of \$34,800)
- Excluding the changes in FTEs, regular salaries would have increased by \$363,900 (4.2%) from 2005 to 2006. Other salary changes include:
 - A recommended new vacation buy-out program for regular employees (\$50,000).
 - Market salary adjustments and budgeted step increases. The budget includes an overall 2.28% market adjustment for all regular personnel classifications (\$151,000) and anticipated step increases for eligible employees (\$103,600); and
 - Increase of budgeted extra-help (\$58,800) primarily related to the expanded summer recreation and aquatic programs. These costs are off-set by program revenue.
- Projected benefit cost increases (\$155,000) are related primarily to the following:
 - Proposed position changes discussed in the previous section account for nearly one-half of the increased benefit costs (\$72,000).
 - Health benefit costs are projected to increase by \$48,700, 3.7%. This is substantially lower than the annual goal of keeping health benefit cost increases to 7.5% or lower.
 - Increases in the employer contribution to the City's Social Security program and Medicare, for existing positions, will increase by \$17,300 as a result of the recommended market adjustment and anticipated salary step increases.
 - Increases in rates for workers compensation will result in an increase of \$9,900 cost for labor and industry premiums.
 - The Washington State Retirement (PERS) employer contribution rate will go from 2.44% to 3.69% effective July 1, 2006. It is projected that the contribution rate will continue to increase over the next several years. Although this is the case, the 2006 budget actually reflects lower retirement contribution costs (\$10,400) than in the 2005 adopted budget. The 2005 budget included a projected increase from a 1.38% to 5.26% effective July 1, 2005. During the 2005 legislative session, the legislature passed a much lower rate (2.44%) resulting in savings in the City's 2005 budget. The legislature set the July 1, 2006, rate during the 2005 legislative session.
- The City's compensation policy establishes salary ranges that are set at the median of the City's comparable organizations. In 2004 a survey for one-half of the City's

personnel classifications was completed. As was discussed with the Council at that time, the remaining classifications were surveyed in 2005. Based on the findings of this survey, the 2006 proposed budget includes \$64,000 in contingency to cover the anticipated salary schedule changes. One of the recommended changes that I am proposing to the City's compensation policy for 2006, is that the City's director positions be placed in a salary range that conforms with our market policy, but that the salary range only have a formal minimum and maximum salary, as opposed to steps within the salary range. Directors will be eligible for salary changes based strictly on performance. For this reason, you will see that the salary schedule for directors has been segregated from the other salary schedules to show a minimum salary and a maximum salary.

- ◆ **Police Contract:** Overall, the City's cost for police services is projected to increase by \$272,300 (3.5%) when comparing the estimated 2006 cost to the City's 2005 budget. This is primarily a result of increased personnel costs within the King County contract and an increase in the City's share of activity based cost allocations such as the 911 Communications Center.

The contract with King County provides that the Sheriff's Office give an estimate of the 2006 costs by September 2005, and then reconcile this cost with the budget adopted by the County in March of 2006. Whichever cost is less is the amount that the City will actually pay. As a result of this process, it is not unusual that the City's budget may be slightly different from the actual annual contract with King County. This is the case in 2005. The amount budgeted for 2005 was more than the actual contract obligation for 2005, resulting in budget savings. The budget savings estimated for 2005 is \$76,000.

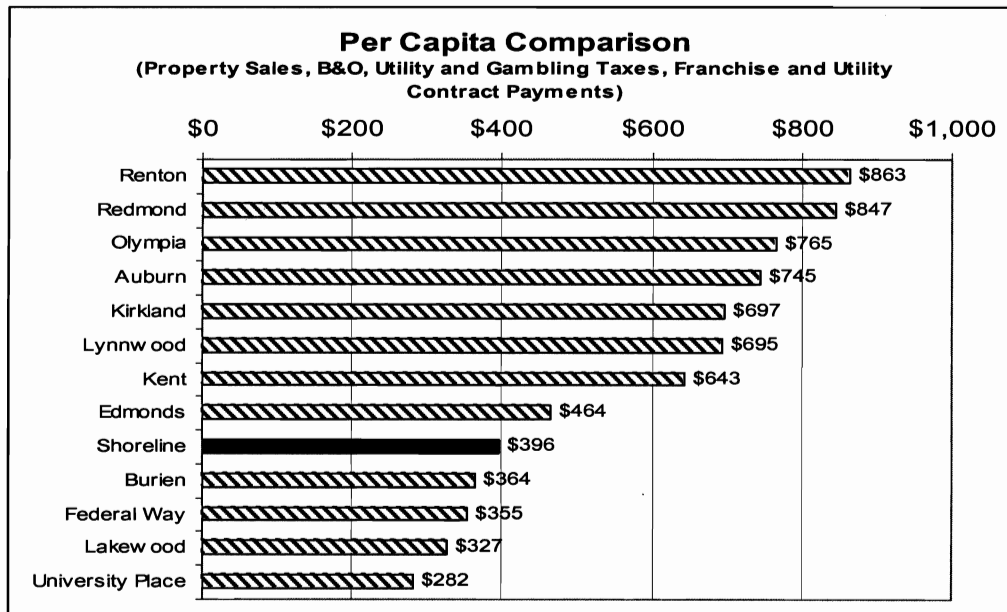
- ◆ **Jail:** The City's jail costs are expected to decrease by approximately \$26,000, 3%, in 2006. This is primarily related to the shift in usage from King County to Yakima County.
- ◆ **Economic Development Enhancements:** The proposed 2006 budget includes a recommendation to enhance our economic development efforts with a focus on small businesses. As the Council is aware, the Economic Development Task Force has been meeting and will be bringing a formal recommendation to the Council later in 2005. Based on their preliminary discussions and the recommendation from our Economic Development Program Manager, we have implemented two pilot programs in 2005 with Community Capital Development and Environmental Cooperative of South Seattle to assist small businesses. In the 2006 budget, I am recommending that we contract with Community Capital Development and the Environmental Cooperative of South Seattle to establish an on-going program to assist our small businesses. In 2006 the cost for these programs is estimated at \$95,000. I am recommending that we fund these programs with the anticipated revenues that will be received by the implementation of a business registration/license program in 2006. Of course the actual implementation of this program in 2006 is dependent on the outcome of the pilot programs in 2005.
- ◆ **Human Service Funding:** The 2006 budget includes an \$83,000 increase in the base General Fund budget for human service agencies. The Council may recall that the 2005 budget included a one-time increase of \$62,000 in human service funding. I am proposing that the City treat this as an on-going commitment along with an increase of \$21,000 to offset anticipated reductions to the Community Development Block Grant program by the federal government.
- ◆ **2005 Base Budget Adjustments:** The 2005 budget contains approximately \$5 million in either one-time expenditures or 2004 carry-over expenditures. The most significant item was a \$4 million dollar transfer from the General Fund to the General Capital Fund for City Hall. These items were removed while preparing the 2006 base budget.

- ◆ **City Streetlight Program:** As the Council is aware, the City currently pays for some streetlights and neighborhoods pay for some. In order to improve equity amongst all neighborhoods, the 2006 budget proposes that the City assume responsibility for all existing street lights. The projected annual cost for this is estimated at \$77,000.
- ◆ **Budgeted Contingency Expenditures:** The 2006 budget includes two main types of budgeted contingencies: operational and insurance contingency and other anticipated cost increases. These contingency accounts total \$838,000. The largest contingency is the operational and insurance contingency. Per the City's financial policies, these contingencies total \$505,000 and are funded by allocating a portion of the existing General Fund Balance. Other budgeted contingencies include a contingency for future PERS contribution increases in the amount of \$180,000. This would be approximately enough to offset a 2% increase. Since the future increases will be on-going costs, reserving \$180,000 as a contingency only serves as a way to prevent these monies from being programmed into other on-going obligations. The City Council could allocate the \$180,000 for one-time expenditures in 2006. The remaining contingencies represent approximately \$64,000 for the anticipated salary changes related to the 2005 salary survey and other costs that have not been finalized at this time.
- ◆ **Use of Operating Reserves:** The 2006 operating budget includes \$1.3 million in one-time resource allocations from the anticipated 2005 General Fund budget surplus. The largest is the allocation of \$635,400 to the General Capital fund. These funds will be allocated to specific capital projects during the 2007-2012 Capital Improvement update that will occur in 2006. Other one-time allocations include \$450,000 to fund the City's traffic signal rehabilitation program for years 2006-2008, \$62,000 for a handicapped accessible van for the recreation program, \$99,000 for election costs for the proposed park and recreation bond, \$50,000 to fund an urban forestry assessment, and \$19,500 related to one-time costs for the proposed new personnel positions.
- ◆ **Utility Costs:** The City's utility costs are estimated to increase by approximately \$62,000. This is primarily a result of telephone and natural gas rate increases and increased sewer usage charges.
- ◆ **Fee Changes:** The 2006 budget reflects the policy adopted by the City Council in 2000 to adjust development and recreation fees by the CPI-U for Seattle which is estimated at 2.8%. The 2006 fee schedule also includes a proposed \$9 annual increase in the City's surface water utility rate, bringing the annual residential rate to \$111. This rate adjustment was included in the surface water master plan adopted by the City Council in 2005. Future surface water utility rate increases are estimated at \$6 per year for the next five years, and then a rate increase of .65% over the assumed rate of inflation annually.
- ◆ **Capital Programs:** The City's 2006 capital budget reflects the first year of the City's adopted 2006-2011 capital improvement program (CIP). Two minor changes from the adopted capital improvement program are the proposed allocation of an additional \$114,500 funding for the curb ramp and sidewalk repair program from available CDBG funds and \$150,000 proposed to be spent for the rehabilitation of two City traffic signals in 2006.

More detailed information regarding changes within the 2006 budget can be found in the individual department sections of the budget.

Fiscal Capacity

As a City, we are challenged by our limited fiscal capacity. We are primarily a residential community, with 87% of our City assessed valuation in residential properties. We also have low sales tax revenue per capita, \$108, as compared to many other jurisdictions of a similar population. This is especially true with those jurisdictions that have much larger retail centers within their communities. The following chart shows a comparison of tax per capita with comparable cities:



Some of these jurisdictions operate their own fire departments. If the City of Shoreline per capita tax collections included the Fire District's property tax collections, the per capita tax collections would be \$541, still significantly below many of the other jurisdictions.

Given this, we have been very conservative and prudent in our financial planning.

The City currently does not have any outstanding general obligation debt, which many other jurisdictions have. This table provides a comparison of the per capita general obligation debt of other cities.

Entity	2005 Outstanding GO Bonds	2005 Per Capita
Auburn	\$ 6,754,000	\$ 142.28
Burien	\$ 2,970,000	\$ 95.68
Edmonds	\$ 26,966,042	\$ 676.52
Federal Way	\$ 30,802,892	\$ 359.01
Kent	\$ 71,631,199	\$ 843.51
Kirkland	\$ 25,000,000	\$ 546.57
Lakewood	\$ -	\$ -
Lynnwood	\$ 10,330,693	\$ 296.60
Olympia	\$ 3,650,000	\$ 84.24
Redmond	\$ 7,697,432	\$ 161.71
Renton	\$ 30,518,153	\$ 536.91
Shoreline	\$ -	\$ -
University Place	\$ 8,660,000	\$ 279.54

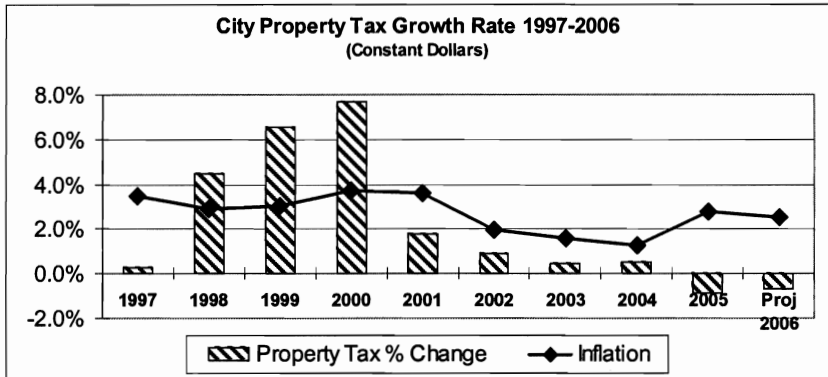
Economic Outlook & Revenue Growth

The nation and the Puget Sound region saw a dramatic economic decline in 2001. The Puget Sound region lost 82,000 jobs, five percent of its employment, during the recession. In mid 2003 it appears that the region started its recovery and by the second quarter of 2005, the region recouped 71,000 of the 82,000 jobs lost during the recession. At this rate, it is projected that the region will return to pre-recession employment levels by the end of the year. Regional economists are now projecting that the region will create 205,000 jobs between 2005 and 2010, a significant change from the first half of the decade in which there was basically no change.

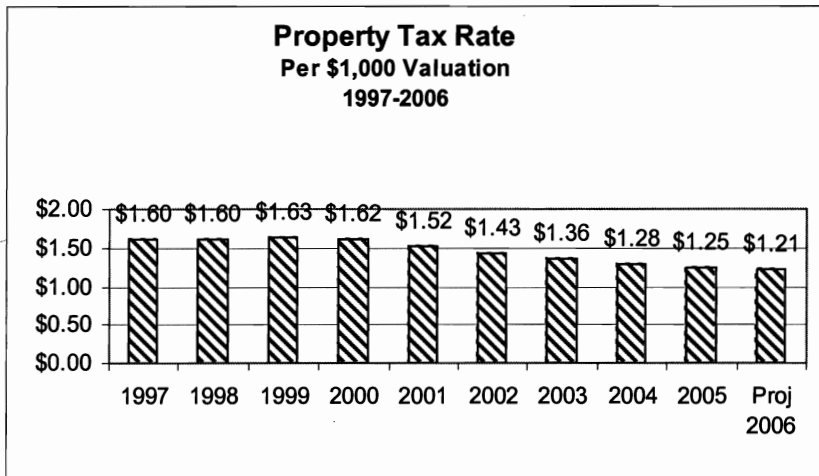
Annual personal income growth over the next several years is projected to exceed 5.5 percent, closely matching the national forecasts. Housing permits are projected to increase by 7.2% in 2006 and then drop to a more modest 1.7% level in 2007. Retail sales are projected to grow in excess of 5 percent annually for the next several years.

Although the economic outlook for the Puget Sound region is very positive, we remain conservative in our revenue forecasting. Overall, the City's operating revenues are projected to increase by 5.2% when comparing the 2006 proposed budget to the 2005 budget. When comparing the 2006 proposed budget to the 2005 projected operating revenue collections, the 2006 operating revenues grow by 1%, \$332,000. The 2005 projected operating revenue collections include some one-time revenues, such as back payment from Seattle Public Utilities for incorrect water utility contract payments (\$111,000) and construction related sales tax.

Property taxes represent 21% of the City's operating revenue. The City's property tax collections are projected to increase by 1.8% over 2005 collections to a total of \$6.6 million for 2006. This amount includes a 1% property tax levy increase, with an additional 0.8% of property tax revenue generated from new construction valued at approximately \$35



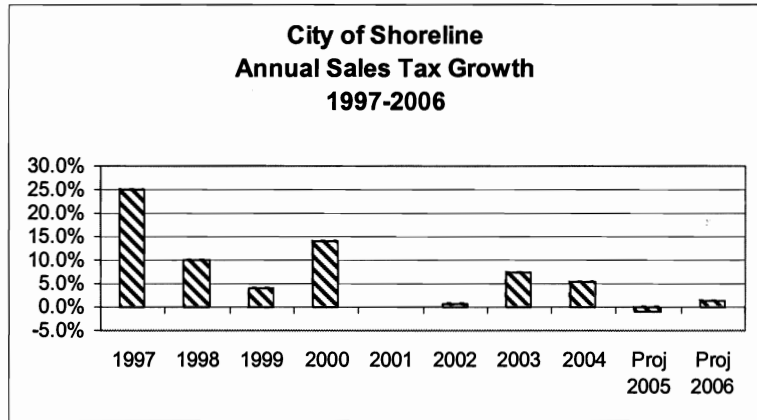
million. The 1% levy increase is the annual limit allowed by I-747, approved by Washington State voters in 2002. Although the 2006 budget provides for increased property tax revenues on a real basis, when adjusted for inflation and presented on a constant dollar basis, the City has had property tax revenue growth below inflation since 2001, and increases will not provide positive buying power in 2005 or 2006.



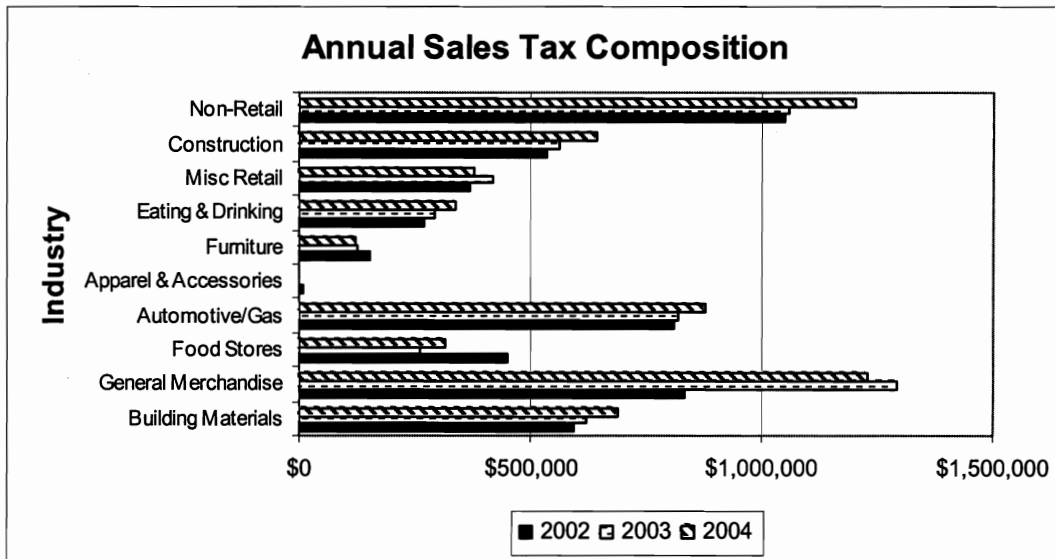
As a result of assessed valuation increases outpacing the increase in property tax levy over the last several years, the City's property tax rate has fallen every year since 2000. The estimated property tax levy rate for 2006 is \$1.21 per \$1,000 assessed valuation, a reduction from the 2005 rate of \$1.25. Statutorily, the City could levy up to

a maximum property tax rate of \$1.60 per \$1,000 assessed valuation. *The owner of a home valued at \$289,000 in 2005 could expect the City portion of their property tax to increase by approximately \$4 in 2006.*

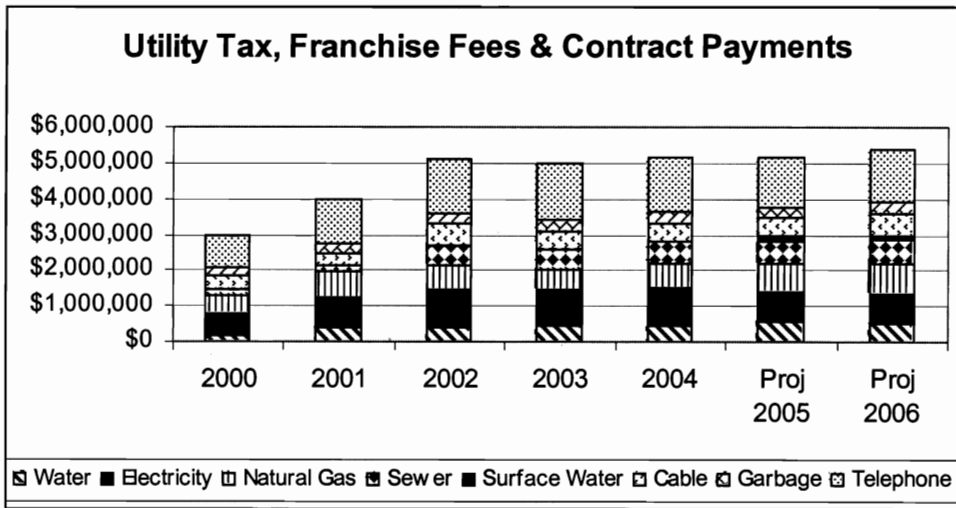
General sales tax, the second largest revenue source for City operations, totals \$5.785 million for 2006. Since 2001 the City's annual sales tax growth has averaged 2.3% on a real dollar basis. The City continues to be conservative in its sales tax projections. The projected 2006 sales tax collections are estimated to increase by 5% as compared to the 2005 budget and 1.5% compared to actual 2005 collections.



Shoreline's tax base consists largely of basic consumer goods, and therefore our sales tax collections have been fairly consistent over the last few years. Automobiles are the most significant luxury item in the Shoreline sales tax base, and these sales will need to be monitored throughout 2006. In 2004 sales tax from service industries grew by 13%, construction related sales tax grew by 14%, while retail based sales tax only grew by 3.1%.



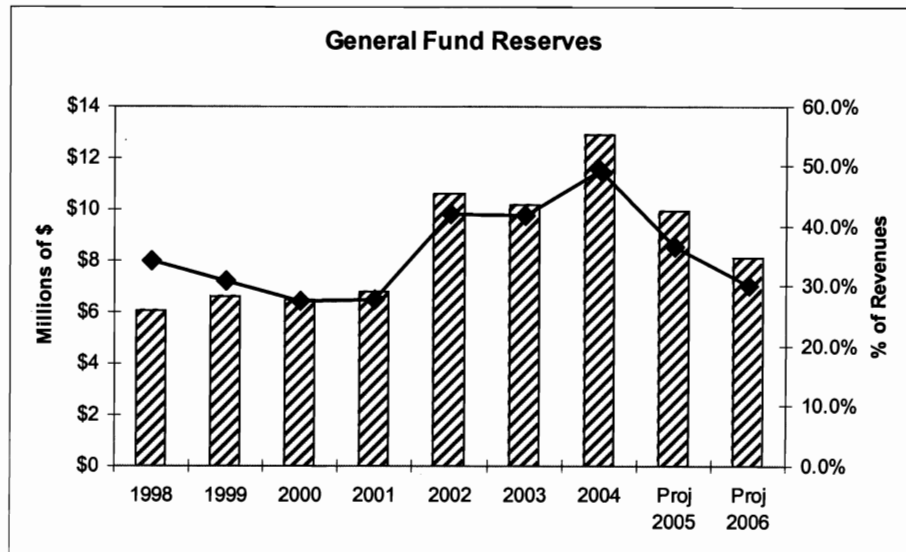
Utility taxes, franchise fees, and contract payments from utility providers are the third largest source of revenue for the City's operating budget. These revenues are projected to increase by approximately 4% when compared to projected 2005 collections. The most significant increases are projected to be from telephone, cable, and natural gas utilities. The increases from telephone and cable are primarily related to usage increases,



while increases from natural gas are a result of rate increases over the last two years. At this time we are not aware of any change anticipated in electric rates charged by Seattle City Light (SCL) and therefore we are projecting flat revenues from the contract payment made by SCL between 2005 and 2006. Other franchise fees and utility tax sources will remain relatively flat.

Reserves

The City saves a portion of its operating revenues as fund balance or "reserves". These funds are used to continue providing services when the economy weakens, to cover one-time expenditure needs and to meet unforeseen emergencies. To demonstrate prudent financial management, the City Council adopted a policy of maintaining general reserves (General Fund and General Reserve Fund) at 10% of operating revenues. At the end of 2006, the City's general reserves are projected to total \$8.1 million or 30% of projected General Fund operating revenues.



The City's general reserves will be in excess of the required 10% policy levels, and will be at the level maintained prior to 2002.

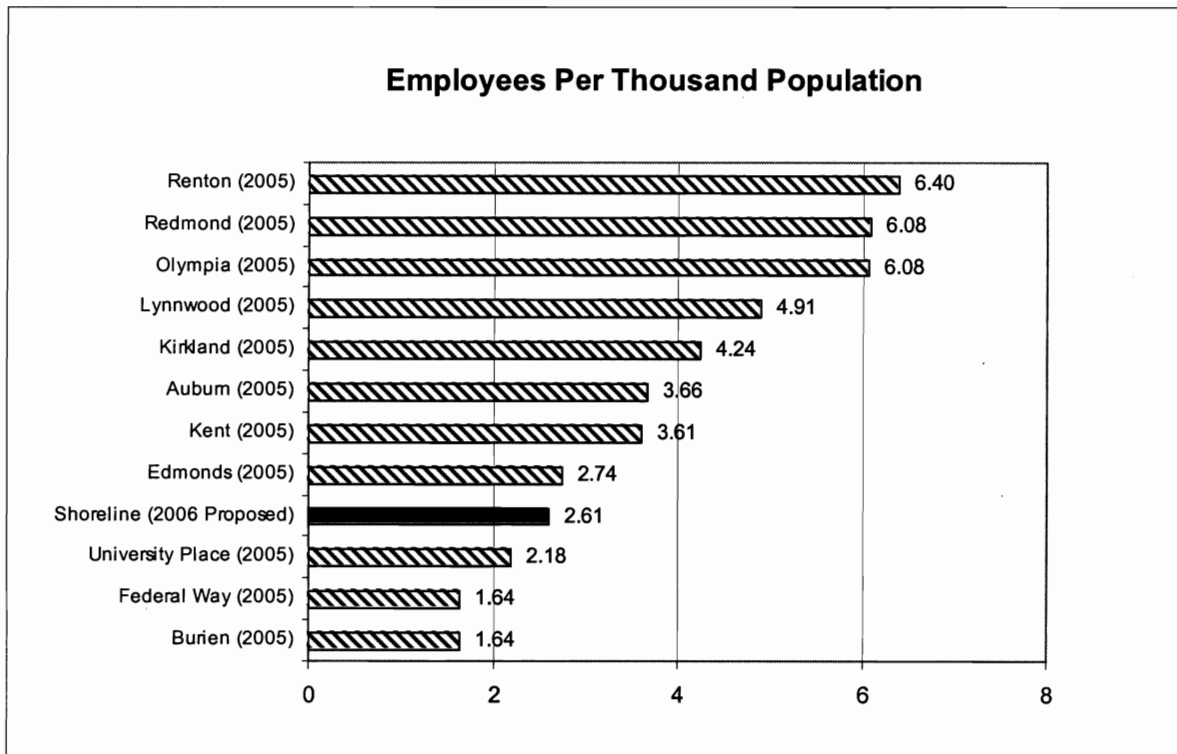
State of Washington and King County Impacts

In 2001 the State Legislature eliminated the Motor Vehicle Excise Tax backfill monies to cities. Shoreline was eligible for approximately \$1.5 million in backfill funds. The Legislature failed to identify an on-going revenue source for the backfill funds, and therefore the City received \$148,000 in 2003, \$55,000 in 2004, and only \$37,000 in 2005. These monies were treated as one-time revenues.

The City has been working with other jurisdictions and conducting its own studies to determine the most appropriate way to provide court services. A short term agreement was reached with King County to extend the City's court contract although at increased cost which will result in the City losing approximately \$48,000 in fine revenue in 2006.

Staffing

The 2006 budget provides funding for 144.2 regular full-time equivalent (FTE) positions. Of these, 4.75 FTEs represent new positions: a Parks Maintenance Worker, a Parks and Recreation Project Coordinator, a Computer Network Specialist, an Engineering Technician for the Surface Water utility, a .5 FTE Technical Assistant for the Electrical Permitting program, and an increase in the .75 FTE Assistant City Attorney to a 1.0 FTE. The 2006 proposed budget also includes the elimination of a .75 FTE Domestic Violence Victim Coordinator, since this service will be provided through the Prosecuting Attorney's contract in 2006. The City's 2006 ratio of employees per 1,000 population is 2.6. As the graph below depicts, a comparison of staffing to population still shows the City of Shoreline staffing levels significantly below comparable cities. These ratios have been adjusted to **exclude** fire, police, special program and utility personnel from comparable cities.



One-Time Expenditures

The 2006 operating budget includes \$1.3 million in one-time expenditures, excluding any monies budgeted for contingencies. These monies come from the anticipated General Fund

budget surplus for 2005. I am proposing that this surplus be allocated by transferring \$632,000 to the General Capital Fund for future appropriation; \$450,000 to fund three years of a traffic signal rehabilitation program; \$99,000 for anticipated election costs related to the proposed Park and Recreation bond issue; \$50,000 for an urban forestry assessment, \$62,000 for a handicap accessible van for the City's recreation program, and \$19,500 for one-time related costs to the proposed new personnel positions.

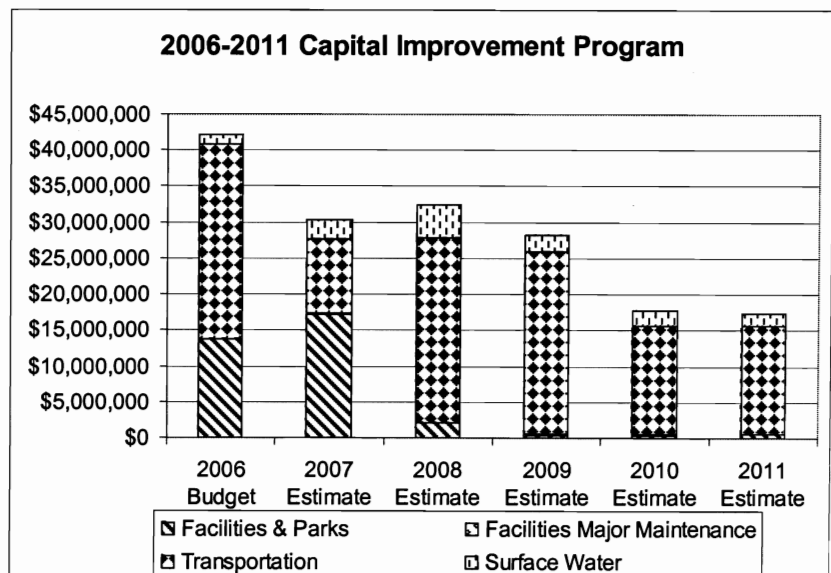
Capital Budget

The City Council adopted the 2006-2011 Capital Improvement Program (CIP) in July of this year. The total CIP budget for 2006 is \$42.2 million. The total 2006-2011 CIP is \$168.3 million. The 2006 budget is approximately \$12.2 million, 22.4%, less than the 2005 capital budget. The proposed 2006 budget differs from the 2006 program in the adopted CIP by \$93,400. The primary differences are related to the following:

- ◆ *Traffic Signal Rehabilitation:* I am recommending that we allocate \$450,000 from the 2005 General Fund surplus to the Roads Capital Fund for the purpose of funding the traffic signal rehabilitation program for three years. The estimated cost to rehabilitate one traffic signal is \$75,000. The City currently has 40 traffic signals. The technology and parts in the current signals are old and it is more difficult to find parts to keep them in working order.
- ◆ *Allocation of .5 FTE of Maintenance Worker to the Parks Repair and Rehabilitation Program:* Approximately 50% of the proposed new Park Maintenance Worker will be charged to the Parks Repair and Rehabilitation program. This is the approximate amount of internal staff allocation necessary to help with the repair and replacement of park facilities and fixtures.
- ◆ *General Services Overhead:* Since the adoption of the 2006-2011 CIP, staff has been able to update the City's overhead allocation model that charges service delivery activities for general support services such as Finance, City Council, City Attorney, etc. This update resulted in slightly different costs from those estimated in the 2006-2011 CIP.
- ◆ *Engineering:* Final calculation of staff time allocated to capital projects was slightly higher than estimated in the 2006-2011 CIP.

The CIP covers projects over \$10,000 and includes buildings, land acquisition, park facilities, road and transportation projects, and drainage system improvements. Much of the capital improvement activity is funded through contributions from the General Fund, Real Estate Excise Tax (REET), federal grants, and Public Works Trust Fund loans.

This chart provides a breakdown of the allocation of capital dollars for 2006 through 2014. The change in capital dollars can vary significantly from year to year based on available resources to complete projects and the impact of completed capital projects on the City's operating budget.



Following are highlights from the 2006-2011 CIP projects that are either in progress or will be completed in 2006. Additional information on the CIP may be found in the Capital Improvement Program section of this budget document.

- ◆ The 2006-2011 CIP includes funding for the acquisition of a City Hall. The current estimated project cost is \$20 million. This is a preliminary estimate, as the project is still in the early planning stages. It is anticipated that a property acquisition agreement will be completed in 2005, with design beginning in 2006 and construction beginning in early 2007.
- ◆ City gateways and community signage program. A total of \$400,000 was provided in the CIP for construction of City gateway sites and significant City signs at points of entry and public facilities, with \$100,000 allocated for 2006.
- ◆ Parks Repair & Maintenance Program. The 2006-2011 CIP includes \$1.4 million for the systematic repair and replacement of major components of existing parks. These items may include benches, tables, fences, paths, and playground equipment. This funding is approximately 50% of the amount needed to fully fund all features of existing parks at their optimum life cycle replacement schedule.
- ◆ Initiate Master Plans for Richmond Beach Saltwater Park, Twin Ponds, Ronald Bog Park and Cromwell Park. Total cost for developing the master plans is estimated at \$304,000. Funding for project implementation is not included in the 2006-2011 CIP.
- ◆ Replacement of the Richmond Beach Saltwater Park Bridge is included in the CIP at an estimated cost of \$1.7 million
- ◆ The 2006-2011 CIP includes several projects in which the funding will depend on a future bond issue, negotiations with current owners, and/or receiving future grants along with City funds. These projects include the installation of artificial turf on some of the City's soccer fields and acquisition of open space properties.
- ◆ Annual preservation projects for roads, sidewalks, and traffic small works projects are funded at an average of \$1 million.
- ◆ The 2006-2011 CIP includes \$5.4 million for the construction of pedestrian walkways and sidewalks on priority City routes.
- ◆ The most significant transportation projects continue to be the Interurban Trail Pedestrian Crossing and Aurora Corridor.
 - The Interurban Trail Pedestrian Crossing project totals \$5.8 million with \$4.7 million funded in 2006. Approximately 70%, \$4 million, of the project is projected to be funded through grants and other agency participation. During 2005 many of the sections of the trail were completed, with the north central segment to be completed in 2007.
 - The Aurora Corridor, 145th-165th project, totals \$26.7 million with the expectation that \$9.2 million will be funded in 2005 and \$10.6 million in 2006. Of the total \$26.7 million, approximately \$23.5 million will be funded through grants and other agency participation, with the remaining \$3.2 million funded from City resources.
 - Planning and design work start on the second phase of the Aurora Corridor project, 165th – 205th, in 2005 and will continue through 2006. The total estimated cost for this project is \$68.4 million, with \$58.4 million being funded through grants and other agency participation. The 2006 budget includes \$478,000 for planning and design work in 2006.
- ◆ The 2006 budget provides for the continuation of the Neighborhood Traffic Safety Program with approximately \$130,000 funded annually for capital improvements and \$50,000 funded within the operating budget for increased police traffic enforcement.

- ◆ In 2005 the City Council adopted the first surface water utility master plan. This plan included a recommended 20 year operating and capital improvement plan for the utility. The capital projects for the first 6 years of the plan are included in the 2006-2011 CIP. These projects focus on the desired level of service for flood protection, water quality, stream rehabilitation and habitat enhancement.

More detailed information about the projects within the City's 2006-2011 CIP can be obtained with a copy of the Adopted 2006-2011 CIP.

Other Budget Issues

One initiative that will be up for voter approval in the November state-wide election is I-912. This initiative proposes the elimination of the motor vehicle fuel tax that was approved by the State Legislature during the 2005 legislative session. This fuel tax represents a 9.5 cent per gallon gas tax increase that will be phased in over the next 3 years. The gas tax, as adopted by the State Legislature, would provide approximately \$240,000 annually to fund local transportation projects and approximately \$10 million for the 165th-205th Aurora improvements. If the initiative is passed this funding would not be available. If this were the case, the City would need to find alternative funding to maintain its road preservation program and alternative grants for the Aurora project.

In 2005 the City of Shoreline and several other cities that have a franchise agreement with Seattle City Light (SCL) were sued by a group of City of Seattle rate payers. The claim of the rate payers is that a contract payment made by SCL to the cities is not legal. Currently the City receives approximately \$850,000 a year from SCL as provided in the City's franchise agreement. It is anticipated that it will take time for this issue to be resolved through the court system.

In 2006 the City will present the voters with a \$15.1 million Park and Recreation bond issue. This will be the first voted bond issue that the City has pursued. The proceeds from this bond issue will be used to acquire open space, make improvements to existing park facilities, and develop some new parks or park features.

Performance, Results and Outcomes

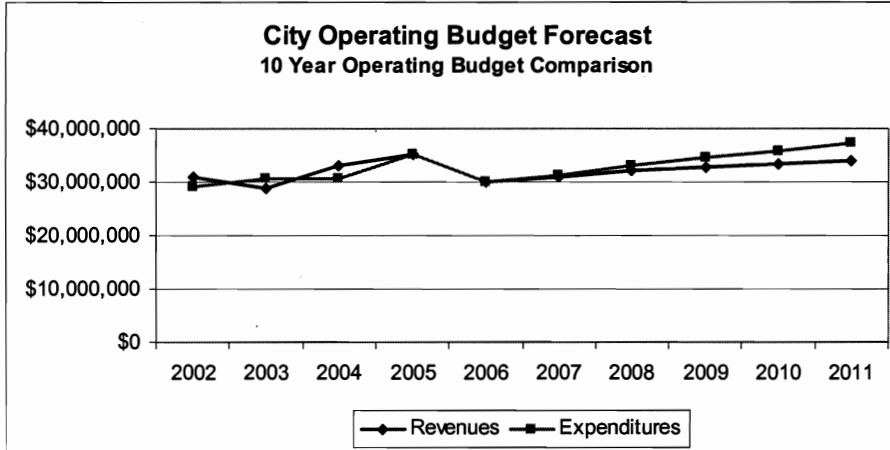
Our organization has continued to focus on performance and results. This year the budget includes a Performance, Results, Outcomes (PRO) card which reflects an update of the City's strategic plan along with our highest level performance measures. I plan to use this tool to help communicate with the Shoreline community how we are doing as an organization in meeting the community's needs.

In addition to the PRO card, the department budgets include service program summaries along with key performance measures and results of those measures for the last 3 years. In 2006, staff plans to develop a performance report that will highlight the status of these measures for the services that the City provides.

Our Financial Condition and Future Challenges

The City's current financial condition is excellent. Over the last five years, the City's revenue collections have exceeded expenditures as a result of conservative financial planning, efficient management, restraint from using budget savings as a way to fund on-going operations and modest budget increases. The City is well positioned to respond to changes in the economy, but at the same time, a prolonged decline in revenues would require the City to re-evaluate its service levels in order to maintain a strong financial position.

Although the City reviews the long-term position of all funds, the primary focus is on the long-term financial position of the City's operating budget. The City is entering a time period in which annual expenditure growth is projected to outpace annual revenue growth, therefore resulting in future budget gaps between annual operating revenues and



expenditures. Based on the assumptions that the City uses in its long-term financial planning, the previous graph depicts the projected budget gaps between annual operating revenues and expenditures in the future.

The City's budget policies and state law dictate that the operating budget must be balanced on an annual basis with on-going revenue sources, unless a policy decision is made to use reserves in an emergency or as a one-time event. One of the advantages of doing long-term financial planning is that we can anticipate the need to either reduce expenditures, increase revenues, or do both. It also allows us to anticipate the need for future policy changes.

In light of the long-term forecasts, our focus over the last few years has been on cost containment, expenditure reductions and improving service efficiencies and I believe we have been very successful in this effort. Some of our successes include:

- In 2003 an employee group developed an alternative health benefit policy. As a result of this policy change, the City's health benefit costs in 2006 are \$313,000 less than would have been budgeted under the previous policy.
- We have reduced annual jail costs by \$135,000 through an interlocal agreement with other cities to use the Yakima County jail for some misdemeanants.
- We have changed the way we pay for Police Department canine services by purchasing this on a call-out basis instead of having a dedicated unit. This has resulted in annual savings of \$100,000.
- Departments absorbed \$167,000 in baseline budget reductions in 2005.
- During 2004 we initiated a dialogue with you, the Council, and our community regarding City service priorities. We continued this effort in 2005 with public sessions focused on both the operating budget and the City's long-term capital needs.

In 2004 I provided the Council with a recommendation that I believe helps us plan for a stable financial future. My recommendation is summarized in the following table:

Action	Effective Year		
	2005	2006	2007
Reduce department base budgets by 1% and review low priority services for elimination			
Implement a utility tax on our surface water utility			
Increase recreation fees by approximately 10% and enhance the City's scholarship program			
Implement a revenue generating regulatory business license program			
Seattle City Light utility contract payment (6%) on the distribution portion of the electric utility fees			
Property tax levy lid lift			

I am recommending that we proceed with a business license/registration program in 2006, but that we dedicate the revenue proceeds to cover the cost of implementing and maintaining the business license program and designate any excess revenues to be used to fund the City's economic development program. At this time, I am not recommending that we pursue an increase in Seattle City Light contract payment in 2006.

We will continue to monitor our expenditure and revenue trends. As we see the economy continuing to improve, we will monitor how this may change our long-term forecast. As always we will continue to look for ways to make our service delivery to residents as efficient as possible. In the future, it is likely that we may need to pursue either a property tax levy lid lift or other alternative revenue source to maintain and/or enhance service levels. Lastly, we will continue to seek input from our community so that we can provide you with feedback on the needs and desires of our community.

I am very confident, given our past conservative financial planning and spending policies that we will develop a long-term financial strategic plan that will support our City vision of making Shoreline the best place to live, learn, work and play.

Conclusion

This budget is an effort to comprehensively address the City's service and capital investment needs for 2006. It is a budget that continues to provide current service levels, but it does not satisfy all the demands placed on the City. The 2006 proposed budget addresses the top priorities identified by the Council and the Shoreline community. It does this through conservative revenue estimates and modest expenditure growth.

In presenting the budget to the Council, I would like to acknowledge and express appreciation to the City Leadership Team and their staff for their willingness to submit realistic budget requests and develop alternatives to meet the Council priorities. I would also like to thank the Finance Department for its assistance in preparing this budget. Finally, I would like to thank you, the Council, for the policy direction you have provided for service delivery to our community.

Respectfully submitted,



Steven C. Burkett
City Manager



City of Shoreline Performance, Results, Outcomes (PRO) Card

Vision
Shoreline! A Great Place to Live, Learn, Work and Play. A Place to Live Your Dream.

Mission
We, the employees of the City of Shoreline, are dedicated to providing exceptional public service in fulfilling the community vision and council goals with integrity and pride.

Critical Success Factors	Healthy, Vibrant Neighborhoods	Economic Vitality and Financial Stability	Quality Services and Facilities	Innovative Leadership and Strategic Planning	Community Alliances and Partnerships	Effective Community Relations and Communications	Professional and Committed Workforce
Goals	<ul style="list-style-type: none"> Safe, secure, attractive neighborhoods Park and open space within safe walking distance Excellent public utilities and infrastructure 	<ul style="list-style-type: none"> Sufficient fiscal capacity to fund priority services, facilities, and infrastructure Quality investments in commercial areas Diversified and balanced economic base 	<ul style="list-style-type: none"> Services and programs delivered at an excellent value Personalized, responsive customer service Quality facilities and infrastructure 	<ul style="list-style-type: none"> Programs aligned with community values and critical success factors Problems and issues effectively anticipated and solved Work environment that fosters innovation 	<ul style="list-style-type: none"> Public resources and quality services maximized through alliances and partnerships 	<ul style="list-style-type: none"> Open, accessible two-way communication with the community Responsive government 	<ul style="list-style-type: none"> Customer/results-driven culture Highly Skilled, team-oriented workforce Effective organizational leadership
Strategies	<ul style="list-style-type: none"> Enhance safe, friendly streets program (Council Goal No. 3) Improve code enforcement program (Council Goal No. 6) Develop plan for acquiring/preserving open space and critical areas (Council Goal No. 7) Implement Comprehensive Plan, PROS Plan, and Transportation and Surface Water Master Plans 	<ul style="list-style-type: none"> Develop a long-term financial plan Complete the Aurora Corridor Project (Council Goal No. 1) Complete the North City Project Create public and private partnerships to improve business areas Develop an economic development plan (Council Goal No. 4) Create joint economic development partnerships 	<ul style="list-style-type: none"> Complete City Hall Project (Council Goal No. 5) Complete the Interurban Trail (Council Goal No. 2) Improve processes and seek efficiencies Conduct citizen satisfaction surveys Work with Bond Advisory Committee to create a priority capital projects list 	<ul style="list-style-type: none"> Develop PRO Cards by departments/program areas Develop a "problem solving" model to improve service delivery 	<ul style="list-style-type: none"> Coordinate with outside agencies to pursue joint programs and projects Promptly address mutual issues and concerns with partners Effectively work with boards, commissions, neighborhoods, and volunteers 	<ul style="list-style-type: none"> Provide timely, accurate information using the City's newsletter, web site, cable channel, events, and through the local media Effectively work with the Council of Neighborhoods Improve strategies to increase citizen awareness, participation, and involvement 	<ul style="list-style-type: none"> Align systems and practices with organizational values Create competitive compensation and recognition programs Implement citywide training program that align with organizational values and needs Provide leadership and management training Conduct employee satisfaction/customer surveys

Performance Measures	Healthy, Vibrant Neighborhoods	Economic Vitality and Financial Stability	Quality Services and Facilities	Innovative Leadership and Strategic Planning	Community Alliances and Partnerships	Effective Community Relations and Communications	Professional and Committed Workforce
	<ul style="list-style-type: none"> Percent of residents who feel safe in their neighborhood during the day Percent of residents who rate the overall quality of life as excellent/good Percent of residents who rate their neighborhood condition as excellent/good Percent of households located within 1/2 mile of an active recreational facility Number of pedestrian pathway linear feet Percent of residents very/somewhat satisfied with overall maintenance of streets Percent of households that rate the condition of parks as good/excellent Traffic accidents per 1,000 population Part 1 crimes per 1,000 population 	<ul style="list-style-type: none"> Percent of residents who rate the value of services received for City taxes as excellent/good Percent of residents who think the city manages finances excellent/good Sales tax revenue per capita Total assessed value per capita General obligation debt per capita 	<ul style="list-style-type: none"> Percent of residents who are very satisfied/satisfied with the overall quality of services Percent of residents rating quality of customer service as excellent/good Percent of residents who contacted City staff and who believe staff were courteous/polite Operating expenditures per capita Overall pavement condition rating for City streets (0-100) 	<ul style="list-style-type: none"> Percent of residents who feel the City is moving in the right direction Percent of employees who have a clear understanding of how their job fits with the mission of the City Employees per 1,000 population 	<ul style="list-style-type: none"> Number of neighborhoods/blocks participating in National Night Out Against Crime Number of citizenvolunteer hours Percent of 6-year CIP funded by state and federal funding 	<ul style="list-style-type: none"> Percent of residents satisfied with the City's efforts to keep residents informed Percent of residents satisfied with the level of public involvement in local decision making Percent of residents who feel satisfied/very satisfied with the overall image of the City 	<ul style="list-style-type: none"> Percent of employees who believe customer service is a high priority in our organization Percent of employees who rate service of support departments as excellent/good Percent of employees who would recommend the City to a friend Percent of operating budget spent on professional development and training Retention rate Percent of employees who believe they have resources/training to do their job

Organizational Values
Above all else, our focus is customer service through: *Continuous Improvement-Raising the Bar!* *Professionalism-Making the Difference!* *Results-Getting it Done!*



City of Shoreline Performance, Results, Outcomes (PRO) Card

Critical Success Factors

Goals

Strategies

Performance Measures

2004 Actual 2005 Actual/
Estimated

Healthy, Vibrant Neighborhoods



- Safe, secure, attractive neighborhoods
- Park and open space within safe walking distance
- Excellent public utilities and infrastructure

- Enhance safe, friendly streets program (Council Goal No. 3)
- Improve code enforcement program (Council Goal No. 6)
- Develop plan for acquiring/preserving open space and critical areas (Council Goal No. 7)
- Implement Comprehensive Plan, PROS Plan, and Transportation and Surface Water Master Plans

Percent of residents who feel safe in their neighborhood during the day ³	92%	92%
Percent of residents who rate the overall quality of life as excellent/good ³	82%	82%
Percent of residents who rate their neighborhood condition as excellent/good ³	60%	60%
Percent of households located within 1/2 mile of an active recreational facility	NA	NA
Number of pedestrian pathway linear feet	442,528	453,973
Percent of residents very/somewhat satisfied with overall maintenance of streets	55%	55%
Percent of households that rate the condition of parks as good/excellent	87%	87%
Traffic accidents per 1,000 population	13.2	12.2
Part 1 crimes per 1,000 population	46	47

Economic Vitality and Financial Stability



- Sufficient fiscal capacity to fund priority services, facilities, and infrastructure
- Quality investments in commercial areas
- Diversified and balanced economic base

- Develop a long-term financial plan
- Complete the Aurora Corridor Project (Council Goal No. 1)
- Complete the North City Project
- Create partnerships for marketing/promoting Shoreline, supporting businesses and major projects and for attracting investment
- Develop an economic development plan (Council Goal No. 4)

Percent of residents who rate the value of services received for City taxes as excellent/good ³	35%	35%
Percent of residents who think the city manages its finances excellent/good ³	22%	22%
Sales tax revenue per capita	\$109	\$111
Total assessed value per capita	\$100,311	\$105,407
General obligation debt per capita	\$0	\$0

Quality Services and Facilities



- Services and programs delivered at an excellent value
- Personalized, responsive customer service
- Quality facilities and infrastructure

- Complete City Hall Project (Council Goal No. 5)
- Complete the Interurban Trail (Council Goal No. 2)
- Improve processes and seek efficiencies
- Conduct citizen satisfaction surveys
- Work with Bond Advisory Committee to create a priority capital projects list

Percent of residents who are very satisfied/satisfied with the overall quality of services ³	69%	69%
Percent of residents rating quality of customer service as excellent/good ³	70%	70%
Percent of residents who contacted City staff and who believe staff were courteous/polite ³	92%	92%
Operating expenditures per capita	\$468	\$506
Overall pavement condition rating for City streets (0-100)	81	81

Innovative Leadership and Strategic Planning



- Programs aligned with community values and critical success factors
- Problems and issues effectively anticipated and solved
- Work environment that fosters innovation

- Develop PRO Cards by departments/program areas
- Develop a "problem solving" model to improve service delivery

Percent of residents who feel the City is moving in the right direction ³	77%	77%
Percent of employees who have a clear understanding of how their job fits with the mission of the City ⁴	86%	99%
Employees per 1,000 population	2.6	2.6

Community Alliances and Partnerships



- Public resources and quality services maximized through alliances and partnerships

- Coordinate with outside agencies/partners to pursue joint programs/projects and to address mutual concerns
- Pursue federal and state funding for projects/programs
- Effectively work with boards, commissions, neighborhoods, and volunteers

Number of neighborhoods/blocks participating in National Night Out Against Crime	15	16
Number of citizen volunteer hours	10,184	10,195
Percent of 6-year CIP funded by state and federal funding	57%	47%

Effective Community Relations and Communications



- Open, accessible two-way communication with the community
- Responsive government

- Provide timely, accurate information using the City's newsletter, web site, cable channel, events, and through the local media
- Effectively work with the Council of Neighborhoods
- Improve strategies to increase citizen awareness, participation, and involvement

Percent of residents satisfied with the City's efforts to keep residents informed ³	66%	66%
Percent of residents satisfied with the level of public involvement in local decision making ³	53%	53%
Percent of residents who feel satisfied/very satisfied with the overall image of the City ³	69%	69%

Professional and Committed Workforce



- Customer/results-driven culture
- Highly Skilled, team-oriented workforce
- Effective organizational leadership

- Align systems and practices with organizational values
- Create competitive compensation and recognition programs
- Implement citywide training program that align with organizational values and needs
- Provide leadership and management training
- Conduct employee satisfaction/customer surveys

Percent of employees who believe customer service is a high priority in our organization ⁴	96%	97%
Percent of employees who rate service of support departments as excellent/good ⁴	94%	94%
Percent of employees who would recommend the City to a friend ⁴	77%	94%
Percent of operating budget spent on professional development and training	1.0%	1.0%
Retention rate	92.3%	92.0%
Percent of employees who believe they have resources/training to do their job ⁴	88%/80%	94%/90%

¹ NA is defined as data is currently "not available."

² The PRO Card does not capture all of the City's department or program area's goals, strategies and performance measures.

³ The citizen satisfaction survey is conducted every other year (2002, 2004), and the previous year's results are carried over.

⁴ The employee satisfaction survey (2003, 2005) and internal customer survey (2004) is conducted every other year, and the previous year's results are carried over.



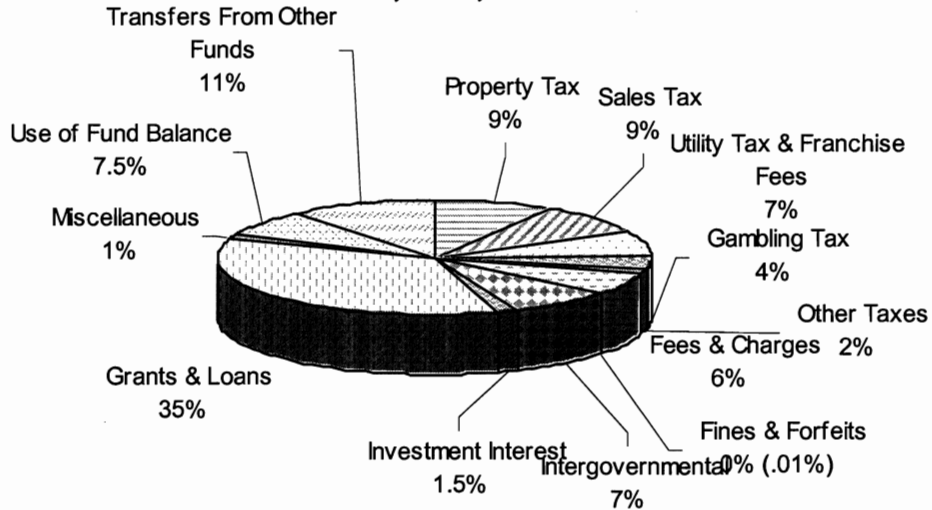
EXECUTIVE SUMMARY

EXECUTIVE
SUMMARY

The City Budget

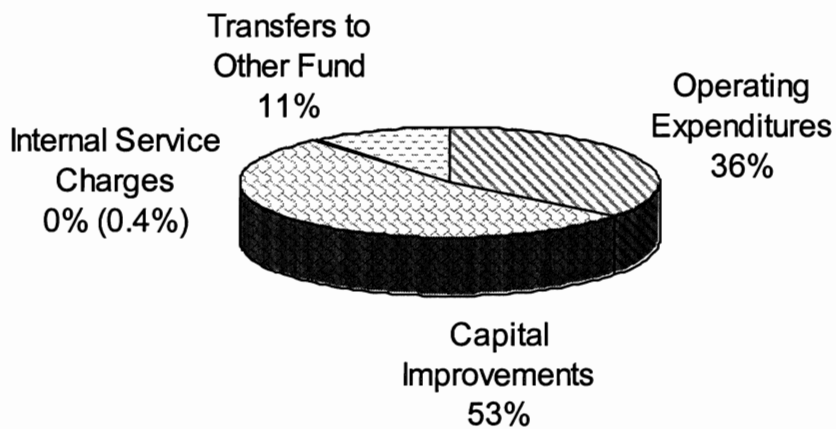
Where the money will come from

2006 City Resources By Category \$78,936,984



How will the money be spent

2006 City Expenditures by Category \$78,936,984



City Budget Summary

Listed below are the resources and expenditures for all City funds. City Resources shows all revenue by category. City Expenditures lists the operating uses by department and functional area. The Operating Budget represents expenses necessary to run the City government on a daily basis. Contingencies represent funding that set aside for potential or unforeseen expenditures that may occur. Capital Improvements are the purchase land, construction of a building, major street construction or reconstruction, or drainage system improvements. Transfers to Other Funds represent transfers of appropriations from one City fund to another City fund for services or the transfer of funds for capital purposes from the operating funds to the capital funds. Revenue and expenditures are recorded in both funds. Ending Fund Balance represents the reserves that are available to the City at the end of any given year. These reserves represent both reserves for unanticipated events and reserves designated for future capital purposes.

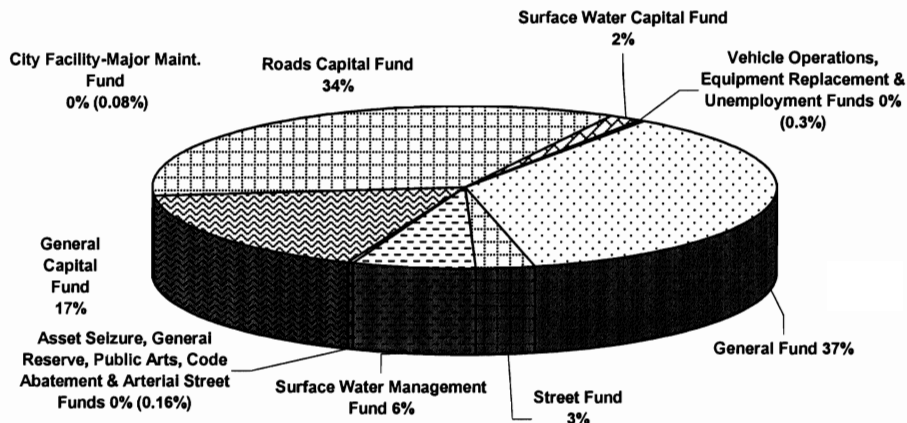
	2004	2005 Current Actual Budget	2005 Projected	2006 Proposed Budget	\$ Change From 2005 Budget	% Change from 2005 Budget
Resources:						
Beginning Fund Balance	41,160,152	38,500,057	44,810,016	35,972,706	(2,527,351)	-6.6%
Revenues:						
Property Tax	6,714,399	6,814,672	6,814,672	6,935,415	120,743	1.8%
Sales Tax	6,798,535	6,540,000	6,740,000	6,886,187	346,187	5.3%
Utility Tax & Franchise Fees	5,132,665	5,101,857	5,617,743	5,386,000	284,143	5.6%
Gambling Tax	3,321,060	2,982,500	2,982,500	2,930,500	(52,000)	-1.7%
Other Taxes	2,023,780	1,403,400	2,186,526	1,428,848	25,448	1.8%
Fees & Charges	4,380,437	4,513,422	4,735,530	5,006,653	493,231	10.9%
Fines & Forfeits	127,917	111,000	91,465	11,000	(100,000)	-90.1%
Intergovernmental	1,994,377	4,284,343	7,087,150	5,855,865	1,571,522	36.7%
Investment Interest	851,635	850,125	712,300	1,195,388	345,263	40.6%
Grants & Loans	6,139,190	31,627,146	11,920,245	27,820,016	(3,807,130)	-12.0%
Miscellaneous	349,077	569,476	352,414	905,971	336,495	59.1%
Sub-Total Revenues	37,833,072	64,797,941	49,240,545	64,361,843	(436,098)	-0.7%
Transfers From Other Funds	7,239,729	9,856,138	9,867,138	8,641,650	(1,214,488)	-12.3%
Total Revenues	45,072,801	74,654,079	59,107,683	73,003,493	(1,650,586)	-2.2%
Total Resources	86,232,953	113,154,136	103,917,699	108,976,199	(4,177,937)	-3.7%
Uses:						
Operating Expenditures:						
City Council	163,784	162,969	168,718	167,738	4,769	2.9%
City Manager	620,438	709,278	705,576	728,545	19,267	2.7%
City Clerk	320,170	361,482	353,349	386,840	25,358	7.0%
Community & Govt. Relations	472,999	568,178	551,575	559,979	(8,199)	-1.4%
Human Services	453,325	599,980	583,414	567,025	(32,955)	-5.5%
City Attorney	414,970	491,086	488,684	515,549	24,463	5.0%
Finance	3,000,927	3,259,983	3,167,929	3,219,881	(40,102)	-1.2%
Human Resources	340,294	368,463	358,015	365,041	(3,422)	-0.9%
Customer Response Team	380,971	402,436	377,347	403,909	1,473	0.4%
Police	7,299,588	7,825,882	7,731,472	8,098,357	272,475	3.5%
Criminal Justice	924,993	1,007,000	952,000	973,104	(33,896)	-3.4%
Parks & Recreation	2,794,532	3,511,447	3,476,922	3,842,807	331,360	9.4%
Planning & Development Services	1,994,862	2,393,262	2,313,710	2,361,082	(32,180)	-1.3%
Economic Development	77,066	168,580	186,984	274,150	105,570	62.6%
Public Works	4,416,937	4,810,752	4,817,345	4,748,732	(62,020)	-1.3%
Contingencies	-	505,000	-	844,778	339,778	67.3%
Subtotal Operating Expenditures	23,675,856	27,145,778	26,233,040	28,057,517	911,739	3.4%
Internal Service Charges	237,817	239,202	248,823	277,176	37,974	15.9%
Capital Improvements	10,269,534	53,970,031	31,913,271	41,994,533	-	-
Transfers to Other Funds	7,239,730	9,846,860	9,549,860	8,607,758	(1,239,102)	-12.6%
Total Expenditures	41,422,937	91,201,871	67,944,994	78,936,984	(12,264,887)	-13.4%
Ending Fund Balance	44,810,016	21,952,265	35,972,705	30,039,215	8,086,950	36.8%
Use (Excess) of Fund Balance	(3,649,864)	16,547,792	8,837,311	5,933,491	(10,614,301)	-64.1%

*The difference between transfers in and transfers out represents the transfer of monies from the City's capital funds to the Public Arts Fund. The expenditure of these funds is incorporated within the project costs as opposed to being shown as an operating transfer.

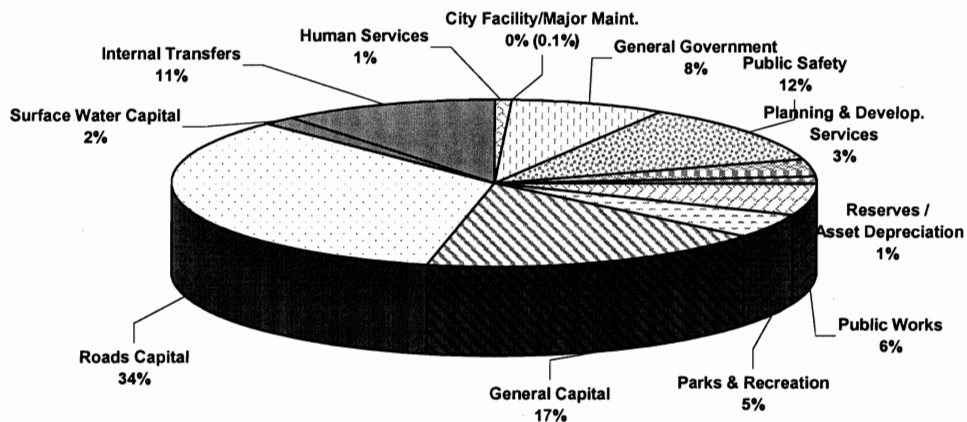
City of Shoreline 2006 All Funds Resources/Expenditures Summary

Fund	Beginning Fund Balance	2006 Revenue	2006 Transfers-In	2006 Total Resources	2006 Expenditures	2006 Transfers-Out	Ending Fund Balance	Total 2006 Appropriation
General Fund	\$ 7,815,669	\$ 25,893,795	\$ 1,203,841	\$ 34,913,305	\$ 24,699,452	\$ 4,244,036	\$ 5,969,817	\$ 28,943,488
Street Fund	527,103	904,746	1,565,131	2,996,980	1,709,746	760,131	527,103	2,469,877
Arterial Street Fund	17,370	-	-	17,370	-	-	17,370	-
Surface Water Management Fund	2,896,882	2,754,067	25,000	5,675,949	1,557,254	3,424,862	693,833	4,982,116
General Reserve Fund	2,140,189	-	38,350	2,178,539	-	-	2,178,539	-
Development Services Fund	-	-	-	-	-	-	-	-
Code Abatement Fund	86,095	82,500	20,000	188,595	100,000	-	88,595	100,000
Asset Seizure Fund	25,558	23,500	-	49,058	23,000	-	26,058	23,000
Public Art Fund	406,518	-	33,892	440,410	-	-	440,410	-
General Capital Fund	7,871,969	12,638,521	744,738	21,255,228	13,689,133	39,797	7,526,298	13,728,930
City Facility-Major Maint. Fund	156,000	4,680	70,000	230,680	60,000	-	170,680	60,000
Roads Capital Fund	10,007,750	21,619,773	1,670,817	33,298,340	26,930,996	56,120	6,311,224	26,987,116
Surface Water Capital Fund	2,543,666	151,786	3,159,881	5,855,333	1,322,748	82,812	4,449,773	1,405,560
Vehicle Operations Fund	52,134	88,717	-	140,851	88,717	-	52,134	88,717
Equipment Replacement Fund	1,353,649	199,308	100,000	1,652,957	138,180	-	1,514,777	138,180
Unemployment Fund	72,154	450	10,000	82,604	10,000	-	72,604	10,000
Total City Funds	\$ 35,972,706	\$ 64,361,843	\$ 8,641,650	\$ 108,976,199	\$ 70,329,226	\$ 8,607,758	\$ 30,039,215	\$ 78,936,984

2006 Appropriation By Fund \$78,936,984



2006 Appropriation By Type



**OPERATING BUDGET FORECAST
SIX YEAR FORECAST**

	2006 Proposed					
	Budget	2007 Forecast	2008 Forecast	2009 Forecast	2010 Forecast	2011 Forecast
Beginning Fund Balance	\$ 8,675,459	\$ 8,675,459	\$ 8,186,012	\$ 7,109,965	\$ 5,328,474	\$ 2,797,426
Revenues:						
Taxes:						
Property	6,935,415	7,048,575	7,161,606	7,274,542	7,387,417	7,500,264
Sales and Use	6,886,187	7,125,884	7,368,032	7,613,838	7,830,975	8,052,661
Gambling	2,930,500	2,918,700	2,907,490	2,896,841	2,886,723	2,877,112
Utility	2,919,500	2,995,285	3,068,340	3,141,298	3,216,025	3,290,550
Other	3,500	3,500	3,500	3,500	3,500	3,500
Franchise/Utility Contract Payments	2,466,500	2,522,908	2,583,709	2,644,466	2,706,706	2,768,841
Licenses and Permits	1,003,634	1,020,452	1,055,347	1,072,387	1,075,202	1,051,153
Intergovernmental	1,857,657	1,900,696	1,936,215	1,972,079	2,008,825	2,045,321
Charges for Services	3,998,219	4,311,506	4,441,391	4,561,125	4,673,986	4,770,533
Fines and Forfeitures	11,000	11,000	11,000	11,000	11,000	11,000
Interest Income	384,500	331,688	439,922	443,318	446,884	450,628
Miscellaneous Revenues	155,996	156,214	156,454	156,690	156,931	157,167
Total Revenue	29,552,608	30,346,408	31,133,006	31,791,084	32,404,173	32,978,729
Operating Expenditures						
Salaries & Benefits	10,378,709	10,807,823	11,364,966	11,994,327	12,588,201	13,204,290
Supplies	622,654	616,473	616,507	616,539	616,573	616,606
Services & Charges	5,791,952	6,121,877	6,791,455	6,955,535	7,125,240	7,424,138
Intergovernmental	9,405,297	9,887,959	10,361,753	10,858,575	11,380,170	11,927,165
Interfund	265,724	265,172	267,502	269,806	272,170	274,503
Debt Service	345,450	341,996	341,996	341,996	341,996	341,996
Other	394,553	221,165	226,506	231,774	237,165	242,470
Capital Outlay	86,000	85,140	85,140	85,140	85,140	85,140
Total Operating Expenditures	27,290,339	28,347,605	30,055,823	31,353,693	32,646,655	34,116,308
Revenue Over (Under) Expenditures	2,262,270	1,998,802	1,077,183	437,391	(242,482)	(1,137,578)
Other Financial Sources (Uses)						
Operating Transfers In	443,710	443,710	843,710	843,710	843,710	843,710
Transfers Out	2,705,980	2,931,959	2,996,940	3,062,592	3,132,276	3,204,520
Net Budget Surplus (Gap)	(0)	(489,446)	(1,076,047)	(1,781,491)	(2,531,048)	(3,498,388)
Ending Fund Balance	\$ 8,675,459	\$ 8,186,012	\$ 7,109,965	\$ 5,328,474	\$ 2,797,426	\$ (700,962)
Assumptions						
Inflation	2.50%	2.50%	2.70%	2.60%	2.60%	2.50%
Annual Sales & Use Tax Change		3.65%	3.55%	3.48%	2.90%	2.88%
General Fees & Licenses Increase		1.88%	2.03%	1.95%	1.95%	1.88%
Investment Interest Rate		3.50%	5.00%	5.00%	5.00%	5.00%
Building Permit Change		2.60%	5.70%	2.40%	0.00%	-4.40%
Revenue Collection		100.00%	100.00%	100.00%	100.00%	100.00%
PERS Employer Contribution Rate		4.13%	5.00%	6.50%	7.15%	7.80%
Health Benefit Escalator		7.50%	7.50%	7.50%	7.50%	7.50%
Regular Salary Escalator		4.25%	4.43%	4.34%	4.34%	4.25%
Police Contract Escalator		5.00%	5.00%	5.00%	5.00%	5.00%
Expenditure Percentage		99.00%	99.00%	99.00%	99.00%	99.00%
New Maintenance Costs for Completed Capital Projects		\$ 260,519	\$ 525,500	\$ 500	\$ 500	\$ 130,500

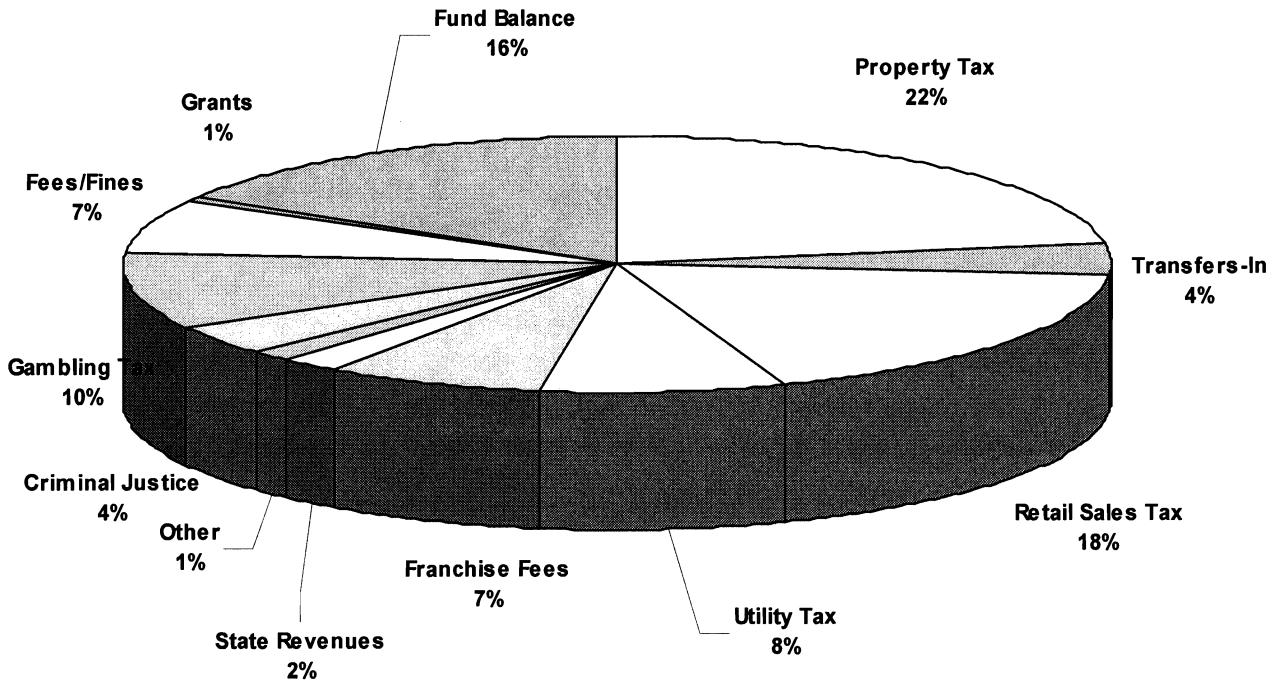
2006 City Revenue Sources

Introduction

The City of Shoreline receives revenues from local property, sales, utility, and gambling taxes, a variety of population based state-shared revenues, user fees for development services and parks programs as well as grants, fines, and other miscellaneous revenues. In 2006, the total revenue for all of the City's funds is \$64,361,843. This does not include beginning fund balances or transfers between funds.

General Fund Revenue Sources

In 2006, the General Fund resource base is \$28,943,488. This is made up of the budgeted use of fund balance (\$1,845,852, 6.4%), operating revenues (\$25,893,795, 89.4%), and transfers-in (\$1,203,841, 4.2%) from other funds for their share of the General Fund overhead.



General Fund Operating Revenues

Property Tax

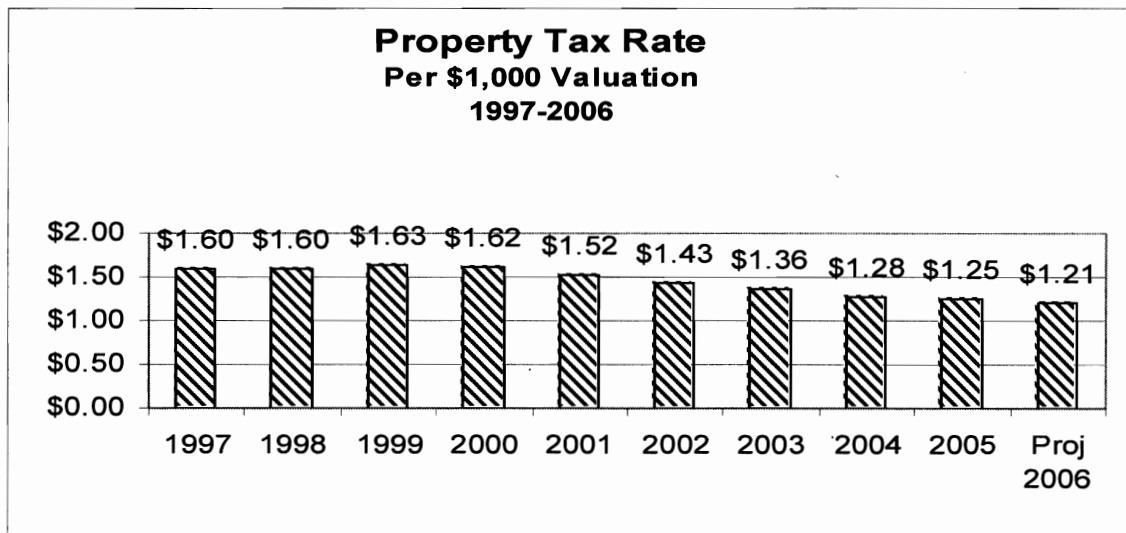
Property tax revenue for 2006 is budgeted at \$6,935,415 and represents just under 27% of the General Fund operating revenues. This percentage of operating revenues is down from 2005. The 2005 budgeted property tax is \$6,814,672 and represented 28% of the adopted General Fund operating revenues. This \$120,743 increase over the 2005 tax is a result of new construction and a one-percent recommended levy increase. The one-percent levy increase is the maximum annual growth allowed since the passage of Initiative 747. I-747 requires voter approval for any property tax levy increases in excess of one-percent.

The current 2005 City of Shoreline property tax levy rate is \$1.25 (\$1.24544) per \$1,000 of assessed property value. This does not include levies for the school district, library district, fire district, County, Port, State or other agencies. A homeowner of an average valued residence (\$273,500) is currently paying a total of \$3,263 per year in property taxes. The City receives 10.48% of the property tax levied, which would equate to \$341.88.

The projected tax levy rate for 2006 is \$1.21 (\$1.20637) per \$1,000 valuation, a reduction from the 2005 rate of nearly 3.1%. The 2005 levy rate was 3.8% less than the 2004 rate. The primary reason for the decrease in rate is that assessed value of property in the City has increased at a greater rate than the property tax levy has grown.

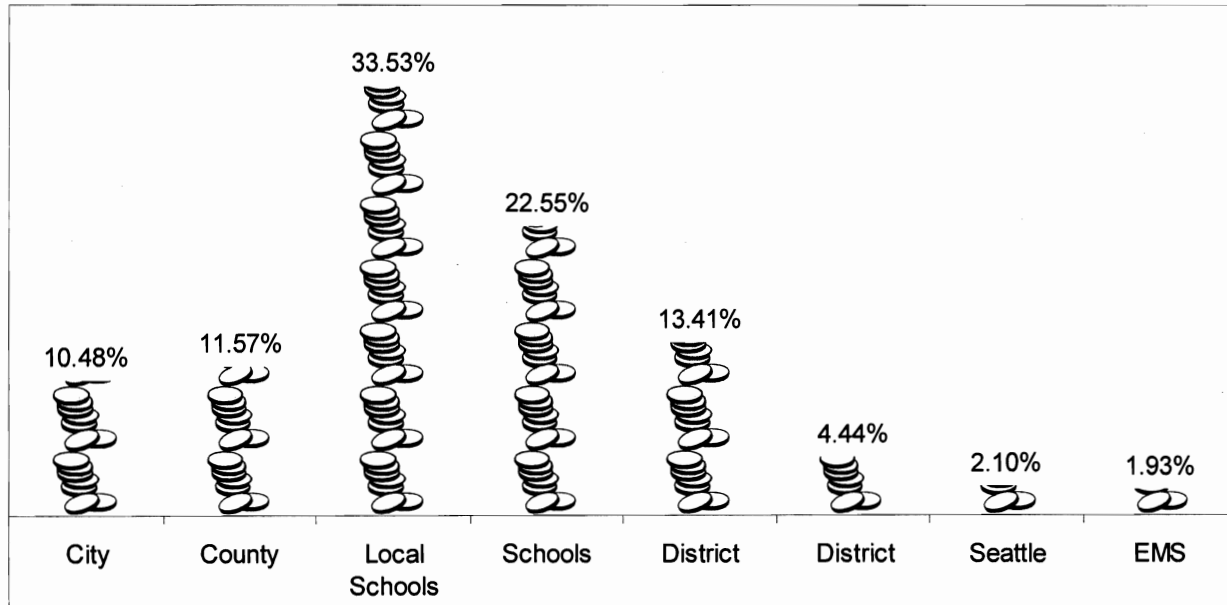
The assessed valuation for 2006 is estimated to be 4.7% more than the current level, totaling \$ 5,792,078,682. The value for new construction is \$36.83 million, 5.7% less than last year's value. The 2006 Budget includes the increases from the 1.0% levy increase, new construction and previous years' refunds.

The following charts a breakdown of City of Shoreline property taxes with a historical and future perspective of the City's levy rate and property tax revenue.



What a City Property Owner Pays in 2005

	Property Tax Rate								
	City	King County	Shoreline School District	State Schools	Fire District	Library District	Port of Seattle	King Co. Emergency Medical	Total
Rate	1.25	1.38	4.00	2.69	1.60	0.53	0.25	0.23	11.93
%	10.48%	11.57%	33.53%	22.55%	13.41%	4.44%	2.10%	1.93%	100.0%

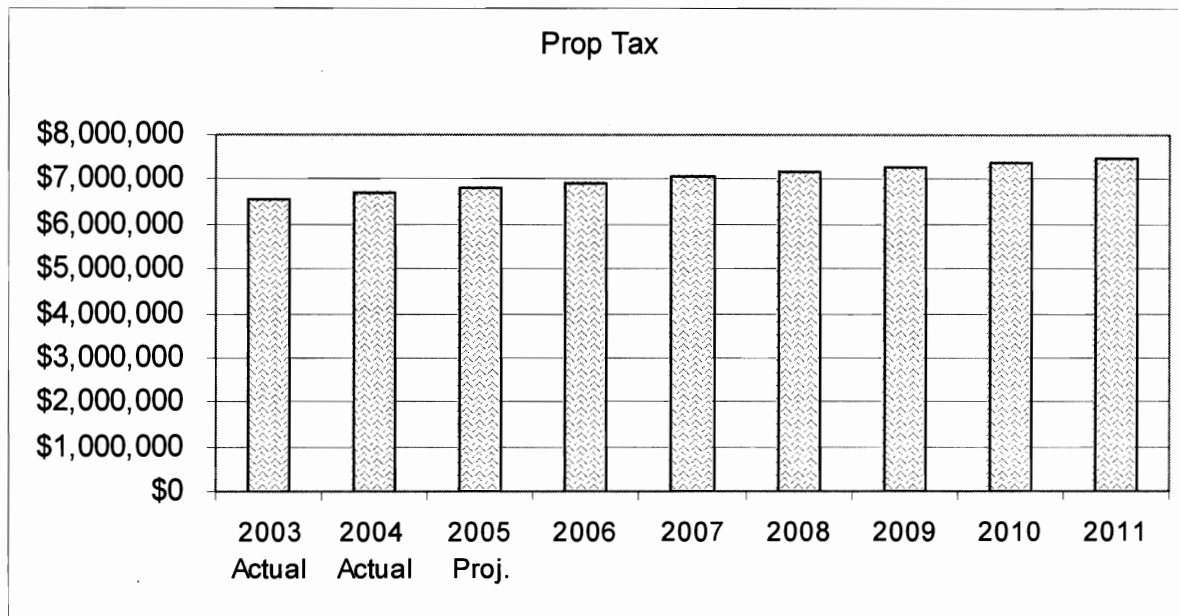


The chart below illustrates the City property tax portion payable in 2005 by an individual owning a home valued at \$273,500. Based on the 2005 property tax rate, only 10.48% of the homeowner's property tax will be distributed to the City.

	Assessed Value	Per \$1,000 (AV/\$1,000)		Rate	Assessment	%
City	\$ 273,500	273.5	X	\$ 1.25 =	341.88	10.48%
King County	\$ 273,500	273.5	X	1.38 =	377.43	11.57%
Shoreline School District	\$ 273,500	273.5	X	4.00 =	1,094.00	33.53%
State Schools	\$ 273,500	273.5	X	2.69 =	735.72	22.55%
Fire District	\$ 273,500	273.5	X	1.60 =	437.60	13.41%
Library District	\$ 273,500	273.5	X	0.53 =	144.96	4.44%
Port of Seattle	\$ 273,500	273.5	X	0.25 =	68.38	2.10%
King Co. Emergency Medic	\$ 273,500	273.5	X	0.23 =	62.91	1.93%
TOTAL				\$ 11.93	3,262.86	100.0%

Property Tax Charts

2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
\$6,577,321	\$6,714,339	\$6,814,672	\$6,935,415	\$7,048,575	\$7,161,606	\$7,274,542	\$7,387,417	\$7,500,264
Annual Increase	\$137,018	\$100,333	\$120,743	\$113,160	\$113,031	\$112,936	\$112,875	\$112,847
% Increase	2.08%	1.49%	1.77%	1.63%	1.60%	1.58%	1.55%	1.53%



Sales Tax

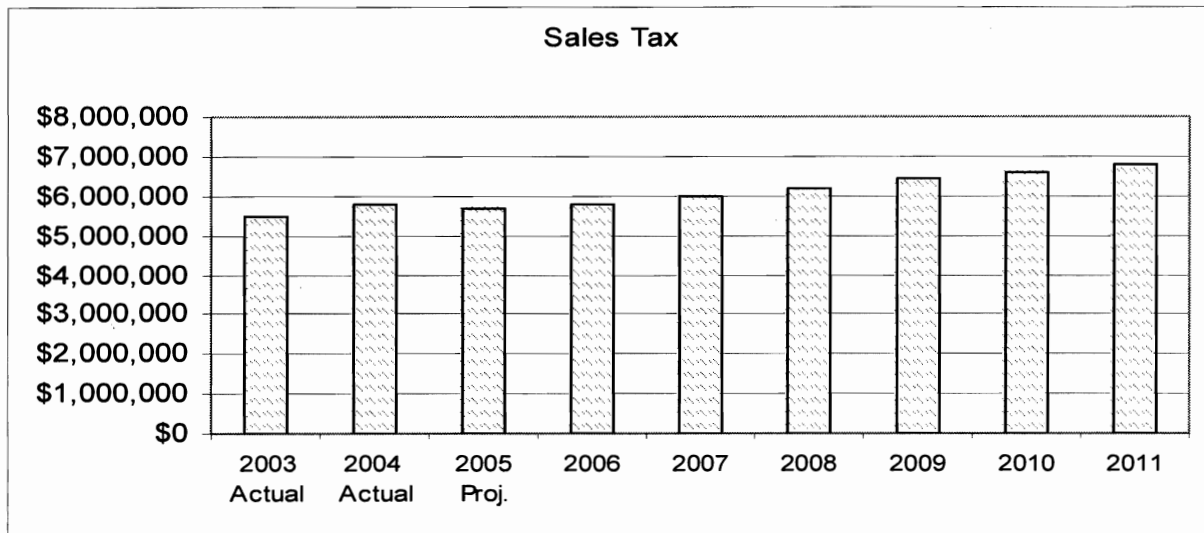
Actual collections in 2004 totaled \$5,763,210. This was an increase of \$295,901 or 5.41% over actual collections in 2003. Projected collections of sales tax revenue for 2005 total \$5,700,000. This is a slight decrease from 2004, but \$200,000 over the original budget or about 1.5% ahead of 2005 projected revenue.

During the first half of 2005, the following business categories have shown growth from the first half of 2004: construction \$48,000 or 22%, retail \$33,000 or 2% and communications/information \$6,000 or 7%. Sales tax revenue is expected to increase by 1.5% for 2006 to \$5,785,000. At this level, sales tax revenues will account for 22.3% of the total 2005 General Fund operating revenues.

Since 2001, annual growth has averaged 2.3% on a real dollar basis. For this reason and due to the makeup of the City's tax base, we will continue to be conservative in our projections. For future years, we are projecting a rate of growth of 3.65% in 2007, 3.55% in 2008, 3.48% in 2009, 2.9% in 2010 and 2.88% in 2011.

Sales Tax Charts

2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
\$5,467,309	\$5,763,210	\$5,700,000	\$5,785,500	\$5,996,671	\$6,209,553	\$6,425,335	\$6,611,669	\$6,801,755
<i>Annual Increase</i>	\$295,901	(\$63,210)	\$85,500	\$211,171	\$212,882	\$215,782	\$186,334	\$190,086
<i>% Increase</i>	5.41%	(1.10%)	1.50%	3.65%	3.55%	3.48%	2.90%	2.88%



Gambling Tax

Gambling tax rate limits are set by the state and vary by game. In 1998, the State allowed the opening of “mini-casinos” and expanded the number of cardrooms and the betting limits. This expansion resulted in 76% and 48% revenue increases in 1998 and 1999. For the next few years, gambling tax revenues stabilized at around \$2.5 million. A new mini-casino was opened during the fourth quarter of 2003. This resulted in a total collection of \$2.86 million in 2003. Actual revenue for 2004 totaled \$3,321,060 an increase over the prior year of \$465,779.

Currently, the City of Shoreline’s tax rate is at 10% for card rooms. In prior years, the tax rate was set at 11%. In late 2004, gaming establishments approached the City Council to bring forth the idea of lowering the tax rate to help them compete with tribal gaming. They indicated that a tax rate of 11% threatened the profitability of their businesses. In early 2005, the Council agreed to lower the tax rate by 1% for a six month period. During that time, the Council asked staff to review the financial statements of the casinos to determine their profitability and the impact of the City’s gambling tax rate. A review was completed and presented to Council in September. After reviewing the report, the Council voted to retain the lower rate of 10%.

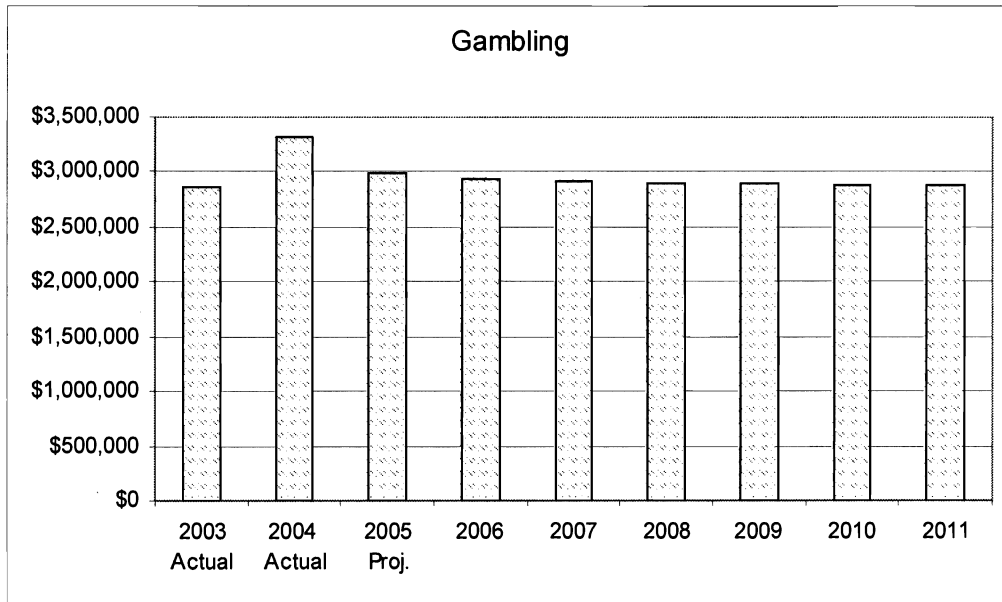
Another Council policy related to gambling tax revenue is to retain only a portion of the rate (7%) in the General Fund’s on-going revenue base. An amount equal to the remaining 3% is transferred to Capital Funds to be used for one-time capital improvements. This policy was adopted as there have been several attempts by the State Legislature to lower the allowable City tax rate. The City Council policy limits the General Fund’s reliance on this revenue source for general operations of the City.

The 2006 forecast is based on the new tax rate and is somewhat conservative based on previous instability of two of the smaller mini-casinos and the continued decline of pull-tab related revenues. Projected gambling tax revenue for 2006 equals 11.3% of the total forecasted General Fund operating revenue.

Gambling Tax Charts

2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
\$2,855,281	\$3,321,060	\$2,982,500	\$2,930,500	\$2,918,700	\$2,907,490	\$2,896,841	\$2,886,723	\$2,877,112
<i>Annual Increase</i>	\$465,779	(\$338,500)	(\$52,000)	(\$11,800)	(\$11,210)	(\$10,649)	(\$10,118)	(\$9,611)
<i>% Increase</i>	16.31%	(10.19%)	(1.74%)	(0.40%)	(0.38%)	(0.37%)	(0.35%)	(0.33%)

Gambling Tax Charts continued



Utility Taxes

The Council enacted a 6% utility tax on natural gas, telephone, cellular telephone, pager services, and sanitation services along with a 1% utility tax on cable effective in 2000. The 2005 budget included an extension of the 6% utility tax to storm drainage, which will generate approximately \$150,000 annually. Projected revenues in 2006 from utility taxes are \$2,919,500 or 11.2% of the total General Fund operating revenues. This is an increase of \$201,733 or 7.42% over projected 2005 utility tax revenues of \$2,717,767. Projected 2005 revenues are 5.58% more than those received in 2004.

In the natural gas category, 2006 revenues of \$850,000 are projected to increase by 8.39% over 2005 projected revenues of \$784,235. Total collections in 2004 were \$693,898. Puget Sound Energy (PSE) has increased rates several times over the past year. During the past few years, PSE has request rate changes (both up and down) as the cost of natural gas fluctuates. This works well for the utility and the consumer, but tends to make it very difficult when forecasting. With this in mind, we are projecting a conservative annual increase of 2% for future years.

Revenues from telephone, cellular, and pager services are expected to increase by 5.71% in 2006 for a total of \$1,480,000. 2005 projected revenue is \$1,400,000. We are projecting growth of between 2.5% and 2.7% for the out-years. This forecast remains somewhat conservative as new technologies develop. We are not certain of the impact of consumers using the internet for their telecommunication activities. This use is not currently taxable.

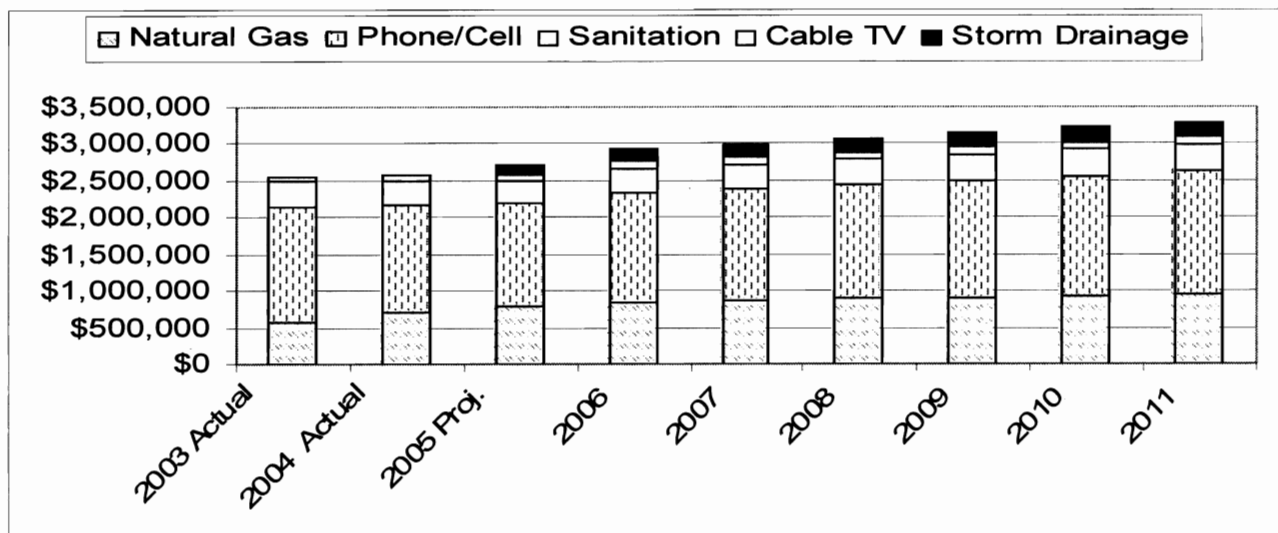
Sanitation utility tax revenues for 2006 are projected to increase by 10.33% or \$31,000 over 2005 projections. Revenue is expected to total \$331,000 in 2006. 2005 projected collections should total \$300,000. We are projecting 1.87% growth in 2007, 2.03% in 2008, 1.95% in both 2009 and 2010, and 1.88% in 2011.

2006 cable tax revenues are expected to increase by 14.29% over projected 2005 levels for a total of \$96,000. Revenues from cable television are expected to grow in the future at a rate of between 2.5% and 2.7% annually.

Revenues from the storm drainage utility tax are expected to increase by 8.67% or \$12,968 for a total 2006 collection of \$162,500. The 2006 proposed budget includes a requested increase for the storm drainage fee. This will result in an increase in the amount of utility tax received by the City.

Utility Tax Charts

	2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
Natural Gas	\$579,720	\$693,898	\$784,235	\$850,000	\$867,000	\$884,340	\$902,027	\$920,067	\$938,469
Annual Increase		\$114,178	\$90,337	\$65,765	\$17,000	\$17,340	\$17,687	\$18,040	\$18,402
% Inc.		19.70%	13.02%	8.39%	2.00%	2.00%	2.00%	2.00%	2.00%
Telephone	\$1,557,634	\$1,480,611	\$1,400,000	\$1,480,000	\$1,517,000	\$1,557,959	\$1,598,466	\$1,640,026	\$1,681,027
Annual Increase		(\$77,023)	(\$80,611)	\$80,000	\$37,000	\$40,959	\$40,507	\$41,560	\$41,001
% Inc.		(4.94%)	(5.44%)	5.71%	2.50%	2.70%	2.60%	2.60%	2.50%
Sanitation	\$353,568	\$322,140	\$300,000	\$331,000	\$337,206	\$344,035	\$350,743	\$357,583	\$364,288
Annual Increase		(\$31,428)	(\$22,140)	\$31,000	\$6,206	\$6,829	\$6,708	\$6,840	\$6,705
% Inc.		(8.89%)	(6.87%)	10.33%	1.87%	2.03%	1.95%	1.95%	1.88%
Cable TV	\$71,380	\$77,442	\$84,000	\$96,000	\$98,400	\$101,057	\$103,684	\$106,380	\$109,040
Annual Increase		\$6,062	\$6,558	\$12,000	\$2,400	\$2,657	\$2,627	\$2,696	\$2,660
% Inc.		8.49%	8.47%	14.29%	2.50%	2.70%	2.60%	2.60%	2.50%
Storm Drainage	\$0	\$0	\$149,532	\$162,500	\$175,679	\$180,949	\$186,378	\$191,969	\$197,728
Annual Increase		\$0	\$149,532	\$12,968	\$13,179	\$5,270	\$5,429	\$5,591	\$5,759
% Increase				8.67%	8.11%	3.00%	3.00%	3.00%	3.00%
Total Utility Tax	\$2,562,302	\$2,574,091	\$2,717,767	\$2,919,500	\$2,995,285	\$3,068,340	\$3,141,298	\$3,216,025	\$3,290,552
Total Annual Increase		\$11,789	\$143,676	\$201,733	\$75,785	\$73,055	\$72,958	\$74,727	\$74,527
Total % Increase		0.46%	5.58%	7.42%	2.60%	2.44%	2.38%	2.38%	2.32%



Public Utility Contract Payments

The City has entered into agreements with many of the public utilities that provide services to our citizens. Agreements have been reached with Seattle City Light, Seattle Public Utilities (Water and Sewer), Shoreline Water District, and most recently with Ronald Wastewater District. These utilities pay a contract fee to the City in an amount equal to six-percent of their revenues.

The total projected 2006 revenue from contract payments is \$2,466,500, which equates to 9.5% of the total General Fund operating revenues. This is an increase of \$16,524 or 0.67%% from projected 2005 revenue. Electricity contract payments from Seattle City Light are expected to remain flat at \$850,000 as their new rate structure has not been finalized. We are anticipating growth of 1.88% in 2007, 2.02% in 2008, 1.95% in 2009 and 2010 and 1.88% in 2011.

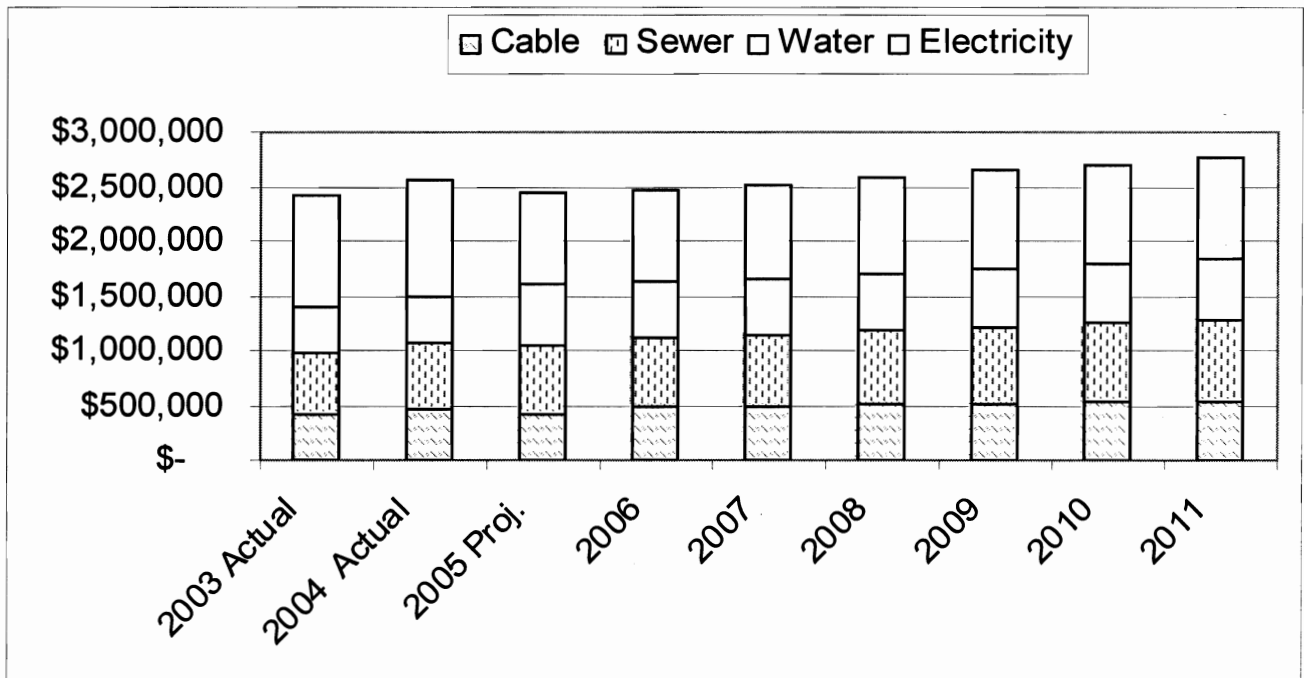
The cable television franchise fee is set at a rate equal to five-percent of gross cable service revenues. 2004 collections were \$458,084. Estimated revenue for 2005 is \$420,000 and reflects recent collections. Projected revenues for 2006 total \$480,000. Revenues are expected to grow by 2.5% in 2007, 2.7% in 2008, 2.6% in 2009 and 2010 and 2.5% in 2011.

Projected contract payments from sewer in 2006 are \$636,500. This is based on our agreement with the Ronald Wastewater District. In the future, we expect an annual growth rate of 3%.

Revenues from water contract payments for 2006 are expected to be \$500,000, a decrease of \$61,976 from 2005 projected revenue. During 2005, the City received a back payment totaling \$111,651 from Seattle Public Utilities for understated contract payments for the past few years. This category is projected to grow at a minimal rate of only 1.88% in 2007, 2.03% in 2008, 1.95% for 2009 and 2010 and 1.88% for 2011.

Public Utility Contract Payments Charts

	2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
Cable TV	\$418,798	\$458,084	\$420,000	\$480,000	\$492,000	\$505,284	\$518,421	\$531,900	\$545,198
Annual Increase		\$39,286	(\$38,084)	\$60,000	\$12,000	\$13,284	\$13,137	\$13,479	\$13,298
% Increase		9.38%	(8.31%)	14.29%	2.50%	2.70%	2.60%	2.60%	2.50%
Sewer	\$553,000	\$603,000	\$618,000	\$636,500	\$655,595	\$675,263	\$695,521	\$716,386	\$737,878
Annual Increase		\$50,000	\$15,000	\$18,500	\$19,095	\$19,668	\$20,258	\$20,865	\$21,492
% Increase		9.04%	2.49%	2.99%	3.00%	3.00%	3.00%	3.00%	3.00%
Water	\$424,503	\$430,170	\$561,976	\$500,000	\$509,375	\$519,690	\$529,824	\$540,155	\$550,283
Annual Increase		\$5,667	\$131,806	(\$61,976)	\$9,375	\$10,315	\$10,134	\$10,331	\$10,128
% Increase		1.33%	30.64%	(11.03%)	1.88%	2.03%	1.95%	1.95%	1.88%
Electricity	\$1,029,589	\$1,066,780	\$850,000	\$850,000	\$865,938	\$883,473	\$900,700	\$918,264	\$935,482
Annual Increase		\$37,191	(\$216,780)	\$0	\$15,938	\$17,535	\$17,227	\$17,564	\$17,218
% Increase		3.61%	(20.32%)	0.00%	1.88%	2.02%	1.95%	1.95%	1.88%
Total Contract Payments	\$2,425,890	\$2,558,034	\$2,449,976	\$2,466,500	\$2,522,908	\$2,583,710	\$2,644,466	\$2,706,705	\$2,768,841
Total Annual Increase		\$132,144	(\$108,058)	\$16,524	\$56,408	\$60,802	\$60,756	\$62,239	\$62,136
Total % Increase		5.45%	(4.22%)	0.67%	2.29%	2.41%	2.35%	2.35%	2.30%



Recreation Fees

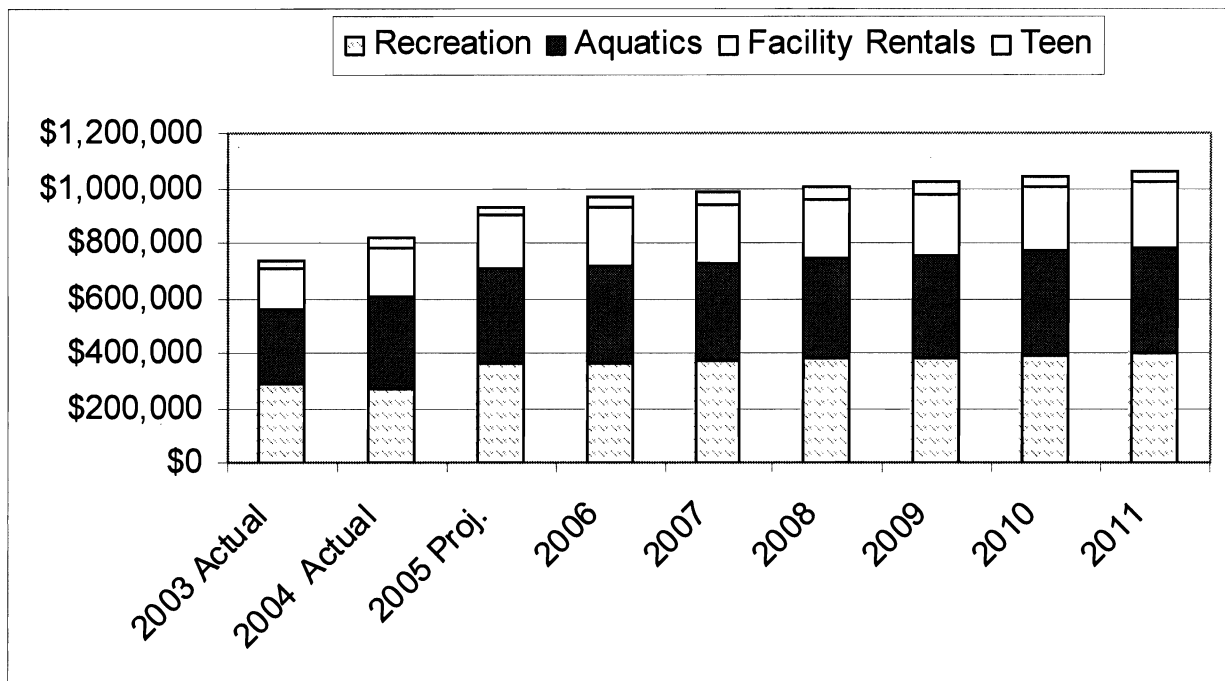
Parks and recreation programs offered by the City are partially supported through user fees. In 2000, parks and recreation fee schedules were adjusted for the first time since incorporation. These fee revisions were based upon the annual update of the City's overhead allocation plan, user fee reviews and a thorough review of the parks, recreation, and teen program fee structures. The fee schedule update was intended to establish a balanced fee approach while retaining market competitiveness with our surrounding jurisdictions. Fees continue to be reviewed on an annual basis. The 2005 budget included several fee adjustments and the establishment of a resident discount. For 2006 fees will only be adjusted for inflation as allowed by the City's fee ordinance.

As the City of Shoreline developed its recreation and aquatics programs over the past several years, we experienced increases in revenue of 30% for 1998, 15% for 1999, and 5% for 2000. This was due to an increasing number of programs being offered and the number of participants as the City's programs became established. Revenues were down during 2001 while several major capital projects were underway at the Shoreline Pool and the Richmond Highlands Recreation Center (REC). Revenues continued to grow during 2002 as the pool and REC reopened with expanded classes. During 2003 overall revenues increased by nearly 12% and by 11% in 2004. In 2005 revenues are expected to increase by 26%. Again this is due in part to an increase in the level of activity but also to rate increases that went into affect during 2005 including the addition of non-resident fees.

Projected 2006 revenue from parks and recreation fees is \$963,841 or 3.7% of the total General Fund operating revenues. This is 3.5% more than the 2005 projected revenue of \$931,274. Projected revenue for 2005 is based upon the current level of activity and participation in parks programs that is occurring in 2005. During 2006, revenues from the recreation activities are projected to increase by \$3,173 or 0.88%. Aquatics revenues are expected to decrease by \$2,070 or 0.59%. Most aquatic program revenue is expected to stay flat with the exception of a reduction in revenue from Fitness Classes. Revenues from facility rentals are expected to grow by \$25,540 or 13.59%. This is due in part to the remodeling of the Spartan Gym that has added additional rooms available for party rentals, meetings and other activities. Projected 2005 revenue from teen activities is up by \$5,924 or 18.37%. Overall, recreation fee revenue is projected to grow by 1.88% in 2007, 2.03% in 2008 and 1.95% for years 2009 and 2010 and 1.88% in 2011.

Recreation Fee Charts

	2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
Recreation	\$292,045	\$270,637	\$360,527	\$363,700	\$370,538	\$378,059	\$385,432	\$392,948	\$400,335
<i>Annual Increase</i>		(\$21,408)	\$89,890	\$3,173	\$6,838	\$7,522	\$7,372	\$7,516	\$7,387
<i>% Increase</i>		(7.33%)	33.21%	0.88%	1.88%	2.03%	1.95%	1.95%	1.88%
Aquatics	\$269,100	\$329,464	\$350,567	\$348,497	\$355,049	\$362,256	\$369,320	\$376,522	\$383,601
<i>Annual Increase</i>		\$60,364	\$81,467	(\$2,070)	\$6,552	\$7,207	\$7,064	\$7,202	\$7,079
<i>% Increase</i>		22.43%	30.27%	(0.59%)	1.88%	2.03%	1.95%	1.95%	1.88%
Facility Rentals	\$149,404	\$179,352	\$187,935	\$213,475	\$217,488	\$221,903	\$226,230	\$230,642	\$234,978
<i>Annual Increase</i>		\$29,948	\$38,531	\$25,540	\$4,013	\$4,415	\$4,327	\$4,411	\$4,336
<i>% Increase</i>		20.04%	25.79%	13.59%	1.88%	2.03%	1.95%	1.95%	1.88%
Teen Programs	\$26,024	\$37,962	\$32,245	\$38,169	\$38,887	\$39,676	\$40,450	\$41,238	\$42,014
<i>Annual Increase</i>		\$11,938	\$6,221	\$5,924	\$718	\$789	\$774	\$789	\$775
<i>% Increase</i>		45.87%	23.90%	18.37%	1.88%	2.03%	1.95%	1.95%	1.88%
Total Recreation Fees	\$736,573	\$817,415	\$931,274	\$963,841	\$981,961	\$1,001,895	\$1,021,432	\$1,041,350	\$1,060,927
Total Annual Increase		\$80,842	\$194,701	\$32,567	\$18,120	\$19,934	\$19,537	\$19,918	\$19,577
Total % Increase		11.0%	26.4%	3.50%	1.88%	2.03%	1.95%	1.95%	1.88%



Criminal Justice Funding

There are two sources of dedicated funding for local criminal justice programs: an optional County sales tax of 0.1% and State criminal justice funding. The State funding, prior to 2000, consisted of a combination of Motor Vehicle Excise Tax (MVET) and State General Fund dollars. Due to the repeal of the MVET by the State legislature, the MVET portion was eliminated, subsequently; the only state funding anticipated is from the State's General Fund.

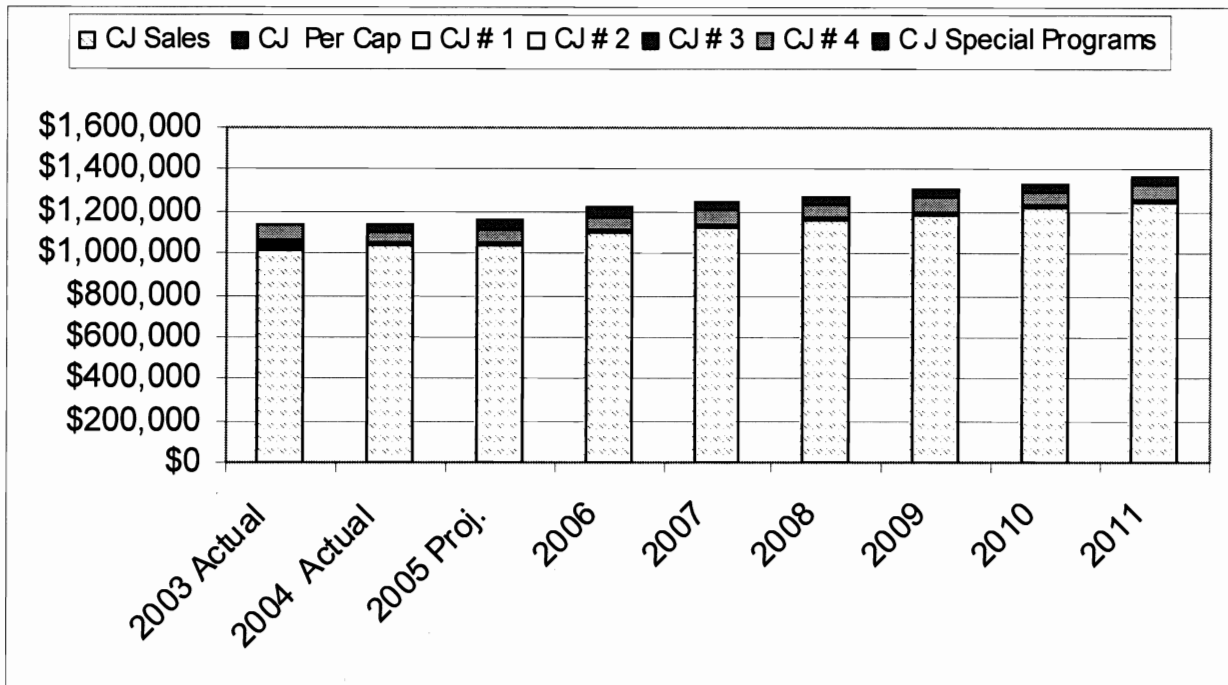
The projected 2006 revenue for Criminal Justice is \$1,216,768 or 4.6% of the total General Fund operating revenues. This represents an increase of \$61,510, 5.32% more than 2005 projections. The largest revenue source in this category is the Criminal Justice Retail Sales tax, which has been falling during the past few years as a result of the economic downturn. This tax is collected at the County level and distributed to the cities on a per capita basis. We expect that as the Puget Sound area begins to rebound economically we will see this grow. We expect growth of nearly 2.5% annually.

The remainder of this category is made up of special revenue received from the state. These revenues have been falling each year. During the 2003 legislative session, three of the special programs were combined into one overall program and the funding level was reduced. We do not expect the level of state funding to increase significantly over the next few years.

Criminal Justice Funding Charts

	2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
Retail Sales - Criminal Justice	\$1,013,806	\$1,035,325	\$1,040,000	\$1,100,687	\$1,129,214	\$1,158,479	\$1,188,503	\$1,219,305	\$1,250,906
State - CJ - Per Capita	\$9,173	\$9,491	\$11,603	\$11,550	\$11,666	\$11,191	\$11,247	\$11,303	\$11,360
State - CJ - Innovative Law Enforce. #1	\$10,314								
State - CJ - At-Risk Children #2	\$15,175								
State - CJ - Domestic Violence #3	\$15,240								
State - CJ - City Law Enforce. #4	\$67,503	\$57,916	\$65,155	\$65,155	\$65,155	\$65,155	\$65,155	\$65,155	\$65,155
CJ Special Programs		\$38,176	\$38,500	\$39,376	\$39,376	\$39,376	\$39,376	\$39,376	\$39,376
Total Criminal Justice	\$1,131,211	\$1,140,908	\$1,155,258	\$1,216,768	\$1,245,411	\$1,274,201	\$1,304,281	\$1,335,139	\$1,366,797
Annual Inc.		\$9,697	\$14,350	\$61,510	\$28,643	\$28,790	\$30,080	\$30,858	\$31,658
% Increase		0.86%	1.26%	5.32%	2.35%	2.31%	2.36%	2.37%	2.37%

Criminal Justice Funding Charts continued

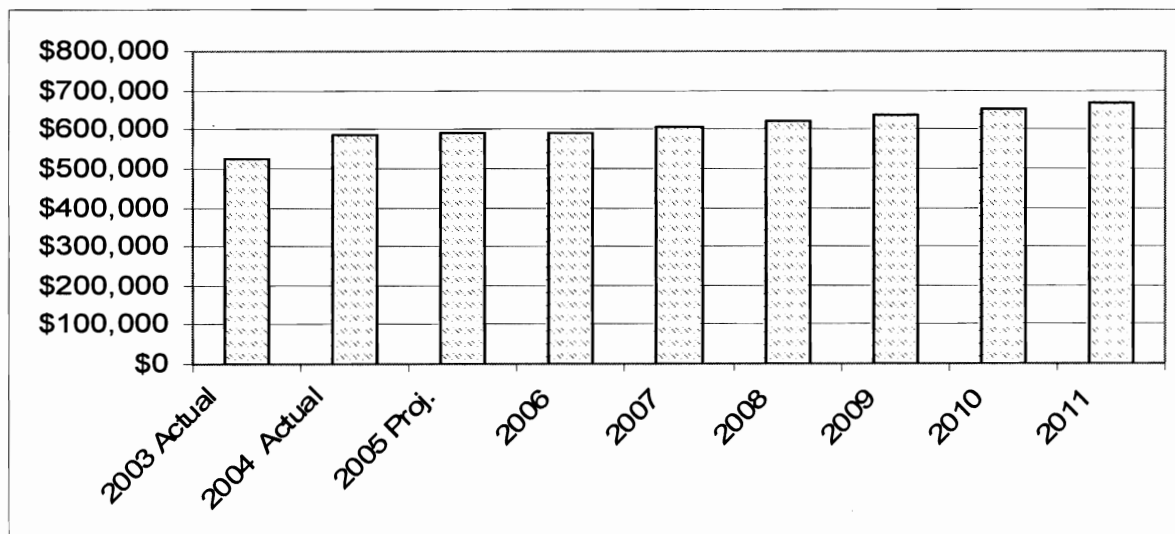


Liquor Excise Tax & Board Profits

The City receives a portion of the liquor excise tax receipts collected by the State. The City also receives a portion of the profits of the State Liquor Board. This revenue is distributed on a per capita basis. The projected 2006 revenue from these two sources is \$591,167, which is a minor increase of \$479 or 0.08% from 2005 projected revenues. This projection is based upon the estimated per capita rates that have been provided by the state. The forecast for future years is based on conservative growth of around 2.5% each year. This is based on anticipated inflation and change in population.

Liquor Tax Charts

2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
\$525,646	\$586,331	\$590,688	\$591,167	\$605,547	\$621,200	\$636,773	\$652,729	\$668,577
Annual Increase	\$60,685	\$4,357	\$479	\$14,380	\$15,653	\$15,573	\$15,956	\$15,848
% Increase	11.54%	0.74%	0.08%	2.43%	2.58%	2.51%	2.51%	2.43%



Grants

In 2006, Shoreline is projected to receive \$262,812 in grant funding from a variety of sources to support health and human services programs, traffic enforcement, recycling programs, and recreation programs. The City is projecting to receive \$407,033 in grants during 2005. The City has received several grants related to Emergency Management and Homeland Security during 2005. Typically, the largest grants received in the General Fund are for the Community Development Block Grant (CDBG) which funds various human services.

Development Permit Fees

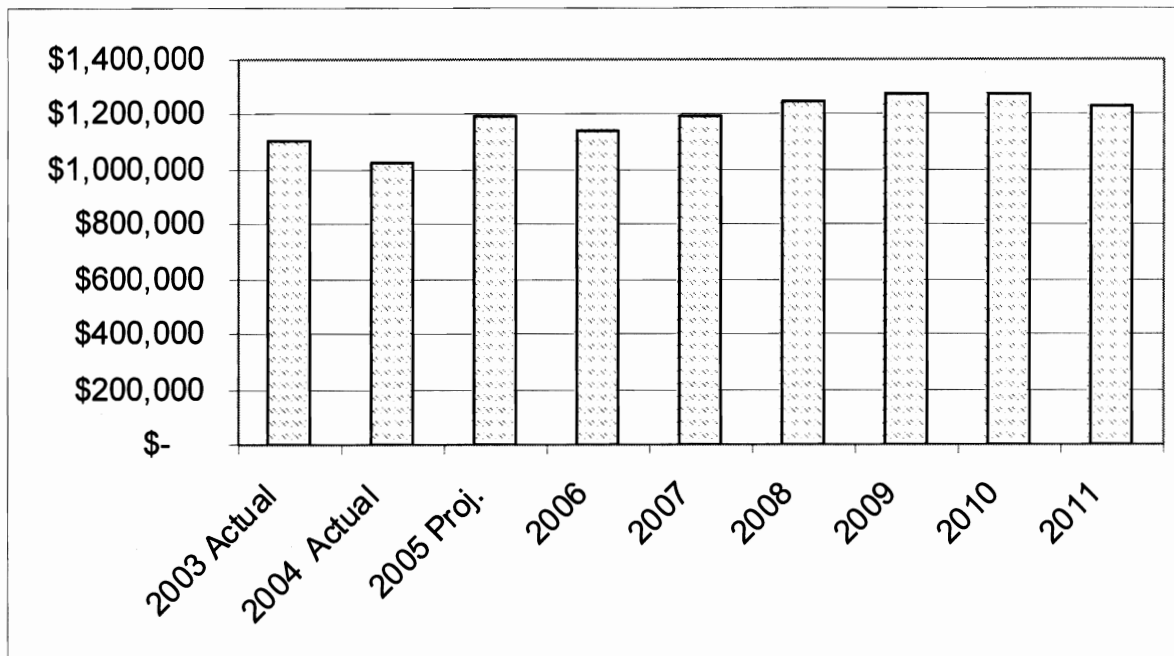
This revenue is recorded in the General Fund beginning in 2005. Historically these revenues have been recorded in the Development Services Fund. This fund was closed at the end of 2004 as the permitting function is transferred to the General Fund.

Fees are charged for a variety of development permits obtained through the City's Planning and Development Services Department. These include building, structure, plumbing, electrical, and mechanical permits; land use permits; permit inspection fees; plan check fees; and fees for environmental reviews. In 2006, revenues are projected to be \$1,143,635. This is a decrease of about 4.3% from the projected 2005 revenues. In 2007, we expect revenues to grow by 4.52%, 4.64% in 2008, 1.98% in 2009, 0.4% in 2010 and drop by 3.53% in 2011. Future year projections are based on anticipated construction activity.

Development Permit Fee Charts

2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
*\$1,106,033	*\$1,021,376	\$1,195,000	\$1,143,635	\$1,195,344	\$1,250,857	\$1,275,603	\$1,276,120	\$1,231,122
Annual Increase	(\$84,657)	\$173,624	(\$51,365)	\$51,709	\$55,513	\$24,746	\$517	(\$44,998)
% Increase	(7.65%)	17.00%	(4.30%)	4.52%	4.64%	1.98%	0.04%	(3.53%)

*Revenues collected prior to 2005 were recorded in the Development Services Fund.



Street Fund Revenues

In the past, the major revenue sources for the maintenance of the City's streets have been motor vehicle fuel tax, county vehicle license fees and beginning in 2002, right-of-way permit fees. These three sources alone however, are not sufficient, so the General Fund must subsidize the City's street maintenance programs. In 2002 this subsidy was \$1,420,529. In November of 2002, Washington state voters approved Initiative 776 (I-776). This initiative repealed the local vehicle license fee that had been collected by King County and distributed to local cities. This resulted in a loss of nearly \$485,000 or 34.6% of the Street Fund's 2003 operating revenues. In response to this loss, operating expenditure reductions were made totaling \$184,000 and capital expenditures were reduced by \$300,000, in order to increase the General Fund subsidy for street operations. The total subsidy was \$1,465,764 in 2004 and is projected to be \$1,411,690 in 2005. For 2006, the subsidy is projected to be \$1,565,131.

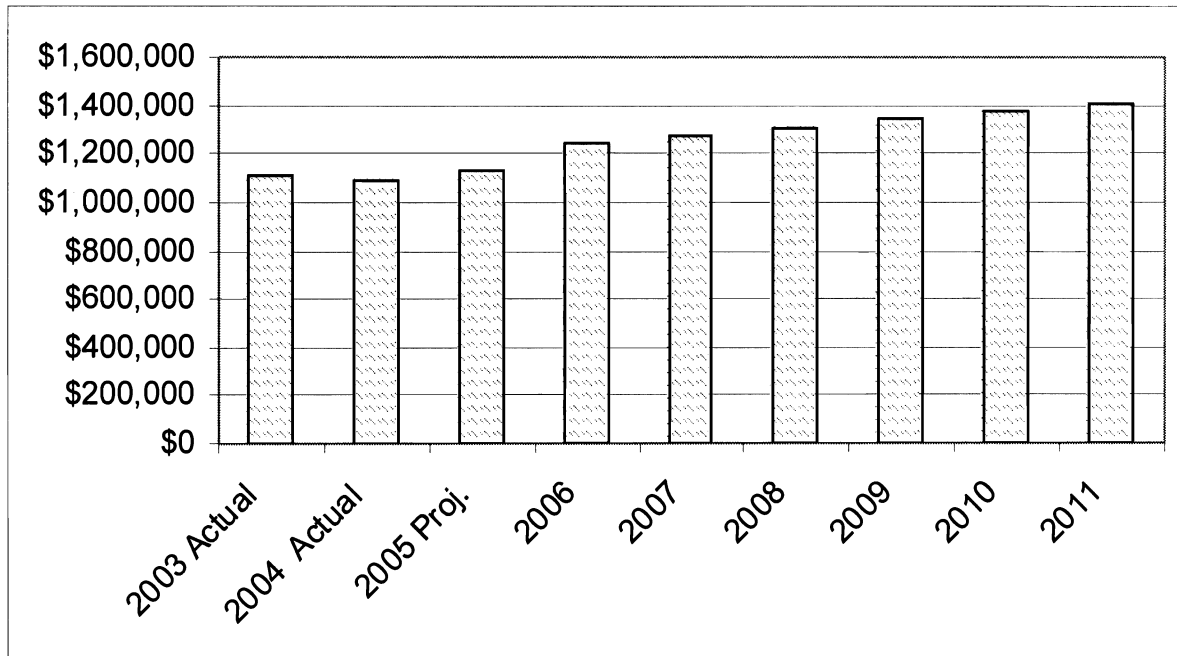
Fuel Tax

State collected gasoline and diesel fuel tax is shared with cities and towns on a per capita basis to be used for street and arterial repairs and maintenance. In 2001, a total of \$1,154,607 was collected, in 2002 \$1,115,883, in 2003 \$1,112,082 and \$1,085,914 in 2004. Projected fuel tax revenue for 2005 is \$1,132,993. This is an increase from 2004 of \$47,079. This is due in part to an increase in the state distribution since the legislature enacted an additional fuel tax with a portion dedicated to local road maintenance. We began to receive the additional distribution in September. The projected revenue for 2006 is even greater since the new tax will be received for the entire year. We are projecting to receive a total of \$1,243,725 in 2006. The 2005 and 2006 estimates are based on state projections of per capita distributions. The tax is a flat amount per gallon sold. Since receipts in this category are dependent on consumption and not price, the impact due to the rising cost of fuel is not known. For 2007, we are projecting 2.68% growth, 2.54% for 2008, 2.46% growth for 2009 and 2010 and 2.38% for 2011.

In the past, approximately 68% of the revenue was required to be spent on street maintenance. This was deposited into the Street Fund. The remaining funds were restricted to construction, improvement and repair of arterials and city streets. This portion was deposited into the Arterial Street Fund and then transferred to the Roads Capital Fund to support the Annual Road Surface Maintenance project. The State Legislature eliminated the restrictions on the use of fuel tax revenues during the 2005 session. The City will continue to deposit 68% of the original distribution into the City's Street Fund for ongoing street maintenance activities. The remaining 32% and the new tax will be deposited directly into the Roads Capital Fund to support the Annual Road Surface Maintenance project. The new fuel tax will help to offset the loss of the local vehicle license fee.

Fuel Tax Charts

2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
\$1,112,082	\$1,085,914	\$1,132,993	\$1,243,725	\$1,277,047	\$1,309,422	\$1,341,631	\$1,374,632	\$1,407,407
<i>Annual Increase</i>	(\$26,168)	\$47,079	\$110,732	\$33,322	\$32,375	\$32,209	\$33,001	\$32,775
<i>% Increase</i>	(2.35%)	4.34%	9.77%	2.68%	2.54%	2.46%	2.46%	2.38%

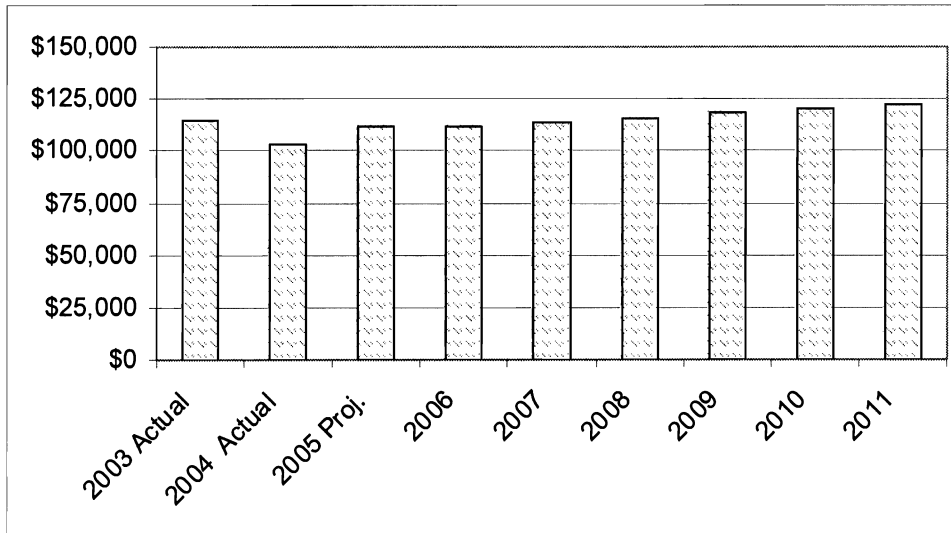


Right-of-Way Permit Fees

Fees are charged for the use of the City's right-of-way. Prior to 2002, these revenues were reported with other development fee revenue in the Development Services Fund. In 2002, all right-of-way activity was transferred to the City's Street Fund. Collections in 2002 totaled \$128,119, with \$114,814 in 2003, \$103,132 in 2004 and projected revenues of \$111,469 for 2005. This revenue source is affected by the level of construction activity occurring within the City. As history shows, collections can vary slightly from year to year based on the level of activity. 2006 revenue is expected to remain at the same level as 2005 projections. Growth of 1.87% is projected for 2007, 2.03% for 2008, 1.95% for 2009 and 2010 and 1.88% for 2011 based on projected CPI.

Right-of-Way Charts

2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
\$114,814	\$103,132	\$111,469	\$111,469	\$113,559	\$115,859	\$118,118	\$120,421	\$122,679
Annual Increase	(\$11,682)	\$8,337	\$0	\$2,090	\$2,300	\$2,259	\$2,303	\$2,258
% Increase	(10.17%)	8.08%	0.00%	1.87%	2.03%	1.95%	1.95%	1.88%



Surface Water Management Fund Revenues

Surface Water Drainage Fee

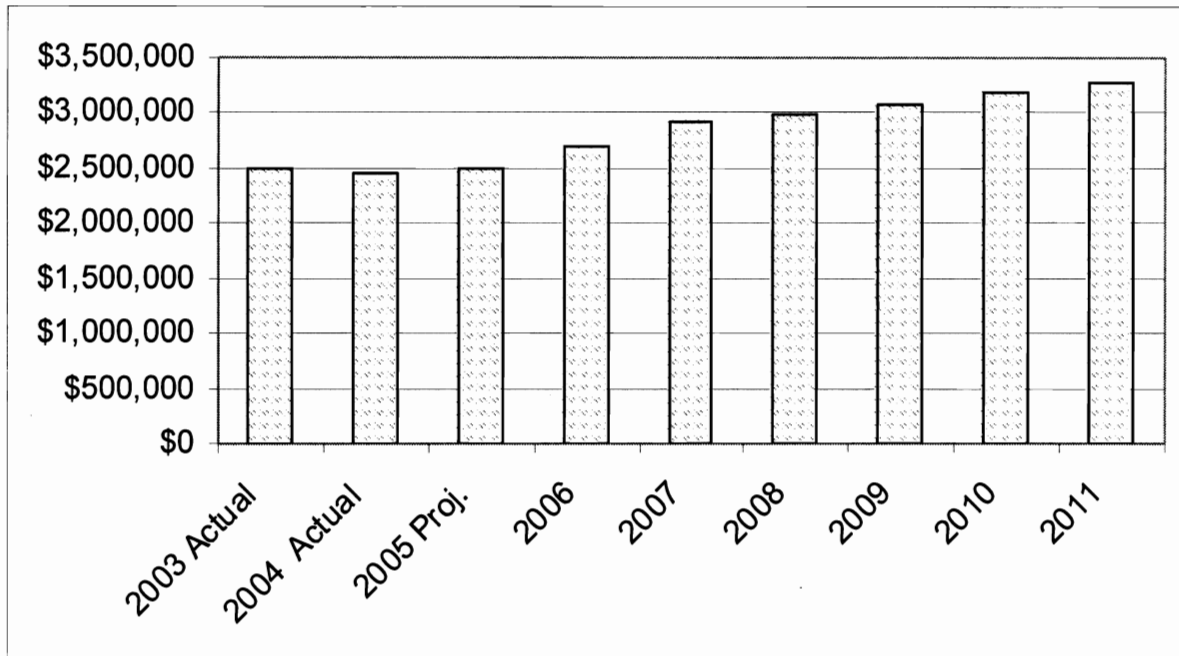
Funds for operational and capital drainage programs come from residential and commercial user charges. King County collects these revenues on annual property tax bills and revenues are transmitted to the City. Currently, single-family residences are charged a flat annual fee of \$102.02 per year, per parcel of land. In 2003 the rate was increased by 20% from the prior fee of \$85.02. In 2005, the City Council adopted a Surface Water Master Plan. This plan includes operational needs and capital projects for the next twenty years to improve drainage, surface water facilities, and stream habitat within the City. In order to provide the required financing for the plan, surface water fees will need to be increased. The proposed 2006 annual rate for a single-family residence is \$111. This is a 8.8% increase from the 2005 rate. The Master Plan recommends that a second increase be made in 2007 of 8.11% and annual increases of .5% above inflation be made for future years. Multi-family and commercial users are charged at a rate that reflects the area of drainage and the type of drainage surface. There are various rates dependent on the area of impervious surface. These rates will be increased by the same percentages as single-family residence rate.

In 2001, the City received \$2,055,702 in drainage revenues, \$2,084,661 in 2002, \$2,495,784 in 2003 and \$2,446,284 in 2004. Projected 2005 revenues are \$2,492,192. 2006 collections are expected to increase to \$2,691,567 due to the proposed rate increase. In future years, we expect drainage fee revenue to grow as rates are increased by 8.11% in 2007 and 3% annually in later years.

Surface Water Drainage Fee Charts

2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
\$2,495,784	\$2,446,284	\$2,492,192	\$2,691,567	\$2,909,853	\$2,997,149	\$3,087,063	\$3,179,675	\$3,275,065
<i>Annual Increase</i>	(\$49,500)	45,908	\$199,375	\$218,286	\$87,296	\$89,914	\$92,612	\$95,390
<i>% Increase</i>	(1.98%)	1.88%	8.00%	8.11%	3.00%	3.00%	3.00%	3.00%

Surface Water Drainage Fee Charts continued



Capital Improvement Fund Revenues

Real Estate Excise Tax (REET)

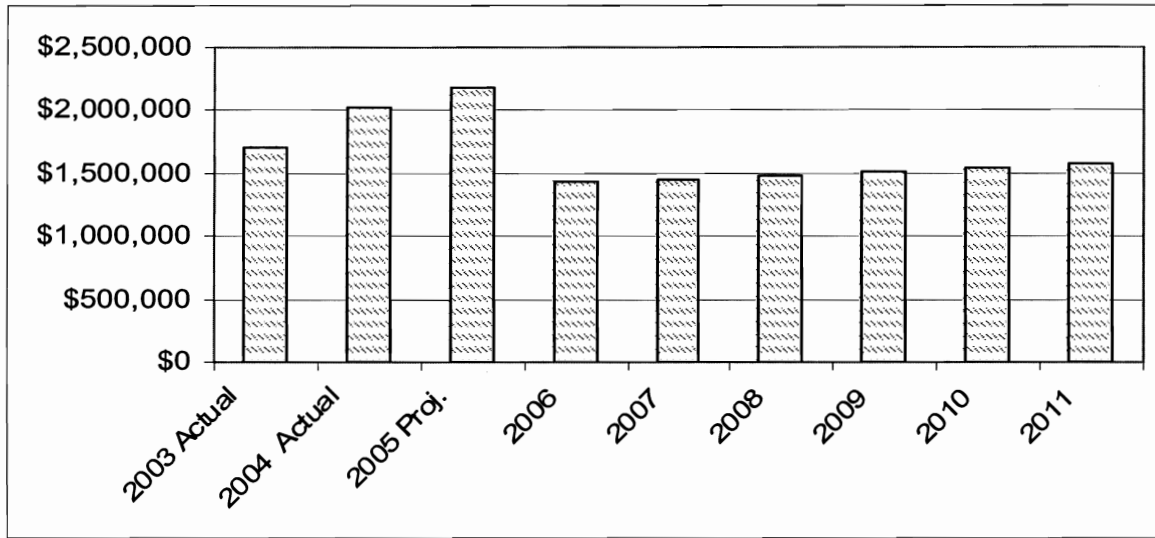
All real estate property sales in the county are taxed at a rate of 1.28%. A portion of these revenues, equal to a 0.5% tax rate, is distributed to the cities by King County on a monthly basis. The use of REET funds is restricted by State law. The first 0.25% of the REET tax rate must be spent on capital projects listed in the City's Comprehensive Plan. These projects could include local capital improvements, including streets, parks, pools, municipal buildings, etc. The second 0.25% of the REET tax rate must be spent on public works projects for planning, acquisition, construction, reconstruction, repair, replacement, or improvement of streets roads, highways, sidewalks, street lighting, etc.

In 2001, Shoreline received \$1,502,980 in real estate excise tax revenues. In 2002, the City received \$1,359,470, a 9.5% decrease. In 2003, collections equaled \$1,702,913 a 25% increase over the prior year. In 2004, the City received \$2,016,595 and this trend is projected to continue during 2005 with estimated collections totaling \$2,180,526. As mortgage interest rates have remained low, real estate activity has continued at a record pace in the Puget Sound region. Home prices have also continued to rise during this period of elevated activity. These two factors have combined to cause the extraordinarily high collections during 2003, 2004 and 2005. Historically, the average annual revenue from REET has been between \$1.0 million and \$1.5 million per year. Another factor to consider is that in any given year, a single large commercial property sale could cause revenues to spike upward. We expect the real estate market to slow to typical levels in 2006 as mortgage interest rates begin to rise. Projected revenue for 2006 is closer to the average annual collection experience at \$1,425,348. We are projecting that future revenues will grow by 2% annually based upon increased property values.

Real Estate Excise Tax (REET) Charts

2003 Actual	2004 Actual	2005 Proj.	2006	2007	2008	2009	2010	2011
\$1,702,913	\$2,016,595	\$2,180,526	\$1,425,348	\$1,453,854	\$1,482,932	\$1,512,590	\$1,542,842	\$1,573,700
<i>Annual Increase</i>	\$313,682	\$163,931	(\$755,178)	\$28,506	\$29,078	\$29,658	\$30,252	\$30,858
<i>% Increase</i>	18.42%	8.13%	(34.63%)	2.00%	2.00%	2.00%	2.00%	2.00%

Real Estate Excise Tax (REET) Charts continued



Capital Grants

In 2006, Shoreline is projected to receive \$17,757,204 in grant funding from federal, state and local sources to fund a variety of capital projects. Grants are applied for and received for specific capital improvements. The amount of capital grants received in any given year can vary greatly depending on the number of projects, their cost and the amount of grant funding available.

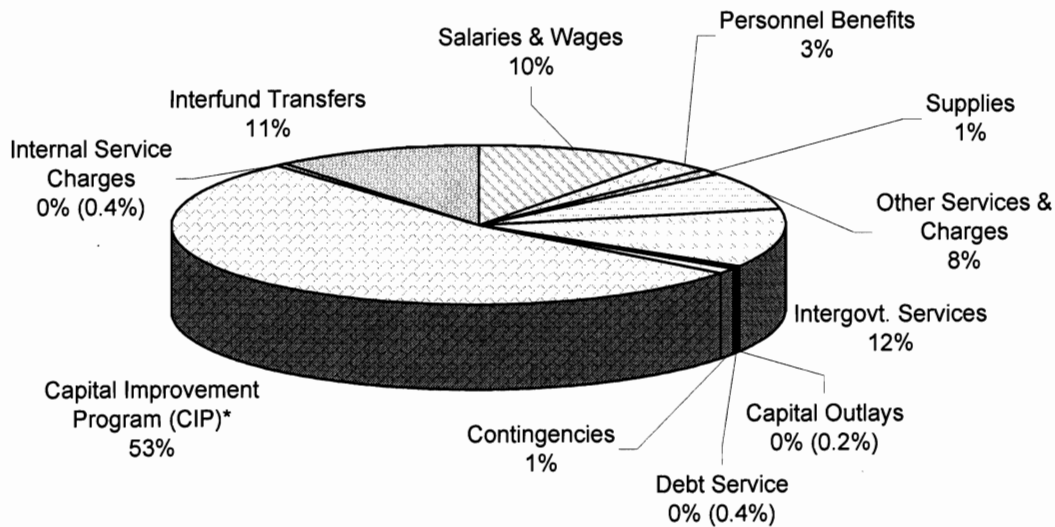
In the 2006 General Capital Fund budget, the City has included future grant funding totaling \$1,000,000 to support the open space acquisition and park improvements.

In the Roads Capital Fund, a total of \$16,757,204 has been budgeted from federal, state and local granting agencies. This funding will support a wide range of transportation projects including the Interurban Trail and Pedestrian Crossing, Aurora Avenue Improvements, the Richmond Beach Overcrossing, and sidewalks improvements on priority routes. For more detail, see the Capital Improvement Plan section of this document.

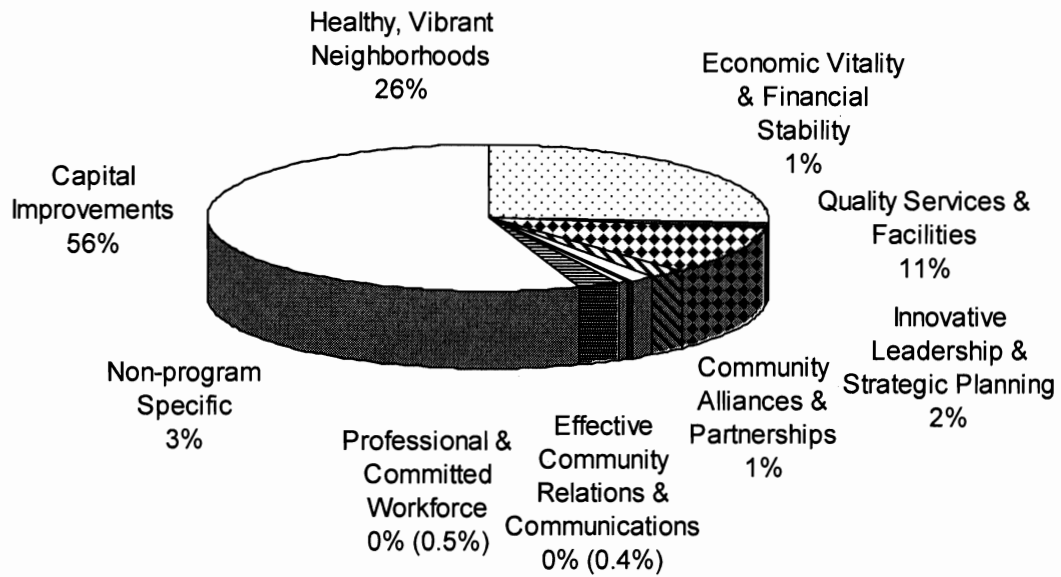
Expenditure by Object Category

Expenditures by Object Category	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget
<i>Operations:</i>						
Salaries & Wages	\$ 6,882,348	\$ 7,001,787	\$ 7,609,974	\$ 7,495,040	\$ 8,164,591	\$ 554,617
Personnel Benefits	1,789,308	\$ 1,828,894	2,067,596	2,039,168	2,213,898	146,302
Supplies	790,163	848,831	779,040	873,210	748,879	(30,161)
Other Services & Charges	5,343,966	5,021,744	6,316,716	6,242,136	6,166,544	(150,172)
Intergovernmental Services	7,909,612	8,596,081	9,350,387	9,102,563	9,415,297	64,910
Capital Outlays	343,450	140,611	468,886	135,744	158,080	(310,806)
Debt Service	51,998	237,908	345,179	345,179	345,450	271
Contingencies	-	-	505,000	-	844,778	339,778
Subtotal Operations	\$ 23,110,845	\$ 23,675,856	\$ 27,442,778	\$ 26,233,040	\$ 28,057,517	\$ 614,739
<i>Other Financing Uses:</i>						
Capital Improvement Program (CIP)*	\$ 5,778,010	\$ 10,269,534	\$ 53,970,031	\$ 31,913,271	\$ 41,994,533	\$ (11,975,498)
Internal Service Charges	235,484	237,817	239,202	248,823	277,176	37,974
Interfund Transfers	10,467,256	7,239,730	9,549,860	9,549,860	8,607,758	(942,102)
Subtotal Other Financing Uses	\$ 16,480,750	\$ 17,747,081	\$ 63,759,093	\$ 41,711,954	\$ 50,879,467	\$ (12,879,626)
Total Expenditures & Uses	\$ 39,591,595	\$ 41,422,937	\$ 91,201,871	\$ 67,944,994	\$ 78,936,984	\$ (12,264,887)

*This category includes salaries and benefits for City staff. In 2006, these total \$ 1,289,250



2006 BUDGET DISTRIBUTED BY CRITICAL SUCCESS FACTOR



Operating Transfers totaling \$ 4,244,036 not included

2006 Program Budget Summary

Programs	2006 Proposed Budget	
Aquatics	\$ 766,934	
Athletic Field Maintenance & Operations	274,927	
Code Enforcement	431,166	
General Recreation Programs	763,993	
Jail	839,000	
Neighborhoods	166,735	
Parks Administration	387,781	
Police Community Storefronts	261,306	
Police Investigations Crime Analysis	516,421	
Police Patrol	3,732,299	
Prosecuting Attorney	153,000	
Public Defender	134,104	
Police Support Services	1,481,593	
Recycling Programs	181,652	
Right-of-Way Permit and Inspection Program	103,444	
Street Crime Investigations	405,760	
Street Operation & Pavement Resurfacing Programs	2,881,290	
Surface Water Management	4,982,116	
Teen Recreation Programs	403,125	
Traffic Services & Neighborhood Traffic Safety	452,506	
Economic Development: Business Attraction and Retention	274,150	
Financial Planning and Accounting Services	730,017	
24 Hour Customer Response Team	137,410	
Building and Inspections Team	625,714	
Geographical Information Systems	183,242	
Information Technology Operations and Security Administration	808,830	
Legal Services	362,549	
Park and Opens Space Maintenance Program	1,089,283	
Parks Cultural Services Program	219,319	
Permit Services Team	615,641	
Planning - Long Range Team	272,219	
Planning and Development Operations Support Team	235,590	
Police Administration	776,360	
Police Traffic Enforcement	539,535	
Public Facility & Vehicle Maintenance & Operations	1,141,726	
Public Records & City Council Meeting Management	379,841	
Public Works Administration	269,026	
Purchasing Services	190,085	
Recreation Facility Rental Program	27,567	
City Council	167,738	
Current Planning Team	369,893	
Grant Research & Development	17,378	
Information Technology Strategic Plan Implementation	326,678	
Organization Strategic Planning and Council Policy Support & Implementation	728,545	
Emergency Management Planning	113,474	
Human Services: Support for Social Agencies	567,024	
Intergovernmental Participation	105,380	
Intergovernmental Relations	104,170	
School Resource Officer Program	170,435	
Sister City Relations	7,000	
Communications	289,074	
Employee Recruitment, Compensation Administration & Organizational Development	365,041	
Sub-Total Program Expenditures	<hr/>	\$ 31,529,086
Non-Program Expenditures		
District Court	-	
City-Wide:		
Contingencies	837,869	
Supplies, Equipment, Election & Liability Insurance	790,207	
Code Abatement	100,000	
Asset Seizure	23,000	
Equipment Replacement	138,180	
Unemployment	10,000	
Sub-Total Non-Program Expenditures	<hr/>	1,899,256
Operating Transfers (General Fund)		4,244,036
Capital Improvement Program (Less Neighborhood Traffic Safety Program and Road Surface Program)		<hr/> 41,264,606
TOTAL 2006 BUDGET		<hr/> <hr/> \$78,936,984

Ending Fund Balances

The following table and graph illustrate the City's ending fund balances between 2002 and 2005. The fund balances are segregated into three major components: unreserved/undesigned, reserved, and designated.

	2003	2004	2005	2005	2006
	Actuals	Actuals	Current Budget	Projected	Proposed
Reserved:					
General Capital Fund	7,337,406	7,980,092	5,206,771	7,871,969	7,526,298
City Facility -Major Maintenance Fund	-	-	120,000	156,000	170,680
Roads Capital Fund	15,394,028	15,236,389	4,709,294	10,007,750	6,311,224
Surface Water Capital Fund	3,503,597	3,244,311	785,184	2,543,666	4,449,773
Development Services Fund	422,167	409,247	397,308	-	-
Street Fund	677,763	618,678	383,949	527,103	527,103
Arterial Street Fund	15,164	15,535	14,397	17,370	17,370
Surface Water Management Fund	2,399,475	2,986,290	2,444,412	2,896,882	693,833
Subtotal Reserved	29,749,600	30,490,542	14,061,315	24,020,740	19,696,281
Designated:					
Equipment Replacement Fund	995,186	1,168,020	1,203,784	1,353,649	1,514,777
Vehicle Maintenance & Operations	61,366	52,602	45,538	52,134	52,134
Unemployment Fund	67,130	72,154	48,380	72,154	72,604
Code Abatement Fund	48,313	38,321	66,113	86,095	88,595
Asset Seizure Fund	17,157	20,335	17,179	25,558	26,058
Public Art Fund	23,438	61,040	362,546	406,518	440,410
Subtotal Designated	1,212,590	1,412,472	1,743,540	1,996,108	2,194,578
Unreserved/Undesignated:					
General Fund	8,428,580	10,936,006	4,040,946	7,815,669	5,969,817
General Reserve	1,769,382	1,970,996	2,106,464	2,140,189	2,178,539
Subtotal Unreserved/Undesignated	10,197,962	12,907,002	6,147,410	9,955,858	8,148,356
	41,160,152	44,810,016	21,952,265	35,972,706	30,039,215

Unreserved/Undesignated Fund Balances

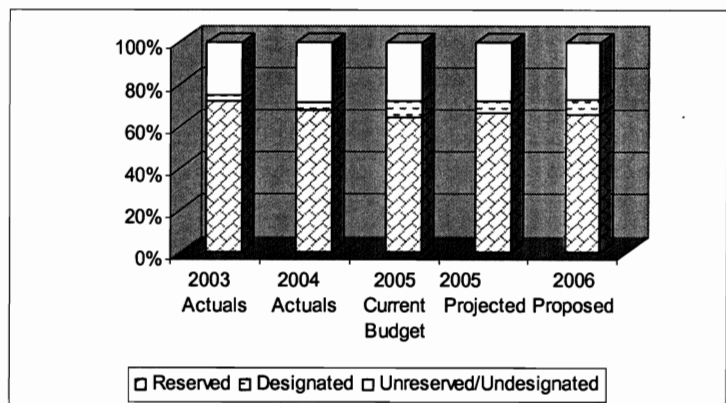
The unreserved/undesigned fund balance is the balance of net financial resources that are available for discretionary appropriations. The 2006 Proposed Budget estimates unreserved/undesigned fund balance of \$8,148,356 at the end of 2006.

Reserved Ending Fund Balances

The second component of ending fund balance is those funds reserved for a specific purpose. These funds are not available for appropriation because they are legally restricted. These reserves primarily represent monies allocated for capital and specific maintenance purposes. The reserved fund balances are estimated to be \$19,696,281 at the end of 2006.

Designated Ending Fund Balances

The third component of ending fund balances, totaling \$2,194,578 in 2006, is those moneys that have been earmarked for specific purposes (equipment replacement, unemployment, etc.). Although designated for specific purposes, there is the ability to appropriate some of these funds for other purposes since the original source of the funds was general revenues from the General Fund.



Change in Ending Fund Balance 2006 Proposed Budget Compared to 2005 Projected

	2005 Projected Ending Fund Balance	2006 Proposed Ending Fund Balance	Change in Fund Balance	%
General Fund	\$ 7,815,669	\$ 5,969,817	\$ (1,845,852)	-24%
Street Fund	527,103	527,103	-	0%
Arterial Street Fund	17,370	17,370	-	0%
Surface Water Management Fund	2,896,882	693,833	(2,203,049)	-76%
General Reserve Fund	2,140,189	2,178,539	38,350	2%
Code Abatement Fund	86,095	88,595	2,500	3%
Asset Seizure Fund	25,558	26,058	500	2%
Public Art Fund	406,518	440,410	33,892	8%
General Capital Fund	7,871,969	7,526,298	(345,671)	-4%
City Facility -Major Maintenance Fund	156,000	170,680	14,680	9%
Roads Capital Fund	10,007,750	6,311,224	(3,696,526)	-37%
Surface Water Capital Fund	2,543,666	4,449,773	1,906,107	75%
Vehicle Operations Fund	52,134	52,134	-	0%
Equipment Replacement Fund	1,353,649	1,514,777	161,128	12%
Unemployment Fund	72,154	72,604	450	1%
	\$ 35,972,706	\$ 30,039,215	\$ (5,933,491)	-16%

Explanation of Changes in Fund Balance Greater Than 10%

General Fund - The 2006 proposed ending fund balance is \$1,845,852 less than the projected 2005 ending fund balance. The 2006 budget includes \$505,000 in operational and insurance contingencies that uses a portion of the fund balance. Another \$1,340,852 of fund balance has been earmarked for one-time projects. These projects include startup equipment and vehicles for a new Park & Recreation Project Coordinator and a Parks Maintenance Worker, purchase of a new handicapped accessible van, Traffic Signal Rehabilitation Program, bond election costs, Urban Forestry Assessment and funding for capital projects in the General Capital Fund.

Surface Water Management – The 2006 proposed ending balance is \$2,203,049 less than the projected 2005 ending fund balance. This is due in part to a transfer of \$2,400,000 to the Surface Water Capital Fund to providing funding for various projects over the next six years.

Roads Capital Fund – The 2006 proposed ending balance is \$3,696,526 less than the projected 2005 ending balance. The majority of the fund balance being appropriated will be used for the Interurban Trail Pedestrian Crossing, the North Central Segment of the Interurban Trail, the North City Business District Improvements, and the Dayton Avenue Retaining Wall project. These funds have been set aside in prior years to be used for future transportation improvement projects.

Surface Water Capital Fund – The 2006 proposed ending balance is \$1,906,107 more than the projected 2005 ending balance. This is due to the transfer from the Surface Water Capital fund totaling \$2,400,000 to be used for future surface water capital projects. During 2006 existing fund balance will also be used to fund these projects.

Equipment Replacement Fund – The 2006 proposed ending fund balance is \$161,128 more than the projected 2005 ending fund balance. This represents the continued collection of replacement funds to be used to future purchases of equipment.

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Municipal Debt Capacity

There are four types of General Obligation Debt that the City is currently authorized to use for financing purposes. They each have statutory limitations and require approval by either the City Council or City voters.

1. General Purpose Voted Debt: As authorized by the Revised Code of Washington (RCW) 39.36.020(2), the public may vote to approve bond issues for general government in an amount not to exceed 2.5% of the value of all taxable property within the City. This requires a 60% vote of the City electorate and must have a voter turnout of at least 40% of the last State general election. The debt would be repaid from an increase to the City's existing property tax levy. An amount up to 2.5% of the City's assessed value can be levied or an estimated \$144,801,967 for 2006.
2. General Purpose Councilmanic Debt: The City Council may approve bond issues without voter approval up to 1.5% of the City's assessed valuation. Prior to the passage of new legislation in 1994, councilmanic debt was available for lease-purchase contracts only (RCW 35.43.200). This statutory authority can be used for any municipal purpose now, including using the entire 1.5% for bonds. Councilmanic debt must be approved by a majority of the City Council and must be repaid from existing operational revenue sources. In 2006, the City Council can levy up to \$86,881,180 or 1.5% of the City's estimated assessed value.

The total General Purpose General Purpose Voted Debt and Councilmanic Debt cannot exceed 2.5% of the City's assessed value.

Under RCW 39.36.030(4), the public may also vote to approve park facilities and utility bond issues, each of which is also limited to no more than 2.5% of the City's assessed valuation.

3. Parks and Open Space Debt: The City is authorized to issue debt and increase the property tax levy for acquiring or developing open space and park facilities. This requires a 60% vote of the City electorate and must have a voter turnout of at least 40% of the last State general election. Debt is repaid from the increased property tax levy. An amount up to 2.5% of the City's estimated assessed value can be levied or \$144,801,967 for 2006.
4. Utility Purpose Debt: The City is authorized to issue debt and increase the property tax levy for utility purposes if a utility is owned and controlled by the City. This requires a 60% vote of the City electorate and must have a voter turnout of at least 40% of the last State general election. Debt would be repaid from the increased property tax levy. An amount up to 2.5% of the City's estimated assessed value can be levied \$144,801,967 for 2006.

CITY OF SHORELINE TOTAL DEBT CAPACITY

Assessed Valuation:		\$ 5,792,078,682			
	General Purpose Debt		Parks & Open Space Debt	Utility Purpose Debt	TOTAL DEBT CAPACITY
Legal Limits	Councilmanic (Non-Voted)	Voted Debt (60% of Voters)	Voted Debt (60% of Voters)	Voted Debt (60% of Voters)	
1.50%	\$ 86,881,180				
2.50%		\$ 144,801,967	\$ 144,801,967	\$ 144,801,967	\$ 434,405,901
Debt Limit:	\$ 86,881,180	\$ 144,801,967	\$ 144,801,967	\$ 144,801,967	\$ 434,405,901
Outstanding Debt:	\$ -	\$ -	\$ -	\$ -	\$ -
Remaining Debt Capacity:	\$ 86,881,180	\$ 144,801,967	\$ 144,801,967	\$ 144,801,967	\$ 434,405,901

Other Long Term Debt

In addition to general obligation debt, the City can utilize a number of other long-term debt instruments, including special assessment bonds and loans from the State of Washington's Public Works Trust Fund. Special assessment bonds are used to finance public improvements that benefit a specified group of property owners, and are funded from the collection of special assessment payments from property owners. Loans from the Public Works Trust Fund (PWTF) can be used for pre-construction and construction activities for the repair, replacement, rehabilitation, reconstruction, or improvement of eligible public works systems to meet current standards for existing users, and may include reasonable growth as part of the project.

Since incorporation, the City has primarily financed capital improvements on a "pay as you go" basis. During the early years after incorporation, the City was able to build capital reserves for future use as capital needs were being developed. Those reserves are currently being utilized for some of the City's major capital projects. In the future, if the City intends to meet its capital needs on a timely basis, it will be required to tap into its debt capacity to fund capital projects. This will allow both current and future beneficiaries to share in the cost of the improvements. To date, the only long-term debt the City has is the repayment of two loans from the State's PWTF program. These loans are being used for drainage improvement projects and will be repaid from surface water fee revenue.

Public Works Trust Fund Loan Debt

The City currently has two PWTF Loans, both of which are being used to fund improvements to the City's drainage facilities. These loans are the obligation of the Surface Water Fund and are backed by the surface water fees collected from property

owners and are not considered in the City's general obligation debt and are not subject to the limitation of indebtedness calculation.

Ronald Bog Drainage Improvements This public works trust fund loan was approved for a total of \$4,055,500 on 6/18/2001. To date, the City has drawn a total of \$3,852,725. The interest rate of the loan is 0.5%. This project is located in the Ronald Bog Basin whose boundaries are Stone Ave. N., N. 190th St., 15th Ave. N.E., and N.E. 165th. A detention facility will be constructed at Cromwell Park, improvements will be made to the watercourse north of 167th Street along Corliss Place, a stormwater conveyance line will be built along Serpentine Avenue, and improvements will be made to Pump Station # 25. These improvements will reduce the flooding of homes and roadways south of Ronald Bog, at N.E. 175th Street and 10th Ave. N.E., and west of 5th Ave. N.E./Serpentine Place.

3rd Avenue N.W. Drainage Improvements This public works trust fund loan was approved for a total of \$1,959,500 on 6/18/2001. To date, the City has drawn a total of \$1,861,525. The interest rate is 0.5%. This project is located between 3rd and 6th Avenues N.W. from N.W. 176th Street to Richmond Beach Road. This project will construct drainage improvements to alleviate flooding impacts to approximately 20 homes. The existing North Pond facility will be expanded to mitigate for the peak flows from the new conveyance system and prevent increased erosion in downstream Boeing Creek.

Schedule of Long Term Debt

Fund	Fund Name	Type of Debt	Issue Date	Maturity Date	Total Amount Authorized	Interest Rate	Outstanding Debt 12/31/2005	Avg. Annual Debt Service
N/A		General Purpose Voter Approved Bonds	N/A					
N/A		General Purpose Councilmanic Bonds	N/A					
N/A		Parks & Open Space Bonds	N/A					
N/A		Utility Purpose Bonds	N/A					
N/A		Special Assessment Bonds	N/A					
		Public Works Trust Fund Loans						
Fund 103	Surface Water Management Fund	Ronald Bog Drainage Improvements	6/18/2001	7/1/2021	\$ 4,055,500	0.5%	\$ 3,396,185	\$ 222,283
Fund 103	Surface Water Management Fund	3rd Avenue Drainage Improvements	6/18/2001	7/1/2021	\$ 1,959,500	0.5%	\$ 1,722,904	\$ 112,258
		Total Public Works Trust Fund Loans			\$ 6,015,000		\$ 5,119,089	\$ 334,541
		Total Long Term Debt			\$ 6,015,000		\$ 5,119,089	\$ 334,541

City of Shoreline Debt Policies

The Objectives of the City's Debt Management Policy are:

- To limit the use of debt so that debt service payments will be a predictable and manageable part of the operating budget.
- To raise capital at the lowest cost, consistent with the need to borrow. This will be accomplished by:
 - Keeping a high credit rating (while making attempts to strengthen credit rating).
 - Maintaining a good reputation in the credit markets by adjusting the capital program for regular entry to the bond market and by managing the annual budget responsibly.
 - Institute and maintain procedures that ensure full and timely repayment of City obligations.

General Debt Policies

- Before issuing any debt, the City will consider the impacts of such debt on the operating budget, the effect on the City's credit rating, the debt capacity remaining under constitutional and statutory limitations, the most cost-effective term, structure, and type of debt, and the impact on taxpayers.
- Disclosure statements will be used to keep taxpayers and investors informed of the City's financial position. These include printed copies of:
 - Annual reports
 - Operating budget and Capital Facilities Plan
 - Official Statements
- Debt issues will be sold on a competitive basis (except when conditions make a negotiated sale preferable) and awarded to the bidder who produces the lowest true interest cost.
- Debt issues may be sold on a negotiated basis if the issue is unusually large or small, the project is complex, the issue is a refunding, flexibility is desired in the structure, the market is volatile, or other conditions make it in the City's best interest to conduct a negotiated sale.
- Long Term Debt: Long term debt will be used to maintain and develop the municipal infrastructure when the economic life of a fixed asset exceeds five years.
- Revenue bonds will generally be used for projects that are financially self-sustaining.

- General Obligation bonds can be used to finance public works projects that benefit the community and where there are sufficient dedicated revenues to amortize the debt.
- General Obligation pledges can be used to back self-sustaining projects financed through revenue bonds when costs can be reduced and the municipal credit rating is not put in jeopardy by this action.
- The City will continue to rely on a strong local improvement district program for certain local or neighborhood street, water and sewer improvements.
- The City will use interfund borrowing where such borrowing is cost effective to both the borrowing and the lending fund. Such borrowing shall implement Council directed policy in a simplified manner, such as borrowing associated with interim financing for local improvement district projects.



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OPERATING BUDGET

OPERATING
BUDGET

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds. Most departments manage programs in the General Fund. Finance, Police, Planning & Development Services and Public Works are also responsible for programs in other funds.

Fund / Revenue	<i>Operating Budget</i>							
	General Fund	Street Fund	Arterial Street Fund	Surface Water Mgmt. Fund	General Reserve Fund	Code Abate. Fund	Asset Seizure Fund	Public Arts Fund
Operating Expenditures								
City Council	\$167,738							
City Manager	\$728,545							
City Clerk	\$386,840							
Comm. & Govt. Relations	\$559,979							
Human Services	\$567,025							
City Attorney	\$515,549							
Finance	\$3,989,685							
Human Resources	\$365,041							
Customer Response Team	\$416,395							
Police	\$8,084,911						\$23,000	
Criminal Justice	\$973,104							
Parks & Recreation	\$3,895,563							\$0
Planning & Dev. Services	\$2,271,239					\$100,000		
Economic Development	\$274,150							
Public Works	\$1,503,688	\$1,709,746		\$1,557,254				
Operating Expenditures	\$24,699,452	\$1,709,746	\$0	\$1,557,254	\$0	\$100,000	\$23,000	\$0
Capital Expenditures	\$0							
Transfers Out	\$4,244,036	\$760,131	\$0	\$3,424,862	\$0	\$0	\$0	\$0
Total Expenditures	\$28,943,488	\$2,469,877	\$0	\$4,982,116	\$0	\$100,000	\$23,000	\$0

Fund / Revenue	<i>Capital Budget</i>				<i>Internal Service Fund</i>			Total City
	General Capital Fund	Facility Major Maint. Fund	Roads Capital Fund	Surface Water Capital Fund	Equip. Repl. Fund	Vehicle Ops. & Maint. Fund	Unemp. Fund	
Operating Expenditures								
City Council								\$167,738
City Manager								\$728,545
City Clerk								\$386,840
Comm. & Govt. Relations								\$559,979
Human Services								\$567,025
City Attorney								\$515,549
Finance					\$138,180		\$10,000	\$4,137,865
Human Resources								\$365,041
CRT								\$416,395
Police								\$8,107,911
Criminal Justice								\$973,104
Parks & Recreation								\$3,895,563
Planning & Dev. Services								\$2,371,239
Economic Development								\$274,150
Public Works						\$88,717		\$4,859,405
Operating Expenditures	\$0	\$0	\$0	\$0	\$138,180	\$88,717	\$10,000	\$28,326,349
Capital Expenditures	\$13,689,133	\$60,000	\$26,930,996	\$1,322,748				\$42,002,877
Transfers Out	\$39,797	\$0	\$56,120	\$82,812	\$0	\$0	\$0	\$8,607,758
Total Expenditures	\$13,728,930	\$60,000	\$26,987,116	\$1,405,560	\$138,180	\$88,717	\$10,000	\$78,936,984

City of Shoreline - 2006 FTE Summary

Department	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2006 Changes
City Council	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	0.0
City Manager	9.00	10.00	10.00	9.00	6.00	6.00	6.00	6.00	6.0	6.0	0.0
City Clerk	3.00	3.00	3.00	3.00	4.00	4.00	4.00	4.00	3.8	3.8	0.0
Economic Development						1.00	1.00	1.00	1.0	1.0	0.0
Communications & Inter-Governmental Relations	3.00	3.00	2.00	2.50	3.50	3.50	3.00	3.50	3.5	3.5	0.0
Health and Human Services	2.00	2.00	2.00	2.00	2.00	2.00	0.00	1.80	1.8	1.8	0.0
City Attorney	1.00	1.00	1.00	1.00	1.00	1.00	2.50	3.50	3.5	3.0	(0.5)
Customer Response Team	0.00	0.00	0.00	0.00	5.00	5.00	5.00	5.00	5.0	5.0	0.0
Finance / Information Services	12.00	12.00	12.00	14.00	16.63	17.13	17.13	17.33	16.8	17.8	1.0
Human Resources	2.00	2.00	2.00	2.50	2.50	2.50	3.00	3.00	3.0	3.0	0.0
Police	0.00	1.00	1.00	1.00	1.00	1.00	1.00	2.00	2.0	2.0	0.0
Planning and Development Services	20.00	24.00	25.00	27.00	28.50	26.00	25.90	25.90	26.9	27.5	0.6
Parks, Recreation & Cultural Services	12.50	16.50	13.00	17.12	21.65	22.02	24.52	23.30	23.3	25.8	2.5
Public Works	10.00	15.00	22.00	28.00	27.50	30.00	33.10	35.60	36.1	37.0	0.9
Total FTE	81.50	96.50	100.00	114.12	126.28	128.15	133.15	138.93	139.7	144.2	4.5

Explanation of 2006 Changes in FTE

City Attorney

The Domestic Violence position was eliminated and the service moved to Prosecuting Attorney as a contracted service.

Finance

A contracted Network Specialist is being converted to a regular employee position.

PRCS

A new Park and Recreation Project Coordinator was added for 2006 to perform analysis, design and development of Parks projects.

The proposed budget includes the conversion of an extra-help position to a regular part-time position. This accounts for a .5 FTE change.

A new Park Maintenance Worker II was added for 2006 to support the completion of the annual repair and maintenance of fixtures and facilities within the City's park system. This position is split between the General Fund and the General Capital Fund.

Planning & Development Services

To support PADS new electrical permitting service, a .5 Technical Assistant is required to handle and process the expected 451 new permi

Public Works

A new Surface Water Engineering Technician in the Surface Water Management Fund was added in 2006 to perform regulatory compliance work.

2006 City of Shoreline Budgeted Positions and FTE's

Department	Job Title	Position Count	FTE Count
City Council	Mayor	1	1.0
City Council	Deputy Mayor	1	1.0
City Council	Councilmember	5	5.0
	<i>Department Total</i>	7	7.0
City Manager	City Manager	1	1.0
City Manager	Deputy City Manager	1	1.0
City Manager	Assistant City Manager	1	1.0
City Manager	Management Analyst	1	1.0
City Manager	Executive Asst. to the City Manager	1	1.0
City Manager	Administrative Assistant III	1	1.0
	<i>Department Total</i>	6	6.0
City Clerk	City Clerk	1	1.0
City Clerk	Deputy City Clerk	1	1.0
City Clerk	Records & Information Manager	1	0.8
City Clerk	Administrative Assistant II	1	1.0
	<i>Department Total</i>	4	3.8
Communications & Intergovt. Relations	Communications & Intergovt. Relations Director	1	1.0
Communications & Intergovt. Relations	Neighborhoods Coordinator	1	1.0
Communications & Intergovt. Relations	Communications Specialist	1	1.0
Communications & Intergovt. Relations	Administrative Assistant I	1	0.5
	<i>Department Total</i>	4	3.5
Human Services	Human Services Manager	1	1.0
Human Services	Grants Specialist	0	0.3
Human Services	Human Services Planner (Planner II)	1	0.5
	<i>Department Total</i>	2	1.8
City Attorney	City Attorney	1	1.0
City Attorney	Assistant City Attorney	1	1.0
City Attorney	Administrative Assistant II	1	1.0
	<i>Department Total</i>	3	3.0
Finance & Information Services	Finance Director	1	1.0
Finance & Information Services	Financial Operations Manager	1	1.0
Finance & Information Services	Purchasing Officer	1	1.0
Finance & Information Services	Finance Technician	3	2.1
Finance & Information Services	Staff Accountant	1	1.0
Finance & Information Services	Payroll Officer	1	1.0
Finance & Information Services	Senior Budget Analyst	1	1.0
Finance & Information Services	Budget Analyst	1	1.0
Finance & Information Services	Grants Specialist	1	0.7
Finance & Information Services	Administrative Assistant III	1	1.0
Finance & Information Services	Information Services Manager	1	1.0
Finance & Information Services	Database Administrator	1	1.0
Finance & Information Services	GIS Specialist	1	1.0

2006 City of Shoreline Budgeted Positions and FTE's

Department	Job Title	Position Count	FTE Count
Finance & Information Services	Network Administrator	1	1.0
Finance & Information Services	Web Developer	1	1.0
Finance & Information Services	Computer/Network Specialist	2	2.0
	<i>Department Total</i>	19	17.8
Human Resources	Human Resource Director	1	1.0
Human Resources	Human Resources Analyst	1	1.0
Human Resources	Administrative Assistant III	1	1.0
	<i>Department Total</i>	3	3.0
Customer Response Team	Administrative Assistant II	1	1.0
Customer Response Team	Customer Response Team Supervisor	1	1.0
Customer Response Team	CRT Representative	3	3.0
	<i>Department Total</i>	5	5.0
Police	Administrative Assistant II	1	1.0
Police	Emergency Management Coordinator	1	1.0
	<i>Department Total</i>	2	2.0
Parks & Recreation	Parks Director	1	1.0
Parks & Recreation	Recreation Superintendent	1	1.0
Parks & Recreation	Recreation Coordinator	3	3.0
Parks & Recreation	Project Coordinator	1	1.0
Parks & Recreation	Administrative Assistant I	1	0.5
Parks & Recreation	Administrative Assistant II	2	2.0
Parks & Recreation	Recreation Assistant II	4	3.4
Parks & Recreation	Parks Superintendent	1	1.0
Parks & Recreation	Parks Maintenance Worker II	3	3.0
Parks & Recreation	Parks Maintenance Worker I	2	2.0
Parks & Recreation	Administrative Asst. III	1	1.0
Parks & Recreation	Teen Program Supervisor	1	1.0
Parks & Recreation	Teen Program Assistant	3	2.7
Parks & Recreation	Senior Lifeguard	3	2.4
Parks & Recreation	Lifeguard 2	1	0.9
	<i>Department Total</i>	28	25.8
Planning & Development Services	Planning & Development Services Director	1	1.0
Planning & Development Services	Assistant Director, PADS	1	1.0
Planning & Development Services	Management Analyst	1	1.0
Planning & Development Services	Permit Services Manager	1	1.0
Planning & Development Services	Planner III	2	2.0
Planning & Development Services	Planner II	4	4.0
Planning & Development Services	Planner I	2	2.0
Planning & Development Services	Planner III (Aurora Corridor Project)	1	1.0
Planning & Development Services	Building Official	1	1.0
Planning & Development Services	Plans Examiner III	2	2.0
Planning & Development Services	Plans Examiner I	1	1.0
Planning & Development Services	Project Inspector II	2	2.0

2006 City of Shoreline Budgeted Positions and FTE's

Department	Job Title	Position Count	FTE Count
Planning & Development Services	Development Review Engineer	1	1.0
Planning & Development Services	Code Enforcement Officer	1	1.0
Planning & Development Services	Technical Assistant	4	3.5
Planning & Development Services	Administrative Assistant II	2	2.0
Planning & Development Services	Administrative Assistant III	1	1.0
	<i>Department Total</i>	28	27.5
Economic Development	Economic Development Program Manager	1	1.0
		1	1.0
Public Works	Public Works Director	1	1.0
Public Works	Public Works Administrative Manager	1	1.0
Public Works	Management Analyst	1	1.0
Public Works	City Engineer	1	1.0
Public Works	Aurora Corridor Project Manager	1	1.0
Public Works	Capital Projects Manager II	5	5.0
Public Works	Capital Project Technician	1	1.0
Public Works	Public Works Operations Manager	1	1.0
Public Works	Public Works Maintenance Supervisor	1	1.0
Public Works	Public Works Senior Maintenance Worker	1	1.0
Public Works	Public Works Maintenance Worker II	6	6.0
Public Works	Public Works Maintenance Worker I	1	1.0
Public Works	Surface Water & Env. Svcs. Manager	1	1.0
Public Works	Facility Maintenance Supervisor	1	1.0
Public Works	Facilities Maint. Worker II	1	1.0
Public Works	Administrative Assistant II	2	2.0
Public Works	Administrative Assistant III	1	1.0
Public Works	Engineering Technician (Traffic)	1	1.0
Public Works	Engineering Technician (Surface Water)	1	1.0
Public Works	Administrative Assistant II (Aurora/Interurban)	1	1.0
Public Works	Traffic Engineer	1	1.0
Public Works	Associate Traffic Engineer	1	1.0
Public Works	Engineering Technician	1	1.0
Public Works	Environmental Educator	1	1.0
Public Works	Surface Water Quality Specialist	1	1.0
Public Works	Right-of-Way Inspector	2	2.0
	<i>Department Total</i>	37	37.0
	<i>Total City Personnel</i>	147	144.2



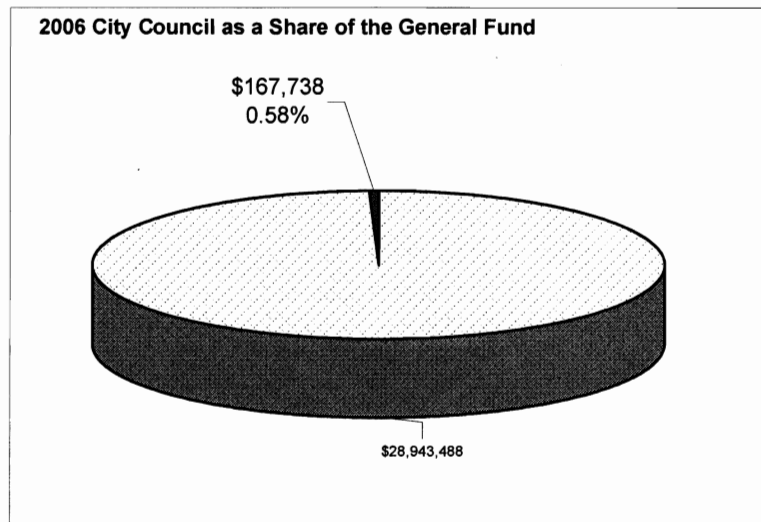
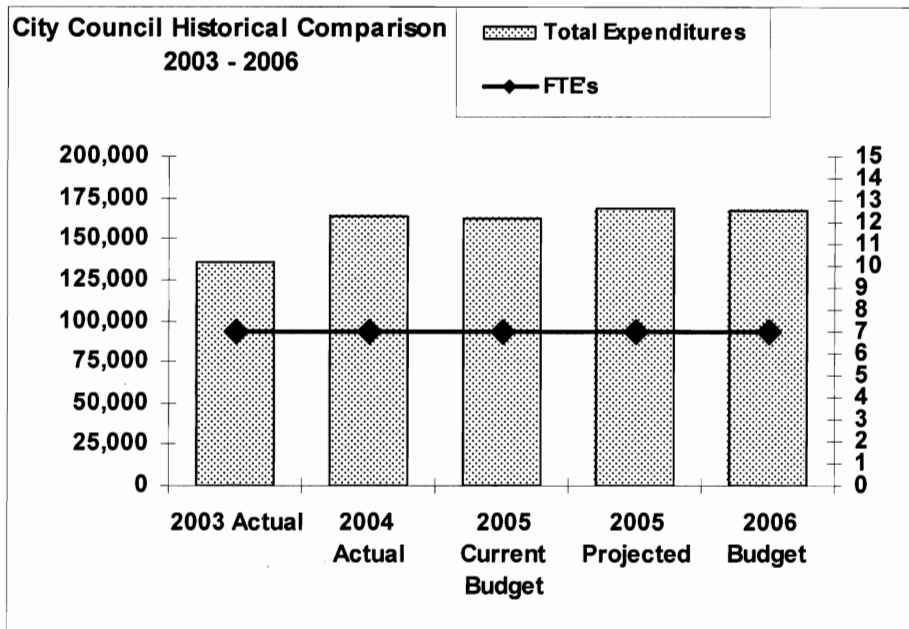
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City Council

Mission Statement

"The City Council is a representative body, comprised of seven citizens elected by the community to provide leadership to the organization and community. The Council seeks to maintain a healthy, vibrant and attractive place to live and work by adopting policies that create and support the values and vision of our community."





City Council 2006 Budget

2005 Key Accomplishments

Critical Success Factors:

Healthy, Vibrant Neighborhoods

- Achieved recognition in Seattle Magazine's Annual ranking as the best neighborhood to live in the Puget Sound area, besting 83 other communities.
- Adopted a revised Critical Areas Ordinance protecting the City's streams, wetlands, sensitive vegetation, and other natural resources.
- Adopted a motorized scooter ordinance to safely regulate these and other similar motorized devices in the public Right-of-Way.
- Restored and reprioritized funding for the City's street overlay and slurry seal program.
- Increased the priority of funding for improvements at A & B soccer fields and purchase of the South Woods property adjacent to Hamlin Park.

Economic Vitality and Financial Stability

- Awarded the bid for the \$25 million Aurora Corridor improvement and Interurban bridge project.
- Revised the North City design to four lanes in response to citizen concerns and awarded the bid for the \$6.5 million North City Improvement project.
- Issued guidance to establish an Economic Development Task Force to improve the guidance of the City's economic development efforts.

Quality Services and Facilities

- Completed Phase II of the Spartan Gym renovation in partnership with Shoreline School District achieving a first class facility for a fraction of the normal costs associated with such a project.
- Completed phase 1 (3rd Ave. Conveyance) of the 3rd Avenue NW Drainage Improvements Project.
- Completed the 3rd section of the Interurban Trail from 160th to 175th and 200th to 205th providing safe multi-modal transportation and recreational opportunities for citizens and visitors.

Innovative leadership and strategic planning

- Adopted the goal "Develop a plan for acquiring priority park, open space, critical area and surface water property" in the 2005-2006 Council Work Plan



City Council 2006 Budget

Innovative leadership and strategic planning – cont.

- Revised and adopted the 2005-2006 Council work plan and key milestones.
- Adopted a revised Comprehensive plan and the City's first ever master plans for transportation, surface water, and parks, recreation and open space.
- Reviewed, revised, and adopted the 2006-2011 Capital Improvement Plan to address capital improvements such as open space acquisitions, the annual road surface maintenance program, soccer field improvements, sidewalk construction, and the Neighborhood Parks Repair and Replacement program.

Community alliances and partnerships

- Hosted the seventh annual volunteer recognition breakfast to recognize the accomplishments of volunteers in service to the City of Shoreline.

Effective community relations and communications

- Published and distributed the 3rd edition of the City's Owner's Manual to all Shoreline households.
- Selected and honored 13 members of the community to receive Star Awards in Celebration of the community's 10th Anniversary.
- Updated Council meeting policy to include public comment for all agenda items.
- Continued work on the adopted council goal "**Develop and adopt policies to enhance public participation in city government.**"



City Council 2006 Budget

2005 – 2006 CITY COUNCIL WORKPLAN

Goal No. 1 Work toward completing the Aurora Corridor Project

Goal No. 2 Complete the Interurban Trail Project

Goal No. 3 Enhance our program for safe and friendly streets

Goal No. 4 Implement an active economic development plan

Goal No. 5 Implement the city hall project

Goal No 6 Review and consider improvements in code enforcement standards

**Goal No. 7 Develop a plan for acquiring priority park, open space, critical area
and surface water property.**



City Council 2006 Budget

City Council 2003 - 2006 Budget Comparison By Program							
Program Budget	2003 Actual	2004 Actual	2005	2005	2006 Budget	2005 Current	Percentage
			Current Budget	Projected		Budget versus	
City Council	\$135,798	\$163,784	\$162,969	\$168,718	\$167,738	\$4,769	2.9%
Total Expenditures	\$135,798	\$163,784	\$162,969	\$168,718	\$167,738	\$4,769	2.93%
Program Revenue							
City Council	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Fund Subsidy	\$135,798	\$163,784	\$162,969	\$168,718	\$167,738	\$4,769	2.93%
Total Resources	\$135,798	\$163,784	\$162,969	\$168,718	\$167,738	\$4,769	2.93%
Department Statistics							
FTEs	7	7	7	7	7	0	0

City Council 2003 - 2006 Budget Comparison By Object							
Object Category	2003 Actual	2004 Actual	2005	2005	2006 Budget	2005 Current	Percentage
			Current Budget	Projected		Budget versus	
Salaries	\$60,708	\$61,250	\$60,900	\$60,900	\$60,900	\$0	0.0%
Personnel Benefits	\$26,890	\$51,661	\$54,769	\$54,768	\$55,538	\$769	1.4%
Supplies	\$149	\$864	\$1,000	\$750	\$1,000	\$0	0.0%
Other Services & Charges	\$48,051	\$50,009	\$46,300	\$52,300	\$50,300	\$4,000	8.6%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenditures	\$135,798	\$163,784	\$162,969	\$168,718	\$167,738	\$4,769	2.93%
Revenue							
Other Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Fund Subsidy	\$135,798	\$163,784	\$162,969	\$168,718	\$167,738	\$4,769	2.93%
Total Resources	\$135,798	\$163,784	\$162,969	\$168,718	\$167,738	\$4,769	2.93%
Department Statistics							
FTEs	7	7	7	7	7	0	0
% of General Fund	0.52%	0.68%	0.53%	0.56%	0.58%	0.05%	10.19%

2006 Key Department Changes

- Past allocations for professional service requirements have proven inadequate for the City Council, therefore staff is recommending a \$4,000 increase for professional services to ensure that this item is properly funded. This is reflected in the increase for Other Services & Charges.

CITY COUNCIL

PROGRAM PURPOSE:

The City Council is a representative body, comprised of seven citizens elected by the community to provide leadership to the organization and community. The Council seeks to maintain a healthy, vibrant and attractive place to live and work by adopting policies that create and support the values and vision of our community.

CRITICAL SUCCESS FACTOR:

Innovative Leadership and Strategic Planning

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of residents that are satisfied with the overall quality of leadership provided by the City's elected officials	N/A	47%	47%	N/A
Percentage of residents who believe the City is moving in the right direction	N/A	58%	58%	N/A
Percentage of residents who rate the quality of life in Shoreline as the same or better than other cities	N/A	69%	69%	N/A

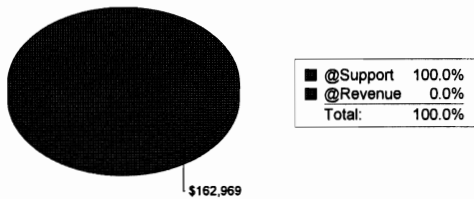
2005 Budget

Program Expenditures	\$162,969
Program Revenue	\$0
General Support	\$162,969

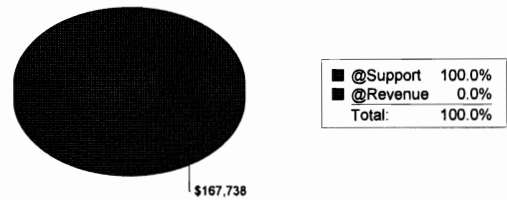
2006 Budget

Program Expenditures	\$167,738
Program Revenue	\$0
General Support	\$167,738

Program Revenue vs General Support



Program Revenue vs General Support





CITY MANAGER'S
OFFICE

City Manager's Office

Mission Statement

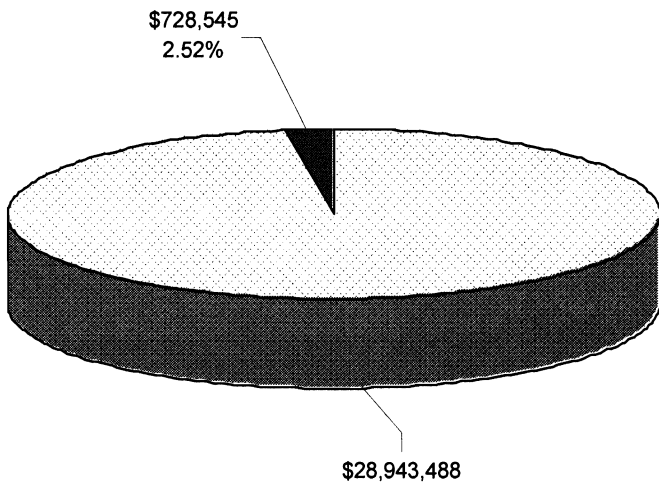
"Implement Council goals and direction, provide organizational leadership, and ensure the delivery of efficient and effective public services."

Department Programs

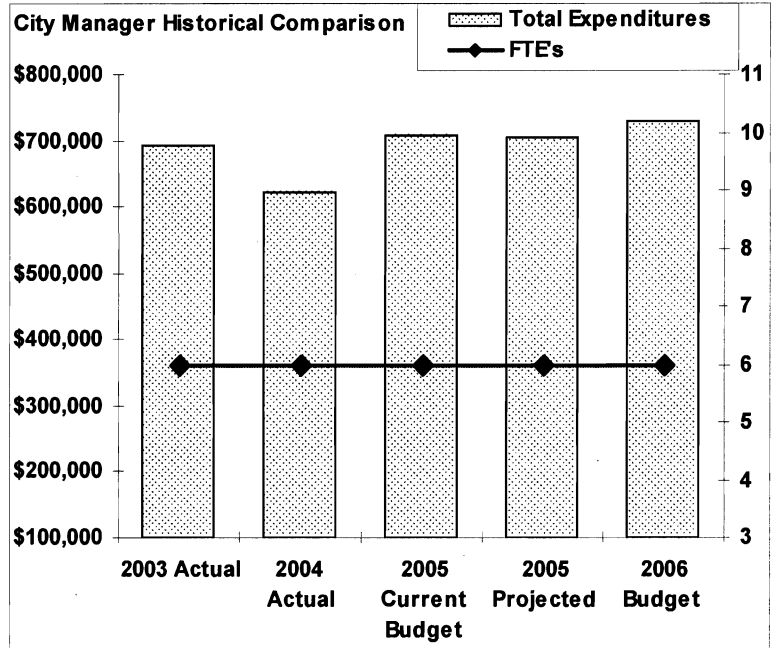
Organizational Strategic Planning and Council Policy Support

6.0 FTE

2006 City Manager as a Share of the General Fund



City Manager Historical Comparison





City Manager 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Quality services and facilities

- Participated in a 15 city Puget Sound Consortium for performance measurement to benchmark and improve services.
- Processed and responded to over 350 citizen letters and/or emails on behalf of the Council and City Manager's Office.
- Culminating in almost 9 years of public process and staff design and preparation work, broke ground for the Aurora Corridor/Interurban Bridge Improvement Project from 145th to 165th Street.
- Culminating in almost 6 years of public process and staff design and preparation work, broke ground for the North City improvement project.
- Participated on a steering committee with King County to develop a King County District Court Operational/Facility Master Plan.

Economic vitality and financial stability

- Will end 2005 with a projected \$9.95 million of General Fund and General Reserve ending fund balance, approximately equal to 37% of the General Fund annual revenues.
- Solicited community feedback regarding the City's long-range financial plan and unmet capital improvement needs through community workshops.
- Partnered with local business leaders, Forward Shoreline, and the Chamber of Commerce to participate in the five city North King County Economic Development study and summit.

Innovative leadership and strategic planning

- Managed the successful completion of the updated Comprehensive Plan in addition to the new Transportation Master Plan, Parks, Recreation, and Open Space Master Plan, and Surface Water Master Plan.
- Achieved recognition in Seattle Magazine's annual ranking as the number one neighborhood to live in the Puget Sound area, out of 84 neighborhoods.
- Reviewed and updated the City's strategic plan and created the PRO (Performance, Results, Outcomes) card planning/communications tool.



City Manager 2006 Budget

Community alliances and partnerships

- Worked with other municipalities to resolve issues related to regional jail services and expanded the use of Yakima County Jail as a lower cost jail provider. Also initiated use of the Issaquah jail facility as a low cost jail provider.
- Partnered with gas, electricity, water, telecommunication, and waste water service providers for the funding and construction of the North City and Aurora Corridor utility improvements.

Professional and committed workforce

- Completed the City's second employee satisfaction survey with many positive results and began work on an action plan improvement plan.
- Completed the City's first employee survey on training and professional development to determine organizational training needs.
- Initiated an employee sub-committee of organizational leaders to create opportunities for skill enhancement and other strategies for enhancing the workplace.



City Manager 2006 Budget

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Quality services and facilities

- Continue implementation of a city-wide performance measurement system
- Acquire property, complete design and begin construction of City Hall.
- Conduct a comprehensive analysis to determine the optimal solution for the provision of district court services in the City.
- Develop a customer service guideline and implement through a city wide training program.

Economic vitality and financial stability

- Provide leadership to meet the continued design and funding goals for the Aurora Corridor Project and Interurban Trail
- Provide leadership to complete the North City District Improvement Project
- Implement the long term financial plan to address operational and capital prioritization of unfunded needs.

Innovative leadership and strategic planning

- Work with departments to create departmental/divisional level PRO cards.
- Develop a city wide problem solving model using available industry best practices from high performing organizations.

Community alliances and partnerships

- Continue to build partnerships with business organizations such as the Chamber of Commerce, Forward Shoreline, and the North City Business District.
- Further alliances and explore opportunities for improving the community with Community agencies to include our utility districts, the School District, the Fire Department, and the Shoreline Community College.
- Continued collaboration with the Shoreline School District and the Shoreline Water District to protect the South Woods property.

Professional and committed workforce

- Continue to develop the organization for continuous improvement in productivity and customer service
- Develop a responsive action plan for the 2005 employee survey



City Manager 2006 Budget

City Manager 2003 - 2006 Budget Comparison By Program							
Program Expenditures	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Organization Strategic Planning & Council Policy	\$693,797	\$620,438	\$709,278	\$705,576	\$728,545	\$19,267	2.72%
Total Expenditures	\$693,797	\$620,438	\$709,278	\$705,576	\$728,545	\$19,267	2.72%
Program Revenue							
Other Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Fund Subsidy	\$693,797	\$620,438	\$709,278	\$705,576	\$728,545	\$19,267	2.72%
Total Resources	\$693,797	\$620,438	\$709,278	\$705,576	\$728,545	\$19,267	2.72%
Department Statistics							
FTEs	6	6	6	6	6	0	0.00%

City Manager 2003 - 2006 Budget Comparison By Object							
Object Category	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Salaries	\$476,380	\$463,357	\$493,317	\$493,317	\$509,386	\$16,069	3.26%
Personnel Benefits	\$107,008	\$102,857	\$114,261	\$114,259	\$117,459	\$3,198	2.80%
Supplies	\$5,591	\$7,446	\$5,000	\$4,500	\$5,500	\$500	10.00%
Other Services & Charges	\$104,818	\$46,778	\$96,700	\$93,500	\$96,200	-\$500	-0.52%
Intergovernmental Services	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund Payments for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Expenditures	\$693,797	\$620,438	\$709,278	\$705,576	\$728,545	\$19,267	2.72%
Revenue							
Other Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Fund Subsidy	\$693,797	\$620,438	\$709,278	\$705,576	\$728,545	\$19,267	2.72%
Total Resources	\$693,797	\$620,438	\$709,278	\$705,576	\$728,545	\$19,267	2.72%
Department Statistics							
FTEs	6	6	6	6	6	0	0
% of General Fund	2.66%	2.57%	2.29%	2.33%	2.52%	0.23%	9.97%

ORGANIZATION STRATEGIC PLANNING AND COUNCIL POLICY SUPPORT & IMPLEMENTATION

PROGRAM PURPOSE:

The City Manager's Office is accountable to the City Council for operational and financial results and organizational leadership.

CRITICAL SUCCESS FACTOR:

Innovative Leadership and Strategic Planning

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of citizens that rate the quality of services provided by the City of Shoreline as better or about the same as compared to other cities in the state	N/A	69%	69%	75%
Percentage of citizens that rate the value of services received for their city taxes paid as Average, Good or Excellent.	N/A	75%	75%	80%
Percentage of Employees who Have a Clear Understanding of City's Mission, Goals, and Organizational Values	90%	90%	94%	95%
Percentage of employees who rate the City of Shoreline as "one of the best" or "above average" as an organization to work for compared with other organizations	64%	64%	73%	75%
Percentage of residents who are neutral, satisfied or very satisfied with the effectiveness of the City Manager and appointed staff	N/A	49%	49%	50%
Percentage of residents who rate City employees as excellent or good providers of customer service	N/A	53%	53%	65%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
City operating reserves as a percentage of operating revenues	43%	49.4%	36.7%	25%
Number of regular City employees per 1,000 population	2.5	2.6	2.6	2.6
Operating expenditures per capita (real dollars)	469	467	506	N/A
Program budget as a percent of the City's operating budget	2.5%	2.5%	2.5%	2.5%
Support service costs as a percentage of the City's general fund	15.6%	15.2%	13.7%	15%

ORGANIZATION STRATEGIC PLANNING AND COUNCIL POLICY SUPPORT & IMPLEMENTATION

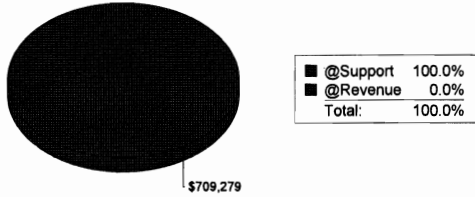
2005 Budget

Program Expenditures	\$709,279
Program Revenue	\$0
General Support	\$709,279

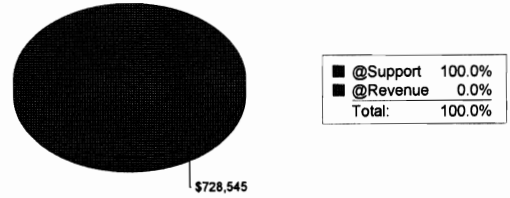
2006 Budget

Program Expenditures	\$728,545
Program Revenue	\$0
General Support	\$728,545

Program Revenue vs General Support



Program Revenue vs General Support





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City Clerk

CITY CLERK



City Clerk 2006 Budget

Mission Statement

The City Clerk facilitates the effective functioning of the democratic process in the City of Shoreline's governance. We do this by: overseeing the efficient and legal conduct of City Council meetings and appeal hearings; ensuring public access to City records; and advising and assisting with the availability, protection, and retention of City Records.

Department Programs

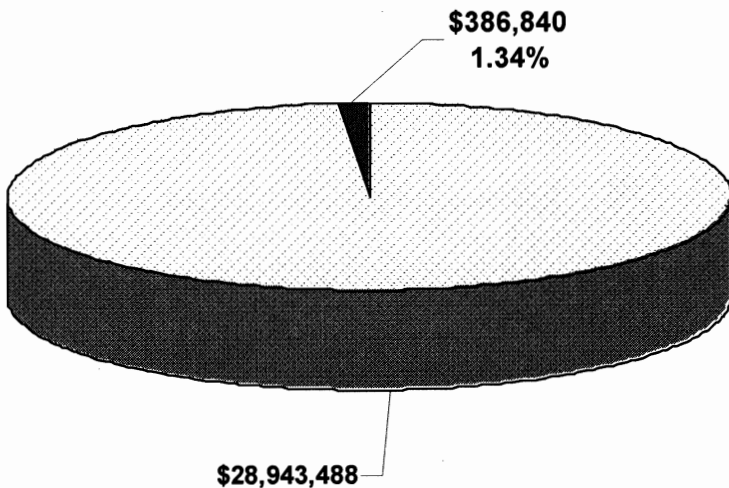
Public Records and City Council Meeting Management

3.8 FTE

Sister City

0.0 FTE

2006 City Clerk as a Share of the General Fund



City Clerk Historical Comparison





City Clerk 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Quality Services and Facilities

- Completed move into new Records Center
- Completed outline of Disaster Recovery Plan
- Continued working with other departments on microfilm preservation and scanning permit records
- Developed City Clerks Portal community which is used by all departments for current Council information, research, and contract routing

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Quality Services and Facilities:

- Complete development of City Clerk's Records database for the Portal
- Continue working with departments on development of their portal pages and with Information Systems on overall system design
- Implement training for staff on public records management and disclosure at time of hire
- Continue working with all departments in the protection of essential and permanent records to meet state requirements and to provide back-up in case of emergency
- Provide training to the City Council on parliamentary procedure

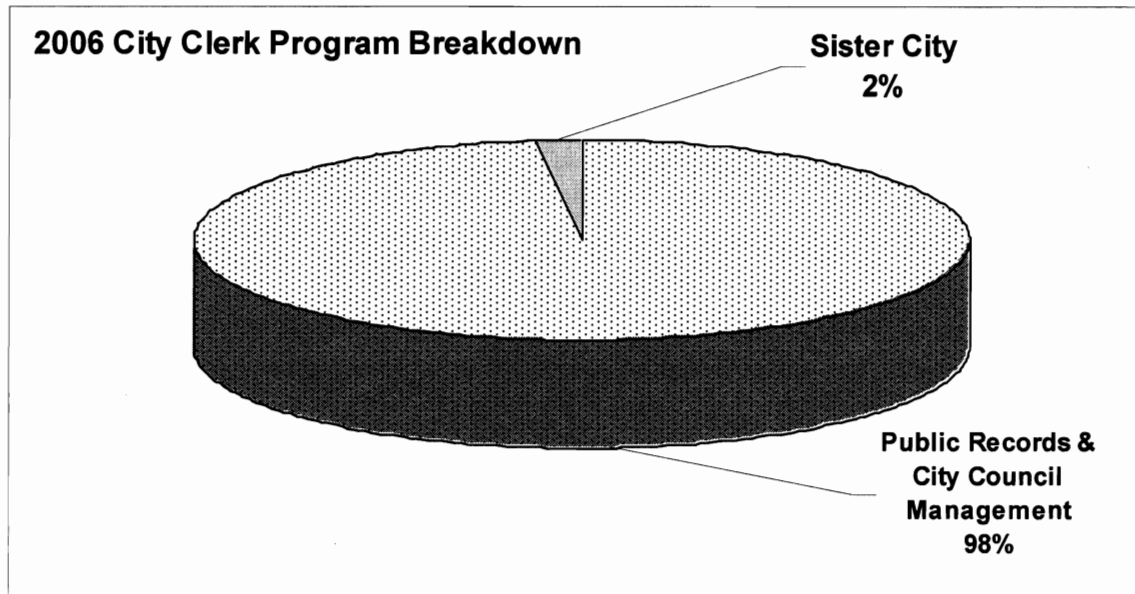
Economic Vitality and Financial Leadership:

- Implement a business registration program



City Clerk 2006 Budget

City Clerk 2003 - 2006 Program Budget Comparison							
Program Expenditures	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Public Records & City Council Management	\$310,897	\$314,775	\$354,482	\$353,349	\$379,840	\$25,358	7.15%
Sister City	NA	\$5,395	\$7,000	\$0	\$7,000	\$0	0.00%
Total Program Budget	\$310,897	\$320,170	\$361,482	\$353,349	\$386,840	\$25,358	7.02%
Program Revenue							
Public Records & City Council Management	\$39,640	\$26,381	\$31,230	\$28,001	\$26,030	-\$5,200	-16.65%
Total Program Revenue	\$39,640	\$26,381	\$31,230	\$28,001	\$26,030	-\$5,200	-16.65%
General Fund Subsidy	\$271,257	\$293,789	\$330,252	\$325,348	\$360,810	\$30,558	9.25%
Total Resources	\$310,897	\$320,170	\$361,482	\$353,349	\$386,840	\$25,358	7.02%
Program Statistics							
FTE's	4	4	3.8	3.8	3.8	0	0.00%





City Clerk 2006 Budget

City Clerk 2003 - 2006 Budget By Object							
Object Category	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Salaries	\$191,553	\$196,240	\$201,144	\$199,243	\$219,570	\$18,426	9.2%
Personnel Benefits	\$55,236	\$57,353	\$65,228	\$60,373	\$66,720	\$1,492	2.3%
Supplies	\$8,977	\$8,033	\$8,425	\$7,725	\$8,500	\$75	0.9%
Other Services & Charges	\$55,131	\$58,544	\$86,685	\$86,008	\$92,050	\$5,365	6.19%
Total Expenditures	\$310,897	\$320,170	\$361,482	\$353,349	\$386,840	\$25,358	7.02%
Revenue							
Licenses & Permits	\$31,816	\$24,526	\$24,530	\$26,501	\$24,530	\$0	0.00%
Charges for Goods and Services	\$4,831	\$1,845	\$6,700	\$1,500	\$1,500	-\$5,200	(77.61%)
Miscellaneous Revenue	\$2,993	\$10	\$0	\$0	\$0	\$0	0.00%
Total City Clerk Revenue	\$39,640	\$26,381	\$31,230	\$28,001	\$26,030	-\$5,200	-16.65%
General Fund Subsidy	\$271,257	\$293,789	\$330,252	\$325,348	\$360,810	\$30,558	9.25%
Total Resources	\$310,897	\$320,170	\$361,482	\$353,349	\$386,840	\$25,358	7.02%
Department Statistics							
FTE's	4	4	3.8	3.8	3.8	0	0
% of General Fund	1.19%	1.33%	1.17%	1.17%	1.34%	0.17%	14.57%

2006 Key Department Changes

- Operating rentals were increased by \$4,600 in the proposed 2006 budget. This is to cover the increased set-up costs City Council Meetings and Hearing Examiner hearings. This change is reflected in the increase for Other Services & Charges.
- A \$985 increase was made in professional services to cover costs for recording the City Council meetings. This change is reflected in the increase for Other Services & Charges.
- During 2005 the City Council authorized that the City Clerk classification be moved from range 53 to 55 of the City's compensation classification system. This change resulted in increased salaries budget for 2006. This change, plus the recommended market adjustment of 2.28% and anticipated step increases for personnel within the department account for the \$18,426 increase in budgeted salaries from 2005 to 2006.

PUBLIC RECORDS & CITY COUNCIL MEETING MANAGEMENT

PROGRAM PURPOSE:

The City Clerk's Office oversees the legal and efficient operation of City Council meetings and Hearing Examiner appeal hearings and manages the availability, protection and retention of City records to facilitate the democratic process for the citizens of Shoreline.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of City Council packets available to the public on the City website the day after receipt by City Councilmembers		97%	97%	100%
Percentage of external customers who rate the City Clerk's public disclosure process as very good or excellent		94%	95%	100%
Percentage of internal customers rating the City Clerk's Office services very good or excellent		99%	99%	100%

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of boxes of records accessioned into the Records Center		290	200	200
Number of City Council packets and sets of minutes produced		37	42	42
Number of contracts and property records, agreements processed, recorded, and/or filed		500	400	400
Number of items uploaded to the web site or network		946	1,300	1,200
Number of pages of public records provided		13,773	7,500	7,000
Number of public records requests processed		192	165	150
Number of specialty business licenses issued		202	193	200

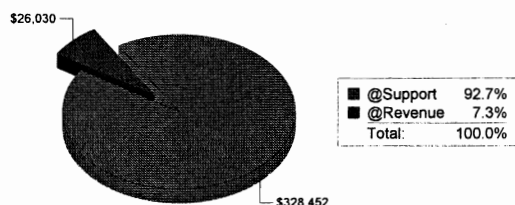
2005 Budget

Program Expenditures	\$354,482
Program Revenue	\$26,030
General Support	\$328,452

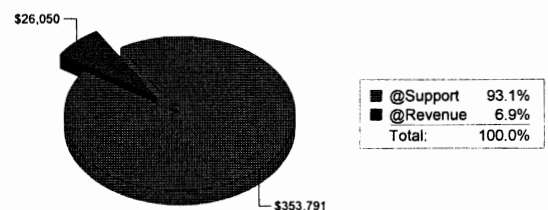
2006 Budget

Program Expenditures	\$379,841
Program Revenue	\$26,050
General Support	\$353,791

Program Revenue vs General Support



Program Revenue vs General Support



SISTER CITY RELATIONS

PROGRAM PURPOSE:

To seek international relationships which will enhance Shoreline citizens' understanding of other cultures, and/or which will allow the City to engage in productive and mutually beneficial exchanges of new technology, techniques, and solutions to problems with cities of comparable development.

CRITICAL SUCCESS FACTOR:

Community Alliances and Partnerships

Measurement: WORKLOAD

	2003	2004	2005	TARGET
Number of Sister Cities Association meetings and events supported during sister city visit		27		

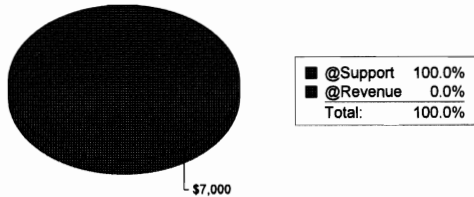
2005 Budget

Program Expenditures	\$7,000
Program Revenue	\$0
General Support	\$7,000

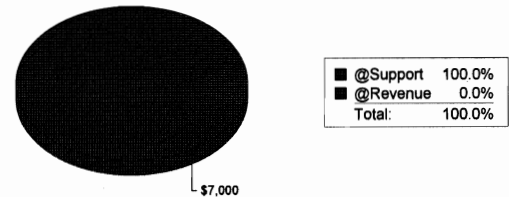
2006 Budget

Program Expenditures	\$7,000
Program Revenue	\$0
General Support	\$7,000

Program Revenue vs General Support



Program Revenue vs General Support





Communications & Intergovernmental Relations

**COMMUNICATIONS
& INTERGOVT'L
RELATIONS**



Communications and Intergovernmental Relations 2006 Budget

Mission Statement

The mission of Communications and Intergovernmental Relations is to create two-way communication mechanisms between City government, Shoreline residents and other key stakeholders. Our goal is to encourage involvement in City decision making processes and enhance understanding and use of City services.

Department Programs

Communications

1.47 FTE

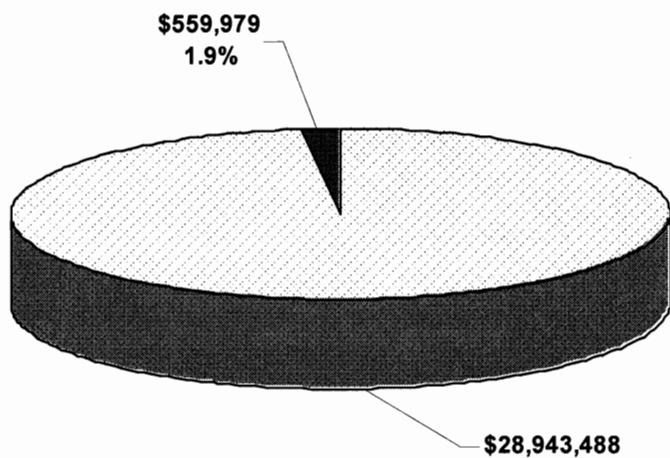
Intergovernmental Relations

0.56 FTE

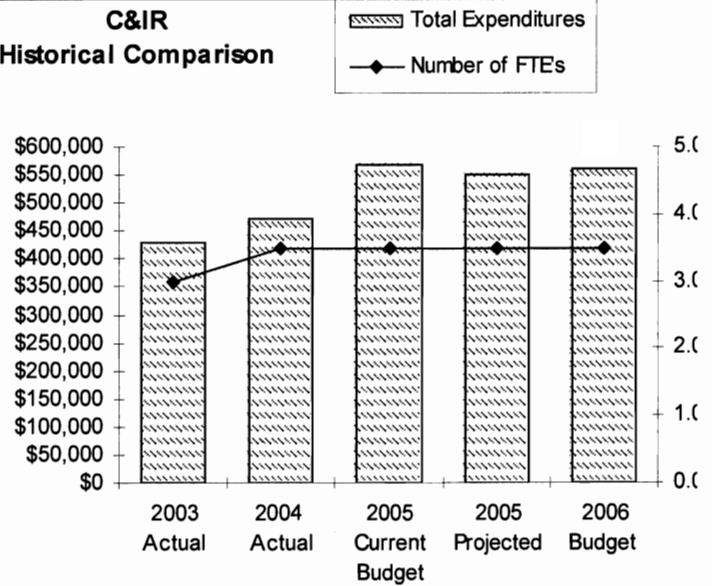
Neighborhoods

1.47 FTE

2006 C&IR as a Share of the General Fund



C&IR
Historical Comparison





Communications and Intergovernmental Relations 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Healthy, Vibrant Neighborhoods

- Council approved four Mini-Grants in 2005 to provide neighborhood enhancements.
- Facilitated monthly Council of Neighborhoods meetings.
- Facilitated Council of Neighborhoods participation in City events such as Swingin' Summer's Eve, Celebrate Shoreline and National Night Out Against Crime.
- Conducted leadership training for neighborhood leaders.

Economic Vitality and Financial Stability

- Secured \$10 million in the new state transportation revenue package for the Aurora Corridor Project.
- Developed and implemented communication plans for economic development projects including business enhancement activities for North City and Aurora: business directory for North City businesses, Aurora Corridor Project folder, construction fence murals for North City, "Business Open" banners for North City; posters and flyers for Aurora businesses to display.

Effective community relations and communications

- Developed and implemented communication plans for key City Council goals, e. g., safe and friendly streets and Comprehensive Plan update/Master Plans.
- Developed and implemented communication plans for City projects such as the Aurora Corridor, North City, Interurban Trail, 3rd Avenue Drainage Improvements and Richmond Beach Overcrossing Project.
- Updated, published and distributed 2005 edition of Owner's Manual; mailing included a magnet with 546-1700 phone number.
- Produced 9 issues of Currents newsletter including the special budget issue and the 10-year Anniversary issue.
- Developed and implemented communication pieces for the 10th Year Anniversary celebration and events.
- Coordinated Council candidate information and orientation process.
- Managed event planning and implementation for North City groundbreaking, Aurora Corridor/Interurban Trail Bridges groundbreaking, Interurban Trail North B Segment and South Central Segment groundbreaking, 3rd Ave NW drainage project ribbon cutting.
- Developed and implemented communication pieces for the "Best Place to Live" designation by Seattle Magazine.



Communications and Intergovernmental Relations 2006 Budget

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Effective Community Relations and Communications

- Continue to develop and implement communication plans and public outreach programs for Council goals and City's CIP Projects including Aurora Corridor, North City, Interurban Trail, 3rd Avenue NW Drainage Improvements, economic development plan, code enforcement enhancements and safe and friendly streets
- Conduct 2006 Citizen Satisfaction Survey.
- Produce Currents newsletter 10 times a year and the City Source column in The Enterprise.
- Continue upgrading Web site and improving its utility to users.
- Continue programming for Channel 21.
- Manage planning and implementation for groundbreaking, ribbon cuttings and other ceremonial events.

Economic Vitality and Financial Stability

- Continue to secure state and federal funding for the Aurora Corridor, Interurban Trail and other key priorities in the CIP.
- Develop communication pieces to implement the economic development program.

Healthy, Vibrant Neighborhoods

- Administer City Council approved Mini-Grants to improve and enhance neighborhoods.
- Work with Neighborhood Traffic Safety Program for safer streets.
- Facilitate monthly Council of Neighborhoods meetings.
- Facilitate Council of Neighborhoods participation in City events such as Swingin' Summer's Eve, Celebrate Shoreline and National Night Out Against Crime.
- Assist with coordination of Volunteer Breakfast.

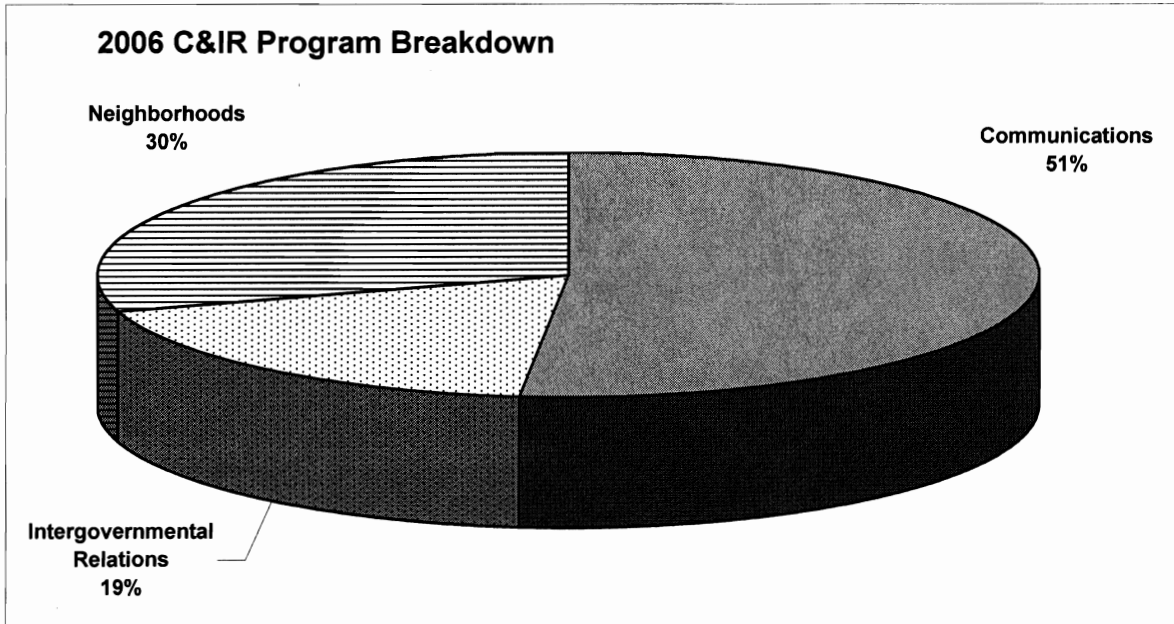
Community Alliances & Partnerships

- Provide leadership to enhance partnerships with community groups, agencies and funding partners at all levels of government to accomplish key City priorities.
- Provide leadership skills training to neighborhood leaders.



Communications and Intergovernmental Relations 2006 Budget

Communications & Intergovernmental Relations 2003 - 2006 Budget Comparison By Program							
Expenditures by Objects	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Communications	\$202,796	\$246,164	\$283,359	\$287,923	\$289,073	\$5,714	2.02%
Intergovernmental Relations	\$96,851	\$90,167	\$102,877	\$103,422	\$104,171	\$1,294	1.26%
Neighborhoods	\$130,850	\$136,668	\$181,942	\$160,230	\$166,735	-\$15,207	-8.36%
Total Expenditures	\$430,497	\$472,999	\$568,178	\$551,575	\$559,979	-\$8,199	-1.44%
Revenue							
Other Revenues	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Fund Subsidy	\$430,497	\$472,999	\$568,178	\$551,575	\$559,979	-\$8,199	-1.44%
Total Communication Resources	\$430,497	\$472,999	\$568,178	\$551,575	\$559,979	-\$8,199	-1.44%





Communications and Intergovernmental Relations 2006 Budget

Communications & Intergovernmental Relations 2003 - 2006 Budget Comparison By Object							
Object Category Name	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Salary	\$210,029	\$219,620	\$232,241	\$233,017	\$232,839	\$598	0.26%
Benefits	\$47,715	\$50,238	\$57,311	\$57,302	\$58,159	\$848	1.48%
Supplies	\$7,389	\$8,751	\$6,968	\$8,550	\$6,650	-\$318	-4.56%
Other Services & Charges	\$165,364	\$194,390	\$271,658	\$252,706	\$262,331	-\$9,327	-3.43%
Intergovernmental Services	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Expenditures	\$430,497	\$472,999	\$568,178	\$551,575	\$559,979	-\$8,199	-1.44%
Revenue							
Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total C&IR Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Fund Subsidy	\$430,497	\$472,999	\$568,178	\$551,575	\$559,979	-\$8,199	-1.44%
Total C&IR Resources	\$430,497	\$472,999	\$568,178	\$551,575	\$559,979	-\$8,199	-1.44%
Department Statistics							
% of General Fund	1.65%	1.96%	1.83%	1.82%	1.93%	0.10%	5.5%
Number of FTEs	3.0	3.5	3.5	3.5	3.5	0.00	0.0%

2006 Key Department Changes

- The 2006 Budget includes \$25,000 for the 2006 Citizen Satisfaction survey. This survey is conducted every other year.
- The 2005 budget includes \$12,000 in 2004 carry-overs related to the mini-grant program and \$28,000 to complete the Owner's Manual. These costs are not included in the 2006 budget and therefore account for the major reason that the other services and charges expenditure category is less in 2006 than in 2005.

COMMUNICATIONS

PROGRAM PURPOSE:

The Communications program develops and uses two-way communication resources to deliver and elicit useful information to and from our residents and other key stakeholders.

CRITICAL SUCCESS FACTOR:

Effective Community Relations and Communications

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of residents who are satisfied with public involvement in local decision-making		53%	53%	N/A
Percentage of residents who are satisfied with quality of programming on City's Government Access Channel		44%	44%	N/A
Percentage of residents who are satisfied with the quality of the City's newsletter, "Currents"		71%	71%	N/A
Percentage of residents who are satisfied with the quality of the City's web site		47%	47%	N/A

Measurement: OTHER	2003	2004	2005	TARGET
Number of Website visits	166,258	151,618		152,000

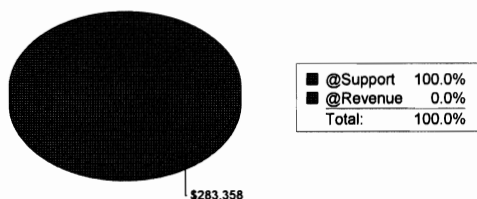
2005 Budget

Program Expenditures	\$283,358
Program Revenue	\$0
General Support	\$283,358

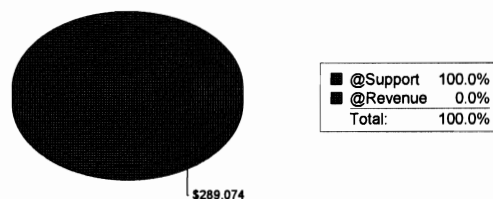
2006 Budget

Program Expenditures	\$289,074
Program Revenue	\$0
General Support	\$289,074

Program Revenue vs General Support



Program Revenue vs General Support



INTERGOVERNMENTAL RELATIONS

PROGRAM PURPOSE:

The Intergovernmental Relations program provides staff support for legislative objectives and intergovernmental alliances and partnerships that further the City's goals and priorities.

CRITICAL SUCCESS FACTOR:

Community Alliances and Partnerships

Measurement: EFFICIENCY

	2003	2004	2005	TARGET
Intergovernmental Relations as a percentage of the City's operating budget	.4%	.4%	.4%	N/A

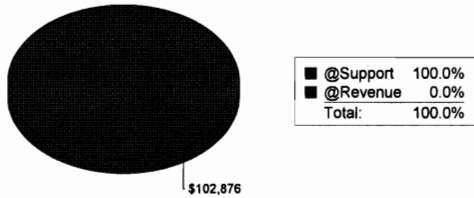
2005 Budget

Program Expenditures	\$102,876
Program Revenue	\$0
General Support	\$102,876

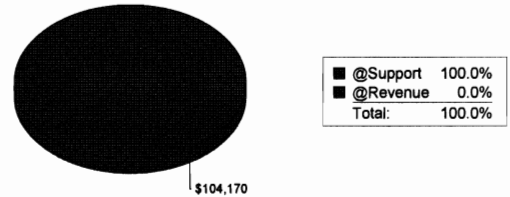
2006 Budget

Program Expenditures	\$104,170
Program Revenue	\$0
General Support	\$104,170

Program Revenue vs General Support



Program Revenue vs General Support



NEIGHBORHOODS

PROGRAM PURPOSE:

The Council of Neighborhoods was created in 1996 by City Council Resolution No. 54 to provide a vehicle for two-way communication between the City and its residents. The Neighborhoods program provides support, advice and assistance to the Council of Neighborhoods to build healthy, vibrant neighborhoods.

The Mini-Grant program was created in 1996 by City Council Resolution No. 54 to provide funding for neighborhood groups to make improvements that enhance the Shoreline community.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of residents rating the condition of their neighborhoods as excellent or good		59%	59%	N/A
Percentage of residents who think Shoreline is an excellent or good place to live		87%	87%	N/A
Percentage of residents who think that the overall quality of life in the City is excellent or good		93%	93%	N/A

Measurement: OTHER	2003	2004	2005	TARGET
Dollar value of improvements funded through the Mini-Grant program	\$13,100	\$8,797		\$12,000
Number of City Neighborhoods participating in the Mini-Grant program	4	3		3

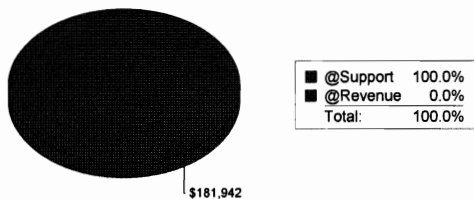
2005 Budget

Program Expenditures	\$181,942
Program Revenue	\$0
General Support	\$181,942

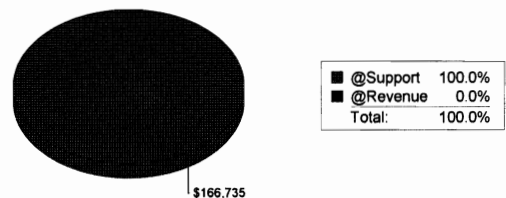
2006 Budget

Program Expenditures	\$166,735
Program Revenue	\$0
General Support	\$166,735

Program Revenue vs General Support



Program Revenue vs General Support





Human Services



Human Services 2006 Budget

Mission Statement

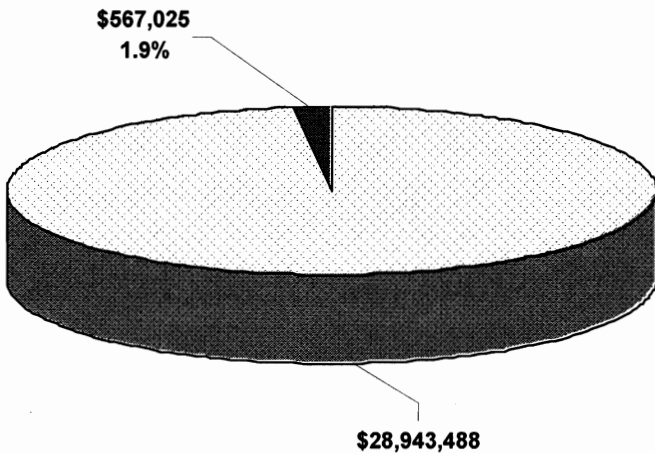
The mission of Human Services is to foster the development of a strong, safe and resilient community by serving as a catalyst and working with organizations and individuals to enable Shoreline citizens to meet their individual and family's needs for physical, mental, social and economic well being through an effective and accessible system of services.

Department Program

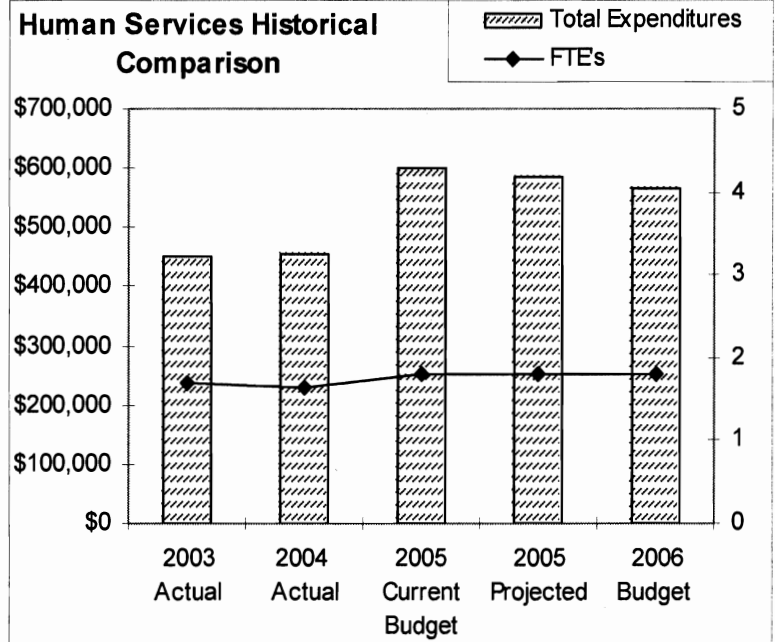
Support for Social Agencies

1.8 FTE

2006 Human Services as a Share of the General Fund



Human Services Historical Comparison





Human Services 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Quality Services and Facilities

- Will provide access to human services to an estimated 15,750 Shoreline residents
- Facilitated Hopelink's opening of a permanent service site in Shoreline
- Initiated Minor Home Repair program assisting senior, disabled and low income homeowners

Innovative leadership and strategic planning

- Addressed hunger and food anxiety concerns facing Shoreline citizens by convening coalition of congregations, service providers and funders to increase responsiveness of food and emergency services system
- Supported City Council's review of human services needs and responses

Effective community relations and communications

- Maintained strong partnerships with Shoreline Public Schools and among human services agencies through the Community Resource Team – led community response to youth suicide and depression
- Strengthened service systems through support and leadership of the North Urban Human Services Alliance and the Shoreline/Northshore Network

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Quality Services and Facilities

- Continue expanded support of \$62,311 in General Funds for eighteen Human Services agencies begun in 2005 by Council

Innovative Leadership and Strategic Planning

- Enhance other funders', e.g. United Way, local civic groups and governments' understanding of Shoreline's human services needs
- Implement Council's high priority human services strategies



Human Services 2006 Budget

Community Alliances and Partnerships

- Maintain strong partnership with Shoreline Public Schools, United Way, and service providers in order to identify and address critical and changing needs in the community.

Human Services Program 2003 - 2006 Budget Comparison By Program							
Program Budget	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Support for Social Agencies	\$453,235	\$453,325	\$599,980	\$583,414	\$567,025	-\$32,955	-5.49%
Total Expenditures	\$453,235	\$453,325	\$599,980	\$583,414	\$567,025	-\$32,955	-5.49%
Program Revenue							
Program Revenue	\$120,143	\$140,143	\$191,066	\$166,431	\$151,859	-\$39,207	-20.52%
Total Resources	\$120,143	\$140,143	\$191,066	\$166,431	\$151,859	-\$39,207	-20.52%
Department Statistics							
FTEs	1.70	1.65	1.80	1.80	1.80	0	0.00%

Human Services 2003 - 2006 Budget Comparison By Object							
Object Category	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Salaries	\$108,403	\$121,478	\$122,708	\$122,707	\$125,765	\$3,057	2.49%
Personnel Benefits	\$27,389	\$30,892	\$33,388	\$31,761	\$34,276	\$888	2.66%
Supplies	\$3,163	\$1,216	\$1,450	\$1,312	\$1,200	-\$250	-17.24%
Other Services & Charges	\$314,280	\$299,739	\$442,434	\$427,634	\$405,784	-\$36,650	-8.28%
Intergovernmental Services	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Expenditures	\$453,235	\$453,325	\$599,980	\$583,414	\$567,025	-\$32,955	-5.49%
Revenue							
Intergovernmental Revenue	\$120,143	\$140,143	\$191,066	\$166,431	\$151,859	-\$39,207	-20.52%
Total Human Services Revenue	\$120,143	\$140,143	\$191,066	\$166,431	\$151,859	-\$39,207	-20.52%
General Fund Subsidy	\$333,092	\$313,182	\$408,914	\$416,983	\$415,166	\$6,252	1.53%
Total Resources	\$453,235	\$453,325	\$599,980	\$583,414	\$567,025	-\$32,955	-5.49%
Department Statistics							
FTEs	1.70	1.65	1.80	1.80	1.80	0	0.00%
% of General Fund	1.7%	1.9%	1.9%	1.9%	2.0%	0.02%	1.18%



Human Services 2006 Budget

2006 Department Changes

- To account for the anticipated reduction in CDBG funding, this budget includes a \$21,000 increase in the General Fund contribution to human services funding. This contribution keeps the City total allocation at 2005 levels.
- The 2005 Current Budget includes \$20,698 in 2004 carry-over expenditures for Hopelink-Emergency Services, this amount will not be included in the 2006 Budget.
- The 2005 Current Budget includes \$10,000 for special projects if additional CDBG funding becomes available. This amount is not included in 2006 as the additional funding is not anticipated.

HUMAN SERVICES: SUPPORT FOR SOCIAL AGENCIES

PROGRAM PURPOSE:

Human Services fosters the development of an effective and accessible system of human services to meet the needs of Shoreline residents.

CRITICAL SUCCESS FACTOR:

Community Alliances and Partnerships

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percent of Shoreline residents served in "A Safe Haven From All Forms of Violence and Abuse" service area.	0.2%	0.2%	0.3%	0.2%
Percent of Shoreline residents served in "Educational and Job Skills" service area.	N/A	N/A	0.8%	0.2%
Percent of Shoreline residents served in "Food to Eat and a Roof Overhead" service area.	14.6%	15.3%	13.6%	8.6%
Percent of Shoreline residents served in "Health Care" service area.	N/A	N/A	0.5%	.03%
Percent of Shoreline residents served in "Supportive Relationships" service area.	16.0%	15.2%	14.8%	3.1%
Percentage of service goals met by human service contractors	77%	85%	84%	80%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Program cost per capita	\$8.60	\$8.60	\$11.43	\$10.80
Program expenditures as a percentage of City's operating budget	1.8%	1.8%	2.3%	2.1%

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of citizens receiving emergency food and shelter	2,707	1,974	2,116	2,403
Number of major home repair projects completed	16	21	16	14
Number of older adults receiving congregate meals and home delivered meals	365	413	350	342
Number of Shoreline Residents served in "A Safe Haven from all Forms of Violence and Abuse" service area.	104	127	170	105
Number of Shoreline Residents served in "Educational and Job Skills" service area.	N/A	N/A	416	116
Number of Shoreline Residents served in "Food to Eat and a Roof Overhead" service area.	7,678	8,092	7,146	9,068
Number of Shoreline Residents served in "Health Care" service area.	N/A	N/A	280	16
Number of Shoreline Residents served in "Supportive Relationships" service area.	8453	8038	5610	1610
Number of Shoreline residents served through contracts	16,235	16,257	15,790	12,762

HUMAN SERVICES: SUPPORT FOR SOCIAL AGENCIES

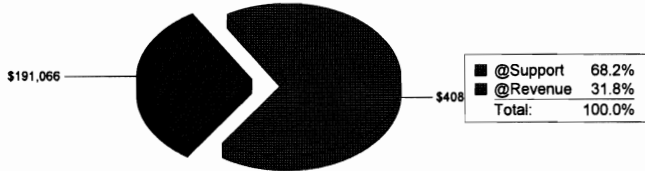
2005 Budget

Program Expenditures	\$599,980
Program Revenue	\$191,066
General Support	\$408,914

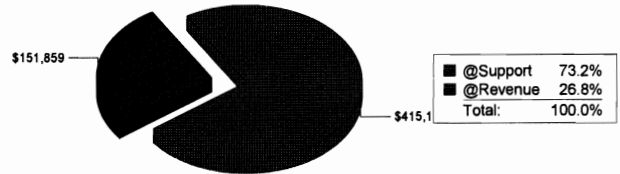
2006 Budget

Program Expenditures	\$567,024
Program Revenue	\$151,859
General Support	\$415,165

Program Revenue vs General Support



Program Revenue vs General Support





CITY ATTORNEY

City Attorney



City Attorney 2006 Budget

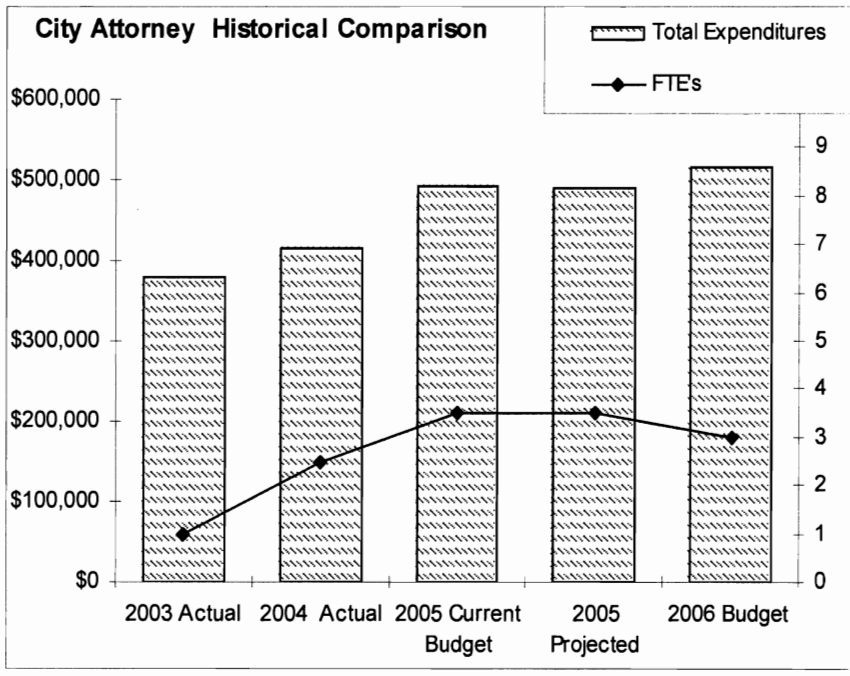
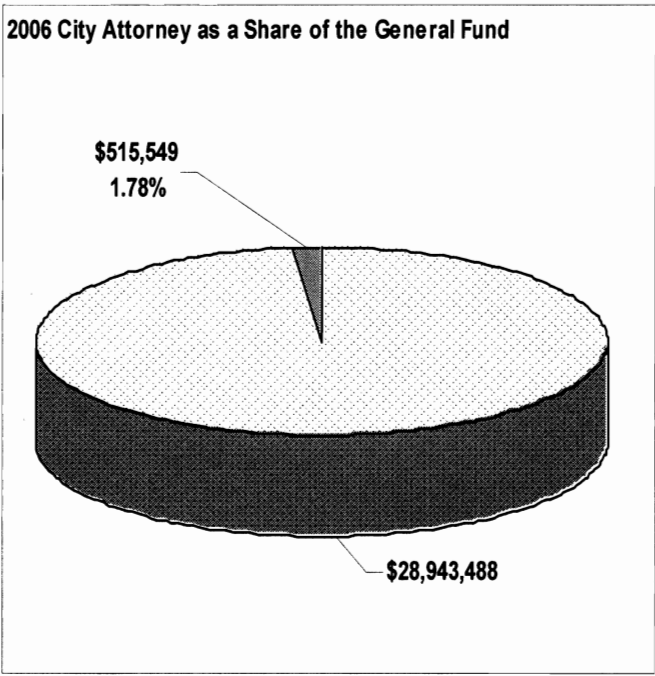
"The City Attorney provides accurate and timely legal advice to the Council, City departments and advisory boards and commissions to improve effectiveness and minimize risk of City operations and oversees criminal justice services to the public"

Department Program and Activities

Legal Services
3.00 FTE

Prosecuting Attorney & Domestic Violence Victim Advocacy and Case Management

0.0 FTE
(Contracted Service)





City Attorney 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Economic Vitality and Financial Stability

- Aurora 145th -165th Property Acquisition
- Midvale and Ronald Place R-O-W vacations

Innovative Leadership and Strategic Planning

- Emergency Management Plan Amendments

Community Alliances and Partnerships

- Metro Boeing Creek Park Detention Project and Mitigation Agreement

Healthy, Vibrant Neighborhoods

- Five Administrative Appeals of permits or code enforcements



City Attorney 2006 Budget

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Healthy, Vibrant Neighborhoods

- Finish Critical Areas Amendments and tree regulation

Economic Vitality and Financial Stability

- Aurora Corridor North-Environmental Review and negotiated property acquisition
- Aurora Corridor 145th to 165th complete negotiation or condemnation (2 properties)

Innovative Leadership and Strategic Planning

- Long-Term Municipal Court Services Contract or Alternative Court

Quality Services and Facilities

- SPU Franchise Extension
- City Hall Site acquisition
- Hamlin Park Property Acquisition from SPU

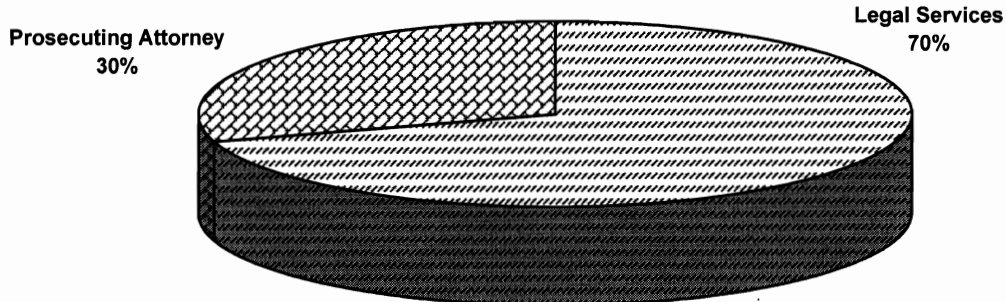


City Attorney 2006 Budget

City Attorney 2003 - 2006 Budget Comparison By Program

Program Budget	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	
						2006 Budget	Percentage Change
Legal Services	\$235,161	\$269,147	\$329,867	\$327,467	\$362,549	\$32,682	9.91%
Prosecuting Attorney	\$105,000	\$105,000	\$118,000	\$118,000	\$153,000	\$35,000	29.66%
Domestic Violence Victim Advocacy	\$38,131	\$40,823	\$43,219	\$43,217	\$0	-\$43,219	(100.00%)
Total Expenditures	\$378,292	\$414,970	\$491,086	\$488,684	\$515,549	\$24,463	4.98%
Program Revenue							
Other Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Fund Subsidy	\$378,292	\$414,970	\$491,086	\$488,684	\$515,549	\$24,463	4.98%
Total Resources	\$378,292	\$414,970	\$491,086	\$488,684	\$515,549	\$24,463	4.98%

2006 City Attorney Program Breakdown





City Attorney 2006 Budget

City Attorney 2003 - 2006 Budget Comparison By Object							
Object Category	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Salaries	\$165,529	\$216,219	\$229,923	\$229,979	\$222,624	-\$7,299	-3.17%
Benefits	\$36,637	\$51,052	\$57,200	\$54,733	\$52,309	-\$4,891	-8.55%
Supplies	\$2,825	\$1,757	\$2,000	\$2,000	\$2,000	\$0	0.00%
Other Services & Charges	\$173,301	\$145,942	\$201,963	\$201,972	\$238,616	\$36,653	18.15%
Intergovernmental Services	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!
Interfund Payments for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Expenditures	\$378,292	\$414,970	\$491,086	\$488,684	\$515,549	\$24,463	4.98%
Revenue							
Other Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Fund Subsidy	\$378,292	\$414,970	\$491,086	\$488,684	\$515,549	\$24,463	4.98%
Total Resources	\$378,292	\$414,970	\$491,086	\$488,684	\$515,549	\$24,463	4.98%
Department Statistics							
FTE's	1.00	2.50	3.50	3.50	3.00	-0.5	-14.29%
% of General Fund	1.4%	1.7%	1.6%	1.6%	1.8%	0.20%	12.39%

2006 Budget Changes

- The Assistant City Attorney position has been increased from 0.75 FTE to a full-time position to meet the increased demands for legal services. Most of the cost is being offset by reductions in outside contracts for legal services.
- Domestic Violence Victim Advocacy services are now included in the Prosecuting Attorney contract. The Domestic Violence Coordinator position has been deleted from the 2006 budget. The cost for the service is now included in the Other Services and Charges category.

LEGAL SERVICES

PROGRAM PURPOSE:

The City Attorney provides accurate and timely legal advice to the Council, City departments and advisory boards and commissions to improve effectiveness and minimize risk of City operations

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of customers rating timeliness of legal services as good or excellent	N/A	79.2%	79.2%	N/A
Percentage of internal customers rating legal Services overall as good or excellent	N/A	94.5%	94.5%	N/A

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Program budget as a percent of the City's operating budget	1.0%	1.1%	1.2%	N/A

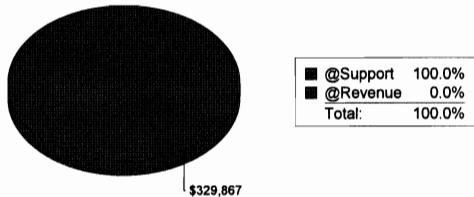
2005 Budget

Program Expenditures	\$329,867
Program Revenue	\$0
General Support	\$329,867

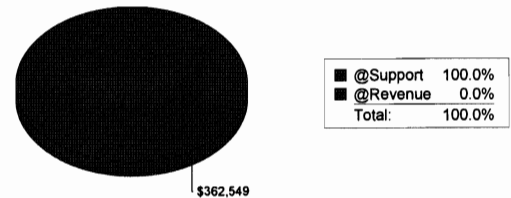
2006 Budget

Program Expenditures	\$362,549
Program Revenue	\$0
General Support	\$362,549

Program Revenue vs General Support



Program Revenue vs General Support



PROSECUTING ATTORNEY

PROGRAM PURPOSE:

The Prosecuting Attorney prosecutes violations of the Shoreline Municipal Code.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: WORKLOAD	2003	2004	2005	TARGET
Total number filings (DUI, Traffic & Misdemeanors)	1,287	3,842		N/A

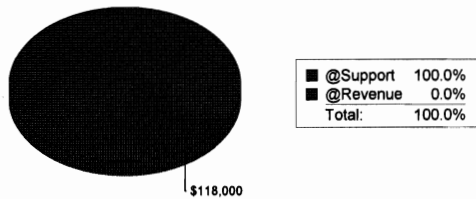
2005 Budget

Program Expenditures	\$118,000
Program Revenue	\$0
General Support	\$118,000

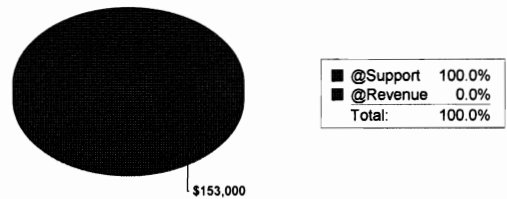
2006 Budget

Program Expenditures	\$153,000
Program Revenue	\$0
General Support	\$153,000

Program Revenue vs General Support



Program Revenue vs General Support





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FINANCE

Finance



Finance 2006 Budget

Mission Statement

The Finance Department provides excellent and innovative financial and technological services to City Departments for the purpose of enhancing the community of Shoreline.

Department Programs

**Financial Planning
and Accounting
Services**

8.5 FTE

**Purchasing
Services**

1.62 FTE

**IT Strategic Plan
Implementation**

2.35 FTE

**IT Operations &
Security
Administration**

3.6 FTE

**Geographical
Information
Services**

1.05 FTE

**Intergovernmental
Participation**

0.0 FTE

Grant Development

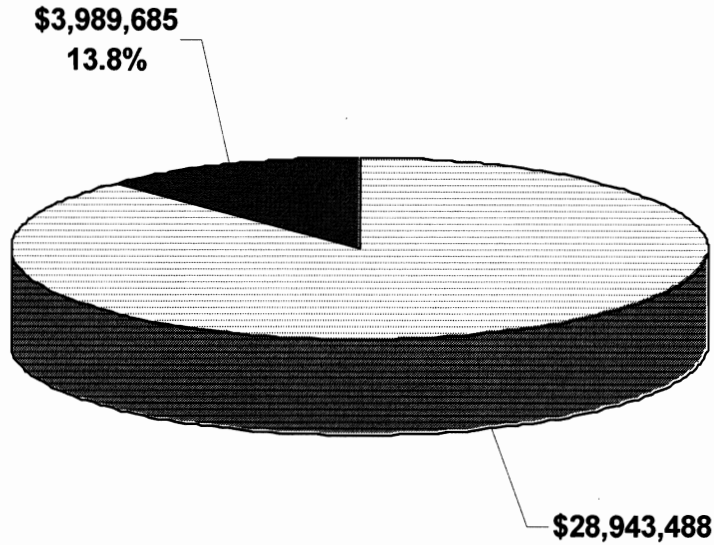
0.2 FTE

*An additional .5 FTE is budgeted in the
Capital Funds

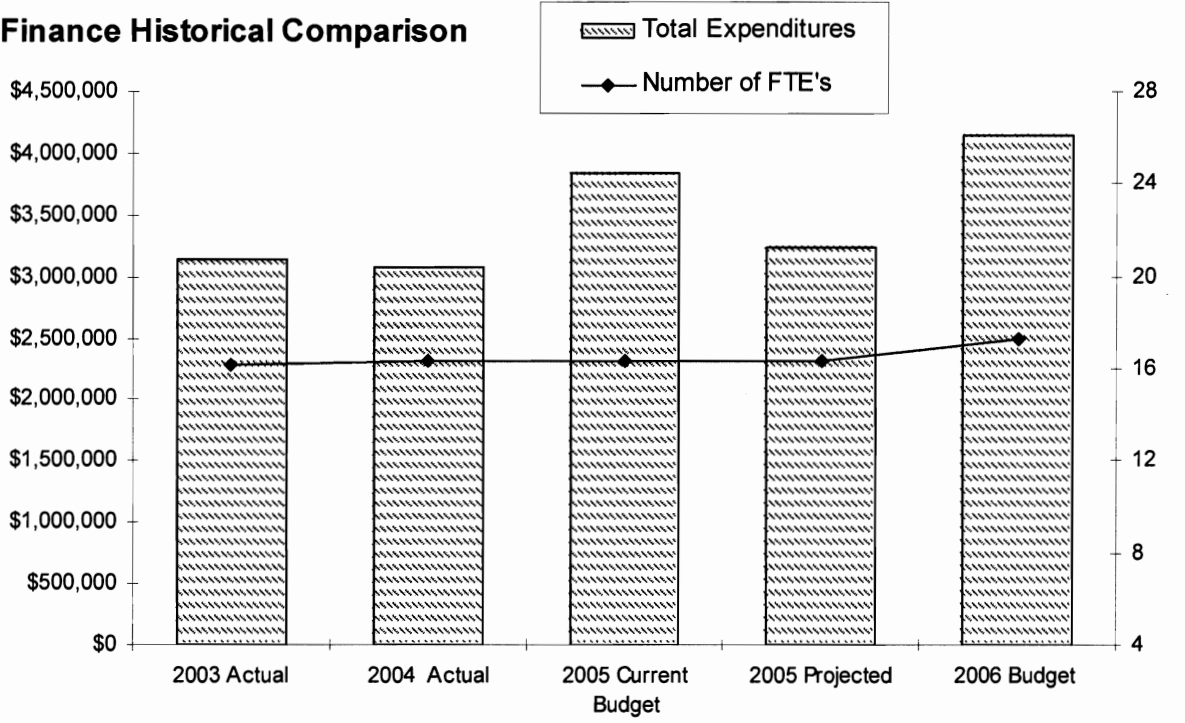


Finance 2006 Budget

2006 Finance as a Share of the General Fund



Finance Historical Comparison





Finance 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Economic Vitality and Financial Stability

- Updated the City's long-range financial forecast for 2006-2011 in April and September 2005.
- Facilitated the development of the 2006-2011 Capital Improvement Program that was adopted by the City Council in July.
- Worked with departments to complete operational and capital grant applications and received a #4 ranking with the Interagency Recreation Committee for the Interurban Trail
- Completed a profitability analysis of Shoreline casinos
- Exceeded investment policy benchmark for investment returns by more than 25 basis points

Quality Services and Facilities

- Enhanced the City's performance measurement program by working with departments to develop effectiveness and efficiency measures.
- Completed the City Clerk portal and expanding this technology throughout the City.
- Provided leadership with the Public Works department to enhance the use of the Hansen software for tracking data related to work orders and infrastructure inventories.
- Enhanced security of the City's network.
- Provided leadership in the implementation of software upgrades for the City's operational software systems.
- Produced 2004 financial statements in compliance with GASB 34 that met all State Audit requirements and resulted in a "clean" audit opinion
- Facilitated 2004 State Audit that had no findings.

Professional and Committed Workforce

- Involved entire department in communication training using the model that has been adopted by the City.
- Results of the 2005 employee climate survey included the following results for the Finance Department
 - 94% of employees within the department have a clear understanding of the department's mission and goals
 - 87% of the department employees believe that the Finance Department cooperates and works as a team
 - 93% of the department employees believe that there is a high level of mutual trust within the department



Finance 2006 Budget

Innovative Leadership and Strategic Planning

- Received the Government Finance Officers Association Budget Award with several rating areas receiving “outstanding” ratings
- Facilitated four public outreach meetings to receive community feedback on City service and capital project priorities
- Provided key mapping and GIS data support for all elements of the City's Comprehensive Plan update
- Designed and developed a prototyped portal to assist the City staff with easier methods of storing and retrieving electronic information

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Economic Vitality and Financial Stability

- Develop a Capital Improvement Plan for 2007-2012 that meets the City's infrastructure needs within the City's financial capacity.
- Continue to support the Aurora Corridor, Interurban Trail, and other capital projects through grant writing.
- Evaluate and implement a business license/registration program to be effective by April 30, 2006.

Quality Services and Facilities

- Continue the implementation of the Performance Measurement Program
- Complete Implementation of an electronic procurement card data download process directly into the City's accounts payable software
- Advise and consult with City departments for best use of existing technology
- Develop 2007-2009 strategic technology plan
- Conduct second internal customer service satisfaction survey
- Integrate City's information systems to create opportunities to streamline existing processes and procedures
- Increase the portal capability to support City departments with
 - Efficient methods of storing, indexing and retrieving electronic documents
 - Enabling technologies to collaborate on projects, timelines, and milestones

Professional and Committed Workforce

- Continue implementation of the employee development plans and integrate the Finance strategic plan with employee development plans



Finance 2006 Budget

Innovative Leadership and Strategic Planning

- Continue monitoring the City's long-range financial plan

Healthy, Vibrant Neighborhoods

- Continue to seek grants in support of enhancing our program for safe and friendly streets

Effective Community Relations & Communications

- Enhance the ability of residents and local businesses to participate in the City's prioritization and budget processes by providing public forums to discuss community priorities. Increase the Community's understanding of financial practices and financial condition.

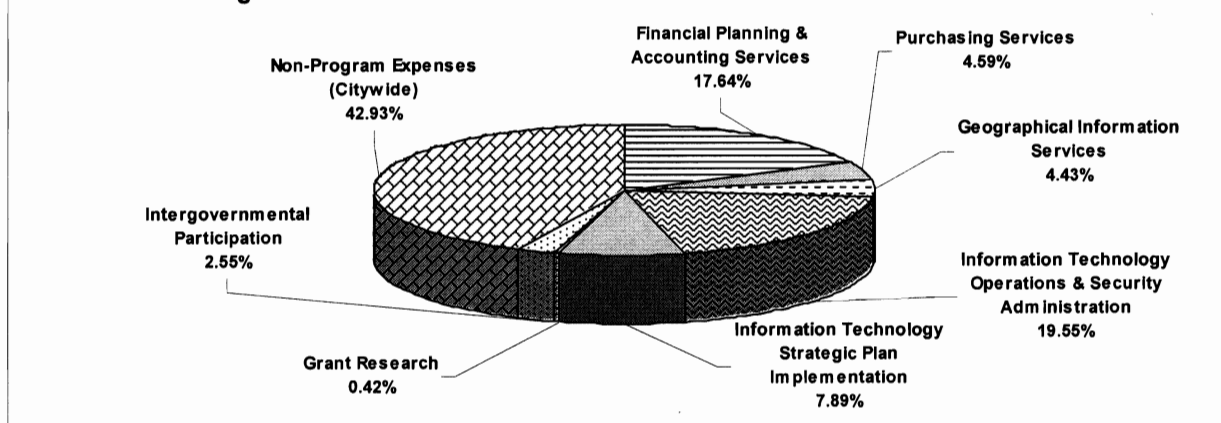


Finance 2006 Budget

Finance 2003 - 2006 Budget Comparison By Programs

Object Category Name	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Financial Planning & Accounting Services	\$710,140	\$678,331	\$711,004	\$683,444	\$730,017	\$19,013	2.67%
Purchasing Services	\$167,825	\$168,595	\$185,216	\$179,161	\$190,084	\$4,869	2.63%
Geographical Information Services	\$210,453	\$161,505	\$206,475	\$201,510	\$183,242	-\$23,233	-11.25%
Information Technology Operations & Security	\$793,504	\$754,232	\$788,997	\$795,367	\$808,830	\$19,832	2.51%
Information Technology Strategic Plan Implementation	\$571,665	\$428,080	\$506,484	\$499,361	\$326,678	-\$179,807	-35.50%
Grant Research	\$23,295	\$12,378	\$16,942	\$16,193	\$17,378	\$436	2.57%
Intergovernmental Participation	\$89,320	\$100,589	\$99,991	\$102,693	\$105,380	\$5,389	5.39%
Non-Program Expenses (Citywide, Equipment Replacement, Unemployment)	\$569,692	\$765,200	\$1,317,405	\$767,364	\$1,776,256	\$458,851	34.83%
Total Expenditures	\$3,135,894	\$3,068,910	\$3,832,515	\$3,245,092	\$4,137,865	\$305,350	7.97%
Revenue							
Financial Planning & Accounting Services	\$1,843	\$1,800	\$1,800	\$1,807	\$1,800	\$0	0.00%
Purchasing Services	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Geographical Information Services	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Information Technology Operations & Security Administration	\$7	\$0	\$0	\$196	\$0	\$0	0.00%
Information Technology Strategic Plan Implementation	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Grant Research	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Participation	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Non-Program Expenses (Citywide, Equipment Replacement, Unemployment)	\$296,924	\$341,694	\$302,129	\$304,779	\$309,758	\$7,629	2.53%
Total Finance Revenue	\$298,774	\$343,494	\$303,929	\$306,782	\$311,558	\$7,629	2.51%
General Fund Subsidy	\$2,837,120	\$2,725,416	\$3,528,586	\$2,938,310	\$3,826,307	\$297,721	8.44%
Total Resources	\$3,135,894	\$3,068,910	\$3,832,515	\$3,245,092	\$4,137,865	\$305,350	7.97%

2006 Finance Program Breakdown





Finance 2006 Budget

Finance 2003 - 2006 Operating Budget Comparison By Object							
Object Category Name	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Salary	\$1,080,243	\$1,063,514	\$1,083,662	\$1,053,600	\$1,219,587	\$135,925	12.54%
Benefits	\$266,442	\$254,025	\$273,791	\$263,120	\$298,453	\$24,662	9.01%
Supplies	\$234,013	\$256,365	\$123,990	\$133,030	\$165,088	\$41,098	33.15%
Other Services & Charges	\$1,239,904	\$1,152,508	\$1,419,375	\$1,486,526	\$1,217,248	-\$202,127	-14.24%
Intergovernmental Services	\$116,895	\$187,710	\$187,279	\$151,653	\$239,925	\$52,646	28.11%
Capital Outlays	\$131,353	\$86,805	\$171,886	\$80,000	\$79,580	-\$92,306	0.00%
Interfund Payments for Service and Contingencies	\$67,044	\$67,983	\$572,532	\$77,163	\$917,984	\$345,452	60.34%
Total Expenditures	\$3,135,894	\$3,068,910	\$3,832,515	\$3,245,092	\$4,137,865	\$305,350	7.97%
Revenue							
Licenses and Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenues	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Charges for Goods and Service	\$1,800	\$1,800	\$1,800	\$1,800	\$1,800	\$0	0.00%
Miscellaneous Revenues	\$186,974	\$201,694	\$192,129	\$183,982	\$199,758	\$7,629	3.97%
Other Financing Sources	\$110,000	\$140,000	\$110,000	\$121,000	\$110,000	\$0	0.00%
Total Finance Revenue	\$298,774	\$343,494	\$303,929	\$306,782	\$311,558	\$7,629	2.51%
General Fund Subsidy	\$2,837,120	\$2,725,416	\$3,528,586	\$2,938,310	\$3,826,307	\$297,721	8.44%
Total Resources	\$3,135,894	\$3,068,910	\$3,832,515	\$3,245,092	\$4,137,865	\$305,350	7.97%
Department Statistics							
% of General Fund	12.0%	12.7%	12.4%	10.7%	14.3%	1.93%	15.6%
Number of FTEs	17.13	17.33	16.8	16.80	17.80	1.00	6.0%

The Finance Department is also responsible for two other City funds: the Equipment Replacement Fund and the Unemployment Fund. The fund breakdown is displayed below.

Expenditures By Fund	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
General Fund	\$3,004,537	\$2,905,074	\$3,632,879	\$3,125,942	\$3,989,685	\$356,806	9.82%
Equipment Replacement Fund	\$123,892	\$126,093	\$189,636	\$97,750	\$138,180	-\$51,456	(27.13%)
Unemployment Fund	\$7,465	\$37,743	\$10,000	\$21,400	\$10,000	\$0	0.00%
Total Fund Expenditures	\$3,135,894	\$3,068,910	\$3,832,515	\$3,245,092	\$4,137,865	\$305,350	7.97%
Revenue By Fund							
General Fund	\$1,850	\$1,800	\$1,800	\$2,003	\$1,800	\$0	0.00%
Equipment Replacement Fund	\$286,912	\$298,927	\$290,879	\$283,379	\$299,308	\$8,429	2.90%
Unemployment Fund	\$10,012	\$42,767	\$11,250	\$21,400	\$10,450	-\$800	(7.11%)
Total Fund Revenue	\$298,774	\$343,494	\$303,929	\$306,782	\$311,558	\$7,629	2.51%

2006 Budget Changes

- The 2006 budget includes a recommended conversion of a contracted Network Specialist to a regular employee position. The 2006 professional service contract for this position was estimated at \$102,000. The cost of an in-house Network Specialist is \$72,116. Converting from a contracted position to an in-house position results in approximately \$30,000 in savings to the General Fund. This will not change the current level of service as it will continue to provide the existing level of staffing, but at a reduced cost. This position accounts for 45% of the increased salary and benefit costs for the department.



Finance 2006 Budget

- The Finance Department Budget includes a number of items that are considered “city-wide”, but must be budgeted within a designated department. These items include:
 - Budgeted contingencies for City-wide needs. The budgeted contingencies are \$332,869. This includes \$187,000 for future PERS rate increases, \$64,000 for implementation of the 2005 salary survey, and contingencies for other contracted services that will be negotiated in 2006. These contingencies are accounted for in the interfund payments for services or contingencies
 - \$99,000 for election related costs for the proposed 2006 capital improvement bond issue. The election costs are accounted for in intergovernmental services.
 - A proposed vacation buy-out program for employees that is estimated at \$50,000 for 2006. This program would allow employees to convert up to 40 hours of vacation leave to cash if certain conditions are met. Although there is an estimated \$50,000 cost for 2006, the City would be obligated to pay employees for all accrued vacation leave at either the time they take leave or leave employment with the City. The vacation buy-out program is accounted for in salaries.
- The 2005 budget includes approximately \$181,000 in 2004 carry-over costs related to the Technology Strategic plan. These costs are not included in the 2006 budget. The carry-over items were primarily professional services related to network security and the Hansen software program.
- The Finance Department budget includes the Equipment Replacement Fund. This fund accumulates monies for the replacement of City vehicles, major equipment, and information technology equipment. The reduction in capital outlay from 2005 to 2006 reflects a reduction in the number of vehicles and pieces of major equipment that are scheduled to be replaced in 2006. On the other hand, the increase in supplies is a reflection of more information technology equipment scheduled to be replaced in 2006 than in 2005. Currently personal computers and file servers are on a four year replacement schedule.
- The City’s local telephone line charges increased by approximately 11% in 2005 and this is reflected in the 2006 budget. This was a result of increased fees charged by Verizon and not a result of increased activity.

FINANCIAL PLANNING AND ACCOUNTING SERVICES

PROGRAM PURPOSE:

This program provides financial analysis, financial reporting, accounting services, and financial planning to support City departments making fiscal and organizational decisions resulting in the optimization of city resources.

CRITICAL SUCCESS FACTOR:

Economic Vitality and Financial Stability

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Actual revenue collections compared to projected revenues.	96.9%	101%		95-105%
Basis points in which investment returns exceed the City's benchmark	4	9	75	50
Percentage of customers rating the Budget Division services as good or excellent		100%	100%	95%
Percentage of customers rating the Finance Department services as good or excellent		98.7%	98.7%	95%
Percentage of customers rating the Financial Operations Division services as good or excellent		97.8%	97.8%	95%
Percentage of time month-end close process completed within 10 working days of the end of the month	92%	58%	50%	92%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Financial planning and accounting services as a % of the City's operating budget.	2.7%	2.5%	2.6%	N/A
Number of accounts payable checks processed per dedicated FTES.	4098	4088	4,000	4,000
Number of payroll checks processed per dedicated FTES.	5133	5731	5975	5500

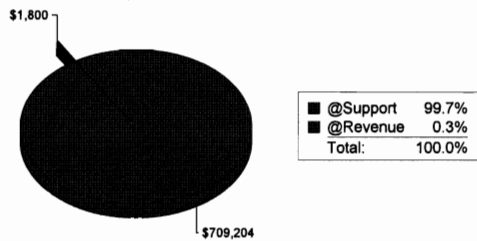
2005 Budget

Program Expenditures	\$711,004
Program Revenue	\$1,800
General Support	\$709,204

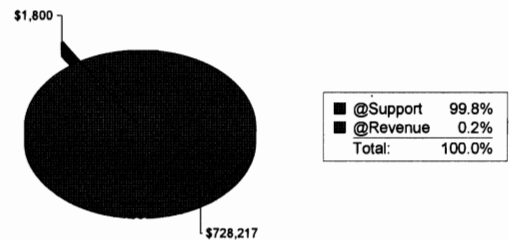
2006 Budget

Program Expenditures	\$730,017
Program Revenue	\$1,800
General Support	\$728,217

Program Revenue vs General Support



Program Revenue vs General Support



PURCHASING SERVICES

PROGRAM PURPOSE:

Purchasing provides City departments with knowledge and resources to obtain goods and services for the best value, while complying with applicable Federal, State, and City procurement regulations

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Number of protests filed per \$25 million purchased	0	0	1	0
Percentage of awards and solicitations made without protest	100%	100%	97%	100%
Percentage of customers rating the Purchasing Division services as good or excellent	91%	89%	89%	95%
Percentage of internal customers rating the Purchasing Division timeliness of services as good or excellent		89%	89%	95%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Dollar Amount of Central Purchasing Office Purchases per Central Purchasing Office FTE		\$9.041 Mill	\$9 Mill.	\$9 Mill.
Number of Purchasing transactions per FTE.	549	456	385	N/A
Percentage of purchasing transactions conducted using procurement and credit cards	1.78%	1.18%	1.69%	2.0%

Measurement: OTHER	2003	2004	2005	TARGET
Number of protests filed and sustained	0	0	0	0

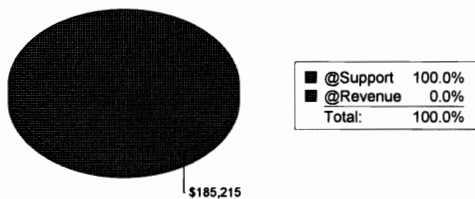
2005 Budget

Program Expenditures	\$185,215
Program Revenue	\$0
General Support	\$185,215

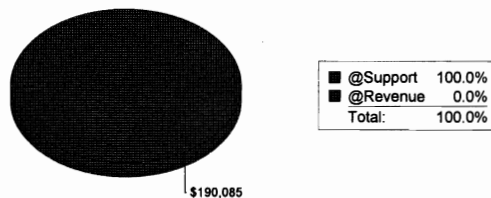
2006 Budget

Program Expenditures	\$190,085
Program Revenue	\$0
General Support	\$190,085

Program Revenue vs General Support



Program Revenue vs General Support



GEOGRAPHICAL INFORMATION SYSTEMS

PROGRAM PURPOSE:

Geographical Information Systems manages enterprise wide data so that it is readily available to City departments to support their decision-making and planning processes.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Number of Service Requests completed per FTE	N/A	154	126	N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of Service Requests	N/A	154	126	N/A

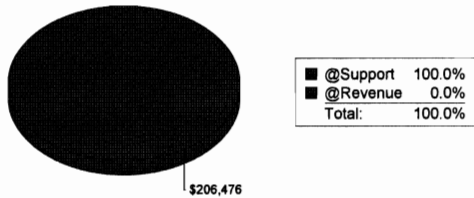
2005 Budget

Program Expenditures	\$206,476
Program Revenue	\$0
General Support	\$206,476

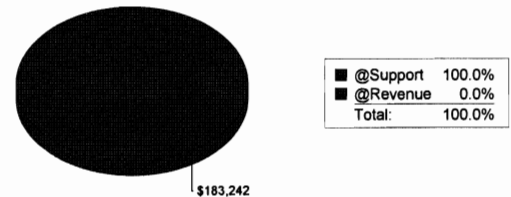
2006 Budget

Program Expenditures	\$183,242
Program Revenue	\$0
General Support	\$183,242

Program Revenue vs General Support



Program Revenue vs General Support



INFORMATION TECHNOLOGY OPERATIONS AND SECURITY ADMINISTRATION

PROGRAM PURPOSE:

IT Operations and Security Administration provides technology infrastructure that supports the daily operations of City departments in achieving their goals and objectives.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Help Desk calls resolved within 8 hours			63%	65%
Percentage of customers rating the Information Technology Division services as good or excellent	92%	93%	93%	95%
Percentage of help desk calls resolved and/or repaired within 24 hours	93%	92%	97%	95%
Percentage of Help Desk calls resolved at time of call			32%	33%
Percentage of Help Desk calls resolved within 4 hours			54%	55%
Percentage of telephone system problems resolved within 24 hours			73%	70%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Central information technology operating maintenance and capital expenditures per workstation.	7551	6383	6065	N/A
Central IT operating & maintenance expenditures per workstation (excluding telephone service)	4463	4061	3044	N/A
Information technology operating and maintenance expenditures as a percentage of the City's operating budget	3.8%	3.5%	3.6%	N/A
Number of workstations per Central IT FTE		36.42	36.42	33

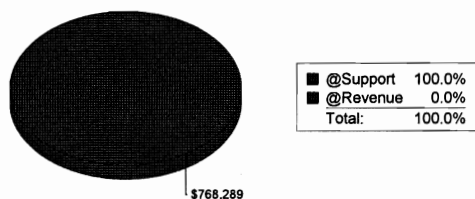
2005 Budget

Program Expenditures	\$768,289
Program Revenue	\$0
General Support	\$768,289

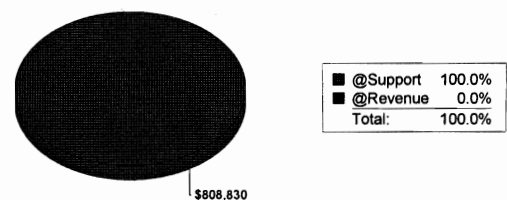
2006 Budget

Program Expenditures	\$808,830
Program Revenue	\$0
General Support	\$808,830

Program Revenue vs General Support



Program Revenue vs General Support



INFORMATION TECHNOLOGY STRATEGIC PLAN IMPLEMENTATION

PROGRAM PURPOSE:

Information Technology Strategic Plan Implementation provides needs assessment, justification, alternatives analysis, oversight, project management, and on-site consultation advisory services to City departments/staff to successfully deliver projects in the City's IT Strategic Plan, aimed at enhancing service levels and streamlining business processes through the utilization of technology.

CRITICAL SUCCESS FACTOR:

Innovative Leadership and Strategic Planning

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Information Technology Strategic Plan expenditures as a percentage of the City's operating budget	1.39%	2.3%	1.8%	N/A

Measurement: OTHER	2003	2004	2005	TARGET
Total capital expenditures for IT activities and equipment	\$586,802	\$441,210	\$479,039	N/A

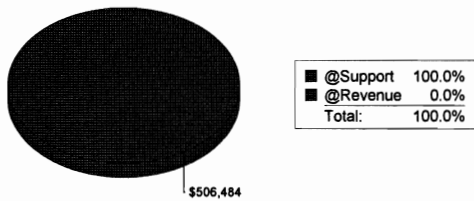
2005 Budget

Program Expenditures	\$506,484
Program Revenue	\$0
General Support	\$506,484

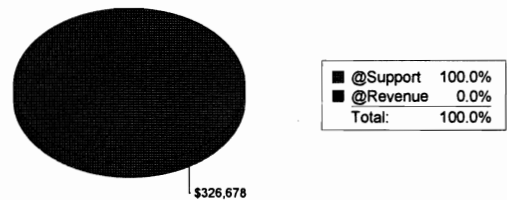
2006 Budget

Program Expenditures	\$326,678
Program Revenue	\$0
General Support	\$326,678

Program Revenue vs General Support



Program Revenue vs General Support



GRANT RESEARCH & DEVELOPMENT

PROGRAM PURPOSE:

The Grant Development program coordinates and supports all City Departmental grant seeking efforts designed to increase resources available for General Fund and Capital Improvement Program Budgets

CRITICAL SUCCESS FACTOR:

Innovative Leadership and Strategic Planning

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of customers rating the Grant Development services as good or excellent		100%	100%	100%
Percentage of grant applications successfully awarded	75%	64%	60%	68%

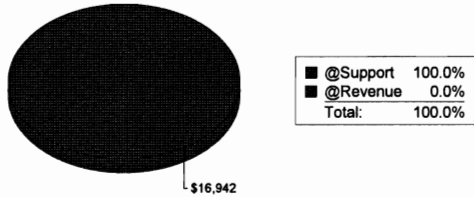
2005 Budget

Program Expenditures	\$16,942
Program Revenue	\$0
General Support	\$16,942

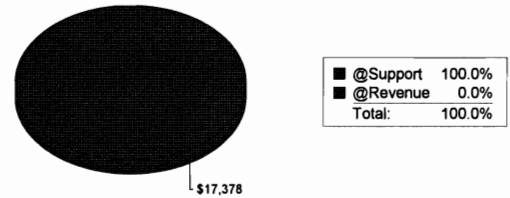
2006 Budget

Program Expenditures	\$17,378
Program Revenue	\$0
General Support	\$17,378

Program Revenue vs General Support



Program Revenue vs General Support



INTERGOVERNMENTAL PARTICIPATION

PROGRAM PURPOSE:

City participation in organizations that provide a forum for city staff and/or council members to address federal, state, and regional issues and that provide financial or legislative support to the City. Includes the following organizations: Seashore Transportation Forum, Suburban Cities, Association of Washington Cities, Economic Development Council of Seattle & King County, National League of Cities, Puget Sound Regional Council, Puget Sound Clean Air Agency, and the Shoreline Chamber of Commerce.

CRITICAL SUCCESS FACTOR:

Community Alliances and Partnerships

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Program expenditures as a percentage of the City's total operating budget	0.34%	0.37%	0.36%	N/A

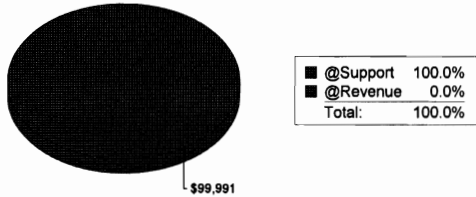
2005 Budget

Program Expenditures	\$99,991
Program Revenue	\$0
General Support	\$99,991

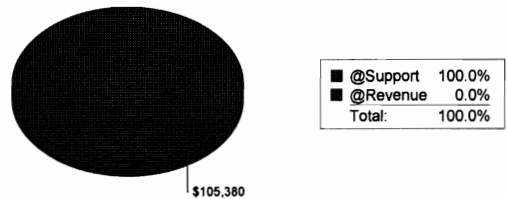
2006 Budget

Program Expenditures	\$105,380
Program Revenue	\$0
General Support	\$105,380

Program Revenue vs General Support



Program Revenue vs General Support





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Human Resources

HUMAN
RESOURCES



Human Resources 2006 Budget

Mission Statement

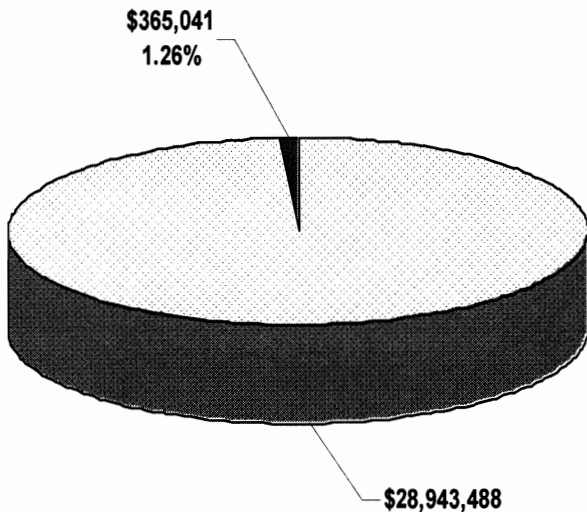
The mission of Human Resources is to foster and support our organizational values and goals to attract, retain and develop a professional and committed workforce that provides the highest quality and value in customer service

Department Programs

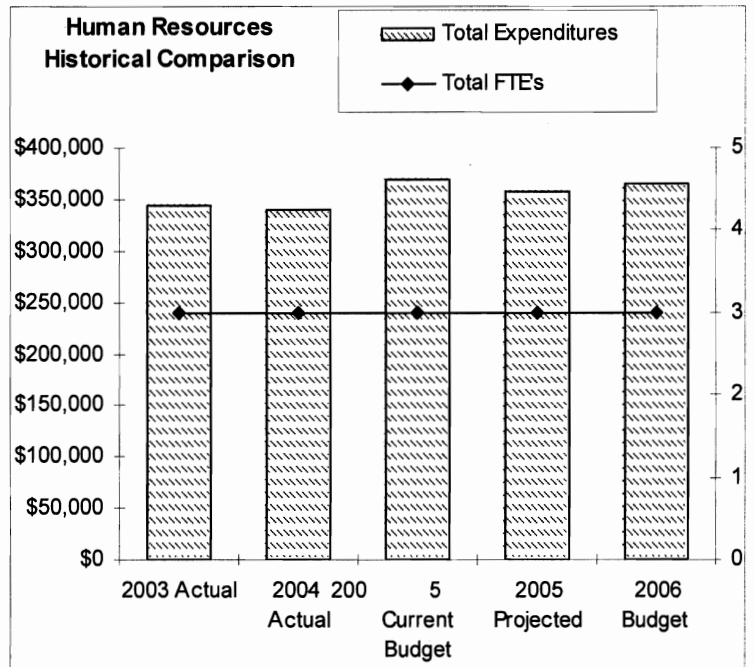
Employment Recruitment and Compensation Administration

3.0 FTE

2006 Human Resources as a Share of the General Fund



Human Resources
Historical Comparison





Human Resources 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Professional and committed workforce

- Conducted employee training needs survey and formulated the 2005 & 2006 Training Plan.
- Conducted the second internal employee satisfaction survey. The results showed a positive increase on just about every single question, and in many cases, double-digit increases
- Implemented the "360" review process for top level managers and supervisors to allow peers and employees to provide feedback on key areas of job performance during the annual evaluation process
- With the help from IT Services, created and implemented a portal community to improve customer service. This internal website will provide employees with information and forms never offered electronically in the past
- Recipient of the 2005 AWC Well City Award

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Professional and Committed Workforce

- Participate in the 2006 Internal Customer Services Survey
- Implement 2006 Training Plan resulting from 2005 Training Survey
- Evaluate and improve employee recognition efforts



Human Resources 2006 Budget

Human Resources 2003 - 2006 Budget Comparison By Program							
Program Budget	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Employment Recruitment and Compensation Administration	\$344,584	\$340,294	\$368,463	\$358,015	\$365,041	-\$3,422	(0.93%)
Total Program Budget	\$344,584	\$340,294	\$368,463	\$358,015	\$365,041	-\$3,422	(0.93%)
Program Revenue							
Other Revenue	\$160	\$40	\$2,225	\$2,500	\$2,225	\$0	0.00%
General Fund Subsidy	\$344,424	\$340,254	\$366,238	\$355,515	\$362,816	-\$3,422	-0.93%
Total Resources	\$344,584	\$340,294	\$368,463	\$358,015	\$365,041	-\$3,422	-0.93%
Department Statistics							
Total FTEs	2.50	3.00	3.00	3.00	3.00	0	0.00%

Human Resources 2003 - 2006 Budget Comparison By Object							
Object Category	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percent Change
Salaries	\$196,448	\$195,409	\$203,561	\$192,967	\$200,812	-\$2,749	-1.35%
Personnel Benefits	\$45,993	\$44,573	\$49,743	\$45,341	\$49,983	\$240	0.48%
Supplies	\$6,003	\$8,769	\$10,063	\$8,583	\$9,150	-\$913	-9.07%
Other Services & Charges	\$96,120	\$91,543	\$105,096	\$111,124	\$105,096	\$0	0.00%
Intergovernmental Services	\$20	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund Payments for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Expenditures	\$344,584	\$340,294	\$368,463	\$358,015	\$365,041	-\$3,422	-0.93%
Revenue							
Other Revenue	\$160	\$40	\$2,225	\$2,500	\$2,225	\$0	0.00%
General Fund Subsidy	\$344,424	\$340,254	\$366,238	\$355,515	\$362,816	-\$3,422	-0.93%
Total Resources	\$344,584	\$340,294	\$368,463	\$358,015	\$365,041	-\$3,422	-0.93%
Department Statistics							
Total FTEs	3.00	3.00	3.00	3.00	3.00	0	0.00%
% of General Fund	1.32%	1.41%	1.19%	1.18%	1.26%	0.07%	6.06%

EMPLOYEE RECRUITMENT, COMPENSATION ADMINISTRATION & ORGANIZATIONAL DEVELOPMENT

PROGRAM PURPOSE:

This program creates an environment which attracts, retains and develops a professional and committed workforce to support delivery of the highest quality public services to Shoreline residents.

CRITICAL SUCCESS FACTOR:

Professional and Committed Workforce

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Benefits as a percentage of Salaries & Benefits	20.5%	20.7%	21.2%	N/A
Number of sick leave hours used per 1,000 hours worked for non-public safety employees	N/A	N/A	N/A	N/A
Percentage of customers rating Human Resources services as good or excellent	N/A	92%	92%	95%
Percentage of employees who rate the City of Shoreline as one of the best organizations to work for compared to other organizations	64%	64%	73.2%	75%
Percentage of regular staff who terminated employment during the year	7.9%	7.7%	11%	N/A
Salary and Benefits as a Percent of the Operating Budget	27.9%	30%	35.9%	N/A

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Average number of working days for external recruitment	N/A	N/A	58	50
Human resource budget as a percent of the operating budget	1.4%	1.4%	1.4%	N/A
Ratio of human resources FTE's to total benefitted FTE's	1:44.4	1:45.8	1:46.6	N/A

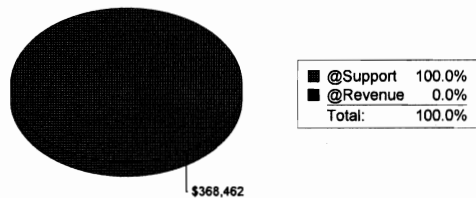
2005 Budget

Program Expenditures	\$368,462
Program Revenue	\$0
General Support	\$368,462

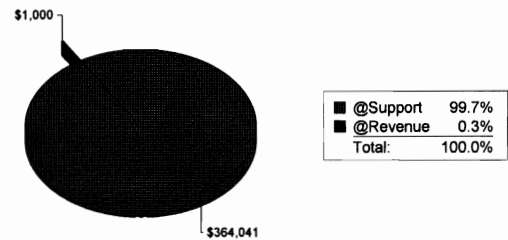
2006 Budget

Program Expenditures	\$365,041
Program Revenue	\$1,000
General Support	\$364,041

Program Revenue vs General Support



Program Revenue vs General Support





Customer Response Team

**CUSTOMER
RESPONSE TEAM**



Customer Response Team 2006 Budget

Mission Statement

"The mission of the Customer Response Team is to respond to internal and external inquiries, concerns, suggestions and complaints and provide reliable resolution and follow up to guarantee customer satisfaction."

Department Programs

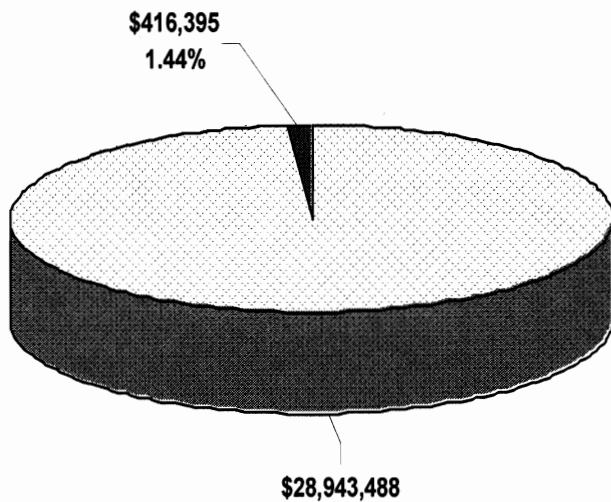
24 Hour Customer Response Team

1.65 FTE

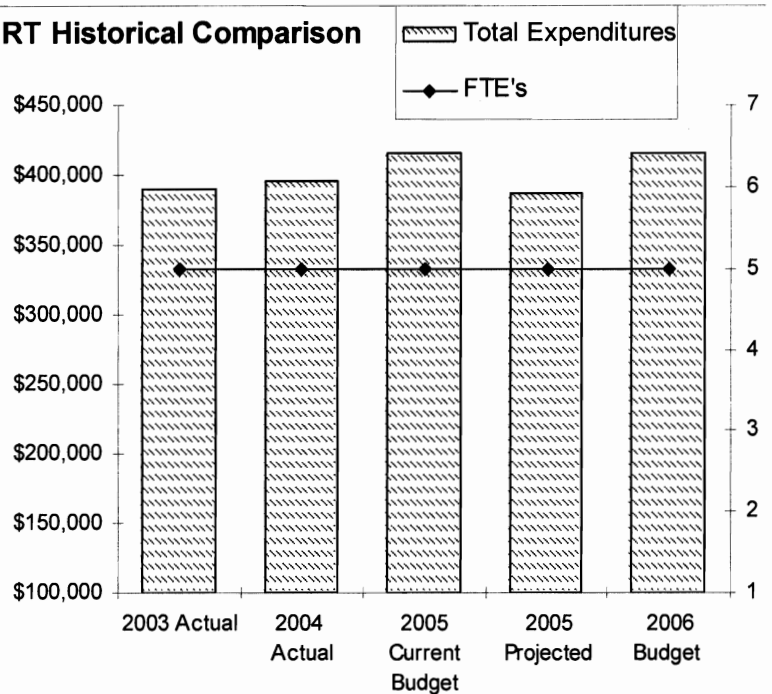
Code Enforcement Team

3.35 FTE

2006 Customer Response Team as a Share of the General Fund



CRT Historical Comparison





Customer Response Team 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Healthy, Vibrant Neighborhoods

- Provided liaisons for neighborhood activities, including representation at meetings, and assistance in responding to community issues as well as on going support and assistance to: the recycling program, the North City annual holiday event, and all neighborhood association mini grants and Celebrate Shoreline
- Provided on going inter-departmental participation and assistance to the Code Enforcement Program, Neighborhood Traffic Safety Program, emergency operations and emergency response to the Police and Fire Departments, and for abandoned vehicles throughout the right-of-way in addition to special projects as requested by departments.

Quality Services and Facilities

- Collected and analyzed customer request data to identify small drainage construction projects, improvements to pedestrian pathways, overlay areas, ADA improvements, upgrades, and the need for additional preventative maintenance programs in support of Public Works.
- Responded to approximately 5,000 customer requests and answered over 25,000 telephone calls.
- Continued strong performance in 24-hour accessibility.

Innovative Leadership and Strategic Planning

- Provided operating departments with management reports detailing customer service requests.



Customer Response Team 2006 Budget

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Quality Services and Facilities

- On-going efforts to work with operational departments to reduce backlog of open customer service requests
- Continuing efforts to develop new initiatives to assist departments with areas of concern to citizens (like the Abandoned Vehicle Program), and
- Continuing efforts to review CRT's key services for proactive enforcement, where appropriate, to assist in achieving Council goals.

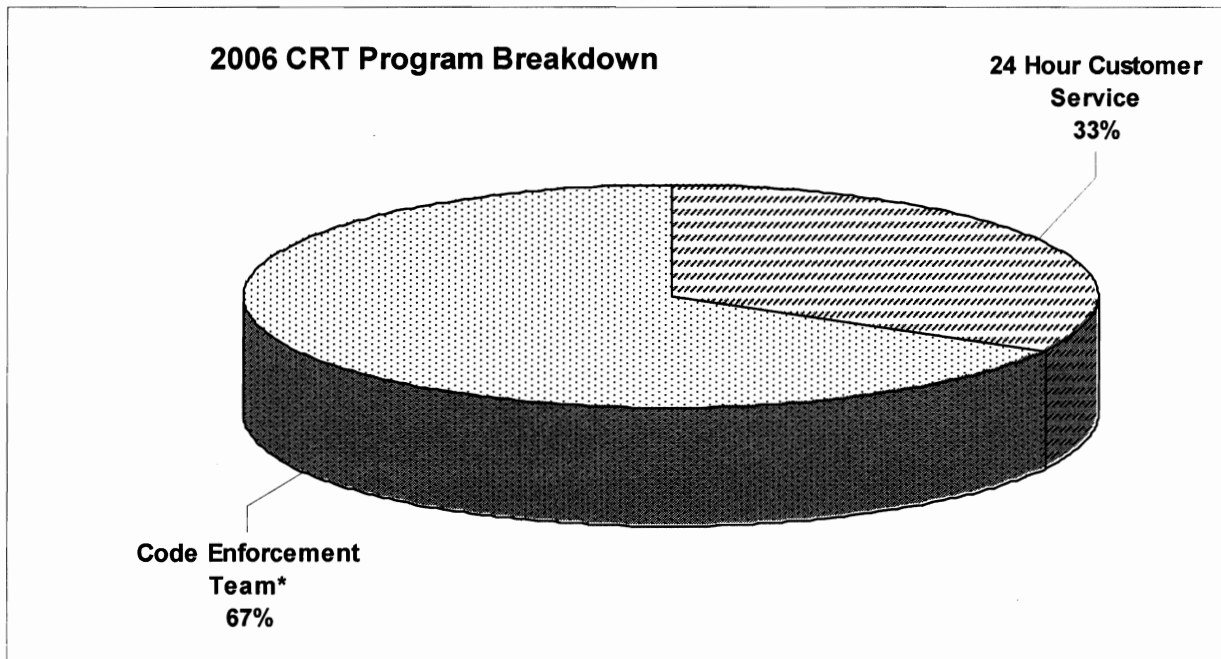


Customer Response Team 2006 Budget

Customer Response Team 2003 - 2006 Budget Comparison By Program							
Program Expenditures	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
24 Hour Customer Service	\$276,527	\$281,077	\$295,567	\$274,659	\$137,410	-\$158,157	-53.51%
Code Enforcement Team*	\$93,474	\$95,012	\$99,910	\$92,843	\$278,985	\$179,075	179.24%
Traffic Services & NTSP**	\$19,474	\$19,794	\$20,815	\$19,342	\$0	-\$20,815	NA
Total Expenditures	\$389,475	\$395,883	\$416,291	\$386,844	\$416,395	\$104	0.02%
* Code Enforcement Team includes CRT and Code Enforcement w hich is budgeted in the Planning & Development Services Department							
**NTSP is a program supported by CRT, Police, and Traffic Services w hich is budgeted in the Public Works Department							
Program Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Other Revenue							
General Fund Subsidy	\$389,475	\$395,883	\$416,291	\$386,844	\$416,395	\$104	0.02%
Total Resources	\$389,475	\$395,883	\$416,291	\$386,844	\$416,395	\$104	0.02%

* Total program costs for Code Enforcement are \$431,166 for 2006. The remaining \$152,181 is in the Planning and Development Services department.

** The Customer Response Team is no longer providing direct support to the Neighborhood Traffic Safety Program. This is included for historical comparison only.





Customer Response Team 2006 Budget

Customer Response Team 2003 - 2006 Budget Comparison By Object							
Object Category	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Salaries	\$284,432	\$291,882	\$301,783	\$276,900	\$299,056	-\$2,727	-0.90%
Benefits	\$81,081	\$81,122	\$82,695	\$81,429	\$87,895	\$5,200	6.29%
Supplies	\$2,563	\$4,247	\$6,558	\$6,558	\$5,558	-\$1,000	-15.25%
Other Services & Charges	\$8,047	\$3,720	\$11,400	\$12,460	\$11,400	\$0	0.00%
Intergovernmental Services	\$48	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Interfund Payments for Service	\$13,304	\$14,912	\$13,855	\$9,497	\$12,486	-\$1,369	-9.88%
Total Expenditures	\$389,475	\$395,883	\$416,291	\$386,844	\$416,395	\$104	0.02%
Revenue							
Other Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Fund Subsidy	\$389,475	\$395,883	\$416,291	\$386,844	\$416,395	\$104	0.02%
Total Resources	\$389,475	\$395,883	\$416,291	\$386,844	\$416,395	\$104	0.02%
Department Statistics							
FTEs	5	5	5	5	5	0	0.00%
% of General Fund	1.49%	1.64%	1.34%	1.28%	1.44%	0.10%	7.09%

2006 Key Department Changes

- Abandoned vehicles/parking requests more than doubled over last year making it the most requested service for CRT. This is due in part to an aggressive effort by CRT to work proactively with the Police Department on junk and abandoned vehicles parked in the right-of-way. These vehicles lead to unsightly neighborhoods, and removing these vehicles enhances neighborhood aesthetics which contributes to the overall quality of life in Shoreline. This shift in effort accounts for the \$158,230 transfer of budget allocation from 24 Hour Customer Response Team to the City's Code Enforcement program.

24 HOUR CUSTOMER RESPONSE TEAM

PROGRAM PURPOSE:

Responds to internal and external inquiries, concerns, suggestions and complaints and provide reliable resolution and follow up to guarantee customer satisfaction. Provide telephone and in-person problem resolution and follow-up.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of customer requests responded to within 24 hours	100%	97%	95%	95%
Percentage of customers giving CRT services a good or excellent rating	98%	94%	98%	95%
Percentage of requests inspected within 5 days.	98%	97%	99%	95%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Average Cost per Service Request	N/A	N/A	\$69	N/A
Average Number of Service Requests per FTE	840	867	854	N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of customer requests for service	2,982	3,079	4,272	3,000
Number of Service Requests for Litter/Garbage.			209	N/A
Number of Service Requests for Parking/Abandoned Vehicles.			1,626	NA
Number of Service Requests for Signs.			328	N/A
Number of Service Requests for Vegetation.			228	N/A
Number of Service Requests for Zoning Code Violations.			321	N/A

24 HOUR CUSTOMER RESPONSE TEAM

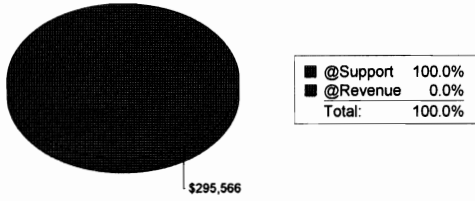
2005 Budget

Program Expenditures	\$295,566
Program Revenue	\$0
General Support	\$295,566

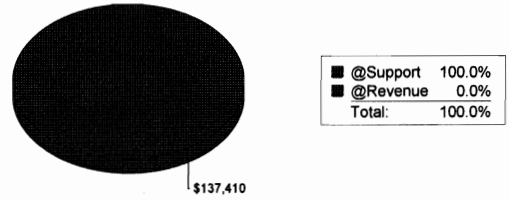
2006 Budget

Program Expenditures	\$137,410
Program Revenue	\$0
General Support	\$137,410

Program Revenue vs General Support



Program Revenue vs General Support



CODE ENFORCEMENT TEAM

PROGRAM PURPOSE:

The Code Enforcement Team enforces the City's codes and regulations to implement community values and to sustain a safe and attractive City.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Average number of calendar days from request initiation to voluntary compliance (Strike I)			12	15
Percent of abandoned vehicles tagged within 24 hours of notification		N/A	99%	95%
Percentage of all cases issued a Notice and Order that are brought into compliance annually.		45%	31%	38%
Percentage of all code enforcement actions resolved by voluntary compliance (Strike I)	84.4%	92.7%	92%	85%
Percentage of cases closed by induced compliance (Strike 2 & 3) annually		29%	30%	30%
Percentage of cases open beyond 365 days (Strike 2&3)	43%	70%	72%	70%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Code Enforcement expenditures per capita		\$2.47	\$2.70	\$2.89
Number of Active Cases per FTE		89	96	N/A
Number of code enforcement actions (Strike I) per FTE		219	976	N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of Code Enforcement requests for action	579	472	1997	N/A
Total Number of Code Enforcement actions resolved (Strike I)	507	438	1900	N/A

CODE ENFORCEMENT TEAM

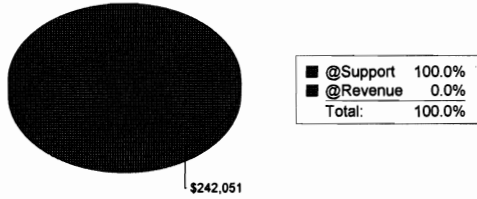
2005 Budget

Program Expenditures	\$242,051
Program Revenue	\$0
General Support	\$242,051

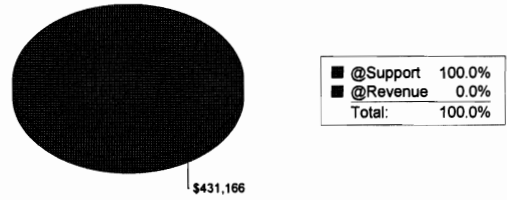
2006 Budget

Program Expenditures	\$431,166
Program Revenue	\$0
General Support	\$431,166

Program Revenue vs General Support



Program Revenue vs General Support





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Police



Police 2006 Budget

Mission Statement

"The mission of the Shoreline Police Department is to prevent crime and create an environment where people feel safe, while providing quality, professional law enforcement services designed to improve public safety."

Department Programs

Administration

1.0 FTE
5.0 Contract FTE

Patrol

0.0 FTE
28.0 Contract FTE

Investigations Crimes Analysis

0.0 FTE
4.0 Contract FTE

Street Crimes Investigations

0.0 FTE
3.0 Contract FTE

Traffic Enforcement

0.0 FTE
4.0 Contract FTE

Special Support Services

0.0 FTE
(contracted service)
Indirect Equivalent to
10.88 FTE

School Resource Officer Program

0.0 FTE
1.0 Contract FTE

Community Storefronts

0.0 FTE
2.0 Contract FTE

Emergency Management Planning

1.0 FTE

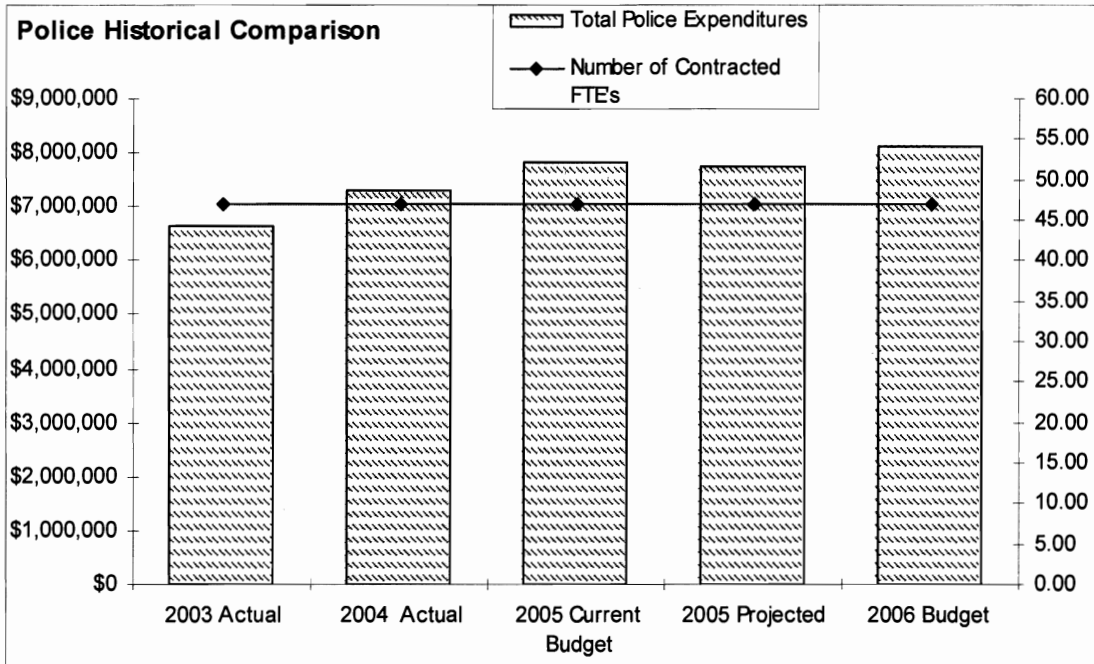
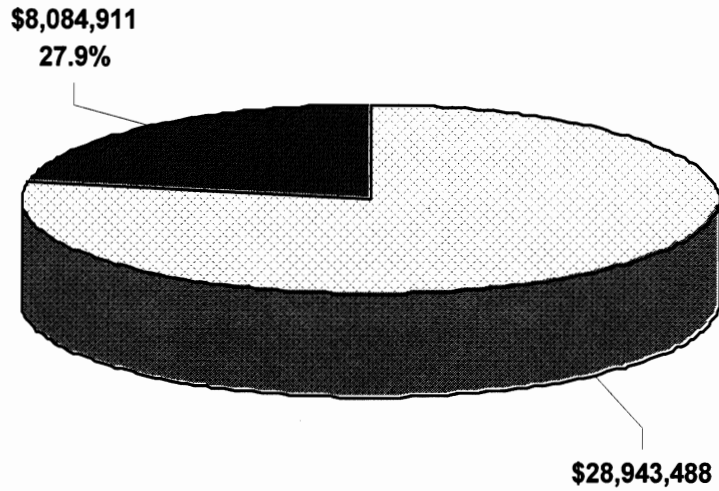
Neighborhood Traffic Safety Program

0.0 FTE



Police 2006 Budget

2006 Police Services General Fund Portion as a Share of the General Fund





Police 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Healthy, Vibrant Neighborhoods

- Through the use of GIS hot maps, identified and responded in a timelier manner to developing crime trends in order to reduce crime and the fear of crime.
- Developed and enhanced the police responses to the city emergency operations plan through drill and preparation of the city's primary (fire station) and secondary (police station) Emergency Operations Centers (EOC's) to better respond to and mitigate emergencies.
- In cooperation with the school district, developed an annual Active Shooter and Patrol (ASAP) training/re-certification in order to respond to school shooting emergencies with minimal loss of life.

2006 Key Department Objectives in Support of the City's Critical Success Factors

Healthy, Vibrant Neighborhoods

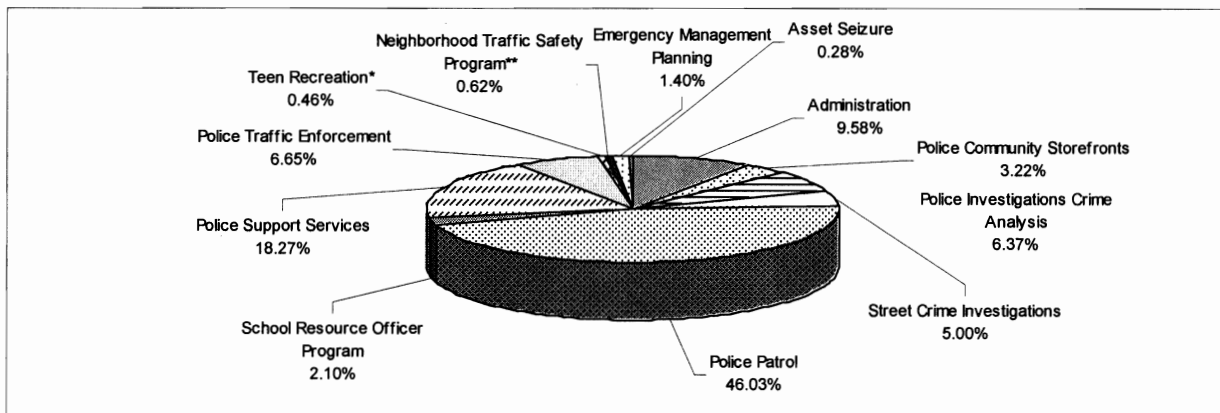
- Develop and enhance the police response to the city emergency operations plan through drills to a staged terrorist event. This event would be coordinated through the primary (fire) and secondary (police) Emergency Operations Centers.
- Strengthen the Drug Abatement Program in coordination with Code Enforcement.
- Further develop the motel/hotel trespass program through partnerships with our property owners to include on-going education and training.
- In conjunction with Public Works, identify high traffic accident area and work to reduce the number of traffic collisions.



Police 2006 Budget

Police 2003 - 2006 Budget Comparison By Program

Program Budget	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percent Change
Administration	\$574,772	\$613,957	\$620,996	\$756,677	\$776,361	\$155,365	25.02%
Police Community Storefronts	\$227,717	\$237,243	\$250,700	\$246,819	\$261,306	\$10,606	4.23%
Police Investigations Crime Analysis	\$467,164	\$484,681	\$500,604	\$493,679	\$516,421	\$15,817	3.16%
Street Crime Investigations	\$367,058	\$380,821	\$393,332	\$387,890	\$405,760	\$12,428	3.16%
Police Patrol	\$3,162,820	\$3,486,440	\$3,786,606	\$3,619,988	\$3,732,299	-\$54,307	-1.43%
School Resource Officer Program	\$144,692	\$163,821	\$175,583	\$169,636	\$170,435	-\$5,148	-2.93%
Police Support Services	\$1,089,783	\$1,249,055	\$1,309,464	\$1,291,679	\$1,481,593	\$172,129	13.14%
Police Traffic Enforcement	\$473,865	\$487,796	\$502,967	\$513,920	\$539,535	\$36,568	7.27%
Teen Recreation*	\$35,154	\$41,994	\$43,853	\$43,258	\$37,365	-\$6,489	-14.80%
Neighborhood Traffic Safety Program**	\$41,501	\$52,773	\$49,993	\$49,314	\$50,361	\$368	0.00%
Emergency Management Planning	\$49,881	\$110,079	\$178,512	\$163,589	\$113,475	-\$65,037	-36.43%
Asset Seizure	\$15,872	\$653	\$23,000	\$2,077	\$23,000	\$0	0.00%
Total Program Budget	\$6,650,279	\$7,309,313	\$7,835,611	\$7,738,525	\$8,107,911	\$272,300	3.48%
Program Revenue							
Administration	\$6,819	\$24,409	\$0	\$4,020	\$0	\$0	0.00%
Police Community Storefronts	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Police Investigations Crime Analysis	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Street Crime Investigations	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Public Safety Patrol	\$1,170,319	\$1,109,567	\$1,126,758	\$1,126,758	\$1,198,756	\$71,998	6.39%
School Resource Officer Program	\$75,116	\$97,197	\$92,012	\$92,012	\$91,011	-\$1,001	-1.09%
Police Support Services	\$0	\$2,182	\$0	\$0	\$0	\$0	0.00%
Police Traffic Enforcement	\$193,279	\$138,352	\$105,160	\$86,124	\$31,660	-\$73,500	-69.89%
Teen Recreation*	\$10,314	\$9,926	\$10,010	\$10,010	\$10,238	\$228	2.28%
Neighborhood Traffic Safety Program**	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Emergency Management Planning	\$0	\$76,044	\$81,986	\$81,986	\$0	-\$81,986	-100.00%
Asset Seizure	\$5,392	\$3,831	\$23,500	\$7,300	\$23,500	\$0	0.00%
Total Program Revenue	\$1,461,239	\$1,461,508	\$1,439,426	\$1,408,210	\$1,355,165	-\$84,261	-5.85%
General Fund Subsidy	\$5,189,040	\$5,847,805	\$6,396,185	\$6,330,315	\$6,752,746	\$356,561	5.57%
Total Resources	\$6,650,279	\$7,309,313	\$7,835,611	\$7,738,525	\$8,107,911	\$272,300	3.48%



*The Total cost of the Teen Recreation program is \$403,125 for 2006. The remaining \$365,760 can be found in Parks, Recreation and Cultural Services. This is for Police Overtime to participate in the evening recreational programs.

** Traffic Services/Neighborhood Traffic Safety Program is also budgeted in Public Works (\$402,145).



Police 2006 Budget

Police 2003 - 2006 Operating Budget Comparison By Object							
Object Category	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Salary	\$43,491	\$72,836	\$100,582	\$100,581	\$106,830	\$6,248	6.2%
Benefits	\$13,997	\$21,867	\$29,226	\$29,836	\$31,447	\$2,221	7.60%
Supplies	\$97,331	\$37,761	\$123,061	\$134,974	\$63,300	-\$59,761	-48.56%
Services	\$59,579	\$53,991	\$50,855	\$71,487	\$78,420	\$27,565	54.20%
Intergovernmental Services	\$6,427,301	\$7,099,696	\$7,522,158	\$7,387,109	\$7,818,360	\$296,202	3.9%
Capital	\$0	\$14,249	\$0	\$7,485	\$0	\$0	0.00%
Interfund Payments for Service	\$8,580	\$9,725	\$9,729	\$7,053	\$9,554	-\$175	(1.8%)
Total Police Expenditures	\$6,650,279	\$7,310,125	\$7,835,611	\$7,738,525	\$8,107,911	\$272,300	3.5%
Revenue Source							
Taxes	\$1,013,806	\$1,035,325	\$1,040,000	\$1,040,000	\$1,100,687	\$60,687	0.0%
Intergovernmental Revenues	\$268,898	\$294,197	\$269,926	\$300,910	\$220,978	-\$48,948	(18.1%)
Fines and Forfeits	\$173,143	\$126,748	\$106,000	\$60,000	\$10,000	-\$96,000	(90.6%)
Miscellaneous Revenues	\$5,392	\$5,238	\$23,500	\$7,300	\$23,500	\$0	0.0%
Total Revenue	\$1,461,239	\$1,461,508	\$1,439,426	\$1,408,210	\$1,355,165	-\$84,261	(5.9%)
General Fund Subsidy	\$5,189,040	\$5,848,617	\$6,396,185	\$6,330,315	\$6,752,746	\$356,561	5.6%
Total Police Resources	\$6,650,279	\$7,310,125	\$7,835,611	\$7,738,525	\$8,107,911	\$272,300	3.5%
Department Statistics							
General Fund Portion of Police as a % of Total General Fund	25.40%	30.30%	25.21%	25.59%	26.71%	1.50%	5.9%
Number of FTEs	1.00	1.00	2.00	2.00	2.00	0.00	0.0%
Number of Contracted FTEs	47.00	47.00	47.00	47.00	47.00	0.00	0.00%

The Police Department budget includes two City funds, the General Fund and the Asset Seizure Fund. The fund breakdown is displayed below.

Police Budget by Fund	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
General Fund Expenditures	\$6,634,407	\$7,308,660	\$7,812,611	\$7,736,448	\$8,084,911	\$272,300	3.5%
Asset Seizure Fund Expenditure	\$15,872	\$653	\$23,000	\$2,077	\$23,000	\$0	0.0%
Total Police Expenditures	\$6,650,279	\$7,309,313	\$7,835,611	\$7,738,525	\$8,107,911	\$272,300	3.5%

2006 Budget Changes

- The 2005 Current Budget includes \$81,946 for the purchase of equipment (radios) for the City's Emergency Management program as a result of grants received from Homeland Security. The 2006 budget includes \$15,500 to purchase small equipment for the Traffic Program as a result of anticipated grants. The difference between is a \$66,446 decrease that accounts for the decrease in the supplies expenditure category.
- The \$27,565 increase in the Services expenditure category is primarily accounted for in the Emergency Management Planning program. The 2006



Police 2006 Budget

budget includes a number of items that the City is responsible to pay for, such as radio maintenance, which has not previously been budgeted within this program.

- The 2006 Emergency Management Planning budget includes \$5,000 to enhance the City's community education efforts related to emergency management. This will primarily provide funding for additional materials to be submitted to households and businesses.

POLICE ADMINISTRATION

PROGRAM PURPOSE:

Administration establishes policy and priorities in order to deliver police services in Shoreline based upon Council direction and community input

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS

Percentage of surveyed citizens who indicated that Police were customer service oriented

2003	2004	2005	TARGET
70%	61%		N/A

Measurement: EFFICIENCY

Civilian FTEs per 1,000 population

2003	2004	2005	TARGET
.02	.04	.04	N/A
\$125.82	\$138.57	\$147.36	N/A
.089	0.87	0.90	N/A

Police Department operating and maintenance expenditures per capita

Sworn FTEs per 1,000 population

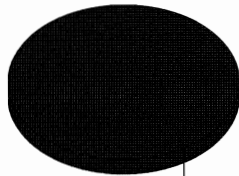
2005 Budget

Program Expenditures	\$620,997
Program Revenue	\$0
General Support	\$620,997

2006 Budget

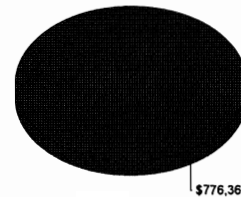
Program Expenditures	\$776,360
Program Revenue	\$0
General Support	\$776,360

Program Revenue vs General Support



■ @Support	100.0%
■ @Revenue	0.0%
Total: 100.0%	

Program Revenue vs General Support



■ @Support	100.0%
■ @Revenue	0.0%
Total: 100.0%	

POLICE COMMUNITY STOREFRONTS

PROGRAM PURPOSE:

Community Storefronts work collaboratively with local residents, businesses, and schools in order to address issues that affect the community.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: WORKLOAD	2003	2004	2005	TARGET
Court reminder program contacts	2,829	2,631		2,800
Number of active block watch groups	126	125	125	130
Number of Citizen Contacts		3,572		N/A
Number of crime prevention vacation house checks performed		335		N/A
Storefront Volunteer Hours	11,862	12,300	12,000	N/A
Victim Call Back Calls made.		180		N/A

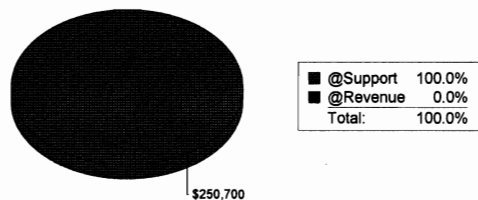
2005 Budget

Program Expenditures	\$250,700
Program Revenue	\$0
General Support	\$250,700

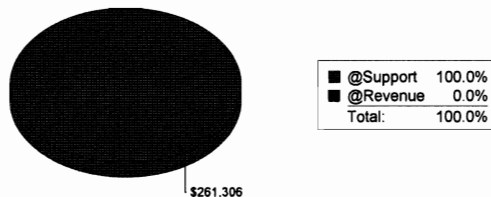
2006 Budget

Program Expenditures	\$261,306
Program Revenue	\$0
General Support	\$261,306

Program Revenue vs General Support



Program Revenue vs General Support



STREET CRIME INVESTIGATIONS

PROGRAM PURPOSE:

The Street Crimes Unit proactively responds to crimes such as narcotics activities, code violations in the adult entertainment industry and vice activities in the City; to investigate these crimes and solve cases in order to keep the community safe and improve the quality of life for residents.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of Felony cases closed "Cleared by Arrest"	69	N/A		N/A
Percentage of misdemeanor cases closed "Cleared by Arrest"	112	N/A		N/A

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Average number of cases per Detective	240	240	240	240

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of Assigned Narcotic Activity Reports (neighborhood drug complaints)	31	N/A		N/A
Number of Miscellaneous Felony Investigations	26	N/A		N/A
Number of Narcotics Investigations	71	N/A		N/A
Number of Vice Arrests	61	50		N/A

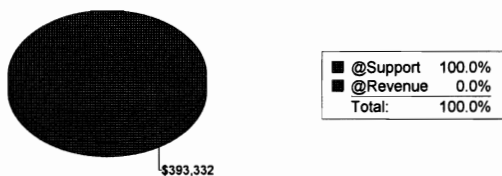
2005 Budget

Program Expenditures	\$393,332
Program Revenue	\$0
General Support	\$393,332

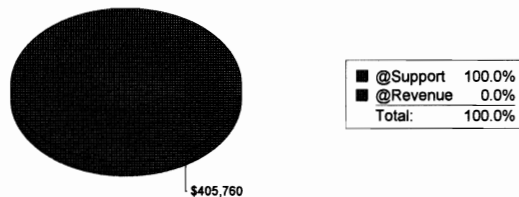
2006 Budget

Program Expenditures	\$405,760
Program Revenue	\$0
General Support	\$405,760

Program Revenue vs General Support



Program Revenue vs General Support



POLICE INVESTIGATIONS CRIME ANALYSIS

PROGRAM PURPOSE:

To investigate crime and solve cases in order to keep the community safe.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Juvenile Arrests for Part II Drug Abuse Offenses as a Percentage of Total Arrests for UCR Part II Drug Offenses	29%	10.1%		N/A
Total Arrests for Part I Crimes per 1,000 population	8.39	7.2		N/A
Total Arrests for UCR Part II Drug Offenses per 1,000 population	1.8	1.8		N/A
Total arrests per 1,000 population		27		N/A
Total DUI arrests per 1,000 population		30		N/A

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Number of UCR Part I Crimes Cleared per Sworn FTE	5.78	5.2		N/A
Total Arrests for UCR Part I Crimes per Sworn FTE	9.85	8.4		N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Juvenile Arrests for UCR Part 1 Crimes as a percentage of Total Arrests for UCR Part 1 Crimes	19%	23.7%		N/A
Number of Adult Charges & Arrest	1,550	1266		N/A
Number of cases closed and cleared by arrest (Part I and Part II Crimes)	1,128	1150		N/A
Number of Juvenile Charges & Arrest	238	191		N/A
Number of Victim Call Back Program contacts made	85	180		N/A
Percentage of UCR Part I Crimes Assigned to Major Investigation Units	3.4%	4.8%		N/A

POLICE INVESTIGATIONS CRIME ANALYSIS

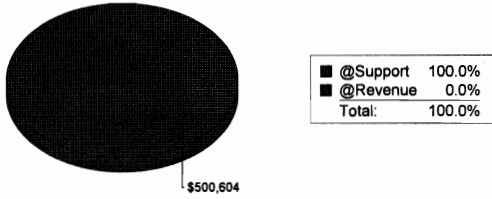
2005 Budget

Program Expenditures	\$500,604
Program Revenue	\$0
General Support	\$500,604

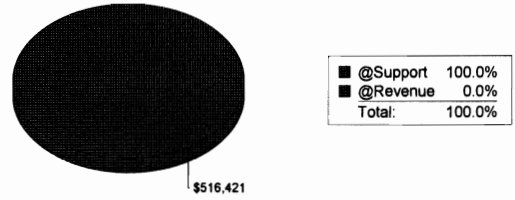
2006 Budget

Program Expenditures	\$516,421
Program Revenue	\$0
General Support	\$516,421

Program Revenue vs General Support



Program Revenue vs General Support



POLICE PATROL

PROGRAM PURPOSE:

Patrol responds to calls for service, enforces criminal laws and performs self-initiating activity to keep citizens safe.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Crime rate (Part 1) per 1,000 population	44.47	46.0		N/A
Crime rate (Part 2) per 1,000 population	2101	2160		N/A
Number of Dispatched Calls for Service per Patrol Officer	410.5	407.1		N/A
Percentage of citizens feeling safe in their neighborhood at night	69%	73.0%		N/A
Percentage of citizens feeling safe in their neighborhood during the day	91%	95.0%		N/A
Response Time to Priority 1 Calls	6.57	6.81		N/A
Response Time to Priority 2 Calls	11.54	11.37		N/A
Response time to Priority X Calls	4.06	3.62		N/A

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Number of dispatched calls for service per Patrol Officer.	410.5	407.1		N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of Alternative Calls Handled	1,071	1,051		N/A
Number of dispatched calls for service.	13548	13842		N/A
Number of Self-initiated Police Activities	15,456	13,037		N/A

POLICE PATROL

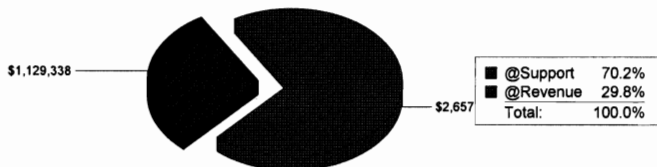
2005 Budget

Program Expenditures	\$3,786,606
Program Revenue	\$1,129,338
General Support	\$2,657,268

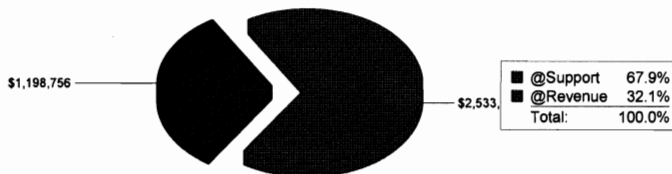
2006 Budget

Program Expenditures	\$3,732,299
Program Revenue	\$1,198,756
General Support	\$2,533,543

Program Revenue vs General Support



Program Revenue vs General Support



SCHOOL RESOURCE OFFICER PROGRAM

PROGRAM PURPOSE:

The School Resource Officer (SRO) program facilitates a safe learning environment for students and staff; SRO's provide security, mentoring, and teach a variety of classes to students and staff in the Shoreline School District and some private schools in Shoreline.

CRITICAL SUCCESS FACTOR:

Community Alliances and Partnerships

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of Anti-Bullying Classes Taught	74	N/A	N/A	----
Number of Classes Taught through the SRO program	171	43	N/A	----
Number of School Resource Officer Hours	935	1,052	N/A	----
Number of students taught	1,815	1,583	N/A	----

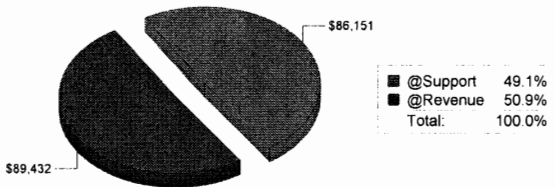
2005 Budget

Program Expenditures	\$175,583
Program Revenue	\$89,432
General Support	\$86,151

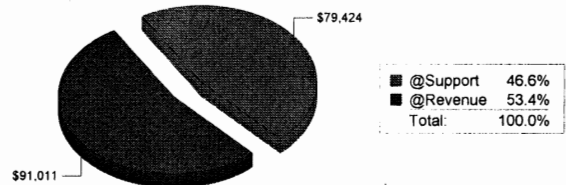
2006 Budget

Program Expenditures	\$170,435
Program Revenue	\$91,011
General Support	\$79,424

Program Revenue vs General Support



Program Revenue vs General Support



POLICE SUPPORT SERVICES (911 CENTER, MAJOR CRIME INVESTIGATION, CANINE SERVICES, ETC.)

PROGRAM PURPOSE:

Support Services provides emergency communications and special investigation on major crimes in order to solve cases committed in Shoreline and apprehend offenders.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Number dispatched calls for service per 1,000 population	256.8	262.5		N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Dispatched calls for service	13,548	13,842		N/A
Number of Air Support (Helicopter) Flight Hours	6	6.15		N/A
Number of Bomb Disposal Unit responses	7	6		N/A
Number of canine calls for service	154	182		N/A
Number of Hostage & Barricade Incidents	1	0		N/A
Number of major accidents reconstruction incidents (3 year average)		13		N/A
Total number of canine hours of service	207.25	257.75		N/A

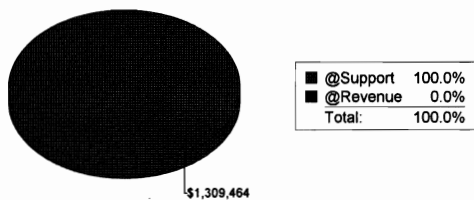
2005 Budget

Program Expenditures	\$1,309,464
Program Revenue	\$0
General Support	\$1,309,464

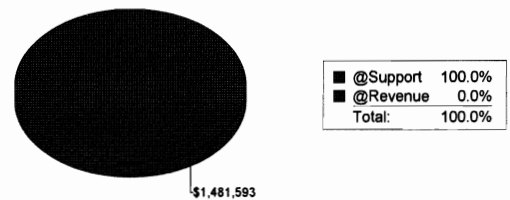
2006 Budget

Program Expenditures	\$1,481,593
Program Revenue	\$0
General Support	\$1,481,593

Program Revenue vs General Support



Program Revenue vs General Support



POLICE TRAFFIC ENFORCEMENT

PROGRAM PURPOSE:

The Traffic Unit provides motorist education and enforces traffic laws, with the City of Shoreline in order to keep motorists and citizens safe.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of citizens who are satisfied or very satisfied with the enforcement of local traffic laws.		64%		N/A
Percentage of surveyed citizens who indicated they were concerned or very concerned about speeding traffic	49.5%	66.0%		N/A

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Average number of traffic citations issued per FTE		105		N/A
Traffic accidents investigations per FTE		19		N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of citizen traffic complaints referred to Police Department	57	292		N/A
Number of collisions	607	614		N/A
Number of traffic accident investigations	843	1346		N/A
Number of Traffic Citations & Notices of Infractions	7,719	4847		N/A

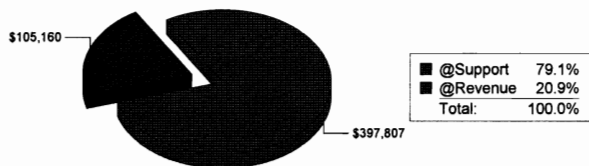
2005 Budget

Program Expenditures	\$502,967
Program Revenue	\$105,160
General Support	\$397,807

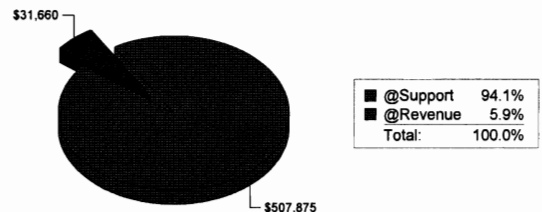
2006 Budget

Program Expenditures	\$539,535
Program Revenue	\$31,660
General Support	\$507,875

Program Revenue vs General Support



Program Revenue vs General Support



TEEN RECREATION PROGRAMS

PROGRAM PURPOSE:

The Teen Recreation program help youth in the community, ages 12-19 years old, make successful life choices by being positive role models and offering diverse, challenging, safe and innovative programs. As a means of gauging progress toward this goal, the program uses 9 of the 40 Search Institute's Development Assets for success as guiding factors. The assets chosen focus on the following: giving teens useful roles, valuing their opinions, giving clear expectations, doing their homework, volunteerism, increasing their sense of personal responsibility, non-violent conflict resolution, adding more caring adults in their lives and helping them feel more in control over their life.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of surveyed participants that always or sometimes feel that the Teen Program provides all 9 of the development assets surveyed	83%	82%	82%	85%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Net cost per hour of teen recreation programs (net of revenue)	\$97.28	\$99.56	\$130.09	N/A
Net Cost per Visit (net of revenues)	\$11.53	\$8.51	\$11.76	\$11.10

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of teen recreation program hours	3,328	3,197	2,723	2,995
Number of visits in the Teen Late Night Programs	10,844	11,507	8,588	9,447
Number of visits to all Teen Programs excluding Late Night	14,228	22,213	21,546	22,623
Total number of all visits.	25,072	33,720	30,134	32,070

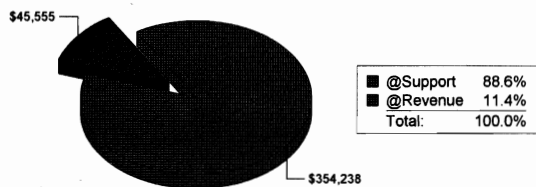
2005 Budget

Program Expenditures	\$399,793
Program Revenue	\$45,555
General Support	\$354,238

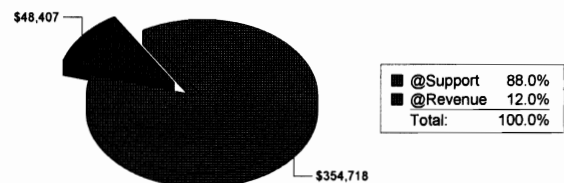
2006 Budget

Program Expenditures	\$403,125
Program Revenue	\$48,407
General Support	\$354,718

Program Revenue vs General Support



Program Revenue vs General Support



TRAFFIC SERVICES & NEIGHBORHOOD TRAFFIC SAFETY

PROGRAM PURPOSE:

Responsible for plan review, design and approval of all traffic control devices including streetlights, crosswalks, signals, signs, striping, etc; maintenance of traffic-related records including accident reports and signage/crosswalk inventories; preparation and documentation of city traffic standards; traffic counts and investigations and community education.

Provide traffic counts and investigations, community education, and management of the City's Neighborhood Traffic Safety Program (NTSP). Design traffic calming solutions that enhance the quality of life for Shoreline residents. Provide funding for special emphasis police traffic enforcement.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of citizens surveyed who are very satisfied or somewhat satisfied with the flow of traffic and congestion.		41%	41%	N/A
Percentage of services requests completed on time.	92%	90%	95%	100%

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of active residential areas involved in the NTSP Program	42	45	45	45
Number of residential area traffic projects completed per year	2	7	25	30
Number of service requests received	75	104	136	N/A
Number of targeted law enforcement hours in a NTSP residential area.		946	950	950
Number of traffic counts completed each year	182	382	350	350
Number of work orders issued	157	350	360	N/A

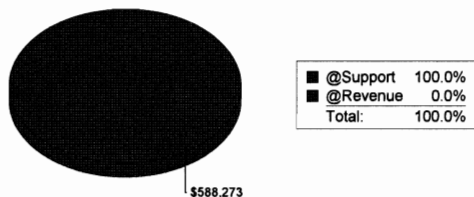
2005 Budget

Program Expenditures	\$588,273
Program Revenue	\$0
General Support	\$588,273

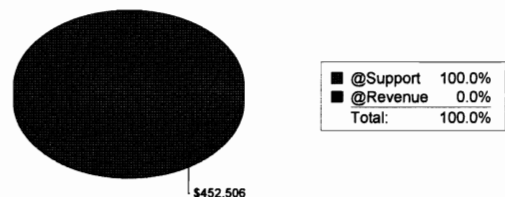
2006 Budget

Program Expenditures	\$452,506
Program Revenue	\$0
General Support	\$452,506

Program Revenue vs General Support



Program Revenue vs General Support



EMERGENCY MANAGEMENT PLANNING

PROGRAM PURPOSE:

The purpose of emergency preparedness in the City of Shoreline is to provide an emergency management organization and resources to minimize the loss of life; protect property and natural resources; and restore the proper operations of the City in the event of a major disaster.

CRITICAL SUCCESS FACTOR:

Community Alliances and Partnerships

Measurement: WORKLOAD

Number of Community Emergency Response volunteers trained

2003	2004	2005	TARGET
56	31	50	50

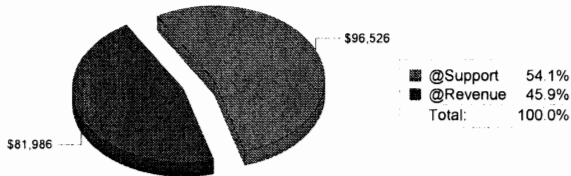
2005 Budget

Program Expenditures	\$178,512
Program Revenue	\$81,986
General Support	\$96,526

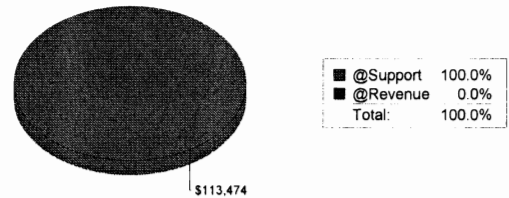
2006 Budget

Program Expenditures	\$113,474
Program Revenue	\$0
General Support	\$113,474

Program Revenue vs General Support



Program Revenue vs General Support





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CRIMINAL
JUSTICE

Criminal Justice



Criminal Justice 2006 Budget

Mission Statement

"To provide for the fair, cost effective, and timely adjudication of misdemeanant cases and their corresponding sentencing measures."

Department Programs

Jail Contract

0.0 FTE
(Contract Service)

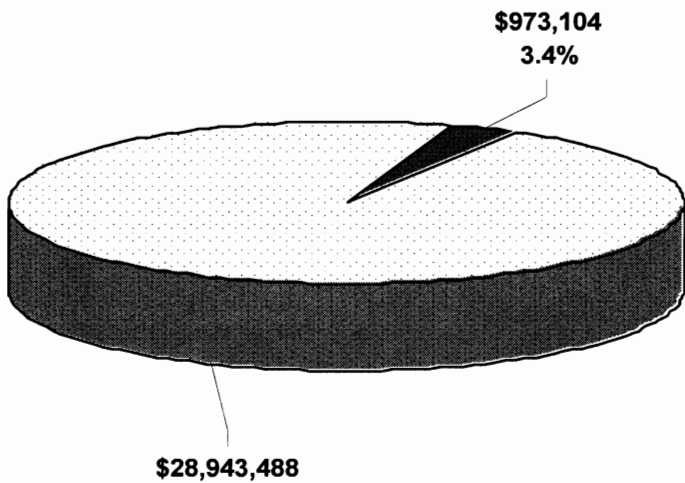
Public Defender

0.0 FTE
(Contract Service)

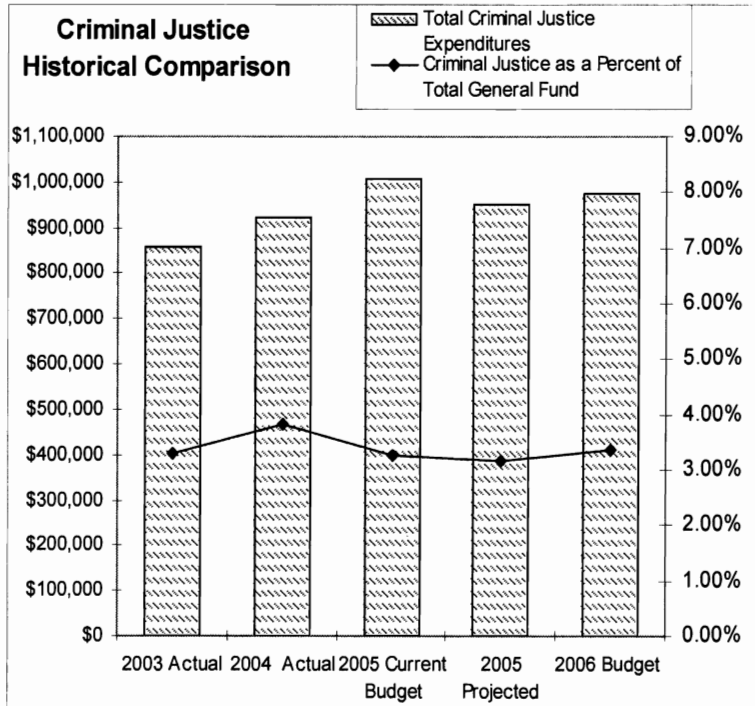
Municipal Court

0.0 FTE
(Contract Service)

2006 Criminal Justice as a Share of the General Fund



Criminal Justice Historical Comparison





Criminal Justice 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Quality Services and Facilities

- Completed analysis to assess the City's future municipal court options.
- Completed an inter-local agreement with the City of Issaquah to lower the cost of jail services for the City.

Community Alliances and partnerships

- Significantly increased the use of the Yakima County jail and decreased the use of the King County Jail. The Yakima Jail is a much cheaper alternative to the King County Jail.

2006 Key Department Objectives in Support of the City's Critical Success Factors

Community Alliances and partnerships

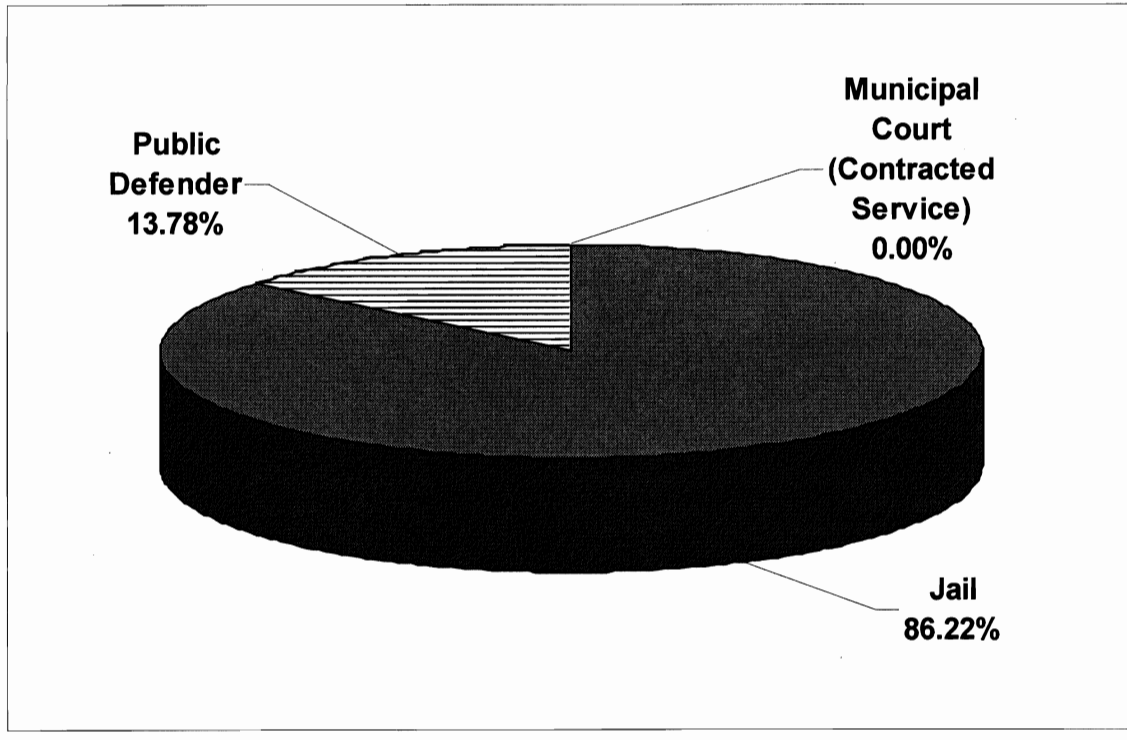
- Continue to work to decrease Jail costs by increasing use of alternative sentencing methods and increase the City's use of Yakima County jail.
- Implement the Council's decision with regard to the provision of municipal court services.



Criminal Justice 2006 Budget

Criminal Justice 2003 - 2006 Budget Comparison By Program

Expenditures by Program	2003 Actual	2004 Actual	2005	2005	2006 Budget	2005 Current	Percentage
			Current Budget	Projected		Budget versus 2006 Budget	
Jail	\$727,875	\$791,845	\$865,000	\$815,000	\$839,000	-\$26,000	-3.01%
Public Defender	\$131,314	\$132,336	\$137,000	\$137,000	\$134,104	-\$2,896	-2.11%
Municipal Court (Contracted Service)	\$0	\$0	\$5,000	\$0	\$0	-\$5,000	-100.00%
Total Program Expenditures	\$859,189	\$924,181	\$1,007,000	\$952,000	\$973,104	-\$33,896	-3.37%
Revenue By Program							
Jail	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Public Defender	\$2,648	\$914	\$5,000	\$500	\$1,000	-\$4,000	0.0%
Municipal Court (Contracted Service)	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Revenue	\$2,648	\$914	\$5,000	\$500	\$1,000	-\$4,000	0.0%
General Fund Subsidy	\$856,541	\$923,267	\$1,002,000	\$951,500	\$972,104	-\$29,896	-2.98%
Total Criminal Justice Resources	\$859,189	\$924,181	\$1,007,000	\$952,000	\$973,104	-\$33,896	-3.37%
Department Statistics							
Contracted Service no FTE's	NA	NA	NA	NA	NA	NA	NA





Criminal Justice 2006 Budget

Criminal Justice 2003 - 2006 Budget Comparison By Object								
Object Category Name	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change	
Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Services	\$131,730	\$132,132	\$137,000	\$137,000	\$134,104	-\$2,896	(2.1%)	
Intergovernmental Services	\$727,459	\$792,049	\$870,000	\$815,000	\$839,000	-\$31,000	-3.56%	
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interfund Payments for Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total Criminal Justice Expenditures	\$859,189	\$924,181	\$1,007,000	\$952,000	\$973,104	-\$33,896	-3.37%	
Revenue Source								
Licenses and Permits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Fines	\$2,648	\$914	\$5,000	\$500	\$1,000	-\$4,000	0.0%	
Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,648	\$914	\$5,000	\$500	\$1,000	-\$4,000	(80.0%)	
General Fund Subsidy	\$856,541	\$923,267	\$1,002,000	\$951,500	\$972,104	-\$29,896	-2.98%	
Total Criminal Justice Resources	\$859,189	\$924,181	\$1,007,000	\$952,000	\$973,104	-\$33,896	-3.37%	
Department Statistics								
Criminal Justice as a Percent of Total General Fund	3.29%	3.83%	3.25%	3.15%	3.36%	0.11%	3.5%	
Contracted Service no FTE's	NA	NA	NA	NA	NA	NA	NA	NA

2006 Budget Changes

- The reduction in Jail costs for 2006 is a result of increasing the use of the Yakima County Jail and reducing the number of bed days used at the King County Jail.
- At this time there is no budget for District Court costs, as it is anticipated that the revenue received by the King County District court for Shoreline related infractions will offset the cost of the services provided by the court. If this is not the case the City may have to pay the difference between revenue received and costs incurred on Shoreline's behalf.

JAIL

PROGRAM PURPOSE:

The Jail program accounts for the costs of screening, booking and imprisonment of misdemeanor offenders. This service is provided through interlocal agreements with the King County and Yakima County jails.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Average cost per jail day used	\$88.25	\$89.89		N/A
Percentage of days held at Yakima County Jail Facility	34%	47%		75%

Measurement: WORKLOAD	2003	2004	2005	TARGET
Total Jail Days Used	8,204	7,294		N/A

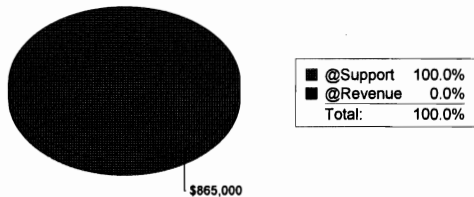
2005 Budget

Program Expenditures	\$865,000
Program Revenue	\$0
General Support	\$865,000

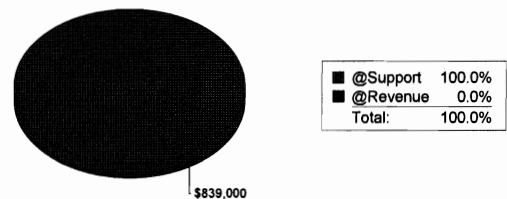
2006 Budget

Program Expenditures	\$839,000
Program Revenue	\$0
General Support	\$839,000

Program Revenue vs General Support



Program Revenue vs General Support



PUBLIC DEFENDER

PROGRAM PURPOSE:

The Public Defender provides legal representation for indigent criminal defendants

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: WORKLOAD

	2003	2004	2005	TARGET
Number of cases represented	929	774	600	650

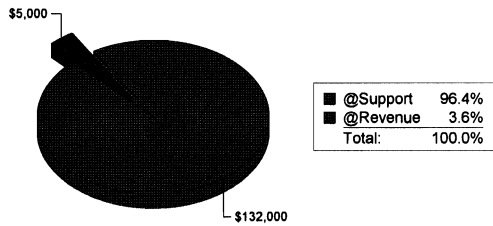
2005 Budget

Program Expenditures	\$137,000
Program Revenue	\$5,000
General Support	\$132,000

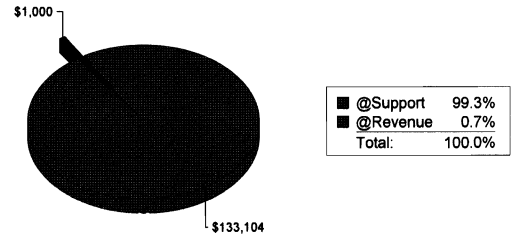
2006 Budget

Program Expenditures	\$134,104
Program Revenue	\$1,000
General Support	\$133,104

Program Revenue vs General Support



Program Revenue vs General Support





Parks, Recreation and Cultural Services

PRCS



Parks, Recreation and Cultural Services (PRCS) 2006 Budget

Mission Statement

"Provide life-enhancing experiences and promote a healthy community, and to bring our culture to life and transfer it to the next generation"

Department Programs

Parks Administration

4.00 FTE

Athletic Field Maintenance & Operations

1.935 FTE

Parks & Open Space Maintenance

4.675 FTE

Aquatics

5.625 FTE

Recreation Facility Rental Program

.37 FTE

General Recreation Programs

3.9 FTE

Teen Recreation Programs

4.06 FTE

Parks Cultural Services Programs

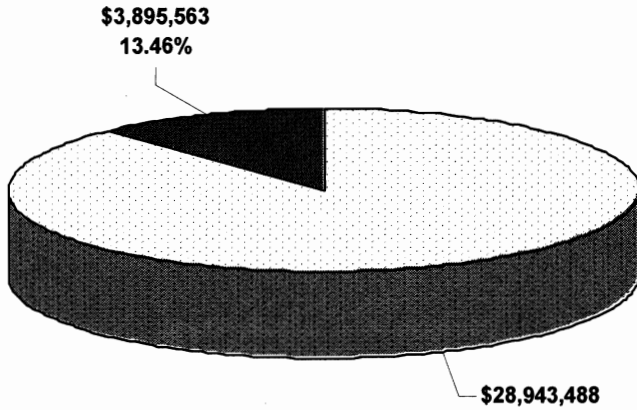
.75 FTE

*An Additional Parks & Recreation .5 FTE is budgeted in the Capital Funds

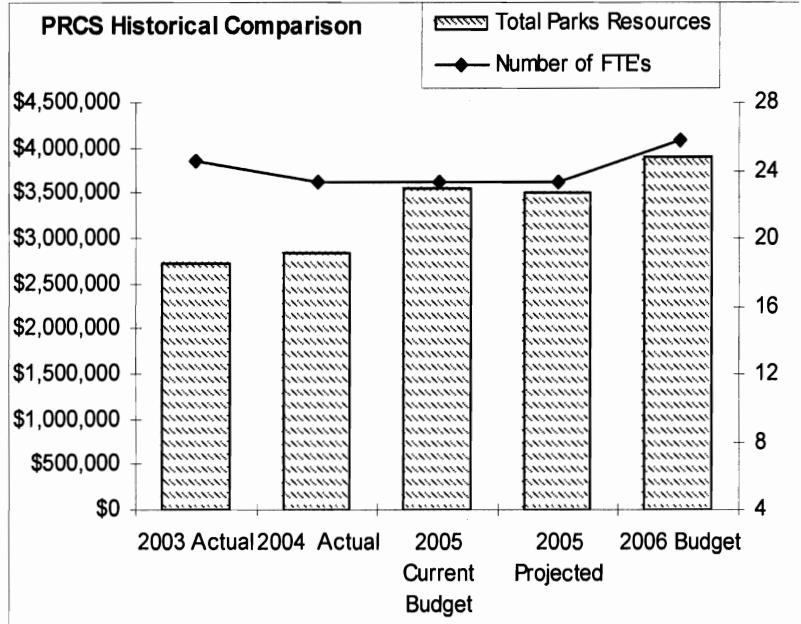


Parks, Recreation and Cultural Services (PRCS) 2006 Budget

2006 PRCS Department as a Share of the General Fund



PRCS Historical Comparison



2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Quality Services and Facilities

- Completed Spartan Gym Phase Two, including addition of two multi-purpose rooms, kitchen, family restrooms, office space and redesigned front desk, and re-opened it as the Spartan Recreation Center, to better reflect all activities held at the facility.
- Began design process for Richmond Beach Saltwater Park Master Plan
- Off-Leash Dog Area Committee began study of off-leash areas, for potential placement of off-leash area in Shoreline.
- Completed renovations to Hillwood Park ball fields, including new backstop and field drainage.
- Installed new picnic shelter at Paramount School Park
- Installed new play equipment at Richmond Beach Community Park including a tot lot, school age equipment, swing sets, two climbing walls and spring toy.



Parks, Recreation and Cultural Services (PRCS) 2006 Budget

- Installed new scoreboard at Shoreview Park as part of a joint partnership with City, Shoreline Community College and Richmond Little League
- Camp Us Summer Day Camp program was created and held at the Spartan Recreation Center
- Shoreline Pool increase in attendance for water fitness programs

Community Alliances and Partnerships

- First annual holiday crafts market held at Spartan Recreation Center with 52 vendors, in conjunction with Shoreline-Lake Forest Park Senior Center.
- Over 10,000 people participated in the three day Celebrate Shoreline activities.
- Partnered with Center for Human Services at Ballinger Homes, assisted with staffing for Homework Factory during the school year and Camp Ballinger during the summer.
- Developed partnership with YMCA for Parents Night Out at Meridian Park Elementary School.
- Teen Program held two successful break dancing competitions with over 300 participants at each event.
- Specialized Recreation Program presented a talent show entitled "Shoreline Live 05" at the Shoreline Center Auditorium
- City's first Art Jury worked with project managers, artist and design team to design Interurban Trail Bridges as part of 1% for the Arts Policy.

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Community Alliances and Partnerships

- Complete installation of new synthetic turf at Shoreline A and B fields in partnership with the Shoreline School District.
- Work with the Shoreline School District, Shoreline Water District, and Seattle Public Utilities to develop a strategy for the ownership of the opens space sites.



Parks, Recreation and Cultural Services (PRCS) 2006 Budget

- Implement updated Interlocal Agreement between the City and the Shoreline School District.

Innovative Leadership

- Department staff will be instrumental in informing the community on the bond issue planned for spring.
- Program staff will begin surveying program participants to determine customer satisfaction with programs and facilities
- We will be bidding a new grounds and athletic facility maintenance contract for 2007-2009.

Quality Services and Facilities

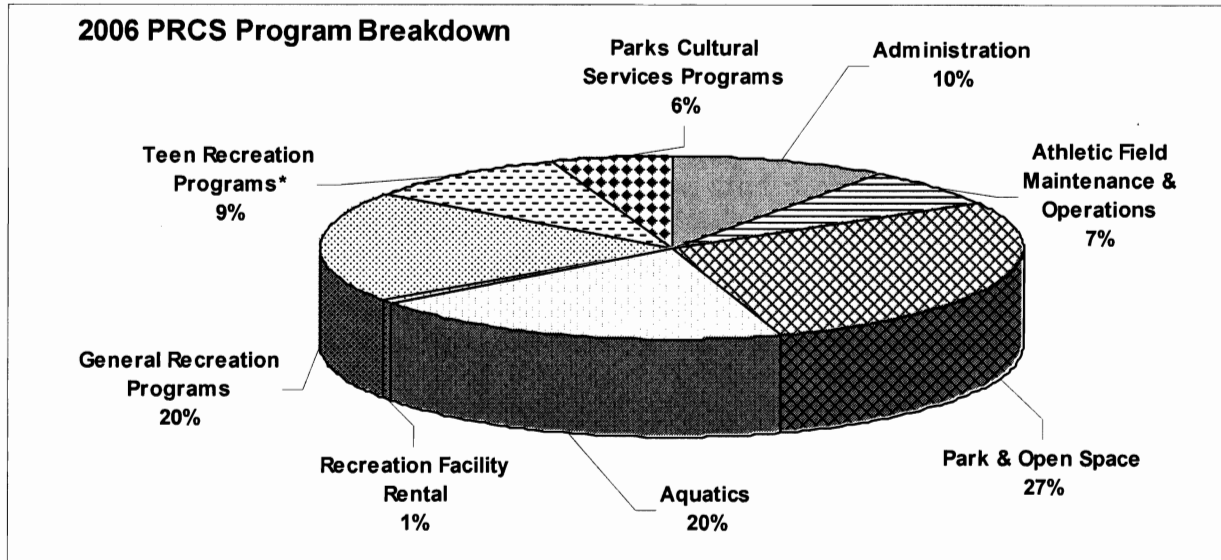
- A brochure will be developed to inform the community on facility rental opportunities available.
- A long range art opportunities plan will be developed for Aurora and the Interurban Trail.
- The Master Site Planning effort for Richmond Beach Saltwater Park will be completed.



Parks, Recreation and Cultural Services (PRCS) 2006 Budget

Parks, Recreation & Cultural Services 2003 - 2006 Program Comparison By Program							
Expenditures By Program	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Administration	\$315,838	\$238,179	\$294,768	\$290,198	\$387,780	\$93,012	31.55%
Athletic Field Maintenance & Operations	\$167,663	\$191,401	\$268,109	\$248,422	\$274,927	\$6,818	2.54%
Park & Open Space	\$672,121	\$674,055	\$1,079,996	\$965,264	\$1,089,283	\$9,286	0.86%
Aquatics	\$455,805	\$506,070	\$690,382	\$729,141	\$766,934	\$76,552	11.09%
Recreation Facility Rental	\$16,351	\$24,150	\$25,841	\$26,027	\$27,567	\$1,726	6.68%
General Recreation Programs	\$587,918	\$639,565	\$602,994	\$658,203	\$763,993	\$160,999	26.70%
Teen Recreation Programs*	\$315,223	\$325,072	\$355,939	\$356,888	\$365,761	\$9,822	2.76%
Parks Cultural Services Programs	\$193,665	\$231,231	\$234,805	\$244,169	\$219,319	-\$15,486	(6.60%)
Total Expenditure	\$2,724,583	\$2,829,723	\$3,552,834	\$3,518,312	\$3,895,563	\$342,729	9.65%
Revenue By Program							
Administration	\$0	\$0	\$0	\$450	\$0	\$0	0.00%
Athletic Field Maintenance & Operations	\$113,172	\$136,019	\$126,763	\$146,009	\$185,164	\$58,401	46.07%
Park & Open Space	\$6,336	\$9,916	\$9,882	\$7,618	\$7,618	-\$2,264	(22.91%)
Aquatics	\$269,100	\$329,464	\$338,766	\$350,567	\$348,497	\$9,731	2.87%
Recreation Facility Rental	\$37,351	\$44,838	\$41,769	\$46,984	\$53,369	\$11,600	27.77%
General Recreation Programs	\$292,295	\$270,937	\$310,700	\$360,527	\$363,700	\$53,000	17.06%
Teen Recreation Programs	\$26,024	\$37,962	\$35,545	\$32,245	\$38,169	\$2,624	7.38%
Programs	\$7,724	\$9,681	\$8,745	\$9,271	\$15,000	\$6,255	71.53%
Total Operations Revenue	\$752,002	\$838,817	\$872,170	\$953,671	\$1,011,517	\$139,347	15.98%
General Fund Subsidy	\$1,972,581	\$1,990,906	\$2,680,664	\$2,564,641	\$2,884,046	\$203,382	7.59%
Total Resources	\$2,724,583	\$2,829,723	\$3,552,834	\$3,518,312	\$3,895,563	\$342,729	9.65%

* The total cost of the Teen Program for 2005 is \$403,125. The remaining \$37,364 can be found in the Police Department. This is for police overtime to participate in teen evening recreational programs. Additional revenue sources for this program can also be found in the Police Department budget.





Parks, Recreation and Cultural Services (PRCS) 2006 Budget

Parks, Recreation & Cultural Services 2003 - 2006 Budget Comparison By Object							
Object Category Name	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Salary	\$1,382,513	\$1,457,843	\$1,575,363	\$1,605,968	\$1,783,840	\$208,477	13.23%
Benefits	\$373,762	\$386,049	\$424,724	\$427,503	\$481,759	\$57,035	13.43%
Supplies	\$154,387	\$155,633	\$194,862	\$200,256	\$163,294	-\$31,568	-16.20%
Other Services & Charges	\$775,679	\$758,584	\$1,309,598	\$1,183,095	\$1,327,414	\$17,816	1.36%
Intergovernmental Services	\$5,894	\$29,029	\$6,900	\$12,600	\$8,000	\$1,100	15.94%
Capital Outlays	\$0	\$7,394	\$0	\$47,500	\$78,500	\$78,500	0.00%
Interfund Payments for Service	\$32,348	\$35,191	\$41,387	\$41,390	\$52,756	\$11,369	27.47%
Total Parks Expenditures	\$2,724,583	\$2,829,723	\$3,552,834	\$3,518,312	\$3,895,563	\$342,729	9.65%
Revenue							
Licenses and Permits	\$3,580	\$7,954	\$6,500	\$8,800	\$8,800	\$2,300	35.38%
Intergovernmental Revenues	\$17,800	\$32,925	\$32,045	\$28,745	\$29,069	-\$2,976	-9.29%
Charges for Goods and Services	\$705,474	\$771,393	\$809,700	\$894,370	\$928,132	\$118,432	14.63%
Fines	\$0	\$181	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenues	\$25,148	\$26,364	\$23,925	\$21,756	\$45,516	\$21,591	90.24%
Total Parks Revenue	\$752,002	\$838,817	\$872,170	\$953,671	\$1,011,517	\$139,347	15.98%
General Fund Subsidy	\$1,972,581	\$1,990,906	\$2,680,664	\$2,564,641	\$2,884,046	\$203,382	7.59%
Total Parks Resources	\$2,724,583	\$2,829,723	\$3,552,834	\$3,518,312	\$3,895,563	\$342,729	9.65%
Department Statistics							
% of General Fund	10.4%	11.7%	11.5%	11.6%	13.5%	1.99%	17.4%
Number of FTEs	24.53	23.3	23.30	23.30	25.80	2.50	10.7%

2006 Budget Changes

- The proposed budget includes the addition of a Parks Maintenance Worker II. The 2006-2011 Capital Improvement Program included an increase in funding for annual repair and replacement of fixtures and facilities within the City's park system. This position will support completing these projects along with enhanced operating maintenance services throughout the City's park system. The budget for this position is split between the General Fund (\$29,110 on-going, \$16,500 one-time for a vehicle) and the General Capital Fund (\$28,110 on-going)
- The proposed budget includes the conversion of an extra-help position to a regular part-time position. This accounts for a .5 FTE change since the extra-help hours are not calculated as FTE positions. This change resulted in an increase of approximately \$4,500 to provide health benefits.
- The proposed budget includes the addition of a Park & Recreation Project Coordinator. There are several park projects that need an increased level of professional support in terms of analysis, design, and development. Currently this work is being done by the director or other city staff. A person with



Parks, Recreation and Cultural Services (PRCS) 2006 Budget

experience in park project development, over site of planning and design process, and project management and recordkeeping is needed. This position will help coordinate project efforts with other agencies such as King County, the Shoreline School District, and Shoreline Community College and support efforts of volunteer groups. The budget impact for this position is \$75,535 on an on-going basis and \$3,000 for one-time start-up costs in 2006.

- The 2006 proposed budget includes \$63,000 for the acquisition and maintenance costs of a handicapped accessible van to be used to support the City's recreation programs. Currently the City does not have a handicapped accessible van and some participants are required to provide their own transportation to participate in City programs. The van is accounted for in the capital outlay expenditure category.
- The 2006 General Recreation Program budget includes a \$49,000 increase in extra-help salaries. This reflects the actual experience for 2005 and is primarily related to the expanded summer programs. The increase in extra-help costs is off-set by additional revenue collections in 2005 and 2006. The increase in budget is included in the salary category.

PARKS ADMINISTRATION

PROGRAM PURPOSE:

Administer a full service Parks, Recreation and Cultural Services Department and provide long term planning and capital project oversight of park projects to support community use and meet public recreation needs of the community and provides support to the Shoreline Library Board.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Park acreage per thousand population	6.78	6.78	6.78	N/A
Percentage of citizens satisfied with Parks, Recreation and Cultural Services	88%	88%	88%	N/A
Percentage of Community that has visited a park in the past year	70%	70%	70%	N/A
Percentage of Community that has visited a park more than five times in the past year	66%	66%	66%	N/A

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Net Parks and Recreation revenue per capita	37.2	40.65	48.82	N/A
Parks Administration as a percent of the total Parks budget	11.6%	8.4%	9%	<10%
Parks and Recreation FTE per 1.000 population	.46	.44	.44	.49
Recreation and athletic programming cost recovery percentage		40%	42%	48%

Measurement: OTHER	2003	2004	2005	TARGET
Number of volunteer hours	1,047	2,718.9	1,979	

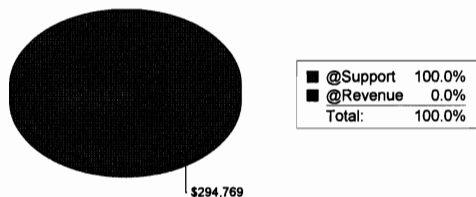
2005 Budget

Program Expenditures	\$294,769
Program Revenue	\$0
General Support	\$294,769

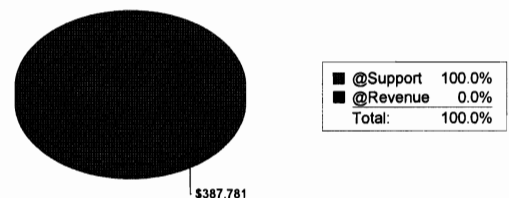
2006 Budget

Program Expenditures	\$387,781
Program Revenue	\$0
General Support	\$387,781

Program Revenue vs General Support



Program Revenue vs General Support



ATHLETIC FIELD MAINTENANCE & OPERATIONS

PROGRAM PURPOSE:

Provide stewardship for the City's athletic fields and to create safe recreational opportunities for the well-being and enjoyment of the public.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Cost per hour of field rental	N/A	N/A	\$7.62	\$4.85
Program Revenue as a percent of program expense	N/A	48%	47%	67%

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of baseball fields	15	15	15	15
Number of baseball/soccer game field preps provided	1,110	1,222	1,297	1,297
Number of baseball/soccer practice field preps provided	1,200	1,317	1,326	1,326
Number of hours of adult field rentals	9,097	9,721	4,281	4,000
Number of hours of youth field rentals	13,837	14,582	14,267	14,500
Number of soccer fields	10	10	10	10

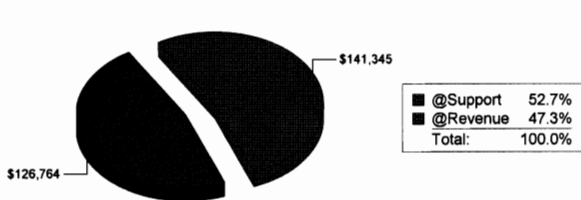
2005 Budget

Program Expenditures	\$268,109
Program Revenue	\$126,764
General Support	\$141,345

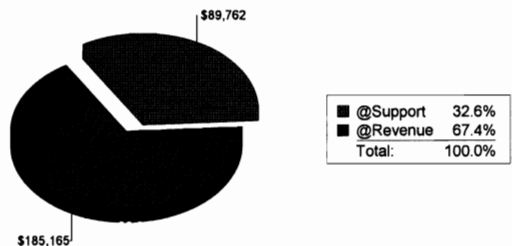
2006 Budget

Program Expenditures	\$274,927
Program Revenue	\$185,165
General Support	\$89,762

Program Revenue vs General Support



Program Revenue vs General Support



PARK AND OPEN SPACE MAINTENANCE PROGRAM

PROGRAM PURPOSE:

Provide stewardship for the City's parks and open space system, including the preservation of important natural areas, the enhancement of quality parks, and to create safe recreational and educational opportunities for the well-being and enjoyment of the public.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of citizens that rate the condition of the City park as good or excellent	87%	87%	87%	95%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Average Annual cost per acre of park property maintained	\$2,550	\$2,840	\$4,300	N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of acres of park and open space maintained	350	353	353	366

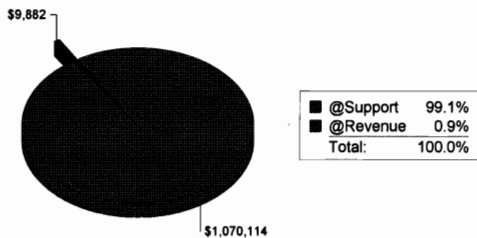
2005 Budget

Program Expenditures	\$1,079,996
Program Revenue	\$9,882
General Support	\$1,070,114

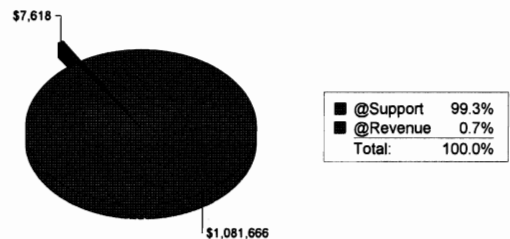
2006 Budget

Program Expenditures	\$1,089,283
Program Revenue	\$7,618
General Support	\$1,081,666

Program Revenue vs General Support



Program Revenue vs General Support



AQUATICS

PROGRAM PURPOSE:

Provide safe, healthy, accessible and affordable programs and services for the Shoreline community. Provide diverse, life-long activities that meet evolving community needs in the areas of water safety, swimming skills, athletics, health, fitness, psychological well-being, certifications and recreational aquatics.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Drop-in participants per hour of drop-in opportunity.	20.1	19.4	20.4	20.4
Net cost per hour of Shoreline Pool operation (net of revenues)	\$56.73	\$57.81	\$70.07	N/A
Program Revenue as a percentage of program costs (added utilities in 2005).	49.4%	53.1%	49.1%	45.4%
Revenue per hour of Shoreline Pool operation	\$55.39	\$65.66	\$67.51	\$69.45

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of drop-in participants	45,656	50,346	52,854	52,900
Number of hours of course instruction	3,876	4,488	4,313	4,375
Number of hours of drop-in opportunities (Lap & Rec Swim)	2,266	2,589	2,589	2,589
Number of swimming lesson participants	4,006	4,819	4,722	4,800
Resident Participants			81%	83%
Total Number of hours of pool operation	4,858	5,018	5,018	5,018

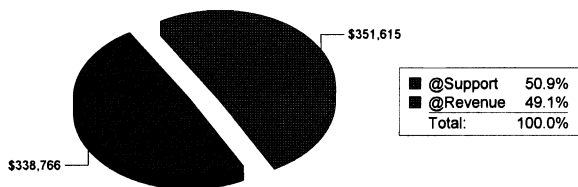
2005 Budget

Program Expenditures	\$690,381
Program Revenue	\$338,766
General Support	\$351,615

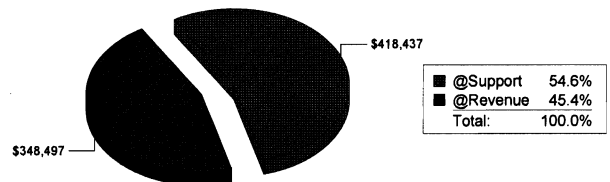
2006 Budget

Program Expenditures	\$766,934
Program Revenue	\$348,497
General Support	\$418,437

Program Revenue vs General Support



Program Revenue vs General Support



RECREATION FACILITY RENTAL PROGRAM

PROGRAM PURPOSE:

Provide opportunities for Shoreline residents to use recreational facilities and picnic shelters for special events.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: WORKLOAD	2003	2004	2005	TARGET
Hours of Baseball/Softball Field Rentals			9,743	N/A
Hours of Football Field Rentals			668	N/A
Hours of Picnic Shelter Rentals			1,348	N/A
Hours of Rentals of Richmond Highlands Recreation Center			475	N/A
Hours of Rentals of Spartan Recreation Center			2,888	N/A
Hours of Soccer Field Rentals			7,251	N/A
Total Hours of facility rentals	7,810	8,093	22,373	N/A

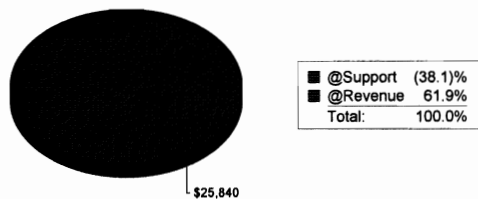
2005 Budget

Program Expenditures	\$25,840
Program Revenue	\$41,769
General Support	\$(15,928)

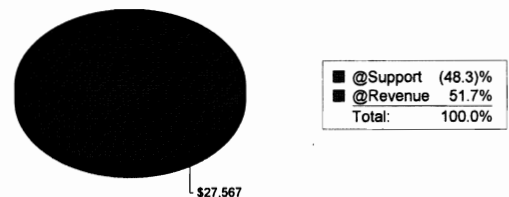
2006 Budget

Program Expenditures	\$27,567
Program Revenue	\$53,369
General Support	\$(25,802)

Program Revenue vs General Support



Program Revenue vs General Support



TEEN RECREATION PROGRAMS

PROGRAM PURPOSE:

The Teen Recreation program help youth in the community, ages 12-19 years old, make successful life choices by being positive role models and offering diverse, challenging, safe and innovative programs. As a means of gauging progress toward this goal, the program uses 9 of the 40 Search Institute's Development Assets for success as guiding factors. The assets chosen focus on the following: giving teens useful roles, valuing their opinions, giving clear expectations, doing their homework, volunteerism, increasing their sense of personal responsibility, non-violent conflict resolution, adding more caring adults in their lives and helping them feel more in control over their life.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of surveyed participants that always or sometimes feel that the Teen Program provides all 9 of the development assets surveyed	83%	82%	82%	85%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Net cost per hour of teen recreation programs (net of revenue)	\$97.28	\$99.56	\$130.09	N/A
Net Cost per Visit (net of revenues)	\$11.53	\$8.51	\$11.76	\$11.10

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of teen recreation program hours	3,328	3,197	2,723	2,995
Number of visits in the Teen Late Night Programs	10,844	11,507	8,588	9,447
Number of visits to all Teen Programs excluding Late Night	14,228	22,213	21,546	22,623
Total number of all visits.	25,072	33,720	30,134	32,070

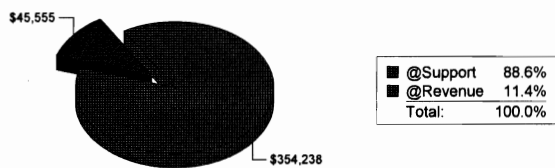
2005 Budget

Program Expenditures	\$399,793
Program Revenue	\$45,555
General Support	\$354,238

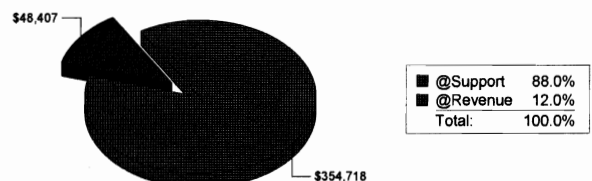
2006 Budget

Program Expenditures	\$403,125
Program Revenue	\$48,407
General Support	\$354,718

Program Revenue vs General Support



Program Revenue vs General Support



GENERAL RECREATION PROGRAMS

PROGRAM PURPOSE:

Develop and implement comprehensive recreation programs, services, and events targeting all ages and abilities, and a variety of special interests throughout the year to meet the needs of the community.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of class sessions, ie pre-ballet has 10 sessions = 10 classes, that were held that were offered			73%	75%
Percentage of customers rating the quality of the programs as good or excellent	94%	94%	94%	95%
Percentage of residents who participated in recreational programming offered by the City	40%	67%	73%	73%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Average Number of Participants per Day	N/A	N/A	382	400
Percent of general recreation program budget supported by fees.	49.7%	42.4%	51.5%	50%

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of adult participants	17,306	17,059	20,390	20,500
Number of adult recreational classes held	222	307	244	250
Number of Drop-ins at the Spartan Gym	N/A	N/A	10,264	10,000
Number of preschool participants	7,624	7,070	8,770	8,700
Number of preschool recreational classes held	84	81	116	100
Number of special needs participants	1,154	1,712	1,312	1,300
Number of special needs recreational classes held	57	64	61	65
Number of youth participants	2,535	2,743	3,485	3,500
Number of youth recreational classes held	170	163	273	250

GENERAL RECREATION PROGRAMS

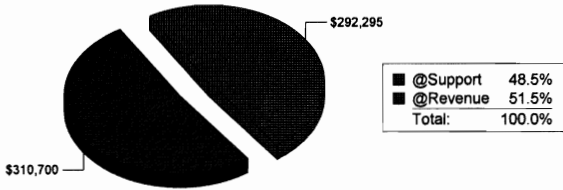
2005 Budget

Program Expenditures	\$602,995
Program Revenue	\$310,700
General Support	\$292,295

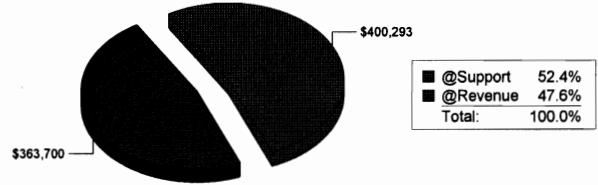
2006 Budget

Program Expenditures	\$763,993
Program Revenue	\$363,700
General Support	\$400,293

Program Revenue vs General Support



Program Revenue vs General Support



PARKS CULTURAL SERVICES PROGRAMS

PROGRAM PURPOSE:

The Parks Cultural Services Program provides a variety of community services and events: Celebrate Shoreline, Summer Lunchtime Music Series, Swingin' Summer Eve, Hamlin Haunt, Fall Library programs, and financial contributions to the Arts Council and Shoreline Museum.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Shoreline Historical Museum contribution per capita	\$1.02	\$1.17	\$1.18	N/A
Shoreline/Lake Forest Park Arts Council contribution per capita	\$1.19	\$1.17	\$1.18	N/A

Measurement: OTHER	2003	2004	2005	TARGET
Amount of sponsorship dollars for Celebrate Shoreline		\$6,200	\$6,350	\$6,350
Total Cost for Swingin' Summer Eve Events		\$400	\$400	\$400
Total Cost of Fall Library Program		\$1,200	\$1,200	\$1,200
Total Cost of Hamlin Haunt		\$800	\$800	\$800
Total Cost of Summer Lunchtime Events		\$3,000	\$3,000	\$3,000

Measurement: WORKLOAD	2003	2004	2005	TARGET
Fall library program participants	105	145	150	150
Hamlin Haunt attendance	800	800	1,000	1,000
Number of Events Held During Celebrate Shoreline, Teen Event, Parade, Festival and Sand Castle Contest			4	4
Number of fall library programs	6	6	6	6
Number of Sponsors of Celebrate Shoreline Events		20	18	18
Number of summer lunchtime events	5	6	6	6
Summer lunchtime event attendance	2,500	2,000	2,000	2,000
Swingin' Summer Eve attendance	800	1,000	1,000	1,000

PARKS CULTURAL SERVICES PROGRAMS

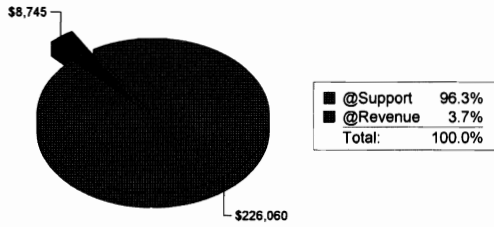
2005 Budget

Program Expenditures	\$234,805
Program Revenue	\$8,745
General Support	\$226,060

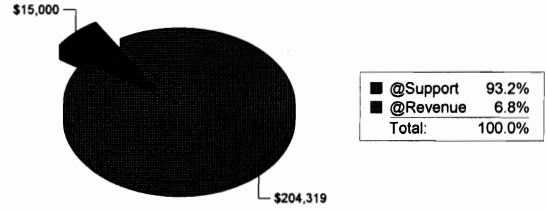
2006 Budget

Program Expenditures	\$219,319
Program Revenue	\$15,000
General Support	\$204,319

Program Revenue vs General Support



Program Revenue vs General Support





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Planning & Development Services

PLANNING &
DEVELOPMENT
SERVICES



Planning and Development Services 2006 Budget

Mission Statement

“Our mission is to ensure that the natural and built environments are healthy, safe, and reflect the community’s vision by providing exceptional customer service, listening to our customers and proactively solving problems.”

Department Programs

Code Enforcement

1.55 FTE

Operational Support Team

2.65 FTE

Long Range Planning Team

3.25 FTE

Current Planning Team

4.55 FTE

Permit Services Team

8.95 FTE

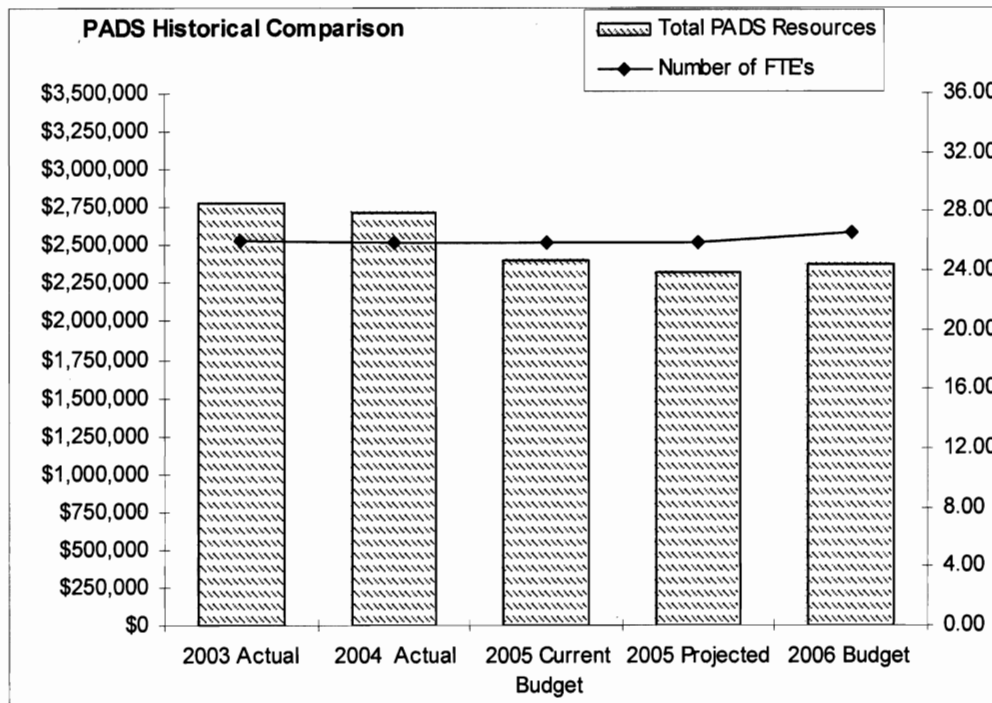
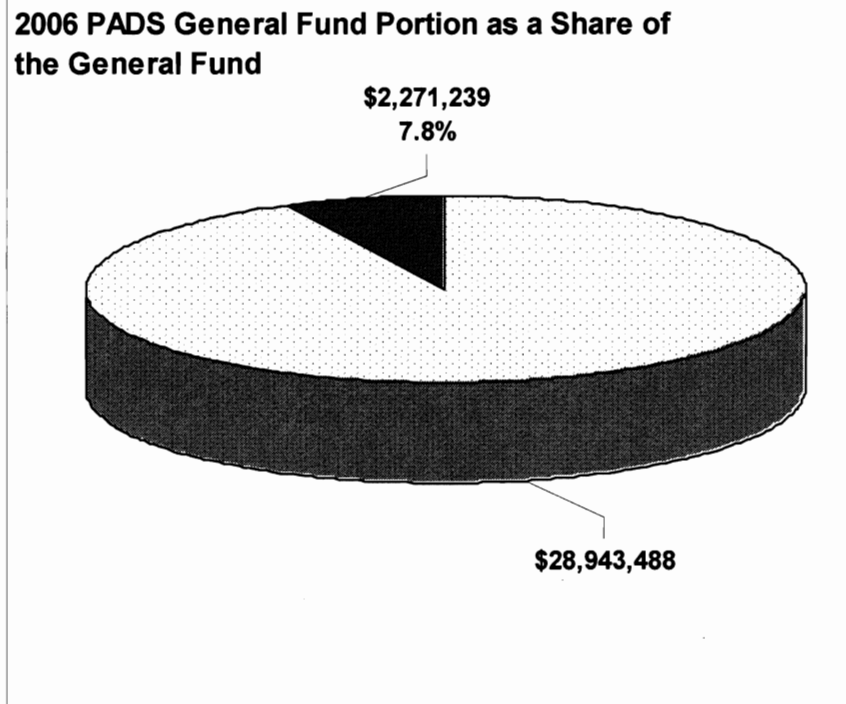
Building & Inspection Team

5.55 FTE

*An Additional PADS 1.0 FTE is budgeted
in the Capital Funds



Planning and Development Services 2006 Budget





Planning and Development Services 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Healthy, Vibrant Neighborhoods

- An inter-departmental Code Enforcement Team collaborated to improve codes to better address junk, abandoned, and inhabited vehicles on City streets. The team worked with the community to identify the most significant problems facing the community and completed amendments to the Municipal Code to better address these issues.

Innovative Leadership and Strategic Planning

- Adoption of the Comprehensive Plan and completion of the Master Plans (Transportation; Surface Water; Parks, Recreation and Open Space)
- Adoption of the Critical Areas Ordinance
- Developed and implemented the Development Project Management model to formalize development review and accountability among key reviewers and departments to benefit customers and stakeholders

Effective Community Relations and Communications

- Developed and implemented the P&DS Permit Customer Survey and P&DS Customer Comment Card.

Economic Vitality and Financial Stability

- Completed planning elements of the North Wedges area, bounded by the west side of Aurora from N 175th St to approximately N 178th St., for redevelopment

Quality Services and Facilities

- By hiring the Aurora Corridor planner, we added substantial value to customers by providing technical advice and explaining development regulations and potential project impacts.
- A system was devised which gives greater public accessibility on the City's web site for all Planning Commission packet materials and "projects of interest" pages.
- A combination building permit was developed that streamlines plumbing and mechanical inspection services and enhances the quality of plumbing inspection services for "do-it-yourself" customers.



Planning and Development Services 2006 Budget

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Healthy, Vibrant Neighborhoods

- Implemented Code Enforcement Program improvements and prepared public education and outreach materials.

Quality Services and Facilities

- Fully implement in-house electrical permit services
- Perform comprehensive permitting, plan review, and inspection processes to enhance customer service
- Review, update and create public assistance information. Increase web services – public information and ease of use of permit services to enhance customer service

Economic Vitality and Financial Stability

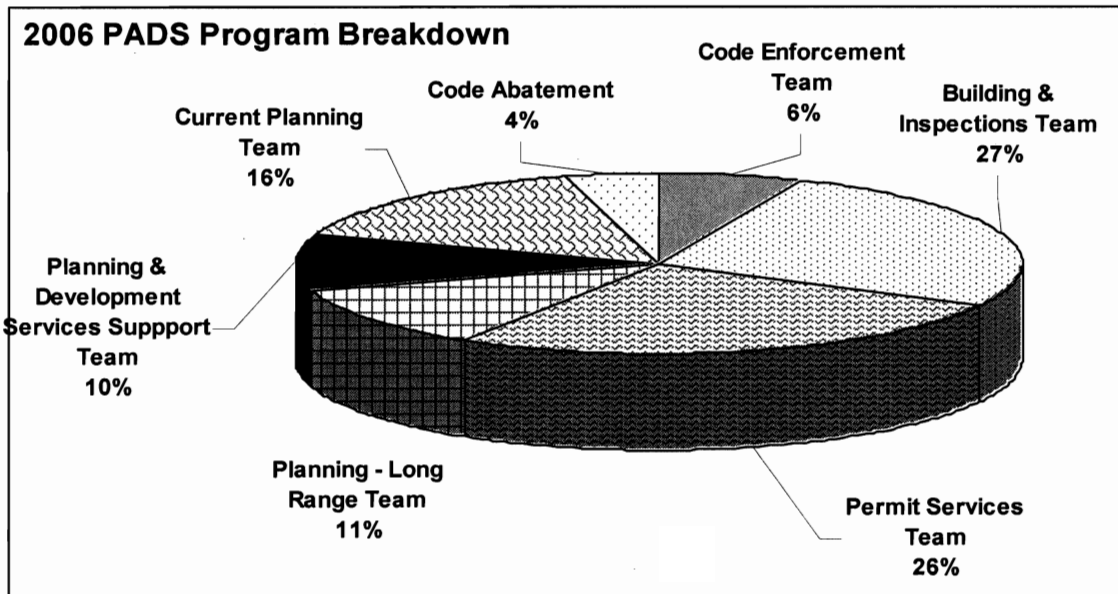
- Work closely with the Economic Development Manager to identify ways the City's codes can be amended to support Council goals
- Support the Economic Development Task Force to implement the Economic Development Program



Planning and Development Services 2006 Budget

Planning & Development Services 2003 - 2006 Budget Comparison By Program							
Program Budget			2005		2005 Current		Percentage Change
	2003 Actual	2004 Actual	Current Budget	2005 Projected	2006 Budget	Budget versus 2006 Budget	
Code Enforcement Team*	\$0	\$111,505	\$142,140	\$142,140	\$152,183	\$10,043	7.07%
Building & Inspections Team	\$966,895	\$988,500	\$584,712	\$602,671	\$625,712	\$41,000	7.01%
Permit Services Team	\$0	\$528	\$522,099	\$517,818	\$615,642	\$93,543	17.92%
Planning - Long Range Team	\$265,068	\$366,550	\$374,610	\$357,213	\$272,219	-\$102,391	-27.33%
Planning & Development Services Support Team	\$0	\$254,162	\$275,518	\$270,599	\$235,590	-\$39,928	-14.49%
Current Planning Team	\$0	\$265,025	\$399,381	\$384,452	\$369,893	-\$29,488	-7.38%
Code Abatement	\$24,862	\$19,729	\$100,000	\$44,016	\$100,000	\$0	0.00%
Ongoing Programs	\$499,424	NA	NA	NA	NA	NA	NA
P&DS Projects	\$263,769	NA	NA	NA	NA	NA	NA
Non-Program Specific Transfers to Other Funds	\$762,171	\$702,622	\$0	\$0	\$0	\$0	0.00%
Total Program Budget	\$2,782,189	\$2,708,621	\$2,398,460	\$2,318,909	\$2,371,239	-\$27,221	-1.13%
*The Code Enforcement Program is also supported by the Customer Response Team.							
Program Revenue							
Code Enforcement Team*	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Building & Inspections Team	\$1,106,519	\$516,100	\$559,050	\$650,000	\$611,985	\$52,935	9.47%
Permit Services Team	\$0	\$256,570	\$277,950	\$325,000	\$291,650	\$13,700	4.93%
Planning - Long Range Team	\$35,289	\$111,262	\$50,000	\$49,500	\$49,250	-\$750	-1.50%
Planning & Development Services Support Team	\$98	\$0	\$0	\$0	\$0	\$0	NA
Current Planning Team	\$0	\$197,059	\$190,000	\$175,824	\$190,750	\$750	0.39%
Code Abatement	\$509	\$9,738	\$162,500	\$91,790	\$102,500	-\$60,000	-36.92%
Ongoing Programs	\$0	\$0	\$0	\$0	\$0	NA	NA
P&DS Projects	\$0	\$0	\$0	\$0	\$0	NA	NA
Non-Program Specific Misc. Revenue	\$669,245	\$627,778	\$0	\$0	\$0	\$0	0.00%
Total Program Revenue	\$1,811,660	\$1,718,507	\$1,239,500	\$1,292,114	\$1,246,135	\$6,635	0.54%
General Fund Subsidy	\$970,529	\$990,114	\$1,158,960	\$1,026,795	\$1,125,104	-\$33,856	-2.92%
Use of Development Services Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	NA
Total Resources	\$2,782,189	\$2,708,621	\$2,398,460	\$2,318,909	\$2,371,239	-\$27,221	-1.13%

*Total program costs for Code Enforcement are \$431,166 for 2006. The remaining \$278,983 is in the Customer Response Team department.





Planning and Development Services 2006 Budget

Object Category Name	2003 Actual	2004 Actual	2005	2005	2006 Budget	2005 Current	Percentage
			Current Budget	Projected		Budget versus 2006 Budget	
Salary	\$1,336,443	\$1,418,635	\$1,567,812	\$1,503,300	\$1,625,617	\$57,805	3.69%
Benefits	\$348,260	\$369,296	\$431,452	\$423,639	\$457,233	\$25,781	5.98%
Supplies	\$20,653	\$26,625	\$25,034	\$16,967	\$25,385	\$351	1.40%
Other Services & Charges	\$235,994	\$171,406	\$368,964	\$369,804	\$252,847	-\$116,117	-31.47%
Intergovernmental Services	\$57,720	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$11,139	\$8,900	\$0	\$0	\$0	\$0	0.00%
Interfund Payments for Service	\$771,980	\$713,759	\$5,198	\$5,199	\$10,157	\$4,959	95.40%
Total PADS Expenditures	\$2,782,189	\$2,708,621	\$2,398,460	\$2,318,909	\$2,371,239	-\$27,221	-1.13%
Revenue							
Licenses & Permits	\$719,756	\$666,955	\$692,000	\$780,000	\$763,635	\$71,635	10.35%
Intergovernmental Revenue	\$35,150	\$30,000	\$0	\$4,500	\$0	\$0	0.00%
Charges for Goods and Services	\$387,571	\$354,412	\$385,000	\$415,824	\$380,000	-\$5,000	-1.30%
Fines	\$500	\$0	\$0	\$30,940	\$0	\$0	0.00%
Misc Revenue	\$3,213	\$7,074	\$102,500	\$850	\$82,500	-\$20,000	0.00%
Other Financing Sources	\$665,470	\$660,066	\$60,000	\$60,000	\$20,000	-\$40,000	-66.67%
Total PADS Revenue	\$1,811,660	\$1,718,507	\$1,239,500	\$1,292,114	\$1,246,135	\$6,635	0.54%
General Fund Subsidy	\$970,529	\$990,114	\$1,158,960	\$1,026,795	\$1,125,104	-\$33,856	-2.92%
Use of Development Services Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total PADS Resources	\$2,782,189	\$2,708,621	\$2,398,460	\$2,318,909	\$2,371,239	-\$27,221	-1.13%
Department Statistics							
% of General Fund	3.94%	4.14%	7.42%	7.53%	8.19%	0.78%	10.4%
Number of FTEs	26.00	25.90	26.90	26.90	27.50	0.60	2.2%

Planning & Development Services 2003 - 2006 Budget Comparison By Fund							
Expenditures By Fund	2003 Actual	2004 Actual	2005	2005	2006 Budget	2005 Current	Percentage
			Current Budget	Projected		Budget versus 2006 Budget	
General Fund	\$1,028,261	\$997,770	\$2,298,460	\$2,274,893	\$2,271,239	-\$27,221	-1.18%
Development Services Fund	\$1,729,066	\$1,691,122	NA	NA	NA	NA	NA
Code Abatement Fund	\$24,862	\$19,729	\$100,000	\$44,016	\$100,000	\$0	0.00%
Total Fund Expenditures	\$2,782,189	\$2,708,621	\$2,398,460	\$2,318,909	\$2,371,239	-\$27,221	-1.13%
Revenue By Fund							
General Fund	\$36,444	\$30,566	\$1,077,000	\$1,200,324	\$1,143,635	\$66,635	0.00%
Development Services Fund	\$1,774,707	\$1,678,203	NA	NA	NA	NA	NA
Code Abatement Fund	\$509	\$9,738	\$162,500	\$91,790	\$102,500	-\$60,000	(36.92%)
Total Fund Revenues	\$1,811,660	\$1,718,507	\$1,239,500	\$1,292,114	\$1,246,135	\$6,635	0.54%
General Fund Subsidy	\$970,529	\$990,114	\$1,158,960	\$1,026,795	\$1,125,104	-\$33,856	-2.92%
Use of Development Services Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Fund Resources	\$2,782,189	\$2,708,621	\$2,398,460	\$2,318,909	\$2,371,239	\$6,635	0.28%



Planning and Development Services 2006 Budget

2006 Department Changes

- The 2006 proposed budget includes a new PADS service, electrical permitting. Electrical permitting will now be done in-house via an inter-local agreement with Washington State Labor and Industry (L & I). Currently, Shoreline customers must travel to Bellevue to apply for an electrical permit. This service will now be offered at the City permit counter with the City serving as an agent for (L&I). L&I has committed to provide services with a specified service timeframe and agreed to process technical appeals through the City of Shoreline Hearing Examiner. To perform this service an additional 0.50 FTE Technical Assistant position is required to help process the expected 451 annual electrical permits. Total cost to provide this service is \$29,635. It is anticipated that revenue generated from this new service will offset the additional cost.
- The 2005 budget includes \$126,339 of 2004 carry-over professional service commitments. These carry-overs are one-time and not included in the 2006 budget. The carry-over items were related to the completion of the comprehensive plan update, wedge redevelopment, critical area regulations, and the Central Shoreline – North Central Segment – project.

CODE ENFORCEMENT TEAM

PROGRAM PURPOSE:

The Code Enforcement Team enforces the City's codes and regulations to implement community values and to sustain a safe and attractive City.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Average number of calendar days from request initiation to voluntary compliance (Strike I)			12	15
Percent of abandoned vehicles tagged within 24 hours of notification		N/A	99%	95%
Percentage of all cases issued a Notice and Order that are brought into compliance annually.		45%	31%	38%
Percentage of all code enforcement actions resolved by voluntary compliance (Strike I)	84.4%	92.7%	92%	85%
Percentage of cases closed by induced compliance (Strike 2 & 3) annually		29%	30%	30%
Percentage of cases open beyond 365 days (Strike 2&3)	43%	70%	72%	70%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Code Enforcement expenditures per capita		\$2.47	\$2.70	\$2.89
Number of Active Cases per FTE		89	96	N/A
Number of code enforcement actions (Strike I) per FTE		219	976	N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of Code Enforcement requests for action	579	472	1997	N/A
Total Number of Code Enforcement actions resolved (Strike I)	507	438	1900	N/A

CODE ENFORCEMENT TEAM

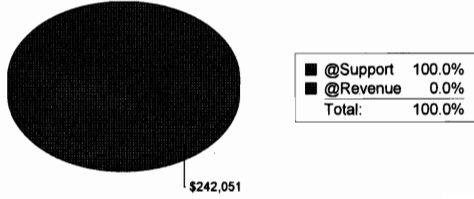
2005 Budget

Program Expenditures	\$242,051
Program Revenue	\$0
General Support	<u>\$242,051</u>

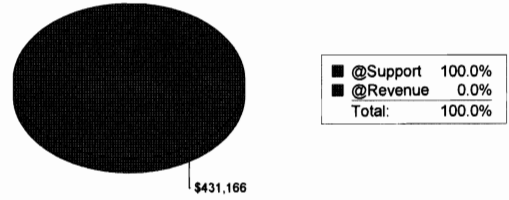
2006 Budget

Program Expenditures	\$431,166
Program Revenue	\$0
General Support	<u>\$431,166</u>

Program Revenue vs General Support



Program Revenue vs General Support



BUILDING AND INSPECTIONS TEAM

PROGRAM PURPOSE:

The Building & Inspections Team perform reviews and make decisions on more complex building permits; to provide comprehensive inspections and approval of conditions for all permitted work; and to provide enforcement and education of the adopted codes and ordinances.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percent of customers who rated services as good or excellent.			93%	95%
Percent of customers who said they were treated courteously by employees.			98%	100%
Percent of customers who were satisfied with the clarity of inspection correction forms.			91%	93%
Percent of customers who were satisfied with the timeliness of building inspections.			94%	96%
Percent of customers who were satisfied with the updates they received regarding their project's status.			94%	96%
Percent of customers who were satisfied with the usefulness of the pre-application process.			87%	89%
Percentage of building permits issued on or before the target dates identified in SMC 20.30.040 (data includes days waiting for information)	93.8%	92.3%	N/A	

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Average number of Inspections Completed Per Inspector per day		8	8	8
Average number of plan checks completed per plans examiner annually			N/A	

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of Addition/Remodel Commercial Permits submitted	66	55	72	75
Number of Demolition Permits submitted	34	36	55	42
Number of Fire Systems Permits submitted	271	105	119	119
Number of inspections completed annually	4,014	3,969	4,049	4,149
Number of Mechanical Permits submitted	200	208	237	215
Number of Miscellaneous Structures - Complex Permits submitted (retaining walls/rockeries, wireless facilities)	18	14	12	15
Number of New Construction Commercial Permits submitted	23	15	23	25
Number of Plumbing Permits submitted		227	270	250

BUILDING AND INSPECTIONS TEAM

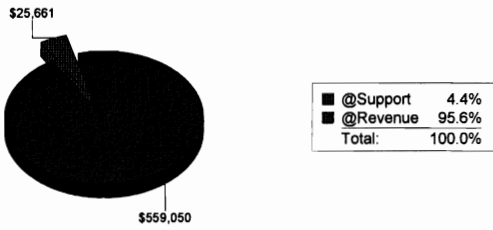
2005 Budget

Program Expenditures	\$584,711
Program Revenue	\$559,050
General Support	\$25,661

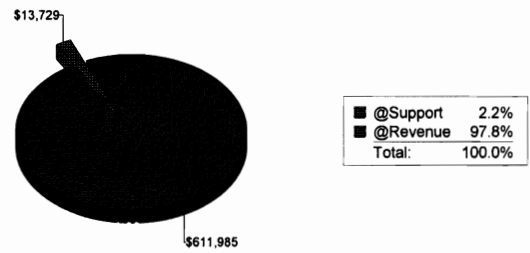
2006 Budget

Program Expenditures	\$625,714
Program Revenue	\$611,985
General Support	\$13,729

Program Revenue vs General Support



Program Revenue vs General Support



PERMIT SERVICES TEAM

PROGRAM PURPOSE:

The Permit Services Team provides accurate information and referral services; intake and issuance of all building and land use related permits; including expedited review for less complex projects.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percent of customers who rated services as good or excellent			93%	95%
Percent of customers who said they were treated courteously by employees			98%	100%
Percent of customers who were satisfied with the updates they received regarding their project's status			94%	96%
Percent of customers who were satisfied with the usefulness of the pre-application process			87%	89%
Percentage of permits issued on or before the target dates identified in SMC 20.30.040 (data includes days waiting for information)	95.4%	94.4%	N/A	

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Average number of permit applications submitted per Technical Assistant		517	577	577
Average number of permits issued per Technical Assistant		501	528	528

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of Accessory Dwelling Units (ADU) or Adult Family Home Applications submitted	14	21	9	10
Number of Addition/Remodel Single-family Residential Permits submitted	211	189	190	200
Number of Home Occupation, B&B, or Boarding House Permits submitted	8	5	2	2
Number of New Construction Single-family Residential Permits submitted	49	71	75	80
Number of Sign and Miscellaneous Structure Permits submitted	45	37	45	45
Number of walk-in customers served		N/A	10,400	10,400
Number Right-of-Way Permits submitted	530	469	463	480
Total Number of Applications submitted		1,551	1,730	1,950

PERMIT SERVICES TEAM

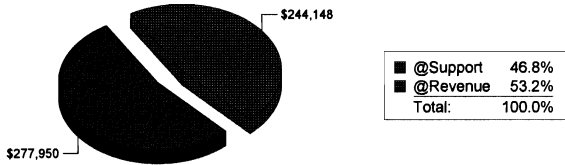
2005 Budget

Program Expenditures	\$522,098
Program Revenue	\$277,950
General Support	\$244,148

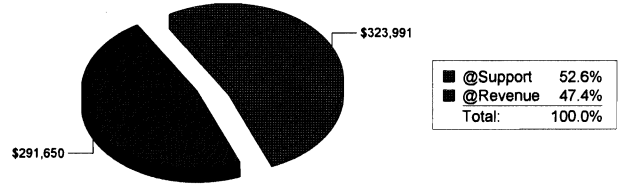
2006 Budget

Program Expenditures	\$615,641
Program Revenue	\$291,650
General Support	\$323,991

Program Revenue vs General Support



Program Revenue vs General Support



CURRENT PLANNING TEAM

PROGRAM PURPOSE:

The Current Planning Team performs reviews and make decisions on administrative land use actions.

CRITICAL SUCCESS FACTOR:

Innovative Leadership and Strategic Planning

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percent of customers who rated services as good or excellent.			93%	95%
Percent of customers who said they were treated courteously by employees.			98%	100%
Percent of customers who were satisfied with the updates they received regarding their project's status.			94%	96%
Percent of customers who were satisfied with the usefulness of the pre-application process.			87%	89%
Percentage of permits issued on or before target dates identified in SMC 20.30.040 and SMC 20.30.050 (data includes days waiting for information)	67%	76%	N/A	

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of Building Permits that require SEPA submitted (new commercial exceeding 4,000 square feet)	6	4	7	7
Number of Clearing & Grading Permits submitted	15	20	20	20
Number of Conditional Use Permits submitted	3	3	1	1
Number of Development Code interpretations submitted	17	13	11	11
Number of Final Short Plats submitted	10	10	15	18
Number of Lot Line Adjustments submitted	15	9	12	12
Number of Preliminary Short Plats submitted	11	17	23	25
Number of SEPA Threshold Determinations	13	10	13	13
Number of Site Development/Construction Permits submitted	5	14	13	16
Number of Temporary Use Permits submitted	3	2	3	3
Number of Variance from Engineering Standards submitted	6	1	1	1
Number of Zoning Variances submitted	2	2	2	2

CURRENT PLANNING TEAM

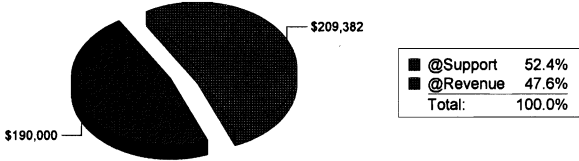
2005 Budget

Program Expenditures	\$399,382
Program Revenue	\$190,000
General Support	\$209,382

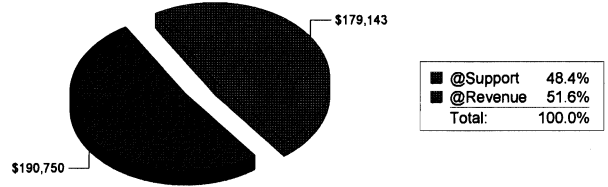
2006 Budget

Program Expenditures	\$369,893
Program Revenue	\$190,750
General Support	\$179,143

Program Revenue vs General Support



Program Revenue vs General Support



PLANNING - LONG RANGE TEAM

PROGRAM PURPOSE:

The Planning - Long Range Team provide opportunities for public input and develop staff reports and recommendations for all quasi-judicial and legislative permits and proposals

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percent of customers who rated services as good or excellent.			93%	95%
Percent of customers who said they were treated courteously by employees.			98%	100%
Percent of customers who were satisfied with the updates they received regarding their project's status.			94%	96%
Percent of customers who were satisfied with the usefulness of the pre-application process.			87%	89%
Percentage of permits issued on or before target dates identified in SMC 20.30.060 (data includes days waiting for Information)	100%	88.9%	N/A	

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of Comprehensive Plan amendments processed annually	1	0	621	1
Number of Development Code amendments processed annually	6	27	24	19
Number of Planning Commission meetings staffed	19	23	25	25
Number of Preliminary Subdivisions submitted	1	2	0	1
Number of public disclosure requests processed		N/A	57	50
Number of Rezones submitted	1	3	0	1
Number of Special Use Permits (SUP) submitted	2	2	0	1

PLANNING - LONG RANGE TEAM

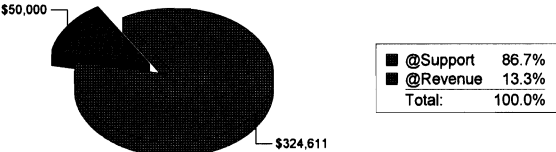
2005 Budget

Program Expenditures	\$374,611
Program Revenue	\$50,000
General Support	\$324,611

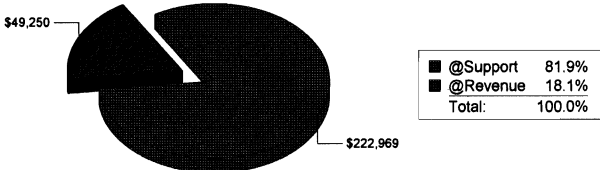
2006 Budget

Program Expenditures	\$272,219
Program Revenue	\$49,250
General Support	\$222,969

Program Revenue vs General Support



Program Revenue vs General Support



PLANNING AND DEVELOPMENT OPERATIONS SUPPORT TEAM

PROGRAM PURPOSE:

The Planning & Development Support Team provides support to enhance the Planning & Development Services Department's operations and systems through administrative and technical support; technology enhancements; managing fiscal and human resources, and implementation of a performance measurement system.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percent of customers who rated services as good or excellent.			93%	95%
Percent of customers who said they were treated courteously by employees.			98%	100%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Operations Support Team budget as a percent of the Planning and Development Services budget.	N/A	N/A	11.5%	N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of archival requests retrieved annually		N/A	275	N/A

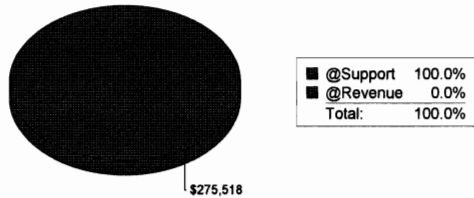
2005 Budget

Program Expenditures	\$275,518
Program Revenue	\$0
General Support	\$275,518

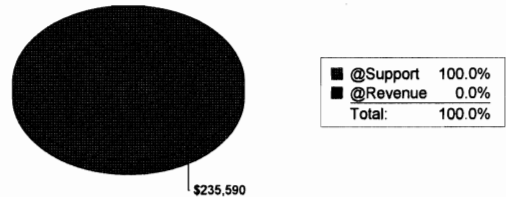
2006 Budget

Program Expenditures	\$235,590
Program Revenue	\$0
General Support	\$235,590

Program Revenue vs General Support



Program Revenue vs General Support





Economic Development

**ECONOMIC
DEVELOPMENT**



Economic Development 2006 Budget

Mission Statement

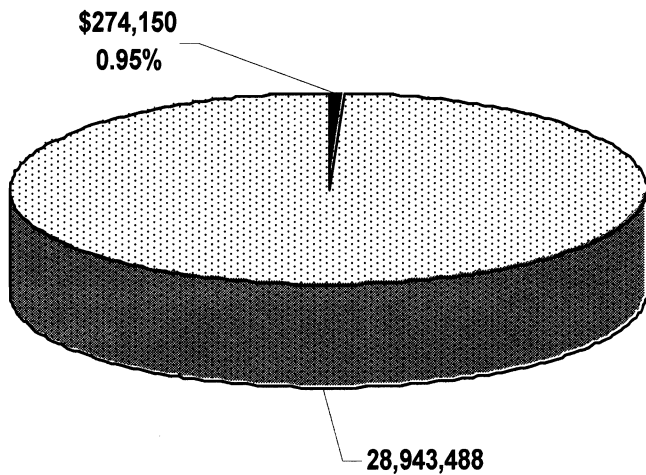
"The mission of Economic Development is to bring together the public and private resources necessary to enhance the existing business environment in Shoreline and ensure the long-term viability of the City's economic base."

Department Programs

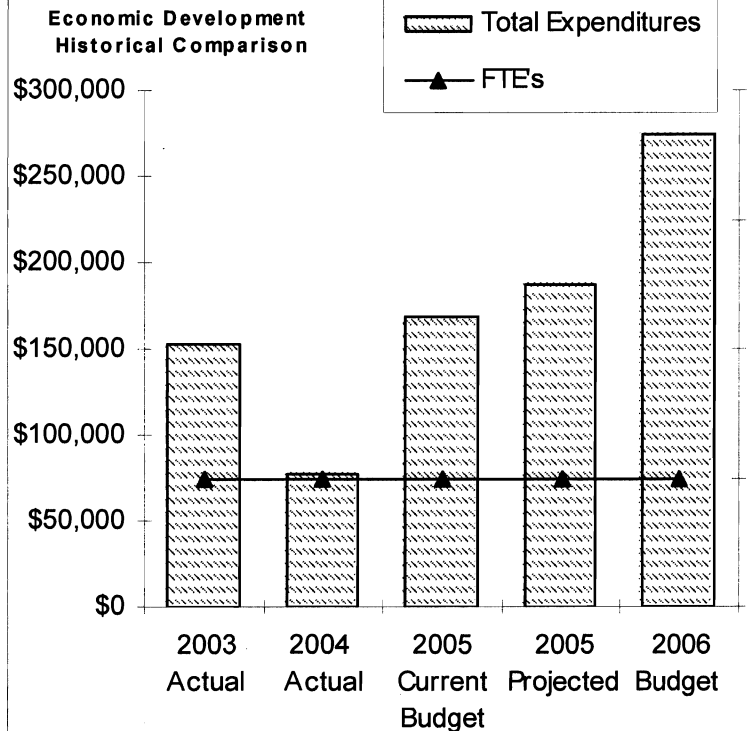
Economic Development:
Business Attraction and
Retention

1.0 FTE

2006 Economic Development as a Share of the General Fund



Economic Development
Historical Comparison





Economic Development 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Economic Vitality and Financial Stability

- Worked with Forward Shoreline, a new civic economic development organization, on marketing initiatives, developer contacts, and identifying various planning and other issues related to economic development in Shoreline.
- Expanded marketing of Aurora Square and related properties to regional and national developers and retail investment brokers identified both through local contacts and at networking events of the International Council of Shopping Centers.
- Created an arts project for North City in partnership with the Shoreline-Lake Forest Park Arts Council.
- Created a business promotion partnership for North City merchants.
- Established an Economic Development Task Force for the purpose of revising the economic development strategic plan.
- Forged new regional partnerships with such groups as the North King County Coalition of Cities and Enterprise Seattle (formerly, the King County Economic Development Council).
- Formulated a pilot program for resources and assistance to Shoreline's large group of small businesses and entrepreneurs, including day care businesses.
- Created a pilot program for environmental outreach to businesses to explore how various public and private groups might partner in mutually beneficial ways.

Quality Services and Facilities

- Expanded outreach to neighborhoods, businesses, and organizations such as the Chamber of Commerce throughout Shoreline to understand business issues better.
- Provided internal advocacy for the business community and to ensure customer service through the development review/permit process.
- Continued to work with property and business owners to promote new development in the area between 175th and 195th Streets and other areas along Aurora Avenue.

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Economic Vitality and Financial Stability

- Generate redevelopment interests at the Aurora square business area.



Economic Development 2006 Budget

- Continue business outreach efforts across Shoreline.
- Work to successfully relocate businesses in the North Central Interurban Trail alignment.
- Continue to manage the contract with Forward Shoreline to accomplish economic development goals, particularly in marketing and major project development.
- Serve as a liaison to business organizations such as the Chamber of Commerce, Forward Shoreline, and others, and act as a resource to the business community.
- Formulate a permanent small business assistance plan and explore the funding and implementation options to make that a reality.
- Analyze various ways that the City can provide incentives to economic development in Shoreline.
- Begin to formulate options for supporting businesses in neighborhood commercial areas.
- Manage the City role in regional partnerships for economic development.
- Explore tangible linkages for economic development between the City and other local institutions such as the Shoreline Community College.

Quality Services and Facilities

- Provide internal advocacy for the business community and work to improve customer service throughout various city functions.
- Continue to work with property and business owners to promote new development in the area between 175th and 195th Streets, on the southeast corner of 175th, and other areas along Aurora Avenue.
- Communicate information to the Shoreline and regional business communities about the City's economic development efforts.
- Formulate performance measures for economic development programs and long-term achievements.

Economic Development 2003 - 2006 Budget Comparison By Program							
Program Budget	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Business Attraction and Retention	\$152,541	\$77,066	\$168,580	\$186,984	\$274,150	\$105,570	62.62%
Total Expenditures	\$152,541	\$77,066	\$168,580	\$186,984	\$274,150	\$105,570	62.62%
Program Revenue							
Business Attraction and Retention	\$0	\$0	\$0	\$0	\$95,000	\$0	0.00%
Total Operations Revenue	\$0	\$0	\$0	\$0	\$95,000	\$0	
General Fund Subsidy	\$152,541	\$77,066	\$168,580	\$186,984	\$179,150	\$10,570	6.27%
Total Resources	\$152,541	\$77,066	\$168,580	\$186,984	\$274,150	\$105,570	62.62%



Economic Development 2006 Budget

Economic Development 2003 - 2006 Budget Comparison By Object							
Object Category	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Salaries	\$76,886	\$46,111	\$79,642	\$59,784	\$78,501	-\$1,141	-1.43%
Benefits	\$16,698	\$7,966	\$17,867	\$14,246	\$17,900	\$33	0.18%
Supplies	\$162	\$47	\$800	\$4,248	\$750	-\$50	-6.25%
Other Services & Charges	\$58,795	\$22,942	\$70,271	\$108,706	\$176,999	\$106,728	151.88%
Intergovernmental Services	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Expenditures	\$152,541	\$77,066	\$168,580	\$186,984	\$274,150	\$105,570	62.62%
Revenue Category							
Licenses & Permits	\$0	\$0	\$0	\$0	\$95,000	\$95,000	0.00%
Total Operations Revenue	\$0	\$0	\$0	\$0	\$95,000	\$95,000	
General Fund Subsidy	\$152,541	\$77,066	\$168,580	\$186,984	\$179,150	\$10,570	6.27%
Total Resources	\$152,541	\$77,066	\$168,580	\$186,984	\$274,150	\$105,570	62.62%
Department Statistics							
FTEs	1	1	1	1	1	0	0.00%
% of General Fund	0.58%	0.32%	0.54%	0.62%	0.95%	0.40%	74.10%

2006 Key Department Changes

- It is anticipated that the City will implement a business registration/license program in 2006. Although the Council will adopt policy guidance and the fee schedule for this program at a later time, it is anticipated that the City will receive a minimum of \$95,000 in business registration revenue in 2006. This revenue stream is being dedicated to fund the City's economic development efforts.
- The 2006 budget includes funding to implement a Small Business Impact Program (\$95,000). This program includes funding for Community Capital Development (CCD) and Environmental Cooperative of South Seattle (ECOSS).

The CCD is the designated business trade name of the Seattle Business Assistance Center and is a non-profit 501.c.3 organization in Washington and federally certified Community Development Financial Institution. Currently the CCD operates from south Seattle to Everett, with the exception of Shoreline and North County. Setting up operations in Shoreline established a continuum of the CCD service territory, thereby allowing a more efficient distribution of its funds, including the King County block grant allocation. The 2006 proposed CCD City funding is \$75,000. CCD will provide another \$15,000 per year, on average, of staff resources, plus assemble a minimum private capital loan fund of \$500,000 for micro and small business loans. The CCD program is anticipated to be a 3



Economic Development 2006 Budget

year commitment with City contributions being \$50,000 and \$25,000 in 2007 and 2008 respectively.

ECOSS provides three major program elements: environmental extension service, multi-cultural outreach team, and community-building projects. The focus of the ECOSS program in Shoreline will be to provide business outreach and communications; provide technical assistance to businesses to achieve growth, cost savings and improved operations or use of "clean technologies" in ways that are environmentally sustainable; and, provide creative problem-solving on property issues related to cleanup of soil and water contamination, storm water quality and volume flow issues, air quality issues, and property transfer. The 2006 proposed budget includes \$20,000 for this program. It is anticipated that the City would continue to fund this program in 2007 and 2008.

ECONOMIC DEVELOPMENT: BUSINESS ATTRACTION AND RETENTION

PROGRAM PURPOSE:

To bring together public and private resources necessary to enhance the existing business environment in Shoreline and ensure the long-term viability of the City's economic base.

CRITICAL SUCCESS FACTOR:

Economic Vitality and Financial Stability

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of City assessed valuation that is classified commercial	9.5%	9.2%	9.1%	N/A
Sales Tax Per Capita	\$103.68	\$109.28	\$108.07	N/A

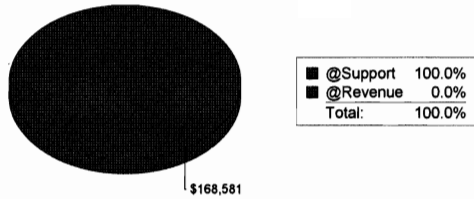
2005 Budget

Program Expenditures	\$168,581
Program Revenue	\$0
General Support	\$168,581

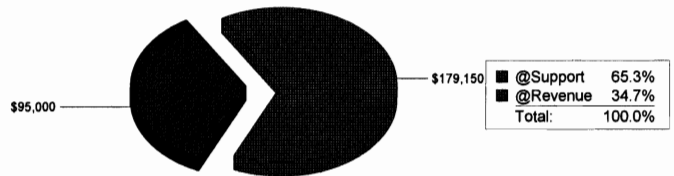
2006 Budget

Program Expenditures	\$274,150
Program Revenue	\$95,000
General Support	\$179,150

Program Revenue vs General Support



Program Revenue vs General Support





Public Works



Public Works 2006 Budget

Mission Statement

“Public Works: What are we doing to make a difference? Public Works employees are guided by the principles of integrity, respect and partnerships combined with innovation, hard work and customer responsiveness. We, as a team are dedicated to maintaining and improving our City’s infrastructure through positive and proactive leadership, education, planning and the delivery of quality projects on time, on target and on budget while being strong stewards of the environment, public safety, and fiscal resources. Public Works Employees strive to be known for getting it done ...and done well.”

Department Programs

Administration

2.15 FTE

Public Facilities and Vehicle Maintenance & Operations

2.45 FTE

Recycling

0.35 FTE

Street Operations & Pavement Resurfacing Program

9.25 FTE

Right of Way Permit & Inspection Program

1.3 FTE

Surface Water Management

6.8 FTE

Traffic Services & NTSP

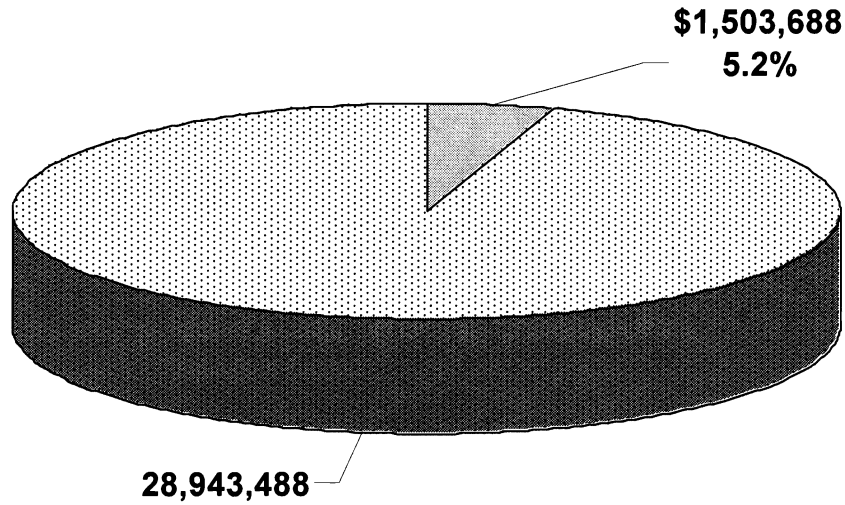
2.26 FTE

*An Additional 12.44
Public Works' FTEs are
budgeted in the Capital
Funds



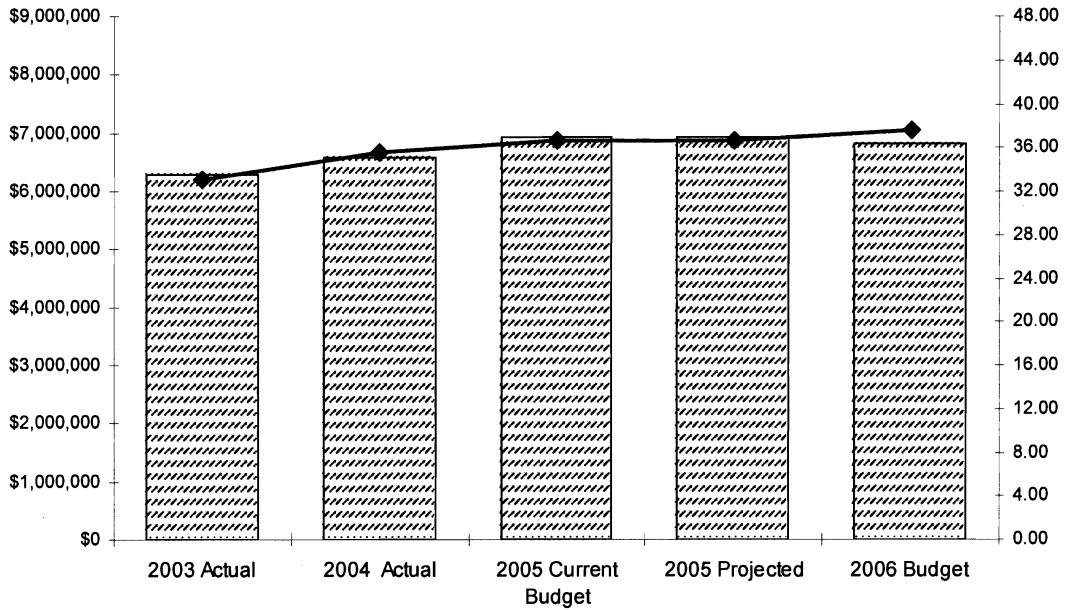
Public Works 2006 Budget

2006 General Fund Portion of Public Works as a Share of the General Fund



**Public Works All Funds
Historical Comparison**

Total Public Works Expenditures
 Number of FTE's





Public Works 2006 Budget

2005 Key Department Accomplishments in Support of the City's Critical Success Factors:

Healthy, Vibrant Neighborhoods

- Completed a small works project (\$150,000) to alleviate local flooding issues.
- Provided personnel and laboratory funding for the Echo Lake water quality monitoring program after the program was discontinued by King County
- Organized two Clean Sweep Recycling Events and one Natural Yard Care Event, with approximately 900 residents at each event, that reduced litter, solid waste and toxic chemicals, and promoted sustainability.
- Collected, chipped and recycled 1,910 Christmas trees from residents.
- Inspected 89 regional and 228 commercial drainage facilities for compliance with maintenance standards
- Implemented Hidden Lake forebay dredging project one year ahead of schedule and removed twice as much sediment as normally removed in response to increased erosion in Boeing Creek
- Completed stream restoration of Ballinger Creek with the approval of Washington Department of Fish & Wildlife and Shoreline School District, Room 9 Community School Program.
- Completed development of Neighborhood Traffic Action Plan Pilot Project
- Rebuilt two traffic signals at 19th Ave NE/NE 205th St and Fremont Ave N/N 185th Street
- Installed two traffic circles at NW 185th St, 3rd Ave NW and N 160th Midvale
- Installed traffic islands at 15th Ave NE at Hamlin Park
- Hired new Associate Traffic Engineer
- Completed traffic impact study due to 15th Ave NE re-striping
- Completed customer surveys for traffic circles, radar speed signs, and RPZ
- Completed over 200 traffic volume and speed studies
- Created annual traffic flow map
- Installed battery back-up at traffic signals, Aurora/ N 185th, and Meridian/ N 175th
- Completed the 2005 Overlay Program
- Completed the 2005 Slurry Seal Program
- Completed the 2005 Curb/Ramp/Sidewalk Program
- Developed an in-house sidewalk replacement program
- Continued maintenance of traffic signals
- Completed cleaning of 3000 catch basins
- Completed construction of 2.4 miles of the Interurban Trail
- Completed construction of the City Center Gateway Improvement – West Gateways
- Completed Richmond Beach Nearshore Restoration Project
- Completed the Paramount Picnic Shelter Construction Project



Public Works 2006 Budget

- Completed the Serpentine Place improvements construction project, an interim solution for the Ronald Bog program
- Completed construction on the 3rd Avenue NW Project
- Completed construction on two gateway facilities at N 175th Street and Interstate 5
- Completed the reconfiguration of 15th Avenue NE south of 175th Street
- Completed design of the Richmond Beach Overcrossing Project and advertised for construction
- Inspected private and public development successfully ensuring public safety and welfare
- Completed specific Ronald Bog watershed improvements

Community Alliances and Partnerships

- Actively participated in the Thornton Creek Watershed Oversight Committee, WRIA8, Regional Road Maintenance, and municipal solid waste planning forums

Innovative Leadership and Strategic Planning

- Completed and received Council approval for the Surface Water Master Plan
- Completed and received Council approval for the first Transportation Master Plan
- Developed first City analysis of pedestrian facilities and developed program to fund and implement

Quality Services and Facilities

- Replaced the Shoreline Police Department's HVAC system
- Completed Pool Roof Upgrade
- Completed addition to the Hamlin Park Maintenance Yard administration office
- Remodeled the Police Station
- Completed the new Aurora Corridor office
- Completed Indoor Pool Upgrades – repainted the handrails, bleachers and stairways. Added a rope swing, repaired the pool floor and a water leak, and installed a new diving board.



Public Works 2006 Budget

2006 Key Department Objectives in Support of the City's Critical Success Factors:

Healthy, Vibrant Neighborhoods

- Slope mow arterials and collector streets citywide (44 miles) doubling the service level at no additional costs
- Maintain the level of sweeping (76 miles) once a month for arterial and collector streets.
- Maintain 60 lane miles of ROW vegetation edging, mowing, and cleaning sidewalks
- Continue Annual Overlay Program (approx. 6 miles) with King County's Department of Transportation Road Services Division and the Annual Slurry Seal Program (approx. 6 miles)
- Continue Sidewalk Panel, Curb & Gutter, Ramp Replacement Program (2700 sq. ft. of sidewalk panel, 100 ft curb & ramp, and 10 ramps)
- Begin implementing the City's first Surface Water Master Plan with basin planning studies at Echo Lake and Upper Boeing Creek (Midvale Ave. to Darnell Park). Begin Surface Water Infrastructure Condition Assessment; align programmatic activities and applicable City Codes to comply with NPDES Phase II permit that will be effective Spring 2006; and implement Small Works Surface Water Projects for localized flooding (NW 195th / 20th Ave NW and Midvale Ave N and N 183rd St) and water quality enhancement in the Echo Lake basin.
- Develop and implement an action plan for Ronald Bog Improvements in Thornton Creek Corridor
- Sponsor 4-5 major Public education and recycling events. (Natural Yard Care, Christmas Tree Chipping, and Clean Sweep Recycling Events)
- Implement Business Waste Reduction & Recycling Outreach Program
- Develop and implement Neighborhood Traffic Action Plans for the Highland Terrace and Parkwood communities
- Rebuild two traffic signals (15th Ave NE/24th Ave NE and 5th Ave NE/NE 155th St)
- Complete design and begin construction on new fields at Shoreline Fields #1 and #2
- Continue inspection of private developments as they impact the public right of way and utility franchise work
- Implement the Surface Water Master Plan as approved by the City Council
- Implement the Transportation Master Plan as approved by the City Council
- Install first sidewalks as part of the Council approved pedestrian program
- Complete Construction of the Richmond Beach Overcrossing Project.
- Begin Surface Water Infrastructure Condition Assessment (Part of SW Master Plan)



Public Works 2006 Budget

Quality Services and Facilities

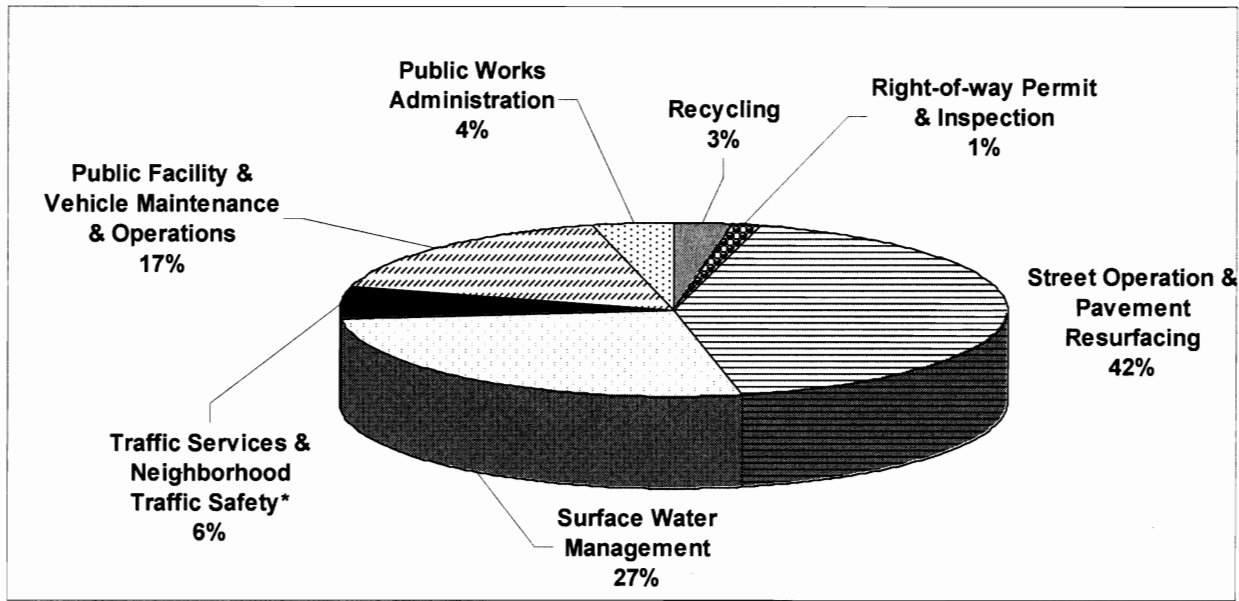
- Refinish gym floor for the Richmond Highlands Community Center
- Develop Fleet Policy
- Police Station (Complete exterior painting and roofing)
- Develop prioritization for the installation of sidewalks throughout the City focusing on pedestrian safety

Economic Vitality and Financial Stability

- Substantially complete of the Aurora Corridor Project Phase I
- Substantially complete construction the Interurban Trail Bridges
- Complete 15th Avenue NE / North City Business District Improvements
- Start construction of the Interurban Trail – North Central Section
- Continue environmental process for Aurora Avenue N (N 165th Street to N 205th Street)
- Complete transportation study on the Meridian Ave N and N 175th Street corridors for future improvements



Public Works 2006 Budget



*The 2006 Neighborhood Traffic Safety Program has components of the program budgeted in the Police (\$50,361) Department budget.

Public Works Services 2003 - 2006 Budget Comparison By Program							
Program Budget	2003 Actual	2004 Actual	2005 Current Budget	2005 Projected	2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
Recycling	\$188,811	\$120,773	\$224,722	\$224,722	\$181,653	-\$43,069	-19.17%
Right-of-way Permit & Inspection	\$75,409	\$86,561	\$100,969	\$111,469	\$103,444	\$2,475	2.45%
Street Operation & Pavement Resurfacing	\$3,081,447	\$2,865,729	\$2,804,895	\$2,790,037	\$2,881,289	\$76,394	2.72%
Surface Water Management	\$1,233,317	\$1,520,267	\$1,887,627	\$1,887,627	\$1,822,235	-\$65,392	-3.46%
Traffic Services & Neighborhood Traffic Safety*	\$126,427	\$346,329	\$517,466	\$517,001	\$402,144	-\$115,322	-22.29%
Public Facility & Vehicle Maintenance & Operations	\$1,354,820	\$1,396,629	\$1,126,062	\$1,126,062	\$1,141,726	\$15,664	1.39%
Public Works Administration	\$225,921	\$233,088	\$274,161	\$274,160	\$269,026	-\$5,135	-1.87%
Total Program Budget	\$6,286,152	\$6,569,376	\$6,935,902	\$6,931,078	\$6,801,517	-\$134,385	-1.94%
Program Revenue							
Recycling	\$173,025	\$90,408	\$198,039	\$200,358	\$155,710	-\$42,329	0.00%
Right-of-way Permit & Inspection	\$114,814	\$103,132	\$100,000	\$111,469	\$111,469	\$11,469	11.47%
Street Operation & Pavement Resurfacing	\$893,230	\$764,251	\$768,265	\$771,772	\$793,277	\$25,012	3.26%
Surface Water Management	\$2,515,725	\$2,507,159	\$2,554,692	\$2,512,192	\$2,754,067	\$199,375	7.80%
Traffic Services & Neighborhood Traffic Safety	\$0	\$613	\$0	\$300	\$0	\$0	0.00%
Public Facility & Vehicle Maintenance & Operations	\$41,920	\$58,705	\$72,074	\$71,356	\$88,717	\$16,643	23.09%
Public Works Administration	\$0	\$10	\$0	\$10	\$0	\$0	0.00%
Total Program Revenue	\$3,738,714	\$3,524,278	\$3,693,070	\$3,667,457	\$3,903,240	\$210,170	5.69%
General Fund Subsidy	\$2,547,438	\$3,045,098	\$3,147,954	\$3,263,631	\$2,898,277	-\$249,677	-7.93%
Use of Streets Fund Balance	\$0	\$0	\$94,878	\$0	\$0	\$94,878	100.00%
Use of Surface Water Management Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!
Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!
Total Resources	\$6,286,152	\$6,569,376	\$6,935,902	\$6,931,078	\$6,801,517	-\$134,385	-1.94%



Public Works 2006 Budget

Public Works 2003 - 2006 Operating Budget Comparison By Object							
Object Category Name	2003 Actual	2004 Actual	2005 Current		2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
			Budget	2005 Projected			
Salary	\$1,076,244	\$1,229,540	\$1,422,195	\$1,410,358	\$1,532,154	\$109,959	7.73%
Benefits	\$287,306	\$330,386	\$388,400	\$391,281	\$420,129	\$31,729	8.17%
Supplies	\$235,325	\$352,699	\$269,829	\$349,007	\$291,504	\$21,675	8.03%
Services	\$1,921,750	\$1,994,967	\$1,720,592	\$1,792,014	\$1,717,735	-\$2,857	-0.17%
Intergovernmental Services	\$574,276	\$551,827	\$764,050	\$738,701	\$510,012	-\$254,038	-33.25%
Capital	\$654,215	\$625,918	\$949,004	\$822,805	\$848,748	-\$100,256	-10.56%
Debt Service	\$47,487	\$227,731	\$319,944	\$319,944	\$319,944	\$0	0.00%
Debt Service Interest	\$4,511	\$10,177	\$25,235	\$25,235	\$25,506	\$271	1.07%
Interfund Payments for Service	\$1,485,038	\$1,246,131	\$1,076,653	\$1,081,733	\$1,135,785	\$59,132	5.49%
Total Public Works Expenditures	\$6,286,152	\$6,569,376	\$6,935,902	\$6,931,078	\$6,801,517	-\$134,385	-1.94%
Revenue Source							
Licenses and Permits	\$114,814	\$103,745	\$100,000	\$111,769	\$111,469	\$11,469	11.47%
Intergovernmental Revenues	\$947,957	\$779,488	\$900,456	\$891,463	\$872,307	-\$28,149	-3.13%
Charges for Goods and Services	\$2,496,894	\$2,446,437	\$2,492,192	\$2,494,107	\$2,691,567	\$199,375	8.00%
Fines & Forfeits	\$25	\$67	\$0	\$0	\$0		
Miscellaneous Revenues	\$179,024	\$194,541	\$200,422	\$170,108	\$227,897	\$27,475	13.71%
Total Revenue	\$3,738,714	\$3,524,278	\$3,693,070	\$3,667,447	\$3,903,240	\$210,170	5.69%
General Fund Subsidy	\$2,547,438	\$3,045,098	\$3,147,954	\$3,263,631	\$2,898,277	-\$249,677	-7.93%
Use of Streets Fund Balance	\$0	\$0	\$94,878	\$0	\$0	-\$94,878	-100.00%
Use of Surface Water Management Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	
Use of Vehicle Oper. & Maint. Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	
Total Resources	\$6,286,152	\$6,569,376	\$6,935,902	\$6,931,078	\$6,801,517	-\$134,385	-1.94%
Department Statistics							
General Fund Portion of Public Works as a % of Total General	7.13%	6.64%	6.02%	6.17%	4.97%	-1.05%	-17.4%
Number of FTE's	33.10	35.60	36.60	36.60	37.60	1.00	2.7%

The Public Works Department is also responsible for four other City funds: the Street Fund, Surface Water Management, Vehicle Operations & Maintenance and Roads Capital. The fund breakdown is displayed below.

Public Works Expenditures by Fund	2003 Actual	2004 Actual	2005 Current		2006 Budget	2005 Current Budget versus 2006 Budget	Percentage Change
			Budget	2005 Projected			
General Fund	\$1,718,404	\$1,683,021	\$1,553,121	\$1,553,120	\$1,503,688	-\$49,433	-3.2%
Street Fund	\$2,606,581	\$2,373,819	\$2,374,833	\$2,386,507	\$2,469,877	\$85,044	4.0%
Surface Water Management Fund	\$1,233,317	\$1,520,267	\$1,887,627	\$1,887,627	\$1,822,235	-\$65,392	-3.5%
Vehicle Operations & Maintenance Fund	\$51,148	\$67,469	\$71,824	\$71,824	\$88,717	\$16,893	23.5%
Roads Capital Fund (NTSP & Overlay)	\$676,702	\$924,800	\$1,048,497	\$1,032,000	\$917,000	-\$131,497	-12.5%
Total Public Works Expenditures	\$6,286,152	\$6,569,376	\$6,935,902	\$6,931,078	\$6,801,517	-\$134,385	-1.9%



Public Works 2006 Budget

2006 Department Changes

- The 2006 budget includes the addition of a Surface Water Engineering Technician in the Surface Water Management Fund. This position will track compliance measures for the NPDES permit and the Regional Roads ESA compliance including catch basin cleaning and street sweeping. This position will also be involved in inspections of regional and commercial facilities and will also be involved in planning and implementing capital improvement projects spelled out in the Surface Water Master Plan and current CIP. The total 2006 cost for this position is \$55,272. This position is funded from drainage fees.
- The service level for slope mowing the arterials and collector streets will be increased (doubled) at no additional costs.
- Implementation of a Business Waste Reduction & Recycling Outreach Program and a Sustainability Outreach Program will expand informational outreach to communities.
- The 2005 Current Budget includes \$451,304 of 2004 expenditure carryover items. The following provides a breakdown:

○	Administration – Hansen	\$ 14,000
○	Recycling	\$ 62,467
○	Street Operations	\$ 94,878
○	Surface Water Operations	\$219,495
○	Neighborhood Traffic Safety Program	\$ 60,464

RECYCLING PROGRAMS

PROGRAM PURPOSE:

Provide waste reduction and recycling education programs to the community. Coordinate recycling events, provide resource materials (compost bins, etc.), and manage the City's single solid waste service contract.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of households participating in City recycling events	10.7%	12.9%	17.7%	25%

Measurement: OTHER	2003	2004	2005	TARGET
Number of households participating in annual recycling opportunities	2,221	2,681	3,717	5,000

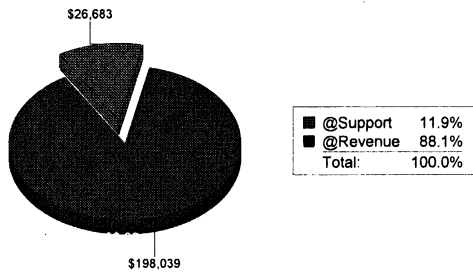
2005 Budget

Program Expenditures	\$224,722
Program Revenue	\$198,039
General Support	\$26,683

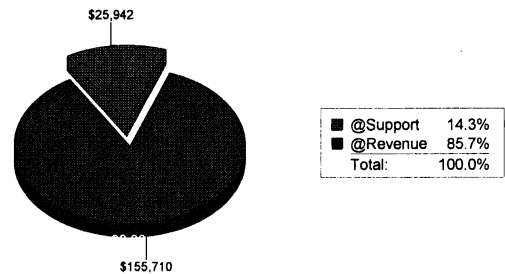
2006 Budget

Program Expenditures	\$181,652
Program Revenue	\$155,710
General Support	\$25,942

Program Revenue vs General Support



Program Revenue vs General Support



RIGHT-OF-WAY PERMIT AND INSPECTION PROGRAM

PROGRAM PURPOSE:

Review planned work and inspect construction/work taking place in the public right-of-way, manage City franchises in the right-of-way, and provide plan review services on planning and development project applications submitted to the City's Planning and Development Services Department.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Number of ROW inspections completed per FTE	N/A	608	781	N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of inspections performed	1,505	790	1,015	N/A
Number of right-of-way permits issued	522	462	523	N/A

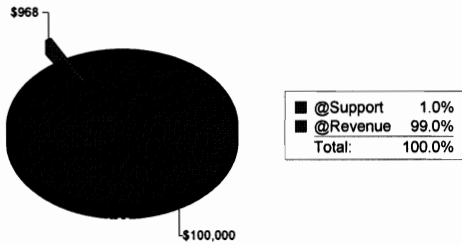
2005 Budget

Program Expenditures	\$100,968
Program Revenue	\$100,000
General Support	\$968

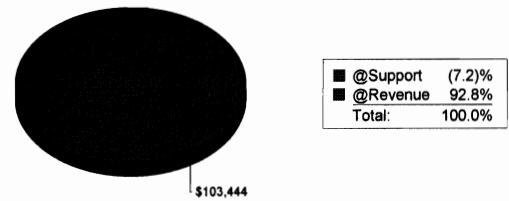
2006 Budget

Program Expenditures	\$103,444
Program Revenue	\$111,469
General Support	\$(8,025)

Program Revenue vs General Support



Program Revenue vs General Support



STREET OPERATION & PAVEMENT RESURFACING PROGRAMS

PROGRAM PURPOSE:

Vegetation & Tree Maintenance in Right-of-Way: Maintains public rights-of-way by tree trimming, controlling vegetation, grading and other methods.

Street Maintenance & Operations: Manages the city's road overlay, curb ramp, and sidewalk programs. Provides maintenance and upkeep of city streets and roads. This service includes pothole patching, crack sealing, street sweeping, and snow and ice removal. Provides general maintenance support for the City including signing, striping, fence/barricade repair, parking lot maintenance, and other odd jobs.

Pavement Resurfacing: Provide long-term maintenance and upkeep of City streets and roads. This service includes asphalt overlay, slurry sealing, crack sealing, pot hole patching, and emulsion application

Street Lighting: Provides funding for street lights on arterial streets and traffic signalization. Maintains inventory data on all streetlights, through a GPS network mapping system.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Average pavement rating for arterials/collectors.	71.9	71.9	72.0	>76.0
Average pavement rating for residential streets.	75	75	80.8	>76.0
Percentage of citizens surveyed that are satisfied with the adequacy of city street lighting on arterial streets		60%	60%	N/A
Weighted average pavement rating for all City streets.	76.0	76.0	81.3	>76.0

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Annual operating and maintenance costs per City traffic signal		\$3,364	\$4,250	N/A
Annual street operation expenditures per paved lane mile in the City	\$4,364	\$3,651	\$3,612	N/A
Cost per lane mile for asphalt overlay	\$36,126	\$54,335	\$94,520	N/A
Cost per lane mile for slurry seal	\$9,741	\$9,629	\$8,542	N/A
Cost per lane mile of street sweeping	\$32.64	\$22.67	\$18.92	N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Collector Arterials total lane miles	32.81	32.81	32.81	N/A
Contract hours spent sanding & plowing roads	20	101	N/A	N/A
In-house hours spent sanding & plowing roads	73	99	N/A	N/A
Number of lane miles rehabilitated with slurry seal	11.1	14.8	13.6	13.0
Number of lane miles resurfaced with asphalt overlay	15.1	9.1	7.2	>9.0

STREET OPERATION & PAVEMENT RESURFACING PROGRAMS

	2003	2004	2005	TARGET
Number of lane miles swept	1,756	2,405	2,520	2,520
Number of traffic signs maintained	571	273	300	N/A
Principle Arterials Total Lane Miles	22.22	22.22	22.22	N/A
Residential Streets total lane miles	295.59	295.59	295.59	N/A

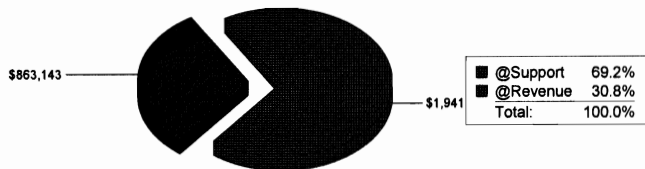
2005 Budget

Program Expenditures	\$2,804,896
Program Revenue	\$863,143
General Support	\$1,941,753

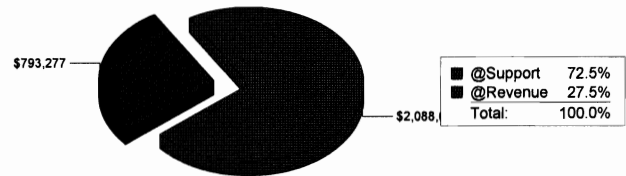
2006 Budget

Program Expenditures	\$2,881,290
Program Revenue	\$793,277
General Support	\$2,088,013

Program Revenue vs General Support



Program Revenue vs General Support



SURFACE WATER MANAGEMENT

PROGRAM PURPOSE:

The Surface Water Management program provides for the maintenance and operations of the City's surface and subsurface water infrastructure, public education and outreach, water quality monitoring and code enforcement to protect water quality, enhance natural habitat , and prevent flooding.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of catch basins cleaned annually		50%	50%	50%
Percentage of citizens who are very satisfied or satisfied with the adequacy of storm drainage services in their neighborhood		55%	55%	100%
Percentage of citizens who are very satisfied or satisfied with the overall quality of the City's stormwater system		55%	55%	100%

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Cost per lane mile swept.	\$21.67	\$15.12	\$18.92	N/A

Measurement: WORKLOAD	2003	2004	2005	TARGET
Approximate linear feet of stormwater pipes maintained		640,000	640,000	N/A
Approximate total linear feet of ditches maintained		150,000	150,000	N/A
City owned Storm Water Facilities inspected and maintained by the City		30	30	N/A
Number of catch basins cleaned	3,000	3,653	3,800	3,800
Number of dams inspected and maintained		6	6	6
Number of drainage ponds		9	9	9
Number of linear feet of open drainage channels cleared	200	1,114	977	N/A
Number of private retention/detention facility inspections	364	318	320	350
Number of pump stations maintained		4	4	4
Total number of catch basins maintained		7,117	7,200	7,300

SURFACE WATER MANAGEMENT

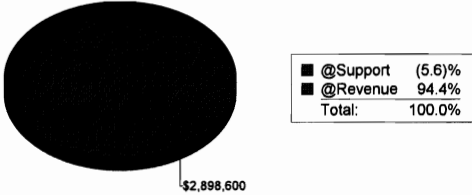
2005 Budget

Program Expenditures	\$2,898,600
Program Revenue	\$3,071,187
General Support	\$(172,587)

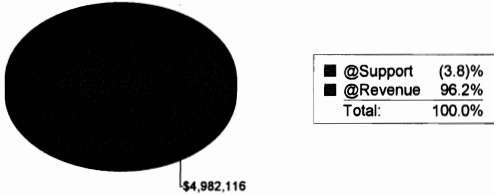
2006 Budget

Program Expenditures	\$4,982,116
Program Revenue	\$5,179,067
General Support	\$(196,951)

Program Revenue vs General Support



Program Revenue vs General Support



* Revenue in Excess of Expenditures is reserved for future surface water capital improvements.

TRAFFIC SERVICES & NEIGHBORHOOD TRAFFIC SAFETY

PROGRAM PURPOSE:

Responsible for plan review, design and approval of all traffic control devices including streetlights, crosswalks, signals, signs, striping, etc; maintenance of traffic-related records including accident reports and signage/crosswalk inventories; preparation and documentation of city traffic standards; traffic counts and investigations and community education.

Provide traffic counts and investigations, community education, and management of the City's Neighborhood Traffic Safety Program (NTSP). Design traffic calming solutions that enhance the quality of life for Shoreline residents. Provide funding for special emphasis police traffic enforcement.

CRITICAL SUCCESS FACTOR:

Healthy, Vibrant Neighborhoods

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of citizens surveyed who are very satisfied or somewhat satisfied with the flow of traffic and congestion.		41%	41%	N/A
Percentage of services requests completed on time.	92%	90%	95%	100%

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of active residential areas involved in the NTSP Program	42	45	45	45
Number of residential area traffic projects completed per year	2	7	25	30
Number of service requests received	75	104	136	N/A
Number of targeted law enforcement hours in a NTSP residential area.		946	950	950
Number of traffic counts completed each year	182	382	350	350
Number of work orders issued	157	350	360	N/A

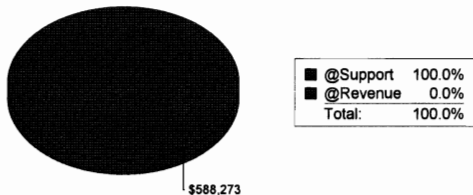
2005 Budget

Program Expenditures	\$588,273
Program Revenue	\$0
General Support	\$588,273

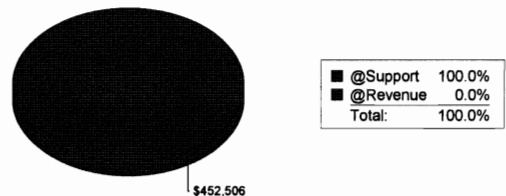
2006 Budget

Program Expenditures	\$452,506
Program Revenue	\$0
General Support	\$452,506

Program Revenue vs General Support



Program Revenue vs General Support



PUBLIC FACILITY & VEHICLE MAINTENANCE & OPERATIONS

PROGRAM PURPOSE:

The Facilities Program manages and maintains the City's owned and leased buildings and vehicles keeping them in good working order to provide services to citizens and to promote good stewardship of City of Shoreline's assets

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFECTIVENESS	2003	2004	2005	TARGET
Percentage of internal customers satisfied or very satisfied with the quality of fleet maintenance services				

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Cost per square foot to maintain	\$8.47	\$10.21	\$5.33	N/A
Fleet maintenance cost per mile - vehicles and light trucks	\$0.27	N/A	\$1.07	N/A
Fleet maintenance cost per mile -heavy-duty trucks and equipment	\$0.49	N/A	\$1.65	N/A
Number of square feet maintained (facilities) per FTE	37,370	32,370	47,953	47,953

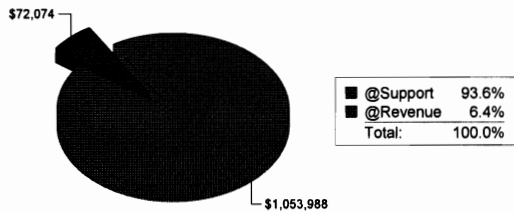
2005 Budget

Program Expenditures	\$1,126,062
Program Revenue	\$72,074
General Support	\$1,053,988

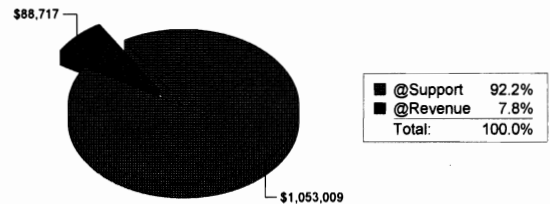
2006 Budget

Program Expenditures	\$1,141,726
Program Revenue	\$88,717
General Support	\$1,053,009

Program Revenue vs General Support



Program Revenue vs General Support



PUBLIC WORKS ADMINISTRATION

PROGRAM PURPOSE:

Public Works Administration provides the department with overall management, leadership, grants and contract administration, process and policy development.

CRITICAL SUCCESS FACTOR:

Quality Services and Facilities

Measurement: EFFICIENCY	2003	2004	2005	TARGET
Public Works Administration as a percent of the total Public Works Budget	3.0%	3.0%	4.0%	<5.0%

Measurement: WORKLOAD	2003	2004	2005	TARGET
Number of grant reimbursements processed	15	23	23	N/A
Number of vendor invoices processed	4,402	5,322	3,500	N/A
Total number of contracts processed		134	130	N/A
Total number of easements processed		157	40	N/A
Total number of interlocals processed		3	3	N/A

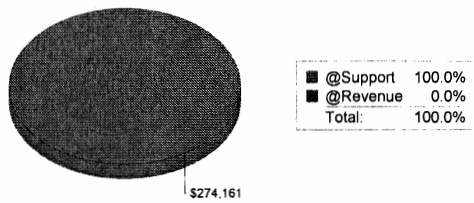
2005 Budget

Program Expenditures	\$274,161
Program Revenue	\$0
General Support	\$274,161

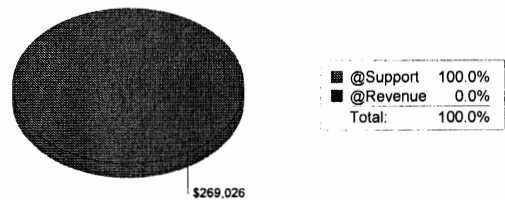
2006 Budget

Program Expenditures	\$269,026
Program Revenue	\$0
General Support	\$269,026

Program Revenue vs General Support



Program Revenue vs General Support





BUDGET BY FUND

City Fund Structure

Fund Structure

The City has established a variety of funds that are used to collect revenues and hold funds in reserve for specified purposes. The City has four categories of funds; operating, capital, internal service and agency. Operating funds collect a variety of revenues to support the City's various functions. Capital funds receive designated revenues and transfers-in from other funds to be used for specific capital projects. Internal service funds account for the goods and services provided internally on a cost-reimbursement basis. The City provides fiscal agency services to the Northshore/Shoreline Community Network. These transactions are reflected in an agency fund.

In 2006, the General Fund will continue to be the City's largest fund accounting for 36.67% of the City's total budget. The City's other funds in order of size are:

- Roads Capital Fund (34.19%),
- General Capital Fund (17.39%),
- Surface Water Management Fund (6.31%),
- Street Fund (3.13%),
- Surface Water Capital Fund (1.78%),
- Equipment Replacement Fund (0.18%),
- Code Abatement Fund (0.13%),
- Vehicle Operations & Maintenance Fund (0.11%),
- City Facility – Major Maintenance Fund (0.08%)
- Asset Seizure Fund (0.03%),
- Unemployment Fund (0.01%),
- General Reserve Fund (0.0%),
- Public Art Fund (0.0%)

Fund Name	Description
	<u>Operating Funds – General and Special Revenue Funds</u>
Fund 001 General Fund	The General Fund is used to pay the expenses and liabilities of the City associated with general service functions that are not budgeted in special revenue funds. The primary sources of revenue are local taxes. Property tax and sales tax combined provide approximately 49% of the General Fund operating revenues.
Funds 101 Street Fund	The Street Fund is used to support roads and transportation programs. Fuel tax and a subsidy from the General Fund are the two sources of on-going support.
Fund 103 Surface Water Management Fund	The Surface Water Management Fund is used to support the City drainage program. In 2006, these funds are being used for operational and capital projects. Remaining funds will be allocated to a prioritized list of future capital and operational drainage project needs.
Fund 104 General Reserve Fund	The General Reserve Fund is used to provide for temporary financing of unforeseen needs of an emergency nature, adverse changes in the economic environment, and to facilitate the orderly adjustment to changes resulting from termination of revenue sources through actions of other governmental bodies. The resources in the General Reserve Fund will be kept in reserve until a defined need has been presented to/and adopted by the City Council.

**Fund 107
Code Abatement
Fund** The purpose of this Fund is to provide funding for City code abatement efforts (public nuisances, dangerous buildings, etc.). The costs associated with the abatement will be charged to the owner of the property either as a lien on the property or on the tax bill. Recovered monies would replenish the Fund for future abatement efforts. This fund was established in 2000 by a transfer from the General Fund.

**Fund 108
Asset Seizure
Fund** The purpose of this fund is to account for Federal and State seizure funds received by the City.

**Fund 109
Public Arts Fund** The purpose of this fund is to account for the 1% for Arts program. An amount equal to 1% of capital construction contracts will be transferred from each capital fund. Funding will be utilized for public art projects.

Capital Funds

**Fund 301
General Capital
Fund** The General Capital Fund receives funds that are designated specifically for capital purposes. The primary source of dedicated revenue is Real Estate Excise Tax (REET) and General Fund transfers. These funds are used for facility, recreation, parks and open space projects.

**Fund 312 City
Facility-Major
Maintenance Fund** This fund was established in 2005. This capital fund will account for the long-term maintenance of City Facilities.

**Fund 330
Roads Capital
Fund** The Roads Capital Fund receives funds that are designated specifically for capital purposes. The primary source of dedicated revenue is Real Estate Excise Tax (REET) and federal, state, and local grant sources. These funds are used for street and transportation related projects.

**Fund 340
Surface Water
Capital Fund** The Surface Water Capital Fund receives funds from the Surface Water Management Fund and dedicated grant sources for capital purposes. These funds are for surface water drainage and stream rehabilitation projects.

Internal Service Funds

**Fund 501
Vehicle Operations
and Maintenance
Fund** The Vehicle Operations and Maintenance Fund is used to account for the costs of operating and maintaining city vehicles and auxiliary equipment. An annual charge is made to department budgets using City vehicles to support this purpose.

**Fund 503
Equipment
Replacement Fund** The Equipment Replacement Fund is used to account for the future replacement of all City assets, including purchased vehicles, computer equipment, furniture, buildings, other equipment, etc. An annual allocation is charged to departments for the replacement of vehicles and other equipment.

**Fund 505
Unemployment
Fund** An annual allocation is made to this Fund in lieu of making contributions to State unemployment insurance. In 2006, \$10,000 will be transferred from the General Fund to this Fund. These funds will be used to pay unemployment benefits to qualified City employees.

Agency Fund

**Fund 651
Northshore /
Shoreline
Community
Network** The city provides fiscal agency services through an interlocal agreement to the Northshore/Shoreline Community Network. The network's Executive Board retains complete control over the day-to-day administrative activities. This fund is custodial in nature and does not involve the measurement of results of operations. Therefore, the City does not appropriate a budget for this fund.

**All Funds Historical
Revenue/Expenditure
Summary**

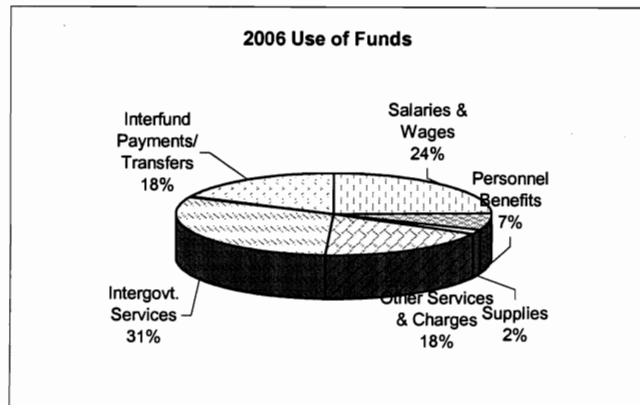
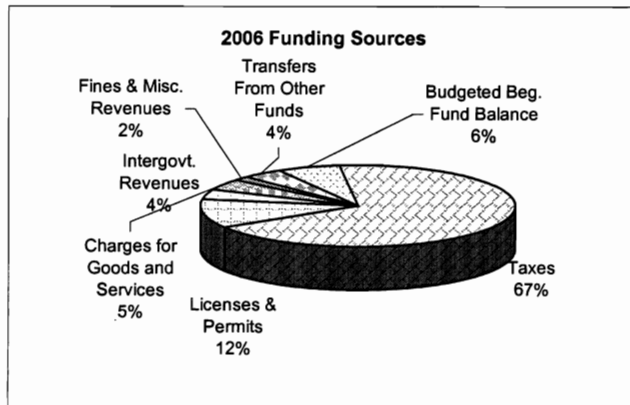
	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget
RESOURCES						
Beginning Fund Balance	\$ 37,662,263	\$ 41,160,152	\$ 38,500,057	\$ 44,810,016	\$ 35,972,706	\$ (2,527,351)
Revenues & Transfers-In						
General Fund	\$ 25,507,098	\$ 26,627,956	\$ 25,716,124	\$ 26,697,529	\$ 27,097,636	1,381,512
Street Fund	2,738,924	2,333,147	2,279,955	2,294,931	2,469,877	189,922
Arterial Street Fund	354,889	348,124	353,358	355,193	-	(353,358)
Surface Water Management Fund	2,515,726	2,507,159	2,554,692	2,512,192	2,779,067	224,375
General Reserve Fund	167,653	201,614	154,193	169,193	38,350	(115,843)
Development Services Fund	1,774,705	1,678,203	-	-	-	-
Code Abatement Fund	509	9,738	162,500	91,790	102,500	(60,000)
Asset Seizure Fund	5,391	3,831	23,500	7,300	23,500	-
Public Art Fund	23,438	37,602	349,603	345,478	33,892	(315,711)
General Capital Fund	3,939,880	1,447,140	15,707,500	5,750,263	13,383,259	(2,324,241)
City Facility -Major Maintenance Fund	-	-	244,000	244,000	74,680	(169,320)
Roads Capital Fund	4,105,336	7,397,891	25,970,478	18,063,240	23,290,590	(2,679,888)
Surface Water Capital Fund	1,617,092	2,080,000	763,973	2,200,439	3,311,667	2,547,694
Vehicle Operations Fund	41,920	58,705	72,074	71,356	88,717	16,643
Equipment Replacement Fund	286,912	298,927	290,879	283,379	299,308	8,429
Unemployment Fund	10,011	42,767	11,250	21,400	10,450	(800)
Total Revenues & Transfers-In	\$ 43,089,484	\$ 45,072,804	\$ 74,654,079	\$ 59,107,683	\$ 73,003,493	\$ (1,650,586)
Total Resources	\$ 80,751,747	\$ 86,232,955	\$ 113,154,136	\$ 103,917,699	\$ 108,976,199	\$ (4,177,937)
USES						
Expenditures & Transfers Out						
General Fund	\$ 26,118,670	\$ 24,120,530	\$ 30,986,451	\$ 30,227,113	\$ 28,943,488	\$ (2,042,963)
Street Fund	2,875,849	2,392,231	2,374,833	2,386,507	2,469,877	95,044
Arterial Street Fund	339,726	347,753	353,358	353,358	-	(353,358)
Surface Water Management Fund	2,486,790	1,920,344	2,898,600	2,601,600	4,982,116	2,083,516
General Reserve Fund	-	-	-	-	-	-
Development Services Fund	1,729,066	1,691,122	-	-	-	-
Code Abatement Fund	24,862	19,729	100,000	44,016	100,000	-
Asset Seizure Fund	15,872	653	23,000	2,077	23,000	-
Public Art Fund	-	-	193,995	-	-	(193,995)
General Capital Fund	862,911	804,454	17,195,000	5,858,386	13,728,930	(3,466,070)
City Facility -Major Maintenance Fund	-	-	124,000	88,000	60,000	(64,000)
Roads Capital Fund	4,373,837	7,555,530	33,203,548	23,291,879	26,987,116	(6,216,432)
Surface Water Capital Fund	581,509	2,339,286	3,477,626	2,901,084	1,405,560	(2,072,066)
Vehicle Operations Fund	51,147	67,469	71,824	71,824	88,717	16,893
Equipment Replacement Fund	123,892	126,093	189,636	97,750	138,180	(51,456)
Unemployment Fund	7,465	37,743	10,000	21,400	10,000	-
Total Expenditures & Transfers Out	\$ 39,591,596	\$ 41,422,937	\$ 91,201,871	\$ 67,944,994	\$ 78,936,984	\$ (12,264,887)
Ending Fund Balance	\$ 41,160,152	\$ 44,810,016	\$ 21,952,265	\$ 35,972,706	\$ 30,039,215	\$ 8,086,950
Total Uses	\$ 80,751,748	\$ 86,232,953	\$ 113,154,136	\$ 103,917,700	\$ 108,976,199	\$ (4,177,937)

General Fund (001) Summary

The General Fund is used to pay the expenses and liabilities of the City associated with general service functions that are not budgeted in special revenue funds. The primary sources of revenue are general purpose State and local taxes. Property tax and sales tax combined equal approximately 51% of the General Fund operating revenues. Beginning in 2005, this fund will also include all permitting activities which have previously been recorded in the Development Services Fund (105).

Department: Various
Program: Various

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 6,688,029	\$ 9,040,152	\$ 8,428,580	\$ 9,311,273	\$ 11,345,253	\$ 7,815,669	\$ (1,495,604)	-16%
Funding Sources								
Budgeted Beg. Fund Balance	\$ -		\$ -	\$ 5,375,396	\$ -	\$ 1,845,852	\$ (3,529,544)	-66%
Taxes	17,886,065	18,481,625	19,415,271	18,806,704	19,260,939	19,675,102	868,398	5%
Licenses & Permits	2,570,840	2,454,238	2,587,963	2,911,555	3,263,506	3,358,665	447,110	15%
Intergovt. Revenues	2,396,204	1,266,908	1,161,657	1,253,502	1,261,051	1,086,380	(167,122)	-13%
Charges for Goods and Service	640,775	714,991	777,523	1,198,000	1,317,989	1,311,452	113,452	9%
Fines and Forfeits	182,352	176,890	127,850	111,000	60,525	11,000	(100,000)	-90%
Misc. Revenues	331,323	251,550	315,196	274,773	372,929	451,196	176,423	64%
Total Revenue	\$ 24,007,559	\$ 23,346,202	\$ 24,385,461	\$ 29,930,930	\$ 25,536,939	\$ 27,739,647	\$ (2,191,283)	-7%
Transfers From Other Funds	2,448,105	2,160,896	2,242,495	1,160,590	1,160,590	1,203,841	43,251	4%
Total Funding Sources	\$ 26,455,664	\$ 25,507,098	\$ 26,627,956	\$ 31,091,520	\$ 26,697,529	\$ 28,943,488	\$ (2,148,032)	-7%
Use of Funds								
Salaries & Wages	\$ 4,959,712	\$ 5,206,116	\$ 5,455,604	\$ 6,644,030	\$ 6,526,887	\$ 7,081,692	\$ 437,662	7%
Personnel Benefits	1,143,868	1,331,102	1,397,433	1,780,339	1,749,651	1,900,670	120,331	7%
Supplies	626,405	576,924	477,191	583,887	623,236	467,075	(116,812)	-20%
Other Services & Charges	4,373,610	4,548,369	4,278,373	5,454,838	5,482,771	5,248,696	(206,142)	-4%
Intergovt. Services	7,639,429	7,329,449	8,080,611	8,583,837	8,352,462	8,902,785	318,948	4%
Capital Outlays	314,162	134,501	82,523		54,985	78,500	78,500	
Interfund Payments/Transfers	5,046,355	6,992,209	4,348,795	7,939,520	7,437,121	5,264,070	(2,675,450)	-34%
Total Expenditures	\$ 24,103,541	\$ 26,118,670	\$ 24,120,530	\$ 30,986,451	\$ 30,227,113	\$ 28,943,488	\$ (2,042,963)	-7%
Ending Fund Balance	\$ 9,040,152	\$ 8,428,580	\$ 10,936,006	\$ 4,040,946	\$ 7,815,669	\$ 5,969,817	\$ 1,928,871	48%
Total FTE's	88.75	90.95	94.23	107.07	106.32	110.19	3.12	3%

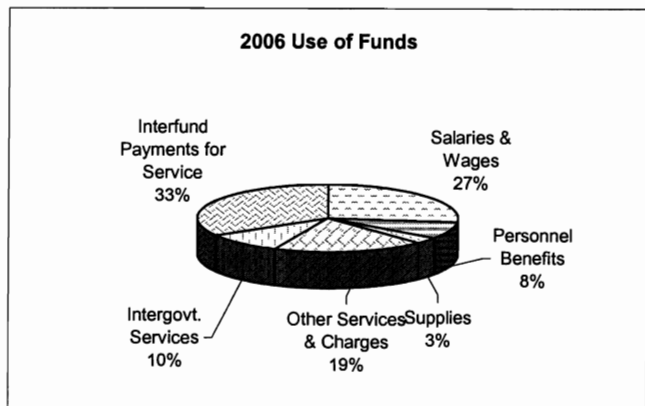
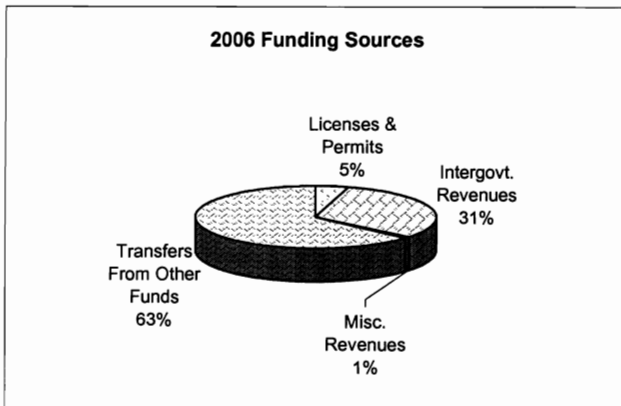


Street Fund (101) Summary

The Street Fund provides support for roads and transportation maintenance and right of way activities. Fuel tax is the major source of revenue. Funds are transferred from the General Fund to subsidize the Street Operations program.

Department: Public Works
Programs: Right of Way Permit & Inspection
 Street Operations
 Traffic Services

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 1,189,477	\$ 814,688	\$ 677,763	\$ 478,827	\$ 618,678	\$ 527,103	\$ 48,276	10%
Funding Sources								
Budgeted Beg. Fund Balance	\$ -		\$ -	\$ 94,878			\$ (94,878)	-100%
Licenses & Permits	128,119	114,814	103,132	100,000	111,469	111,469	11,469	11%
Intergovt. Revenues	1,304,772	827,100	745,102	755,765	746,772	771,277	15,512	2%
Fines and Forfeits	29	25	67				-	
Misc. Revenues	38,951	66,103	19,082	12,500	25,000	22,000	9,500	76%
Total Revenue	\$ 1,471,871	\$ 1,008,042	\$ 867,383	\$ 963,143	\$ 883,241	\$ 904,746	\$ (58,397)	-6%
Transfers From Other Funds	1,349,902	1,730,882	1,465,764	1,411,690	1,411,690	1,565,131	153,441	11%
Total Funding Sources	\$ 2,821,773	\$ 2,738,924	\$ 2,333,147	\$ 2,374,833	\$ 2,294,931	\$ 2,469,877	\$ 95,044	4%
Use of Funds								
Salaries & Wages	\$ 592,896	\$ 565,084	\$ 525,780	\$ 610,759	\$ 607,393	\$ 660,394	\$ 49,635	8%
Personnel Benefits	162,279	165,948	158,338	190,046	191,725	198,526	8,480	4%
Supplies	133,179	96,345	134,157	80,869	125,706	74,869	(6,000)	-7%
Other Services & Charges	589,164	565,414	444,940	436,704	394,912	468,077	31,373	7%
Intergovt. Services	555,187	396,899	309,409	332,765	339,201	234,683	(98,082)	-29%
Capital Outlays	70,245	115,021					-	
Interfund Payments for Service	1,093,612	971,138	819,607	723,690	727,570	833,328	109,638	15%
Total Expenditures	\$ 3,196,562	\$ 2,875,849	\$ 2,392,231	\$ 2,374,833	\$ 2,386,507	\$ 2,469,877	\$ 95,044	4%
Ending Fund Balance	\$ 814,688	\$ 677,763	\$ 618,678	\$ 383,949	\$ 527,103	\$ 527,103	\$ 143,154	37%
Total FTE's	15.23	14.05	11.98	12.15	12.15	12.05	(0.10)	-1%



Arterial Street Fund (102) Summary

The Arterial Street Fund provides funding for roads and transportation capital projects. The major source of revenue is fuel tax that is designated for road and transportation improvements. Fuel tax revenues received by this fund are transferred to the Roads Capital Fund.

Department: Public Works
Program: Administrative Transfers

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 4,939	\$ -	\$ 15,164	\$ 14,397	\$ 15,535	\$ 17,370	\$ 2,973	20.65%
Funding Sources								
Budgeted Beginning Fund Balance							\$ -	
Taxes							-	
Licenses & Permits							-	
Intergovt. Revenues	\$ 359,644	\$ 354,309	\$ 345,972	\$ 353,358	\$ 347,193		\$ (353,358)	-100.00%
Charges for Goods and Services							-	
Fines and Forfeits							-	
Misc. Revenues	1,007	580	2,152		8,000		-	
Total Revenue	\$ 360,651	\$ 354,889	\$ 348,124	\$ 353,358	\$ 355,193	\$ -	\$ (353,358)	-100.00%
Transfers From Other Funds							-	
Total Funding Sources	\$ 360,651	\$ 354,889	\$ 348,124	\$ 353,358	\$ 355,193	\$ -	\$ (353,358)	-100.00%
Use of Funds								
Interfund Payments for Service	\$ 365,590	\$ 339,726	\$ 347,753	\$ 353,358	\$ 353,358	\$ -	\$ (353,358)	-100.00%
Total Expenditures	\$ 365,590	\$ 339,726	\$ 347,753	\$ 353,358	\$ 353,358	\$ -	\$ (353,358)	-100.00%
Ending Fund Balance	\$ -	\$ 15,164	\$ 15,535	\$ 14,397	\$ 17,370	\$ 17,370	\$ 2,973	21%
Total FTE's	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

2006 Funding Sources

This fund will be closed at the end of 2005.

2006 Use of Fund

This fund will be closed at the end of 2005.

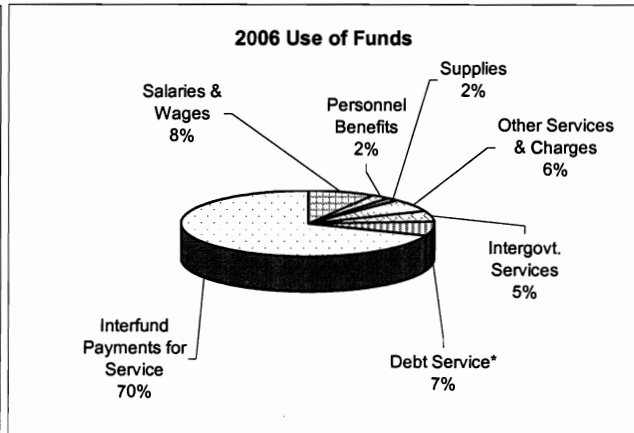
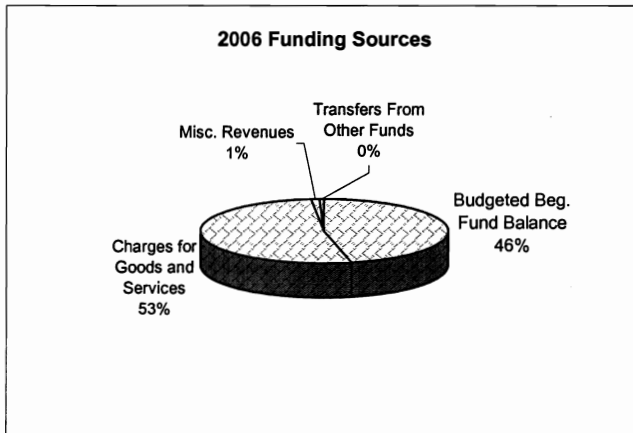
Surface Water Management Fund (103) Summary

The Surface Water Management Fund is used to support the City's drainage program. The major source of revenue for this fund is the storm drainage fees paid annually by Shoreline property owners. A portion of the fees are transferred to the Surface Water Capital Fund to support drainage improvement projects.

Department: Public Works
Programs: Surface Water Management

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 2,314,525	\$ 2,370,539	\$ 2,399,475	\$ 2,788,320	\$ 2,986,290	\$ 2,896,882	\$ 108,562	4%
Funding Sources								
Budgeted Beg. Fund Balance	\$ -		\$ -	\$ 516,495		\$ 2,400,000	\$ 1,883,505	365%
Intergovt. Revenues	3,197						-	
Charges for Goods and Service:	2,084,661	2,496,894	2,446,302	2,492,192	2,492,192	2,691,567	199,375	8%
Misc. Revenues	41,922	18,832	60,857	62,500	20,000	62,500	-	0%
Total Revenue	\$ 2,129,780	\$ 2,515,726	\$ 2,507,159	\$ 3,071,187	\$ 2,512,192	\$ 5,154,067	\$ 2,082,880	68%
Transfers From Other Funds						25,000	25,000	
Total Funding Sources	\$ 2,129,780	\$ 2,515,726	\$ 2,507,159	\$ 3,071,187	\$ 2,512,192	\$ 5,179,067	\$ 2,107,880	69%
Use of Funds								
Salaries & Wages	\$ 405,764	\$ 392,886	\$ 292,990	\$ 355,185	\$ 360,760	\$ 422,505	\$ 67,320	19%
Personnel Benefits	97,399	104,122	79,631	97,211	97,792	114,702	17,491	18%
Supplies	43,050	26,723	97,597	42,210	74,805	80,710	38,500	91%
Other Services & Charges	249,938	150,571	216,646	284,674	278,249	305,679	21,005	7%
Intergovt. Services	497,931	173,049	168,318	423,785	389,500	267,829	(155,956)	-37%
Capital Outlays	22,755	-	9,357	297,000	759		(297,000)	-100%
Debt Service*	2,481	51,998	237,908	345,179	345,179	345,450	271	0%
Interfund Payments for Service	754,448	1,587,441	817,897	1,053,356	1,054,556	3,445,241	2,391,885	227%
Total Expenditures	\$ 2,073,766	\$ 2,486,790	\$ 1,920,344	\$ 2,898,600	\$ 2,601,600	\$ 4,982,116	\$ 2,083,516	72%
Ending Fund Balance	\$ 2,370,539	\$ 2,399,475	\$ 2,986,290	\$ 2,444,412	\$ 2,896,882	\$ 693,833	\$ (1,750,579)	-72%
Total FTE's	8.64	7.13	5.72	5.80	5.80	6.80	1.00	17%

*2006 Proposed Budget Includes principal (\$319,944) and interest (\$25,506) payments to repay the Public Works Trust Fund Loan borrowed from the State.



General Reserve Fund (104) Summary

The purpose of the General Reserve Fund is to maintain reserves to provide temporary financing of unforeseen needs of an emergency nature, adverse changes in the economic environment, and to facilitate the orderly adjustment to changes resulting from termination of revenue sources through actions of other governmental bodies. The fund was created in 1997 with a transfer from the General Fund.

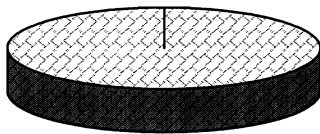
According to RCW 35.33.145, the amount that can be set aside in a separate reserve fund cannot exceed thirty-seven and one-half cents per thousand dollars of assessed valuation. This limit for 2006 is \$2.1 million.

The General Reserve Fund when combined with the undesignated General Fund fund balance of \$6 million creates a total reserve of \$8.1 million, 30% of the projected General Fund operating revenues. City policy is to maintain a minimum reserve equal to 10% of budgeted General Fund funding sources

Department: Finance
Program: Reserves

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 1,344,179	\$ 1,601,729	\$ 1,769,382	\$ 1,952,271	\$ 1,970,996	\$ 2,140,189	\$ 187,918	10%
Funding Sources								
Total Revenue	\$ -						\$ -	
Miscellaneous Revenues		\$ 283	\$ 28,725		\$ 15,000		\$ -	
Transfers From Other Funds	257,550	167,370	172,889	154,193	154,193	38,350	(115,843)	-75%
Total Funding Sources	\$ 257,550	\$ 167,653	\$ 201,614	\$ 154,193	\$ 169,193	\$ 38,350	\$ (115,843)	-75%
Use of Funds			\$ -	\$ -	\$ -	\$ -	\$ -	
Total Expenditures	\$ -						\$ -	
Ending Fund Balance	\$ 1,601,729	\$ 1,769,382	\$ 1,970,996	\$ 2,106,464	\$ 2,140,189	\$ 2,178,539	\$ 72,075	3%
Total FTE's	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

2006 Funding Sources



Transfers From
Other Funds
100%

2006 Use of Funds

No Expenditures are being proposed for appropriation at this time.

Development Services Fund (105) Summary

The purpose of the Development Services Fund is to account for the permit fees collected. The beginning fund balance is comprised of a portion of prior year fees that are held in a reserve for future year services associated with multi-year construction permits. The General Fund provides support to this fund to supplement the fee revenue to support permitting activities. This fund was closed at the end of 2004 and all permitting activities will be recorded in the General Fund (001).

Department: Planning & Development Services
 Programs: Permit Services Team
 Building & Inspection Team

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 510,538	\$ 376,528	\$ 422,167	\$ 397,308			\$ (397,308)	-100%
Funding Sources								
Budgeted Beg. Fund Balance	\$ -		\$ -				\$ -	
Licenses & Permits	700,882	719,755	666,955				-	
Charges for Goods and Service	311,555	386,276	353,847				-	
Misc. Revenues	7,981	3,204	6,040				-	
Total Revenue	\$1,020,418	\$1,109,235	\$1,026,842	\$ -	\$ -	\$ -	\$ -	
Transfers From Other Funds	653,211	665,470	651,361				-	
Total Funding Sources	\$1,673,629	\$1,774,705	\$1,678,203	\$ -	\$ -	\$ -	\$ -	
Use of Funds								
Salaries & Wages	\$ 746,141	\$ 718,262	\$ 727,413				\$ -	
Personnel Benefits	169,409	188,136	193,492				-	
Supplies	6,365	11,695	16,639				-	
Other Services & Charges	33,990	36,273	40,002				-	
Intergovernmental Services	-	2,720					-	
Interfund Payments for Service	851,734	771,980	713,576				-	
Total Expenditures	\$1,807,639	\$1,729,066	\$1,691,122	\$ -	\$ -	\$ -	\$ -	
Ending Fund Balance	\$ 376,528	\$ 422,167	\$ 409,247	\$ 397,308	\$ -	\$ -	\$ (397,308)	-100%
Total FTE's	13.85	13.65	13.00	0.00	0.00	0.00	0.00	

2006 Funding Sources

No Revenues are being proposed for appropriation at this time. This fund was closed at the end of 2004. This fund is being displayed for historical purposes only.

2006 Use of Funds

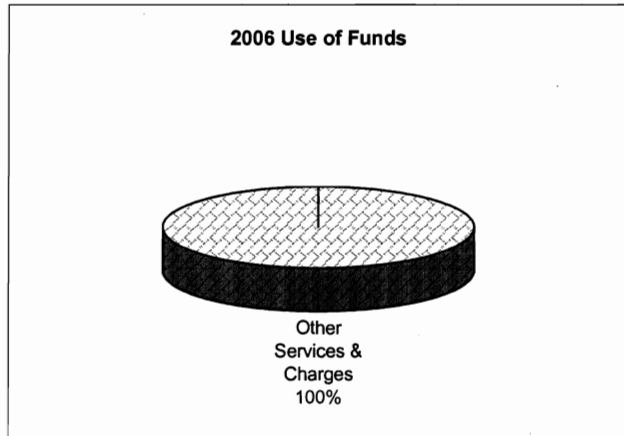
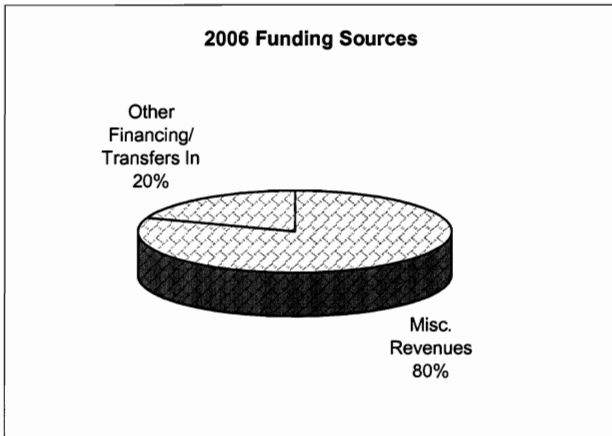
No Expenditures are being proposed for appropriation at this time. This fund was closed at the end of 2004. This fund is being displayed for historical purposes only.

Code Abatement Fund (107) Summary

The Code Abatement Fund provides funding for City code abatement efforts (public nuisances, dangerous buildings, etc.). The costs associated with the abatement will be charged to the owner of the property either as a lien on the property or on the tax bill. Recovered monies would replenish the fund for future abatement efforts. This fund was established in 2002 by a transfer from the General Fund.

Department: Planning & Development Services
 Program: Code Abatement Operations

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 85,030	\$ 72,666	\$ 48,313	\$ 3,613	\$ 38,321	\$ 86,095	\$ 82,482	2283%
Funding Sources								
Fines and Forfeits	-	500	-		30940		-	
Misc. Revenues	-	9	1,033	102,500	850	82,500	(20,000)	-20%
Total Revenue	\$ -	\$ 509	\$ 1,033	\$ 102,500	\$ 31,790	\$ 82,500	\$ (20,000)	-20%
Other Financing/Transfers In			8,705	60,000	60,000	20,000	(40,000)	-67%
Total Funding Sources	\$ -	\$ 509	\$ 9,738	\$ 162,500	\$ 91,790	\$ 102,500	\$ (60,000)	-37%
Use of Funds								
Supplies	-	23	147				-	
Other Services & Charges	1,183	13,700	10,499	100,000	44,016	100,000	-	0%
Capital Outlays	11,181	11,139	8,900				-	
Interfund Payments for Service			183				-	
Total Expenditures	\$ 12,364	\$ 24,862	\$ 19,729	\$ 100,000	\$ 44,016	\$ 100,000	\$ -	0%
Ending Fund Balance	\$ 72,666	\$ 48,313	\$ 38,321	\$ 66,113	\$ 86,095	\$ 88,595	\$ 22,482	34%
Total FTE's	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

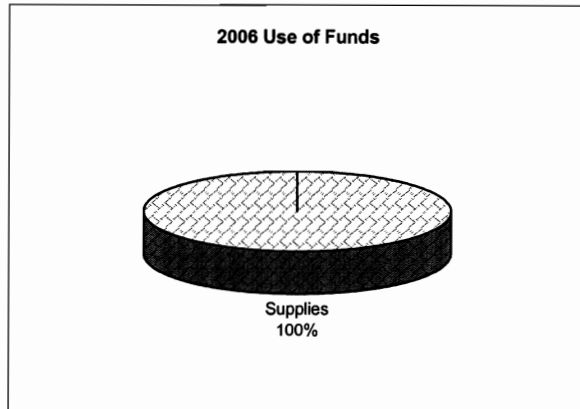
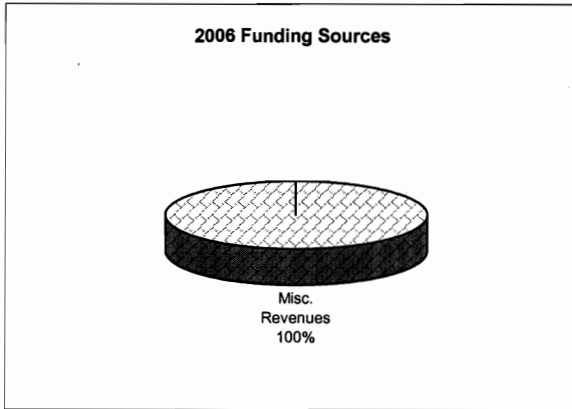


Asset Seizure Fund (108) Summary

The purpose of the Asset Seizure Fund is to account for Federal and State seizure funds received by the City. The use of these funds is restricted to purchases that will enhance the ability of the City's police to investigate drug related crimes and incidents.

Department: Police
 Program: State/Federal Seizures

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 30,021	\$ 27,638	\$ 17,157	\$ 16,679	\$ 20,335	\$ 25,558	\$ 8,879	53%
Funding Sources								
Misc. Revenues	12,189	5,391	3,831	23,500	7,300	23,500	-	0%
Total Revenue	\$ 12,189	\$ 5,391	\$ 3,831	\$ 23,500	\$ 7,300	\$ 23,500	\$ -	0%
Transfers From Other Funds							-	
Total Funding Sources	\$ 12,189	\$ 5,391	\$ 3,831	\$ 23,500	\$ 7,300	\$ 23,500	\$ -	0%
Use of Funds								
Supplies	\$ 13,219	\$ 15,317	\$ 653	\$ 23,000	\$ 358	\$ 23,000	\$ -	0%
Other Services & Charges	220	555			1,719	-	-	
Capital Outlays	1,133						-	
Total Expenditures	\$ 14,572	\$ 15,872	\$ 653	\$ 23,000	\$ 2,077	\$ 23,000	\$ -	0%
Ending Fund Balance	\$ 27,638	\$ 17,157	\$ 20,335	\$ 17,179	\$ 25,558	\$ 26,058	\$ 8,879	52%
Total FTE's	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

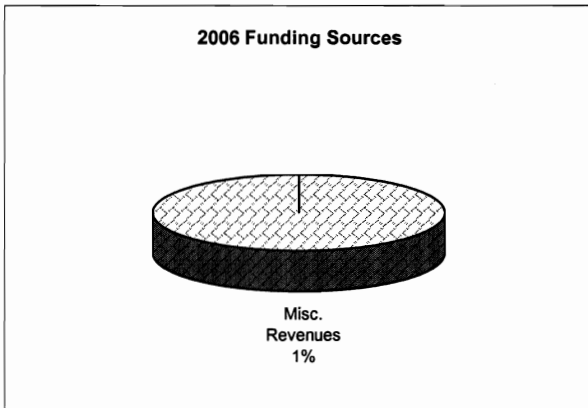


Public Arts Fund (109) Summary

The Public Arts Fund accounts for the 1% for Arts Program. An amount equal to 1% of annual capital construction is transferred from each capital fund into this fund. Funding will be utilized to support public art projects. Once the Parks and Recreation Advisory Committee develops the arts implementation program, the City will present a budget amendment to appropriate the fund's resources to be expended. Until that time, only the estimated revenues will be appropriated.

Department: Parks, Recreation, and Cultural Services
Program: Public Arts Administration

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ -	\$ -	\$ 23,438	\$ 206,938	\$ 61,040	\$ 406,518	\$ 199,580	96%
Funding Sources								
Total Revenue	\$ -						\$ -	
Budgeted Beg. Fund Balance				\$ 193,995				0%
Miscellaneous Revenues			\$ 495	\$ 4,625	\$ 500			0%
Transfers From Other Funds	-	23,438	37,107	344,978	344,978	33,892	(311,086)	-90%
Total Funding Sources	\$ -	\$ 23,438	\$ 37,602	\$ 543,598	\$ 345,478	\$ 33,892	\$ (311,086)	-57%
Use of Funds								
Capital Outlays				193,995			(193,995)	-100%
Total Expenditures	\$ -			\$ 193,995	\$ -	\$ -	\$ (193,995)	-100%
Ending Fund Balance	\$ -	\$ 23,438	\$ 61,040	\$ 362,546	\$ 406,518	\$ 440,410	\$ 77,864	21%
Total FTE's	0.00	0.00	0.00	0.00	0.00	0.00	0.00	



2006 Use of Funds

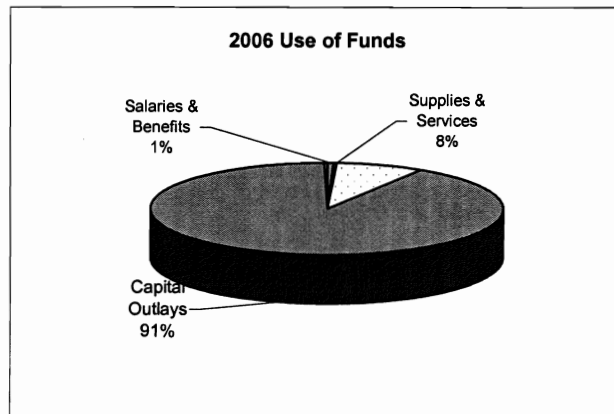
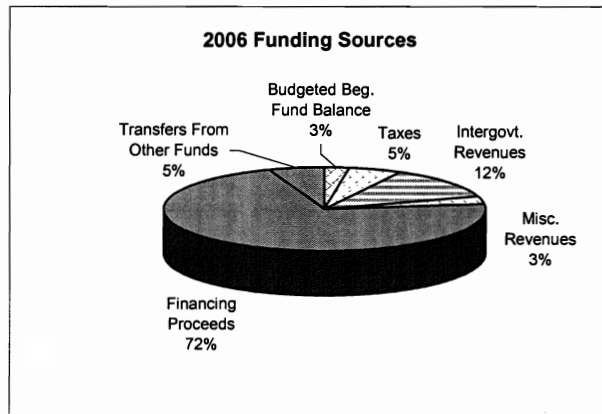
No Expenditures are being proposed for appropriation at this time.

General Capital Fund (301) Summary

The General Capital Fund receives resources that are designated specifically for capital purposes. The primary on-going dedicated resource is real estate excise tax (REET). Other revenue sources include General Fund support and dedicated project grants. Projects in the General Capital Fund are divided into three major categories: facilities projects, parks projects and open space projects. For a complete discussion of this fund refer to the Capital Improvement Program section of this document.

Department: Public Works
 Programs: General Capital Engineering
 General Capital Projects

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 4,451,735	\$ 4,260,437	\$ 7,337,406	\$ 6,694,271	\$ 7,980,092	\$ 7,871,969	\$ 1,177,698	18%
Funding Sources								
Budgeted Beg. Fund Balance	\$ -		\$ -	\$ 1,995,307		\$ 345,671	\$ (1,649,636)	-83%
Taxes	679,735	851,457	1,008,081	698,700	1,090,263	712,674	13,974	2%
Intergovt. Revenues	-	-	49,400	208,800	550,000	1,700,000	1,491,200	714%
Charges for Goods and Service	58	561	138				-	
Misc. Revenues	28,123	42,212	143,871	200,000	110,000	425,847	225,847	113%
Financing Proceeds				10,600,000		9,800,000	(800,000)	-8%
Total Revenue	\$ 707,916	\$ 894,230	\$ 1,201,490	\$ 13,702,807	\$ 1,750,263	\$ 12,984,192	\$ (718,615)	-5%
Transfers From Other Funds	1,146,560	3,045,650	245,650	4,000,000	4,000,000	744,738	(3,255,262)	-81%
Total Funding Sources	\$ 1,854,476	\$ 3,939,880	\$ 1,447,140	\$ 17,702,807	\$ 5,750,263	\$ 13,728,930	\$ (3,973,877)	-22%
Use of Funds								
Salaries & Wages	\$ 121,040	\$ 78,157	\$ 65,098	\$ 66,730	\$ 78,192	\$ 95,221	\$ 28,491	43%
Personnel Benefits	21,061	18,029	16,415	16,309	17,817	25,130	8,821	54%
Supplies	5,771	2,613	32,985	1,800	29,448	1,800	-	0%
Other Services & Charges	227,791	260,062	187,454	1,782,469	249,446	1,081,695	(700,774)	-39%
Intergovt. Services	16,790	20,623	92,579	676,452	654,239		(676,452)	-100%
Capital Outlays	1,637,204	478,198	317,566	14,610,032	4,786,846	12,482,500	(2,127,532)	-15%
Interfund Payments for Service	16,117	5,229	92,357	41,208	42,398	42,584	1,376	3%
Total Expenditures	\$ 2,045,774	\$ 862,911	\$ 804,454	\$ 17,195,000	\$ 5,858,386	\$ 13,728,930	\$ (3,466,070)	-20%
Ending Fund Balance	\$ 4,260,437	\$ 7,337,406	\$ 7,980,092	\$ 5,206,771	\$ 7,871,969	\$ 7,526,298	\$ 2,319,527	45%
Total FTE's	1.68	1.05	0.81	0.90	0.90	1.48	0.58	64%

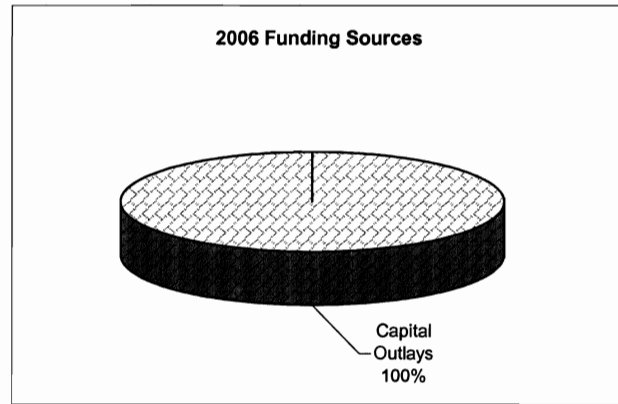
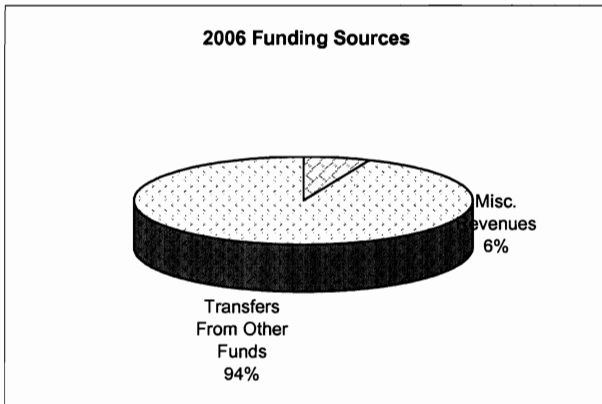


City Facility -Major Maintenance Fund (312) Summary

This fund was established in 2005. Projects in this capital fund will include major repairs and replacement of City facilities such as the police station, recreation centers and pool. The allocation of resources in this fund will be done through the City's capital improvement program.

Department: Public Works
Program: Major Maintenance Projects

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance					\$ -	\$ 156,000	\$ 156,000	
Funding Sources								
Misc. Revenues						4,680	4,680	
Financing Proceeds							-	
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,680	\$ 4,680	
Transfers From Other Funds				244,000	244,000	70,000	(174,000)	-71%
Total Funding Sources	\$ -	\$ -	\$ -	\$ 244,000	\$ 244,000	\$ 74,680	\$ (169,320)	-69%
Use of Funds								
Other Services & Charges					88,000		-	
Capital Outlays				124,000		60,000	(64,000)	-52%
Total Expenditures	\$ -	\$ -	\$ -	\$ 124,000	\$ 88,000	\$ 60,000	\$ (64,000)	-52%
Ending Fund Balance	\$ -	\$ -	\$ -	\$ 120,000	\$ 156,000	\$ 170,680	\$ 50,680	42%
Total FTE's	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Roads Capital Fund (330) Summary

The Roads Capital Fund receives resources that are designated specifically for capital purposes. The primary on-going dedicated resource is real estate excise tax (REET). Other dedicated sources include fuel tax which is collected in the Arterial Street Fund and transferred to this fund and various project grants. Projects in the Roads Capital Fund are divided into three major categories: pedestrian/non-motorized projects, system preservation projects, and safety/operational projects. For a complete discussion of this fund refer to the Capital Improvement Program section of this document.

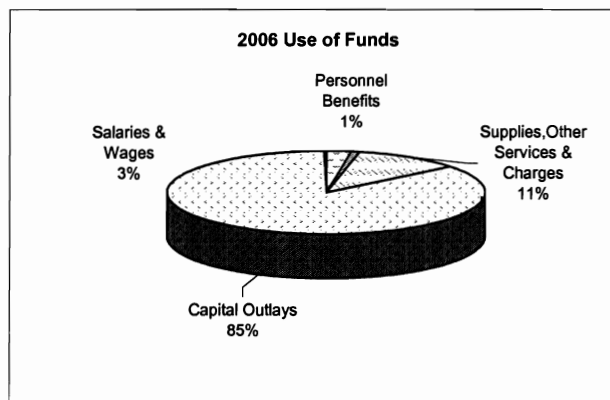
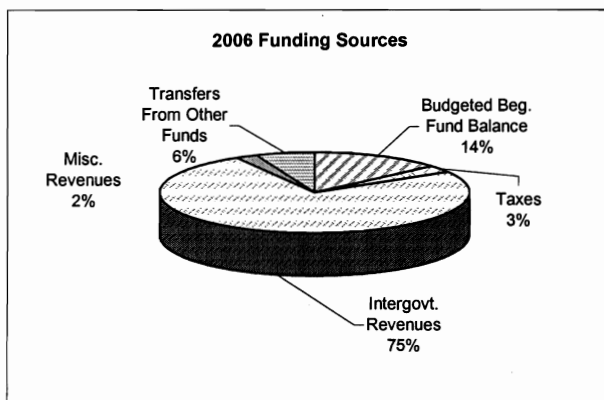
Department: Public Works
 Programs: Roads Capital Engineering
 Roads Capital Projects

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current		2006 Proposed		2005 Current	Percent Change
				Budget	2005 Projected	Budget	Proposed Budget	Budget vs. 2006	
Beginning Fund Balance	\$ 14,156,172	\$ 15,662,529	\$ 15,394,028	\$ 11,942,364	\$ 15,236,389	\$ 10,007,750	\$ (1,934,614)		-16%
Budgeted Beg. Fund Balance	\$ -		\$ -	\$ 3,434,416		\$ 3,696,525	\$ 262,109		8%
Taxes	679,735	851,456	1,008,514	698,700	1,090,263	712,674	13,974		2%
Licenses & Permits			613	450,000	450,300	-	(450,000)		-100%
Intergovt. Revenues	736,628	1,649,384	4,260,964	22,740,064	14,705,913	20,318,224	(2,421,840)		-11%
Charges for Goods and Service:	858	2,579	2,912		50	-	-		
Misc. Revenues	271,649	121,391	240,426	425,000	160,000	588,875	163,875		39%
Total Revenue	\$ 1,688,870	\$ 2,624,810	\$ 5,513,428	\$ 27,748,180	\$ 16,406,526	\$ 25,316,298	\$ (2,431,882)		-9%
Transfers From Other Funds	1,934,321	1,480,526	1,884,463	1,656,714	1,656,714	1,670,817	14,103		1%
Total Funding Sources	\$ 3,623,191	\$ 4,105,336	\$ 7,397,891	\$ 29,404,894	\$ 18,063,240	\$ 26,987,115	\$ (2,417,779)		-8%

Use of Funds

Salaries & Wages	\$ 113,365	\$ 296,338	\$ 572,841	\$ 745,777	\$ 760,783	\$ 712,080	\$ (33,697)		-5%
Personnel Benefits	18,864	67,681	137,773	188,999	185,162	184,340	(4,659)		-2%
Supplies	1,741	40,165	60,379	9,750	23,150	6,261	(3,489)		-36%
Other Services & Charges	954,713	2,430,143	2,869,372	5,478,803	2,570,364	2,897,651	(2,581,152)		-47%
Intergovt. Services	3,758	16,395	199,157		27,250	1,533	1,533		
Capital Outlays	1,024,393	1,494,621	3,512,612	26,675,328	19,619,529	23,125,157	(3,550,171)		-13%
Interfund Payments for Service	-	28,494	203,396	104,891	105,641	60,094	(44,797)		-43%
Total Expenditures	\$ 2,116,834	\$ 4,373,837	\$ 7,555,530	\$ 33,203,548	\$ 23,291,879	\$ 26,987,116	\$ (6,216,432)		-19%
Ending Fund Balance	\$ 15,662,529	\$ 15,394,028	\$ 15,236,389	\$ 4,709,294	\$ 10,007,750	\$ 6,311,224	\$ 1,601,930		34%

Total FTE's 0.00 4.66 8.79 10.70 10.70 10.44 -0.26 -2%

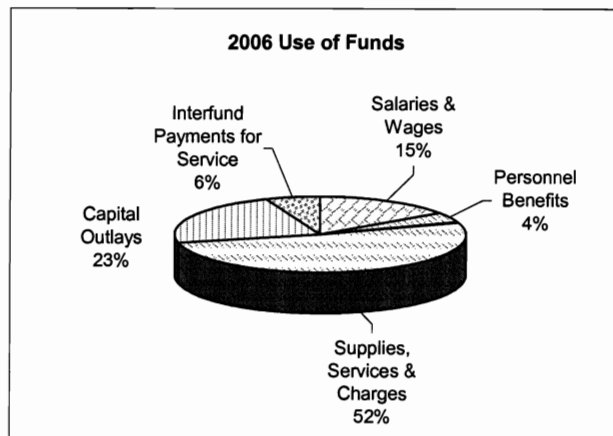
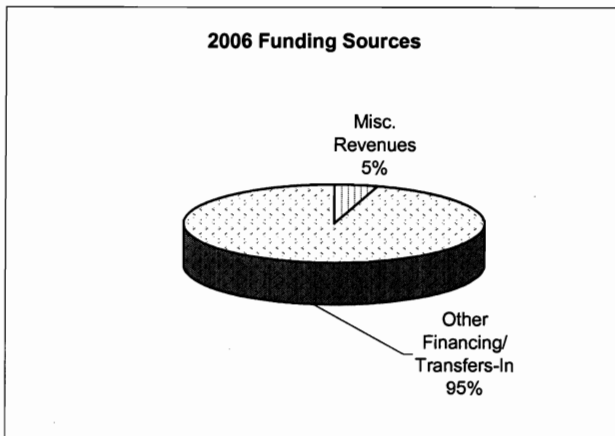


Surface Water Capital Fund (340) Summary

The Surface Water Capital Fund receives resources from the Surface Water Management Fund and from dedicated project grants. The projects in the Surface Water Capital Fund are divided into three categories: flood protection, water quality facilities and stream rehabilitation/habitat enhancement. For a complete discussion of this fund refer to the Capital Improvement Program section of this document.

Department: Public Works
 Programs: Surface Water Capital Engineering
 Surface Water Capital Projects

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 2,371,430	\$ 2,468,014	\$ 3,503,597	\$ 3,498,837	\$ 3,244,311	\$ 2,543,666	\$ (955,171)	-27%
Funding Sources								
Budgeted Beginning Fund Balance			\$ -	\$ 1,052,851			\$ (1,052,851)	-100%
Intergovernmental Revenues					500,000		-	
Misc. Revenues	55,015	26,197	118,074	50,000	90,000	151,786	101,786	204%
Other Financing Sources	156,190	506,431					-	
Total Revenue	\$ 211,205	\$ 534,068	\$ 118,074	\$ 1,102,851	\$ 590,000	\$ 151,786	\$ (951,065)	-86%
Other Financing/Transfers-In	90,716	1,083,024	1,961,926	713,973	1,610,439	3,159,881	2,445,908	343%
Total Funding Sources	\$ 301,921	\$ 1,617,092	\$ 2,080,000	\$ 1,816,824	\$ 2,200,439	\$ 3,311,667	\$ 1,494,843	82%
Use of Funds								
Salaries & Wages	\$ 18,295	\$ 30,647	\$ 145,521	\$ 201,722	\$ 189,944	\$ 215,161	\$ 13,439	7%
Personnel Benefits	2,809	7,281	37,619	52,811	49,547	57,318	4,507	9%
Supplies	1,587	300	4,153	3,565	4,190	3,565	-	0%
Other Services & Charges	128,037	445,912	628,338	1,020,429	752,032	726,121	(294,308)	-29%
Intergovt. Services	37,527	363	188,865		39,898		-	
Capital Outlays	17,082	90,482	1,200,807	2,121,060	1,787,434	319,000	(1,802,060)	-85%
Interfund Payments for Service	-	6,524	133,983	78,039	78,039	84,395	6,356	8%
Total Expenditures	\$ 205,337	\$ 581,509	\$ 2,339,286	\$ 3,477,626	\$ 2,901,084	\$ 1,405,560	\$ (2,072,066)	-60%
Ending Fund Balance	\$ 2,468,014	\$ 3,503,597	\$ 3,244,311	\$ 785,184	\$ 2,543,666	\$ 4,449,773	\$ 3,664,589	467%
Total FTE's	0.00	1.66	3.40	3.10	3.10	3.28	0.18	6%

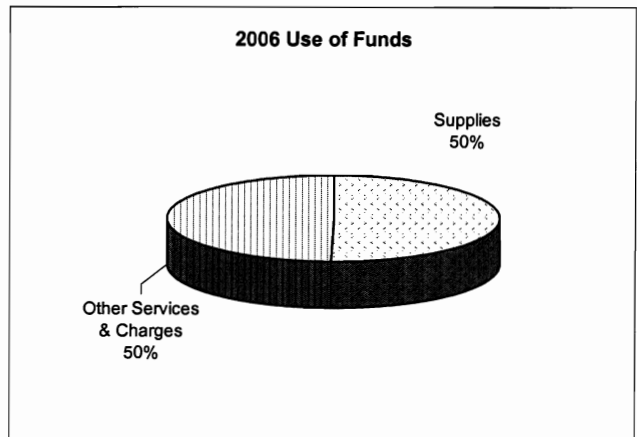
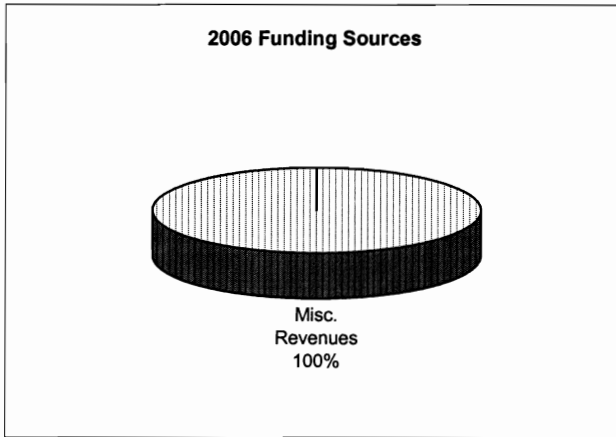


Vehicle Operations Fund (501) Summary

The Vehicle Operations and Maintenance Fund is used to account for the costs of operating and maintaining City vehicles and auxiliary equipment. Departments are assessed an annual charge for the estimated cost of the repair and maintenance of their vehicles along with projected fuel costs.

Department: Public Works
 Program: Vehicle Operations & Maintenance

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 95,118	\$ 70,593	\$ 61,366	\$ 45,288	\$ 52,602	\$ 52,134	\$ 6,846	15%
Funding Sources								
Budgeted Beg. Fund Balance	\$ -		\$ -					
Misc. Revenues	40,412	41,920	58,705	72,074	71,356	88,717	16,643	0
Total Revenue	\$ 40,412	\$ 41,920	\$ 58,705	\$ 72,074	\$ 71,356	\$ 88,717	\$ 16,643	\$ 0
Transfers From Other Funds	-							
Total Funding Sources	\$ 40,412	\$ 41,920	\$ 58,705	\$ 72,074	\$ 71,356	\$ 88,717	\$ 16,643	23%
Use of Funds								
Supplies	\$ 18,623	\$ 22,033	\$ 36,185	\$ 31,324	\$ 31,355	\$ 44,625	\$ 13,301	42%
Other Services & Charges	46,063	29,084	31,284	40,500	40,469	44,092	3,592	9%
Intergovt. Services	251	30						
Capital Outlays	-	-						
Interfund Payments for Service	-	-						
Total Expenditures	\$ 64,937	\$ 51,147	\$ 67,469	\$ 71,824	\$ 71,824	\$ 88,717	\$ 16,893	24%
Ending Fund Balance	\$ 70,593	\$ 61,366	\$ 52,602	\$ 45,538	\$ 52,134	\$ 52,134	\$ 6,596	14%
Total FTE's	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

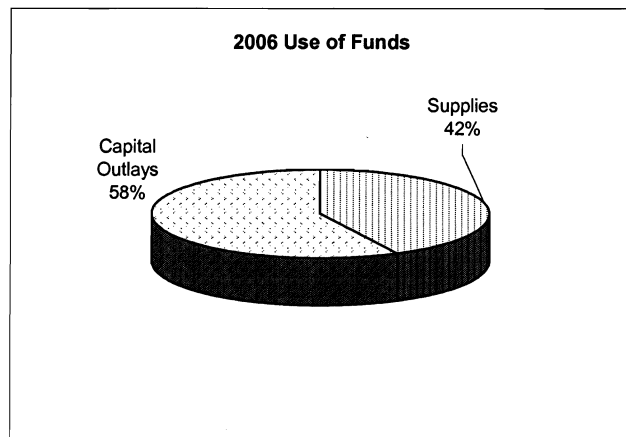
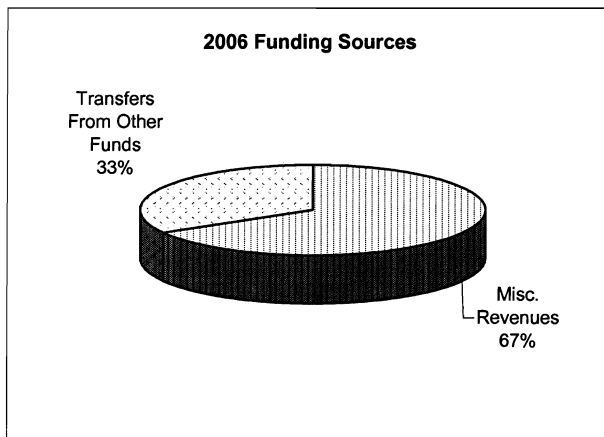


Equipment Replacement Fund (503) Summary

The Equipment Replacement Fund is used to account for the future replacement of City property. This includes replacement of vehicles, computers, servers and other related equipment. An annual transfer is made from the General Fund to support the replacement of all computer related equipment. Based upon the vehicle replacement schedule, departments are assessed an annual charge to cover the anticipated replacement cost for their vehicles.

Department: Finance
 Programs: Operational Equipment Replacement
 Technical

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 712,108	\$ 832,166	\$ 995,186	\$ 1,102,541	\$ 1,168,020	\$ 1,353,649	\$ 251,108	23%
Funding Sources								
Budgeted Beg. Fund Balance	\$ -		\$ -				\$ -	
Misc. Revenues	174,839	186,912	198,927	\$ 190,879	\$ 183,379	\$ 199,308	8,429	4%
Total Revenue	\$ 174,839	\$ 186,912	\$ 198,927	\$ 190,879	\$ 183,379	\$ 199,308	\$ 8,429	4%
Transfers From Other Funds	100,000	100,000	100,000	100,000	100,000	100,000	-	-
Total Funding Sources	\$ 274,839	\$ 286,912	\$ 298,927	\$ 290,879	\$ 283,379	\$ 299,308	\$ 8,429	3%
Use of Funds								
Supplies	\$ 1,145	\$ 41,103	\$ 86,262	\$ 17,750	\$ 17,750	\$ 58,600	\$ 40,850	230%
Capital Outlays	78,636	82,789	39,831	171,886	80,000	79,580	(92,306)	-54%
Interfund Payments for Service	75,000						-	
Total Expenditures	\$ 154,781	\$ 123,892	\$ 126,093	\$ 189,636	\$ 97,750	\$ 138,180	\$ (51,456)	-27%
Ending Fund Balance	\$ 832,166	\$ 995,186	\$ 1,168,020	\$ 1,203,784	\$ 1,353,649	\$ 1,514,777	\$ 310,993	26%
Total FTE's	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

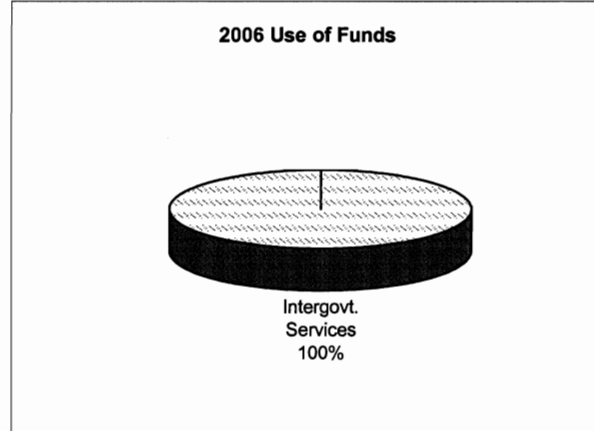
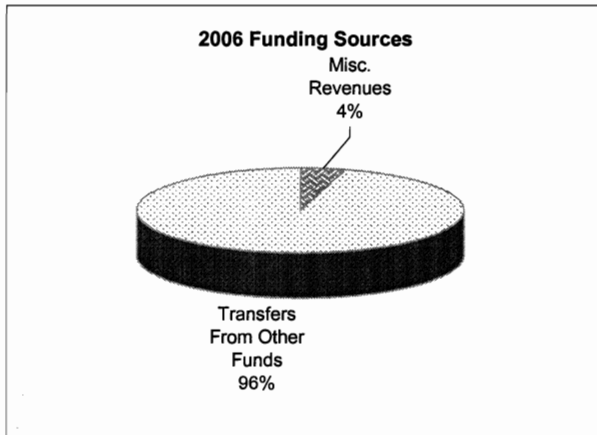


Unemployment Fund (505) Summary

An annual allocation is made to the Unemployment Fund in lieu of making contributions to state unemployment insurance. These funds are used to pay unemployment benefits for qualified City employees that leave City employment.

Department: Finance
 Program: Unemployment Administration

	2002 Actuals	2003 Actuals	2004 Actuals	2005 Current Budget	2005 Projected	2006 Proposed Budget	2005 Current Budget vs. 2006 Proposed Budget	Percent Change
Beginning Fund Balance	\$ 81,406	\$ 64,584	\$ 67,130	\$ 47,130	\$ 72,154	\$ 72,154	\$ 25,024	53%
Funding Sources								
Budgeted Beginning Fund Balance								
Miscellaneous Revenues		\$ 11	\$ 2,767	\$ 1,250	\$ 400	\$ 450	\$ (800)	-64%
Transfers From Other Funds	10,000	10,000	40,000	10,000	21,000	10,000	-	0%
Total Funding Sources	\$ 10,000	\$ 10,011	\$ 42,767	\$ 11,250	\$ 21,400	\$ 10,450	\$ (800)	-7%
Use of Funds								
Intergovt. Services	\$ 26,822	\$ 7,465	\$ 37,743	\$ 10,000	\$ 21,400	\$ 10,000	\$ -	0%
Total Expenditures	\$ 26,822	\$ 7,465	\$ 37,743	\$ 10,000	\$ 21,400	\$ 10,000	\$ -	0%
Ending Fund Balance	\$ 64,584	\$ 67,130	\$ 72,154	\$ 48,380	\$ 72,154	\$ 72,604	\$ 24,224	50%
Total FTE's	0.00	0.00					0.00	



Revenue and Expenditure Report for All Funds
2006 Budget

Fund / Revenue	General Fund	Street Fund	Arterial Street Fund	Surface Water Mgmt. Fund	General Capital Fund	Roads Capital Fund	Surface Water Capital Fund	General Reserve Fund	Equipment Replac. Fund	Vehicle Ops. & Maint. Fund	Unemploy. Fund	Code Abate. Fund	City Facility Major Maint. Fund	Public Arts Fund	Asset Seizure Fund	Fund Totals
Beginning Fund Balance	\$7,815,669	\$527,103	\$17,370	\$2,896,882	\$7,871,969	\$10,007,750	\$2,543,666	\$2,140,189	\$1,353,649	\$52,134	\$72,154	\$86,095	\$156,000	\$406,518	\$25,558	\$35,872,706
Revenues																
Property Tax - City	\$6,935,415															\$6,935,415
Retail Sales - City	\$5,785,500															\$5,785,500
Retail Sales - Criminal Justice	\$1,100,687															\$1,100,687
Natural Gas Utility	\$850,000															\$850,000
Sanitation Utility	\$331,000															\$331,000
Cable TV Utility	\$96,000															\$96,000
Telephone/Cell Phone/Pagers Utility	\$1,480,000															\$1,480,000
Storm Drainage Utility	\$162,500															\$162,500
Leasehold Excise	\$3,500															\$3,500
Gambling Tax	\$2,930,500															\$2,930,500
Franchise Fee - Cable	\$480,000															\$480,000
Franchise Fee - Electricity	\$850,000															\$850,000
Franchise Fee - Water	\$500,000															\$500,000
Franchise Fee - Sewer	\$636,500															\$636,500
Animal Licenses	\$200															\$200
State - Local Government Asst (L-695)																\$11,550
State - CJ - Violent Crime - Per Capita																\$65,155
State - CJ - City Law Enforce.																\$39,376
State - CJ - Special Programs																\$9,160
State-DUI /Criminal Justice Assistance																\$206,326
State Liquor Excise																\$389,026
State Liquor Profits																\$10,000
Court Fines/Forfeits																\$300,000
Investment Income		\$22,000		\$62,500	\$225,847	\$386,875	\$151,786		\$15,000	\$1,250	\$450	\$2,500	\$4,680		\$500	\$1,175,388
Sales Tax Interest																\$20,000
Miscellaneous Revenue										\$1,000						\$27,000
Business Licenses - Prof/Amusement																\$24,530
Business Registrations																\$95,000
Cable Franchise Reimbursements																\$1,520
Hearing Examiner Appeal Revenue																\$1,800
Financial/Accounting Services																\$359,200
Parks - Recreation Programs																\$348,497
Parks - Aquatics Revenues																\$213,475
Parks - Facility Rentals																\$13,600
Parks - Teen Programs																\$7,056
Parks - Caretaker's House																\$24,000
Parks - Use of Property-Ceill Tower																\$1,000
Public Defense Reimbursements																\$9,000
Parks - Cultural Programs																\$16,642,705
Dedicated Revenue																\$200,000
Capital Grants						\$16,642,705										\$3,088,572
Private Contributions-Capital Projects						\$200,000										\$2,691,567
Utility Capital Reimbursement						\$3,088,572										\$1,143,635
Storm Drainage Fees																\$111,469
Permits & Zoning Fees																\$712,674
Right-of-Way Permits																\$184,308
Real Estate Excise Tax (REET)																\$9,800,000
Vehicle Maint. & Operation Charges										\$86,467						\$1,000,000
Equipment Replacement Charges																\$200,000
King County Conservation Futures Grant																\$9,800,000
Contribution from Soccer Clubs																\$700,000
State Fuel Tax																\$771,277
City Hall Financing																\$31,900
Brightwater Mitigation																\$10,000
Public Works Trust Fund Loan																\$125,382
Emergency Mgmt Grants																\$2,000
Police Grants																\$10,000
Lake Forest Park Teen Program																\$239,881
H8 - Community Dev. Block Grant																\$2,000
City of Kenmore Transport Van Contract																\$2,000

Revenue and Expenditure Report for All Funds
2006 Budget

Fund / Revenue	General Fund	Street Fund	Arterial Street Fund	Surface Water Mgmt. Fund	General Capital Fund	Roads Capital Fund	Surface Water Capital Fund	General Reserve Fund	Equipment Replace. Fund	Vehicle Ops. & Maint. Fund	Unemploy. Fund	Code Abate. Fund	City Facility Major Maint Fund	Public Arts Fund	Asset Seizure Fund	Fund Totals
Public Works - Coord. Prevention Grant	\$36,106															\$36,106
Public Works - Loc. Hz. Wst Grant	\$22,383															\$22,383
Public Works - COP/WRR	\$42,541															\$42,541
Recycling Proceeds	\$54,680															\$54,680
Code Abatement Revenue Recovery	\$1,000						\$80,000									\$80,000
Human Resources-Wellness Grant	\$1,620															\$1,620
Donations-Memorial	\$4,500															\$4,500
Parks - Grants	\$90,975															\$90,975
Police - School District - SRO Participatio	\$25,893,795	\$904,746		\$2,754,067	\$12,638,521	\$21,619,773	\$151,786		\$199,308	\$68,717	\$450	\$82,500	\$4,680		\$23,000	\$64,361,843
Total Revenues																
Transfers In																
General Fund Transfer	\$1,565,131			\$25,000	\$744,738	\$1,670,817	\$3,159,881	\$38,350	\$100,000	\$10,000	\$10,000	\$20,000	\$70,000			\$4,244,036
Surface Water Fund Transfer	\$760,131															\$3,424,862
Street Fund Transfer	\$39,797															\$760,131
Development Services Fund Transfer	\$56,120															\$42,597
General Capital Fund Transfer	\$82,812													\$2,800		\$87,212
Roads Capital Fund Transfer														\$31,092		\$82,812
Surface Water Capital Fund Transfer																
General Reserve Fund Transfer																
Equipment Replacement Fund Transfer																
Total Transfers In	\$1,203,841	\$1,565,131	\$17,370	\$5,675,949	\$21,255,228	\$33,298,340	\$5,855,333	\$2,178,539	\$1,652,957	\$140,851	\$62,604	\$188,595	\$230,680	\$440,410	\$49,058	\$108,976,199
Total Resources	\$34,913,305	\$2,996,980	\$17,370	\$5,675,949	\$21,255,228	\$33,298,340	\$5,855,333	\$2,178,539	\$1,652,957	\$140,851	\$62,604	\$188,595	\$230,680	\$440,410	\$49,058	\$108,976,199
Operating Expenditures																
City Council	\$167,738															\$167,738
City Manager	\$728,545															\$728,545
Economic Development	\$274,150															\$274,150
City Clerk	\$386,840															\$386,840
Community & Govt. Relations	\$559,979															\$559,979
Human Services	\$567,025															\$567,025
City Attorney	\$515,549															\$515,549
Finance	\$3,989,685								\$138,180	\$10,000						\$4,137,865
Human Resources	\$365,041															\$365,041
Customer Response Team	\$416,395															\$416,395
Police	\$8,084,911														\$23,000	\$8,107,911
Criminal Justice	\$973,104															\$973,104
Parks & Recreation	\$3,895,563															\$3,895,563
Planning & Development Services	\$2,271,239											\$100,000				\$2,371,239
Public Works	\$1,503,688	\$1,709,746		\$1,557,254						\$88,717						\$4,859,405
Operating Expenditures	\$24,699,452	\$1,709,746		\$1,557,254					\$138,180	\$68,717	\$10,000	\$100,000			\$23,000	\$28,326,349
Capital Expenditures													\$60,000			\$42,002,877
Transfers Out																
Roads Capital Transfer	\$1,670,817															\$1,670,817
General Reserve Fund Transfer	\$38,350															\$38,350
Street Fund Transfer	\$1,565,131															\$1,565,131
Public Art Fund Transfer																
Overhead / Indirect Cost Plan		\$760,131		\$264,981	\$39,797	\$56,120	\$82,812									\$1,203,841
Surface Water Capital Transfer				\$3,159,881												\$3,159,881
General Capital Transfer	\$744,738															\$744,738
Major Maint. Capital Transfer	\$70,000															\$70,000
General Fund Transfer																
Development Services Fund Transfer																
Public Works CRT Share																
Technology Plan Share																
Surface Water Management Fund	\$25,000															\$25,000
Code Abatement Fund Transfer	\$100,000															\$100,000
Equipment Replacement Fund Transfer	\$10,000															\$10,000
Unemployment Fund Transfer																
Total Transfers Out	\$4,244,036	\$760,131		\$3,424,862	\$39,797	\$56,120	\$82,812						\$60,000			\$8,607,758
Total Expenditures	\$28,943,488	\$2,469,877	\$17,370	\$4,982,116	\$13,728,930	\$26,987,116	\$1,405,560	\$138,180	\$88,717	\$10,000	\$72,604	\$100,000	\$60,000		\$23,000	\$78,936,984
Ending Fund Balance	\$5,969,817	\$527,103	\$17,370	\$693,833	\$7,526,298	\$6,311,224	\$4,449,773	\$2,178,539	\$1,514,777	\$52,134	\$2,604	\$88,595	\$170,680	\$440,410	\$26,058	\$30,039,215



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CAPITAL
IMPROVEMENT
PROGRAM

CAPITAL IMPROVEMENT PROGRAM

Introduction

The Capital Improvement Plan provides a multi-year list of proposed major capital expenditures and associated operating costs for the City. This plan attempts to set funding strategies not only for the current year, but also to project future needs for major construction, land acquisition and equipment needs that improve the cultural environment, capital infrastructure and recreational opportunities for the citizens of Shoreline. Capital expenditures are viewed not only in the context of how much the new project will cost, but also what impact the project will have on the City's operating budget.

The city Council reviews the CIP on an annual basis and adopts an updated CIP for the following six years in July of each year. An appropriation for the first year of the adopted CIP is included in the proposed operating budget that is adopted by the City Council in late November. This first year appropriation may be modified from what was included in the adopted CIP if changes occur in the City's financial condition during the interim period.

Impacts of Growth Management

Capital facilities planning and financing is now subject to the State of Washington Growth Management Act of 1990 (GMA). The GMA requires communities to adopt comprehensive plans designed to guide the orderly development of growth over the next twenty years.

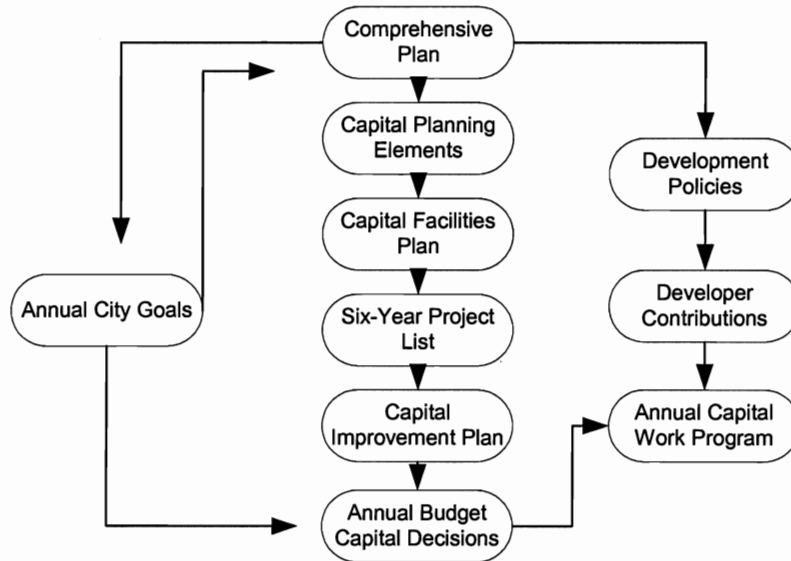
To comply with GMA, the City prepared a comprehensive Capital Facilities Plan (CFP). The CFP provides long range policy guidance for the development of capital improvements. The purpose of a CFP is to identify and coordinate those capital improvements deemed necessary to accommodate orderly growth, set policy direction for capital improvements and ensure that needed capital facilities are provided in a timely manner.

The GMA requires that the CFP contain the following elements:

1. An inventory of existing public owned capital facilities showing locations and capacities.
2. A forecast of the future needs for such capital facilities.
3. The proposed locations and capacities of expanded or new capital facilities.
4. A minimum six-year plan that will finance such capital facilities within projected funding capacities and clearly identifies sources of public money for such purposes.
5. A requirement to reassess the land-use element if probable funding falls short of meeting existing needs.

Capital facilities are defined as mandatory elements for inclusion in the comprehensive plan.

Capital Planning, Programming and Budget System



2005-2006 Council Goals

- Goal #1:** Work toward completing the Aurora Corridor and Interurban Trail projects
- Goal #2:** Complete the Interurban Trail Project
- Goal #3:** Enhance our program for safe and friendly streets
- Goal #4:** Implement an active economic improvement plan
- Goal #5:** Implement the city hall project
- Goal #6:** Review and consider improvements in code enforcement standards
- Goal #7:** Develop a plan for acquiring priority park, open space, critical area and surface water property.

Capital Budget Criteria

Capital improvement programming and budgeting involves the development of a long-term plan for capital expenditures for the City of Shoreline. Capital expenditures include expenditures for buildings, land, major equipment, and other commodities which are of significant value (greater than \$10,000) and have a useful life of at least five years.

The capital improvement plan (CIP) lists each proposed capital item to be undertaken, the year in which it will be started, the amount expected to be expended in each year and the proposed method of financing these expenditures. Based on these details, summaries of capital activity in each year can be prepared as well as summaries of financial requirements such as amounts of general obligation bonds to be issued, amounts of general operation funds required and any anticipated intergovernmental support, etc.

The capital improvement budget is enacted annually based on the capital improvement plan. It encompasses enacting appropriations for the projects in the first year of the capital improvement plan.

Flexibility is built into the capital improvement plan to allow for delay of projects when financing constraints make it impossible to allow for funding of the entire array of projects and to move future projects forward when financial availability makes it possible. The point is that the CIP is required to be updated at a minimum annually to:

- Make any adjustments in future program years when changes occur in funding or cost.
- Add a year of programming to replace the current year funded.

Advantages of Capital Planning

In addition to the Growth Management Act (GMA) which requires communities to establish a long-range capital plan, there are several advantages to the community from capital planning.

- Capital planning facilitates repair or replacement of existing facilities before they fail. Failure is almost always costly, time consuming and more disruptive than planned repair or replacement.
- It focuses the community and City Council's attention to priority goals, needs and capabilities. There are always more needs and competing projects than the available funds. A good capital plan forces the City to consciously set priorities between competing projects and interests. New projects and good ideas can then be ranked against the established project priority array.
- A CIP provides a framework for decisions about community growth and development. Long-range planning for infrastructure needs allows the community to accommodate reasonable growth without being overwhelmed.
- A CIP promotes a more efficient government operation. Coordination of capital projects can reduce scheduling problems and conflicts between several projects. Related projects such as sidewalks, drainage and roads can be planned simultaneously.

- A CIP enhances opportunities for outside financial assistance. Adequate lead-time allows for all avenues of outside grant funding of government agency assistance to be explored.
- A CIP serves as an effective community education tool, that conveys to the public that the City Council has made decisions that affect the future of the City and is guiding the development of the community.

Capital project activity is funded with cash made available by the issuance of General Obligation debt, by grants, by general tax allocation, and by transfers from other funds as may be approved by the City Council.

Annual contributions may be used in whole or in part to fund capital projects as cash assets are accumulated, or the annual contributions may be allowed to remain in reserve until funds, along with accrued interest have grown sufficiently to permit larger projects to be undertaken and paid for with cash.

Capital Improvement Fund Descriptions

The City's Capital Improvement Plan includes three capital funds. They are:

GENERAL CAPITAL FUND: In the General Capital Fund projects are categorized as Facilities Projects, Parks Projects, Recreation Facilities Projects, and Open Space Projects. Funding for these projects are primarily a result of the allocation of one-time General Fund revenues, Real Estate Excise Tax, municipal financing, and grants.

FACILITIES MAJOR MAINTENANCE FUND: In the Facilities Maintenance fund, projects are categorized as either General Facilities or Parks Facilities. Funding for these projects is provided by an annual transfer of \$70,000 from the City's General Fund.

ROADS CAPITAL FUND: In the Roads Capital fund, projects are categorized as Pedestrian/Non-Motorized Projects, System Preservation Projects, and Safety/Operations Projects. Funding for these projects is provided as a result of allocation from the General Fund, Fuel Tax, Real Estate Excise Tax (REET), AND GRANTS.

SURFACE WATER CAPITAL FUND: In the Surface Water Capital Fund, projects are categorized as either Conveyance and Treatment Projects or Stream Rehabilitation/.Habitat Enhancement Projects. Funding for these projects is provided from an allocation of surface water fees or financing such as Public Works Trust Fund Loans. Any debt, which is used to finance projects, must be repaid by allocating a portion of surface water fees for this purpose.

Capital Improvement Program Plan Policies

A number of important policy considerations are the basis for the Capital Improvement Program (CIP) Plan. These policies provide guidelines for all financial aspects of the CIP, and ultimately affect the project selection process.

A. Relationship of Long-Range Plans to the CIP

The CIP will be updated annually as part of the City's budget process. The City Council may amend the CIP Plan at any time as required.

Virtually all of the projects included in the CIP are based upon formal long-range plans that have been adopted by the City Council. This ensures that the City's Capital Improvement Program, which is the embodiment of the recommendations of these individual planning studies, is responsive to the officially stated direction of the City Council as contained in the Comprehensive Plan, Council work goals, and supporting documents. Examples of these supporting documents: Pavement Management System Plan and the Parks and Open Space and Recreation Services Plan. There are exceptions, but they are relatively small when compared to the other major areas of expenditure noted above.

B. CIP Coordination Team

A CIP Coordination Team is a cross-departmental team which participates in the review and recommendation of the CIP program to the City Manager. The Team will review proposed capital projects in regards to accurate costing (design, capital, and operating), congruence with City objectives, and prioritize projects by a set of deterministic criteria. The Finance Director, or his/her designee, will serve as the lead for the team.

C. Establishing CIP Priorities

The City uses the following basic CIP project prioritization and selection process:

1. Each CIP program area establishes criteria to be used in the prioritization of specific projects submitted for funding. These specific criteria are developed by staff in conjunction with City Council priorities and input from citizens, associated City boards and commissions. The City has divided its CIP projects into the following program areas: General and Parks Capital Projects, Roads Capital Projects, and Surface Water Capital Projects.
2. Designated personnel within City departments recommend project expenditure plans to the Finance Department. The project expenditure plans include all capital costs and any applicable maintenance and operation expenditures along with a recommended funding source.
3. The CIP Coordination Team evaluates the various CIP projects and selects those with the highest priority based on input from citizens, project stakeholders, appropriate advisory committees, and City Council goals.
4. A Preliminary CIP Plan is developed by the Finance Department and is recommended to the City Council by the City Manager.

5. The City Council reviews the Preliminary CIP Plan, holds a public hearing (s) on the plan, makes their desired alterations, and then officially adopts the CIP and establishes related appropriations as a part of the City's budget.
6. Within the available funding, the highest priority projects are then selected and funded in the CIP.

D. Types of Projects Included in the CIP Plan

The CIP Plan will display, to the maximum extent possible, all major capital projects in which the City is involved. It is difficult to define precisely what characteristics a project should have before it is included in the CIP Plan for the public's and City Council's review and approval. While the following criteria may be used as a general guide to distinguish among projects which should be included or excluded from the CIP Plan, there are always exceptions which require management's judgment. Therefore, the City Manager has the administrative authority to determine which projects should be included in the CIP Plan and which projects are more appropriately contained in the City's operating budget.

For purposes of the CIP Plan, a CIP project is generally defined to be any project that possesses all of the following characteristics:

1. Exceeds an estimated cost of \$10,000;
2. Involves totally new physical construction, reconstruction designed to gradually and systematically replace an existing system on a piecemeal basis, replacement of a major component of an existing facility, or acquisition of land or structures; and
3. Involves City funding in whole or in part, or involves no City funds but is the City's responsibility for implementing, such as a 100% grant-funded project or 100% Local Improvement District funded project.
4. Involves the skills and construction needs beyond those needed for a general repair and maintenance project.

These should be considered general guidelines. Any project in excess of \$25,000 meeting the criteria of (2), (3) and (4) above, or various miscellaneous improvements of a like nature whose cumulative total exceeds \$25,000 (i.e., street overlays) should be considered as part of the CIP process.

Program area managers are responsible for the cost estimates of their proposed programs, including future maintenance and operations costs related to the implementation of completed projects.

E. Scoping and Costing Based on Predesign Study:

For some projects it is difficult to develop accurate project scopes, cost estimates, and schedules on which no preliminary engineering or community contact work has been done. To address this problem, some projects are initially proposed and funded only for preliminary engineering and planning work. This funding will not provide any monies to develop final plans, specifications, and estimates to purchase

rights-of-way or to construct the projects. Future project costs are refined through the predesign study process.

F. Required Project Features and Financial Responsibility: If a proposed project will cause a direct impact on other publicly-owned facilities, an equitable shared and funded cost plan must be coordinated between the affected program areas.

G. Predictability of Project Timing, Cost and Scope:

The predictability of timing and costs of projects is important to specific private developments, such as the provision of street improvements or the extension of major sewer lines or water supply, without which development could not occur. These projects generally involve significant financial contributions from such private development through developer extension agreements, LIDs, and other means. Once a project has been approved by the City Council in the CIP, project scheduling is a priority to maintain.

The City Council authorizes the City Manager to administratively approve the acceleration of projects schedules so long as they can be accomplished within budgeted and any allowable contingency expenditures, with the understanding that all controversial issues will be brought before the City Council. All project additions or deletions must be approved by the City Council.

H. CIP Maintenance and Operating Costs:

CIP projects, as approved by the City Council, shall have a funding plan for maintenance and operating costs identified in the project description. These costs will be included in the City's long-term financial planning.

I. Local Improvement Districts (LID)

Examples of when future LIDs may be formed are as follows: 1) where old agreements exist, committing property owners to LID participation on future projects; 2) when a group of property owners wish to accelerate development of a certain improvement; 3) when a group of property owners desire a higher standard of improvement than the City's project contemplates; or 4) when a group of property owners request City assistance in LID formation to fund internal neighborhood transportation facilities improvements, which may or may not have City funding involved. If City funding is proposed by the project sponsors (property owners), they shall so request of the City Council (through the City Clerk) in writing before any LID promotion activity begins. The City Manager shall analyze such request and report his conclusions and recommendation to Council for their consideration. The Council shall by motion affirm or deny the recommendation. The Council's affirmative motion to financially participate shall expire in 180 days, unless the project sponsors have submitted a sufficient LID petition by that time.

In the event that the request is for street resurfacing in advance of the City's normal street resurfacing cycle, the City's contribution, if any, will be determined based on a

recommendation from the Public Work's Department and a financial analysis of the impact of completing the project prior to the City's original timeline.

On capital projects whose financing depends in part on an LID, interim financing will be issued to support the LID's portion of the project budget at the same time or in close proximity to the issuance of the construction contract. The amount of the interim financing shall be the current estimate of the final assessment roll as determined by the administering department.

In the event that the project is 100% LID funded, interim financing shall be issued either in phases (i.e., design phase and construction phase) or up front in the amount of the entire estimated final assessment roll, whichever means is estimated to provide the lowest overall cost to the project as determined by the Finance Department.

The City will recapture direct administrative costs incurred by the City for the LID project by including these in the preliminary and final assessment roles.

- J. Preserve Existing Capital Infrastructure Before Building New Facilities:**
The City's policy to ensure that adequate resources are allocated to preserve the City's existing infrastructure before targeting resources toward building new facilities that also have maintenance obligations. This policy addresses the need to protect the City's historical investment in capital facilities and to avoid embarking on a facility enhancement program which, together with the existing facilities, the City cannot afford to adequately maintain.
- K. New Facilities Should Be of High Quality, Low Maintenance, Least Cost:**
The intent of this policy is to guide the development and execution of the CIP Plan through an emphasis on lowest life-cycle cost. Projects should only be built if the necessary funding to operate them is provided. Also, priority is given to new facilities that have minimal ongoing maintenance costs so as to limit the impact upon both the CIP and the operating budget.
- L. Public Input at All Phases of Projects:**
The City makes a serious commitment to public involvement. The City's long-range plans are developed through an extensive citizen involvement program.
- M. Basis for Project Appropriations:**
During the City Council's CIP Plan review, the City Council will appropriate the full estimated project cost for all projects in the CIP Plan. Subsequent adjustments to appropriation levels for amendments to the CIP Plan may be made by the City Council at any time.

N. Balanced CIP Plan:

The CIP Plan is a balanced six-year plan. This means that for the entire six-year period, revenues will be equal to project expenditures in the plan. It is anticipated that the plan will have more expenditures than revenues in single years of the plan, but this imbalance will be corrected through the use of interim financing, if actually needed. Over the life of the six-year plan, however, all planned interim debt will be repaid and all plan expenditures, including interest costs on interim debt will be provided for with identified revenues. Any project funding plan, in which debt is not retired within the current six-year plan, must have specific City Council approval.

O. Use of Debt in the CIP:

The CIP is viewed as a long-term program that will continually address capital requirements far into the future. As such, the use of long-term debt should be minimized, allowing the City to put money into actual projects that benefit Shoreline residents and businesses rather than into interest payments to financial institutions. There may be exceptions to this policy for extraordinary circumstances, where voted or non-voted long-term debt must be issued to achieve major City goals that otherwise could not be achieved, or would have to wait an unacceptably long time. Issuance of long-term debt must receive City Council authorization.

Staff monitors CIP cash flow regularly and utilizes fund balances to minimize the amount of borrowing required. Funds borrowed for cash flow purposes are limited to short-term obligations. Projected financing costs are included within a project in the administrative program area.

P. Finance Director's Authority to Borrow:

The Finance Director is authorized to initiate interim and long-term borrowing measures, as they become necessary, as identified in the CIP Plan and approved by the City Council.

Q. CIP Plan Update and Amendment:

The CIP Plan will be updated at least annually. The City Council may amend the CIP Plan at any time if a decision must be made and action must be taken before the next CIP review period. All project additions or deletions must be approved by the City Council.

R. Usage of County-Imposed Vehicle License Fees:

The City's share of the King County-imposed Vehicle License Fees is a component of "Transportation Funding" and can therefore be assumed to be part of the annual Transportation Funding contribution to the CIP Plan as pursuant to State Law.

S. Formalization of Monetary Agreements:

All agreements between the City and outside jurisdictions, where resources are exchanged shall be in writing specifying the financial terms of the agreement, the length of the agreement, and the timing of any required payments (i.e., Joint CIP projects where the City is the lead agency, grant funded projects, etc.).

Formalization of these agreements will protect the City's interests. Program areas shall make every effort to promptly request any reimbursements that are due the City. Where revenues from outside jurisdictions are ongoing, these requests shall be made at least quarterly, unless alternative arrangements are approved by the City Manager or City Council.

T. Applicable Project Charges:

CIP projects should reflect all costs that can be clearly shown to be necessary and applicable. Staff charges to CIP projects will be limited to time spent actually working on those projects and shall include an overhead factor to cover the applicable portion of that person's operating cost.

Capital Improvement Program Impact Upon Operating Budgets

When certain types of capital projects are developed and completed, they also have ongoing financial impacts upon the City's operating budgets. For example, when a new park or ball field is developed, the Parks Department will need to add the ongoing maintenance of the new facility to annual maintenance budget. Also, the addition of new sidewalks with planting strips or street trees require ongoing trimming and maintenance costs to be included in the City's maintenance budget.

In the 2006-2011 CIP, the individual projects include an estimated future operating budget impact, if it is possible to identify that cost at this time. These costs are estimates at this time, based on the known design elements of the various projects. Changes to these projects will likely result in changes to the projected operating budget impacts. Operating costs may also vary from these estimates based on economic or legislative (i.e., ESA) changes in the future.

The most significant projects that will have an impact on future maintenance costs include:

- Interurban Trail
- Aurora Avenue North
- City Gateways

Anticipated future annual operational costs anticipated as a result of the completion of capital projects in 2006 and beyond are included in the following table. The additional operational costs are related to increases for professional landscape maintenance services, janitorial services, utility services and operating supplies.

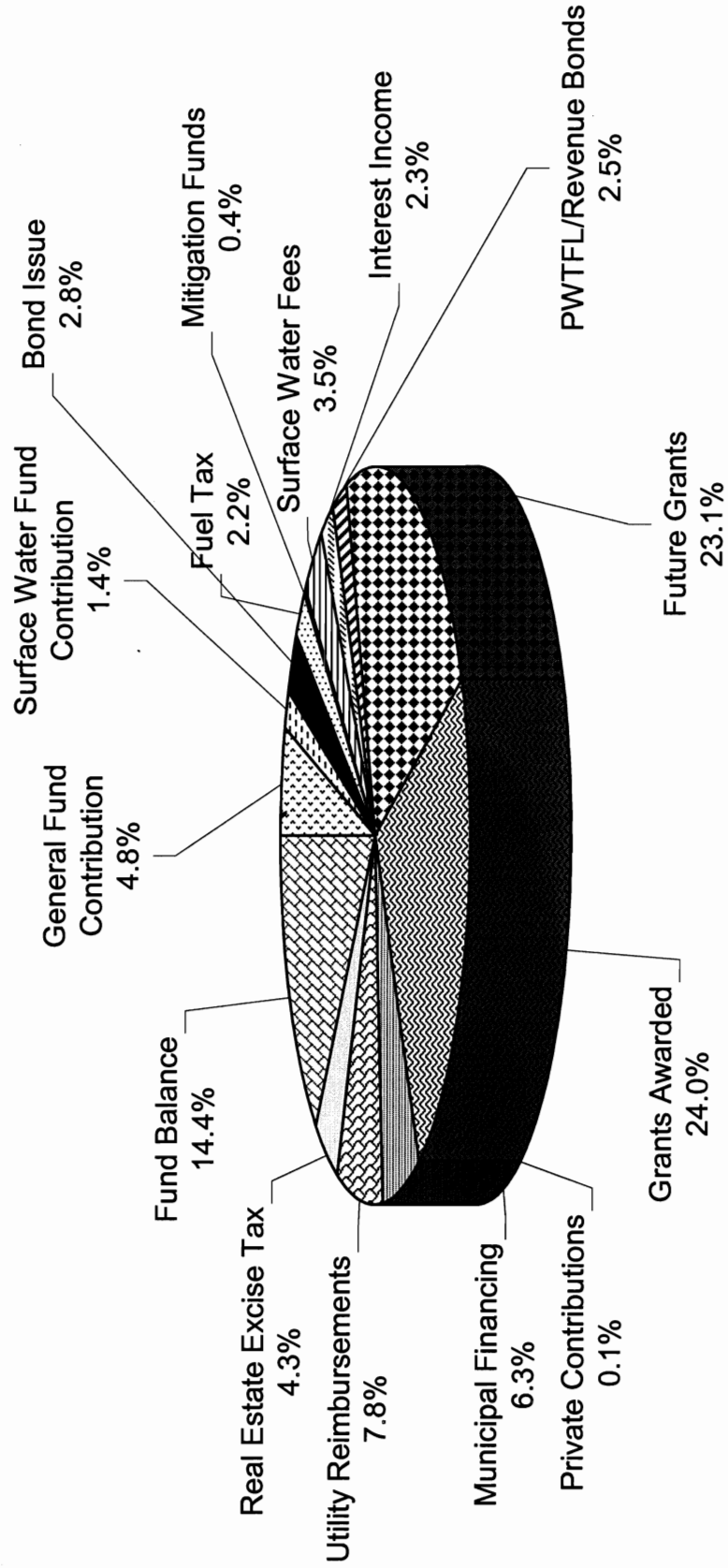
**City of Shoreline 2006 - 2011 Capital Improvement Plan
IMPACT ON OPERATING BUDGET**

ESTIMATED OPERATING EXPENDITURES Fund	Proposed 2006	Proposed 2007	Proposed 2008	Proposed 2009	Proposed 2010	Proposed 2011	Total 2006-2011
General Capital							
<i>Project</i>							
Facilities Projects							
City Hall*							
City Gateways/Community Signage	\$20,909	\$21,536	\$22,182	\$22,848	\$23,533	\$17,911	\$128,919
Police Station Security							
Parks Projects							
Richmond Beach Master Plan							
Parks Equipment							
Parks Repair & Maintenance							
Ronald Bog Park Master Plan							
Twin Ponds Master Plan							
Richmond Beach Area Park Improvements*							
Richmond Beach Saltwater Park Bridge Replacement							
Cromwell Park*							
Soccer Field Upgrades		(\$7,000)	(\$7,210)	(\$7,426)	(\$7,649)	(\$7,879)	(\$37,164)
Boeing Creek Park Improvements*							
Open Space Projects							
Hamlin Park Open Space Acquisition							
South Woods							
General Capital Fund Total	\$20,909	\$14,536	\$14,972	\$15,422	\$15,884	\$10,032	\$91,755
City Facilities - Major Maintenance							
Facilities Projects							
Police Station Long-Term Maintenance	(\$1,000)	(\$1,030)	(\$1,061)	(\$1,093)	(\$1,126)	(\$1,159)	(\$6,469)
Parks Projects							
Pool Long-Term Maintenance			(\$10,000)	(\$10,300)	(\$12,609)	(\$12,987)	(\$45,896)
Richmond Highlands Community Center Long-Term Maintenance							
City Facilities - Major Maintenance Fund Total	(\$1,000)	(\$1,030)	(\$11,061)	(\$11,393)	(\$13,735)	(\$14,146)	(\$52,365)
Roads Capital Fund							
Pedestrian / Non-Motorized Projects							
Interurban Trail Pedestrian Crossing	\$5,150	\$5,305	\$5,464	\$5,628	\$5,796	\$5,970	\$33,313
Interurban Trail - North Central Segment*							
Curb Ramp, Gutter & Sidewalk Program	\$2,751	\$3,251	\$3,751	\$4,251	\$4,751	\$5,251	\$24,006
Sidewalks - Priority Routes*							
Traffic Small Works							
System Preservation Projects							
Annual Road Surface Maintenance Program							
Richmond Beach Overcrossing 167AOX							
Safety / Operations Projects							
Neighborhood Traffic Safety Program	\$1,000	\$1,500	\$2,000	\$2,500	\$3,000	\$3,500	\$13,500
Aurora Avenue North 145th - 165th		\$130,035	\$133,936	\$137,954	\$142,093	\$146,356	\$690,374
Aurora Avenue North 165th - 205th						\$292,712	\$292,712
Aurora Avenue North 145th - 165th Utility Improvements							
Aurora Avenue North 165th - 205th Utility Improvements							
NCBD/15th Avenue Improvements	\$5,798	\$11,840	\$12,088	\$12,342	\$12,601	\$12,853	\$67,522
Dayton Avenue North @ North 175th Street Retaining Wall*							
Meridian Avenue North & N. 175th Subarea Study							
Richmond Beach Road Subarea Study							
Aurora Avenue @ N. 185th Street Intersection Improvements							
Roads Capital Fund Total	\$14,699	\$151,931	\$157,239	\$162,675	\$168,241	\$466,642	\$1,121,427
Surface Water Capital							
Flood Protection Projects							
Surface Water Small Projects							
Midvale Avenue Drainage*							
Darnell Park Neighborhood Drainage*							
Hillwood Park Emergency Bypass*							
Boeing Creek Park Stormwater Project*							
Pan Terra Pond & Pump Project*							
Pump Station No. 25*							
Serpentine Place Storm Drainage Improvements*							
Ridgecrest Drainage @ 10th Avenue N.E.*							
Cromwell Park Wetland*							
Cromwell Park Pond*							
Thornton Creek Corridor*							
Water Quality Facilities							
Third Avenue Oil/Water Separator*							
Darnell Park Wetpond*							
Ridgecrest Drainage @ 10th Avenue N.E. Wetpond*							
Cromwell Park Wetpond*							
Stream Rehabilitation/Habitat Enhancement							
Stream Rehabilitation/Habitat Enhancement Program							
Advanced Stormwater Right-of-Way Acquisition							
Boeing Creek Reach 1 - Bank Stabilization							
Boeing Creek Reach 8 - Bank Stabilization							
Surface Water Capital Fund Total							
TOTAL OPERATING BUDGET IMPACT	\$34,608	\$165,437	\$161,150	\$166,704	\$170,390	\$462,528	\$1,160,817

* Unknown until design has been completed

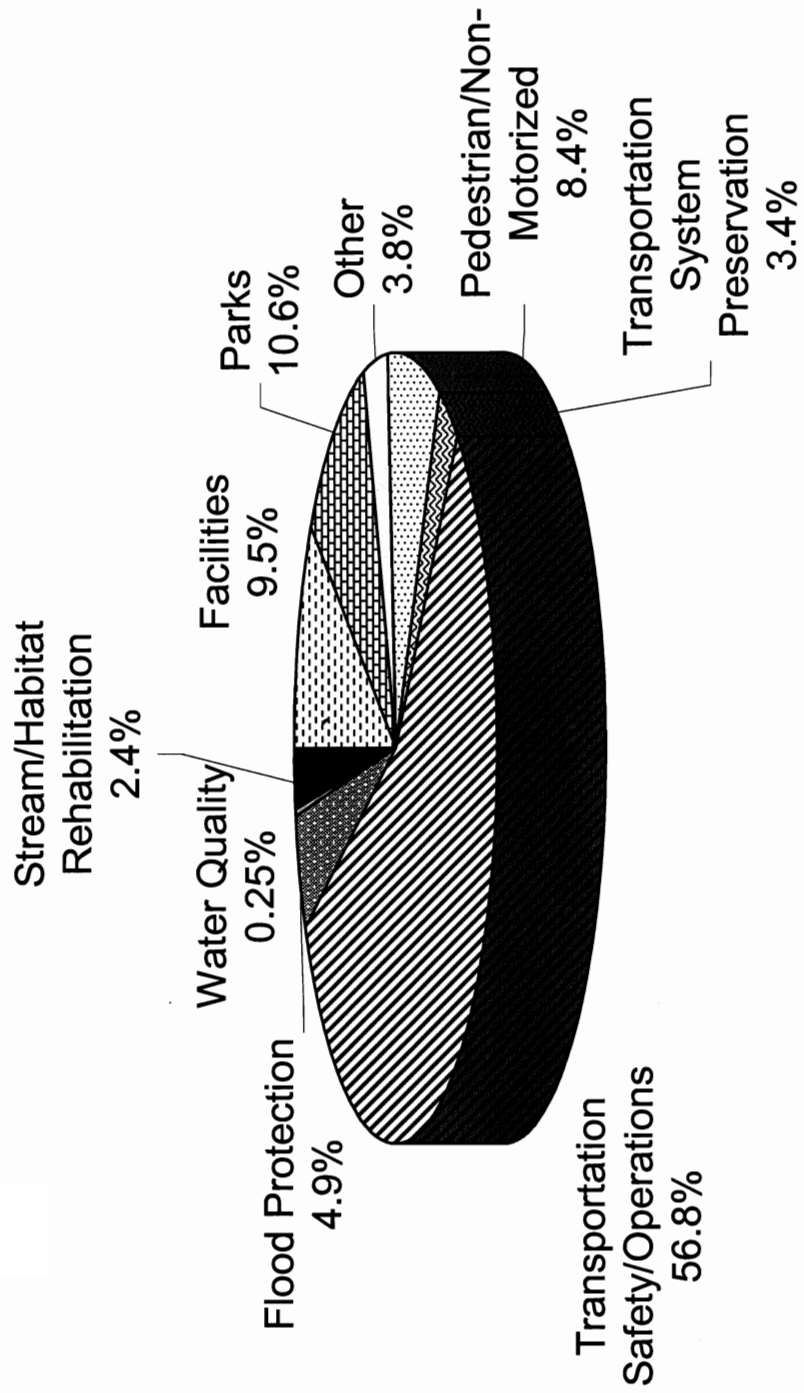
2006-2011 Capital Resources by Category

\$168.2 Million



2006-2011 Capital Projects by Category

\$168.2 Million



City of Shoreline 2006 - 2011 Capital Improvement Plan

PROGRAM SUMMARY

EXPENDITURES	Proposed 2006	Proposed 2007	Proposed 2008	Proposed 2009	Proposed 2010	Proposed 2011	Total 2006-2011
Fund							
Project							
General Capital							
Facilities Projects							
City Hall	\$600,000	\$14,680,000					\$15,280,000
City Gateways/Community Signage	\$100,000	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$400,000
Police Station Security	\$15,000						\$15,000
Parks Projects							
Richmond Beach Master Plan	\$116,000						\$116,000
Parks Equipment			\$93,000			\$100,000	\$193,000
Parks Repair & Maintenance	\$208,000	\$210,000	\$221,000	\$232,000	\$244,000	\$256,000	\$1,371,000
Ronald Bog Park Master Plan	\$72,000						\$72,000
Twin Ponds Master Plan			\$61,000				\$61,000
Richmond Beach Area Park Improvements	\$900,000						\$900,000
Richmond Beach Saltwater Park Bridge Replacement	\$51,000	\$221,000	\$1,475,000				\$1,747,000
Cromwell Park		\$55,000	\$0				\$55,000
Soccer Field Upgrades	\$1,600,000	\$915,000					\$2,515,000
Boeing Creek Park Improvements	\$115,000	\$869,000					\$984,000
Open Space Projects							
Hamlin Park Open Space Acquisition	\$3,800,000						\$3,800,000
South Woods	\$6,000,000						\$6,000,000
Non-Project Specific							
General Capital Engineering	\$85,007	\$89,257	\$93,720	\$98,406	\$103,326	\$108,493	\$578,210
General Fund Cost Allocation Charge	\$100,000	\$100,000	\$100,000	\$75,000	\$75,000	\$75,000	\$525,000
General Capital Fund Total	\$13,762,007	\$17,239,257	\$2,093,720	\$455,406	\$472,326	\$589,493	\$34,612,210
City Facilities - Major Maintenance							
Facilities Projects							
Police Station Long-Term Maintenance	\$45,000					\$15,000	\$60,000
Parks Projects							
Pool Long-Term Maintenance		\$80,000		\$65,000	\$85,000		\$230,000

	Proposed 2006	Proposed 2007	Proposed 2008	Proposed 2009	Proposed 2010	Proposed 2011	Total 2006-2011
Richmond Highlands Community Center Long-Term Maintenance	\$15,000	\$80,000	\$35,000	\$65,000	\$85,000	\$15,000	\$340,000
City Facilities - Major Maintenance Fund Total	\$60,000	\$80,000	\$35,000	\$65,000	\$85,000	\$15,000	\$340,000
<u>Roads Capital Fund</u>							
<u>Pedestrian / Non-Motorized Projects</u>							
Interurban Trail Pedestrian Crossing	\$4,709,745	\$5,000					\$4,714,745
Interurban Trail - North Central Segment	\$1,741,228	\$213,000					\$1,954,228
Curb Ramp, Gutter & Sidewalk Program	\$109,000	\$114,000	\$120,000	\$126,000	\$132,000	\$139,000	\$740,000
Sidewalks - Priority Routes	\$670,000	\$935,000	\$940,000	\$945,000	\$950,000	\$960,000	\$5,400,000
Traffic Small Works	\$187,000	\$195,000	\$204,000	\$214,000	\$223,000	\$234,000	\$1,257,000
<u>System Preservation Projects</u>							
Annual Road Surface Maintenance Program	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$4,500,000
Richmond Beach Overcrossing 167AOX	\$1,182,000						\$1,182,000
<u>Safety / Operations Projects</u>							
Neighborhood Traffic Safety Program	\$167,000	\$174,000	\$180,000	\$186,000	\$193,000	\$206,000	\$1,106,000
Aurora Avenue North 145th - 165th	\$10,615,074						\$10,615,074
Aurora Avenue North 165th - 205th	\$478,000	\$7,440,000	\$18,006,000	\$17,597,000	\$12,250,000	\$12,149,000	\$67,920,000
Aurora Avenue North 145th - 165th Utility Improvements	\$3,088,572						\$3,088,572
Aurora Avenue North 165th - 205th Utility Improvements		\$5,000,000	\$5,000,000	\$5,000,000			\$10,000,000
NCBD/15th Avenue Improvements	\$1,157,000						\$1,157,000
Dayton Avenue North @ North 175th Street Retaining Wall	\$889,000						\$889,000
Meridian Avenue North & N. 175th Subarea Study	\$150,000						\$150,000
Richmond Beach Road Subarea Study		\$75,000					\$75,000
Aurora Avenue @ N. 185th Street Intersection Improvements	\$485,000						\$485,000
<u>Non-Project Specific</u>							
Transportation Improvements Formulation & Engineering	\$277,000	\$288,000	\$302,000	\$315,000	\$330,000	\$345,000	\$1,857,000
General Fund Cost Allocation Overhead Charge	\$186,562	\$186,562	\$186,562	\$186,562	\$186,562	\$186,562	\$1,119,372
Roads Capital Fund Total	\$26,842,181	\$10,375,562	\$25,688,562	\$25,319,562	\$15,014,562	\$14,969,562	\$118,209,991
<u>Surface Water Capital</u>							
<u>Flood Protection Projects</u>							
Surface Water Small Projects	\$161,000	\$168,000	\$177,000	\$184,000	\$192,000	\$202,000	\$1,084,000
Midvale Avenue Drainage	\$127,000	\$305,000					\$432,000
Darnell Park Neighborhood Drainage		\$230,000	\$275,000	\$275,000			\$780,000
Hillwood Park Emergency Bypass		\$77,000	\$92,000	\$92,000	\$92,000		\$261,000

	Proposed 2006	Proposed 2007	Proposed 2008	Proposed 2009	Proposed 2010	Proposed 2011	Total 2006-2011
Boeing Creek Park Stormwater Project	\$72,000	\$600,000					\$672,000
Pan Terra Pond & Pump Project			\$1,764,000				\$1,764,000
Pump Station No. 25	\$44,000	\$105,000					\$149,000
Serpentine Place Storm Drainage Improvements	\$201,000	\$202,000	\$276,000				\$679,000
Ridgecrest Drainage @ 10th Avenue N.E.			\$185,000	\$221,000	\$221,000		\$627,000
Cromwell Park Wetland	\$68,000	\$163,000					\$231,000
Cromwell Park Pond		\$75,000	\$179,000				\$254,000
Thornton Creek Corridor	\$231,000	\$227,200	\$227,200	\$227,200	\$227,200	\$227,200	\$1,367,000
Water Quality Facilities							
Third Avenue Oil/Water Separator	\$100,000		\$71,000				\$100,000
Darnell Park Wetpond		\$29,000	\$30,000	\$35,000			\$100,000
Ridgecrest Drainage @ 10th Avenue N.E. Wetpond			\$35,000				\$35,000
Cromwell Park Wetpond		\$29,000					\$99,000
Stream Rehabilitation/Habitat Enhancement							
Stream Rehabilitation/Habitat Enhancement Program	\$53,000	\$56,000	\$58,000	\$61,000	\$65,000	\$71,000	\$364,000
Advanced Stormwater Right-of-Way Acquisition	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000
Boeing Creek Reach 1 - Bank Stabilization			\$604,250	\$604,250	\$604,250	\$604,250	\$2,417,000
Boeing Creek Reach 8 - Bank Stabilization			\$294,750	\$294,750	\$294,750	\$294,750	\$1,179,000
Non-Project Specific							
Surface Water Project Formulation & Engineering	\$233,000	\$244,000	\$257,000	\$269,000	\$281,000	\$295,000	\$1,579,000
General Fund Cost Allocation Overhead Charge	\$114,000	\$114,000	\$114,000	\$114,000	\$114,000	\$114,000	\$684,000
Surface Water Capital Fund Total	\$1,424,000	\$2,567,200	\$4,644,200	\$2,432,200	\$2,146,200	\$1,828,200	\$15,042,000
TOTAL EXPENDITURES	\$42,088,188	\$30,262,019	\$32,461,482	\$28,272,168	\$17,718,088	\$17,402,255	\$168,204,201
RESOURCES							
General Fund Contribution	\$1,340,817	\$1,384,302	\$1,356,491	\$1,356,491	\$1,356,491	\$1,356,491	\$8,151,083
Real Estate Excise Tax - 1st Quarter Percent	\$712,674	\$376,927	\$384,466	\$392,155	\$399,998	\$407,998	\$2,674,218
Real Estate Excise Tax - 2nd Quarter Percent	\$712,674	\$726,927	\$741,466	\$756,295	\$771,421	\$786,850	\$4,495,633
Fuel Tax	\$528,184	\$591,312	\$609,848	\$617,348	\$636,741	\$644,544	\$3,627,977
Surface Water Fund Contribution	\$2,400,000						\$2,400,000
Surface Water Fees	\$759,881	\$940,894	\$989,683	\$1,038,305	\$1,088,671	\$1,140,385	\$5,957,819
Investment Interest Income	\$771,188	\$837,794	\$903,654	\$700,660	\$411,257	\$288,157	\$3,912,710
<u>Municipal Financing</u>		<u>\$10,600,000</u>					<u>\$10,600,000</u>
<u>Public Works Trust Fund Loan/Revenue Bonds</u>					<u>\$2,200,000</u>	<u>\$2,000,000</u>	<u>\$4,200,000</u>

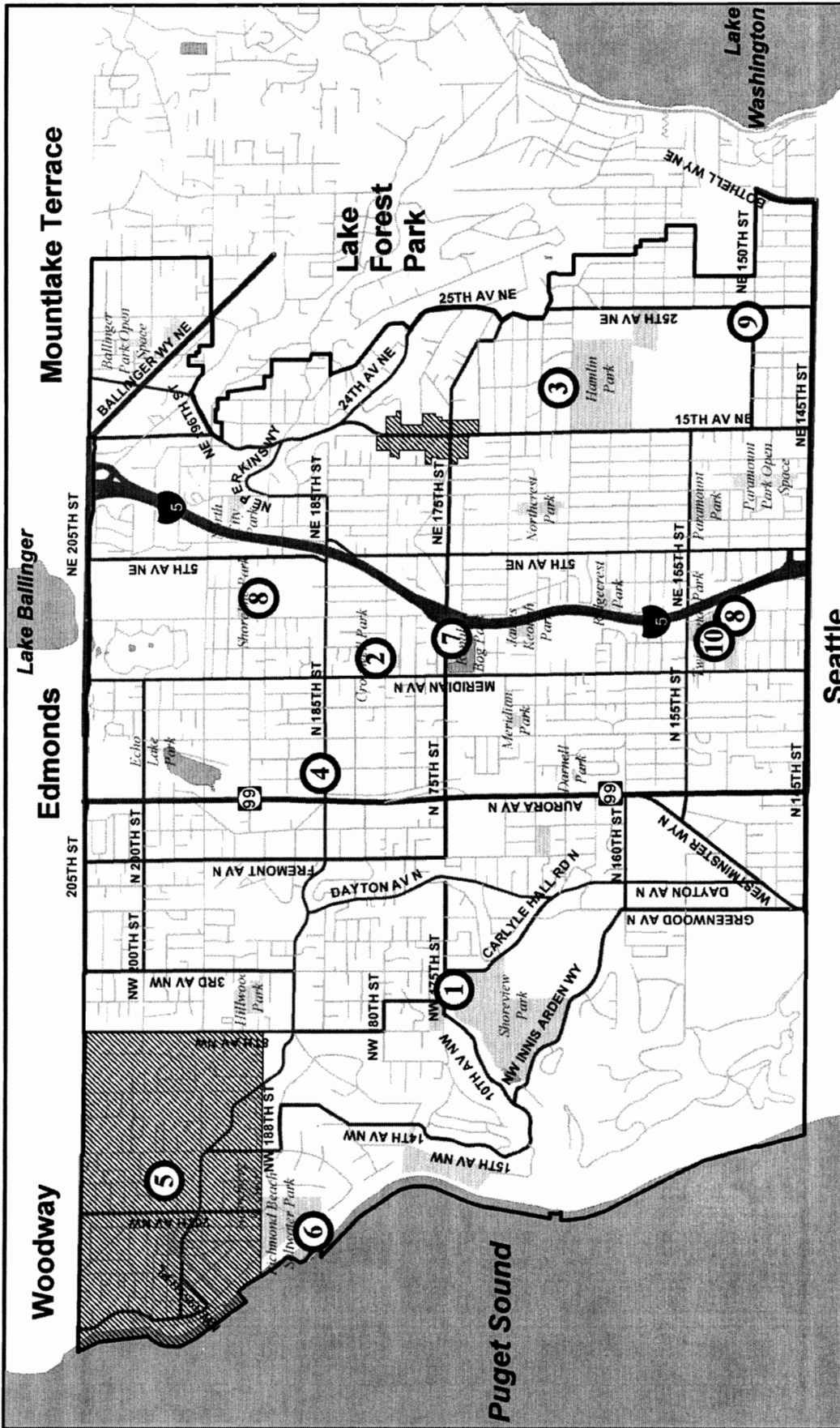
	Proposed 2006	Proposed 2007	Proposed 2008	Proposed 2009	Proposed 2010	Proposed 2011	Total 2006-2011
Grants - Awarded	\$18,092,602	\$7,650,000	\$7,628,798	\$7,000,000			\$40,371,400
<u>Future Grants</u>	<u>\$1,406,450</u>	<u>\$1,000,000</u>	<u>\$11,227,202</u>	<u>\$5,672,849</u>	<u>\$7,400,000</u>	<u>\$12,149,000</u>	<u>\$38,855,501</u>
<u>Voter Approved Bond Issue</u>	<u>\$1,893,550</u>	<u>\$2,900,000</u>					<u>\$4,793,550</u>
King County Mitigation (Brightwater, Hidden Lake)	\$700,000						\$700,000
Utility Reimbursements	\$3,088,572			\$5,000,000	\$5,000,000		\$13,088,572
<u>Private Contributions</u>	<u>\$200,000</u>						<u>\$200,000</u>
Use of Accumulated Fund Balance	\$9,481,596	\$3,253,863	\$8,619,874	\$5,738,065	(\$1,546,491)		\$25,546,907
Contribution to Accumulated Fund Balance for Future Projects						(\$1,371,170)	(\$1,371,170)
TOTAL RESOURCES	\$42,088,188	\$30,262,019	\$32,461,482	\$28,272,168	\$17,718,088	\$17,402,255	\$168,204,201



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GENERAL CAPITAL



City of Shoreline
2006-2010 General
Capital Improvement Plan

SHORELINE
City of Shoreline

Scale: 0 500 1,000 2,000 3,000 4,000 Feet

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Seattle

Project Location

Park

Richmond Beach Neighborhood

1: Boeing Creek Park Improvements
2: Cromwell Park
3: Hamlin Park Open Space Acquisition
4: Police Station Security
5: Richmond Beach Area Park Improvements
6: Richmond Beach Saltwater Park
7: Pedestrian Bridge Replacement
8: Ronald Bog Park Master Plan
9: Soccer Field Upgrades
10: Twin Ponds Park Master Plan

CITYWIDE IMPROVEMENTS

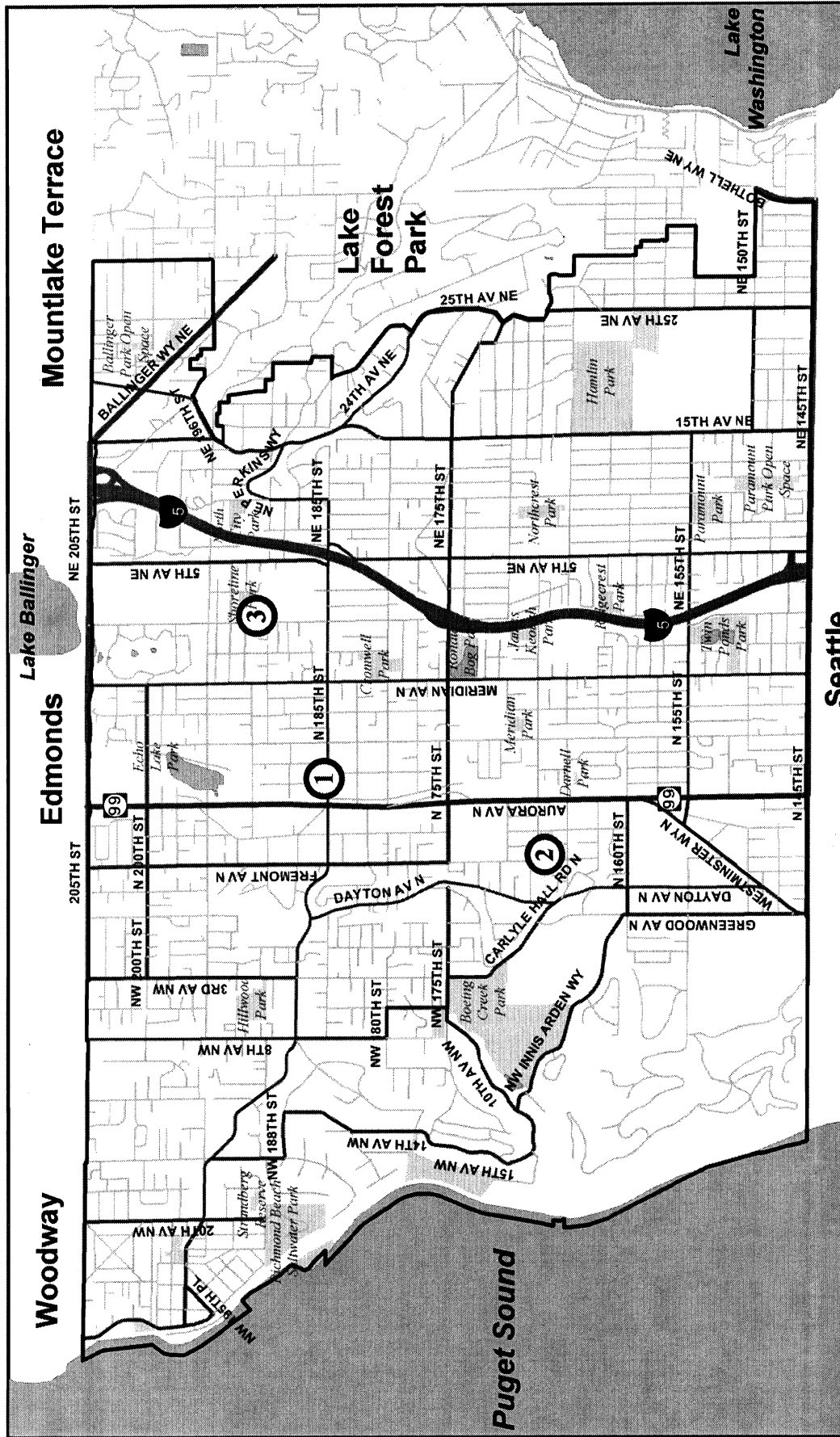
City Gateways/Community Signage
 City Hall
 Neighborhood Parks
 Repair and Replacement
 Parks Equipment

City of Shoreline 2006 - 2011 Capital Improvement Plan
PROGRAM SUMMARY
General Capital Fund

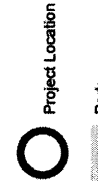
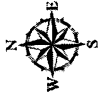
Project	2005 Budget	2005 Projected	2006 Estimate	2007 Estimate	2008 Estimate	2009 Estimate	2010 Estimate	2011 Estimate	Total 2006-2011	Total Project Cost
Expenditures										
Facilities Projects										
City Hall	\$287,437	\$4,500,000	\$600,000	\$14,680,000	\$50,000	\$50,000	\$50,000	\$50,000	\$15,280,000	\$20,047,437
City Gateways/Community Signage	\$173,993	\$181,000	\$100,000	\$100,000					\$400,000	\$754,993
Police Station Security	\$11,818	\$3,000	\$15,000						\$15,000	\$15,000
City Maintenance Facility Study	\$23,562	\$9,804								\$14,818
General Facilities Management Plan										\$33,562
Parks Projects										
Richmond Beach Saltwater Park Beach Erosion	\$80,476	\$10,000	\$116,000		\$93,000			\$100,000	\$116,000	\$100,476
Richmond Beach Master Plan	\$80,000	\$73,000							\$193,000	\$166,000
Parks Equipment	\$130,475	\$676,452	\$208,000	\$210,000	\$221,000	\$232,000	\$244,000	\$256,000	\$1,371,000	\$1,371,000
Spartan Gym Upgrades	\$315,833	\$60,840	\$72,000						\$72,000	\$1,744,833
Parks Repair and Replacement		\$27,000							\$61,000	\$72,000
Ronald Bog Park Master Plan					\$81,000				\$81,000	\$81,000
Twin Ponds Park Master Plan										\$49,000
Saltwater Park Pedestrian Bridge Replacement Study	\$49,000	\$49,000	\$90,000		\$1,475,000				\$900,000	\$950,000
Richmond Beach Area Park Improvements	\$750,000	\$50,000	\$51,000	\$221,000					\$1,747,000	\$1,747,000
Saltwater Park Pedestrian Bridge Replacement	\$136,000	\$85,000	\$1,600,000	\$915,000					\$2,515,000	\$2,515,000
Cromwell Park	\$85,000		\$115,000	\$869,000					\$984,000	\$1,037,000
Soccer Field Upgrades	\$21,621	\$96,602							\$984,000	\$1,037,000
Paramount School Park Picnic Shelter		\$80,959	\$85,007	\$89,257	\$93,720	\$98,406	\$103,326	\$108,493	\$784,210	\$659,169
Boeing Creek Park Improvements		\$82,157	\$100,000	\$100,000	\$100,000	\$75,000	\$75,000	\$75,000	\$525,000	\$607,157
Open Space Projects										
Hamlin Park Open Space Acquisition			\$13,762,007	\$17,239,257	\$2,093,720	\$455,406	\$472,326	\$493,493	\$34,612,210	\$41,627,983
South Woods			\$3,800,000						\$3,800,000	\$3,800,000
Non-Project Specific										
General Capital Engineering		\$80,959	\$85,007	\$89,257	\$93,720	\$98,406	\$103,326	\$108,493	\$784,210	\$659,169
General Fund Cost Allocation Charge		\$82,157	\$100,000	\$100,000	\$100,000	\$75,000	\$75,000	\$75,000	\$525,000	\$607,157
Total Expenditures by Year	\$1,115,216	\$17,038,423	\$9,900,568	\$13,762,007	\$17,239,257	\$455,406	\$472,326	\$493,493	\$34,612,210	\$41,627,983
Revenues										
General Fund Contribution - One-time	\$4,000,000	\$4,000,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000	\$4,000,000
General Fund Contribution - Parks Facilities		\$698,700	\$712,674	\$376,927	\$384,466	\$392,155	\$399,998	\$407,998	\$2,674,220	\$300,000
Real Estate Excise Tax		\$200,000	\$225,847	\$218,916	\$78,066	\$34,007	\$35,045	\$35,680	\$627,561	\$4,043,762
Interest Income		\$10,600,000		\$800,000	\$800,000				\$10,600,000	\$10,600,000
City Hall - Municipal Financing									\$1,600,000	\$1,600,000
Soccer Field Upgrades Bond Issue/Grant	\$68,000		\$68,000	\$68,000					\$700,000	\$1,600,000
Saltwater Park Ped Bridge Replace - IAC	\$40,800		\$3,350,000						\$3,350,000	\$3,350,000
Hamlin Park Addition - Bond Issue			\$450,000						\$450,000	\$450,000
South Woods - Conservation Future Grants			\$350,000						\$350,000	\$350,000
South Woods - Conservation Future Grants			\$5,650,000						\$5,650,000	\$5,650,000
Boeing Creek Park - King County Mitigation		\$500,000							\$500,000	\$500,000
Boeing Creek Park - IAC Grant				\$500,000					\$500,000	\$500,000
Parks Repair & Maintenance - Library Mitigation	\$10,414		\$700,000						\$700,000	\$700,000
Richmond Bch Area Park Impr - Brightwater Mitigation		\$50,000	\$200,000						\$200,000	\$200,000
Richmond Bch Area Park Impr - Conservation Futures										\$10,414
Total Revenues by Year	\$1,115,216	\$16,357,500	\$12,485,521	\$12,545,843	\$1,212,532	\$476,162	\$485,043	\$493,679	\$27,701,786	\$34,285,696
Beginning Fund Balance	\$6,694,271	\$7,980,092	\$7,528,224	\$6,254,738	\$1,561,324	\$680,136	\$700,892	\$713,608	\$7,528,224	\$7,528,224
Total Revenues	\$16,357,500	\$5,448,700	\$12,488,521	\$12,545,843	\$1,212,532	\$476,162	\$485,043	\$493,679	\$27,701,786	\$27,701,786
Total Expenditures	\$17,038,423	\$5,900,568	\$13,762,007	\$17,239,257	\$2,093,720	\$455,406	\$472,326	\$493,493	\$34,612,210	\$34,612,210
Ending Fund Balance	\$6,013,348	\$7,528,224	\$6,254,738	\$1,561,324	\$680,136	\$700,892	\$713,608	\$617,794	\$617,794	\$617,794
Impact on Operating Budget	\$0	\$40,300	\$41,489	\$42,712	\$36,973	\$38,060	\$38,572	\$32,771		



FACILITIES



City of Shoreline
2006-2010 Facility
Capital Improvement Plan



- 1: Police Station
- Long-Term Maintenance
- 2: Richmond Highlands Community Center
- Long-Term Maintenance
- 3: Shoreline Pool
- Long-Term Maintenance

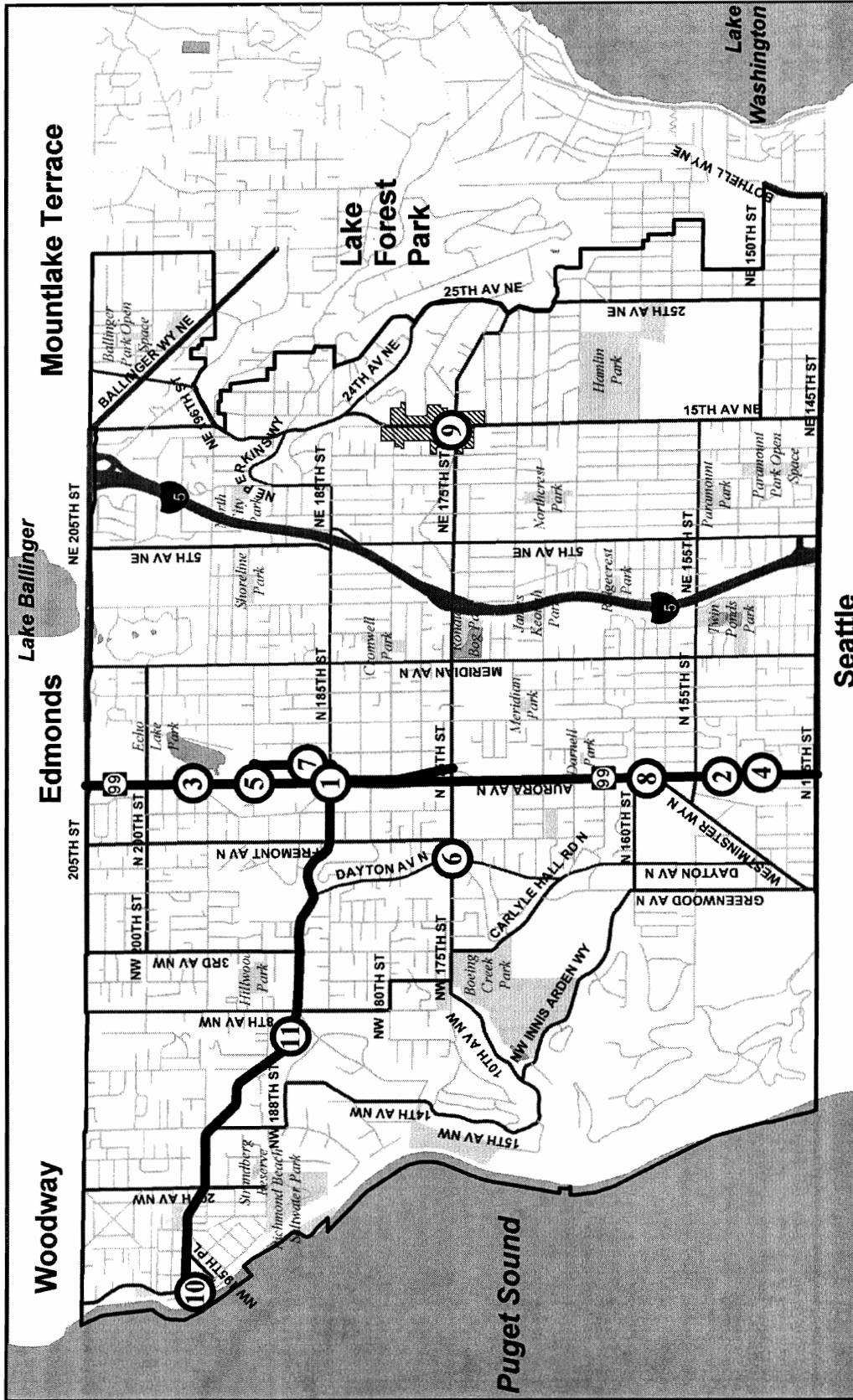
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**City of Shoreline 2006 - 2011 Capital Improvement Plan
Program Summary
Facility-Major Maintenance Fund**

Project	2005 Budget	2005 Projected	2006 Estimate	2007 Estimate	2008 Estimate	2009 Estimate	2010 Estimate	2011 Estimate	Total 2006-2011	Total Project Cost
Expenditures										
General Facilities										
Police Station Long-Term Maintenance	\$64,000	\$48,000	\$45,000					\$15,000	\$60,000	\$108,000
Parks Facilities										
Pool Long-Term Maintenance	\$60,000	\$40,000	\$80,000			\$65,000	\$85,000		\$230,000	\$270,000
Richmond Highlands Community Center Long-Term Maintenance			\$15,000		\$35,000				\$50,000	\$50,000
Total Expenditures by Year	\$124,000	\$88,000	\$60,000	\$80,000	\$35,000	\$65,000	\$85,000	\$15,000	\$340,000	\$428,000
Revenues										
Operating Transfer - General Fund	\$244,000	\$244,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$420,000	\$664,000
Interest Income			\$4,680	\$5,974	\$8,333	\$10,499	\$11,274	\$11,088	\$51,848	\$51,848
Total Revenues by Year	\$244,000	\$244,000	\$74,680	\$75,974	\$78,333	\$80,499	\$81,274	\$81,088	\$471,848	\$715,848
Beginning Fund Balance			\$156,000	\$170,680	\$166,654	\$209,986	\$225,486	\$221,760	\$156,000	
Total Revenues	\$244,000	\$244,000	\$74,680	\$75,974	\$78,333	\$80,499	\$81,274	\$81,088	\$471,848	
Total Expenditures	\$124,000	\$88,000	\$60,000	\$80,000	\$35,000	\$65,000	\$85,000	\$15,000	\$340,000	
Ending Fund Balance	\$120,000	\$156,000	\$170,680	\$166,654	\$209,986	\$225,486	\$221,760	\$287,848	\$287,848	
Impact on Operating Budget	\$0	\$0	\$(1,000)	\$(1,030)	\$(11,061)	\$(11,393)	\$(13,735)	\$(14,147)		



ROADS CAPITAL



City of Shoreline
2006-2010 Roads
Capital Improvement Plan

SHORELINE
0 500 1,000 2,000 3,000 4,000 Feet

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Seattle

Project Location

- Project Location
- Park
- North City Business District
- Street Improvement Study or Improvement

CITYWIDE IMPROVEMENTS

- Annual Road Surface Maintenance Program
- Curb Ramp, Gutter & Sidewalk Program
- Neighborhood Traffic Safety Program
- Sidewalks-Priority Routes
- Traffic Small Works

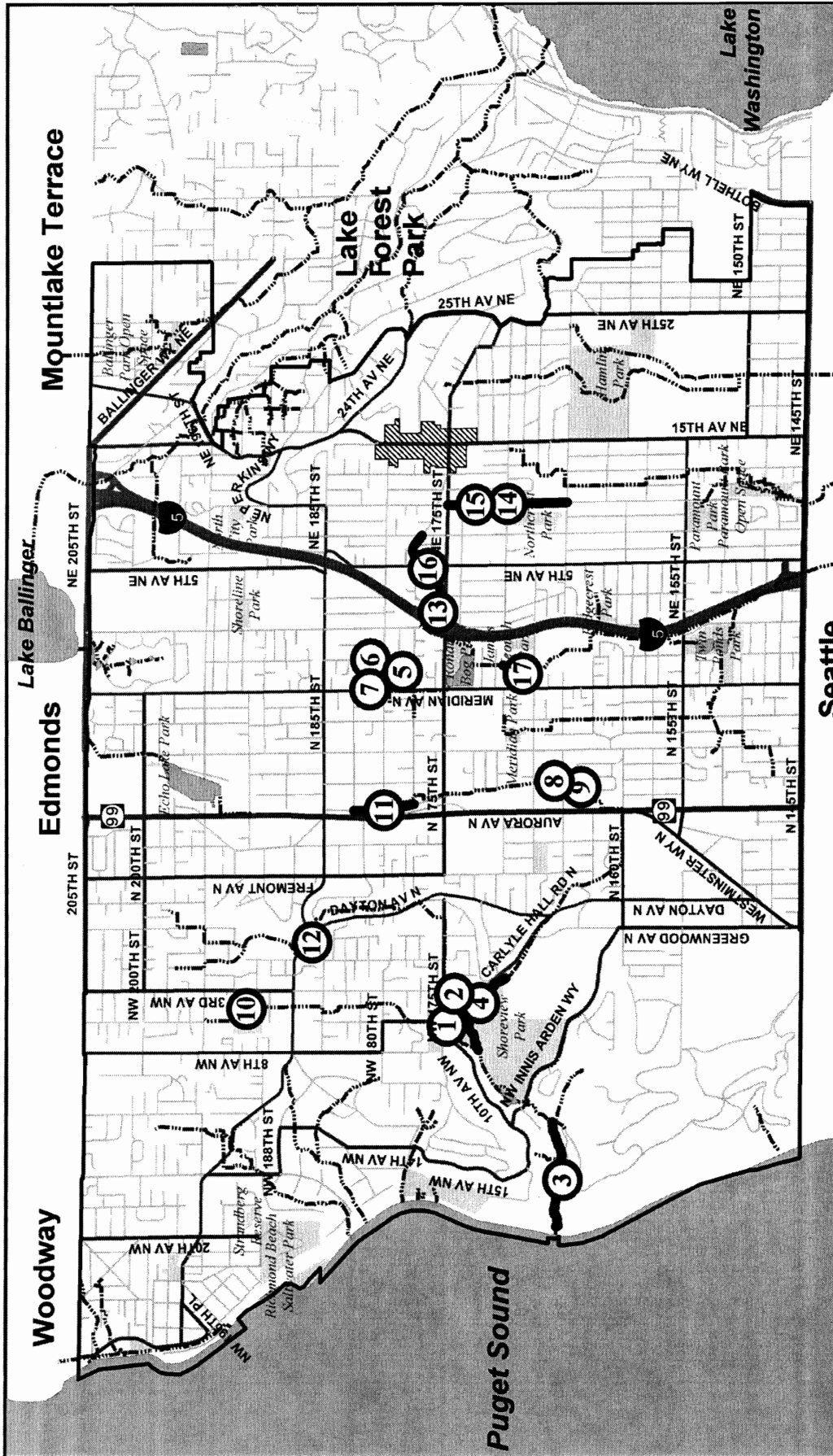
1: Aurora Ave N @ 185th St Intersection Imp.
 2: Aurora Ave N 145th to 165th Utility Improvements
 3: Aurora Ave N 165th to 205th Utility Improvements
 4: Aurora Ave N, 145th to 165th
 5: Aurora Ave N, 165th to 205th
 6: Dayton Ave N @ N 175th Retaining Wall
 7: Interurban-North Central Segment
 8: Interurban Trail Pedestrian Crossing
 9: North City Business District 15th Imp.
 10: Richmond Beach Overcrossing 167AOC
 11: Richmond Beach Rd Sub-area Study

City of Shoreline 2006 - 2011 Capital Improvement Plan
Program Summary
Roads Capital Fund

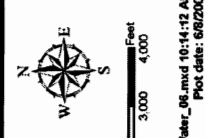
Expenditures	Prior Years Expenditures	2005 Budget	2005 Projected	2006 Estimate	2007 Estimate	2008 Estimate	2009 Estimate	2010 Estimate	2011 Estimate	2006-2011 Total	Total Project
Expenditures											
Pedestrian / Non-Motorized Projects											
Interurban Trail	\$3,947,366	\$1,309,314	\$1,338,000	\$1,338,000	\$5,000	\$120,000	\$120,000	\$132,000	\$139,000	\$4,714,745	\$5,285,366
Interurban Trail Pedestrian Crossing	\$573,350	\$4,025,958	\$543,988	\$4,709,745	\$213,000	\$120,000	\$120,000	\$132,000	\$139,000	\$1,854,228	\$5,832,063
Interurban Trail - North Central Segment	\$109,772	\$2,320,228	\$386,000	\$1,741,228	\$114,000	\$109,000	\$109,000	\$950,000	\$960,000	\$740,000	\$1,861,873
Curb Ramp, Gutter & Sidewalk Program	\$622,873	\$299,000	\$299,000	\$870,000	\$935,000	\$945,000	\$945,000	\$950,000	\$960,000	\$5,400,000	\$5,400,000
Sidewalks - Priority Routes		\$42,132	\$42,000	\$187,000	\$195,000	\$204,000	\$214,000	\$223,000	\$234,000	\$93,640	\$93,640
Pedestrian Program	\$51,640	\$176,000	\$176,000	\$187,000	\$195,000	\$204,000	\$214,000	\$223,000	\$234,000	\$1,257,000	\$1,435,000
Traffic Small Works											
System Preservation Projects											
Annual Road Surface Maintenance Program	\$4,129,943	\$827,033	\$811,000	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$4,500,000	\$9,440,843
Annual Sidewalk Repair Program	\$490,449	\$48,054	\$48,054	\$1,182,000						\$1,182,000	\$536,503
Richmond Beach Overcrossing 167A/OX	\$324,045	\$2,158,802	\$1,092,000	\$1,182,000						\$1,182,000	\$2,996,045
Safety / Operations Projects											
N. 185th & Aurora Intersection - Preliminary Study	\$11,622	\$28,379	\$28,000	\$167,000	\$174,000	\$180,000	\$186,000	\$183,000	\$206,000	\$1,108,000	\$39,622
Neighborhood Traffic Safety Program	\$556,405	\$221,464	\$221,000	\$167,000						\$1,083,405	\$1,893,405
Aurora Avenue North 145th - 165th	\$6,897,677	\$11,742,729	\$9,199,539	\$10,615,074	\$3,088,572	\$3,088,572	\$3,088,572	\$3,088,572	\$3,088,572	\$26,712,290	\$26,712,290
Aurora Avenue North 145th-165th Utility Improvements		\$1,732,236	\$1,732,236	\$3,088,572	\$1,157,000	\$1,157,000	\$1,157,000	\$1,157,000	\$1,157,000	\$9,001,997	\$9,001,997
NCBD/15th Avenue Improvements	\$1,495,097	\$7,969,729	\$6,349,000	\$889,000	\$889,000	\$889,000	\$889,000	\$889,000	\$889,000	\$1,022,184	\$1,022,184
Dayton Avenue North @ North 175th Street Retaining Wall	\$25,184	\$445,063	\$108,000	\$32,000	\$32,000	\$32,000	\$32,000	\$32,000	\$32,000	\$232,823	\$232,823
Transportation Master Plan	\$200,823	\$31,983	\$128,000	\$150,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$150,000	\$128,000
Aurora @ 180th Pedestrian Improvement				\$150,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$150,000
Meridian Avenue North & N. 175th Subarea Study				\$485,000						\$485,000	\$485,000
Richmond Beach Road Subarea Study											
Aurora @ 185th Street Intersection Improvements											
Non-Project Specific											
Transportation Improvements Formulation & Engineering	\$141,829	\$259,822	\$285,000	\$277,000	\$288,000	\$302,000	\$315,000	\$330,000	\$345,000	\$1,857,000	\$2,263,829
General Fund Cost Allocation Overhead Charge	\$65,358	\$65,358	\$65,358	\$186,562	\$186,562	\$186,562	\$186,562	\$186,562	\$186,562	\$1,119,372	\$1,184,730
Revenues											
Subtotal Project Expenditures by Year	\$19,578,075	\$31,872,188	\$22,846,155	\$26,364,181	\$22,835,562	\$22,682,562	\$27,722,562	\$27,684,562	\$28,820,562	\$40,289,991	\$62,714,221
Real Estate Excise Tax (2nd Quarter)	\$4,669,314	\$698,700	\$698,700	\$712,674	\$726,927	\$741,466	\$756,295	\$771,421	\$786,850	\$4,495,634	\$9,663,648
General Fund Support (Sidewalks & Gambling Tax Equivalent)		\$1,303,356	\$1,303,356	\$1,264,302	\$1,236,491	\$1,236,491	\$1,236,491	\$1,236,491	\$1,236,491	\$8,734,439	\$8,734,439
Arterial Street Fund - Fuel Tax	\$1,508,068	\$353,358	\$353,358	\$360,425	\$367,634	\$374,986	\$382,486	\$390,136	\$397,939	\$2,026,964	\$2,026,964
Investment Interest		\$325,000	\$325,000	\$388,875	\$370,512	\$350,027	\$368,690	\$376,796	\$380,790	\$4,369,757	\$4,369,757
Surface Water Portion of Transportation Projects				\$134,000	\$187,000	\$188,000	\$189,000	\$192,000	\$192,000	\$3,163,000	\$3,163,000
Additional 1/2 Cent Fuel Tax				\$167,759	\$223,678	\$234,862	\$234,862	\$246,605	\$246,605	\$1,410,290	\$1,410,290
Annual Overlay - City General Fund	\$2,239,888	\$26,761,512	\$16,215,623	\$17,414,602	\$210,000	\$150,000	\$150,000	\$150,000	\$150,000	\$209,178	\$209,178
Annual Sidewalk Program - City General Fund	\$209,178	\$100,000	\$100,000	\$3,088,572						\$800,000	\$800,000
Awarded Grants	\$10,977,543									\$3,088,572	\$4,820,808
Anticipated Future Grants											
Utility Reimbursements											
Subtotal Revenues by Year	\$19,603,991	\$29,541,926	\$20,684,192	\$23,987,724	\$3,350,053	\$3,475,832	\$3,388,825	\$5,444,449	\$3,120,674	\$42,767,556	\$63,055,730
Aurora Avenue North 165th-205th Improvements	\$42,757	\$1,257,743	\$488,000	\$478,000	\$7,440,000	\$18,006,000	\$17,597,000	\$12,250,000	\$12,149,000	\$67,920,000	\$68,450,757
Aurora Avenue North 165th-205th Utility Improvements						\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$10,000,000	\$10,000,000
Total Roads Capital Expenditures	\$19,620,832	\$33,229,931	\$23,334,155	\$26,842,181	\$10,375,562	\$25,686,562	\$25,319,562	\$15,014,562	\$14,969,562	\$118,209,991	\$161,164,976
Aurora Avenue North 165th-205th Awarded Grants	\$16,841	\$1,088,159	\$376,074	\$478,000	\$7,440,000	\$7,628,798	\$7,000,000	\$7,250,000	\$12,149,000	\$22,546,798	\$22,939,713
Aurora Avenue North 165th-205th Future Grants						\$10,377,202	\$5,672,849	\$7,250,000	\$12,149,000	\$35,449,051	\$35,449,051
Aurora Avenue North 165th-205th Utility Reimbursements						\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$10,000,000	\$10,000,000
Total Roads Capital Revenue	\$19,620,832	\$30,630,085	\$21,060,266	\$24,465,724	\$10,790,053	\$26,481,832	\$21,061,674	\$12,694,449	\$15,269,674	\$110,763,405	\$151,444,503
Revenues											
Beginning Fund Balance		\$11,942,364	\$15,236,389	\$12,865,500	\$10,586,043	\$11,000,534	\$11,793,804	\$7,535,915	\$5,215,802	\$12,962,500	\$12,962,500
Total Revenues		\$30,630,085	\$21,060,266	\$24,465,724	\$10,790,053	\$26,481,832	\$21,061,674	\$12,694,449	\$15,269,674	\$110,763,405	\$110,763,405
Total Expenditures		\$33,229,931	\$23,334,155	\$26,842,181	\$10,375,562	\$25,686,562	\$25,319,562	\$15,014,562	\$14,969,562	\$118,209,991	\$118,209,991
Ending Fund Balance		\$9,342,518	\$12,962,500	\$10,586,043	\$11,000,534	\$11,793,804	\$7,535,915	\$5,215,802	\$5,515,914	\$5,515,914	\$5,515,914
Impact on Operating Budget		\$161,179	\$2,751	\$35,299	\$173,149	\$179,093	\$477,897	\$191,427	\$191,145		



***SURFACE
WATER
CAPITAL***



City of Shoreline
 2006-2010 Surface Water
 Capital Improvement Plan



- Project Location
- Park
 - North City Business District
 - Drainage Improvement
 - Water Course

- 1: 3rd Ave NW Outwater Separator
- 2: Boeing Creek Park Stormwater Project
- 3: Boeing Creek Reach 1-Bank Stabilization
- 4: Boeing Creek Reach 2-Bank Stabilization
- 5: Cromwell Park Pond
- 6: Cromwell Park Wetland
- 7: Cromwell Park Wetland
- 8: Danwell Park Neighborhood Drainage
- 9: Danwell Park Wetland
- 10: Hillwood Park Emergency Bypass
- 11: Midvale Ave Drainage
- 12: Pan Terra Pond & Pump
- 13: Pump Station 25
- 14: Ridgcrest Drainage @ 10th Ave NE
- 15: Ridgcrest Drainage at 10th Ave NE Wetpond
- 16: Serpentine Pl Storm Drainage Improvements
- 17: Thornton Creek Corridor

CITYWIDE IMPROVEMENTS
 Advanced Stormwater Right-of-Way Acquisition
 Stream Rehab / Habitat Enhancement Program
 Surface Water Small Projects

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City of Shoreline 2006 - 2011 Capital Improvement Plan
 Program Summary
 Surface Water Capital Fund

Creek Basin	Project	Prior Years' Expenditures	2005 Budget	2005 Projected	2006 Estimate	2007 Estimate	2008 Estimate	2009 Estimate	2010 Estimate	2011 Estimate	Total 2006-2011	Total Project Cost
	Expenditures											
Multiple	Flood Protection Projects											
Boeing	Surface Water Small Projects	\$1,394,578	\$192,000	\$192,000	\$168,000	\$177,000	\$184,000	\$192,000	\$202,000	\$1,084,000	\$2,670,578	
Boeing	Midvale Avenue Drainage			\$127,000	\$305,000	\$275,000	\$275,000	\$92,000	\$192,000	\$432,000	\$432,000	
Boeing	Dannell Park Neighborhood Drainage				\$230,000	\$77,000	\$92,000			\$780,000	\$780,000	
Boeing	Hillwood Park Emergency Bypass									\$261,000	\$261,000	
Boeing	3rd Avenue NW Drainage Improvements									\$672,000	\$672,000	
Boeing	Boeing Creek Park Stormwater Project			\$1,801,000	\$600,000	\$1,764,000				\$1,764,000	\$1,835,000	
Boeing	Pan Terra Pond & Pump Project			\$100,000	\$44,000	\$105,000				\$149,000	\$149,000	
Thornion	Pump Station No. 25			\$71,000	\$202,000	\$276,000				\$679,000	\$679,000	
Thornion	Serpentine Place Storm Drainage Improvements				\$185,000	\$185,000	\$221,000			\$627,000	\$627,000	
Thornion	Ridgecrest Drainage @ 10th Avenue, N.E.				\$163,000	\$179,000				\$231,000	\$231,000	
Thornion	Cromwell Park Wetland				\$68,000					\$254,000	\$254,000	
Thornion	Cromwell Park Pond				\$75,000					\$1,679,817	\$1,679,817	
Thornion	Ronald Bog Drainage Improvements	\$1,604,934	\$789,946	\$74,883	\$227,200	\$227,200	\$227,200	\$227,200	\$227,200	\$1,367,000	\$1,583,000	
Thornion	Thornion Creek Corridor			\$216,000								
Thornion	Water Quality Facilities											
Boeing	Third Ave. Oil/Water Separator				\$29,000	\$71,000				\$100,000	\$100,000	
Boeing	Dannell Park Wetpond				\$30,000	\$35,000				\$100,000	\$100,000	
Thornion	Ridgecrest Drainage at 10th Avenue N.E. Wetpond				\$29,000	\$35,000				\$99,000	\$99,000	
Thornion	Cromwell Park Wetpond											
Multiple	Stream Rehabilitation / Habitat Enhancement											
Multiple	Stream Rehab / Habitat Enhancement Program	\$12,000	\$76,000	\$76,000	\$56,000	\$58,000	\$61,000	\$65,000	\$71,000	\$364,000	\$452,000	
Multiple	Advanced Stormwater Right-of-Way Acquisition		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000	\$140,000	
Boeing	Boeing Creek Reach 1 - Bank Stabilization				\$604,250	\$604,250	\$604,250	\$604,250	\$604,250	\$2,417,000	\$2,417,000	
Boeing	Boeing Creek Reach 8 - Bank Stabilization				\$294,750	\$294,750	\$294,750	\$294,750	\$294,750	\$1,179,000	\$1,179,000	
Multiple	Non-Project Specific											
Multiple	SWM CIP Project Formulation & Engineering	\$53,823	\$222,000	\$222,000	\$244,000	\$257,000	\$269,000	\$281,000	\$295,000	\$1,579,000	\$1,854,823	
Multiple	Surface Water Master Plan	\$198,979	\$51,022	\$51,000	\$114,000	\$114,000	\$114,000	\$114,000	\$114,000	\$684,000	\$249,979	
Multiple	General Fund Cost Allocation Overhead Charge		\$114,000	\$114,000	\$114,000	\$114,000	\$114,000	\$114,000	\$114,000	\$684,000	\$798,000	
	Revenues											
	Total Expenditures by Year	\$1,869,736	\$5,515,087	\$2,937,883	\$1,424,000	\$2,587,200	\$2,432,200	\$2,146,200	\$1,910,715	\$15,042,000	\$22,535,884	
	Transfer from Surface Water Fund (Fund Balance)			\$2,400,000						\$2,400,000	\$2,400,000	
	Surface Water Fees			\$713,973	\$940,894	\$989,683	\$1,038,305	\$1,088,671	\$1,140,385	\$5,957,819	\$6,671,792	
	WA State Public Works Trust Fund Loans/Revenue Bonds			\$759,881	\$238,462	\$281,917	\$82,887	\$7,887	\$3,830	\$4,200,000	\$4,200,000	
	Interest Income			\$151,786	\$(187,000)	\$(188,000)	\$(189,000)	\$(1,231,500)	\$(1,233,500)	\$746,768	\$862,198	
	SWM Improvements in Conjunction w/Transportation Projects			\$500,000								
	Boeing Creek - King County Mitigation											
	Ronald Bog - DOT Water Quality	\$11,741										
	Ronald Bog - Public Works Trust Fund Loan	\$1,365,057		\$36,085								
	3rd Avenue - Public Works Trust Fund Loan	\$1,099,119		\$860,381								
	Total Revenues by Year	\$2,475,917	\$763,973	\$2,225,870	\$3,177,667	\$992,356	\$1,063,600	\$932,192	\$2,065,058	\$10,141,587	\$14,843,373	
	Beginning Fund Balance			\$3,488,837	\$5,059,520	\$6,813,186	\$5,238,342	\$1,657,742	\$157,734	\$76,592	\$5,059,520	
	Total Revenues			\$763,973	\$2,225,870	\$3,177,667	\$992,356	\$1,063,600	\$932,192	\$1,910,715	\$10,141,587	
	Total Expenditures			\$3,515,087	\$2,937,883	\$1,424,000	\$2,587,200	\$2,432,200	\$2,146,200	\$1,828,200	\$15,042,000	
	Ending Fund Balance			\$747,723	\$5,059,520	\$6,813,186	\$5,238,342	\$1,657,742	\$157,734	\$76,592	\$159,106	
	Impact on Operating Budget	\$0	\$1,000	\$4,000	\$9,030	\$13,000	\$13,300	\$13,609	\$13,927	\$14,255	\$81,121	



APPENDIX

Financial Policies

I. Financial Planning Policies

II. General Budget Policies

- A. No Operating Deficit
- B. Resources Greater than Estimates
- C. Budget Adoption Level
- D. Necessary to Implement City Council Goals Identified in Annual Workplan
- E. Public Safety Protection
- F. Degradation of Current Service Levels
- G. Investments that are Primarily funded by Additional Fees or Grants
- H. Investments that delay Future Cost Increases
- I. Investments that Forestall Adding Permanent Staff
- J. Commitments that can Reasonably be Maintained over the Long Term
- K. Overhead and Full Cost Allocation
- L. Maintenance of Quality Service Programs
- M. Distinguished Budget Presentation

III. Formulation and Approval of Budgets

IV. Budget Adjustment and Amendment Process

- A. Adjustment
- B. Amendment

V. Reserve and Contingency Fund Policies

- A. Contingency Reserve
- B. Unreserved Fund Balance
- C. Budgeted Operating Contingency
- D. Budgeted Insurance Reserve
- E. Budgeted Capital Improvement Contingency.

VI. Capital Improvement Program Plan Policies

- A. Relationship of Long-Range Plans to the CIP
- B. Capital Improvement Plan Coordination Team
- C. Establishing CIP Priorities
- D. Types of Projects Included in the CIP
- E. Scoping and Costing Based on Predesign Study
- F. Required Project Features and Financial Responsibility
- G. Predictability of Project Timing, Cost and Scope
- H. CIP Maintenance and Operating Costs
- I. Local Improvement Districts (LID)
- J. Preserve Existing Capital Infrastructure Before Building New Facilities
- K. New Facilities Should be of High Quality, Low Maintenance, Least Cost
- L. Public Input at All Phases of Projects
- M. Basis for Project Appropriations
- N. Balanced CIP Plan
- O. Use of Debt in the CIP
- P. Finance Director's Authority to Borrow
- Q. CIP Plan Update and Amendment
- R. Formalization of Monetary Agreements
- S. Applicable Project Charges

VII. Debt Policy

I. FINANCIAL PLANNING POLICY

The City shall develop and maintain a 6-year financial forecast that estimates resource and expenditure behavior for the five years beyond the current budget period. This forecast will provide the City's decision makers with an indication of the long-term fiscal impact of current policy and budget decisions. This planning tool must recognize the effects of economic cycles on the demand for services and the City's resources. To this end, the forecast should differentiate between revenue associated with one-time economic activities and revenues derived as a result of base economic growth. City financial planning should ensure the delivery of needed services (many of which become more critical during economic downturns) by assuring adequate reliance on ongoing resources in order to support continued City services during economic downturns.

II. GENERAL BUDGET POLICIES

These general budget policies are the basis on which staff develops budget recommendations and establishes funding priorities within the limited revenues the City has available to provide municipal services.

- A. No Operating Deficit: Current revenues will be sufficient to support current expenditures. Revenue estimates will be realistic and debt financing will not be used for current operating expenses.
- B. Resources Greater than Budget Estimates: Resources (fund balance) greater than budget estimates in any fund shall be considered "one-time" resources and shall not be used to fund ongoing service delivery programs.
- C. Budget Adoption Level: Budget adoption by the City Council shall be at fund level. Any changes in appropriations at fund level require City Council approval.
- D. Necessary to Implement City Council Goals Identified in Annual Workplan: The City Council identifies specific goals as part of its work-plan, and departmental budgets should include adequate resources to accomplish those goals in the expected timeframes.
- E. Public Safety Protection: Public safety is a top priority, and as such, unmet needs in this area should have a priority over other service areas.
- F. Degradation of Current Service Levels: When increased service demands are experienced over a sustained period of time, resources should be provided to prevent service level degradation below an acceptable level.
- G. Investments that are Primarily Funded by Additional Fees or Grants: Programs and investments that are funded through a dedicated revenue source (i.e., non-tax revenue), that meet the goals of the City Council, will receive priority consideration.
- H. Investments that Delay Future Cost Increases: When practical, resources should be allocated for selective preventative investments that can be made to avoid even larger costs in the future.
- I. Investments that Forestall Adding Permanent Staff: Recognizing that personnel related expenditures represent the largest portion of the City's budget, methods to increase efficiency and effectiveness of the delivery of City services through technology improvements should receive priority funding if it can forestall the addition of permanent staff.
- J. Commitments that can Reasonably be Maintained over the Long-Term: Funding for new programs and services in operating funds should be limited to the extent that they can be reasonably funded over the near-to-long-term given the current revenue stream.
- K. Overhead and Full Cost Allocation: Department budgets should be prepared in a manner to reflect the full cost of providing services.
- L. Maintenance of Quality Service Programs: The City of Shoreline will offer quality service programs. If expenditure reductions are necessary as a result of changing economic status, selective service elimination is preferable to poor or marginal quality programs that are caused by across the board cuts.

- M. Distinguished Budget Presentation: The City will seek to comply with the suggested criteria of the Government Finance Officers Association in producing a budget document that meets the Distinguished Budget Presentation program criteria as policy document, as an operations guide, as a financial plan, and as a communication device.

III. FORMULATION AND APPROVAL OF BUDGETS

In accordance with RCW 35A.33, departments shall be requested by the Finance Director to prepare detailed estimates of revenues and expenditures for the next fiscal year by no later than the second Monday of September. Responses will be due by no later than the fourth Monday in September, and by no later than the first business day in October, the Finance Director will present to the City Manager a proposed preliminary budget setting forth the complete financial program, showing expenditures requested by each department and sources of revenue by which each program is proposed to be financed.

Although the schedule outlined above meets the requirements of the Revised Code of Washington, the Shoreline budget process usually follows an accelerated time schedule. The Finance Director typically requests departments to prepare their detailed estimates of revenues and expenditures for the next fiscal year in July, with those responses due in August.

By no later than the first Monday in October, the City Manager will provide the City Council with current information on estimates of revenues from all sources as adopted in the budget for the current year. The City complies with this requirement by providing the City Council with a quarterly report and a comprehensive overview of the City's current financial position at a summer Budget Retreat.

The administration will analyze program priorities and needs and recommend funding levels for each program in a proposed operating budget and six-year capital improvement program, which will be submitted to the Council by no later than 60 days prior to the end of the fiscal year. The City Manager typically presents the proposed budget to the City Council in late October.

As part of the budget document, a budget message will be prepared that contains the following:

- An explanation of the budget document.
- An outline of the recommended financial policies and programs of the City for the ensuing fiscal year.
- A statement of the relation of the recommended appropriation to such policies and programs.
- A statement of the reason for salient changes from the previous year in appropriation and revenue items.
- An explanation of any recommended major changes in financial policy.

The operating budget proposal for the general fund will include a financial plan that shows projected revenues and expenditures for at least the next five fiscal years. The financial plan will provide an explanation of the assumptions used in projecting future year expenditure and revenue levels, such as growth in tax revenues, inflation, cost of services, and other factors that may impact the financial condition of the City.

The operating budget will be classified and segregated according to a standard classification of accounts as prescribed by the State Auditor.

The Council will hold public hearings as required and approve operating and capital budgets prior to the end of the fiscal year in accordance with State law.

IV. BUDGET ADJUSTMENT & AMENDMENT PROCESSES

Under the provisions of State law and the City's operating procedures, the operating budget may be adjusted or amended in two different ways. Adjustment of the budget involves a reallocation of existing appropriations and does not change the budget "bottom line."

Amendment of the budget involves an addition to or reduction of existing appropriations.

A. Adjustment

The City departmental expenditures and program goals are monitored throughout the year. Certain departments may develop the need for additional expenditure authority to cover unanticipated costs that cannot be absorbed within the budget, while other departments may unexpectedly not require their full budget authorizations. The Finance Department reviews and analyzes all department and/or fund budgets to determine what adjustments are necessary and whether the adjustments can be made within existing appropriation limits and within the City Council and Departmental goals as provided in the budget. Necessary adjustments are then reviewed with the affected department and/or fund managers. When an adjustment is needed, the Finance staff will look first to savings within the department and then consider budget transfers between departments. The Finance Director, in conjunction with the Department Directors and the City Manager, reviews and decides if any specific budget reductions are needed. No City Council action is needed as State law allows budget adjustments to be done administratively and approved by the City Manager. As a matter of practice, staff will include any adjustments made between departments with the quarterly financial information provided to the City Council.

B. Amendment

Amending the City's budget occurs whenever the requested changes from departments and/or funds will cause the existing appropriation level for the fund to change. This situation generally occurs when the City Council authorizes additional appropriation. This is done by an ordinance that amends the original budget and states the sources of funding for the incremental appropriations.

V. RESERVE AND CONTINGENCY FUND POLICIES

A. Contingency Reserve

It is the City's policy to maintain a contingency reserve in accordance with RCW 35A.33.040. The reserve will be available for unforeseen urgent or emergency needs. The contingency reserve is intended to provide for unanticipated expenditures or revenue shortfalls of a non-recurring nature. The maximum allowable amount in the contingency reserve is 37.5 cents per thousand dollars of assessed valuation.

B. Unreserved Fund Balance

It is the City's policy to maintain a unreserved balance in each of the operating funds of the City (i.e., General, City Streets) at a level sufficient to provide for cash flow needs, a reasonable amount for emergent or unforeseen needs, and an orderly adjustment to adverse changes in revenues, including termination of revenue sources through actions of other governmental bodies. The Finance Director, in conjunction with the departments and the City Manager, will analyze fund balance requirements and recommend formal fund balance policies for each of the principal City funds. Fund balance policies will be reviewed at least every three years to ensure all relevant factors are being considered. Until such time as a thorough analysis has been completed for each fund, the City's policy will be to provide a minimum fund balance (combination of Contingency Reserve and Unreserved Fund Balance) of at least 10% of budgeted operating revenues for the General Fund and a minimum unreserved fund balance of 5% of budgeted operating revenues for other City operating funds.

C. Budgeted Operating Contingency

In order to provide for unforeseen expenditures or new opportunities throughout the year, the General Fund budget will have an operating contingency of \$250,000 that will be used only with City Council approval. Savings within departmental budgets throughout the year will be the first source for funding unforeseen expenditures or providing for new opportunities before the Operating Contingency is accessed.

D. Budgeted Insurance Reserve

A separate insurance reserve account will be budgeted within the General Fund budget to be used for potential substantial events (street damage, inverse condemnation, etc.) and infrastructure repair not covered by insurance policies or other sources such as FEMA. The budgeted amount should approximate 2% of the City's assets (not including roads and surface water utilities).

E. Budgeted Capital Improvement Contingency

A separate capital contingency account will be budgeted within each of the three capital improvement funds to be used for capital project adjustments and for project acceleration. The amount to be budgeted in each of the capital contingency accounts is equal to 10% of the total budgeted capital improvement projects within each fund for that year or \$200,000, whichever is less.

The City Manager may administratively approve expenditures from the contingency fund for any project, without changing the project scope, regardless of the percentage of the project budget, if the amount does not exceed \$10,000. In addition, the City Council delegates the authority to the City Manager to administratively approve dollar adjustments to individual capital projects that do not change the scope of project in an amount up to 10% of the project's adopted budget, not to exceed \$50,000.

VI. CAPITAL IMPROVEMENT PROGRAM PLAN POLICIES

A number of important policy considerations are the basis for the Capital Improvement Program (CIP) Plan. These policies provide guidelines for all financial aspects of the CIP, and ultimately affect the project selection process.

A. Relationship of Long-Range Plans to the CIP

The CIP will be updated annually as part of the City's budget process. The City Council may amend the CIP Plan at any time as required.

Virtually all of the projects included in the CIP are based upon formal long-range plans that have been adopted by the City Council. This ensures that the City's Capital Improvement Program, which is the embodiment of the recommendations of these individual planning studies, is responsive to the officially stated direction of the City Council as contained in the Comprehensive Plan, Council work goals, and supporting documents. Examples of these supporting documents: Pavement Management System Plan and the Parks and Open Space and Recreation Services Plan. There are exceptions, but they are relatively small when compared to the other major areas of expenditure noted above.

B. CIP Coordination Team

A CIP Coordination Team is a cross-departmental team which participates in the review and recommendation of the CIP program to the City Manager. The Team will review proposed capital projects in regards to accurate costing (design, capital, and operating), congruence with City objectives, and prioritize projects by a set of deterministic criteria. The Public Works Director, or his/her designee, will serve as the lead for the team.

C. Establishing CIP Priorities

The City uses the following basic CIP project prioritization and selection process:

1. Each CIP program area establishes criteria to be used in the prioritization of specific projects submitted for funding. These specific criteria are developed by staff in conjunction with City Council priorities and input from citizens, associated City boards and commissions. The criteria is identified in the City's budget document. The City has divided its CIP projects into the following program areas: General & Parks Capital Projects, Roads Capital Projects, and Surface Water Capital Projects.
2. Designated personnel within City departments recommend project expenditure plans to the Finance Department. The project expenditure plans include all capital costs and any applicable maintenance and operation expenditures along with a recommended funding source.
3. The CIP Coordination Team evaluates the various CIP projects and selects those with the highest priority based on input from citizens, project stakeholders, appropriate advisory committees, and City Council goals.
4. A Preliminary CIP Plan is developed by the Finance Department and is recommended to the City Council by the City Manager.
5. The City Council reviews the Operating and Preliminary CIP Plan, holds a public hearing(s) on the plan, makes their desired alterations, and then officially adopts the CIP and establishes related appropriations as a part of the City's budget.
6. Within the available funding, the highest priority projects are then selected and funded in the CIP.

D. Types of Projects Included in the CIP Plan

The CIP Plan will display, to the maximum extent possible, all major capital projects in which the City is involved. It is difficult to define precisely what characteristics a project should have before it is included in the CIP Plan for the public's and City Council's review and approval. While the following criteria may be used as a general guide to distinguish among projects which should be included or excluded from the CIP Plan, there are always exceptions which require management's judgment. Therefore, the City Manager has the administrative authority to determine which projects should be included in the CIP Plan and which projects are more appropriately contained in the City's operating budget.

For purposes of the CIP Plan, a CIP project is generally defined to be any project that possesses all of the following characteristics:

1. Exceeds an estimated cost of \$10,000;
2. Involves totally new physical construction, reconstruction designed to gradually and systematically replace an existing system on a piecemeal basis, replacement of a major component of an existing facility, or acquisition of land or structures; and
3. Involves City funding in whole or in part, or involves no City funds but is the City's responsibility for implementing, such as a 100% grant-funded project or 100% Local Improvement District funded project.
4. Involves the skills and construction needs beyond those needed for a general repair and maintenance project.

These should be considered general guidelines. Any project in excess of \$25,000 meeting the criteria of (2), (3) and (4) above, or various miscellaneous improvements of a like nature whose cumulative total exceeds \$25,000 (i.e., street overlays) should be considered as part of the CIP process.

Program area managers are responsible for the cost estimates of their proposed programs, including future maintenance and operations costs related to the implementation of completed projects.

E. Scoping and Costing Based on Predesign Study

For some projects it is difficult to develop accurate project scopes, cost estimates, and schedules on which no preliminary engineering or community contact work has been done. To address this problem, some projects are initially proposed and funded only for preliminary engineering and planning work. This funding will not provide any monies to develop final plans, specifications, and estimates to purchase rights-of-way or to construct the projects. Future project costs are refined through the predesign study process.

F. Required Project Features and Financial Responsibility: If a proposed project will cause a direct impact on other publicly-owned facilities, an equitable shared and funded cost plan must be coordinated between the affected program areas.

G. Predictability of Project Timing, Cost and Scope: The predictability of timing and costs of projects is important to specific private developments, such as the provision of street improvements or the extension of major sewer lines or water supply, without which development could not occur. These projects generally involve significant financial contributions from such private development through developer extension agreements, LIDs, and other means. Once a project has been approved by the City Council in the CIP, project scheduling is a priority to maintain.

The City Council authorizes the City Manager to administratively approve the acceleration of project schedules so long as they can be accomplished within budgeted and any allowable contingency expenditures, with the understanding that all controversial issues will be brought before the City Council. All project additions or deletions must be approved by the City Council.

H. CIP Maintenance and Operating Costs: CIP projects, as approved by the City Council, shall have a funding plan for maintenance and operating costs identified in the project description. These costs will be included in the City's long-term financial planning.

I. Local Improvement Districts (LID)

Examples of when future LIDs may be formed are as follows: 1) where old agreements exist, committing property owners to LID participation on future projects; 2) when a group of property owners wish to accelerate development of a certain improvement; 3) when a group of property owners desire a higher standard of improvement than the City's project contemplates; or 4) when a group of property owners request City assistance in LID formation to fund internal neighborhood transportation facilities improvements, which may or may not have City funding involved. If City funding is proposed by the project sponsors (property owners), they shall so request of the City Council (through the City Clerk) in writing before any LID promotion activity begins. The City Manager shall analyze such request and report his conclusions and recommendation to Council for their consideration. The Council shall by motion affirm or deny the recommendation. The Council's affirmative motion to financially participate shall expire in 180 days, unless the project sponsors have submitted a sufficient LID petition by that time.

In the event that the request is for street resurfacing in advance of the City's normal street resurfacing cycle, the City's contribution, if any, will be determined based on a recommendation from the Public Work's Department and a financial analysis of the impact of completing the project prior to the City's original timeline.

On capital projects whose financing depends in part on an LID, interim financing will be issued to support the LID's portion of the project budget at the same time or in close proximity to the issuance of the construction contract. The amount of the interim financing shall be the current estimate of the final assessment roll as determined by the administering department.

In the event that the project is 100% LID funded, interim financing shall be issued either in phases (i.e., design phase and construction phase) or up front in the amount of the entire estimated final assessment roll, whichever means is estimated to provide the lowest overall cost to the project as determined by the Finance Department.

The City will recapture direct administrative costs incurred by the City for the LID project by including these in the preliminary and final assessment roles.

- J. Preserve Existing Capital Infrastructure Before Building New Facilities: It is the City's policy to ensure that adequate resources are allocated to preserve the City's existing infrastructure before targeting resources toward building new facilities that also have maintenance obligations. This policy addresses the need to protect the City's historical investment in capital facilities and to avoid embarking on a facility enhancement program which, together with the existing facilities, the City cannot afford to adequately maintain.
- K. New Facilities Should Be of High Quality, Low Maintenance, Least Cost: The intent of this policy is to guide the development and execution of the CIP Plan through an emphasis on lowest life-cycle cost. Projects should only be built if the necessary funding to operate them is provided. Also, priority is given to new facilities that have minimal ongoing maintenance costs so as to limit the impact upon both the CIP and the operating budget.
- L. Public Input at All Phases of Projects: The City makes a serious commitment to public involvement. The City's long-range plans are developed through an extensive citizen involvement program.
- M. Basis for Project Appropriations: During the City Council's CIP Plan review, the City Council will appropriate the full estimated project cost for all projects in the CIP Plan. Subsequent adjustments to appropriation levels for amendments to the CIP Plan may be made by the City Council at any time.
- N. Balanced CIP Plan: The CIP Plan is a balanced six-year plan. This means that for the entire six-year period, revenues will be equal to project expenditures in the plan. It is anticipated that the plan will have more expenditures than revenues in single years of the plan, but this imbalance will be corrected through the use of interim financing, if actually needed. Over the life of the six-year plan, however, all planned interim debt will be repaid and all plan expenditures, including interest costs on interim debt will be provided for with identified revenues. Any project funding plan, in which debt is not retired within the current six-year plan, must have specific City Council approval.
- O. Use of Debt in the CIP: The CIP is viewed as a long-term program that will continually address capital requirements far into the future. As such, the use of long-term debt should be minimized, allowing the City to put money into actual projects that benefit Shoreline residents and businesses rather than into interest payments to financial institutions. There may be exceptions to this policy for extraordinary circumstances, where voted or non-voted long-term debt must be issued to achieve major City goals that otherwise could not be achieved, or would have to wait an unacceptably long time. Issuance of long-term debt must receive City Council authorization.

Staff monitors CIP cash flow regularly and utilizes fund balances to minimize the amount of borrowing required. Funds borrowed for cash flow purposes are limited to short-term obligations. Projected financing costs are included within a project in the administrative program area.

- P. Finance Director's Authority to Borrow: The Finance Director is authorized to initiate interim and long-term borrowing measures, as they become necessary, as identified in the CIP Plan and approved by the City Council.
- Q. CIP Plan Update and Amendment: The CIP Plan will be updated at least annually. The City Council may amend the CIP Plan at any time if a decision must be made and action must be taken before the next CIP review period. All project additions or deletions must be approved by the City Council.
- R. Formalization of Monetary Agreements: All agreements between the City and outside jurisdictions, where resources are exchanged shall be in writing specifying the financial terms of the agreement, the length of the agreement, and the timing of any required payments (i.e., Joint CIP projects where the City is the lead agency, grant funded projects, etc.). Formalization of these agreements will protect the City's interests. Program areas shall make every effort to promptly request any reimbursements that are due the City. Where revenues from outside jurisdictions are ongoing, these requests shall be made at least quarterly, unless alternative arrangements are approved by the City Manager or City Council.
- S. Applicable Project Charges: CIP projects should reflect all costs that can be clearly shown to be necessary and applicable. Staff charges to CIP projects will be limited to time spent actually working on those projects and shall include an overhead factor to cover the applicable portion of that person's operating cost.

VII. DEBT POLICY

The Objectives of the City's Debt Management Policy are:

- A. To limit the use of debt so that debt service payments will be a predictable and manageable part of the operating budget.
- B. To raise capital at the lowest cost, consistent with the need to borrow. This will be accomplished by:
 - 1. Keeping a high credit rating (while making attempts to strengthen credit rating).
 - 2. Maintaining a good reputation in the credit markets by adjusting the capital program for regular entry to the bond market and by managing the annual budget responsibly.
 - 3. Institute and maintain procedures that ensure full and timely repayment of City obligations.

General Debt Policies

Before issuing any debt, the City will consider the impacts of such debt on the operating budget, the effect on the City's credit rating, the debt capacity remaining under constitutional and statutory limitations, the most cost-effective term, structure, and type of debt, and the impact on taxpayers.

Disclosure statements will be used to keep taxpayers and investors informed of the City's financial position. These include printed copies of:

- A. Annual reports
- B. Operating budget and Capital Facilities Plan
- C. Official Statements

Debt issues will be sold on a competitive basis (except when conditions make a negotiated sale preferable) and awarded to the bidder who produces the lowest true interest cost.

Debt issues may be sold on a negotiated basis if the issue is unusually large or small, the project is complex, the issue is a refunding, flexibility is desired in the structure, the market is volatile, or other conditions make it in the City's best interest to conduct a negotiated sale.

Long Term Debt: Long term debt will be used to maintain and develop the municipal infrastructure when the economic life of a fixed asset exceeds five years.

Revenue bonds will generally be used for projects which are financially self-sustaining.

General Obligation bonds can be used to finance public works projects which benefit the community and where there are sufficient dedicated revenues to amortize the debt.

General Obligation pledges can be used to back self-sustaining projects financed through revenue bonds when costs can be reduced and the municipal credit rating is not put in jeopardy by this action.

The City will continue to rely on a strong local improvement district program for certain local or neighborhood street, water and sewer improvements.

The City will use interfund borrowing where such borrowing is cost effective to both the borrowing and the lending fund. Such borrowing shall implement Council directed policy in a simplified manner, such as borrowing associated with interim financing for local improvement district projects.

City of Shoreline
 Range Placement Table
 2.5% Between Ranges; 4% Between Steps
 Revised Draft Salary Survey

Salary Table 01 - Exempt

Range	Title	Salary	Step 1	Step 2	Step 3	Step 4	Step 5	Maximum Step 6
1		Annual	16,776	17,465	18,153	18,867	19,629	20,416
2		Annual	17,219	17,883	18,596	19,334	20,097	20,908
3		Annual	17,612	18,325	19,063	19,826	20,613	21,449
4		Annual	18,055	18,793	19,531	20,318	21,130	21,991
5		Annual	18,522	19,260	20,047	20,834	21,671	22,532
6		Annual	18,990	19,728	20,539	21,351	22,212	23,098
7		Annual	19,482	20,244	21,056	21,892	22,778	23,688
8		Annual	19,974	20,761	21,572	22,458	23,343	24,278
9		Annual	20,441	21,277	22,114	22,999	23,934	24,893
10		Annual	20,982	21,818	22,679	23,589	24,524	25,508
11		Annual	21,474	22,360	23,245	24,180	25,139	26,148
12		Annual	22,015	22,901	23,835	24,770	25,779	26,812
13		Annual	22,581	23,491	24,426	25,410	26,418	27,476
14		Annual	23,147	24,057	25,041	26,049	27,082	28,165
15		Annual	23,712	24,672	25,656	26,689	27,747	28,853
16		Annual	24,327	25,311	26,320	27,353	28,460	29,591
17		Annual	24,942	25,926	26,959	28,042	29,173	30,329
18		Annual	25,533	26,566	27,624	28,730	29,887	31,092
19		Annual	26,172	27,230	28,312	29,444	30,624	31,854
20		Annual	26,836	27,919	29,026	30,206	31,412	32,666
21		Annual	27,501	28,607	29,764	30,944	32,174	33,478
22		Annual	28,214	29,321	30,501	31,731	32,986	34,314
23		Annual	28,903	30,059	31,264	32,519	33,822	35,175
24		Annual	29,641	30,797	32,051	33,330	34,659	36,036

City of Shoreline
 Range Placement Table
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 Revised Draft Salary Survey

Salary Table 01 - Exempt

Range	Title	Salary	Step 1	Step 2	Step 3	Step 4	Step 5	Maximum Step 6
25		Annual	30,354	31,584	32,838	34,167	35,519	36,946
26		Annual	31,116	32,371	33,650	35,003	36,405	37,881
27		Annual	31,904	33,183	34,536	35,913	37,340	38,816
28		Annual	32,715	34,019	35,372	36,799	38,274	39,800
29		Annual	33,527	34,880	36,282	37,709	39,234	40,783
30		Annual	34,363	35,741	37,168	38,668	40,193	41,817
31		Annual	35,224	36,651	38,102	39,627	41,202	42,850
32		Annual	36,110	37,561	39,062	40,611	42,235	43,932
33		Annual	37,020	38,496	40,021	41,644	43,292	45,039
34		Annual	37,930	39,455	41,029	42,677	44,375	46,146
35		Annual	38,865	40,439	42,038	43,735	45,482	47,302
36		Annual	39,873	41,448	43,120	44,818	46,613	48,483
37		Annual	40,833	42,481	44,178	45,949	47,769	49,688
38		Annual	41,841	43,514	45,260	47,081	48,975	50,918
39		Annual	42,899	44,621	46,416	48,261	50,204	52,197
40		Annual	43,981	45,752	47,572	49,491	51,459	53,525
41	Planner I	Annual	45,088	46,908	48,778	50,721	52,738	54,853
42		Annual	46,220	48,064	49,983	51,976	54,042	56,231
43		Annual	47,376	49,270	51,238	53,279	55,419	57,633
44		Annual	48,556	50,500	52,517	54,608	56,797	59,060
45	Grants Specialist Planner II Executive Assistant to the City Manager	Annual	49,762	51,754	53,820	55,985	58,223	60,560

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps
Revised Draft Salary Survey

Salary Table 01 - Exempt

Range	Title	Salary	Step 1	Step 2	Step 3	Step 4	Step 5	Maximum Step 6
46	Budget Analyst Management Analyst Staff Accountant Recreation Coordinator	Annual	50,992	53,058	55,173	57,362	59,675	62,061
47	Human Resources Analyst	Annual	52,320	54,386	56,575	58,814	61,175	63,635
48	Purchasing Officer	Annual	53,599	55,739	57,977	60,290	62,700	65,209
49	Coordinator Office of Neigh Customer Resp. Team Superv. Planner III Emergency Management Coordinator	Annual	54,952	57,141	59,429	61,790	64,275	66,833
50	Communications Specialist Senior Accountant	Annual	56,305	58,543	60,905	63,340	65,873	68,505
51	Web Developer	Annual	57,707	60,019	62,430	64,914	67,521	70,227
52	Associate Traffic Engineer Public Works Administrative Manager Development Review Engineer	Annual	59,183	61,544	64,004	66,562	69,219	71,998
53	Network Administrator	Annual	60,659	63,069	65,603	68,235	70,965	73,794
54	PW Maintenance Supervisor	Annual	62,159	64,643	67,226	69,932	72,736	75,639
55	Capital Projects Manager I GIS Specialist Human Services Manager City Clerk	Annual	63,709	66,267	68,924	71,679	74,556	77,533
56	Parks Superintendent Recreation Superintendent Permit Services Manager	Annual	65,332	67,940	70,645	73,474	76,401	79,476
57	Database Administrator	Annual	66,956	69,637	72,416	75,319	78,320	81,468
58	Assistant City Attorney	Annual	68,628	71,359	74,212	77,188	80,288	83,486
59	Building Official Economic Development Program Mgr Finance Manager Capital Projects Manager II Surface Water & Env Svcs Mgr Traffic Engineer	Annual	70,350	73,179	76,082	79,132	82,305	85,576

City of Shoreline
 Range Placement Table
 2.5% Between Ranges; 4% Between Steps
 Revised Draft Salary Survey

Salary Table 01 - Exempt

Range	Title	Salary	Step 1	Step 2	Step 3	Step 4	Step 5	Maximum Step 6
60		Annual	72,097	74,975	77,976	81,100	84,346	87,716
61		Annual	73,917	76,869	79,943	83,141	86,462	89,930
62	Information Systems Manager Asst PADS Director	Annual	75,762	78,812	81,960	85,232	88,627	92,169
63		Annual	77,631	80,755	83,977	87,347	90,840	94,481
64	Aurora Corridor Project Manager	Annual	79,599	82,772	86,093	89,537	93,103	96,842
65		Annual	81,567	84,838	88,233	91,750	95,440	99,253
66	City Engineer PW Operations Manager	Annual	83,609	86,954	90,447	94,063	97,826	101,737
67		Annual	85,724	89,143	92,710	96,424	100,286	104,271
68		Annual	87,839	91,357	94,997	98,810	102,770	106,878
69		Annual	90,053	93,644	97,383	101,294	105,329	109,559
70		Annual	92,292	95,981	99,843	103,828	107,985	112,290
71		Annual	94,604	98,392	102,328	106,411	110,666	115,094
72		Annual	96,990	100,852	104,886	109,092	113,446	117,972
73		Annual	99,400	103,385	107,518	111,822	116,275	120,924
74		Annual	101,885	105,943	110,199	114,602	119,202	123,949
75		Annual	104,443	108,625	112,954	117,480	122,178	127,049

City of Shoreline
 Range Placement Table
 2.5% Between Ranges; 4% Between Steps
 January 1, 2005

Salary Table 02 - Non-Exempt

Range	Title	Hourly	Maximum					
		Rate	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
1		Hourly	8.07	8.40	8.73	9.07	9.44	9.82
2		Hourly	8.28	8.60	8.94	9.30	9.66	10.05
3		Hourly	8.47	8.81	9.17	9.53	9.91	10.31
4		Hourly	8.68	9.04	9.39	9.77	10.16	10.57
5		Hourly	8.90	9.26	9.64	10.02	10.42	10.83
6		Hourly	9.13	9.48	9.87	10.26	10.68	11.10
7		Hourly	9.37	9.73	10.12	10.53	10.95	11.39
8		Hourly	9.60	9.98	10.37	10.80	11.22	11.67
9	Lifeguard/Instructor II	Hourly	9.83	10.23	10.63	11.06	11.51	11.97
10		Hourly	10.09	10.49	10.90	11.34	11.79	12.26
11		Hourly	10.32	10.75	11.18	11.62	12.09	12.57
12		Hourly	10.58	11.01	11.46	11.91	12.39	12.89
13		Hourly	10.86	11.29	11.74	12.22	12.70	13.21
14		Hourly	11.13	11.57	12.04	12.52	13.02	13.54
15		Hourly	11.40	11.86	12.33	12.83	13.34	13.87
16		Hourly	11.70	12.17	12.65	13.15	13.68	14.23
17		Hourly	11.99	12.46	12.96	13.48	14.03	14.58
18	Senior Lifeguard	Hourly	12.28	12.77	13.28	13.81	14.37	14.95
19		Hourly	12.58	13.09	13.61	14.16	14.72	15.31
20		Hourly	12.90	13.42	13.95	14.52	15.10	15.70
21		Hourly	13.22	13.75	14.31	14.88	15.47	16.10
22		Hourly	13.56	14.10	14.66	15.26	15.86	16.50
23		Hourly	13.90	14.45	15.03	15.63	16.26	16.91

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps
January 1, 2005

Salary Table 02 - Non-Exempt

Range	Title	Hourly	Maximum					
		Rate	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
24		Hourly	14.25	14.81	15.41	16.02	16.66	17.33
25		Hourly	14.59	15.18	15.79	16.43	17.08	17.76
26		Hourly	14.96	15.56	16.18	16.83	17.50	18.21
27	Teen Program Assistant Recreation Assistant I	Hourly	15.34	15.95	16.60	17.27	17.95	18.66
28		Hourly	15.73	16.36	17.01	17.69	18.40	19.13
29	Administrative Assistant I	Hourly	16.12	16.77	17.44	18.13	18.86	19.61
30		Hourly	16.52	17.18	17.87	18.59	19.32	20.10
31	Recreation Assistant II Park Maintenance Wrkr I	Hourly	16.93	17.62	18.32	19.05	19.81	20.60
32	Public Wks. Maint. Worker I	Hourly	17.36	18.06	18.78	19.52	20.31	21.12
33	Finance Technician Administrative Assistant II	Hourly	17.80	18.51	19.24	20.02	20.81	21.65
34	Technical Assistant	Hourly	18.24	18.97	19.73	20.52	21.33	22.19
35	Capital Projects Technician Accounts Payable/Payroll Technician Park Maintenance Wrkr II	Hourly	18.69	19.44	20.21	21.03	21.87	22.74
36		Hourly	19.17	19.93	20.73	21.55	22.41	23.31
37	Public Wks. Maint. Worker II Administrative Assistant III	Hourly	19.63	20.42	21.24	22.09	22.97	23.89
38	Payroll Officer	Hourly	20.12	20.92	21.76	22.63	23.55	24.48
39	Senior Park Maint Worker Facilities Maint. Worker II	Hourly	20.62	21.45	22.32	23.20	24.14	25.09
40	Project Inspector I Engineering Technician	Hourly	21.14	22.00	22.87	23.79	24.74	25.73

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps
January 1, 2005

Salary Table 02 - Non-Exempt

Range	Title	Hourly	Maximum					
		Rate	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
41	CRT Representative Surface Water Quality Specialist	Hourly	21.68	22.55	23.45	24.39	25.35	26.37
42	Deputy City Clerk Sr. Public Works Maint. Worker Records and Information Manager	Hourly	22.22	23.11	24.03	24.99	25.98	27.03
43	Environmental Educator Right-of-Way Inspector	Hourly	22.78	23.69	24.63	25.62	26.64	27.71
44	Code Enforcement Officer Plans Examiner I	Hourly	23.34	24.28	25.25	26.25	27.31	28.39
45	Planner II	Hourly	23.92	24.88	25.88	26.92	27.99	29.12
46	Recreation Coordinator Project Inspector II	Hourly	24.52	25.51	26.53	27.58	28.69	29.84
47	Computer/Network Specialist	Hourly	25.15	26.15	27.20	28.28	29.41	30.59
48	Plans Examiner II Combination Inspector	Hourly	25.77	26.80	27.87	28.99	30.14	31.35
49	Facilities Supervisor	Hourly	26.42	27.47	28.57	29.71	30.90	32.13
50		Hourly	27.07	28.15	29.28	30.45	31.67	32.94
51		Hourly	27.74	28.86	30.01	31.21	32.46	33.76
52	Plans Examiner III	Hourly	28.45	29.59	30.77	32.00	33.28	34.61
53		Hourly	29.16	30.32	31.54	32.81	34.12	35.48
54		Hourly	29.88	31.08	32.32	33.62	34.97	36.36
55		Hourly	30.63	31.86	33.14	34.46	35.84	37.28
56		Hourly	31.41	32.66	33.96	35.32	36.73	38.21
57		Hourly	32.19	33.48	34.82	36.21	37.65	39.17
58		Hourly	32.99	34.31	35.68	37.11	38.60	40.14
59		Hourly	33.82	35.18	36.58	38.04	39.57	41.14
60		Hourly	34.66	36.05	37.49	38.99	40.55	42.17

City of Shoreline
 Range Placement Table
 2.5% Between Ranges; 4% Between Steps
 January 1, 2005

Salary Table 02 - Non-Exempt

Range	Title	Hourly	Maximum					
		Rate	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
61		Hourly	35.54	36.96	38.43	39.97	41.57	43.24
62		Hourly	36.42	37.89	39.40	40.98	42.61	44.31
63		Hourly	37.32	38.82	40.37	41.99	43.67	45.42
64		Hourly	38.27	39.79	41.39	43.05	44.76	46.56
65		Hourly	39.21	40.79	42.42	44.11	45.88	47.72
66		Hourly	40.20	41.80	43.48	45.22	47.03	48.91
67		Hourly	41.21	42.86	44.57	46.36	48.21	50.13
68		Hourly	42.23	43.92	45.67	47.50	49.41	51.38
69		Hourly	43.29	45.02	46.82	48.70	50.64	52.67
70		Hourly	44.37	46.14	48.00	49.92	51.92	53.99
71		Hourly	45.48	47.30	49.20	51.16	53.20	55.33
72		Hourly	46.63	48.49	50.43	52.45	54.54	56.72
73		Hourly	47.79	49.70	51.69	53.76	55.90	58.14
74		Hourly	48.98	50.93	52.98	55.10	57.31	59.59
75		Hourly	50.21	52.22	54.30	56.48	58.74	61.08

Salary Ranges for Classifications on the Leadership Team						
Range	Title		Minimum Salary	Maximum Salary		
64	Communications & IR Director	Annual	79,599	96,842		
65			81,567	99,253		
66			83,609	101,737		
67			85,724	104,271		
68			Human Resources Director	Annual	87,839	106,878
69	90,053	109,559				
70	Assistant City Manager	Annual	92,292	112,290		
71			94,604	115,094		
72			Finance Director Parks, Rec & Cultural Services Director Planning & Devel. Svcs. Director Public Works Director	Annual	96,990	117,972
73	City Attorney	Annual			99,400	120,924
74					Deputy City Manager	Annual
75						

The City Manager determines actual annual salary using the following criteria:

- Length of employment in the position
- Performance and Work Plan Achievement
- Results of the employees annual performance evaluation
- The City's annual market adjustment

2006 PRCS Proposed Fee Schedule

2006 Parks Fee Schedule Part 1 of 4 (Page 1 of 4)		
2006 Proposed Park Facility Rental and Drop-in Fee Schedule		
Fee	2006 Resident Rate	2006 Non-Resident Rate
Outdoor Rental Fees:		
Picnic Shelters – (same for all groups)		
Half Day	\$40	\$44.00
Full Day	\$60	\$66.00
Athletic Fields		
Lights (determined by dusk schedule)	\$14.50	\$14.50
Senior/Youth League Game and/or Practice	\$3.00	\$3.50
Adult Practice	\$13.00	\$14.50
Adult League	\$25.00	\$27.50
Indoor Rental Fees:		
Richmond Highlands (same for all groups) –		
Maximum Attendance 214		
Entire Building (including building monitor)	\$50.00	\$55.00
Gym Only	\$40.00	\$44.00
Café/Game Room	\$40.00	\$44.00
Spartan Recreation Center		
Spartan Recreation Center Fees for Youth Organizations		
Multi-Purpose Room 1	\$10.00	\$11.00
Multi-Purpose Room 1 w /Kitchen	\$16.00	\$17.50
Multi-Purpose Room 2	\$10.00	\$11.00
Multi-Purpose Room 2 w /Kitchen	\$16.00	\$17.50
Gymnastics Room	\$10.00	\$11.00
Dance Room	\$10.00	\$11.00
Gym-One Court	\$15.00	\$16.50
Entire Gym	\$30.00	\$33.00
Entire Facility	\$77.00	\$85.00
Basic Party Package (Includes 8 People)	\$80.00	\$86.00
Extra Individual	\$1.50	\$1.50
Deluxe Party Package (Includes 8 People)	\$180.00	\$186.00
Custom Party Package (Includes 8 People)	\$230.00	\$236.00
Extra Individual	\$9.00	\$9.00
Spartan Recreation Center Fees for Adult Groups:		
Multi-Purpose Room 1	\$20	\$22.00
Multi-Purpose Room 1 w /Kitchen	\$29	\$32.00
Multi-Purpose Room 2	\$20	\$22.00
Multi-Purpose Room 2 w /Kitchen	\$29	\$32.00
Gymnastics Room	\$20	\$22.00
Dance Room	\$20	\$22.00
Gym-One Court	\$29	\$32.00
Entire Gym	\$55	\$60.00
Entire Facility	\$105	\$115.00
*Rentals outside the normal operating hours of the Spartan Gym may require an additional supervision fee. (See Below)		
Other Indoor Rental Fees:		
Damage Deposit: (refundable)	\$175	\$175.00
Supervision Fee (if applicable)	\$16.00	\$16.00

2006 Parks Fee Schedule Part 2 of 4 (Page 2 of 4)		
2006 Proposed Park Facility Rental and Drop-in Fee Schedule		
Fee	2006 Resident Rate	2006 Non-Resident Rate
Daily Rates	Not to Exceed \$700.00/Day	Not to Exceed \$700.00/Day
Spartan Gym Tarp Installation	\$55.00	\$55.00
Concession / Admission / Sales During Indoor Facility Use:	Not to exceed \$100/day	Not to exceed \$100/day
20% of the gross revenue collected will be remitted to the City of Shoreline if concession sales are charged on-site by the individuals or organizations renting a City-owned facility.		
20% of the gross revenue collected will be remitted to the City of Shoreline if spectator admissions are charged on-site by the individuals or organizations renting a City-owned facility.		
20% of the gross amount will be remitted to the City of Shoreline if an individual or organization rents a City facility for a clinic, camp, or a class where the participants are charged a fee.		
Any individual or organization that is required to pay concession / admission fee must complete the appropriate permit application.		
Concession/Admission/Sales Fees may be modified at the discretion of the Director of Shoreline Parks and Recreation.		
Drop-In Fees:		
Showers Only	\$1	\$1.00
Youth Drop-In	\$1	\$1.00
Youth Drop-In Ten Punch Card	\$8	\$9.00
Youth Drop-In Three Month Pass	\$20	\$22.00
Adult Drop-In	\$20	\$250.00
Adult Drop-In Ten Punch Card	\$18	\$22.00
Adult Drop-In Three Month Pass	\$46	\$50.00

2006 Parks Fee Schedule Part 3 of 4 (Page 3 of 4)

2006 Proposed Aquatics Drop-in Fee Schedule

Drop in Fees	Proposed 2006 Resident Rate	Proposed 2006 Non-Resident Rate
Adult	\$3.25	\$3.75
Child/Senior/Disabled	\$2.25	\$2.50
Family	\$8.00	\$9.00
Adult - Real Deal	\$1.50	\$2.00
Child/Senior/Disabled - Real Deal	\$1.00	\$1.25
Adult - 10 punch	\$26.00	\$30.00
Child/Senior/Disabled - 10 Punch	\$18.00	\$22.00
Family - 10 Punch	\$64.00	\$72.00
1 Month		
Adult - 1 mo	\$44.00	\$48.00
Child/Senior/Disabled - 1 mo	\$26.00	\$28.50
Family -1 mo	\$108.00	\$121.00
3 Month		
Adult -3 month	\$117.00	\$135.00
Child/Senior/Disabled - 3 mo	\$78.00	\$99.00
Family -3 mo	\$234.00	\$270.00
6 Month		
Adult -6 month	\$189.00	\$202.00
Child/Senior/Disabled - 6 mo	\$135.00	\$148.00
Family -6 mo	\$378.00	\$405.00
1 Year Pass		
Adult -	\$330.00	\$354.00
Child/Senior/Disabled	\$236.00	\$259.00
Family	\$661.00	\$708.00

2006 Parks Fee Schedule Part 4 of 4 (Page 4 of 4)		
2006 Proposed Aquatics Lesson and Rental Fee Schedule		
Lesson Program	Proposed 2006 Resident Rate	Proposed 2006 Non-Resident Rate
Parent & Tot	\$4.25	\$4.75
Preschool (1-5)	\$4.25	\$4.75
Youth (1&2)	\$4.25	\$4.75
Youth (3-7)	\$4.25	\$4.75
Adult	\$4.25	\$4.75
Water /Fitness-Adults	\$4.25	\$4.75
Water Fitness- Adults10x	\$36.00	\$40.00
Water Fitness Senior	\$3.00	\$3.75
Water Fitness Seniors10x	\$24.00	\$28.00
Arthritis - Adults	\$3.50	\$3.75
Arthritis - Adults 10x	\$35.00	\$37.50
Arthritis-Seniors	\$3.50	\$3.75
Arthritis - Adults 10x	\$35.00	\$37.50
Other Programs		
Swim Day Camp	\$90.00	\$100.00
Gators Swim /Dive 7 Wks	\$100.00	\$110.00
Rentals		
School Dist: Per 60 Kids/per Hour (non-agreement)	\$30.00	NA
Rentals On-Going (non-swim team)	\$55.00	NA
Swim Team Per/ Lane/Hr	\$8.00	NA
Public Rentals per Hour		
1-60	\$90.00	\$100.00
61-150	\$125.00	\$145.00

2006 Proposed Planning and Development Service Fee Schedule

City of Shoreline Planning and Development Services 2006 Proposed Fee Schedule (Page 1 of 4)			2006 Proposed Fees
Type of Permit Application			\$127 Per Hour
Appeals	Hourly Rate		\$390
Accessory Dwelling Unit	Hourly Rate	1 Hour Minimum	\$127
Adult Family Home	Hourly Rate	2 1/2 Hour Minimum	\$318
Building Permit		As specified in 3.01.010(B) minimum fee is \$127	
Plan Review		65% of the Building Permit Fee	
All Other Plan Reviews or Work	Hourly Rate	1 Hour Minimum	\$127
Building Permit Fee for Work Commenced Without a Building Permit		Twice the Applicable Permit Fee	
Continuation and/or Minor Alteration of Nonconforming Use	Hourly Rate	1 Hour Minimum	\$127
Clearing and Grading Permit	Hourly Rate	3 Hour Minimum	\$381
Home Occupation, Bed and Breakfast, Boarding House	Hourly Rate	1 Hour Minimum	\$127
Interpretation of Development Code	Hourly Rate	1 Hour Minimum	\$127
Mechanical:			
Residential Furnace	Hourly Rate	1 Hour Minimum	\$127
Residential Fireplace (up to two)	Hourly Rate	1 Hour Minimum	\$127
Commercial Mechanical	Hourly Rate	3 Hour Minimum	\$381
All Other Mechanical (Residential and Commercial)	Hourly Rate	1 Hour Minimum	\$127
Planned Action Determination	Hourly Rate	1 Hour Minimum	\$127
Plumbing:			
Plumbing Systems Base (including 4 fixtures), \$10 per fixture over 4	Hourly Rate	1 Hour Minimum	\$127
Gas Piping Systems Base (including 4 outlets), \$10 per outlet over 4	Hourly Rate	1 Hour Minimum	\$127
Backflow Prevention Device Base (including 4 devices), \$10 per device over 4	Hourly Rate	1 Hour Minimum	\$127
Right-of-Way:			
All Work	Hourly Rate	1 Hour Minimum	\$127
Sign Permit	Hourly Rate	2 Hour Minimum	\$254
Temporary Use Permit (TUP)	Hourly Rate	2 Hour Minimum	\$254
Variance from Engineering Standards	Hourly Rate	3 Hour Minimum	\$381
Conditional Use Permit	Hourly Rate	30 Hour Minimum plus	\$3,810
Critical Areas Reasonable Use Permit (CARUP)	Hourly Rate	8 Hour Minimum	\$1,016
		Public Hearing	\$1,950
Critical Areas Special Use Permit (CASUP)	Hourly Rate	8 Hour Minimum	\$1,016
		Public Hearing	\$1,950
Environmental Review:			
Environmental Checklist (SEPA):			
Single-Family	Hourly Rate	10 Hour Minimum	\$1,270
Multi-family / Commercial	Hourly Rate	15 Hour Minimum	\$1,905
Environmental Impact Statement Review	Hourly Rate	35 Hour Minimum	\$4,445

City of Shoreline Planning and Development Services 2006 Proposed Fee Schedule (Page 2 of 4)		2006 Proposed Fees
Master Plan	Hourly Rate 60 Hour Minimum	\$7,620
	Public Hearing	\$1,950
Rezone	Hourly Rate 60 Hour Minimum plus	\$7,620
	Public Hearing	\$1,950
Pre-Application for Rezone	Hourly Rate 1 Hour Minimum	\$127
SCTF Special Use Permit (SUP)	Hourly Rate 60 Hour Minimum	\$7,620
	Public Hearing	\$1,950
Shoreline CUP	Hourly Rate 30 Hour Minimum	\$3,810
Shoreline Exemption	Hourly Rate 2 Hour Minimum	\$254
Shoreline Substantial Development:		
Substantial Development Permit (based on valuation)		
up to \$10,000	Hourly Rate 15 Hour Minimum	\$1,905
\$10,000 to \$500,000	Hourly Rate 34 Hour Minimum	\$4,318
over \$500,000	Hourly Rate 60 Hour Minimum	\$7,620
Shoreline Variance	Hourly Rate 30 Hour Minimum plus	\$3,810
	Public Hearing (if required)	\$1,950
Site Specific Comprehensive Plan Amendment	Hourly Rate 60 Hour Minimum	\$7,620
	Public Hearing	\$1,950
Pre-Application Meeting	Hourly Rate 1 Hour Minimum	\$127
SEPA Checklist	Hourly Rate 15 Hour Minimum	\$1,905
Special Use Permit	Hourly Rate 50 Hour Minimum plus	\$6,350
	Public Hearing	\$1,950
Street Vacation	Hourly Rate 40 Hour Minimum plus	\$5,080
	Public Hearing	\$1,950
Subdivisions:		
Binding Site Plan	Hourly Rate 6 Hour Minimum	\$762
Lot Line Adjustment	Hourly Rate 5 Hour Minimum	\$635
Preliminary Short Plat	Hourly Rate 30 Hour Minimum for two-lot short plat	\$3,810
	Hourly Rate 3 Hours for each additional lot plus	\$381
	Public Hearing (if required)	\$1,950
Final Short Plat	Hourly Rate 8 Hour Minimum	\$1,016
Site Development (Engineering Plans Review and Inspections)	Hourly Rate 12 Hour Minimum	\$1,524
Short Plat Change	Hourly Rate 12 Hour Minimum	\$1,524

City of Shoreline Planning and Development Services 2006 Proposed Fee Schedule (Page 3 of 4)		2006 Proposed Fees
Preliminary Subdivision	Hourly Rate 38 Hour Minimum	\$4,826
	\$34 Per Lot	\$34
	Public Hearing	\$1,950
Final Subdivision	Hourly Rate 30 Hours Minimum plus	\$3,810
	\$21 per lot	\$21
Zoning Variances	Hourly Rate 30 Hour Minimum plus	\$3,810
	Public Hearing (if required)	\$1,950
All Other Work:		
All Other Fees Per Hour	Hourly Rate 1 Hour Minimum	\$127
Fire Permit Fees		
Automatic Fire Alarm System:		
Existing System:		
New or relocated devices up to 5	Hourly Rate 1 Hour Minimum	\$127
New or relocated devices 6 up to 12 devices	Hourly Rate 3 Hour Minimum	\$381
Each additional new or relocated device over 12	Per Device \$5 per device	
New System	Hourly Rate 4 Hour Minimum plus	\$508
Each additional new or relocated device over 30	\$5 per device	
Fire Extinguishing Systems:		
Commercial Cooking Hoods:		
1 to 12 flow points	Hourly Rate 3 Hour Minimum	\$381
More than 12	Hourly Rate 4 Hour Minimum	\$508
Other Fixed System Locations	Hourly Rate 4 Hour Minimum	\$508
Fire Pumps		
Commercial Systems	Hourly Rate 4 Hour Minimum	\$508
Commercial Flammable/Combustible Liquids:		
Aboveground Tank Installations (first tank)	Hourly Rate 2 Hour Minimum (first tank)	\$254
Underground Tank Installations:		
First Tank	Hourly Rate 2 Hour Minimum (first tank)	\$254
Additional tank	Hourly Rate 1 Hour Minimum (additional)	\$127
Underground Tank Piping (with new tank)	Hourly Rate 2 Hour Minimum (with new tank)	\$254
Underground Tank Piping Only (Vapor Recovery)	Hourly Rate 3 Hour Minimum (vapor recovery)	\$381
Underground Tank Removal:		
First tank	Hourly Rate 2 Hour Minimum	\$254
Additional	\$65 per additional tank	\$65
Compressed Gas Systems (Exception: medical gas systems require a City plumbing permit)		
Excess of quantities in table 105.6.9	Hourly Rate 2 Hour Minimum	\$254

City of Shoreline Planning and Development Services 2006 Proposed Fee Schedule (Page 4 of 4)		2006 Proposed Fees
High-Piled Storage:		
Class I – IV Commodities:		
501 – 2,500 square feet	Hourly Rate 2 Hour Minimum	\$254
2,501 – 12,000 square feet	Hourly Rate 3 Hour Minimum	\$381
Over 12,000 square feet	Hourly Rate 4 Hour Minimum	\$508
High Hazard Commodities:		
501 – 2,500 square feet	Hourly Rate 3 Hour Minimum	\$381
Over 2,501 square feet	Hourly Rate 5 Hour Minimum	\$635
Underground Fire Mains and Hydrants	Hourly Rate 3 Hour minimum	\$381
Industrial Ovens:		
Class A or B Furnaces	Hourly Rate 2 Hour Minimum	\$254
Class C or D Furnaces	Hourly Rate 4 Hour Minimum	\$508
LPG (Propane) Tanks:		
Commercial 500 Gallon Capacity	Hourly Rate 2 Hour Minimum	\$254
Commercial 500+ Gallon Capacity	Hourly Rate 3 Hour Minimum	\$381
Commercial, Temporary	Hourly Rate 1 Hour Minimum	\$127
Residential 0 - 500 Gal Capacity	Hourly Rate 1 Hour Minimum	\$127
Spray Booth	Hourly Rate 4 Hour Minimum	\$508
Sprinkler Systems (each riser):		
New Systems	Hourly Rate 5 Hour Minimum plus \$3 \$3 per head	\$635
Existing System:		
1 – 10 heads	Hourly Rate 3 Hour Minimum	\$381
11 – 20 heads	Hourly Rate 4 Hour Minimum	\$508
More than 20 heads	Hourly Rate 5 Hour Minimum plus \$3 \$3 per head	\$635
Residential (R-3) 13-D System:		
1 - 30 heads	Hourly Rate 3 Hour Minimum plus \$3 \$3 per head	\$381
More than 30 heads	Hourly Rate 3 Hour Minimum plus \$3 \$3 per head	\$381
Voluntary 13-D systems in <4800 gross sf residences when not required otherwise	Hourly Rate 1 Hour Minimum	\$127
Standpipe Systems	Hourly Rate 4 Hour Minimum	\$508
Temporary Tents and Canopies	Hourly Rate 1 Hour Minimum	\$127
Additional Fees:		
Projects that exceed the normal limits of anticipated work hours required for plans review or inspections because of scale or complexity may be assessed additional fees. All fees are calculated at an hourly rate of \$127, minimum one hour.		
	Hourly Rate 1 Hour Minimum	\$127
Reinspection fees may be assessed if work is incomplete, corrections not completed or the allotted time is depleted. Fees will be assessed at \$127 per hour, minimum one hour.		
	Hourly Rate 1 Hour Minimum	\$127

2006 Proposed Public Records Fee Schedule		
Public Records	Proposed 2006 Fee	Basis
Publications Copied on the Copier - if more than five pages	\$0.15	Per Page
Materials Provided on Computer Diskettes	\$1.50	Per Disk
Publication on CD	\$3.00	Per CD
Video Tapes	\$12.00	Per Tape
Audio Tapes	\$2.00	Per Tape
Photos/Slides	\$2.00 - 21.00	depending on size and process
Maps: Tabloid and Letter Size	\$1.50	Per Map
Maps Larger than 11 inches by 17 inches	\$1.50	Per Square Foot
Large Copies (24 inches by 36 inches)	\$3.00	Per Copy
Mylar Sheets	\$5.30	Per Sheet
Clerk Certification	\$1.00	Per Document
Custom GIS Mapping and Data Requests	\$75 Per Hour (1 Hour Minimum)	Per Hour
Financial Fees		
Insufficient funds or a closed account shall be assessed a collection fee	\$25.00	

2006 Surface Water Management Rate Table

Rate Category	Percent Impervious Surface	Annual Service Charge	Per Unit	6% Utility Tax	Fee + Utility Tax
Residential: Single-family home		\$111	Parcel	\$6.66	\$117.66
Very Light	Less than or equal to 10%	\$111	Parcel	\$6.66	\$117.66
Light	More than 10%, less than or equal to 20%	\$259	Acre	\$15.54	\$274.53
Moderate	More than 20%, less than or equal to 45%	\$534	Acre	\$32.01	\$565.54
Moderately Heavy	More than 45%, less than or equal to 65%	\$1,036	Acre	\$62.16	\$1,098.12
Heavy	More than 65%, less than or equal to 85%	\$1,313	Acre	\$78.81	\$1,392.26
Very Heavy	More than 85%, less than or equal to 100%	\$1,720	Acre	\$103.23	\$1,823.67
Minimum Rate		\$111		\$6.66	\$117.66

There are two types of service charges: The flat rate and the sliding rate.

*The flat rate service charge of \$111 a year applies to single family homes and parcels with less than 10% impervious surface.

*The sliding rate service charge applies to all other properties in the service area. The sliding rate is calculated by measuring the amount of impervious surface on each parcel and multiplying the appropriate rate by total acreage.

Several special rate categories will automatically be assigned to those who qualify.

*An exemption for any home owned and occupied by a low income senior citizen determined by the assessor to qualify under RCW 84.36.381.

*A discount for any parcel served by a City approved retention/detention (R/D) facility maintained by the owner.

*A discount for any parcel, or part parcel officially designated as open space.

Categories with Retention/Detention Facilities

The following categories are eligible for reduced rates if they have an approved retention/detention facility.

Rate Category	Discount	Annual Service Charge	Per Unit	6% Utility Tax	Fee + Utility Tax
Residential: Single-Family Home	50%	\$55.50	Parcel	\$3.33	\$58.83
Very Light	50%	\$55.50	Parcel	\$3.33	\$58.83
Light	57%	\$111.00	Acre	\$6.66	\$117.66

Alternative Mobile Home Park Charge

Mobile Home Park Assessment can be the lower of the appropriate rate category or the number of mobile home spaces multiplied by the single-family residential rate.

Rate Adjustments:

Any person receiving a bill may file a request for a rate adjustment within two years of the billing date. (Filing a request will not extend the payment period)

Property owners should file a request for a change in the rate assessed if:

- *The property acreage is incorrect;
- *The measured impervious surface is incorrect;
- *The property is charged a sliding fee when the fee should be flat;
- *The person or property qualifies for an exemption or discount; or
- *The property is wholly or in part outside the service area.



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Comparative Budget Worksheet By Object

Object	Department	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
Department 11 City Manager												
<i>Revenue Accounts</i>												
3699000 - Miscellaneous Revenue		0	0	0	0	0	0	0	0	0	0.00	0.00
Total Revenue Accounts:		0	0	0	0	0	0	0	0	0	0.00	0.00
Department 12 City Clerk												
<i>Revenue Accounts</i>												
3216000 - Buss Lic-Professional/Occupntl		24,480	24,480	3,140	24,480	24,480	0	24,480	0	24,480	0.00	0.00
3216001 - Buss Lic-Adult Entertainers		0	0	12,925	0	0	0	0	0	0	0.00	0.00
3216002 - Buss Lic-Second Hand Dealers		0	0	0	0	0	0	0	0	0	0.00	0.00
3217000 - Buss Lic - Amusements		0	0	0	0	0	0	0	0	0	0.00	0.00
3218000 - Buss Lic - Penalties		50	50	32	50	50	0	50	0	50	0.00	0.00
3415200 - Franchise Reimbursements-cable		0	0	0	0	0	0	0	0	0	0.00	0.00
3458900 - Hearing Examiner Appeal Fee		1,500	1,500	1,140	1,500	1,520	0	1,520	0	1,520	20.00	1.33
Total Revenue Accounts:		26,030	26,030	17,237	26,030	26,050	0	26,050	0	26,050	20.00	0.07
Department 14 Health and Human Services												
<i>Revenue Accounts</i>												
3331000 - CDBG Grant Allocation		81,906	121,906	43,801	101,514	84,724	0	84,724	0	84,724	-37,182.00	-30.50
3332000 - CDBG Grant Administration		43,101	43,101	31,430	38,858	40,658	0	40,658	0	40,658	-2,443.00	-5.66
3360626 - Criminal Justice-Special Prgrms		14,245	14,245	10,756	14,245	14,569	0	14,569	0	14,569	324.00	2.27
3360694 - Liquor Excise Tax		4,114	4,114	3,197	4,114	4,127	0	4,127	0	4,127	13.00	0.31
3360695 - Liquor Board Profits		7,700	7,700	4,118	7,700	7,781	0	7,781	0	7,781	81.00	1.05
Total Revenue Accounts:		151,066	191,066	93,302	166,431	151,859	0	151,859	0	151,859	-39,207.00	-20.52
Department 15 City Attorney												
<i>Revenue Accounts</i>												
3360626 - Criminal Justice-Special Prgrms		0	0	0	0	0	0	0	0	0	0.00	0.00
3379000 - Interlocal Government-Other		0	0	0	0	0	0	0	0	0	0.00	0.00
Total Revenue Accounts:		0	0	0	0	0	0	0	0	0	0.00	0.00
Department 16 Finance												
<i>Revenue Accounts</i>												
3414300 - Financial/Accounting Services		1,800	1,800	900	1,800	1,800	0	1,800	0	1,800	0.00	0.00
3699000 - Miscellaneous Revenue		0	0	263	203	0	0	0	0	0	0.00	0.00
Total Revenue Accounts:		1,800	1,800	1,163	2,003	1,800	0	1,800	0	1,800	0.00	0.00
Department 17 City Wide												
<i>Revenue Accounts</i>												
3080000 - Budgeted Beginning Fund Balance		4,852,100	5,375,396	0	0	505,000	1,340,852	1,845,852	0	1,845,852	-3,529,544.00	-65.66
3111000 - Property Tax		6,814,672	6,814,672	3,603,876	6,814,672	6,935,415	0	6,935,415	0	6,935,415	120,743.00	1.77
3111100 - Property Tax-1997		0	0	0	0	0	0	0	0	0	0.00	0.00
3131000 - Local Sales & Use Taxes		5,500,000	5,500,000	3,404,543	5,700,000	5,785,500	0	5,785,500	0	5,785,500	285,500.00	5.19

Comparative Budget Worksheet By Object

Object	2005		2005		2006		2006		2006		2006		Change in Budget	Pct Chg
	Adopted Budget	Current Budget	YTD Actuals	Current Year Est.	Dept Request	Service Package	Proposed Budget	Base Budget	Final Budget	Budget	Budget	Budget		
3137100 - Local Criminal Justice Funding	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00
3164200 - Private Utility, Tax-Water	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00
3164300 - Private Utility, Tax-Gas	610,000	610,000	538,464	784,235	850,000	850,000	850,000	850,000	850,000	850,000	850,000	240,000.00	39.34	39.34
3164500 - Private Utility, Tax-Garbage	300,000	300,000	215,319	300,000	331,000	331,000	331,000	331,000	331,000	331,000	331,000	31,000.00	10.33	10.33
3164600 - Private Utility, Tax-Cable	84,000	84,000	59,709	84,000	96,000	96,000	96,000	96,000	96,000	96,000	96,000	12,000.00	14.28	14.28
3164701 - Priv Util Tax-Tele,Cell,Pager	1,320,000	1,320,000	960,759	1,400,000	1,480,000	1,480,000	1,480,000	1,480,000	1,480,000	1,480,000	1,480,000	160,000.00	12.12	12.12
3167800 - Utility Tax-Storm Drainage	149,532	149,532	79,157	149,532	162,500	162,500	162,500	162,500	162,500	162,500	162,500	12,968.00	8.67	8.67
3172000 - Leasehold Excise Tax	5,000	5,000	0	5,000	2,500	2,500	2,500	2,500	2,500	2,500	2,500	-2,500.00	-50.00	-50.00
3172001 - City Leasehold Excise Tax	1,000	1,000	336	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0.00	0.00	0.00
3175100 - Punch Boards/Pull Tabs	288,000	288,000	131,620	288,000	236,000	236,000	236,000	236,000	236,000	236,000	236,000	-52,000.00	-18.05	-18.05
3175200 - Bingo/Raffles	44,000	44,000	22,371	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	0.00	0.00	0.00
3175300 - Amusement Games	500	500	227	500	500	500	500	500	500	500	500	0.00	0.00	0.00
3175400 - Card Games	2,650,000	2,650,000	1,400,047	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000	0.00	0.00	0.00
3219101 - Franchise Fee - Cable	420,000	420,000	242,795	420,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	60,000.00	14.28	14.28
3219102 - Franchise Fee - Electric	700,000	700,000	722,609	850,000	850,000	850,000	850,000	850,000	850,000	850,000	850,000	150,000.00	21.42	21.42
3219103 - Franchise Fee - Water	450,325	450,325	348,013	561,976	500,000	500,000	500,000	500,000	500,000	500,000	500,000	49,675.00	11.03	11.03
3219104 - Franchise Fee - Sewage	618,000	618,000	463,500	618,000	636,500	636,500	636,500	636,500	636,500	636,500	636,500	18,500.00	2.99	2.99
3223000 - Animal Licenses	200	200	226	200	200	200	200	200	200	200	200	0.00	0.00	0.00
3360422 - Local Government Assist (695)	36,900	36,900	36,900	36,900	0	0	0	0	0	0	0	-36,900.00	-100.00	-100.00
3360621 - MVET - Violent Crime	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00
3360625 - MVET - CJ Contracted Service	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00
3360626 - Criminal Justice-Special Prgrms	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00
3360651 - DUI/Other Criminal Just Assist	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00
3360694 - Liquor Excise Tax	201,572	201,572	156,667	201,572	202,199	202,199	202,199	202,199	202,199	202,199	202,199	627.00	0.31	0.31
3360695 - Liquor Board Profits	377,302	377,302	201,787	377,302	381,245	381,245	381,245	381,245	381,245	381,245	381,245	3,943.00	1.04	1.04
3415100 - Sales/Svc Non-Taxable	0	0	2,930	2,560	0	0	0	0	0	0	0	0.00	0.00	0.00
3487000 - Service Charges	0	0	20	20	0	0	0	0	0	0	0	0.00	0.00	0.00
3531000 - Traffic Infraction Refund	0	0	4	3	0	0	0	0	0	0	0	0.00	0.00	0.00
3575100 - Superior Court Restitution	0	0	22	22	0	0	0	0	0	0	0	0.00	0.00	0.00
3611100 - Investment Interest	157,500	157,500	158,222	250,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	142,500.00	90.47	90.47
3614000 - Interest-Cont,Note,Loan,A/R	10,000	10,000	11,264	16,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	10,000.00	100.00	100.00
3628002 - Vend Machine Proceeds-Non Tax	0	0	1,078	0	0	0	0	0	0	0	0	0.00	0.00	0.00
3630000 - Insurance Premiums/Recovery	0	0	2,524	0	0	0	0	0	0	0	0	0.00	0.00	0.00
3670100 - Donate From Priv Sourc-General	0	0	50	50	0	0	0	0	0	0	0	0.00	0.00	0.00
3691100 - Misc Revenue-Recycle Proceeds	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00
3693000 - State Asset Seizure Funds	0	0	9	0	0	0	0	0	0	0	0	0.00	0.00	0.00
3698100 - Misc-Cash Over/Short	0	0	-8,800	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	0.00	0.00	0.00
3699000 - Miscellaneous Revenue	30,000	30,000	844,420	1,160,590	1,203,841	1,203,841	1,203,841	1,203,841	1,203,841	1,203,841	1,203,841	43,251.00	3.72	3.72
3699001 - Misc Rev-Recovery of NSF Fees	0	0	25	0	0	0	0	0	0	0	0	0.00	0.00	0.00
3970000 - Operating Transfers In	1,160,590	1,160,590	844,420	1,160,590	1,203,841	1,203,841	1,203,841	1,203,841	1,203,841	1,203,841	1,203,841	43,251.00	3.72	3.72
Total Revenue Accounts:	26,781,193	27,304,489	13,600,693	22,746,134	23,683,400	1,340,852	25,024,252	25,024,252	25,024,252	25,024,252	25,024,252	-2,280,237.00	-8.35	-8.35

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
Department 18 Human Resources											
<i>Revenue Accounts</i>											
3671100 - Grants/Pldges frm Priv Sources	0	0	0	1,000	1,000	0	1,000	0	1,000	1,000.00	0.00
3699000 - Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0.00	0.00
3699002 - Misc. Rev. Flex-Plan Forfeits	0	0	168	168	0	0	0	0	0	0.00	0.00
Total Revenue Accounts:	0	0	168	1,168	1,000	0	1,000	0	1,000	1,000.00	0.00
Department 19 Customer Services											
<i>Revenue Accounts</i>											
3630000 - Insurance Premiums/Recovery	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Revenue Accounts:	0	0	0	0	0	0	0	0	0	0.00	0.00
Department 20 Police											
<i>Revenue Accounts</i>											
3137100 - Local Criminal Justice Funding	1,040,000	1,040,000	722,171	1,040,000	1,100,687	0	1,100,687	0	1,100,687	60,687.00	5.83
3311651 - Dept of Justice, Direct-LLEBG	0	0	0	0	0	0	0	0	0	0.00	0.00
3311658 - DOJ-Byrne Memorial Grant Prog.	0	0	10,003	0	0	0	0	0	0	0.00	0.00
3313000 - FEMA, Direct-Traing Reimburse	0	0	0	0	0	0	0	0	0	0.00	0.00
3331652 - Dept of Justice - JAIBG progrm	0	0	13,018	0	0	0	0	0	0	0.00	0.00
3332064 - DOH-Safety Incentive Grants	0	0	0	0	0	0	0	0	0	0.00	0.00
3332065 - Fed DOT-Intense Traff Safe Enf	0	0	0	0	0	0	0	0	0	0.00	0.00
3339701 - FEMA INDIRECT WA ST MIL DEI	0	17,995	8,613	17,995	0	0	0	0	0	-17,995.00	-100.00
3339704 - USD Homeland Sec - Through K.C	0	63,991	35,110	63,991	0	0	0	0	0	-63,991.00	-100.00
3340351 - Traffic Safety Commission	0	0	25,449	28,464	29,400	0	29,400	0	29,400	29,400.00	0.00
3340691 - WA Assoc Sheriffs/Police Chief	0	0	2,520	2,520	2,500	0	2,500	0	2,500	2,500.00	0.00
3360621 - MVET - Violent Crime	11,603	11,603	7,281	11,603	11,550	0	11,550	0	11,550	-53.00	-0.45
3360625 - MVET - CJ Contracted Service	65,155	65,155	50,373	65,155	65,155	0	65,155	0	65,155	0.00	0.00
3360626 - Criminal Justice-Special Prgrms	10,010	10,010	7,558	10,010	10,238	0	10,238	0	10,238	228.00	2.27
3360651 - DUI/Other Criminal Just Assist	9,160	9,160	6,643	9,160	9,160	0	9,160	0	9,160	0.00	0.00
3371000 - Interlocal Funding - General	0	0	23,169	27,500	0	0	0	0	0	0.00	0.00
3379000 - Interlocal Government-Other	92,012	92,012	831	64,512	92,975	0	92,975	0	92,975	963.00	1.04
3331000 - Traffic Infraction Refund	96,000	96,000	10,542	50,000	0	0	0	0	0	-96,000.00	-100.00
3599001 - Fines/Penalties-Code Violation	10,000	10,000	5,675	10,000	10,000	0	10,000	0	10,000	0.00	0.00
3699000 - Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Revenue Accounts:	1,333,940	1,415,926	928,956	1,400,910	1,331,665	0	1,331,665	0	1,331,665	-84,261.00	-5.95
Department 21 Criminal Justice											
<i>Revenue Accounts</i>											
3572300 - Public Defense Cost Reimbursmt	5,000	5,000	228	500	1,000	0	1,000	0	1,000	-4,000.00	-80.00
Total Revenue Accounts:	5,000	5,000	228	500	1,000	0	1,000	0	1,000	-4,000.00	-80.00
Department 24 Parks, Recreation, Cultural S											
<i>Revenue Accounts</i>											

Comparative Budget Worksheet By Object

Object	2005		2005		2005		2006		2006		2006		2006		Change in Budget	Pct Chg
	Adopted Budget	Current Budget	YTD Actuals	Current Year Est.	Dept Request	Service Package	Proposed Budget	Base Budget	Final Budget	Change in Budget	Pct Chg					
3219000 - Concession Permits	6,500	6,500	3,561	8,800	8,800	0	8,800	0	8,800	2,300.00	35.38					
3340460 - DSHS Grant-Adult Choices	4,500	4,500	2,250	4,500	4,500	0	4,500	0	4,500	0.00	0.00					
3360626 - Criminal Justice-Special Prgrms	14,245	14,245	10,756	14,245	14,569	0	14,569	0	14,569	324.00	2.27					
3379000 - Interlocal Government-Other	13,300	13,300	3,238	10,000	10,000	0	10,000	0	10,000	-3,300.00	-24.81					
3415000 - Sales/Services-Taxable	0	0	2	2	0	0	0	0	0	0.00	0.00					
3415100 - Sales/Svc Non-Taxable	0	0	26	25	0	0	0	0	0	0.00	0.00					
3473000 - Teen Trips	8,000	8,000	6,502	8,000	8,800	0	8,800	0	8,800	800.00	10.00					
3473001 - Teen Classes	0	0	1,067	0	4,800	0	4,800	0	4,800	4,800.00	0.00					
3473101 - Activity Fees-Lessons	151,844	151,844	148,230	159,420	159,000	0	159,000	0	159,000	7,156.00	4.71					
3473102 - Activity Fees-Fitness Classes	20,345	20,345	16,561	19,545	19,000	0	19,000	0	19,000	-1,345.00	-6.61					
3473103 - Activity Fees-Arthritis Progrm	13,507	13,507	9,722	13,272	13,507	0	13,507	0	13,507	0.00	0.00					
3473104 - Activ Fee-Admisns/Drop In Txbl	107,380	107,380	93,771	113,700	113,700	0	113,700	0	113,700	6,320.00	5.88					
3473105 - Activity Fee-One Time Rnt Txbl	55,900	55,900	44,880	55,500	55,900	0	55,900	0	55,900	0.00	0.00					
3473107 - Activity Fee-Locker Fees	2,750	2,750	1,954	2,700	2,750	0	2,750	0	2,750	0.00	0.00					
3473111 - Activity Fee-Water Sfty Course	5,500	5,500	5,355	6,500	6,500	0	6,500	0	6,500	1,000.00	18.18					
3473112 - Activity Fee-Mnthly Rent, Txbl	0	0	0	0	0	0	0	0	0	0.00	0.00					
3473113 - Activ Fee-On-Going Rnt No Tax	0	0	0	0	0	0	0	0	0	0.00	0.00					
3473201 - Athletic Field Rental-Youth	39,000	39,000	148,981	52,075	62,485	0	62,485	0	62,485	23,485.00	60.21					
3473202 - Athletic Field Rental-Adult	83,045	83,045	0	77,200	79,690	0	79,690	0	79,690	-3,355.00	-4.03					
3473203 - Athletic Field Rent-Twin Ponds	16,600	16,600	0	22,100	0	0	0	0	0	-16,600.00	-100.00					
3473204 - Rec Center Rental	14,774	14,774	0	21,200	55,500	0	55,500	0	55,500	40,726.00	275.65					
3473205 - Pic Nic Shelter Rental	7,155	7,155	0	6,560	7,000	0	7,000	0	7,000	-155.00	-2.16					
3476220 - Preschool-Sports Skills	8,800	8,800	23,505	10,300	10,300	0	10,300	0	10,300	1,500.00	17.04					
3476221 - Preschool-Arts	15,000	15,000	10,096	12,000	15,000	0	15,000	0	15,000	0.00	0.00					
3476222 - Preschool-Indoor Playground	10,000	10,000	6,748	10,000	10,000	0	10,000	0	10,000	0.00	0.00					
3476329 - Youth-Summer Playground	18,100	18,100	-80	33,200	38,300	0	38,300	0	38,300	20,200.00	111.60					
3476331 - Youth-Arts	15,000	15,000	25,603	23,000	20,000	0	20,000	0	20,000	5,000.00	33.33					
3476336 - Youth-Special Interest	4,000	4,000	55,972	10,000	3,000	0	3,000	0	3,000	-1,000.00	-25.00					
3476337 - Youth-Skyhawk Program	25,200	25,200	-13,356	50,200	40,200	0	40,200	0	40,200	15,000.00	59.52					
3476339 - Youth-Sports Skills	31,500	31,500	64,285	37,300	48,500	0	48,500	0	48,500	17,000.00	53.96					
3476340 - Youth-Health & Fitness	3,700	3,700	1,973	2,500	3,000	0	3,000	0	3,000	-700.00	-18.91					
3476440 - Adult-Drop In Sports	9,700	9,700	6,493	9,700	10,600	0	10,600	0	10,600	900.00	9.27					
3476441 - Adult-Arts	12,000	12,000	13,103	12,000	12,000	0	12,000	0	12,000	0.00	0.00					
3476442 - Adult-Sports Leagues	55,200	55,200	45,723	50,800	50,800	0	50,800	0	50,800	-4,400.00	-7.97					
3476444 - Adult-Special Interest	4,500	4,500	1,471	2,500	4,500	0	4,500	0	4,500	0.00	0.00					
3476446 - Adult-Health/Fitness	26,900	26,900	32,670	26,900	27,000	0	27,000	0	27,000	100.00	0.37					
3476447 - Adult-Dog Obedience	16,000	16,000	12,327	12,000	12,000	0	12,000	0	12,000	-4,000.00	-25.00					
3476555 - Special Rec-Trips	2,400	2,400	0	2,000	0	0	0	0	0	-2,400.00	-100.00					
3476558 - Special Rec-Classes	22,900	22,900	31,771	22,900	25,300	0	25,300	0	25,300	2,400.00	10.48					
3476665 - City Wide-Celebrate Shoreline	3,000	3,000	13,301	9,271	9,000	0	9,000	0	9,000	6,000.00	200.00					
3476999 - Shoreline Scholarship Clearing	0	0	-30,741	0	0	0	0	0	0	0.00	0.00					

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
3599002 - Fines/Penalties-Rental Property	0	0	0	0	0	0	0	0	0	0	0.00
3626000 - Rental Income-Caretaker House	9,720	9,720	2,888	7,056	7,056	0	7,056	0	7,056	-2,664.00	-27.40
3628001 - Concession Proceeds	0	0	0	0	0	0	0	0	0	0	0.00
3628002 - Vend Machine Proceeds-Non Tax	3,090	3,090	1,918	3,090	3,090	0	3,090	0	3,090	0	0.00
3628003 - Merchandise Sales	3,750	3,750	4,645	5,500	3,750	0	3,750	0	3,750	0	0.00
3629001 - Use of Property - Cell Tower	0	0	1,000	4,000	24,000	0	24,000	0	24,000	24,000.00	0.00
3670100 - Donate From Priv Sourc-General	5,745	5,745	733	0	0	0	0	0	0	-5,745.00	-100.00
3671011 - Donations-Special Olympics	0	0	173	0	0	0	0	0	0	0	0.00
3672200 - Donate From Priv Src-Memorial	1,620	1,620	1,620	1,620	1,620	0	1,620	0	1,620	0	0.00
3698100 - Misc-Cash Over/Short	0	0	389	40	0	0	0	0	0	0	0.00
3699000 - Miscellaneous Revenue	0	0	4,030	450	6,000	0	6,000	0	6,000	6,000.00	0.00
Total Revenue Accounts:	872,170	872,170	815,116	953,671	1,011,517	0	1,011,517	0	1,011,517	139,347.00	15.97
Department 25 Planning & Development Sv:											
<i>Revenue Accounts</i>											
3221011 - Permits-Building & Structures	420,000	420,000	420,997	500,000	439,000	0	439,000	0	439,000	19,000.00	4.52
3221012 - Permits, Bldg/Struct- Plumbing	5,000	5,000	3,910	5,000	7,000	0	7,000	0	7,000	2,000.00	40.00
3221013 - Permits,Bldg/Struct-Electrical	0	0	0	0	0	29,635	29,635	0	29,635	29,635.00	0.00
3221131 - Mechanical Fees/Permits	55,000	55,000	59,760	63,000	60,000	0	60,000	0	60,000	5,000.00	9.09
3221241 - Land Use Fees/Permits	200,000	200,000	174,099	200,000	215,000	0	215,000	0	215,000	15,000.00	7.50
3221501 - Fire System Fees/Permits	12,000	12,000	9,613	12,000	13,000	0	13,000	0	13,000	1,000.00	8.33
3340380 - Commute Trip Reduction Grant	0	0	16,100	0	0	0	0	0	0	0	0.00
3340421 - CTED Grant	0	0	4,500	4,500	0	0	0	0	0	0	0.00
3379000 - Interlocal Government-Other	0	0	0	0	0	0	0	0	0	0	0.00
3415000 - Sales/Services-Taxable	0	0	298	225	0	0	0	0	0	0	0.00
3415100 - Sales/Svc Non-Taxable	0	0	1,002	599	0	0	0	0	0	0	0.00
3424011 - Inspection Service-Plumbing	45,000	45,000	66,099	70,000	70,000	0	70,000	0	70,000	25,000.00	55.55
3458311 - Plan Check Fees	300,000	300,000	323,917	325,000	285,000	0	285,000	0	285,000	-15,000.00	-5.00
3458991 - Environmental Review(SEPA/EIS)	40,000	40,000	27,870	20,000	25,000	0	25,000	0	25,000	-15,000.00	-37.50
Total Revenue Accounts:	1,077,000	1,077,000	1,108,165	1,200,324	1,114,000	29,635	1,143,635	0	1,143,635	66,635.00	6.18
Department 26 Economic Development											
<i>Revenue Accounts</i>											
3219001 - Business Registration	0	0	0	0	0	95,000	95,000	0	95,000	95,000.00	0.00
Total Revenue Accounts:	0	0	0	0	0	95,000	95,000	0	95,000	95,000.00	0.00
Department 27 Public Works											
<i>Revenue Accounts</i>											
3340311 - DOE -CPG Grant	19,337	46,372	0	46,372	36,106	0	36,106	0	36,106	-10,266.00	-22.13
3372101 - KC Recyl-City Opt Pgm (COP/WRR)	42,505	75,790	0	75,790	42,541	0	42,541	0	42,541	-33,249.00	-43.86
3372102 - KC Lcl Haz Wst Mgmt Pgm(LHWM)	12,529	22,529	0	22,529	22,383	0	22,383	0	22,383	-146.00	-0.64
3415100 - Sales/Svc Non-Taxable	0	0	1,965	1,915	0	0	0	0	0	0	0.00
3691100 - Misc Revenue-Recycle Proceeds	53,348	53,348	53,753	53,752	54,680	0	54,680	0	54,680	1,332.00	2.49

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Comparative Budget Worksheet By Object

Object	2005	2005	2005	2006	2006	2006	2006	2006	2006	Change in Budget	Pct Chg
	Adopted Budget	Current Budget	YTD Actuals	Current Year Est.	Dept Request	Service Package	Proposed Budget	Base Budget	Final Budget		
3699000 - Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Revenue Accounts:	127,719	198,039	55,718	200,358	155,710	0	155,710	0	155,710	-42,329.00	-21.37
Total General Fund:	30,375,918	31,091,520	16,620,746	26,697,529	27,478,001	1,465,487	28,943,488	0	28,943,488	-2,148,032.00	-6.90
Department 27 Public Works											
<i>Revenue Accounts</i>											
3080000 - Budgeted Beginning Fund Balance	0	94,878	0	0	0	0	0	0	0	-94,878.00	-100.00
3224001 - Right of Way Fees/Permits	100,000	100,000	123,729	111,469	111,469	0	111,469	0	111,469	11,469.00	11.46
3340231 - State Grants-Dept Natrl Resour	0	0	0	0	0	0	0	0	0	0.00	0.00
3360081 - Local Vehicle License Fees	0	0	0	0	0	0	0	0	0	0.00	0.00
3360087 - MV Fuel Tax-City Streets	755,765	755,765	485,882	746,772	771,277	0	771,277	0	771,277	15,512.00	2.05
3371000 - Interlocal Funding - General	0	0	0	0	0	0	0	0	0	0.00	0.00
3379000 - Interlocal Government-Other	0	0	0	0	0	0	0	0	0	0.00	0.00
3375100 - Superior Court Restitution	0	0	0	0	0	0	0	0	0	0.00	0.00
3611100 - Investment Interest	12,500	12,500	16,791	25,000	22,000	0	22,000	0	22,000	9,500.00	76.00
3630000 - Insurance Premiums/Recovery	0	0	0	0	0	0	0	0	0	0.00	0.00
3630100 - L&I Industrial Insurance Refnd	0	0	0	0	0	0	0	0	0	0.00	0.00
3691100 - Misc Revenue-Recycle Proceeds	0	0	0	0	0	0	0	0	0	0.00	0.00
3699000 - Miscellaneous Revenue	0	0	-1,336	0	0	0	0	0	0	0.00	0.00
3970000 - Operating Transfers In	1,411,690	1,411,690	1,058,768	1,411,690	1,488,131	77,000	1,565,131	0	1,565,131	153,441.00	10.86
Total Revenue Accounts:	2,279,955	2,374,833	1,683,834	2,294,931	2,392,877	77,000	2,469,877	0	2,469,877	95,044.00	4.00
Total Street Fund:	2,279,955	2,374,833	1,683,834	2,294,931	2,392,877	77,000	2,469,877	0	2,469,877	95,044.00	4.00
Department 99 Not Applicable											
<i>Revenue Accounts</i>											
3360088 - MV Fuel Tax-Arterial Streets	353,358	353,358	227,182	347,193	0	0	0	0	0	-353,358.00	-100.00
3379000 - Interlocal Government-Other	0	0	0	0	0	0	0	0	0	0.00	0.00
3611100 - Investment Interest	0	0	5,337	8,000	0	0	0	0	0	0.00	0.00
3699000 - Miscellaneous Revenue	0	0	-935	0	0	0	0	0	0	0.00	0.00
Total Revenue Accounts:	353,358	353,358	231,584	355,193	0	0	0	0	0	-353,358.00	-100.00
Total Arterial Street Fund:	353,358	353,358	231,584	355,193	0	0	0	0	0	-353,358.00	-100.00
Department 27 Public Works											
<i>Revenue Accounts</i>											
3080000 - Budgeted Beginning Fund Balance	0	516,495	0	0	2,400,000	0	2,400,000	0	2,400,000	1,883,505.00	364.67
3415100 - Sales/Svc Non-Taxable	0	0	0	0	0	0	0	0	0	0.00	0.00
3438300 - Storm Drainage Fees/Charges	2,492,192	2,492,192	1,376,554	2,492,192	2,691,567	0	2,691,567	0	2,691,567	199,375.00	8.00
3611100 - Investment Interest	62,500	62,500	11,459	20,000	62,500	0	62,500	0	62,500	0.00	0.00
3699000 - Miscellaneous Revenue	0	0	6,618	0	0	0	0	0	0	0.00	0.00
3970000 - Operating Transfers In	0	0	0	0	0	25,000	25,000	0	25,000	25,000.00	0.00
Total Revenue Accounts:	2,554,692	3,071,187	1,394,631	2,512,192	5,154,067	25,000	5,179,067	0	5,179,067	2,107,880.00	68.63

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
Total Surface Water Fund:	2,554,692	3,071,187	1,394,631	2,512,192	5,154,067	25,000	5,179,067	0	5,179,067	2,107,880.00	68.63
Department 99 Not Applicable											
<i>Revenue Accounts</i>											
3611100 - Investment Interest	0	0	8,491	15,000	0	0	0	0	0	0.00	0.00
3970000 - Operating Transfers In	154,193	154,193	115,645	154,193	38,350	0	38,350	0	38,350	-115,843.00	-75.12
Total Revenue Accounts:	154,193	154,193	124,136	169,193	38,350	0	38,350	0	38,350	-115,843.00	-75.12
Total General Reserve Fund:	154,193	154,193	124,136	169,193	38,350	0	38,350	0	38,350	-115,843.00	-75.12
Department 25 Planning & Development Sv.											
<i>Revenue Accounts</i>											
3599001 - Fines/Penalties-Code Violation	0	0	30,940	30,940	0	0	0	0	0	0.00	0.00
3611100 - Investment Interest	2,500	2,500	474	850	2,500	0	2,500	0	2,500	0.00	0.00
3694001 - Judgement/Settle-Abatemt Coll	100,000	100,000	0	0	80,000	0	80,000	0	80,000	-20,000.00	-20.00
3970000 - Operating Transfers In	60,000	60,000	45,000	60,000	20,000	0	20,000	0	20,000	-40,000.00	-66.66
Total Revenue Accounts:	162,500	162,500	76,414	91,790	102,500	0	102,500	0	102,500	-60,000.00	-36.92
Total P&DS Code Abatement Fund:	162,500	162,500	76,414	91,790	102,500	0	102,500	0	102,500	-60,000.00	-36.92
Department 20 Police											
<i>Revenue Accounts</i>											
3080000 - Budgeted Beginning Fund Balance	0	0	0	0	0	0	0	0	0	0.00	0.00
3611100 - Investment Interest	500	500	112	300	500	0	500	0	500	0.00	0.00
3693000 - State Asset Seizure Funds	8,000	8,000	5,300	7,000	8,000	0	8,000	0	8,000	0.00	0.00
3693300 - Federal Asset Seizure Funds	15,000	15,000	0	0	15,000	0	15,000	0	15,000	0.00	0.00
3699000 - Miscellaneous Revenue	0	0	66	0	0	0	0	0	0	0.00	0.00
Total Revenue Accounts:	23,500	23,500	5,478	7,300	23,500	0	23,500	0	23,500	0.00	0.00
Total Asset Seizure Fund:	23,500	23,500	5,478	7,300	23,500	0	23,500	0	23,500	0.00	0.00
Department 24 Parks, Recreation, Cultural S											
<i>Revenue Accounts</i>											
3080000 - Budgeted Beginning Fund Balance	0	193,995	0	0	0	0	0	0	0	-193,995.00	-100.00
3611100 - Investment Interest	4,625	4,625	308	500	0	0	0	0	0	-4,625.00	-100.00
3699000 - Miscellaneous Revenue	0	0	-86	0	0	0	0	0	0	0.00	0.00
3970000 - Operating Transfers In	344,978	344,978	0	344,978	33,892	0	33,892	0	33,892	-311,086.00	-90.17
Total Revenue Accounts:	349,603	543,598	222	345,478	33,892	0	33,892	0	33,892	-509,706.00	-93.76
Total Public Arts Fund:	349,603	543,598	222	345,478	33,892	0	33,892	0	33,892	-509,706.00	-93.76
Department 28 General Government CIP											
<i>Revenue Accounts</i>											
3080000 - Budgeted Beginning Fund Balance	0	1,995,307	0	0	345,671	0	345,671	0	345,671	-1,649,636.00	-82.67
3173400 - REET-1st Quarter	698,700	698,700	861,128	1,090,263	712,674	0	712,674	0	712,674	13,974.00	2.00
3340180 - State-Parks Grants	40,800	40,800	0	0	0	0	0	0	0	-40,800.00	-100.00
3340231 - State Grants-Dept Natrl Resour	68,000	68,000	0	0	0	0	0	0	0	-68,000.00	-100.00

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
3371000 - Interlocal Funding - General	0	0	550,000	0	0	0	0	0	0	0.00	0.00
3378200 - K.C. - Conservation Levy Funding	100,000	100,000	0	0	1,000,000	0	1,000,000	0	1,000,000	900,000.00	900.00
3379000 - Interlocal Government-Other	0	0	0	550,000	700,000	0	700,000	0	700,000	700,000.00	0.00
3415000 - Sales/Services-Taxable	0	0	0	0	0	0	0	0	0	0.00	0.00
3611100 - Investment Interest	200,000	200,000	60,577	110,000	225,847	0	225,847	0	225,847	25,847.00	12.92
3671100 - Grants/Pldges frm Priv Sources	0	0	0	0	200,000	0	200,000	0	200,000	200,000.00	0.00
3699000 - Miscellaneous Revenue	0	0	822	0	0	0	0	0	0	0.00	0.00
3911001 - Gen Obligation Bond Proceeds	10,600,000	10,600,000	0	0	9,800,000	0	9,800,000	0	9,800,000	-800,000.00	-7.54
3970000 - Operating Transfers In	4,000,000	4,000,000	0	4,000,000	50,000	694,738	744,738	0	744,738	-3,255,262.00	-81.38
Total Revenue Accounts:	15,707,500	17,702,807	1,472,527	5,750,263	13,034,192	694,738	13,728,930	0	13,728,930	-3,973,877.00	-22.44
Total Capital Improvement Fund:	15,707,500	17,702,807	1,472,527	5,750,263	13,034,192	694,738	13,728,930	0	13,728,930	-3,973,877.00	-22.44
Department 31 Facility Major Maintenance											
<i>Revenue Accounts</i>											
3611100 - Investment Interest	0	0	0	0	4,680	0	4,680	0	4,680	4,680.00	0.00
3970000 - Operating Transfers In	244,000	244,000	183,000	244,000	70,000	0	70,000	0	70,000	-174,000.00	-71.31
Total Revenue Accounts:	244,000	244,000	183,000	244,000	74,680	0	74,680	0	74,680	-169,320.00	-69.39
Total City Facility-Major Maint Fund:	244,000	244,000	183,000	244,000	74,680	0	74,680	0	74,680	-169,320.00	-69.39
Department 29 Roads Capital Improvements											
<i>Revenue Accounts</i>											
3080000 - Budgeted Beginning Fund Balance	0	3,434,416	0	0	3,696,525	0	3,696,525	0	3,696,525	262,109.00	7.63
3173400 - REET-1st Quarter	0	0	0	0	0	0	0	0	0	0.00	0.00
3173500 - REET-2nd Quarter	698,700	698,700	861,128	1,090,263	712,674	0	712,674	0	712,674	13,974.00	2.00
3219103 - Franchise Fee - Water	0	450,000	450,000	450,000	0	0	0	0	0	-450,000.00	-100.00
3224500 - Resident Parking Zone Permit	0	0	385	300	0	0	0	0	0	0.00	0.00
3311000 - TEA 21-Federal Direct	0	0	0	0	0	0	0	0	0	0.00	0.00
3330100 - Federal Indirect-General	3,944,573	4,863,960	0	2,413,872	3,343,224	0	3,343,224	0	3,343,224	-1,520,736.00	-31.26
3331000 - CDBG Grant Allocation	0	150,000	0	150,000	114,499	0	114,499	0	114,499	-35,501.00	-23.66
3332057 - Cong Mitigation & Air Quality	666,060	1,078,060	0	0	1,078,060	0	1,078,060	0	1,078,060	0.00	0.00
3332058 - Surface Transp Program - Urban	5,076,535	6,854,315	1,066,600	5,130,128	1,884,889	0	1,884,889	0	1,884,889	-4,969,426.00	-72.50
3332059 - Transportation Partnership Pgm	2,984,532	2,984,532	0	2,220,368	0	0	0	0	0	-2,984,532.00	-100.00
3332064 - DOH-Safety Incentive Grants	50,000	50,000	0	0	0	0	0	0	0	-50,000.00	-100.00
3340231 - State Grants-Dept Natrl Resour	3,396,240	3,396,240	155,187	210,187	2,397,898	0	2,397,898	0	2,397,898	-998,342.00	-29.39
3340365 - WSDOT - State Grant - TIB	0	288,790	0	288,790	300,000	0	300,000	0	300,000	11,210.00	3.88
3340366 - WSDOT-General Funding	464,732	464,732	26,000	113,401	4,380,627	0	4,380,627	0	4,380,627	3,915,895.00	842.61
3340382 - Trans. Imp. Brd. Aurora 145th	0	0	2,656	0	2,858,007	0	2,858,007	0	2,858,007	2,858,007.00	0.00
3340692 - Hazard Elimination Syst (HES)	103,500	162,000	0	90,000	0	0	0	0	0	-162,000.00	-100.00
3360088 - MV Fuel Tax-Arterial Streets	0	0	0	39,028	472,448	0	472,448	0	472,448	472,448.00	0.00
3371000 - Interlocal Funding - General	0	0	0	234,409	379,518	0	379,518	0	379,518	379,518.00	0.00
3371010 - Interlocal Funding - SCL	0	0	1,319,422	3,811,160	2,701,656	0	2,701,656	0	2,701,656	2,701,656.00	0.00
3371020 - Interlocal Funding - SWD	0	0	0	4,570	7,398	0	7,398	0	7,398	7,398.00	0.00

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
3373101 - King County Parks Grant	129,533	129,533	0	0	25,000	0	25,000	0	25,000	-104,533.00	-80.69
3378000 - King County - METRO	0	0	0	0	375,000	0	375,000	0	375,000	375,000.00	0.00
3379000 - Interlocal Government-Other	644,120	2,317,902	0	0	0	0	0	0	0	-2,317,902.00	-100.00
3415100 - Sales/Svc Non-Taxable	0	0	50	50	0	0	0	0	0	0.00	0.00
3611100 - Investment Interest	325,000	325,000	90,149	160,000	388,875	0	388,875	0	388,875	63,875.00	19.65
3671100 - Grants/Pldges frm Priv Sources	100,000	100,000	0	0	200,000	0	200,000	0	200,000	100,000.00	100.00
3699000 - Miscellaneous Revenue	0	0	8,195	0	0	0	0	0	0	0.00	0.00
3970000 - Operating Transfers In	1,656,714	1,656,714	916,697	1,656,714	1,220,817	450,000	1,670,817	0	1,670,817	14,103.00	0.85
Total Revenue Accounts:	20,240,239	29,404,894	4,896,469	18,063,240	26,537,115	450,000	26,987,115	0	26,987,115	-2,417,779.00	-8.22
Total Roads Capital Fund:	20,240,239	29,404,894	4,896,469	18,063,240	26,537,115	450,000	26,987,115	0	26,987,115	-2,417,779.00	-8.22
Department 30 Surface Water CIP											
<i>Revenue Accounts</i>											
3080000 - Budgeted Beginning Fund Balance	0	1,052,851	0	0	0	0	0	0	0	-1,052,851.00	-100.00
3371000 - Interlocal Funding - General	0	0	550,000	0	0	0	0	0	0	0.00	0.00
3379000 - Interlocal Government-Other	0	0	0	500,000	0	0	0	0	0	0.00	0.00
3611100 - Investment Interest	50,000	50,000	49,872	90,000	151,786	0	151,786	0	151,786	101,786.00	203.57
3699000 - Miscellaneous Revenue	0	0	4,253	0	0	0	0	0	0	0.00	0.00
3918001 - PWTF Loan(Gov)-3rd Ave Drainag	0	0	0	860,381	0	0	0	0	0	0.00	0.00
3918002 - PWTF Loan(Gov)-Ron Bog Drainage	0	0	0	36,085	0	0	0	0	0	0.00	0.00
3970000 - Operating Transfers In	713,973	713,973	535,480	713,973	3,159,881	0	3,159,881	0	3,159,881	2,445,908.00	342.57
Total Revenue Accounts:	763,973	1,816,824	1,139,605	2,200,439	3,311,667	0	3,311,667	0	3,311,667	1,494,843.00	82.27
Total Surface Water Capital Fund:	763,973	1,816,824	1,139,605	2,200,439	3,311,667	0	3,311,667	0	3,311,667	1,494,843.00	82.27
Department 27 Public Works											
<i>Revenue Accounts</i>											
3080000 - Budgeted Beginning Fund Balance	0	0	0	0	0	0	0	0	0	0.00	0.00
3611100 - Investment Interest	1,250	1,250	680	1,250	1,250	0	1,250	0	1,250	0.00	0.00
3630000 - Insurance Premiums/Recovery	1,000	1,000	0	0	1,000	0	1,000	0	1,000	0.00	0.00
3651000 - Interfund Equip/Vehicle Rents	69,824	69,824	70,106	70,106	84,467	2,000	86,467	0	86,467	16,643.00	23.83
3699000 - Miscellaneous Revenue	0	0	-254	0	0	0	0	0	0	0.00	0.00
Total Revenue Accounts:	72,074	72,074	70,532	71,356	86,717	2,000	88,717	0	88,717	16,643.00	23.09
Total Vehicle Operations/Maintenance:	72,074	72,074	70,532	71,356	86,717	2,000	88,717	0	88,717	16,643.00	23.09
Department 16 Finance											
<i>Revenue Accounts</i>											
3080000 - Budgeted Beginning Fund Balance	0	0	0	0	0	0	0	0	0	0.00	0.00
3611100 - Investment Interest	22,500	22,500	8,140	15,000	15,000	0	15,000	0	15,000	-7,500.00	-33.33
3652000 - Interfund Equip Rent-Long Term	168,379	168,379	174,878	168,379	184,308	0	184,308	0	184,308	15,929.00	9.46
3699000 - Miscellaneous Revenue	0	0	93	0	0	0	0	0	0	0.00	0.00
3970000 - Operating Transfers In	100,000	100,000	100,000	100,000	100,000	0	100,000	0	100,000	0.00	0.00
Total Revenue Accounts:	290,879	290,879	283,111	283,379	299,308	0	299,308	0	299,308	8,429.00	2.89

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
Total Equipment Replace/Deprec Fund:	290,879	290,879	283,111	283,379	299,308	0	299,308	0	299,308	8,429.00	2.89
Department 16 Finance											
<i>Revenue Accounts</i>											
3611100 - Investment Interest	1,250	1,250	237	400	450	0	450	0	450	-800.00	-64.00
3970000 - Operating Transfers In	10,000	10,000	10,000	21,000	10,000	0	10,000	0	10,000	0.00	0.00
Total Revenue Accounts:	11,250	11,250	10,237	21,400	10,450	0	10,450	0	10,450	-800.00	-7.11
Total Unemployment Fund:	11,250	11,250	10,237	21,400	10,450	0	10,450	0	10,450	-800.00	-7.11
Report Total	73,583,634	87,317,417	28,192,526	59,107,683	78,577,316	2,714,225	81,291,541	0	81,291,541	-6,025,876.00	-7.11

Comparative Budget Worksheet By Object

Object	Department 10 City Council										2006 Final Budget	Change in Budget	Pct Chg
	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget			
<i>Expense Accounts</i>													
5110000 - Salaries	60,900	60,900	45,675	60,900	60,900	0	60,900	60,900	60,900	0.00	0.00	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5212000 - Social Security Replace Progm	3,776	3,776	2,832	3,775	3,776	0	3,776	3,775	3,776	0.00	0.00	0.00	0.00
5214000 - PERS	1,102	1,102	423	1,102	1,030	0	1,030	1,029	1,030	-72.24	-6.55	-72.24	-6.55
5215000 - Insurance Premium Allowance	48,132	48,132	34,874	48,132	48,972	0	48,972	54,516	48,972	840.00	1.74	840.00	1.74
5220000 - Medicare	883	883	909	883	883	0	883	883	883	0.00	0.00	0.00	0.00
5230000 - Labor & Industries	876	876	606	876	877	0	877	876	877	0.62	0.07	0.62	0.07
5310000 - Office Supplies	1,000	1,000	333	750	1,000	0	1,000	1,000	1,000	0.00	0.00	0.00	0.00
5410000 - Professional Services	6,000	6,000	11,315	12,000	10,000	0	10,000	6,000	10,000	4,000.00	66.66	4,000.00	66.66
5425000 - Postage/Courier	0	0	9	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	32,500	32,500	20,551	32,500	32,500	0	32,500	32,500	32,500	0.00	0.00	0.00	0.00
5450000 - Operating Rentals & Lease	0	0	-158	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5491000 - Dues, Subscriptions	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5494000 - Registration/Training/Admissn	7,800	7,800	4,335	7,800	7,800	0	7,800	7,800	7,800	0.00	0.00	0.00	0.00
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00
Total Expense Accounts:	162,969	162,969	121,704	168,718	167,738	0	167,738	169,279	167,738	4,768.38	2.92	4,768.38	2.92
<i>Expense Accounts</i>													
Department 11 City Manager													
5110000 - Salaries	493,317	493,317	381,732	493,317	509,386	0	509,386	509,386	509,386	16,068.94	3.25	16,068.94	3.25
5111000 - Salaries-Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5112000 - Overtime	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5211000 - Benefits - Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5212000 - Social Security Replace Progm	30,065	30,065	23,689	30,064	31,303	0	31,303	31,302	31,303	1,238.08	4.11	1,238.08	4.11
5213000 - Soc Sec Replace Pgm-Xtra Help	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5214000 - PERS	11,806	11,806	4,688	11,805	11,407	0	11,407	11,406	11,407	-398.71	-3.37	-398.71	-3.37
5214001 - CM Retirement Plan	9,749	9,749	7,917	9,749	10,352	0	10,352	10,352	10,352	602.91	6.18	602.91	6.18
5215000 - Insurance Premium Allowance	53,832	53,832	40,872	53,832	55,296	0	55,296	58,056	55,296	1,464.00	2.71	1,464.00	2.71
5220000 - Medicare	7,031	7,031	5,822	7,031	7,321	0	7,321	7,320	7,321	289.54	4.11	289.54	4.11
5221000 - Medicare - Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5230000 - Labor & Industries	1,778	1,778	1,189	1,778	1,780	0	1,780	1,779	1,780	1.25	0.07	1.25	0.07
5231000 - Labor & Industries-Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5310000 - Office Supplies	4,000	4,000	3,405	4,000	4,500	0	4,500	4,000	4,500	500.00	12.50	500.00	12.50
5320000 - Operating Supplies	0	0	149	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5330000 - Program Supplies	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5350000 - Small Tools/Minor Equipment	1,000	1,000	0	500	1,000	0	1,000	1,000	1,000	0.00	0.00	0.00	0.00
5360000 - Software/Upgrades/Licenses	0	0	51	0	0	0	0	0	0	0.00	0.00	0.00	0.00
5410000 - Professional Services	59,000	59,000	12,149	59,000	57,000	0	57,000	59,000	57,000	-2,000.00	-3.38	-2,000.00	-3.38

Comparative Budget Worksheet By Object

Object	2005	2005	2005	2005	2006	2006	2006	2006	2006	2006	2006	2006	Change in
	Adopted Budget	Current Budget	YTD Actuals	Current Year Est.	Dept Request	Service Package	Proposed Budget	Base Budget	Final Budget	Budget	Budget	Budget	Budget
5425000 - Postage/Courier	1,000	1,000	1,385	300	2,500	2,500	0	2,500	1,000	2,500	1,500.00	150.00	
5430000 - Travel(Lodge,meals,miles,Food)	16,500	16,500	11,141	15,000	16,500	16,500	0	16,500	16,500	16,500	0.00	0.00	
5450000 - Operating Rentals & Lease	2,700	2,700	916	2,700	2,700	2,700	0	2,700	2,700	2,700	0.00	0.00	
5491000 - Dues, Subscriptions	4,500	4,500	200	4,500	4,500	4,500	0	4,500	4,500	4,500	0.00	0.00	
5494000 - Registration/Training/Admissn	13,000	13,000	5,051	12,000	13,000	13,000	0	13,000	13,000	13,000	0.00	0.00	
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0	0.00	0.00	
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0	0.00	0.00	
Total Expense Accounts:	709,278	709,278	500,356	705,576	728,545	728,545	0	728,545	731,301	728,545	19,266.01	2.71	
Department 12 City Clerk													
<i>Expense Accounts</i>													
5110000 - Salaries	195,804	195,804	161,356	195,803	214,230	214,230	0	214,230	214,230	214,230	18,426.26	9.41	
5111000 - Salaries-Extra Help	2,840	2,840	4,152	2,840	2,840	2,840	0	2,840	2,840	2,840	0.00	0.00	
5112000 - Overtime	2,500	2,500	424	600	2,500	2,500	0	2,500	2,500	2,500	0.00	0.00	
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0	0.00	0.00	
5211000 - Benefits - Extra Help	0	0	0	0	0	0	0	0	0	0	0.00	0.00	
5212000 - Social Security Replace Progm	12,140	12,140	9,113	12,139	13,282	13,282	0	13,282	13,282	13,282	1,142.42	9.41	
5213000 - Soc Sec Replace Pgm-Extra Help	177	177	257	177	177	177	0	177	177	177	0.00	0.00	
5214000 - PERS	6,422	6,422	2,514	4,000	6,566	6,566	0	6,566	6,566	6,566	143.78	2.23	
5215000 - Insurance Premium Allowance	42,432	42,432	29,991	40,000	42,370	42,370	0	42,370	44,817	42,370	-62.40	-0.14	
5220000 - Medicare	2,839	2,839	2,197	2,839	3,106	3,106	0	3,106	3,106	3,106	267.19	9.41	
5221000 - Medicare - Extra Help	41	41	60	41	41	41	0	41	41	41	0.00	0.00	
5230000 - Labor & Industries	1,126	1,126	733	1,126	1,127	1,127	0	1,127	1,127	1,127	0.80	0.07	
5231000 - Labor & Industries-Extra Help	51	51	71	51	51	51	0	51	51	51	0.00	0.00	
5310000 - Office Supplies	6,425	6,425	4,034	5,725	6,500	6,500	0	6,500	6,425	6,500	75.00	1.16	
5350000 - Small Tools/Minor Equipment	2,000	2,000	2,679	2,000	2,000	2,000	0	2,000	2,000	2,000	0.00	0.00	
5410000 - Professional Services	65,910	65,910	34,112	63,910	66,895	66,895	0	66,895	65,910	66,895	985.00	1.49	
5425000 - Postage/Courier	1,000	1,000	1,537	1,000	1,000	1,000	0	1,000	1,000	1,000	0.00	0.00	
5430000 - Travel(Lodge,meals,miles,Food)	5,150	5,150	1,719	1,850	5,150	5,150	0	5,150	5,150	5,150	0.00	0.00	
5440000 - Advertising	4,000	4,000	3,611	4,000	4,000	4,000	0	4,000	4,000	4,000	0.00	0.00	
5450000 - Operating Rentals & Lease	3,400	3,400	4,514	8,000	8,000	8,000	0	8,000	3,400	8,000	4,600.00	135.29	
5480000 - Repairs & Maintenance	4,000	4,000	2,071	4,000	4,000	4,000	0	4,000	4,000	4,000	0.00	0.00	
5491000 - Dues, Subscriptions	1,125	1,125	657	1,125	905	905	0	905	1,125	905	-220.00	-19.55	
5492000 - Filing,Recording, Witness Fees	0	0	59	23	0	0	0	0	0	0	0.00	0.00	
5493000 - Printing & Binding	300	300	0	300	300	300	0	300	300	300	0.00	0.00	
5494000 - Registration/Training/Admissn	1,800	1,800	1,180	1,800	1,800	1,800	0	1,800	1,800	1,800	0.00	0.00	
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0	0.00	0.00	
Total Expense Accounts:	361,482	361,482	267,041	353,349	386,840	386,840	0	386,840	383,847	386,840	25,358.05	7.01	
Department 13 Community/Government Rel													
<i>Expense Accounts</i>													
5110000 - Salaries	232,241	232,241	166,128	232,238	232,839	232,839	0	232,839	232,838	232,839	599.12	0.25	

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5111000 - Salaries-Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5112000 - Overtime	0	0	1,110	779	0	0	0	0	0	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Progm	14,399	14,399	10,369	14,397	14,435	0	14,435	14,435	14,435	37.13	0.25
5213000 - Soc Sec Replace Pgm-Xtra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5214000 - PERS	7,618	7,618	2,811	7,616	7,137	0	7,137	7,135	7,137	-480.96	-6.31
5215000 - Insurance Premium Allowance	31,038	31,038	21,740	31,035	32,172	0	32,172	32,590	32,172	1,134.85	3.65
5220000 - Medicare	3,367	3,367	2,571	3,366	3,377	0	3,377	3,375	3,377	8.70	0.25
5221000 - Medicare - Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5230000 - Labor & Industries	889	889	637	888	1,038	0	1,038	1,038	1,038	148.92	16.75
5231000 - Labor & Industries-Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5310000 - Office Supplies	1,750	1,750	1,654	2,050	1,750	0	1,750	1,750	1,750	0.00	0.00
5320000 - Operating Supplies	900	900	575	700	900	0	900	900	900	0.00	0.00
5330000 - Program Supplies	0	0	-784	500	0	0	0	0	0	0.00	0.00
5350000 - Small Tools/Minor Equipment	3,000	3,000	3,791	4,000	3,000	0	3,000	3,000	3,000	0.00	0.00
5360000 - Software/Upgrades/Licenses	1,000	1,318	802	1,300	1,000	0	1,000	1,000	1,000	-318.00	-24.12
5410000 - Professional Services	110,500	110,500	67,403	100,500	128,875	0	128,875	125,500	128,875	18,375.00	16.62
5420000 - Telephone	700	700	569	756	0	0	0	756	0	-700.00	-100.00
5425000 - Postage/Courier	24,800	24,800	35,407	42,800	38,100	0	38,100	40,800	38,100	13,300.00	53.62
5430000 - Travel(Lodge,meals,miles,Food)	10,500	10,500	6,917	10,000	10,200	0	10,200	10,500	10,200	-300.00	-2.85
5440000 - Advertising	10,500	10,500	12,933	11,500	10,500	0	10,500	10,500	10,500	0.00	0.00
5450000 - Operating Rentals & Lease	800	800	1,366	2,200	800	0	800	800	800	0.00	0.00
5460000 - Insurance	2,600	2,600	3,184	2,600	2,600	0	2,600	2,600	2,600	0.00	0.00
5476000 - Utilities-Cable TV	0	0	0	0	756	0	756	0	756	756.00	0.00
5480000 - Repairs & Maintenance	2,000	2,000	2,928	3,500	2,500	0	2,500	2,000	2,500	500.00	25.00
5491000 - Dues, Subscriptions	1,270	1,270	1,252	1,050	500	0	500	1,270	500	-770.00	-60.62
5493000 - Printing & Binding	35,500	63,000	39,442	55,500	35,000	0	35,000	35,500	35,000	-28,000.00	-44.44
5494000 - Registration/Training/Admissn	2,500	2,500	835	2,300	2,500	0	2,500	2,500	2,500	0.00	0.00
5495000 - City Grants to Other Agencies	30,000	42,488	899	20,000	30,000	0	30,000	30,000	30,000	-12,488.00	-29.39
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0.00	0.00
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	527,872	568,178	384,539	551,575	559,979	0	559,979	560,787	559,979	-8,197.24	-1.44
Department 14 Health and Human Services											
<i>Expense Accounts</i>											
5110000 - Salaries	122,708	122,708	95,706	122,707	125,765	0	125,765	125,764	125,765	3,057.18	2.49
5111000 - Salaries-Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Progm	7,608	7,608	5,713	7,607	7,797	0	7,797	7,797	7,797	189.55	2.49
5213000 - Soc Sec Replace Pgm-Xtra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5214000 - PERS	4,025	4,025	1,621	2,400	3,855	0	3,855	3,854	3,855	-170.12	-4.22

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5215000 - Insurance Premium Allowance	19,442	19,442	14,828	19,442	20,266	0	20,266	21,477	20,266	823.20	4.23
5220000 - Medicare	1,779	1,779	1,456	1,779	1,824	0	1,824	1,823	1,824	44.33	2.49
5221000 - Medicare - Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5230000 - Labor & Industries	534	534	364	533	534	0	534	533	534	0.37	0.06
5231000 - Labor & Industries-Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5310000 - Office Supplies	1,450	1,450	83	1,200	1,200	0	1,200	1,450	1,200	-250.00	-17.24
5320000 - Operating Supplies	0	0	0	0	0	0	0	0	0	0.00	0.00
5330000 - Program Supplies	0	0	112	112	0	0	0	0	0	0.00	0.00
5410000 - Professional Services	15,000	15,000	0	5,000	5,000	0	5,000	5,000	5,000	-10,000.00	-66.66
5425000 - Postage/Courier	0	0	967	100	0	0	0	0	0	0.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	2,100	2,100	139	1,800	2,100	0	2,100	2,100	2,100	0.00	0.00
5440000 - Advertising	1,000	1,000	174	300	900	0	900	1,000	900	-100.00	-10.00
5491000 - Dues, Subscriptions	1,000	1,000	65	900	1,000	0	1,000	1,000	1,000	0.00	0.00
5493000 - Printing & Binding	300	300	0	300	300	0	300	300	300	0.00	0.00
5494000 - Registration/Training/Admissn	4,100	4,100	156	300	4,100	0	4,100	4,100	4,100	0.00	0.00
5495000 - City Grants to Other Agencies	358,245	418,934	227,888	418,934	371,384	21,000	392,384	358,245	392,384	-26,550.00	-6.33
Total Expense Accounts:	539,291	599,980	349,272	583,414	546,025	21,000	567,025	534,443	567,025	-32,955.49	-5.49
Department 15 City Attorney											
<i>Expense Accounts</i>											
5110000 - Salaries	229,873	229,873	171,705	229,871	204,843	17,681	222,524	239,637	222,524	-7,348.86	-3.19
5111000 - Salaries-Extra Help	0	0	1,700	0	0	0	0	0	0	0.00	0.00
5112000 - Overtime	50	50	109	108	100	0	100	50	100	50.00	100.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Progm	14,252	14,252	10,405	14,251	12,700	1,096	13,796	14,857	13,796	-455.63	-3.19
5213000 - Soc Sec Replace Pgm-Xtra Help	0	0	105	0	0	0	0	0	0	0.00	0.00
5214000 - PERS	7,540	7,540	2,933	5,074	6,278	542	6,820	7,344	6,820	-719.47	-9.54
5215000 - Insurance Premium Allowance	31,038	31,038	22,828	31,038	25,278	2,298	27,576	32,592	27,576	-3,462.00	-11.15
5220000 - Medicare	3,333	3,333	2,591	3,333	2,970	256	3,227	3,474	3,227	-106.56	-3.19
5221000 - Medicare - Extra Help	0	0	25	0	0	0	0	0	0	0.00	0.00
5230000 - Labor & Industries	1,037	1,037	682	1,037	816	74	890	1,037	890	-147.58	-14.23
5231000 - Labor & Industries-Extra Help	0	0	44	0	0	0	0	0	0	0.00	0.00
5310000 - Office Supplies	2,000	2,000	1,083	2,000	2,000	0	2,000	2,000	2,000	0.00	0.00
5350000 - Small Tools/Minor Equipment	0	0	0	0	0	0	0	0	0	0.00	0.00
5410000 - Professional Services	193,000	193,000	92,992	193,000	228,000	0	228,000	193,000	228,000	35,000.00	18.13
5425000 - Postage/Courier	300	300	567	300	300	0	300	300	300	0.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	2,100	2,100	439	2,100	2,100	0	2,100	2,100	2,100	0.00	0.00
5491000 - Dues, Subscriptions	4,213	4,213	4,592	4,213	5,866	0	5,866	4,213	5,866	1,653.00	39.23
5492000 - Filing,Recording,Witness Fees	250	250	110	250	250	0	250	250	250	0.00	0.00
5493000 - Printing & Binding	0	0	30	29	0	0	0	0	0	0.00	0.00
5494000 - Registration/Training/Admissn	2,100	2,100	150	2,100	2,100	0	2,100	2,100	2,100	0.00	0.00

Comparative Budget Worksheet By Object

Object	2005		2006		2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
	Adopted Budget	Current Budget	YTD Actuals	Current Year Est.						
5499000 - Miscellaneous Expenses	0	0	-20	-20	0	0	0	0	0.00	0.00
5510000 - Intergovt Professional Service	0	0	0	0	0	0	0	0	0.00	0.00
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0.00	0.00
5992000 - Contingency	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	491,086	491,086	313,070	488,684	493,601	515,549	502,954	515,549	24,462.90	4.98
Department 16 Finance										
<i>Expense Accounts</i>										
5110000 - Salaries	1,057,828	1,057,828	789,514	1,021,179	1,088,415	1,142,723	1,088,409	1,142,723	84,894.57	8.02
5111000 - Salaries-Extra Help	22,349	22,349	14,210	25,441	23,379	23,379	22,349	23,379	1,030.00	4.60
5112000 - Overtime	3,485	3,485	3,124	6,980	3,485	3,485	3,485	3,485	0.00	0.00
5112100 - Overtime-Extra Help	0	0	0	0	0	0	0	0	0.00	0.00
5115000 - Vacation Buy-Out	0	0	0	0	0	50,000	0	50,000	50,000.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0.00	0.00
5211000 - Benefits - Extra Help	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Program	65,585	65,585	48,669	63,228	67,483	70,850	67,477	70,850	5,263.47	8.02
5213000 - Soc Sec Replace Pgm-Xtra Help	709	709	908	927	1,453	1,453	709	1,453	744.00	104.93
5214000 - PERS	34,697	34,697	13,383	26,369	33,361	35,026	33,356	35,026	327.67	0.94
5214002 - PERS - Extra Help	0	0	231	268	232	232	0	232	232.00	0.00
5215000 - Insurance Premium Allowance	152,293	152,293	113,486	151,840	159,347	168,539	167,761	168,539	16,246.98	10.66
5220000 - Medicare	15,337	15,337	11,985	15,274	15,781	16,568	15,777	16,568	1,230.96	8.02
5221000 - Medicare - Extra Help	166	166	213	219	340	340	166	340	174.00	104.81
5230000 - Labor & Industries	4,839	4,839	3,042	4,799	4,841	5,137	4,838	5,137	300.01	6.19
5231000 - Labor & Industries-Extra Help	165	165	328	196	308	308	165	308	143.00	86.66
5310000 - Office Supplies	3,480	3,480	6,732	7,486	12,675	12,675	3,480	12,675	9,195.00	264.22
5320000 - Operating Supplies	51,310	51,310	41,499	52,607	49,113	49,113	53,163	49,113	-2,197.00	-4.28
5330000 - Program Supplies	0	0	133	0	0	0	0	0	0.00	0.00
5340000 - Supplies Packaged for Resale	0	0	149	0	0	0	0	0	0.00	0.00
5350000 - Small Tools/Minor Equipment	4,000	4,000	11,377	10,687	4,200	4,200	4,000	4,200	200.00	5.00
5360000 - Software/Upgrades/Licenses	47,450	47,450	49,859	44,500	40,500	40,500	47,450	40,500	-6,950.00	-14.64
5410000 - Professional Services	232,017	413,615	176,650	444,796	281,860	179,860	249,300	179,860	-233,755.00	-56.51
5420000 - Telephone	209,400	209,400	205,467	216,400	238,400	238,400	238,400	238,400	29,000.00	13.84
5425000 - Postage/Courier	10,937	10,937	-15,829	9,320	9,062	9,062	10,937	9,062	-1,875.00	-17.14
5430000 - Travel(Lodge,meals,miles,Food)	20,350	20,350	13,743	19,850	20,375	20,375	20,350	20,375	25.00	0.12
5440000 - Advertising	9,502	9,502	4,021	5,042	9,020	9,020	9,502	9,020	-482.00	-5.07
5450000 - Operating Rentals & Lease	19,049	19,049	12,764	17,400	19,944	19,944	19,049	19,944	895.00	4.69
5460000 - Insurance	377,904	377,904	380,262	380,262	386,200	386,200	377,904	386,200	8,296.00	2.19
5480000 - Repairs & Maintenance	209,045	209,045	91,242	196,500	189,545	189,545	203,080	189,545	-19,500.00	-9.32
5491000 - Dues, Subscriptions	111,843	111,843	110,109	114,174	120,182	120,182	111,843	120,182	8,339.00	7.45
5493000 - Printing & Binding	8,325	8,325	2,463	7,100	12,825	12,825	8,325	12,825	4,500.00	54.05
5494000 - Registration/Training/Admissn	29,405	29,405	20,025	37,565	29,335	31,835	29,405	31,835	2,430.00	8.26

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5495000 - City Grants to Other Agencies	0	0	0	0	0	0	0	0	0	0.00	0.00
5496000 - Judgements/Settlements	0	0	37,186	37,186	0	0	0	0	0	0.00	0.00
5499000 - Miscellaneous Expenses	0	0	1,057	931	0	0	0	0	0	0.00	0.00
5510000 - Intergovt Professional Service	147,279	177,279	65,619	130,253	130,925	99,000	229,925	147,279	229,925	52,646.00	29.69
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0.00	0.00
5910000 - Interfund Chg-Equip Replacemnt	64,866	64,866	73,697	73,697	74,574	0	74,574	74,575	74,574	9,708.00	14.96
5950000 - Interfund Vehicle Operat/Maint	2,666	2,666	3,466	3,466	5,541	0	5,541	5,541	5,541	2,875.00	107.83
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00
5993000 - COLA Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00
5994000 - Operational Contingency	250,000	250,000	0	0	250,000	0	250,000	0	250,000	0.00	0.00
5995000 - Other Reserves	255,000	255,000	0	0	407,869	180,000	587,869	0	587,869	332,868.63	130.53
Total Expense Accounts:	3,421,281	3,632,879	2,290,784	3,125,942	3,690,570	299,117	3,989,685	3,018,075	3,989,685	356,805.29	9.82
Department 17 City Wide											
TRANSFER OUT ACCOUNTS											
5970000 - Operating Transfers Out	7,283,239	7,283,239	2,164,090	7,283,239	2,997,298	1,246,738	4,244,036	0	4,244,036	-3,039,203.00	-41.72
Total TRANSFER OUT ACCOUNTS:	7,283,239	7,283,239	2,164,090	7,283,239	2,997,298	1,246,738	4,244,036	0	4,244,036	-3,039,203.00	-41.72
Department 18 Human Resources											
Expense Accounts											
5110000 - Salaries	203,561	203,561	148,399	192,967	200,812	0	200,812	200,812	200,812	-2,748.56	-1.35
5111000 - Salaries-Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5112000 - Overtime	0	0	0	0	0	0	0	0	0	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Progrm	12,621	12,621	9,171	11,964	12,450	0	12,450	12,450	12,450	-170.41	-1.35
5213000 - Soc Sec Replace Pgm-Xtra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5214000 - PERS	6,677	6,677	2,432	4,000	6,155	0	6,155	6,155	6,155	-521.90	-7.81
5215000 - Insurance Premiun Allowance	26,604	26,604	18,139	25,898	27,576	0	27,576	27,936	27,576	972.00	3.65
5220000 - Medicare	2,952	2,952	2,264	2,798	2,912	0	2,912	2,912	2,912	-39.85	-1.34
5221000 - Medicare - Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5230000 - Labor & Industries	889	889	537	681	890	0	890	890	890	0.62	0.06
5231000 - Labor & Industries-Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5310000 - Office Supplies	2,150	2,150	432	750	2,150	0	2,150	2,150	2,150	0.00	0.00
5320000 - Operating Supplies	0	0	230	170	0	0	0	0	0	0.00	0.00
5330000 - Program Supplies	6,500	7,413	3,985	7,413	6,500	0	6,500	6,500	6,500	-913.00	-12.31
5360000 - Software/Upgrades/Licenses	500	500	0	250	500	0	500	500	500	0.00	0.00
5410000 - Professional Services	28,375	28,375	9,161	28,375	28,375	0	28,375	28,375	28,375	0.00	0.00
5425000 - Postage/Courier	1,000	1,000	1,249	2,000	1,000	0	1,000	1,000	1,000	0.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	4,950	4,950	2,838	4,950	4,950	0	4,950	4,950	4,950	0.00	0.00
5440000 - Advertising	66,731	66,731	61,246	71,731	66,731	0	66,731	66,731	66,731	0.00	0.00
5491000 - Dues, Subscriptions	1,840	1,840	1,101	1,500	1,840	0	1,840	1,840	1,840	0.00	0.00
5493000 - Printing & Binding	200	200	568	568	200	0	200	200	200	0.00	0.00

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5494000 - Registration/Training/Admissn	2,000	2,000	2,120	2,000	2,000	0	2,000	2,000	2,000	0.00	0.00
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	367,550	368,463	263,872	358,015	365,041	0	365,041	365,401	365,041	-3,421.10	-0.92
Department 19 Customer Services											
<i>Expense Accounts</i>											
5110000 - Salaries	270,003	270,003	190,188	250,000	267,276	0	267,276	267,275	267,276	-2,726.69	-1.00
5111000 - Salaries-Extra Help	4,580	4,580	0	0	4,580	0	4,580	4,580	4,580	0.00	0.00
5112000 - Overtime	5,000	5,000	3,972	5,000	5,000	0	5,000	5,000	5,000	0.00	0.00
5113000 - Standby Pay	15,200	15,200	9,588	13,400	15,200	0	15,200	15,200	15,200	0.00	0.00
5114000 - Callback Pay	7,000	7,000	6,142	8,500	7,000	0	7,000	7,000	7,000	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00
5211000 - Benefits - Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Progm	16,740	16,740	12,987	15,500	16,571	0	16,571	16,571	16,571	-169.06	-1.00
5213000 - Soc Sec Replace Pgm-Xtra Help	322	322	0	0	322	0	322	322	322	0.00	0.00
5214000 - PERS	8,856	8,856	3,586	5,177	8,192	0	8,192	8,192	8,192	-664.07	-7.49
5215000 - Insurance Premium Allowance	48,132	48,132	34,256	48,750	49,752	0	49,752	52,368	49,752	1,620.00	3.36
5220000 - Medicare	3,915	3,915	3,167	3,625	3,876	0	3,876	3,875	3,876	-39.54	-1.00
5221000 - Medicare - Extra Help	77	77	0	0	77	0	77	77	77	0.00	0.00
5230000 - Labor & Industries	4,545	4,545	6,311	8,377	8,997	0	8,997	8,997	8,997	4,452.75	97.97
5231000 - Labor & Industries-Extra Help	108	108	0	0	108	0	108	108	108	0.00	0.00
5310000 - Office Supplies	1,108	1,108	526	1,108	1,108	0	1,108	1,108	1,108	0.00	0.00
5320000 - Operating Supplies	4,450	4,450	1,952	4,450	3,450	0	3,450	4,450	3,450	-1,000.00	-22.47
5350000 - Small Tools/Minor Equipment	1,000	1,000	0	1,000	1,000	0	1,000	1,000	1,000	0.00	0.00
5360000 - Software/Upgrades/Licenses	0	0	0	0	0	0	0	0	0	0.00	0.00
5410000 - Professional Services	3,300	3,300	7,049	7,049	3,300	0	3,300	3,300	3,300	0.00	0.00
5425000 - Postage/Courier	0	0	12	11	0	0	0	0	0	0.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	2,000	2,000	1,741	2,000	2,000	0	2,000	2,000	2,000	0.00	0.00
5450000 - Operating Rentals & Lease	500	500	100	100	500	0	500	500	500	0.00	0.00
5480000 - Repairs & Maintenance	300	300	0	300	300	0	300	300	300	0.00	0.00
5491000 - Dues, Subscriptions	500	500	338	500	500	0	500	500	500	0.00	0.00
5493000 - Printing & Binding	300	300	0	0	300	0	300	300	300	0.00	0.00
5494000 - Registration/Training/Admissn	4,500	4,500	1,066	2,500	4,500	0	4,500	4,500	4,500	0.00	0.00
5510000 - Intergovt Professional Service	0	0	0	0	0	0	0	0	0	0.00	0.00
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0.00	0.00
5910000 - Interfund Chg.-Equip Replacemnt	9,304	9,304	5,834	5,834	5,986	0	5,986	5,986	5,986	-3,318.00	-35.66
5950000 - Interfund Vehicle Operat/Maint	4,551	4,551	3,663	3,663	6,500	0	6,500	6,500	6,500	1,949.00	42.82
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	416,291	416,291	292,478	386,844	416,395	0	416,395	420,009	416,395	104.39	0.02
Department 20 Police											
<i>Expense Accounts</i>											

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5110000 - Salaries	99,582	99,582	76,254	99,581	105,830		105,830	105,829	105,830	6,247.88	6.27
5111000 - Salaries-Extra Help	0	0	0	0	0		0	0	0	0.00	0.00
5112000 - Overtime	1,000	1,000	153	1,000	1,000		1,000	1,000	1,000	0.00	0.00
5112100 - Overtime-Extra Help	0	0	0	0	0		0	0	0	0.00	0.00
5210000 - Benefits	0	0	0	0	0		0	0	0	0.00	0.00
5212000 - Social Security Replace Progm	6,174	6,174	4,737	6,174	6,562		6,562	6,560	6,562	387.37	6.27
5213000 - Soc Sec Replace Pgm-Xtra Help	0	0	0	0	0		0	0	0	0.00	0.00
5214000 - PERS	3,267	3,267	1,306	3,266	3,244		3,244	3,243	3,244	-22.60	-0.69
5215000 - Insurance Premium Allowance	18,046	18,046	13,532	18,048	18,456		18,456	19,716	18,456	409.68	2.27
5220000 - Medicare	1,443	1,443	1,152	1,443	1,535		1,535	1,533	1,535	90.59	6.27
5221000 - Medicare - Extra Help	0	0	0	0	0		0	0	0	0.00	0.00
5230000 - Labor & Industries	296	296	1,173	905	1,650		1,650	1,649	1,650	1,353.25	457.17
5231000 - Labor & Industries-Extra Help	0	0	0	0	0		0	0	0	0.00	0.00
5310000 - Office Supplies	3,500	3,500	3,143	3,500	3,500		3,500	3,500	3,500	0.00	0.00
5320000 - Operating Supplies	8,500	8,500	18,950	21,376	11,800		11,800	8,500	11,800	3,300.00	38.82
5330000 - Program Supplies	3,000	3,000	3,521	6,500	3,000		3,000	3,000	3,000	0.00	0.00
5340000 - Supplies Packaged for Resale	0	0	95	95	0		0	0	0	0.00	0.00
5350000 - Small Tools/Minor Equipment	2,500	85,061	62,283	103,083	21,500	500	22,000	2,500	22,000	-63,061.00	-74.13
5360000 - Software/Upgrades/Licenses	0	0	62	62	0		0	0	0	0.00	0.00
5410000 - Professional Services	7,702	7,702	16,623	16,546	20,276	1,350	21,626	20,278	21,626	13,924.00	180.78
5420000 - Telephone	2,400	2,400	5,973	8,136	5,156		5,156	2,400	5,156	2,756.00	114.83
5425000 - Postage/Courier	2,564	2,564	1,900	2,564	2,564		2,564	2,564	2,564	0.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	7,100	7,100	6,729	6,600	10,450		10,450	7,100	10,450	3,350.00	47.18
5450000 - Operating Rentals & Lease	0	0	74	0	0		0	0	0	0.00	0.00
5471000 - Utility-Electricity	11,103	11,103	8,076	11,500	11,103		11,103	11,103	11,103	0.00	0.00
5472000 - Utility-Water	1,592	1,592	3,010	2,250	1,592		1,592	1,592	1,592	0.00	0.00
5473000 - Utility-Gas	2,125	2,125	1,843	3,200	2,125		2,125	2,125	2,125	0.00	0.00
5474000 - UTILITY-SEWER	1,869	1,869	4,915	5,080	1,869		1,869	1,869	1,869	0.00	0.00
5480000 - Repairs & Maintenance	4,150	4,150	3,907	3,409	6,700	650	7,350	4,150	7,350	3,200.00	77.10
5491000 - Dues, Subscriptions	750	750	1,200	1,268	2,315		2,315	750	2,315	1,565.00	208.66
5492000 - Filing,Recording, Witness Fees	0	0	1,175	615	0		0	0	0	0.00	0.00
5493000 - Printing & Binding	1,000	1,000	372	1,000	1,000	4,000	5,000	1,000	5,000	4,000.00	400.00
5494000 - Registration/Training/Admissn	8,500	8,500	7,061	7,600	7,270		7,270	8,500	7,270	-1,230.00	-14.47
5510000 - Intergovt Professional Service	7,522,158	7,522,158	4,774,967	7,387,109	7,818,360		7,818,360	7,522,158	7,818,360	296,202.00	3.93
5640000 - Machinery & Equipment	0	0	7,485	7,485	0		0	0	0	0.00	0.00
5910000 - Interfund Chg-Equip Replacemnt	5,053	5,053	5,053	5,053	5,054		5,054	5,054	5,054	1.00	0.01
5950000 - Interfund Vehicle Operat/Maint	4,676	4,676	2,000	2,000	4,500		4,500	4,500	4,500	-176.00	-3.76
5992000 - Contingency	0	0	0	0	0		0	0	0	0.00	0.00
Total Expense Accounts:	7,730,050	7,812,611	5,038,724	7,736,448	8,078,411	6,500	8,084,911	7,752,173	8,084,911	272,297.17	3.48

Department 21 Criminal Justice

Comparative Budget Worksheet By Object

Object	2005		2006		2006		2006		2006		2006		2006		Change in Budget	Pct Chg
	Adopted Budget	Current Budget	YTD Actuals	Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	2006 Change in Budget	2006 Pct Chg	2006 Final Budget	2006 Change in Budget	2006 Pct Chg		
<i>Expense Accounts</i>																
5410000 - Professional Services	137,000	137,000	88,398	137,000	134,104	0	134,104	137,000	134,104	134,104	0	134,104	137,000	134,104	-2,896.00	-2.11
5510000 - Intergovt Professional Service	870,000	870,000	589,313	815,000	839,000	0	839,000	870,000	839,000	839,000	0	839,000	870,000	839,000	-31,000.00	-3.56
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	1,007,000	1,007,000	677,711	952,000	973,104	0	973,104	1,007,000	973,104	973,104	0	973,104	1,007,000	973,104	-33,896.00	-3.36
Department 24 Parks, Recreation, Cultural S																
<i>Expense Accounts</i>																
5110000 - Salaries	1,064,053	1,064,053	818,206	1,060,830	1,137,577	77,217	1,214,794	1,119,279	1,214,794	1,214,794	0	1,214,794	1,119,279	1,214,794	150,739.77	14.16
5111000 - Salaries-Extra Help	496,758	496,758	424,227	529,962	554,572	0	554,572	536,867	554,572	554,572	0	554,572	536,867	554,572	57,814.00	11.63
5112000 - Overtime	12,952	14,052	7,438	14,626	13,452	500	13,952	12,952	13,952	13,952	0	13,952	12,952	13,952	-100.00	-0.71
5112100 - Overtime-Extra Help	500	500	1,116	550	522	0	522	500	522	522	0	522	500	522	22.00	4.40
5113000 - Standby Pay	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5114000 - Callback Pay	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5211000 - Benefits - Extra Help	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Program	65,972	65,972	50,466	65,312	70,530	4,788	75,317	69,391	75,317	75,317	0	75,317	69,391	9,345.86	14.16	
5213000 - Soc Sec Replace Pgm-Xtra Help	30,797	30,797	26,411	32,171	32,575	0	32,575	30,797	32,575	32,575	0	32,575	30,797	1,778.00	5.77	
5214000 - PERS	34,901	34,901	13,899	32,317	34,656	2,366	37,022	34,302	37,022	37,022	0	37,022	34,302	2,121.18	6.07	
5214002 - PERS - Extra Help	0	0	1,374	158	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5215000 - Insurance Premium Allowance	226,033	226,033	173,260	225,848	243,931	13,788	257,719	253,358	257,719	257,719	0	257,719	253,358	31,684.98	14.01	
5220000 - Medicare	15,430	15,430	12,212	15,396	16,495	1,120	17,614	16,226	17,614	17,614	0	17,614	16,226	2,185.74	14.16	
5221000 - Medicare - Extra Help	7,203	7,203	6,176	7,557	7,814	0	7,814	7,203	7,814	7,814	0	7,814	7,203	611.00	8.48	
5230000 - Labor & Industries	20,696	20,696	15,497	20,071	22,166	974	23,138	21,486	23,138	23,138	0	23,138	21,486	2,441.83	11.79	
5231000 - Labor & Industries-Extra Help	23,692	23,692	23,383	28,673	30,560	0	30,560	23,692	30,560	30,560	0	30,560	23,692	6,868.00	28.98	
5310000 - Office Supplies	7,004	7,004	6,452	10,126	7,100	0	7,100	7,004	7,100	7,100	0	7,100	7,004	96.00	1.37	
5320000 - Operating Supplies	62,948	96,948	55,909	86,106	62,898	500	63,398	62,948	63,398	63,398	0	63,398	62,948	-33,550.00	-34.60	
5330000 - Program Supplies	65,542	66,350	66,004	86,510	71,736	0	71,736	65,542	71,736	71,736	0	71,736	65,542	5,386.00	8.11	
5340000 - Supplies Packaged for Resale	3,800	3,800	2,998	3,800	3,800	0	3,800	3,800	3,800	3,800	0	3,800	3,800	0.00	0.00	
5350000 - Small Tools/Minor Equipment	13,260	20,760	794	13,714	13,260	4,000	17,260	13,260	17,260	17,260	0	17,260	13,260	-3,500.00	-16.85	
5360000 - Software/Upgrades/Licenses	0	0	571	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5410000 - Professional Services	602,745	644,745	427,997	545,409	583,520	50,000	633,520	583,157	633,520	633,520	0	633,520	583,157	-11,225.00	-1.74	
5420000 - Telephone	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5425000 - Postage/Courier	21,150	21,150	16,420	21,150	21,150	0	21,150	21,150	21,150	21,150	0	21,150	21,150	0.00	0.00	
5430000 - Travel(Lodge,meals,miles,Food)	10,947	10,947	6,846	10,192	11,252	400	11,652	10,947	11,652	11,652	0	11,652	10,947	705.00	6.44	
5440000 - Advertising	5,865	5,865	6,334	5,865	6,865	0	6,865	5,865	6,865	6,865	0	6,865	5,865	1,000.00	17.05	
5450000 - Operating Rentals & Lease	20,325	27,325	21,755	23,825	22,655	0	22,655	20,325	22,655	22,655	0	22,655	20,325	-4,670.00	-17.09	
5460000 - Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5471000 - Utility-Electricity	89,298	89,298	67,609	90,797	89,298	0	89,298	89,298	89,298	89,298	0	89,298	89,298	0.00	0.00	
5472000 - Utility-Water	174,133	174,133	62,530	126,000	154,063	0	154,063	154,063	154,063	154,063	0	154,063	154,063	-20,070.00	-11.52	
5473000 - Utility-Gas	88,758	88,758	63,900	104,500	123,616	0	123,616	119,166	123,616	123,616	0	123,616	119,166	34,858.00	39.27	

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5474000 - UTILITY-SEWER	43,568	43,568	44,413	60,176	59,486	0	59,486	60,946	59,486	15,918.00	36.53
5475000 - UTILITY-GARBAGE/SOLID WASTE	1,858	1,858	0	1,000	1,858	0	1,858	1,858	1,858	0.00	0.00
5480000 - Repairs & Maintenance	8,500	8,500	984	2,500	8,500	0	8,500	8,500	8,500	0.00	0.00
5491000 - Dues, Subscriptions	3,675	3,675	2,675	3,690	3,675	0	3,675	3,675	3,675	0.00	0.00
5492000 - Filing, Recording, Witness Fees	0	0	0	0	0	0	0	0	0	0.00	0.00
5493000 - Printing & Binding	37,340	37,340	20,530	36,543	37,340	0	37,340	37,340	37,340	0.00	0.00
5494000 - Registration/Training/Admissn	15,564	15,564	5,986	14,525	16,364	500	16,864	15,564	16,864	1,300.00	8.35
5495000 - City Grants to Other Agencies	136,872	136,872	101,814	136,872	136,872	0	136,872	136,872	136,872	0.00	0.00
5496000 - Judgements/Settlements	0	0	0	0	0	0	0	0	0	0.00	0.00
5499000 - Miscellaneous Expenses	0	0	-209	51	0	0	0	0	0	0.00	0.00
5510000 - Intergovt Professional Service	6,500	6,900	6,825	12,600	8,000	0	8,000	6,500	8,000	1,100.00	15.94
5620000 - Buildings & Structures	0	0	0	0	0	0	0	0	0	0.00	0.00
5640000 - Machinery & Equipment	0	0	1,442	47,500	0	78,500	78,500	0	78,500	78,500.00	0.00
5910000 - Interfund Chg-Equip Replacemnt	25,205	25,205	25,207	25,207	31,009	0	31,009	27,872	31,009	5,804.00	23.02
5950000 - Interfund Vehicle Operat/Maint	16,182	16,182	16,183	16,183	19,747	2,000	21,747	18,848	21,747	5,565.00	34.39
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	3,460,026	3,552,834	2,605,634	3,518,312	3,658,914	236,653	3,895,563	3,600,553	3,895,563	342,729.36	9.64
Department 25 Planning & Development Sv.											
<i>Expense Accounts</i>											
5110000 - Salaries	1,524,430	1,524,430	1,093,867	1,474,581	1,560,471	19,698	1,580,168	1,560,469	1,580,168	55,736.89	3.65
5111000 - Salaries-Extra Help	40,362	40,362	8,738	24,180	42,429	0	42,429	40,362	42,429	2,067.00	5.12
5112000 - Overtime	3,020	3,020	3,116	4,539	3,020	0	3,020	3,020	3,020	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Progrm	94,515	94,515	67,424	91,421	96,749	1,221	97,970	96,749	97,970	3,455.68	3.65
5213000 - Soc Sec Replace Pgm-Xtra Help	2,502	2,502	541	2,502	2,630	0	2,630	2,502	2,630	128.00	5.11
5214000 - PERS	50,001	50,001	18,369	46,629	47,828	376	48,204	47,827	48,204	-1,796.69	-3.59
5215000 - Insurance Premium Allowance	249,536	249,536	175,364	249,533	267,588	4,656	272,244	280,475	272,244	22,708.08	9.10
5220000 - Medicare	22,104	22,104	16,618	21,378	22,627	286	22,913	22,624	22,913	808.17	3.65
5221000 - Medicare - Extra Help	891	891	127	891	616	0	616	891	616	-275.00	-30.86
5230000 - Labor & Industries	11,362	11,362	7,058	10,744	11,938	148	12,086	13,289	12,086	724.20	6.37
5231000 - Labor & Industries-Extra Help	541	541	125	541	570	0	570	541	570	29.00	5.36
5310000 - Office Supplies	13,451	13,451	9,071	10,550	11,512	500	12,012	13,451	12,012	-1,439.00	-10.69
5320000 - Operating Supplies	5,167	5,167	631	2,700	5,167	300	5,467	5,167	5,467	300.00	5.80
5340000 - Supplies Packaged for Resale	0	0	0	0	0	0	0	0	0	0.00	0.00
5350000 - Small Tools/Minor Equipment	2,311	2,311	688	1,867	2,301	1,500	3,801	2,311	3,801	1,490.00	64.47
5360000 - Software/Upgrades/Licenses	4,105	4,105	0	1,850	4,105	0	4,105	4,105	4,105	0.00	0.00
5410000 - Professional Services	56,268	182,607	125,095	215,977	64,648	0	64,648	56,268	64,648	-117,959.00	-64.59
5425000 - Postage/Courier	13,545	13,545	17,069	24,237	13,546	0	13,546	13,545	13,546	1.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	12,104	12,104	3,400	11,187	12,104	250	12,354	12,104	12,354	250.00	2.06
5440000 - Advertising	19,109	19,109	20,745	22,131	20,000	0	20,000	19,109	20,000	891.00	4.66

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5450000 - Operating Rentals & Lease	2,441	2,441	459	1,258	2,441	0	2,441	2,441	2,441	0.00	0.00
5480000 - Repairs & Maintenance	0	0	216	0	0	0	0	0	0	0.00	0.00
5491000 - Dues, Subscriptions	5,599	5,599	2,775	4,630	5,599	200	5,799	5,599	5,799	200.00	3.57
5492000 - Filing, Recording, Witness Fees	350	350	167	240	350	0	350	350	350	0.00	0.00
5493000 - Printing & Binding	10,930	10,930	1,684	25,583	10,930	100	11,030	10,930	11,030	100.00	0.91
5494000 - Registration/Training/Admissn	22,279	22,279	10,493	20,545	22,279	400	22,679	22,279	22,679	400.00	1.79
5510000 - Intergovt Professional Service	0	0	12,650	0	0	0	0	0	0	0.00	0.00
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0.00	0.00
5910000 - Interfund Chg-Equip Replacemnt	1,853	1,853	1,854	1,854	7,157	0	7,157	7,158	7,157	5,304.00	286.23
5950000 - Interfund Vehicle Operat/Maint	3,345	3,345	3,345	3,345	3,000	0	3,000	3,000	3,000	-345.00	-10.31
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	2,172,121	2,298,460	1,601,689	2,274,893	2,241,605	29,635	2,271,239	2,246,566	2,271,239	-27,221.67	-1.18
Department 26 Economic Development											
<i>Expense Accounts</i>											
5110000 - Salaries	79,642	79,642	42,629	59,784	78,501	0	78,501	78,500	78,501	-1,141.93	-1.43
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Program	4,938	4,938	2,643	3,763	4,867	0	4,867	4,867	4,867	-70.80	-1.43
5214000 - PERS	2,612	2,612	773	884	2,406	0	2,406	2,406	2,406	-206.23	-7.89
5215000 - Insurance Premium Allowance	8,866	8,866	5,912	8,493	9,192	0	9,192	9,312	9,192	325.68	3.67
5220000 - Medicare	1,155	1,155	658	884	1,138	0	1,138	1,138	1,138	-16.56	-1.43
5230000 - Labor & Industries	296	296	164	222	297	0	297	296	297	0.21	0.07
5310000 - Office Supplies	300	300	268	400	400	0	400	300	400	100.00	33.33
5320000 - Operating Supplies	250	250	163	250	350	0	350	250	350	100.00	40.00
5330000 - Program Supplies	0	0	55	0	0	0	0	0	0	0.00	0.00
5350000 - Small Tools/Minor Equipment	0	0	3,598	3,598	0	0	0	0	0	0.00	0.00
5360000 - Software/Upgrades/Licenses	250	250	0	0	0	0	0	250	0	-250.00	-100.00
5410000 - Professional Services	47,500	61,421	18,692	100,806	70,000	95,000	165,000	70,000	165,000	103,579.00	168.63
5425000 - Postage/Courier	500	500	0	350	400	0	400	500	400	-100.00	-20.00
5430000 - Travel(Lodge,meals,miles,Food)	2,200	2,200	1,541	2,500	3,299	0	3,299	2,200	3,299	1,099.00	49.95
5440000 - Advertising	250	250	0	250	250	0	250	250	250	0.00	0.00
5450000 - Operating Rentals & Lease	500	500	0	500	0	0	0	500	0	-500.00	-100.00
5491000 - Dues, Subscriptions	3,200	3,200	2,600	2,900	6,300	0	6,300	6,300	6,300	3,100.00	96.87
5493000 - Printing & Binding	1,000	1,000	86	400	550	0	550	1,000	550	-450.00	-45.00
5494000 - Registration/Training/Admissn	1,200	1,200	685	1,000	1,200	0	1,200	1,200	1,200	0.00	0.00
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	154,659	168,580	80,467	186,984	179,150	95,000	274,150	179,269	274,150	105,568.37	62.62
Department 27 Public Works											
<i>Expense Accounts</i>											
5110000 - Salaries	337,491	337,491	261,379	337,491	352,053	0	352,053	352,053	352,053	14,562.05	4.31
5111000 - Salaries-Extra Help	25,254	39,254	41,287	43,777	32,291	0	32,291	25,254	32,291	-6,963.00	-17.73

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5112000 - Overtime	9,500	14,647	9,593	13,147	12,021	0	12,021	9,500	12,021	-2,626.00	-17.92
5112100 - Overtime-Extra Help	0	0	266	209	0	0	0	0	0	0.00	0.00
5113000 - Standby Pay	0	0	0	0	0	0	0	0	0	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00
5211000 - Benefits - Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Program	20,925	20,925	16,800	20,923	21,827	0	21,827	21,827	21,827	902.84	4.31
5213000 - Soc Sec Replace Pgm-Xtra Help	1,586	1,586	2,577	2,697	2,005	0	2,005	1,586	2,005	419.00	26.41
5214000 - PERS	11,069	11,069	4,591	11,069	10,790	0	10,790	10,790	10,790	-279.29	-2.52
5214002 - PERS - Extra Help	0	0	364	925	750	0	750	0	750	750.00	0.00
5215000 - Insurance Premium Allowance	45,187	45,187	33,277	45,187	45,572	0	45,572	47,186	45,572	385.20	0.85
5220000 - Medicare	4,894	4,894	4,167	4,893	5,105	0	5,105	5,105	5,105	211.16	4.31
5221000 - Medicare - Extra Help	369	369	603	656	498	0	498	369	498	129.00	34.95
5230000 - Labor & Industries	3,866	3,866	2,933	3,865	3,952	0	3,952	3,952	3,952	84.62	2.18
5231000 - Labor & Industries-Extra Help	788	788	1,162	1,126	1,040	0	1,040	788	1,040	252.00	31.97
5310000 - Office Supplies	3,600	3,600	1,696	2,950	3,350	0	3,350	3,600	3,350	-250.00	-6.94
5320000 - Operating Supplies	51,601	53,201	25,502	52,201	45,250	0	45,250	51,601	45,250	-7,951.00	-14.94
5321000 - Fuel Consumed	1,500	1,500	2,556	3,515	1,500	0	1,500	1,500	1,500	0.00	0.00
5330000 - Program Supplies	28,803	44,825	11,909	44,825	24,500	0	24,500	28,803	24,500	-20,325.00	-45.34
5350000 - Small Tools/Minor Equipment	800	800	94	400	8,500	0	8,500	11,500	8,500	-3,000.00	-26.08
5360000 - Software/Upgrades/Licenses	85,891	125,449	38,651	128,804	120,412	0	120,412	85,987	120,412	-5,037.00	-4.01
5410000 - Professional Services	17,962	21,962	16,243	21,962	18,180	0	18,180	17,962	18,180	-3,782.00	-17.22
5425000 - Postage/Courier	11,500	12,500	3,970	12,000	11,500	0	11,500	11,500	11,500	-1,000.00	-8.00
5430000 - Travel(Lodge,meals,miles,Food)	0	0	0	0	0	0	0	0	0	0.00	0.00
5440000 - Advertising	628,807	628,807	457,140	629,744	611,800	0	611,800	677,613	611,800	-17,007.00	-2.70
5450000 - Operating Rentals & Lease	13,956	13,956	10,728	10,000	13,956	0	13,956	13,956	13,956	0.00	0.00
5471000 - Utility-Electricity	0	0	0	0	0	0	0	0	0	0.00	0.00
5472000 - Utility-Water	1,741	1,741	1,463	2,500	2,320	0	2,320	2,000	2,320	579.00	33.25
5473000 - Utility-Gas	0	0	530	1,200	0	0	0	0	0	0.00	0.00
5474000 - UTILITY-SEWER	5,500	5,500	0	3,000	5,500	0	5,500	5,500	5,500	0.00	0.00
5475000 - UTILITY-GARBAGE/SOLID WAS	101,450	101,450	43,446	100,000	97,519	0	97,519	101,450	97,519	-3,931.00	-3.87
5480000 - Repairs & Maintenance	3,500	3,500	2,445	3,500	3,500	0	3,500	3,500	3,500	0.00	0.00
5491000 - Dues, Subscriptions	10,800	15,940	6,469	15,740	9,400	0	9,400	10,800	9,400	-6,540.00	-41.02
5493000 - Printing & Binding	5,734	5,734	2,543	5,734	5,800	0	5,800	5,734	5,800	66.00	1.15
5494000 - Registration/Training/Admissn	0	0	0	0	0	0	0	0	0	0.00	0.00
5495000 - City Grants to Other Agencies	7,500	7,500	2,327	7,500	7,500	0	7,500	7,500	7,500	0.00	0.00
5510000 - Intergovt Professional Service	0	0	0	0	0	0	0	0	0	0.00	0.00
5620000 - Buildings & Structures	0	0	0	0	0	0	0	0	0	0.00	0.00
5630000 - Other Improvements	0	0	0	0	0	0	0	0	0	0.00	0.00
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0.00	0.00
5650000 - Construction of Fixed Assets	0	0	0	0	0	0	0	0	0	0.00	0.00
5700000 - Debt Service-Principal	0	0	0	0	0	0	0	0	0	0.00	0.00

Comparative Budget Worksheet By Object

Object	2005	2005	2005	2005	2006	2006	2006	2006	2006	2006	2006	Change in
	Adopted Budget	Current Budget	YTD Actuals	Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Final Budget	Budget	Pct Chg
5800000 - Debt Service-Interest	0	0	0	0	0	0	0	0	0	0	0	0.00
5901000 - Interfund Prof Svc-Bld Permits	1,000	1,000	598	1,000	1,000	0	1,000	1,000	1,000	1,000	0.00	0.00
5910000 - Interfund Chg-Equip Replacemnt	7,704	7,704	7,668	7,704	9,776	0	9,776	9,776	9,776	9,776	2,072.00	26.89
5950000 - Interfund Vehicle Operatr/Maint	4,876	4,876	4,876	4,876	6,321	0	6,321	6,321	6,321	6,321	1,445.00	29.63
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5993000 - COLA Contingency	0	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	1,466,654	1,553,121	1,022,910	1,553,120	1,503,688	0	1,503,688	1,544,213	1,503,688	1,503,688	-49,433.42	-3.18
Total General Fund:	30,270,849	30,986,451	17,974,341	30,227,113	26,986,904	1,956,590	28,943,488	23,015,870	28,943,488	28,943,488	-2,042,968.00	-6.59
Department 27 Public Works												
<i>TRANSFER OUT ACCOUNTS</i>												
5970000 - Operating Transfers Out	660,762	660,762	495,572	660,762	760,131	0	760,131	0	760,131	760,131	99,369.00	15.03
Total TRANSFER OUT ACCOUNTS:	660,762	660,762	495,572	660,762	760,131	0	760,131	0	760,131	760,131	99,369.00	15.03
<i>Expense Accounts</i>												
5110000 - Salaries	579,382	579,382	421,593	560,037	613,551	0	613,551	617,557	613,551	613,551	34,168.31	5.89
5111000 - Salaries-Extra Help	17,769	17,769	24,973	33,873	32,343	0	32,343	17,769	32,343	32,343	14,574.00	82.01
5112000 - Overtime	12,108	12,108	7,743	11,000	13,000	0	13,000	12,108	13,000	13,000	892.00	7.36
5112100 - Overtime-Extra Help	0	0	6	2	0	0	0	0	0	0	0.00	0.00
5113000 - Standby Pay	500	500	626	700	500	0	500	500	500	500	0.00	0.00
5114000 - Callback Pay	1,000	1,000	1,223	1,781	1,000	0	1,000	1,000	1,000	1,000	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5211000 - Benefits - Extra Help	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Prgm	36,018	36,018	26,715	35,174	38,040	0	38,040	38,287	38,040	38,040	2,022.09	5.61
5213000 - Soc Sec Replace Pgm-Xtra Help	1,102	1,102	1,568	2,099	2,005	0	2,005	1,102	2,005	2,005	903.00	81.94
5214000 - PERS	19,055	19,055	7,361	18,115	18,805	0	18,805	18,927	18,805	18,805	-249.38	-1.30
5214002 - PERS - Extra Help	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5215000 - Insurance Premium Allowance	111,341	111,341	78,193	110,297	112,121	0	112,121	116,338	112,121	112,121	780.24	0.70
5220000 - Medicare	8,424	8,424	6,725	8,260	8,896	0	8,896	8,953	8,896	8,896	472.92	5.61
5221000 - Medicare - Extra Help	258	258	367	2,977	2,948	0	2,948	258	2,948	2,948	2,690.00	1,042.63
5230000 - Labor & Industries	12,977	12,977	9,323	12,968	13,695	0	13,695	13,988	13,695	13,695	716.99	5.52
5231000 - Labor & Industries-Extra Help	871	871	828	1,835	2,016	0	2,016	871	2,016	2,016	1,145.00	131.45
5310000 - Office Supplies	3,000	3,000	1,130	3,003	2,500	0	2,500	3,000	2,500	2,500	-500.00	-16.66
5320000 - Operating Supplies	62,869	62,869	74,600	102,735	62,600	0	62,600	62,869	62,600	62,600	-269.00	-0.42
5330000 - Program Supplies	1,000	1,000	0	1,000	1,000	0	1,000	1,000	1,000	1,000	0.00	0.00
5350000 - Small Tools/Minor Equipment	14,000	14,000	6,223	13,994	8,769	0	8,769	9,500	8,769	8,769	-5,231.00	-37.36
5360000 - Software/Upgrades/Licenses	0	0	0	4,974	0	0	0	0	0	0	0.00	0.00
5410000 - Professional Services	82,900	82,900	38,214	98,300	51,673	0	51,673	47,900	51,673	51,673	-31,227.00	-37.66
5420000 - Telephone	0	0	694	694	0	0	0	0	0	0	0.00	0.00
5425000 - Postage/Courier	200	200	94	200	200	0	200	200	200	200	0.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	4,000	4,000	1,097	4,834	4,900	0	4,900	4,000	4,900	4,900	900.00	22.50
5450000 - Operating Rentals & Lease	12,500	12,500	4,423	12,500	12,500	0	12,500	12,500	12,500	12,500	0.00	0.00

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5471000 - Utility-Electricity	0	0	2,286	2,285	0	0	0	0	0	0.00	0.00
5471001 - Utility-Electricity,Street Lts	106,500	106,500	69,989	106,500	106,500	77,000	183,500	106,500	183,500	77,000.00	72.30
5471002 - Utility-Electricity,Traffic Sg	30,727	30,727	17,903	30,726	30,727	0	30,727	30,727	30,727	0.00	0.00
5472000 - Utility-Water	0	0	153	69	0	0	0	0	0	0.00	0.00
5480000 - Repairs & Maintenance	172,900	189,900	51,145	128,680	172,750	0	172,750	172,900	172,750	-17,150.00	-9.03
5491000 - Dues, Subscriptions	1,600	1,600	788	1,388	2,250	0	2,250	1,600	2,250	650.00	40.62
5493000 - Printing & Binding	100	100	0	100	100	0	100	100	100	0.00	0.00
5494000 - Registration/Training/Admissn	8,277	8,277	-87	8,636	9,477	0	9,477	8,277	9,477	1,200.00	14.49
5495000 - City Grants to Other Agencies	0	0	0	0	0	0	0	0	0	0.00	0.00
5510000 - Intergovt Professional Service	254,887	332,765	144,474	339,201	234,683	0	234,683	254,887	234,683	-98,082.00	-29.47
5630000 - Other Improvements	0	0	0	0	0	0	0	0	0	0.00	0.00
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0.00	0.00
5910000 - Interfund Chg-Equip Replacemnt	38,849	38,849	40,022	40,022	43,839	0	43,839	43,839	43,839	4,990.00	12.84
5950000 - Interfund Vehicle Operat/Maint	24,079	24,079	26,786	26,786	28,352	0	28,352	28,352	28,352	4,273.00	17.74
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00
5993000 - COLA Contingency	0	0	0	0	1,006	0	1,006	0	1,006	1,006.00	0.00
Total Expense Accounts:	1,619,193	1,714,071	1,067,178	1,725,745	1,632,746	77,000	1,709,746	1,635,809	1,709,746	-4,324.83	-0.25
Total Street Fund:	2,279,955	2,374,833	1,562,750	2,386,507	2,392,877	77,000	2,469,877	1,635,809	2,469,877	95,044.17	4.00
Department 99 Not Applicable											
TRANSFER OUT ACCOUNTS											
5970000 - Operating Transfers Out	353,358	353,358	265,019	353,358	0	0	0	0	0	-353,358.00	-100.00
Total TRANSFER OUT ACCOUNTS:	353,358	353,358	265,019	353,358	0	0	0	0	0	-353,358.00	-100.00
Total Arterial Street Fund:	353,358	353,358	265,019	353,358	0	0	0	0	0	-353,358.00	-100.00
Department 27 Public Works											
TRANSFER OUT ACCOUNTS											
5970000 - Operating Transfers Out	1,032,503	1,032,503	774,377	1,032,503	3,424,862	0	3,424,862	0	3,424,862	2,392,359.00	231.70
Total TRANSFER OUT ACCOUNTS:	1,032,503	1,032,503	774,377	1,032,503	3,424,862	0	3,424,862	0	3,424,862	2,392,359.00	231.70
Expense Accounts											
5110000 - Salaries	322,347	322,347	245,760	322,347	338,615	45,677	384,292	338,615	384,292	61,945.49	19.21
5111000 - Salaries-Extra Help	25,453	25,453	16,362	29,828	29,828	0	29,828	25,453	29,828	4,375.00	17.18
5112000 - Overtime	6,985	6,985	3,407	7,985	7,985	0	7,985	6,985	7,985	1,000.00	14.31
5112100 - Overtime-Extra Help	0	0	6	0	0	0	0	0	0	0.00	0.00
5113000 - Standby Pay	100	100	95	150	100	0	100	100	100	0.00	0.00
5114000 - Callback Pay	300	300	341	450	300	0	300	300	300	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00
5211000 - Benefits - Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Progm	19,985	19,985	15,464	19,986	20,994	2,832	23,826	20,994	23,826	3,840.62	19.21
5213000 - Soc Sec Replace Pgm-Xtra Help	1,580	1,580	1,026	1,849	1,849	0	1,849	1,580	1,849	269.00	17.02
5214000 - PERS	10,573	10,573	4,232	10,572	10,378	1,400	11,778	10,378	11,778	1,205.59	11.40

Comparative Budget Worksheet By Object

Object	2005	2005	2005	2005	2006	2006	2006	2006	2006	2006	Change in Budget	Pct Chg
	Adopted Budget	Current Budget	YTD Actuals	Current Year Est.	Dept Request	Service Package	Proposed Budget	Base Budget	Final Budget			
5214002 - PERS - Extra Help	0	0	142	0	0	0	0	0	0	0	0.00	0.00
5215000 - Insurance Premium Allowance	53,044	53,044	38,147	53,044	53,330	9,192	62,522	54,260	62,522	9,478.20	17.86	17.86
5220000 - Medicare	4,674	4,674	3,915	4,674	4,910	662	5,572	4,910	5,572	898.21	19.21	19.21
5221000 - Medicare - Extra Help	370	370	240	435	435	0	435	370	435	65.00	17.56	17.56
5230000 - Labor & Industries	5,516	5,516	3,838	5,516	5,651	1,353	7,004	5,650	7,004	1,486.57	26.95	26.95
5231000 - Labor & Industries-Extra Help	1,469	1,469	896	1,716	1,716	0	1,716	1,469	1,716	247.00	16.81	16.81
5310000 - Office Supplies	750	750	1,034	750	750	0	750	750	750	0.00	0.00	0.00
5320000 - Operating Supplies	32,460	32,460	47,680	54,730	44,460	1,500	45,960	32,460	45,960	13,500.31	41.59	41.59
5321000 - Fuel Consumed	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00
5330000 - Program Supplies	2,000	2,000	132	2,000	2,000	24,000	26,000	2,000	26,000	24,000.00	1,200.00	1,200.00
5350000 - Small Tools/Minor Equipment	7,000	7,000	16,146	17,325	7,000	1,000	8,000	7,000	8,000	1,000.00	14.28	14.28
5360000 - Software/Upgrades/Licenses	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00
5410000 - Professional Services	29,654	94,149	22,632	94,149	101,654	0	101,654	101,654	101,654	7,505.00	7.97	7.97
5425000 - Postage/Courier	10,368	19,368	5,872	19,368	10,368	0	10,368	10,368	10,368	-9,000.00	-46.46	-46.46
5430000 - Travel(Lodge,meals,miles,Food)	1,984	1,984	2,781	2,884	1,984	0	1,984	1,984	1,984	0.00	0.00	0.00
5450000 - Operating Rentals & Lease	9,000	9,000	0	4,000	9,000	0	9,000	9,000	9,000	0.00	0.00	0.00
5471000 - Utility-Electricity	500	500	188	500	500	0	500	500	500	0.00	0.00	0.00
5480000 - Repairs & Maintenance	137,449	137,449	134,047	137,449	167,949	0	167,949	167,949	167,949	30,500.00	22.19	22.19
5491000 - Dues, Subscriptions	730	730	35	730	730	0	730	730	730	0.00	0.00	0.00
5493000 - Printing & Binding	7,200	15,200	0	12,875	7,200	0	7,200	7,200	7,200	-8,000.00	-52.63	-52.63
5494000 - Registration/Training/Admissn	6,294	6,294	3,072	6,294	6,294	0	6,294	6,294	6,294	0.00	0.00	0.00
5510000 - Intergovt Professional Service	285,785	423,785	44,337	389,500	267,829	0	267,829	285,785	267,829	-155,956.00	-36.80	-36.80
5630000 - Other Improvements	0	297,000	759	759	0	0	0	0	0	-297,000.00	-100.00	-100.00
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00
5700000 - Debt Service-Principal	319,944	319,944	319,943	319,944	319,944	0	319,944	319,944	319,944	0.00	0.00	0.00
5800000 - Debt Service-Interest	25,235	25,235	23,668	25,235	25,506	0	25,506	25,235	25,506	271.00	1.07	1.07
5910000 - Interfund Chg-Equip Replacemnt	13,295	13,295	13,295	13,295	11,167	0	11,167	11,167	11,167	-2,128.00	-16.00	-16.00
5950000 - Interfund Vehicle Operat/Maint	7,558	7,558	7,895	8,758	7,701	0	7,701	7,701	7,701	143.00	1.89	1.89
5993000 - COLA Contingency	0	0	0	0	1,511	0	1,511	0	1,511	1,511.00	0.00	0.00
5995000 - Other Reserves	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00
Total Expense Accounts:	1,349,602	1,866,097	977,387	1,569,097	1,469,638	87,616	1,557,254	1,468,785	1,557,254	-308,843.01	-16.55	-16.55
Total Surface Water Fund:	2,382,105	2,898,600	1,751,764	2,601,600	4,894,500	87,616	4,982,116	1,468,785	4,982,116	2,083,515.99	71.88	71.88
Department 25 Planning & Development Sv.												
<i>Expense Accounts</i>												
5320000 - Operating Supplies	0	0	0	0	0	0	0	0	0	0	0.00	0.00
5410000 - Professional Services	100,000	100,000	0	40,000	100,000	0	100,000	100,000	100,000	0.00	0.00	0.00
5425000 - Postage/Courier	0	0	157	157	0	0	0	0	0	0.00	0.00	0.00
5440000 - Advertising	0	0	3,859	3,859	0	0	0	0	0	0.00	0.00	0.00
5480000 - Repairs & Maintenance	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00
5630000 - Other Improvements	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5901000 - Interfund Prof Svc-Bld Permits	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	100,000	100,000	4,016	44,016	100,000	0	100,000	100,000	100,000	0.00	0.00
Total P&DS Code Abatement Fund:	100,000	100,000	4,016	44,016	100,000	0	100,000	100,000	100,000	0.00	0.00
Department 20 Police											
<i>Expense Accounts</i>											
5350000 - Small Tools/Minor Equipment	23,000	23,000	454	358	23,000	0	23,000	23,000	23,000	0.00	0.00
5360000 - Software/Upgrades/Licenses	0	0	0	0	0	0	0	0	0	0.00	0.00
5410000 - Professional Services	0	0	870	869	0	0	0	0	0	0.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	0	0	928	0	0	0	0	0	0	0.00	0.00
5491000 - Dues, Subscriptions	0	0	10	10	0	0	0	0	0	0.00	0.00
5494000 - Registration/Training/Admissn	0	0	840	840	0	0	0	0	0	0.00	0.00
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	23,000	23,000	3,102	2,077	23,000	0	23,000	23,000	23,000	0.00	0.00
Total Asset Seizure Fund:	23,000	23,000	3,102	2,077	23,000	0	23,000	23,000	23,000	0.00	0.00
Department 24 Parks, Recreation, Cultural S											
<i>Expense Accounts</i>											
5410000 - Professional Services	0	0	15,000	0	0	0	0	0	0	0.00	0.00
5630000 - Other Improvements	0	193,995	0	0	0	0	0	0	0	-193,995.00	-100.00
Total Expense Accounts:	0	193,995	15,000	0	0	0	0	0	0	-193,995.00	-100.00
Total Public Arts Fund:	0	193,995	15,000	0	0	0	0	0	0	-193,995.00	-100.00
Department 27 Public Works											
<i>Expense Accounts</i>											
5110000 - Salaries	53,654	53,654	43,965	53,289	56,418	0	56,418	56,418	56,418	2,764.12	5.15
5111000 - Salaries-Extra Help	3,753	3,753	0	3,753	3,753	0	3,753	3,753	3,753	-0.39	-0.01
5112000 - Overtime	0	0	21	50	0	0	0	0	0	0.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00
5211000 - Benefits - Extra Help	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Progm	3,327	3,327	2,716	3,326	3,498	0	3,498	3,498	3,498	171.37	5.15
5213000 - Soc Sec Replace Pgm-Xtra Help	301	301	0	300	301	0	301	301	301	0.30	0.09
5214000 - PERS	1,760	1,760	675	1,759	1,729	0	1,729	1,729	1,729	-30.64	-1.74
5215000 - Insurance Premium Allowance	7,265	7,265	6,578	7,264	7,542	0	7,542	7,542	7,542	276.89	3.81
5220000 - Medicare	778	778	678	777	818	0	818	818	818	40.08	5.15
5221000 - Medicare - Extra Help	70	70	0	70	70	0	70	70	70	-0.33	-0.47
5230000 - Labor & Industries	202	202	441	500	231	0	231	231	231	29.80	14.75
5231000 - Labor & Industries-Extra Help	69	69	0	69	69	0	69	69	69	-0.11	-0.15
5310000 - Office Supplies	0	0	43	50	0	0	0	0	0	0.00	0.00
5320000 - Operating Supplies	1,000	1,000	0	728	1,000	0	1,000	1,000	1,000	0.00	0.00
5350000 - Small Tools/Minor Equipment	800	800	0	800	800	0	800	800	800	0.00	0.00
5360000 - Software/Upgrades/Licenses	0	0	0	0	0	0	0	0	0	0.00	0.00

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5410000 - Professional Services	3,000	3,000	0	3,000	3,000	0	3,000	3,000	3,000	0.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	1,206	1,206	409	1,300	1,206	0	1,206	1,206	1,206	0.00	0.00
5440000 - Advertising	0	0	0	0	0	0	0	0	0	0.00	0.00
5491000 - Dues, Subscriptions	0	0	329	400	0	0	0	0	0	0.00	0.00
5493000 - Printing & Binding	0	0	0	0	0	0	0	0	0	0.00	0.00
5494000 - Registration/Training/Admissn	1,300	1,300	764	1,050	1,300	0	1,300	1,300	1,300	0.00	0.00
5910000 - Interfund Chg-Equip Replacemnt	1,474	1,474	1,474	1,474	1,474	0	1,474	1,474	1,474	0.00	0.00
5950000 - Interfund Vehicle Operat/Maint	1,000	1,000	1,000	1,000	1,000	0	1,000	1,000	1,000	0.00	0.00
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00
5993000 - COLA Contingency	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	80,959	80,959	59,093	80,959	84,209	0	84,209	84,402	84,209	3,251.09	4.01
Department 28 General Government CIP											
<i>TRANSFER OUT ACCOUNTS</i>											
5970000 - Operating Transfers Out	38,734	38,734	19,367	38,734	39,797	0	39,797	0	39,797	1,063.00	2.74
Total TRANSFER OUT ACCOUNTS:	38,734	38,734	19,367	38,734	39,797	0	39,797	0	39,797	1,063.00	2.74
<i>Expense Accounts</i>											
5110000 - Salaries	9,323	9,323	14,808	21,000	14,374	20,176	34,550	0	34,550	25,226.93	270.58
5111000 - Salaries-Extra Help	0	0	85	100	0	0	0	0	0	0.00	0.00
5112000 - Overtime	0	0	0	0	0	500	500	0	500	500.00	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0.00	0.00
5212000 - Social Security Replace Progrm	578	578	918	688	891	1,251	2,142	0	2,142	1,564.08	270.60
5213000 - Soc Sec Replace Pgm-Xtra Help	0	0	5	0	0	0	0	0	0	0.00	0.00
5214000 - PERS	306	306	274	402	441	618	1,059	0	1,059	753.15	246.12
5215000 - Insurance Premiium Allowance	1,482	1,482	1,815	2,250	1,838	4,596	6,434	0	6,434	4,952.64	334.18
5220000 - Medicare	135	135	233	305	208	293	501	0	501	365.79	270.95
5221000 - Medicare - Extra Help	0	0	1	2	0	0	0	0	0	0.00	0.00
5230000 - Labor & Industries	36	36	61	103	59	677	736	0	736	700.27	1,945.19
5231000 - Labor & Industries-Extra Help	0	0	1	2	0	0	0	0	0	0.00	0.00
5320000 - Operating Supplies	0	0	2,500	2,331	0	0	0	0	0	0.00	0.00
5350000 - Small Tools/Minor Equipment	0	0	19,883	19,882	0	0	0	0	0	0.00	0.00
5360000 - Software/Upgrades/Licenses	0	0	5,658	5,657	0	0	0	0	0	0.00	0.00
5410000 - Professional Services	266,690	1,776,963	90,556	242,143	1,076,189	0	1,076,189	0	1,076,189	-700,773.90	-39.43
5425000 - Postage/Courier	0	0	281	275	0	0	0	0	0	0.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	0	0	3	0	0	0	0	0	0	0.00	0.00
5440000 - Advertising	0	0	1,821	1,100	0	0	0	0	0	0.00	0.00
5450000 - Operating Rentals & Lease	0	0	0	0	0	0	0	0	0	0.00	0.00
5472000 - Utility-Water	0	0	0	0	0	0	0	0	0	0.00	0.00
5480000 - Repairs & Maintenance	0	0	0	0	0	0	0	0	0	0.00	0.00
5493000 - Printing & Binding	0	0	180	178	0	0	0	0	0	0.00	0.00
5510000 - Intergovt Professional Service	450,000	676,452	588,807	654,239	0	0	0	0	0	-676,452.00	-100.00

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5610000 - Land	100,000	200,000	-239	4,500,000	10,480,000	0	10,480,000	0	10,480,000	10,280,000.00	5,140.00
5620000 - Buildings & Structures	0	0	0	0	0	0	0	0	0	0	0.00
5630000 - Other Improvements	14,251,450	14,410,032	118,569	227,605	2,003,000	-500	2,002,500	0	2,002,500	-12,407,532.00	-86.10
5640000 - Machinery & Equipment	0	0	59,241	59,241	0	0	0	0	0	0	0.00
5650000 - Construction of Fixed Assets	0	0	0	0	0	0	0	0	0	0	0.00
5901000 - Interfund Prof Svc-Bld Permits	0	0	1,191	1,190	0	0	0	0	0	0	0.00
5993000 - COLA Contingency	0	0	0	0	313	0	313	0	313	313.00	0.00
5994000 - Operational Contingency	0	0	0	0	0	0	0	0	0	0	0.00
Total Expense Accounts:	15,080,000	17,075,307	906,652	5,738,693	13,577,313	27,611	13,604,924	0	13,604,924	-3,470,382.04	-20.32
Total Capital Improvement Fund:	15,199,693	17,195,000	985,112	5,858,386	13,701,319	27,611	13,728,930	84,402	13,728,930	-3,466,067.95	-20.15
Department 31 Facility Major Maintenance 											
<i>Expense Accounts</i>											
5480000 - Repairs & Maintenance	0	0	83,826	88,000	0	0	0	0	0	0	0.00
5630000 - Other Improvements	124,000	124,000	0	0	60,000	0	60,000	0	60,000	-64,000.00	-51.61
Total Expense Accounts:	124,000	124,000	83,826	88,000	60,000	0	60,000	0	60,000	-64,000.00	-51.61
Total City Facility-Major Maint Fund:	124,000	124,000	83,826	88,000	60,000	0	60,000	0	60,000	-64,000.00	-51.61
Department 29 Roads Capital Improvements											
<i>TRANSFER OUT ACCOUNTS</i>											
5970000 - Operating Transfers Out	65,358	104,058	32,679	104,058	56,120	0	56,120	0	56,120	-47,938.00	-46.06
Total TRANSFER OUT ACCOUNTS:	65,358	104,058	32,679	104,058	56,120	0	56,120	0	56,120	-47,938.00	-46.06
<i>Expense Accounts</i>											
5110000 - Salaries	680,010	728,184	550,973	749,631	708,625	0	708,625	100,554	708,625	-19,559.00	-2.68
5111000 - Salaries-Extra Help	17,593	17,593	7,418	10,402	3,455	0	3,455	3,455	3,455	-14,138.00	-80.36
5112000 - Overtime	0	0	338	700	0	0	0	0	0	0	0.00
5113000 - Standby Pay	0	0	20	50	0	0	0	0	0	0	0.00
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0	0.00
5211000 - Benefits - Extra Help	0	0	0	0	0	0	0	0	0	0	0.00
5212000 - Social Security Replace Program	42,475	45,461	33,495	46,498	43,935	0	43,935	6,234	43,935	-1,526.68	-3.35
5213000 - Soc Sec Replace Pgm-Xtra Help	236	236	492	748	236	0	236	236	236	0.40	0.16
5214000 - PERS	22,471	24,051	9,534	16,506	21,718	0	21,718	3,082	21,718	-2,331.48	-9.69
5214002 - PERS - Extra Help	0	0	85	118	0	0	0	0	0	0	0.00
5215000 - Insurance Premium Allowance	99,721	104,973	77,619	106,386	103,849	0	103,849	14,675	103,849	-1,124.52	-1.07
5220000 - Medicare	9,933	10,632	8,377	10,874	10,276	0	10,276	1,458	10,276	-357.70	-3.36
5221000 - Medicare - Extra Help	55	55	115	163	55	0	55	55	55	-0.10	-0.18
5230000 - Labor & Industries	3,292	3,537	2,902	3,798	4,217	0	4,217	656	4,217	680.70	19.24
5231000 - Labor & Industries-Extra Help	54	54	92	71	54	0	54	54	54	-0.15	-0.27
5310000 - Office Supplies	2,500	2,500	2,847	4,500	2,511	0	2,511	2,000	2,511	11.00	0.44
5320000 - Operating Supplies	2,000	2,000	5,512	8,750	2,000	0	2,000	2,000	2,000	0.00	0.00
5330000 - Program Supplies	500	500	2,644	3,525	500	0	500	500	500	0.00	0.00

Comparative Budget Worksheet By Object

Object	2005	2005	2005	2006	2006	2006	2006	2006	2006	2006	2006	2006	2006	Change in Budget	Pct Chg						
	Adopted Budget	Current Budget	YTD Actuals	Current Year Est.	Dept Request	Service Package	Proposed Budget	Base Budget	Final Budget												
5350000 - Small Tools/Minor Equipment	3,750	3,750	4,132	5,375	250	0	250	250	250	250	250	250	250	-3,500.00	-93.33						
5360000 - Software/Upgrades/Licenses	1,000	1,000	0	1,000	1,000	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0.00	0.00						
5410000 - Professional Services	2,678,485	5,461,378	1,680,438	2,375,304	2,718,473	0	2,718,473	5,845	2,718,473	2,718,473	5,845	2,718,473	-2,742,905.12	-50.22							
5425000 - Postage/Courier	0	0	6,236	9,275	10,476	0	10,476	0	10,476	10,476	0	10,476	10,476.00	0.00							
5430000 - Travel(Lodge,meals,miles,Food)	3,200	3,200	1,865	3,620	2,200	0	2,200	2,200	2,200	2,200	2,200	2,200	-1,000.00	-31.25							
5440000 - Advertising	0	0	1,038	1,225	0	0	0	0	0	0	0	0	0.00	0.00							
5450000 - Operating Rentals & Lease	0	0	21,966	25,527	11,446	0	11,446	0	11,446	11,446	0	11,446	11,446.00	0.00							
5471000 - Utility-Electricity	0	0	74	98	0	0	0	0	0	0	0	0	0.00	0.00							
5472000 - Utility-Water	0	0	3,905	7,000	0	0	0	0	0	0	0	0	0.00	0.00							
5473000 - Utility-Gas	0	0	648	1,095	0	0	0	0	0	0	0	0	0.00	0.00							
5480000 - Repairs & Maintenance	0	0	116,711	121,000	0	150,000	150,000	0	150,000	150,000	0	150,000	150,000.00	0.00							
5491000 - Dues, Subscriptions	820	820	841	1,320	820	0	820	820	820	820	0	820	0.00	0.00							
5492000 - Filing,Recording, Witness Fees	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00							
5493000 - Printing & Binding	1,000	10,205	15,810	20,800	400	0	400	0	400	400	0	400	-9,805.00	-96.08							
5494000 - Registration/Training/Admissn	3,200	3,200	2,634	4,050	3,836	0	3,836	2,200	3,836	3,836	2,200	3,836	636.00	19.87							
5499000 - Miscellaneous Expenses	0	0	25	50	0	0	0	0	0	0	0	0	0.00	0.00							
5510000 - Intergovt Professional Service	0	0	25,926	27,250	1,533	0	1,533	0	1,533	1,533	0	1,533	1,533.00	0.00							
5610000 - Land	20,000	53,024	712,886	717,886	505,000	0	505,000	0	505,000	505,000	0	505,000	451,976.00	852.39							
5620000 - Buildings & Structures	1,613,000	1,613,000	0	0	2,034	0	2,034	0	2,034	-1,610,966.00	0	2,034	-1,610,966.00	-99.87							
5630000 - Other Improvements	18,767,407	25,009,304	4,420,798	18,891,670	21,126,529	0	21,126,529	0	21,126,529	-3,882,775.00	0	21,126,529	-3,882,775.00	-15.52							
5640000 - Machinery & Equipment	0	0	9,730	9,973	0	0	0	0	0	0	0	0	0.00	0.00							
5650000 - Construction of Fixed Assets	0	0	0	0	1,491,594	0	1,491,594	0	1,491,594	1,491,594	0	1,491,594	1,491,594.00	0.00							
5901000 - Interfund Prof Svc-Bld Permits	0	0	620	750	0	0	0	0	0	0	0	0	0.00	0.00							
5910000 - Interfund Chg-Equip Replacemnt	387	387	387	387	387	0	387	387	387	387	387	387	0.00	0.00							
5950000 - Interfund Vehicle Operat/Maint	446	446	446	446	352	0	352	352	352	352	352	352	-94.00	-21.07							
5992000 - Contingency	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00							
5993000 - COLA Contingency	0	0	0	0	3,235	0	3,235	0	3,235	3,235	0	3,235	3,235.00	0.00							
Total Expense Accounts:											23,973,535	33,099,490	7,729,579	23,187,821	26,780,996	150,000	26,930,996	148,013	26,930,996	-6,168,494.65	-18.63
Total Roads Capital Fund:											24,038,893	33,203,548	7,762,258	23,291,879	26,837,116	150,000	26,987,116	148,013	26,987,116	-6,216,432.65	-18.72
Department 30	Surface Water CIP																				
<i>TRANSFER OUT ACCOUNTS</i>																					
5970000 - Operating Transfers Out	77,206	77,206	57,905	77,206	82,812	0	82,812	0	82,812	82,812	0	82,812	82,812	5,606.00	7.26						
Total TRANSFER OUT ACCOUNTS:											77,206	77,206	57,905	77,206	82,812	0	82,812	0	82,812	5,606.00	7.26
<i>Expense Accounts</i>																					
5110000 - Salaries	196,913	196,913	100,860	183,636	210,352	0	210,352	117,012	210,352	210,352	117,012	210,352	13,439.88	6.82							
5111000 - Salaries-Extra Help	4,809	4,809	55	4,808	4,809	0	4,809	4,809	4,809	4,809	4,809	4,809	0.28	0.00							
5112000 - Overtime	0	0	714	1,000	0	0	0	0	0	0	0	0	0.00	0.00							
5113000 - Standby Pay	0	0	51	500	0	0	0	0	0	0	0	0	0.00	0.00							
5210000 - Benefits	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00							
5212000 - Social Security Replace Progm	12,208	12,208	6,291	11,485	13,041	0	13,041	7,255	13,041	13,041	7,255	13,041	833.27	6.82							

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5213000 - Soc Sec Replace Pgm-Xtra Help	422	422	3	421	422	0	422	422	422	0.40	0.09
5214000 - PERS	6,459	6,459	1,713	5,402	6,448	0	6,448	3,586	6,448	-11.42	-0.17
5215000 - Insurance Premium Allowance	28,848	28,848	15,461	27,583	31,824	0	31,824	17,655	31,824	2,976.01	10.31
5220000 - Medicare	2,854	2,854	1,542	2,697	3,051	0	3,051	1,697	3,051	194.87	6.82
5221000 - Medicare - Extra Help	99	99	1	98	99	0	99	99	99	0.40	0.40
5230000 - Labor & Industries	1,824	1,824	807	1,765	2,336	0	2,336	1,068	2,336	511.87	28.06
5231000 - Labor & Industries-Extra Help	97	97	1	96	97	0	97	97	97	0.10	0.10
5310000 - Office Supplies	1,115	1,115	308	1,115	1,115	0	1,115	1,115	1,115	0.00	0.00
5320000 - Operating Supplies	500	500	314	825	500	0	500	500	500	0.00	0.00
5330000 - Program Supplies	0	0	272	300	0	0	0	0	0	0.00	0.00
5350000 - Small Tools/Minor Equipment	1,450	1,450	26	1,450	1,450	0	1,450	1,450	1,450	0.00	0.00
5360000 - Software/Upgrades/Licenses	500	500	0	500	500	0	500	500	500	0.00	0.00
5410000 - Professional Services	709,688	931,455	156,671	651,516	722,171	0	722,171	25,000	722,171	-209,284.59	-22.46
5425000 - Postage/Courier	0	0	0	0	0	0	0	0	0	0.00	0.00
5430000 - Travel(Lodge,meals,miles,Food)	2,000	2,000	370	2,000	2,000	0	2,000	2,000	2,000	0.00	0.00
5440000 - Advertising	0	0	72	0	0	0	0	0	0	0.00	0.00
5450000 - Operating Rentals & Lease	0	0	0	0	0	0	0	0	0	0.00	0.00
5471000 - Utility-Electricity	0	0	0	0	0	0	0	0	0	0.00	0.00
5480000 - Repairs & Maintenance	0	85,024	63,443	96,416	0	0	0	0	0	-85,024.00	-100.00
5491000 - Dues, Subscriptions	150	150	204	300	150	0	150	150	150	0.00	0.00
5493000 - Printing & Binding	0	0	0	0	0	0	0	0	0	0.00	0.00
5494000 - Registration/Training/Admissn	1,800	1,800	728	1,800	1,800	0	1,800	1,800	1,800	0.00	0.00
5510000 - Intergovt Professional Service	0	0	37,061	39,898	0	0	0	0	0	0.00	0.00
5610000 - Land	20,000	20,000	0	20,000	20,000	0	20,000	0	20,000	0.00	0.00
5630000 - Other Improvements	1,355,000	2,101,060	1,514,295	1,767,434	299,000	0	299,000	0	299,000	-1,802,060.00	-85.76
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0.00	0.00
5901000 - Interfund Prof Sve-Bld Permits	0	0	0	0	0	0	0	0	0	0.00	0.00
5910000 - Interfund Chg-Equip Replacemnt	387	387	387	387	387	0	387	387	387	0.00	0.00
5950000 - Interfund Vehicle Operat/Maint	446	446	446	446	352	0	352	352	352	-94.00	-21.07
5993000 - COLA Contingency	0	0	0	0	844	0	844	0	844	844.00	0.00
Total Expense Accounts:	2,347,569	3,400,420	1,902,096	2,823,878	1,322,748	0	1,322,748	186,954	1,322,748	-2,077,672.93	-61.10
Total Surface Water Capital Fund:	2,424,775	3,477,626	1,960,001	2,901,084	1,405,560	0	1,405,560	186,954	1,405,560	-2,072,066.93	-59.58

Department	27	Public Works
<i>Expense Accounts</i>		
5310000 - Office Supplies	500	500
5320000 - Operating Supplies	824	824
5321000 - Fuel Consumed	30,000	30,000
5410000 - Professional Services	0	0
5450000 - Operating Rentals & Lease	500	500
5480000 - Repairs & Maintenance	40,000	40,000

Comparative Budget Worksheet By Object

Object	2005 Adopted Budget	2005 Current Budget	2005 YTD Actuals	2005 Current Year Est.	2006 Dept Request	2006 Service Package	2006 Proposed Budget	2006 Base Budget	2006 Final Budget	Change in Budget	Pct Chg
5510000 - Intergovt Professional Service	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	71,824	71,824	43,995	71,824	86,717	2,000	88,717	71,824	88,717	16,893.00	23.51
Total Vehicle Operations/Maintenance:	71,824	71,824	43,995	71,824	86,717	2,000	88,717	71,824	88,717	16,893.00	23.51
Department 16 Finance											
<i>Expense Accounts</i>											
5340000 - Supplies Packaged for Resale	0	0	0	0	0	0	0	0	0	0.00	0.00
5350000 - Small Tools/Minor Equipment	17,750	17,750	13,226	17,750	58,600	0	58,600	17,750	58,600	40,850.00	230.14
5630000 - Other Improvements	0	0	0	0	0	0	0	0	0	0.00	0.00
5640000 - Machinery & Equipment	171,886	171,886	122,613	80,000	79,580	0	79,580	171,886	79,580	-92,306.00	-53.70
5650000 - Construction of Fixed Assets	0	0	0	0	0	0	0	0	0	0.00	0.00
Total Expense Accounts:	189,636	189,636	135,839	97,750	138,180	0	138,180	189,636	138,180	-51,456.00	-27.13
Total Equipment Replace/Deprec Fund:	189,636	189,636	135,839	97,750	138,180	0	138,180	189,636	138,180	-51,456.00	-27.13
Department 16 Finance											
<i>Expense Accounts</i>											
5510000 - Intergovt Professional Service	10,000	10,000	7,553	21,400	10,000	0	10,000	10,000	10,000	0.00	0.00
Total Expense Accounts:	10,000	10,000	7,553	21,400	10,000	0	10,000	10,000	10,000	0.00	0.00
Total Unemployment Fund:	10,000	10,000	7,553	21,400	10,000	0	10,000	10,000	10,000	0.00	0.00
Report Total	77,468,088	91,201,871	32,554,576	67,944,994	76,636,173	2,300,817	78,936,984	26,934,293	78,936,984	-12,264,891.37	0.00



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Expenditure Categories

Object	Description
<u>Salaries and Wages</u>	
Amounts paid for personal services rendered by employees in accordance with the rates, hours, terms and conditions authorized by law or stated in employment contracts. Personal services do not include fees and out of pocket expenses for professional or consultant services. Amounts charged to these accounts represent expenditures generated through the City's payroll process. Amounts paid to temporary help through another source than payroll does not get charged to these accounts.	
5110	Salaries & Wages Employee time will be allocated within the department on a percentage basis and then paid based on that allocation throughout the year unless there is a major shift in employee responsibilities or job duties during the year.
5111	Salaries - Extra Help Hourly staff and temporary help that are not designated positions. All agency staff should be budgeted under Professional Services.
5112	Overtime Overtime pay for employees who are eligible.
5112100	Overtime - Extra Help
5113	Standby Pay Standby pay for employees who are eligible.
5114	Call Back Pay
<u>Personnel Benefits</u>	
5212	Social Security Replacement Program
5213	Soc. Sec. Replac. Prog. - Extra Help
5214	PERS
5214001	CM Retirement Plan
5215	Insurance Premium Allowance
5220	Medicare
5221	Medicare - Extra Help
5230	Labor & Industries
5231	Labor & Industries - Extra Help
5240	Unemployment Compensation
<u>Supplies</u>	
5310	Office Supplies Paper, forms, maps, publications, writing materials, Office Supplies-Boise Cascade, Corp Express (except furniture), Paper Zone
5320	Operating Supplies Chemicals, cleaning & sanitation supplies, clothing, construction materials & supplies, drugs, electrical supplies, medicines, oil, paints, and plumbing supplies
5321	Fuel Consumed
5330	Program Supplies Art supplies, sports equipment, clipboards, first aid supplies, name tags, other program related supplies, fees for admission tickets used in programs, food used as a component of a program. Room Rental - see 5450 Food & Meals - see 5430
5340	Supplies Packaged for Resale T-Shirts, food, towels, swimming goggles, other items purchased for resale/revenue Pool Resale Supplies
5350	Small Tools and Minor Equipment

Expenditure Categories

Object	Description
5360	Tools and equipment that are not capitalized (less than \$5,000) Software/Licenses/Upgrades Software & Software Licenses
<u>Other Services & Charges</u>	
5410	Professional Services Accounting/Auditing, Engineering/architectural, computer programming, management consulting, special legal services, custodial & cleaning, temporary help employed through an agency (i.e., Molly Brown, Waldron Resources), etc.
5420	Telephone Local, long-distance, and wireless
5425	Postage/Courier Postage, Fedex, UPS, Bucky's, West Courier
5430	Travel (Lodging, Meals, Miles) Per diem, lodging, meals, mileage
5440	Advertising
5450	Operating Rentals & Leases Room rentals, lease of copy or postage machines, rental of equipment Meeting Facilities Shoreline School District (Shoreline Center Room Rentals) <i>Related food costs greater than \$50 should be coded 5330 for non-events, 5430 for employee related events</i>
5460	Insurance
5471	Utility - Electricity
5471001	Utility - Electricity, Streetlights
5471002	Utility - Electricity, Traffic Signal
5472	Utility - Water
5473	Utility - Natural Gas
5474	Utility - Sewer
5475	Utility - Garbage/Solid Waste
5480	Repairs & Maintenance Buildings, improvements, structures, equipment (vehicles, tires, etc.) Maintenance Contracts All supplies purchased directly by City goes under Operating Supplies except software/licenses
5491	Dues, Subscriptions, Memberships
5492	Filing, Recording & Witness Fees Jury or witness fees
5493	Printing & Binding Copying costs, printing services, etc. Kinko's Printing Companies (brochures, newsletters, publications)
5494	Registration/Training Registration for conferences and training expenses
5495	City Grants to other Agencies Grants that the City provides to outside agencies.
5496	Judgements/Settlements
5499	Miscellaneous Expenses
<u>Intergovernmental Services</u>	
5510	Intergovernmental Professional Services Contracts or interlocal agreements between government agencies. Expenditures made to

Expenditure Categories

Object	Description
	other governmental entities for services rendered. Limited to those functions normally provided by governments and not by private businesses (police, detention, election services, animal control, etc.)
<u>Capital Outlay (Amounts should be in excess of \$5,000)</u>	
5610	Land Land acquisition costs, rights-of-way, LIDs
5620	Buildings & Structures Acquisition, construction, and improvements to office or administrative buildings, shops and warehouses, park buildings
5630	Other Improvements Athletic fields, bridges, water and sewer systems, lighting, parking, roadways, sidewalks, storm drains, streets
5640	Machinery & Equipment Communications equipment, transportation equipment, office furniture & equipment, computers, heavy duty work equipment
5650	Construction of Fixed Assets For capital improvement projects on City owned property
5660	Capitalized Rentals & Leases
<u>Debt Service</u>	
5700	Debt Service Principal
5800	Debt Service Interest
5870	Residual Equity Trans-Out
<u>Interfund Payment for Services, Transfers, and Reserves</u>	
	Expenditures made to other funds or other departments of the same fund for services rendered
5901	Interfund Professional Services (Building Permits)
5910	Interfund Charge - Equipment Replacement
5950	Interfund Vehicle Operations and Maintenance
5970	Operating Transfers Out
5992	Merit Contingency
5993	COLA Contingency Funds set-aside for the next years cost of living adjustment
5994	Operational Contingency Funds set-aside as an annual operational contingency
5995	Other Reserves Reserves set-aside for specific purposes



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Glossary of Budget Terms

ACCOUNT. A chronological record of public funds showing receipts, disbursements, and the balance.

ACCOUNTING SYSTEM. The total set of records and procedures used to record, classify, and report information on the financial status and operations of an entity.

ACCRUAL BASIS ACCOUNTING. A method of accounting for revenues and expenses when earned or incurred instead of when cash is received or spent.

ACTUALS. Monies which have already been used or received as opposed to budgeted monies which are estimates of possible funds to be spent or received.

ADOPTED BUDGET. The budget for the operations of regular City services and for capital expenditures for the fiscal year as proposed by the City Manager and adjusted and adopted by the City Council. The adopted budget can only be adjusted (amended) during the fiscal year by an ordinance of the City Council.

APPROPRIATION. A legal authorization granted by the City Council to make expenditures and to incur obligations for a specific purpose or program. Usually granted for a one-year period.

APPROPRIATION ORDINANCE. The official enactment by the City Council giving the legal authority for City officials to obligate and expend resources.

ASSESSED VALUATION. The estimated value placed upon real and personal property by the County Assessor as the basis for levying property taxes.

B.A.R.S. The State of Washington prescribed Budgeting, Accounting, and Reporting System manual for which compliance is required for all governmental entities in the State of Washington.

BALANCED BUDGET. A budget in which planned expenditures do not exceed projected funds available.

BASE BUDGET. The ongoing cost to maintain the current level of service.

BASIS OF ACCOUNTING. A fund's basis of accounting determines when a transaction is recognized in the fund's operating statement. Annual appropriated budgets for all funds are prepared and adopted on a cash basis. Under a cash basis, transactions are recognized only when cash is increased or decreased. Governmental fund financial statements are prepared on the modified accrual basis of accounting. Revenues are recognized when measurable and available to finance current expenditures and expenditures are recognized when goods and services are received and liabilities are due and payable at year-end. Under the accrual basis of accounting, the revenues are recognized in the accounting period in which they are earned and become measurable and expenses are recognized in the period incurred.

BEGINNING FUND BALANCE. The resources that are unspent from the previous year and are available in the subsequent fiscal year for expenditure. Since these resources are typically available due to under-expenditures in the previous year or unexpected revenues, it is prudent to not utilize these resources for ongoing operational expenditures.

BENEFITS. City provided employee benefits such as social security replacement, retirement, worker's compensation, life insurance, medical insurance and dental insurance.

BUDGET. A plan of financial operation embodying an estimate of expenditures for a given period and the proposed means of financing them (revenue estimates). The term is also sometimes used to denote the officially approved expenditure ceilings under which the City and its departments operate.

BUDGET CALENDAR. The schedule of key dates or milestones which the City follows in the preparation and adoption of the budget.

BUDGET HEARING. A public hearing conducted by City Council to consider and adopt the annual budget.

CAPITAL BUDGET. Major capital improvements which are beyond the routine operation of the city are budgeted under separate capital project funds. These projects often require more than one year to complete. In total, these projects are referred to as the Capital Budget and are not included in the annual operating budget.

CAPITAL IMPROVEMENT CONSTRUCTION. Projects such as roads, drainage, buildings, sidewalks and other works to create and repair the City's physical infrastructure; funds in this category may also be used for the design, project management and other associated administrative costs.

CAPITAL IMPROVEMENT PROGRAM. A six-year plan for capital expenditures that identifies the expected beginning and ending date of each project, the amount to be expended in each year on each project and the method of financing project expenditures.

CAPITAL OUTLAYS. Annual operating expenditures for the acquisition of, or addition to, fixed assets. These expenditures must cost more than \$5,000, including construction projects, land acquisition, major renovations or repairs to existing grounds or facilities, and equipment purchases.

CAPITAL PROJECTS. Projects which purchase or construct capital assets. Typically a capital project encompasses a purchase of land and/or the construction of a new building or facility. It may also include major maintenance or renovation of a current asset.

CASH BASIS ACCOUNTING. The method of accounting where revenues are recorded when received and expenditures are recorded when paid.

CASH RESERVES. The cash balance that is not appropriated for expenditures or that is segregated by policy for a specific future use.

CLEAN WATER ACT (CWA). In 1972, Congress amended the Federal Water Pollution Control Act (referred to as the Clean Water Act) to prohibit the discharge of any pollutant to waters of the United States from a point source unless the discharge is authorized by a National Pollutant Discharge Elimination System (NPDES) permit. In 1999 the US Environmental Protection Agency promulgated rules (NPDES Phase II) that sets storm water management requirements for municipalities under 100,000 population, including the City of Shoreline.

Consumer Price Index (CPI). A statistical measure of price levels provided by the U.S. Department of Labor signifying the cost of living and economic inflation.

CONTINGENCY. A budgetary reserve set aside for emergencies or unforeseen expenditures.

COUNCILMANIC BONDS. Bonds issued with the approval of the City Council, as opposed to bonds which must be approved by public vote. Councilmanic bonds must not exceed 1.5 percent of the assessed valuation.

CRITICAL SUCCESS FACTORS. Areas where the City has to excel, if it is to accomplish the community's vision.

DEBT SERVICE. The annual payment of principal and interest on the City's indebtedness.

DEFICIT. The excess of the liabilities of a fund over its assets. The excess of expenditures over revenues during an accounting period; or, in the case of proprietary funds, the excess of expense over income during an accounting period.

DEPRECIATION. (1.) Expiration in the service of life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, or obsolescence. (2.) That portion of the cost of a capital asset which is charged as an expense during a particular period.

ENCUMBERANCE. The commitment of appropriated funds to purchase an item or service.

ENDANGERED SPECIES ACT (ESA). Refers to the listing of the Puget Sound chinook salmon as a threatened species by the National Marine Fisheries Service. Potentially affects all sensitive areas, and stormwater regulations for both quality and quantity.

ENDING FUND BALANCE. The cash balance remaining at the end of the fiscal year available for appropriation in future years.

EXPENDITURES. Where accounts are kept on the accrual or modified accrual basis of accounting, the costs of goods received or services rendered whether cash payments have been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payments for the above purposes are made.

FEES. A charge for a service the City does not provide for free to all citizens. For example, we have fees for recreation classes or land use development applications.

FISCAL YEAR . Any yearly accounting period, without regard to its relationship to a calendar year. The fiscal year for the City of Shoreline begins on January 1 and ends on December 31.

FTE. An acronym for Full-Time Equivalents, which are regular, full-time employee positions; when expressed as a decimal number, this means that only part of a full-time employee position is dedicated to this service or program within the budget.

FUNDS. Funds are comprised of special accounts within the City budget that are used to segregate revenues and expenditures for specific types of programs and services and to comply with State law and generally accepted accounting principles (GAAP).

FUND BALANCE. The excess of an entity's assets over its liabilities in a particular fund. A negative fund balance is sometimes called a deficit.

GENERAL FUND. This fund is used to pay the expenses and liabilities of the City's general services and programs for citizens that are not separately accounted for in special revenue funds.

GENERAL FUND SUBSIDY. This reflects the amount of General Fund discretionary taxes required to fund a department's budget. The formula for this figure is total departmental expenditures minus dedicated resources (grants, fees, etc.) equals General Fund subsidy.

GENERAL OBLIGATION BONDS. Bonds for which the full faith and credit of the issuing government are pledged for payment.

GRANTS. Funds provided to or by the City for special purposes or programs, usually requiring a competitive application process.

INFRASTRUCTURE. The underlying foundation, especially the basic installations and facilities, on which the continuance and growth of a jurisdiction depends, i.e., streets, roads, sewer, and water systems.

INTERFUND TRANSFERS. Contributions from one City fund to another in support of activities of the receiving fund. Loans are not included.

INTERGOVERNMENTAL REVENUE. Grants, entitlements, shared revenues and payment for goods and services by one government to another.

INTERGOVERNMENTAL SERVICES. Services purchased from other government agencies, normally including types of services that only government agencies provide.

INTERNAL SERVICE FUNDS. A type of proprietary fund which accounts for the goods and services which are provided to other units of the City and payment by the benefiting unit is intended to fund the costs of providing such services.

LEVEL OF SERVICE. Used generally to define the existing services, programs, and facilities provided by the government for its citizens. Level of service in any given activity may be increased, decreased, or remain the same, depending on the needs, alternatives, and available resources.

LEVY. To impose a tax, special assessment or service charge for the support of government activities. The term most commonly refers to the real and personal property tax levy.

LEVY RATE. The rate at which taxes, special assessments or service charges are imposed. For example, the real and personal property tax levy is the rate at which property is taxed per \$1,000 of assessed valuation. The rate is determined by calculating the ratio of the maximum amount of property tax revenue allowable under state law and the total assessed valuation within the taxing district.

LIABILITY. Debt or other legal obligation arising out of transactions in the past which must be liquidated, renewed or refunded at some future date.

MODIFIED ACCRUAL ACCOUNTING. A basis of accounting in which expenditures are accrued but revenues are accounted for on a cash basis. This accounting technique is a combination of cash and accrual accounting since expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are "measurable" and "available for expenditure". Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds.

NON-DEPARTMENTAL EXPENDITURES. Expenditures that are not directly related to the operations of a single City department.

OBJECT OF EXPENDITURE. Expenditure classifications based upon the types or categories of goods and services purchased. Typical objects of expenditure include salary, benefits, supplies, other services and charges, intergovernmental services, inter-fund payment for services, capital outlay and debt service.

OPERATING BUDGET. The annual appropriation to maintain the provision of City services to the public.

OPERATING TRANSFER IN. Transfer from other funds which are not related to rendering of service.

OPERATIONAL CONTINGENCY. Funds set-aside in the General Fund budget to provide for unknown operational adjustments or service demands that may arise during the year. These funds are used only as a last resort and with Council approval. Savings within departmental budgets throughout the year will be the first source for funding unforeseen expenditures.

CHARGES FOR GOODS AND SERVICES. A basic classification for services other than personnel services which are needed by the City. This budget item includes professional services, communication, travel, advertising, rentals and leases, insurance, public utility services, repairs and maintenance, and miscellaneous.

OVERHEAD/INDIRECT COSTS. Overhead or indirect costs represent the level of assistance that the support service departments (Finance, Human Resources, City Manager, etc.) provide to the direct service departments (Police, Parks, Public Works, etc.) so they can provide services to the public.

PERFORMANCE MEASURES. A performance measure is an indicator of the attainment of an objective. It is a specific quantitative measure of work performed or services provided within an activity or program, or it may be a quantitative measure of results obtained through a program or activity.

PERS. Acronym for Public Employees Retirement System provided for all City employees, other than law enforcement and fire fighter personnel, by the State of Washington.

PROGRAM. A broad function or area of responsibility of government services. It is a basic organizational unit of government that is composed of a group of specific activities and operations directed at attaining a common purpose or goal.

PROGRAM PURPOSE. A broad declaration of purpose explaining why the program exists and what we hope to achieve with the resources invested.

PROPOSED BUDGET. The City Manager's recommended budget submitted to the City Council and public in October of each year.

PROPRIETARY FUNDS. Recipients of goods or services pay directly to these funds. Revenues are recorded at the time services are provided, and all expenses incurred in earning the revenues are

recorded in the same period. As a result, there is a direct cause and effect relationship between revenue and expenses in these funds.

PROPOSED BUDGET. This is the budget, as proposed by the City Manager, for the operations of regular City services and for capital expenditures.

REAPPROPRIATION. A legal authorization granted by the City Council to re-appropriate expenditures to the current budget year for a specific purpose or program that was budgeted but unexpended at the end of the prior year.

REET. The Real Estate Excise Tax, a tax levied on real estate sales and used solely for capital purposes.

RESERVES. The funds set aside by the City as a savings account for future emergencies. The City's reserves include the General Reserve Fund, the Insurance Reserve budgeted in Citywide Services, and a General Fund Undesignated Ending Fund Balance.

RESOURCES. Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REVENUES. Income received by the City to support programs or services to the community. It includes such items as taxes, fees, user charges, fines, forfeits, interest income and miscellaneous revenue.

SALARIES AND WAGES. Amounts paid for services rendered by employees in accordance with rates, hours, terms and conditions authorized by law or stated in employment contracts. This category also includes overtime and seasonal help.

SPECIAL ASSESSMENT. A compulsory levy made against certain properties from earnings of enterprise funds. An addition to a pledge or revenues, such bonds sometimes contain a mortgage on the enterprise funds property.

SPECIAL REVENUE FUNDS. Funds that are dedicated for a specific purpose (e.g., roads, surface water, etc.), require an additional level of accountability and are collected in a separate account, not part of the General Fund.

STRATEGIC GOALS. Each critical success factor has a targeted number of strategic goals. These goals are customer-oriented and are connected to the budget, the capital improvement program (CIP), and the comprehensive plan. They are measurable, realistic, and focused.

STRATEGIC PLAN. A plan outlining the goals and strategies the City will focus on over the next six years. It is prioritized around the critical success factors of our community and is intended to be a living document, which will be evaluated regularly.

SUBSIDIES. Financial assistance provided by one agency to another agency for a defined purpose (e.g., King County swimming pool subsidies, General Fund subsidy of the Street Fund transportation programs).

TAXES. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include special assessments, fees, or charges for services.

TAX LEVY. Charge levied by a government to finance services performed for the common benefit.

TAX RATE. The amount of tax stated in terms of units per \$1,000 of assessed value of taxable property. The tax rate is the result of dividing the tax levied by the assessed value of the taxing district.

TRANSFERS IN/OUT. Resources that are transferred from one fund to another to pay for a specific purpose. For example, resources are transferred from the Surface Water Fund to the Surface Water Capital Fund to pay for surface water related capital improvement projects, since all capital projects are expensed out of the capital improvement funds.



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