



2019-2020 CITY OF SHORELINE, WA PROPOSED BIENNIAL **BUDGET** 2019-2024 CAPITAL IMPROVEMENT PLAN





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WASHINGTON

2019-2020 Proposed Biennial Budget

Will Hall, Mayor

Jesse Salomon, Deputy Mayor

Susan Chang, Councilmember

Doris McConnell, Councilmember

Keith McGlashan, Councilmember

Chris Roberts, Councilmember

Keith Scully, Councilmember

Debbie Tarry, City Manager

Sara S. Lane, Administrative Services Director

Prepared by the Administrative Services Department's Budget & Tax Office

For the Biennium January 1, 2019 – December 31, 2020

Copies of the 2019-2020 Proposed Budget are available on the City's website, at City Hall, Shoreline Library and Richmond Beach Library.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Shoreline
Washington**

For the Fiscal Year Beginning

January 1, 2018

Christopher P. Morill

Executive Director

The City of Shoreline submits its annual budget to the Washington State Auditor's Office (State Auditor) and to the Government Finance Officers Association of the United States and Canada (GFOA). The GFOA evaluates each year's budget as part of the Distinguished Budget Presentation program. The City of Shoreline is pleased to report that we adhere to the highest standards of governmental budgeting. The City of Shoreline has been recognized with GFOA's Distinguished Budget Presentation Award annually since calendar year 1999.



2019-2020 Proposed Biennium Budget

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INTRODUCTION



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READER'S GUIDE TO THE BUDGET

The City of Shoreline must adopt a balanced budget every even year for the upcoming biennium. To be prudent a city may decide to place some of its resources each year into reserves to cover future emergencies or unanticipated opportunities. Beyond these basic guidelines, budgets for cities are quite complex. Much of this complexity is created to allow for proper accounting and tracking techniques as required by state law and governmental accounting practices. Cities draw their revenues from a wide variety of sources, divide their expenditures into separate funds and allocate their program expenditures in ways that serve the special needs of municipal services. This Reader's Guide is being provided to make the City's budget more understandable and useable for the reader.

Organization of this Document

This budget document contains legally required budget information, descriptive background information and various illustrative graphs and tables that will be helpful to the readers' understanding. It is organized into seven sections to facilitate the reader's understanding of the City's budget and to help the reader to find information regarding the city and its budget. Those seven sections are: Introduction, Transmittal Letter, Executive Summary, Budget by Department, Budget by Fund, Capital Improvement Program, and Appendix.

Introduction: This section is designed to introduce the reader to the City of Shoreline and its budget process. It includes the following:

- ◆ Table of Contents
- ◆ Reader's Guide
- ◆ City Organization Chart
- ◆ Shoreline Community Profile
- ◆ Budget Procedures and Process
- ◆ Budget Calendar
- ◆ General Budget Policies

Transmittal Letter: This section includes the City Manager's budget message to the City Council and the latest edition of the City Council Goals and Workplan.

Executive Summary: This section provides a high level view of the proposed budget, an in depth look at the City's revenue sources, projected fund balances, and information about the City's debt. It includes the following:

- ◆ 10 Year Financial Sustainability Plan Update
- ◆ 10 Year Financial Sustainability Model Operating Budget Forecast
- ◆ Budget Highlights
- ◆ Department / Fund Overview
- ◆ FTE Summary
- ◆ City Budget Summary
- ◆ All Funds Resources / Expense Summary
- ◆ Revenue Sources
- ◆ Ending Fund Balances
- ◆ Change in Ending Fund Balances
- ◆ Municipal Debt Capacity, City Long Term Debt, and City Debt Policy

Department Budgets:

- ◆ Mission Statement
- ◆ Organizational Chart
- ◆ Historical Comparison of Total Expenditures and Full-time Equivalents (FTE's)
- ◆ Staffing Summary by Program and Position
- ◆ Current Budget's Accomplishments
- ◆ Next Budget's Key Department Objectives
- ◆ Historical Comparison by Program
- ◆ Historical Comparison by Fund
- ◆ Historical Comparison by Expenditure/Revenue Type
- ◆ Budget Changes
- ◆ Program Performance Measures

Budget by Fund: This section exhibits the financial condition and provides a historical comparison of each fund. It includes:

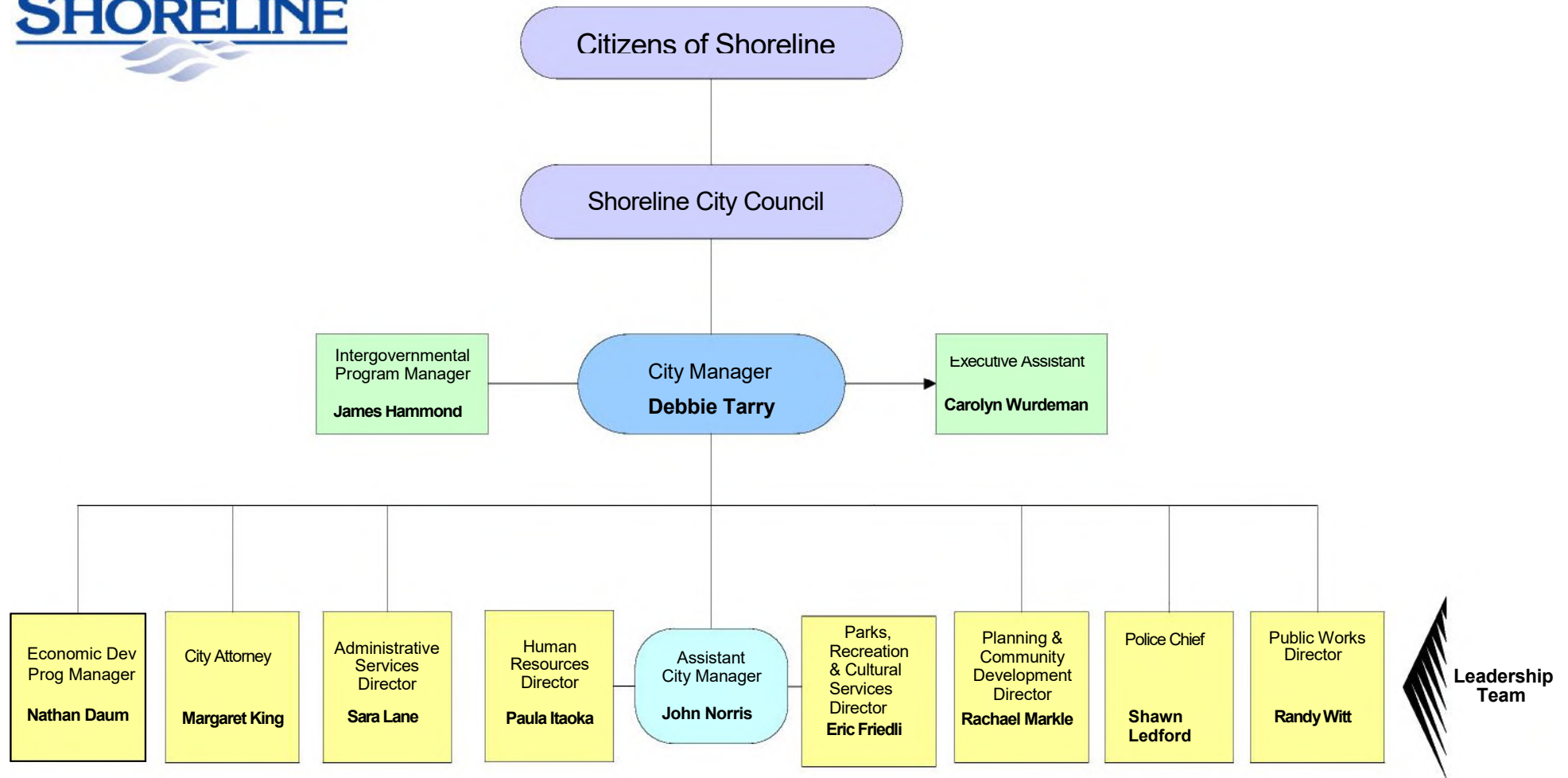
- ◆ City Fund Structure
- ◆ All Funds Historical Revenue/Expenditure Summary
- ◆ Fund Summaries

Capital Improvement Program: This section identifies the multi-year plan for the four Capital Funds; General Capital (improvements to Parks and Facilities), City Facilities-Major Maintenance (ongoing maintenance of major facilities), Roads Capital (street, sidewalk, and traffic improvements), and Surface Water Utility (drainage improvements). This section includes:

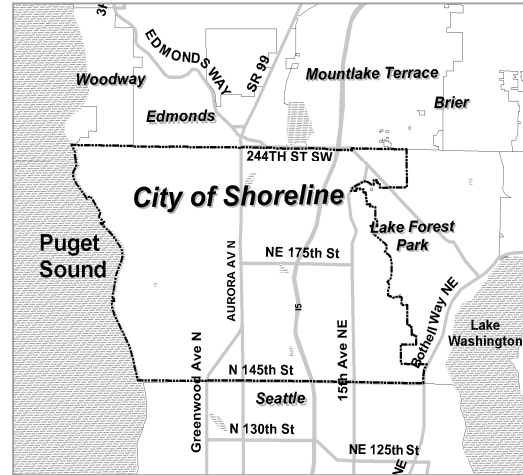
- ◆ Reader's Guide to the Capital Improvement Plan
- ◆ Impacts of Growth Management
- ◆ Capital Planning, Programming and Budget System
- ◆ Capital Improvement Fund Descriptions
- ◆ Capital Budget Criteria
- ◆ Advantages of Capital Planning
- ◆ Capital Improvement Program Plan Policies
- ◆ Steps in the Capital Improvement Process
- ◆ Project Phase Definitions
- ◆ Capital Project Criteria
- ◆ Six-Year CIP Expenditures and Resources by Category
- ◆ Six-Year Capital Program Summary
- ◆ Impact of CIP on Operating Budgets
- ◆ Six-Year CIP Expenditures and Resources by Fund
- ◆ Project Detail

Appendix: This section includes:

- ◆ Financial Policies
- ◆ Salary Tables
- ◆ Budgeted Positions and FTEs
- ◆ Fee Schedules
- ◆ Resource and Expenditure Detail
- ◆ Expenditure Categories
- ◆ Glossary of Budget Terms



SHORELINE COMMUNITY PROFILE



The City of Shoreline is located in the northwestern corner of King County along the shores of Puget Sound. Shoreline is generally bounded by the City of Lake Forest Park to the east, the City of Seattle to the south, Puget Sound to the west, and Snohomish County to the north (including the Cities of Mountlake Terrace and Edmonds, and the Town of Woodway).

The City of Shoreline was incorporated on August 31, 1995, and operates as a Council/Manager form of government. The Council is comprised of seven members, elected at large by citizens of Shoreline. They are part-time officials who exercise the legislative powers of the City and determine matters of policy.

The Mayor is a council member selected by the Council to chair meetings, authenticate documents and serves as the City's ceremonial head. The Council is supported by various advisory boards and commissions. The Council appoints a full-time City Manager who serves as the professional administrator of the organization, coordinating day-to-day activities.

DEMOGRAPHICS	
Population**	55,730
Male/Female ⁺	48.7%/51.3%
Median Age ⁺	42.1
% under 20 ⁺	21.6%
Educational Attainment (population 25 yrs. and over):	
High school degree or higher [#]	92.5%
Bachelor's degree or higher [#]	42.8%
Households ⁺	21,561
Housing Units [#]	22,073
Owner Occupied Housing Units ⁺	65.3%
Median Value of Unit [#]	\$370,400
Median Household Income [#]	\$67,076
Per Capita Income [#]	\$33,819
Families in Poverty [#]	5.0%

SHORELINE AT A GLANCE	
Elevation (average)	375 feet
Highest Elevation	536 feet
Land Area	7,500 acres (11.7 sq.mi.)
Miles of City Streets*	191
City Retail Sales Tax	10.0%
City Employees (FTE)	149
Assessed Valuation**	10,228,874,349

*Includes 36 mi. arterials, 4 mi. state roads, 3 mi. Interstate and 148 mi. residential streets

** Projected at time of publication

** WA State Office of Financial Management April 2018 estimate

⁺ 2010 U.S. Census

[#] U.S. Census Bureau, 2006-2010 American Community Survey

Shoreline Yesterday:

Before 1900: The area which is now Shoreline was once forested with deep woods, pockets of meadows, and bog areas. The area provided rich fishing, hunting, and gathering opportunities for local Native Americans, who occupied permanent settlements along Lake Washington, and temporary camps on Puget Sound. Homesteaders began arriving in the area in the 1880's, following the loggers and mill owners who had earlier set up operations along the waterways. Farmers cleared the fields and built modest homes. Richmond Beach is the site of the first village in the area. Located on the new Great Northern railroad line running along Puget Sound, this area gained its identity in 1890. By the turn of the 20th century, numerous businesses were clustered around Market Street, now known as N.W. 195th Place.



Early 1900s until World War I: By the early 1900s an additional community had developed up the hill known as the Richmond Highlands centered at the current intersection of Aurora and 185th. The Interurban Railroad increased access to the area upon its opening from Seattle to Halls Lake in 1906. The next year the Great Northern railroad depot opened, providing additional transportation facilities to the area. Around 1910, the Seattle Golf Club and the Highlands were established, and Greenwood, or Country Club Road, as it was known then, was the only good road into Seattle.

The Interurban was completed to Everett that year, causing more development along its line, particularly in the Ronald area, located roughly along 175th. The North Trunk Road, now known as Aurora or highway 99, was bricked in 1914 and became the primary automobile corridor in the area.

Between World War I and World War II: In the 1920s, 30s and 40s residential development continued. The area that became known as North City developed in the late 1920s along 15th Ave. N.E., and Lago Vista was also developed during this period with its own clubhouse. During this time, the North Trunk Road was upgraded and became known as Aurora, and was designated as Highway 99 in 1930. Aurora served as the emerging center of commerce and by the mid-'20s was home to numerous businesses and roadhouses. Innis Arden was developed by the Boeing Family, and became a prime residential community in the 1940s.

Following World War II: The area which is now Shoreline experienced tremendous growth after World War II as the suburban lifestyle grew in popularity. The Shoreline School District was established in 1944, and in response to the growth, Shoreline High School was built in 1955. Shoreline Community College was founded in 1963 and the I-5 freeway was opened the next year. Commercial development thrived along Aurora in the mid-'60s with the opening of Aurora Village and Sears.

Through the 60s, 70s and 80s the community continued to grow. Additional parks and schools were developed including Shorewood and Shorecrest High Schools, and changes were made to reflect the needs of the community. Shoreline High became the Shoreline Center, and a site that had once been considered for a high school to be called Shoreview High became Shoreview Park. Richmond Beach Park, Hamlin Park, and Ronald Bog Park were significant additions to the Parks system in the area.

In January of 1992, a citizen effort called “Vision Shoreline” organized to promote incorporation of Shoreline as a city. In September of 1994, the incorporation of Shoreline was approved by an overwhelming majority of voters. Following the election, a “Transition Team” was formed to organize the incorporation effort. This effort was successful and Shoreline officially incorporated on August 31, 1995.

Shoreline Today:

Over the years, Shoreline has become a community distinguished by strong neighborhoods, excellent schools and parks. According to the Census 2010, Shoreline is home to 53,007. The State Office of Financial Management has estimated the 2018 population to be 55,730. The City is now substantially developed with less than 1% of its total area (about 12 square miles) remaining vacant or undeveloped. Shoreline is primarily residential in character and over 70% of the households are single-family homes. Commercial development stretches along Aurora Avenue with other neighborhood centers located at intersections of primary arterials such as N. 175th Street at 15th Avenue N.E. and N. 185th Street at 8th Avenue N.W. There is limited industrial development. There is a substantial number of institutional, public or tax exempt uses, including cemeteries, schools, public services and churches. Significant lands are devoted to open space, including regional parks, the Boeing creek ravine, and the Seattle Golf Course.

Shorelines:

The City of Shoreline has several shorelines totaling 3.4 miles. Puget Sound, the primary shoreline, extends the length of the western edge of the City. It is the City’s only shoreline of statewide significance, as defined by the Washington State Shorelines Management Act. The City regulates these shorelines as a part of the Comprehensive Plan process. Designations are intended to reflect the character of land adjacent to the shorelines and guide and regulate development in these areas. The Washington State Department of Ecology reaffirms regulations, as determined by local governments, for shorelines of statewide significance.

In addition, the City has several lakes and ponds including Echo Lake, Ronald Bog and Twin Ponds. Finally, there are several creeks and streams that run through Shoreline. City regulations may also be set for these shorelines. The State does not have to affirm these regulations, but our regulations need to be consistent with State laws.

Neighborhoods:

Upon incorporation, the City supported the concept of neighborhood organizations. Fourteen neighborhoods are recognized by the City. The following is a short description of each neighborhood.

Ballinger: This area was annexed into the City of Shoreline in two sections A-3 in 1998 and A-2 in 1999. This area is east of I-5, south of NE 205th St (north City limit), west of 30th Ave NE (east City limit) and generally north of NE 195th Street.

Briarcrest: The area commonly referred to as Briarcrest (or Annexation Area B) was annexed into the City of Shoreline in February of 1997. This area is east of the Ridgcrest neighborhood and extends to the western City limits of Lake Forest Park.

Echo Lake: Echo Lake Park is the natural landmark of this neighborhood located on the northern edge of the City and bounded by Aurora Avenue, N.E. 185th Street and I-5.

Highland Terrace: This neighborhood is located just to the east of the Highlands neighborhood and Shoreline Community College. It is also bounded by the Seattle Golf Club, Westminster Way and Aurora Avenue.

Hillwood: The Hillwood community is located along the northern edge of the City between Aurora Avenue and the Richmond Beach neighborhood, north of N. 185th Street and N.W. Richmond Beach Road and south of N.W. 205th Street.

Innis Arden: This neighborhood was developed in the 1940s and the neighborhood organization has been in existence since that time. Bordered in part by Shoreview Park, it is located on the western edge of the City along Puget Sound.

Meridian Park: Meridian Park contains portions of the historic Ronald community dating back to the early 1900s. It is located at the core of Shoreline and is bounded by N.E. 185th Street, I-5, N. 160th Street and Aurora Avenue.

North City: Founded around the late 1930s and early 1940s, this neighborhood is located in the northeastern portion of Shoreline and is bounded by I-5, N.E. 195th Street on the north and the eastern edge of the City.

Parkwood: Parkwood is located along the southern edge of the City between Aurora Avenue and I-5. This neighborhood dates back to the early 1900s.

Richmond Beach: This area was settled in the late 1800s and is located in the Northwest corner of the City along Puget Sound.

Richmond Highlands: The Richmond Highlands neighborhood was first settled around the turn of the 20th century. Bordered by N. 185th Street, Aurora Avenue, N. 165th Street and the Innis Arden neighborhood, the area is located in the core of Shoreline.

Ridgecrest: Ridgecrest started developing around the end of World War II and is located in the southeastern section of the City. It is bordered by I-5, N.E. 15th Street, N.E. 175th Street and N.E. 145th Street.

The Highlands: Designed by the Olmsted Brothers, this neighborhood dates back to 1910. It is located overlooking Puget Sound on the western edge of the City.

Westminster Triangle: This area is located at the southern gateway to the City along Westminster Way and Aurora Avenue.

Commercial Areas:

The Aurora Corridor is a major north-south state route (Highway 99) corridor that runs through Shoreline. Highway 99 is one of three north-south state routes in the region and is also the primary non-freeway transportation corridor in the City of Shoreline.

The Aurora Avenue corridor has been primarily a commercial strip for thirty years, containing a wide variety of retail and service uses serving local and regional markets. Office uses are

scattered throughout the corridor while residential uses (e.g. apartments, condos, and small pockets of single-family homes) are limited to the areas along or near Aurora Avenue.

A number of institutional uses, public uses and government uses are located in or near the Aurora Corridor. These uses include Shoreline City Hall, Shoreline Community College, CRISTA Schools, the fire station, Ronald Wastewater District, Shoreline Historical Museum, Washington State Department of Transportation, and METRO facilities (e.g. bus transfer center, park and ride lot).

Other commercial areas include North City, Ridgecrest, Ballinger and Richmond Beach. The North City business district is located on 15th Avenue N.E. between N. 170th and N. 185th Streets. This district serves the local community and neighboring communities. The Hillwood/Richmond Beach commercial area is located on N.W. 185th Street and extends to the east and west of 8th Avenue N.W. It serves the City's northwest neighborhoods including Hillwood, Richmond Beach, Richmond Highlands, and Innis Arden. The Ridgecrest Business District is located at 145th Avenue N.E. between 15th Avenue and Lake City Way N.E. It serves the City's southeast neighborhoods including Ridgecrest and Briarcrest. The Ballinger commercial district is located along Ballinger Way to the east of where it intersects Interstate 5.

Community Institutions:

Located on an 80-acre site on 15th Avenue N.E. and N.E. 155th Street, the Fircrest Campus is Shoreline's largest public institution. It is owned by several state agencies that administer the site (in part as trust lands) for the State of Washington. Presently, the Fircrest Residential Habilitation Center, located on the campus, is home to approximately 200 developmentally disabled citizens and is run by the Department of Social and Health Services (DSHS). The Washington State Department of Health Laboratories is also located on the Fircrest Campus.

The City also has a significant number of private institutions including the Northwest School for Hearing Impaired Children, Shoreline Center, CRISTA Ministries, Food Lifeline (the wholesale distributor of food to the food banks), as well as several private elementary and secondary schools, churches and other religious facilities, group homes and cemeteries.

Employment:

Approximately 26,798 jobs existed with city limits according to the 2010 U.S. Census. Most of these jobs are located along Aurora Avenue; however, other employment clusters include the Shoreline Community College, the Fircrest Campus and neighborhood business centers in North City, Richmond Village, 5th Avenue N.E. and N.E. 165th Street, and 15th Avenue N.E. and N.E. 145th Street.

Major employers within the community include:

- | | | |
|----------------------|-------------------------------|--|
| • CRISTA Ministries | • City of Shoreline | • State Department of Transportation |
| • Costco | • Shoreline School District | • Fircrest Residential Habilitation Center |
| • Fred Meyer | • Shoreline Community College | • International Community Health Services (ICHS) |
| • Home Depot | | |
| • Northwest Security | | |

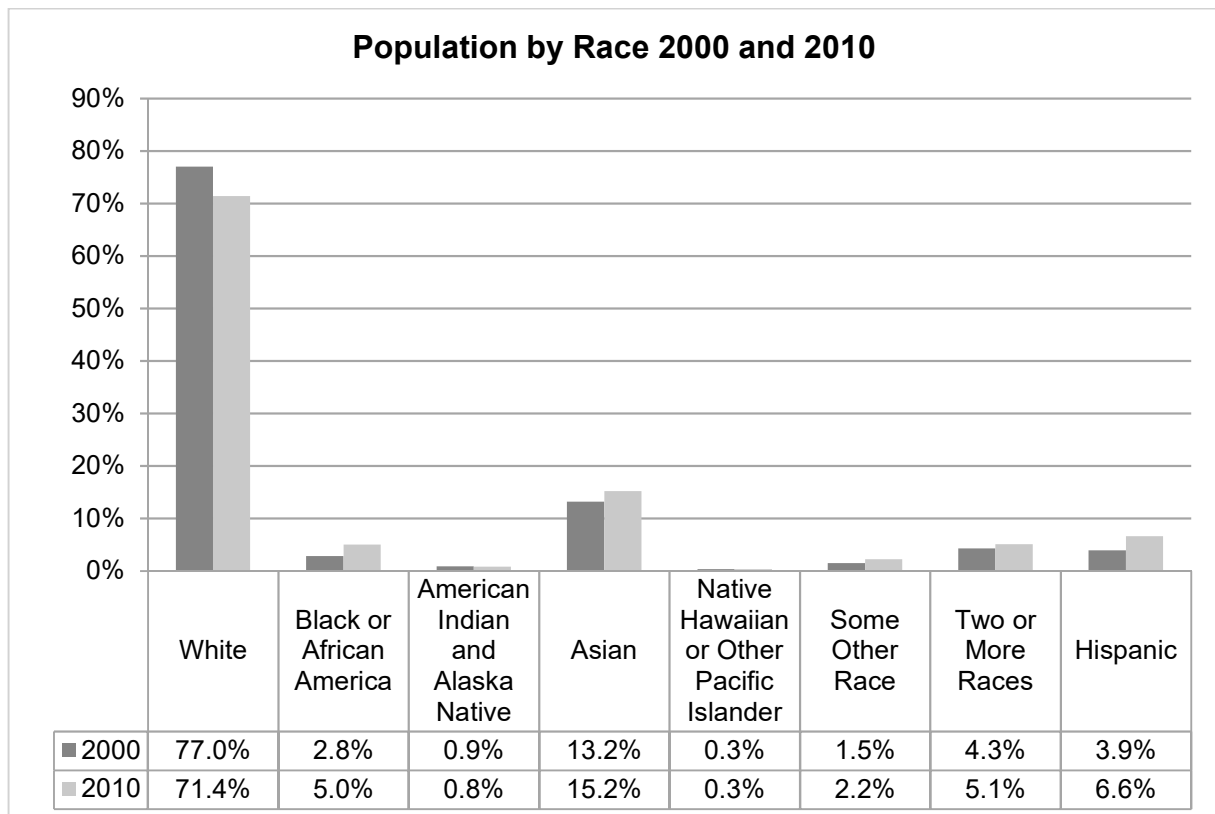
According to the U.S. Census Bureau 2010-2014 American Community Survey 5-Year Estimates, 27,389 City residents over age 16 were employed in the region, most in the management and professional sector (44.5%), followed by sales and office occupations (22.1%), service occupations (17.8%), production and transportation occupations (9.0%), and construction and maintenance occupations (6.5%).

Demographics:

EDUCATIONAL ATTAINMENT		
Population (25 years and over): 38,574		
Less than 9th grade	1,400	3.5%
9th-12th grade, no diploma	2,001	5.0%
High school grad. (incl. equiv.)	6,609	16.6%
Some college, no degree	8,721	21.9%
Associate's degree	3,851	9.7%
Bachelor's degree	10,951	27.5%
Grad. or professional degree	6,232	15.7%

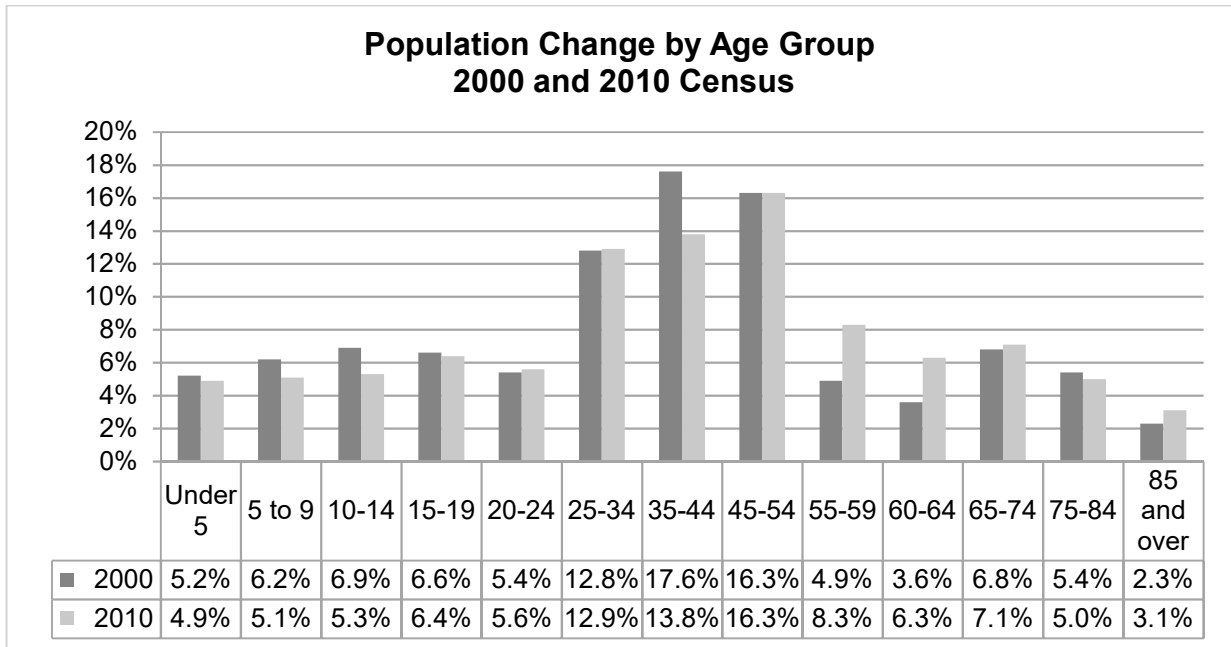
HOUSING: UNITS IN STRUCTURE		
Total housing units: 22,270		
Single family, detached	14,607	65.6%
Single family, attached	960	4.3%
2 units	544	2.4%
3 or 4 units	811	3.6%
5 to 9 units	1,083	4.9%
10 to 19 units	1,045	4.7%
20 or more units	3,117	14.0%
Mobile home	140	0.6%
Boat, RV, van, etc.	39	0.2%

Source: 2010-2014 American Community Survey



The median age of Shoreline residents increased from 39.3 years in 2000 to 42.1 years in 2010. The under 18 population declined by 15% and the adult age population (18 and older)

increased 4.3%. Slightly over 30% of the total population was born between 1946 and 1964. As the chart below indicates, the largest drop in population is the 35-44 age range and the largest growth is the 55-64 age range.



COMMUNITY SERVICES

Police Services

- ◆ Shoreline Police Department (Contracted from King County Sheriff's Office)
- ◆ Shoreline Police Station

Fire Services

- ◆ Shoreline Fire District #4
- ◆ Fire District Headquarters/Station 61
- ◆ Fire Station 63
- ◆ Fire Station 64
- ◆ Fire Station 65

Court Services

- ◆ King County District Court – Shoreline Division

Recreation Facilities

- ◆ Richmond Highlands Recreation Center
- ◆ Shoreline Pool
- ◆ Spartan Recreation Center
- ◆ Annex Teen Center

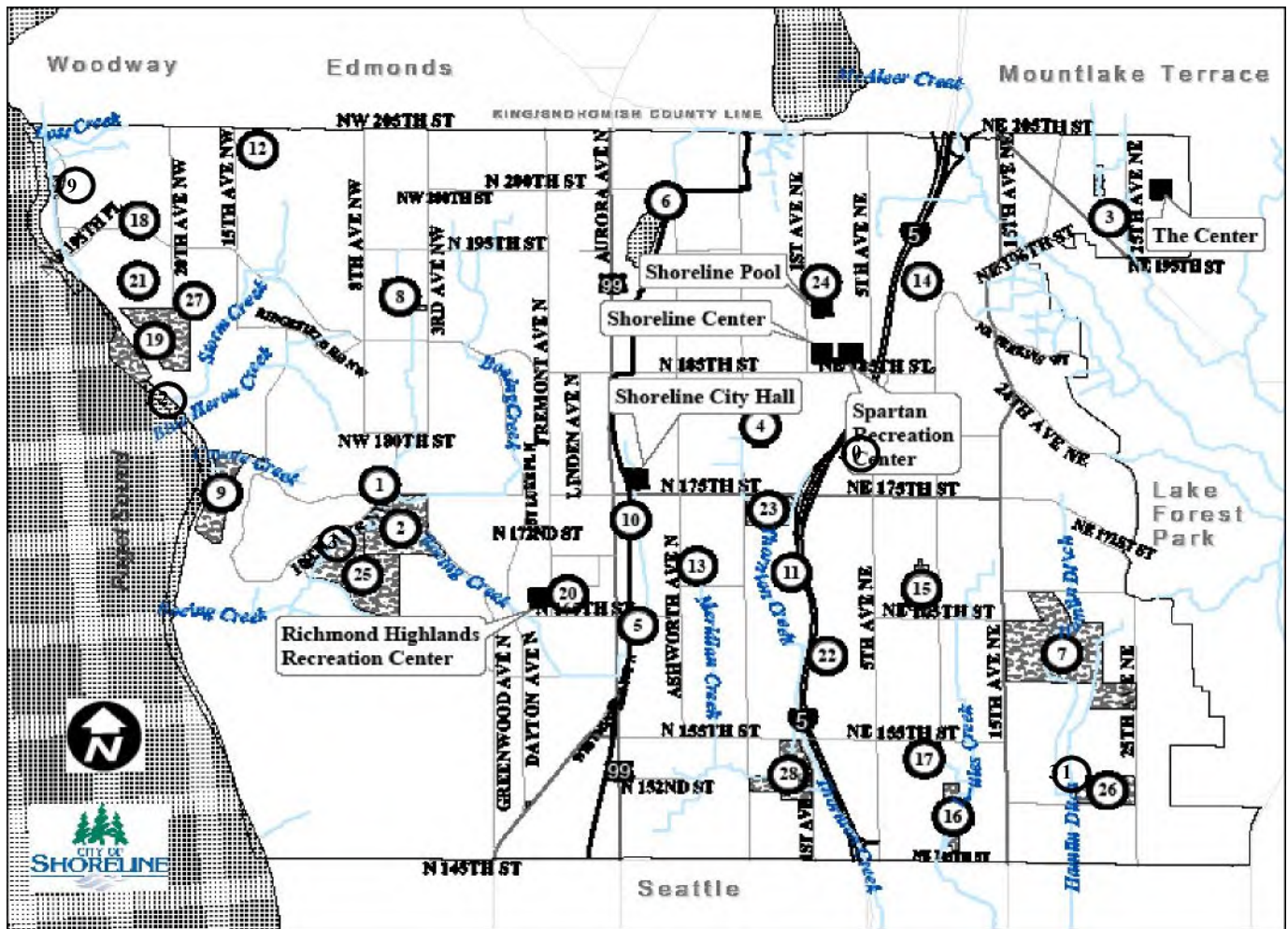
Library Services

- ◆ King County Library District
- ◆ Shoreline Library
- ◆ Richmond Beach Library

Utility Services Provided by

- ◆ Cable: Comcast, Frontier
- ◆ Electricity: Seattle City Light
- ◆ Garbage/Recycling: Recology CleanScapes
- ◆ Natural Gas: Puget Sound Energy
- ◆ Sewer: City of Shoreline
- ◆ Water: Seattle Public Utilities, North City Water District
- ◆ Telephone/Cellular: Various
- ◆ Stormwater: City of Shoreline

SHORELINE PARKS & PROGRAM FACILITIES



- 1 Boeing Creek Open Space - 601 NW 175th St
- 2 Boeing Creek Park - 17229 3rd Ave NW
- 3 Brugger's Bog Park - 19553 25th Ave NE
- 4 Cromwell Park - 18009 Corliss Ave N
- 5 Darnell Park - 1125 N 165th St
- 6 Echo Lake Park - 1521 N 200th St
- 7 Hamlin Park - 16006 15th Ave NE
- 8 Hillwood Park - 19001 3rd Ave NW
- 9 Innis Arden Reserve - 17601 14th Ave NW
- 10 Interurban Trail - N 145th St to N 205th St
- 11 James Keough Park - 2301 N 167th St
- 12 Kruckeberg Gardens - 20312 15th Ave W
- 13 Meridian Park Open Space - 16765 Wallingford Ave N
- 14 North City Park - 19201 10th Ave NE
- 15 Northcrest Park - 827 NE 170th St
- 16 Paramount Open Space - 946 NE 147th St
- 17 Paramount School Park - 15300 8th Ave NE
- 18 Richmond Beach Community Park - 2201 NW 197th St
- 19 Richmond Beach Saltwater Park - 2021 NW 190th S
- 20 Richmond Highlands Park - 16554 Fremont Ave N
- 21 Richmond Reserve Open Space - 19101 22nd Ave NW
- 22 Ridgecrest Park - 108 NE 161st St
- 23 Ronald Bog Park - 2301 N 175th St
- 24 Shoreline Park/Pool - 19030 1st Ave NE
- 25 Shoreview Park - 700 NW Innis Arden Way
- 26 South Woods - NE 150th St & 25th Ave NE
- 27 Strandberg Reserve - 19101 17th Ave NW
- 28 Twin Ponds Park - 15401 1st Ave NE
- 29 Kayu Kayu Ac Park - 19911 Richmond Beach Dr. NW
- 30 Sunset School Park - 17800 10th Ave NE
- 31 Eastside Off-leash Dog Area - 1902 NE 150th St
- 32 RBSP Seasonal Off-leash Dog Area (open 11/1-3/15)
- 33 Shoreview Off-leash Dog Area - 320 Innis Arden WY

City of Shoreline Park Amenities

Parks and recreation facilities are available for use by the public whenever possible. Special use permits or scheduling the use of facilities is required for any community, special or private event involving more than routine use of a park or facility.

Facilities can be reserved by calling (206) 801-2600.

Please note the following:

- Park hours are dawn to dusk.
- Opening and/or consumption of alcoholic beverages in Shoreline parks is prohibited.
- Pets must be on leashes in all Shoreline parks except where posted. Pets not permitted on turf fields, tennis courts, playgrounds or in any building unless specifically permitted by posting.
- Trails are open to all non-motorized users with the exception of motorized wheelchairs, unless otherwise designated and posted.

		BASEBALL/SOFTBALL	BASKETBALL	(X) FORMAL GARDEN (*)PEAPATCH	HANDBALL	HORSESHOE PIT	OPEN SPACE/NATURAL AREA	OPEN WATER ACCESS	PICNIC AREAS	PLAYGROUND	PUBLIC ART	(X) RESTROOM (^) SANI-CAN	SKATE PARK	SOCCER	TENNIS	TRAILS
1	Boeing Creek Open Space – 601 NW 175TH ST						x									x
2	Boeing Creek Park – 17229 3RD AVE NW						x		x							x
3	Brugger's Bog Park – 19533 25TH AVE NE								x	x						x
4	Cromwell Park – 18030 Meridian AVE N	x	x				x		x	x	x	x		x		x
5	Darnell Park – 1125 N 165TH ST						x									x
6	Echo Lake Park – 1521 N 200TH ST							x	x		x	x				x
7	Hamlin Park – 16006 15TH AVE NE	x				x	x		x	x	x	x				x
8	Hillwood Park – 19001 3RD AVE NW	x				x			x	x		x		x	x	
9	Innis Arden Reserve Open Space – 17701 15TH AVE NW						x									x
10	Interurban Trail – Adjacent to Aurora AVE N (145TH & 205TH ST)										x					x
11	James Keough Park – 2350 N 167TH ST		x							x				x		
12	Kruckeberg Botanic Garden – 20312 15th AVE NW			x					x		x	x				x
13	Meridian Park Open Space – 16765 Wallingford AVE N						x		x							x
14	North City Park – 19201 10TH AVE NE						x									x
15	Northcrest Park – 827 NE 170TH ST						x			x						x
16	Paramount Open Space – 946 NE 146TH ST						x									x
17	Paramount School Park – 15300 8TH AVE NE	x							x	x		x	x	x		x
18	Richmond Beach Community Park – 2201 NW 197TH ST								x	x		^		x	x	x
19	Richmond Beach Saltwater Park – 2021 NW 190TH ST						x	x	x	x	x	x				x
20	Richmond Highlands Park – 16554 Fremont AVE N	x							x	x		x		x		
21	Richmond Reserve Open Space – 19101 22ND AVE NW						x									
22	Ridgecrest Park – 108 NW 161ST ST	x			x							^				
23	Ronald Bog Park – 2301 N 175TH ST			x			x		x		x					x
24	Shoreline Park – 19030 1ST AVE NE								x	x	x	x		x	x	x
25	Shoreview Park – 700 NW Innis Arden WY	x					x		x	x		x		x	x	x
26	South Woods – 2210 NW 150TH ST						x									x
27	Strandberg Preserve Open Space – 19101 17TH AVE NW						x									x
28	Twin Ponds Park – 15401 1ST AVE NE			x	x		x		x	x		x		x	x	x
29	Kayu Kayu Ac Park – 19911 Richmond Beach DR NW								x	x	x	x				x
30	Sunset School Park – 17800 10TH AVE NE	x	x						x	x		^				x
31	Eastside Off-leash Dog Area – 1902 NE 150TH ST											^				
32	RBSP Seasonal Off-leash Dog Area (open 11/1-3/15)							x				x				
33	Shoreview Off-leash Dog Area – 320 Innis Arden WY											^				

City of Shoreline
2019-2020 Biennium Budget Calendar

BUDGET PROCESS DESCRIPTION	Feb.	Mar.	Apr.	May	Jun.	July	Aug.	Sep.	Oct.	Nov.
Carryover Process Begins										
Council Planning Retreat										
CIP Project Updates by Project Managers										
Update of CIP and 10 Year Financial Sustainability Plan Provide to Council										
Administrative Services Department (ASD) Develops Initial 2019-2020 Revenue Forecast										
ASD Staff Provides Budget Training Session and Delivers Base Budget Targets										
Departments Submit Current Year-End Projections, Base Budget Requests, and Budget Change Proposals										
Project Managers Finalize CIP Project Updates and Requests for New Projects										
ASD Reviews New CIP Project Requests and Potential CIP Funding Sources										
ASD Updates Current Year-End Revenue Estimates										
ASD Reviews Department Requests for Funding and Meets with Each Department										
CIP Coordination Team Reviews CIP										
City Manager Meets with Department Staff to Review Budget Proposals and the CIP										
Leadership Team Reviews and Ranks Supplemental Requests										
City Manager finalizes the Proposed CIP										
City Manager finalizes Preliminary Budget										
2019-2020 Proposed Budget and Proposed CIP Update to City Council										
Preliminary Budget Document Prepared, Printed and Filed With City Clerk and Presented to the City Council (at Least 60 Days Prior to the Ensuing Fiscal Year)										
City Council Conducts Workshops and Public Hearings on the Preliminary Budget										
Council Holds a Public Hearing on the Property Tax Levy and Adopts the Property Tax Levy										
Preliminary Budget Modified per Council Direction										
Final Budget and CIP Adoption										

BUDGET PROCEDURES AND PROCESS

Operating Budget Procedures and Amendments Process:

The City's budget procedures are mandated by Chapter 35A.34 of the Revised Code of Washington. The budget, as adopted biennially by the City Council, constitutes the legal authority for expenditures. This budget covers one fiscal biennium from January 1, 2019 to December 31, 2020. The City's budget is adopted at the fund level. Expenditures during the year may not legally exceed the total appropriation within any specific fund.

Budgets are appropriated and adopted for all of the City's funds. All fund budgets, with the exception of the capital funds, are adopted on a biennial basis. Biennium budgets are adopted by the City Council for the General Fund, Special Revenue, Debt Service, Capital, and Internal Service funds. Total project budgets are approved by the City Council when the six-year Capital Improvement Plan (CIP) is adopted; however, budgets for the capital funds are appropriated biennially for those years' portion of each capital project. For operating funds, all appropriations lapse at biennium-end, thereby allowing programs or projects that continue into the following year to do so without the need for re-appropriation. Programs or projects that need to continue into the following biennium may be included in a re-appropriation process during that biennium. This process allows budget authority to be carried forward into the new biennium for any commitments made for purchases or contracts that were not completed in the prior biennium.

Budget Transfers and Amendments

The City Manager is authorized to transfer appropriations during the biennium, between department and programs within the same fund. Any revisions that change the total expenditures of a fund or that affect the number of authorized employee positions, salary ranges, hours, or other conditions of employment must be approved by the City Council. The budget is typically only amended during the biennium to provide for new grant or other revenue sources or for program developments and new opportunities that arise.

Basis of Accounting

This refers to when revenues, expenditures, expenses, transfers and the related assets and liabilities are recognized, recorded and reported in the financial statements. The full accrual basis is used for proprietary or internal service funds, including the Utility Funds, Vehicle & Operations Fund, Equipment Replacement Fund and the Unemployment Fund. Under this method, revenues are recognized when earned, and expenses are recognized when incurred.

The modified accrual basis is used by governmental, expendable trust and agency funds. This includes all other city funds. Revenues and other financial resources are recognized when they become susceptible to accrual, i.e., when the related funds become both measurable and available to finance expenditures of the current period. To be considered "available", revenue must be collected during the period or soon enough thereafter to pay current liabilities. For example, property taxes and other taxpayer assessed revenues due for the current year are considered measurable and available and therefore as revenues even though a portion of the taxes may be collected in the subsequent year. Licenses, fines, and miscellaneous revenues are recorded as revenues when they are received in cash because this is when they can be accurately measured. Investment earnings are accrued as earned. Expenditures are considered as a liability when they are incurred. Interest on long-term debt, judgments and claims, and compensated absences are considered as a liability when they are paid.

Basis of Budgeting

In some cases, the City prepares the biennial budget using a different basis than is used for accounting. The budgeting basis differs by fund type. Budgets are prepared for Governmental Funds (General Fund and Street Fund) on a modified accrual basis which coincides with the period that revenues are expected to be received and expenses are expected to be incurred. This allows the budget to be directly compared to the fund operating statements in the City's annual financial report. The Surface Water Utility Fund and Wastewater Utility Fund, as well as the Internal Service Funds are also budgeted on a modified accrual basis, which is based upon when revenues are earned, but are depicted in the operating statements using an accrual basis; therefore these funds are not directly comparable.

Operating Budget Process

The budget process is a continuous cycle that includes the following phases of budget development and monitoring: City Council's Annual Planning Retreat, Leadership Team's Annual Planning Retreat, City Manager's Proposed Biennium Budget, City Council budget review and formal adoption, ongoing monitoring of expenditures and revenues, and any required budget adjustments/amendments due to additional revenues or new opportunities as opportunities arise and as considered during the mid-biennium review.

The City typically utilizes an incremental budgeting approach that assumes, for most functions of government, that the current biennium's budget is indicative of the base required for the following biennium. Any increases are incremental and based on need as defined by the organization's budget policies, emerging issues, City Council goals, and available resources.

This incremental process recognizes that most mandated functions will not likely change from biennium-to-biennium. Therefore, the major emphasis of the budget analysis and decision-making is focused around City Council priorities and requested increases in funding rather than ongoing mandated functions.

The budget development phase begins in March/April with the City Council Planning Retreat. During the retreat, the City Council reviews its goals and action steps and updates for the upcoming two year period. It also reviews the City's long-term financial outlook to respond to any major changes in the City's financial position. Every other year, the City surveys its citizens to gather their priorities. During the retreat, the City Council uses input from the citizen survey and various advisory boards/committees to help establish priorities for the upcoming biennium.

In April/May, the Leadership Team reviews the City's current financial condition. The City's organizational goals are regularly reviewed and updated. Other emerging issues are identified, prioritized and may be added to the work plan. In conjunction with review of the City's financial condition, the Leadership Team begins formulating plans to implement City Council goals for inclusion in the next biennium's budget.

In June, the Administrative Services Department (ASD) may provide an update of the City's Ten Year Financial Sustainability Plan to the City Council which includes a preliminary forecast for the current and subsequent four bienniums.

In June, ASD also conducts a formal training process for the departments to explain the budget instructions, the budget preparation system, and to answer any questions prior to the departments beginning their base budget development.

In June and July, the departments develop their base budgets and prepare requests for new staff, programs, or significant increases to their current biennium budget that will address emerging issues and other operational needs. In their requests, the departments identify the problem that they are trying to address, the recommended solution, implementation plan, projected cost and expected outcomes. ASD conducts an analysis of the departmental base budgets and the revenue outlook for the coming biennium to determine the availability of funds for any new initiatives. These budget requests are submitted to ASD by the end of July.

In August, ASD meets with each of the departments to discuss their current budget, new City Council goals, biennium-end projections, organizational/department goals, and their budget requests for the next biennium.

In August, the City Manager meets with each department to review their budget requests. The Leadership Team meets to review and rank the Supplemental Requests from a citywide perspective based on each request's ability to meet City Council and City Manager priorities. In August and September, the City Manager incorporates Leadership Team recommendations on Supplemental Requests in the development of preliminary budget recommendations.

The City Manager presents a preliminary view of the budget to the City Council in September for its review and input. Based on City Council policy and program input, the City Manager and ASD finalize the City Manager's Proposed Biennium Budget and it is formally presented to the City Council in mid-October. Copies of the budget are made available to the public in the libraries located within Shoreline, City Hall, and at City Council meetings and workshops.

In November, the City Council holds workshops on the proposed budget to receive input from the public and budget presentations from City departments, to discuss priorities and options, and to make final adjustments and decisions on the budget.

Also in November, the City Council holds three formal public hearings, one on the setting of the property tax levy and two on the upcoming biennium's budget. Following these hearings, the City Council adopts the property tax ordinance and the biennial budget.

After the budget is adopted, the City enters the budget implementation and monitoring phase. Throughout the year, expenditures are monitored by ASD and department directors to ensure that funds are used as intended. ASD provides quarterly financial updates to the City Council to keep them current with the City's financial condition. Any budget amendments made during the year are adopted by a City Council ordinance.

Once the fiscal biennium begins, budget amendments may be required to increase adopted appropriation levels. In February of the first year of the biennium, departments may request to carryover committed funds from the prior biennium to be used to complete operating or capital project work that is not included in the new biennium's budget. These requests may be included in the re-appropriation budget ordinance that is presented to the City Council in March.

The Capital Improvement Plan (CIP) is updated and adopted each year in November. The CIP can contain changes to project budgets in the current year. Therefore, a budget amendment may be presented to the City Council along with the CIP to revise the project appropriations.

Throughout the year, as circumstances require, other budget amendments may be presented to the City Council to address issues that arise outside of the normal budget process.

The Annual Capital Improvement Plan Process

Each year the City Council adopts a six-year Capital Improvement Plan (CIP). The City has developed a Parks, Recreation and Open Space (PROS) Plan; a Transportation Master Plan (TMP); and a Surface Water Master Plan. These plans identify problems, prioritize needs and develop long-term solutions that are in line with community priorities and City resources. These plans are updated and formally adopted by the City Council every seven years. The City has also developed a Facility Maintenance Schedule for the city's public buildings and a maintenance schedule for the repair and replacement of parks and recreation facilities. These plans and maintenance schedules guide the development of the CIP.

The annual CIP process begins in April. The status of current projects and funding sources is reviewed. Adjustments to estimated costs and project timing are made as necessary. Estimated project costs for future years are based upon current year cost plus estimated inflation. Future grant revenue estimates are based upon anticipated funding requests to granting agencies. Revenue estimates may be adjusted as more concrete information is received.

In May, departments also begin to develop requests for new capital projects for inclusion in the upcoming CIP. Proposed projects are developed in conjunction with the City Council priorities and input from citizens and advisory boards/committees.

A preliminary view of the CIP is presented to the City Council in June to receive City Council input on new projects and City Council priorities.

In June and July, departments complete their CIP project updates and new requests and submit them to ASD for review. Once ASD completes its review, the proposed CIP is presented to the CIP Coordination Team. The CIP Coordination Team reviews and prioritizes the proposed CIP and submits a recommended CIP to the City Manager. The Team evaluates projects and selects those with the highest priority based on input from citizens, project stakeholders, advisory committees and City Council goals.

The City Manager finalizes the proposed CIP in September and provides a preliminary view to the City Council. The CIP is formally submitted to the City Council in October. The City Council holds a public hearing to receive public comment on the proposed CIP and adopts the CIP in November.

An appropriation for the first biennium of the CIP is included in the proposed budget. This first biennium appropriation may be modified from what was included in the adopted CIP if changes occur in the City's financial condition during the interim period or as projections are finalized.

GENERAL BUDGET POLICIES

Excerpted from the City's Financial Policies, which can be found in the Appendix of this document.

These general budget policies are the basis on which staff develops budget recommendations and establishes funding priorities within the limited revenues the City has available to provide municipal services.

- No Operating Deficit (Balanced Budget): Current revenues will be sufficient to support current expenditures. Revenue estimates will be realistic and debt financing will not be used for current operating expenses.
- Resources Greater than Budget Estimates: Resources (fund balance) greater than budget estimates in any fund shall be considered "one-time" resources and shall not be used to fund ongoing service delivery programs.
- Budget Adoption Level: Budget adoption by the City Council shall be at fund level. Any changes in appropriations at fund level require City Council approval.
- Necessary to Implement City Council Goals Identified in Annual Workplan: The City Council identifies specific goals as part of its work-plan, and departmental budgets should include adequate resources to accomplish those goals in the expected timeframes.
- Public Safety Protection: Public safety is a top priority, and as such, unmet needs in this area should have a priority over other service areas.
- Degradation of Current Service Levels: When increased service demands are experienced over a sustained period of time, resources should be provided to prevent service level degradation below an acceptable level.
- Investments that are Primarily Funded by Additional Fees or Grants: Programs and investments that are funded through a dedicated revenue source (i.e., non-tax revenue), that meet the goals of the City Council, will receive priority consideration.
- Investments that Delay Future Cost Increases: When practical, resources should be allocated for selective preventative investments that can be made to avoid even larger costs in the future.
- Investments that Forestall Adding Permanent Staff: Recognizing that personnel related expenditures represent the largest portion of the City's budget, methods to increase efficiency and effectiveness of the delivery of City services through technology improvements should receive priority funding if it can forestall the addition of permanent staff.
- Commitments that can Reasonably be Maintained over the Long-Term: Funding for new programs and services in operating funds should be limited to the extent that they can be reasonably funded over the near-to-long-term given the current revenue stream.
- Overhead and Full Cost Allocation: Department budgets should be prepared in a manner to reflect the full cost of providing services.
- Maintenance of Quality Service Programs: The City of Shoreline will offer quality service programs. If expenditure reductions are necessary as a result of changing economic status, selective service elimination is preferable to poor or marginal quality programs that are caused by across the board cuts.
- Distinguished Budget Presentation: The City will seek to comply with the suggested criteria of the Government Finance Officers Association in producing a budget document that meets the Distinguished Budget Presentation program criteria as policy document, as an operations guide, as a financial plan, and as a communication device.



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TRANSMITTAL LETTER



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October 15, 2018

Honorable Mayor Hall and Members of the City Council
Residents and Stakeholders of the City of Shoreline

Dear Mayor Hall and City Councilmembers:

We are pleased to present the City's 2019-2020 Proposed Biennial Budget. This budget represents the results of thoughtful direction provided by the City Council along with the dedicated efforts of the Department Directors and City staff members. The 2019-2020 Proposed Biennial Budget is scheduled for City Council review during several upcoming meetings in October and November 2018 and will be presented for final adoption on November 19, 2018.

The City's budget is used as a planning and policy document, estimating future City revenues and expenditures and allocating resources to accomplish community and Council priorities. It serves to guide the City's operations and capital programs from a fiscal perspective for the upcoming year. The budget is prepared on a fund by fund basis. Each fund accounts for different services and activities.

Shoreline adheres to generally accepted accounting principles (GAAP) applicable to governments. Shoreline uses proprietary funds to account for the surface water utility and wastewater operations in addition to certain internal service activities (fleet, equipment, and unemployment management activities). Other activities are recorded in governmental funds (General Fund, Capital Services Funds, Debt Service Funds, etc.). All City funds are included in the 2019-2020 Proposed Biennial Budget and each fund is described in more detail at the beginning of each fund section.

SUMMARY OF THE 2019-2020 PROPOSED BIENNIAL BUDGET

Council Goals and Community Priorities

As a planning and policy document, one fundamental purpose of the City's budget is to allocate resources that support the community's vision and priorities. The 2018 Shoreline citizen

Total Budget: \$171.155 million

Operating Budget: \$99.706 million

Capital Budget: \$36.507 million

Utility Budget: \$24.011 million

Other Budgets: \$10.931 million

General Reserves: \$14.859 million

***General Fund Ending Fund
Balance: \$9.034 million***

Population: 55,730

AA+ Bond Rating

***S&P Financial Management
Rating of "Stable"***

***23 years of Unqualified (clean)
Audit Opinions***

***GFOA Budget Award for 20
consecutive years***

***92% of residents believe that
Shoreline is an excellent or good
place to live***

survey reported that 92% of residents believe that Shoreline is an excellent or good place to live and 66% of residents trust that the City is spending their tax dollars responsibly.

Each year the City Council reviews and adopts its goals with action steps identifying the most important items for the City to accomplish over the next 18 to 24 months. The 2019-2020 Proposed Biennial Budget allocates resources that staff members use to successfully accomplish these key goals. Following is a list of the Council's 2018-2020 goals that contain funding in the 2019-2020 Proposed Biennial Budget. The City Council's 2018-2020 Council Goals and Workplan is provided as an attachment to this letter.

2018-2020 Council Goals: For more information about these goals, please click on the links below:

- ❖ **Goal 1:** [Strengthen Shoreline's economic climate and opportunities](#)
- ❖ **Goal 2:** [Improve Shoreline's infrastructure to continue the delivery of highly-valued public service](#)
- ❖ **Goal 3:** [Continue preparation for regional mass transit in Shoreline](#)
- ❖ **Goal 4:** [Expand the City's focus on equity and inclusion to enhance opportunities for community engagement](#)
- ❖ **Goal 5:** [Promote and enhance the City's safe community and neighborhood programs and initiatives](#)

Delivery of Public Services and Organizational Goals

Although much emphasis is placed on the accomplishment of City Council goals, the primary focus of the City's budget is to provide resources to deliver highly valued public services to the Shoreline community. This is the mission of the City organization. The 2018 citizen survey reflects a 69% satisfaction in the overall quality of City services with only 7% of residents being dissatisfied. 83% of respondents were satisfied with the quality of parks, programs, and facilities, and 77% with the quality of police services. The 2019-2020 Proposed Biennial Budget includes the allocation of resources to support these key organizational goals:

ORGANIZATIONAL GOALS

Delivery of Public Services: Continue to make Shoreline a desirable place to live and invest by providing public services that are valued by our community.

Organizational Strength: Enhance the effectiveness of our organization through development of employee skills and knowledge.

Fiscal Sustainability: Secure and sustain long-term financial sustainability to ensure delivery of public services to our community.

Achieve Council Goals: Complete action steps included in the adopted City Council Goals.



2019-2020 Proposed Biennial Budget Highlights

OPPORTUNITIES

Shoreline has benefitted from a healthy economy and strong development activity for the past several years. That, along with the implementation of the 10 Year Financial Sustainability Plan, is allowing the City to respond to growing demands and maintain service levels even amid some significant cost increases over this coming biennium. With this as our foundation, our focus for 2019-2020 is to maintain what we have and meet our commitment to the community with services that directly impact them. The implementation of a Business & Occupation Tax, Strategy 6 of the 10 Year Financial Sustainability Plan, will provide a reliable ongoing revenue stream necessary to sustain funding of basic municipal services and to buffer the impacts of increases in the areas of electricity and landscaping that are outside the City's control and well beyond inflation. With this added revenue stream the City forecasts modest surpluses through 2022, when the current Property Tax Levy Lid Lift expires. Assuming renewal of the levy lid lift, the forecast is balanced through 2026.

The addition of a \$20 Vehicle License Fee, dedicated to the repair of the City's aging sidewalk system, provides a dedicated ongoing revenue stream that allows us to meet the requirements of the American's with Disabilities Act, improve accessibility and equity for everyone in our community.

Part of maintaining the public infrastructure is fulfilling the City's commitment for a safe community. In the 2018 Citizen Satisfaction Survey the Overall quality of police services was the highest ranked service that should receive emphasis over the next two years. As Council is aware, the 2018 Budget included a new K9 Unit, which was the first increase in police staffing since 2007. The 2019-2020 Proposed Biennial Budget includes the addition of another officer in 2020. This will bring the City's police officer to population ratio to 0.90. Even with this additional officer we will still be slightly behind our target ratio of 1 officer per 1,000 residents. However, given the impact on the financial forecast we are only proposing one additional officer in 2020.

CHALLENGES

A major ongoing challenge for the City is financial sustainability in an environment where one of our major revenue sources, Property Tax, growth is limited to 1%, which is well below annual inflation. Currently voters have approved a levy lid lift that allows the City to increase property taxes at the rate of inflation (Seattle CPI) through 2022. The current levy will expire at the end of 2022, at which time the City Council will need to determine if it will again ask voters to support allowing annual property tax levy increases at a rate greater than the 1% limit. The risk that voters may not be supportive of a levy renewal amidst other taxing pressures is always a consideration. This, coupled with regional cost drivers that cause costs to consistently grow faster than inflation along with unknown impacts of global economic trade disputes, encourage a continued conservative approach to budgeting that has been incorporated into this budget.

Another challenge is community support for projects and services beyond our current level of service. In November, voters will decide whether they support an increase to the local sales and use tax rate to fund the City's Sidewalk Program – primarily the construction of new sidewalks. The Parks Funding Advisory Committee is beginning its work to identify options for funding the Parks Recreation and Open Space Plan (PROS) adopted in 2017. The focus of that group will be around funding to replace and expand the City's aquatics and community center and funding of park property acquisitions and improvements.

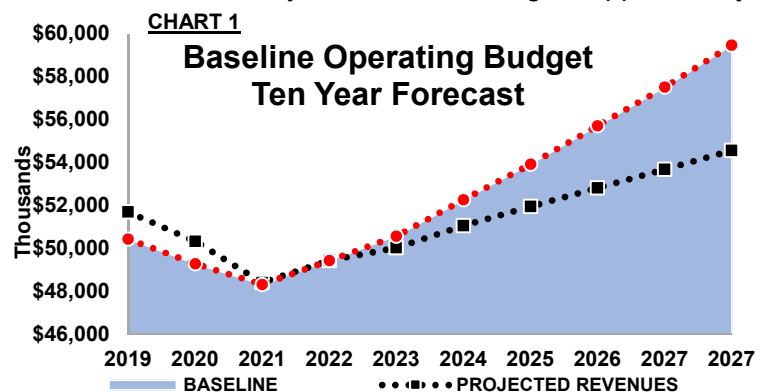
As always, local governments must be on watch for potential threats because of State and Federal legislation that may shift funding burdens to local governments through elimination of grant funding or shared allocation changes, increase costs through tax policy decisions, or impose unfunded mandates through regulatory actions. A good example of this occurring during this year with the legislative change made to prevailing wages for contract landscape workers, doubling the cost of contracting for this basic service.

In addition to funding options for sidewalk expansion and the PROS plan two other significant areas with capital demand are currently underfunded:

- **Transportation:** Several transportation improvement projects located along N. 145th Street, N. 175th Street, N. 160th Street, N. 185th Street, and Westminster Way N. & N. 155th Street are not fully funded. While the 2019-2024 CIP makes significant investment in the City's transportation system and takes advantage of granting opportunities, the need still outpaces the available resources.
- **Facilities:** In 2017, staff began the work of creating a long-range facilities maintenance plan. The plan will be completed in 2019-2020 but clearly indicates the current level of capital investment in the City's facilities is grossly underfunded. While planning is underway for long-deferred improvements to the City's maintenance facilities, funding for those improvements has not been identified.

10 Year Financial Forecast – Long Range Sustainability

Shoreline's staff and City Council have proactively worked to address the challenges to long-term financial sustainability of City operations to sustain City services that the public values. In 2014, the City engaged in a comprehensive process to plan for long term financial sustainability. The City Council adopted the 10-Year Financial Sustainability Plan (10 YFSP) at its June 16, 2014 Council Meeting. The 10 YFSP includes seven strategies to improve the City's ongoing financial position and uses the 10 Year Financial Sustainability Model (10 YFSM) to evaluate the impact of funding choices in the long-term to ensure fiscal sustainability. All seven strategies approved by Council have been implemented at this time. One strategy, replacing the General Fund Contribution to Roads Capital Fund, is being deployed as needed to ensure we can meet both critical operational and capital needs. As such the need for contributions to Roads Capital fund will be evaluated each budget cycle and adjusted to best achieve the many competing goals using fund balance.

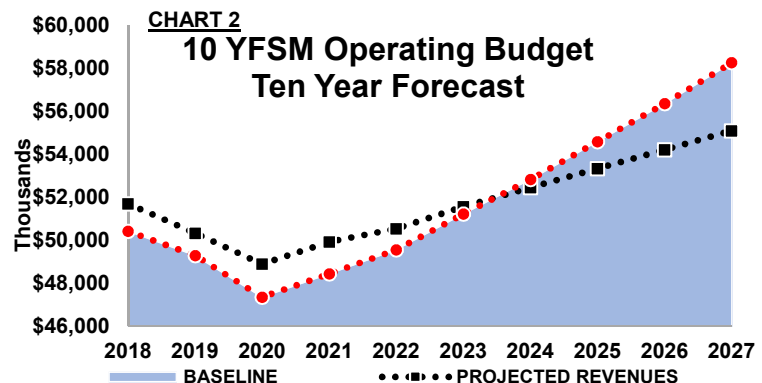


The updated 10 YFSM, reflected in Chart 1, includes all revenues and expenditures in the proposed budget. Based upon this update the gap between revenues and expenditures is currently projected to occur in 2023.

The model is having the effect on budget planning that was desired by the Council as the Administrative Services Department is monitoring the City's progress in relation to the Financial

Sustainability Model. The 2019-2020 Proposed Biennial Budget projects a use of fund balance of \$4.347 million.

Chart 2 adjusts the third through tenth years to reflect the fact that, historically, the City tends to collect revenues at 101% of the budgeted amounts and tends to expend money at 98% of the budgeted amounts.



2019-2020 PROPOSED BIENNIAL BUDGET OVERVIEW

The City maintains fully funded reserves that meet or exceed City policies. The City's Revenue Stabilization Fund ("rainy day reserve") is projected to total \$5.151 million at the end of 2018 and with required transfers in 2019 and 2020, \$5.825 million at the end of the 2019-2020 biennium. This meets the 30% minimum established by the City Council. The 2019-2020 Proposed Biennial Budget also provides a General Fund ending fund balance of \$9.034 million as well as an operational contingency of just over \$1 million. This exceeds the City Council's minimum policy requirement of \$4.1 million. The City's total undesignated general reserves are estimated to total \$14.859 million at the end of 2019-2020.

As a result of the Council's strong financial policies, diligent financial management, and conservative budget planning, the City continues to maintain its AA+ bond rating and a Standard & Poor's (S&P) financial management rating of "stable." The City has a record of 23 consecutive unmodified (clean) Audit Opinions and has received 20 consecutive Distinguished Budget Presentation Awards from the Government Finance Officers Association.

REVENUES

Budgeted 2019-2020 revenues for all funds total \$147.805* million. This is a biennium-over-biennium increase of \$14.099 million (8.7%) from the Current Budget. This is the net result of changes to various funds as noted in the following discussion:

- Operating Funds' revenues are budgeted at \$88.711* million. This is a 6.4% increase over the Current Budget. This is primarily the result of increases in projected property tax and sales tax collections and the implementation of a B&O Tax in 2019.
- Debt Service Funds' revenues are budgeted at \$4.030* million. This is a 5.0% increase from the Current Budget. These funds are budgeted so that revenues are approximately equal to actual debt service principal and interest payments each year. The City repays the 2006 General Obligation Bond Fund (Parks Bonds) through an excess property tax levy. A new Bond Fund has been created for the Parks Bond Anticipation Notes that will be issued before the end of 2018. Interest payments for these bonds will be primarily supported by income from the properties until development of the facility is started.

- Capital Funds' revenues are budgeted at \$29.953* million. This is a 41.3% increase from the Current Budget. The primary reason for the change was the planned issuance of debt to support the purchase of property for a future Aquatics and Community Center in 2018 as well as significant projected slowdowns in REET collections. The 2019-20 biennium includes additional revenues from the council approved \$20 increase in the Vehicle License Fee by \$20 effective in 2019 to be dedicated to fund the Sidewalk Rehabilitation Program.
- Surface Water Utility Fund revenues are budgeted at \$15.419* million, inclusive of Surface Water Fees at \$14.045 million (+42.4%) representing a 2.7% decrease from the Current Budget. This change continues the implementation of the 2017 Surface Water Master Plan's Proactive Management Strategy included in the 2018 Surface Water Master Plan. The annual increase for a single family residential home in 2019 through 2024 are \$32, \$25, \$27, \$15, \$16, \$16, respectively.
- Wastewater Fund is budgeted at \$4.925 million. Fiscal Year 2018 is the first full year the City operated the Wastewater Utility on behalf of Ronald Wastewater District. Therefore, comparing the 2019 budget to the 2018 budget rather than a comparison of the biennia, we see a 0.2% decrease. The decrease is the result of reductions as a result of adjusting budgets and allocations after the first year of operations which resulted in decreases, offset by increases in personnel related costs such as cost-of-living adjustment (COLA) and benefits discussed elsewhere in this letter.
- Internal Service Funds' revenues are budgeted at \$2.019* million, a 39.0% increase over the Current Budget. This increase is primarily driven by the addition of vehicles and equipment necessary to support the addition of a unified landscape maintenance unit in Public Works.

*Note: *Amounts shown exclude interfund transfers and use of fund balance.*

EXPENDITURES – OVERVIEW

Budgeted 2019-2020 expenditures for all funds total \$171.155 million. This is a \$13.433 million (7.3%) decrease from the Current Budget (2017 actual plus 2018 Adopted Budgets as amended, including re-appropriations from 2017, which have been adopted by the City Council through September 2018). The decrease can be linked to the following changes:

- \$7.964 million increase in the City's Enterprise Funds;
- \$25.466 million decrease in the City's Capital Funds; and,
- \$3.228 million increase in the Operating Funds.
- General Fund and Street Fund expenditures, commonly referred to as the City's Operating Budget, are budgeted at \$99.706 million. This is a \$5.656 million, or 6.0%, increase from the Current Budget. While there is a decrease in the amount of one-time projects such as replacement of the finance and human resources software system with planned completion in 2019 and contributions to capital projects being less in the proposed budget than in the last two budgets combined, there are increases resulting from the staffing of the unified landscape maintenance service discussed later in this letter.. The 2019-2020 Proposed Operating Budget is balanced and complies with the City's adopted budget and financial policies.

- Debt Service Fund expenditures are budgeted at \$8.690 million. This is a \$1.246, or 16.7%, increase from the Current Budget. The increase is due to the issuance of the 2018 bond anticipation notes to acquire properties for the Parks, Recreation and Open Space Plan.
- Capital Fund expenditures are budgeted at \$36.844 million. This is a \$25.466, or 40.9%, decrease from the Current Budget primarily as a result of a decrease in General Capital Funds in 2019-20. These expenditures include transfers from the Transportation Impact Fees Fund and Park Impact Fees Fund that support capital projects in the Roads Capital Fund and General Capital Fund, respectively.
- The Surface Water Utility Fund expenditures are budgeted at \$19.086 million. This is a \$0.429, or 2.7%, decrease from the Current Budget and is discussed in another section of this transmittal letter.
- The Wastewater Fund expenditures are budgeted at \$4.925 million. Fiscal Year 2018 is the first full year the City operated the Wastewater Utility on behalf of Ronald Wastewater District. Therefore, comparing the 2019 budget to the 2018 budget rather than a comparison of the biennia, we see a 0.2% decrease due to the changes in operating model as discussed earlier.
- Internal Service Funds expenditures are budgeted at \$1.507 million. This is a \$0.404, or 21.2%, decrease from the Current Budget. Compared to the Current Biennium, fewer vehicles are up for replacement, and less work on public art projects is slated to occur.

EXPENDITURES – STAFFING

The City continues to work to align staff positions with long term community service expectations, City Council goals, and the City's ongoing work plan. As such, the 2019-2020 Proposed Biennial Budget increases the net number of full-time equivalent (FTE) positions in the City's personnel complement from the 2018 total by 9.45 FTE. This number reflects the following, which is also discussed in more detail below or elsewhere in this transmittal letter:

- Addition of 7.00 FTEs to establish an in-house Unified Landscape Maintenance Service;
- Conversion of on-going extra help personnel in the City's Specialized Recreation Program to three regular part-time positions for a total of 1.95 FTEs fulfilling City Manager and City Council desires to eliminate use of extra-help for regular, on-going work that meets the requirements for being a regular employee position; and
- Changes to FTEs according to staffing needs during phases of various priority projects, some with dedicated funding, including elimination of limited-term positions as terms come to an end.

Conversion of Extra-Help to Regular Positions: The functions of the Specialized Recreation Program, which includes the CHOICES day program and events and trips for adults with disabilities, currently operates with a benefitted Recreation Specialist II supported by four extra-help positions. The extra-help positions provide on-going service and provide supervision to vulnerable population participants, at times without the direct oversight of a regular, benefitted staff person due to programmatic needs on trips and current staffing structure. Therefore, the 2019-2020 Proposed Biennial Budget includes the conversion of three extra-help positions to three regular part-time, benefitted Recreation Specialist I positions, comprised of two positions at 0.60 FTE and one position at 0.75 FTE. One extra-help position will be retained with

responsibilities and hours modified from the current structure to deliver services that are not ongoing in nature. The net cost increase of this conversion in the General Fund is \$176,000.

Staffing of Unified Landscape Maintenance Service (2019-20; General Fund: \$635,000 one-time and \$373,000 net ongoing; Street Fund: \$150,000 one-time and \$143,000 net ongoing; Surface Water Utility Fund: \$37,000 one-time with ongoing absorbed in base budget): The right-of-way (ROW) and park landscape maintenance services have traditionally been provided through private contracts. Contractor turnover, gaps in service, and the resulting expenditure of extra staff time to develop bid documents, rebid, let contracts, and contract oversight to ensure contract adherence, and bringing new contractors or sub-contractors up to speed is preventing the City from receiving a consistent level of service and displacing valuable staff time for other work.

Since 2014 there have been five separate ROW landscape maintenance contracts with three different contractors. Two of the contracts were full maintenance and three, including the current contract, are limited scope and duration contracts to address gaps in service due to early contract terminations. This constant turnover of contractors has negatively impacted both the quantity and quality of ROW service provided to the City.

In addition to these performance issues, State Law changes to prevailing wage calculations more than doubled the prevailing wages that contractors must pay landscape maintenance workers, effective August 31, 2018. It is estimated the change in prevailing wage would increase the costs of the City's contracts beginning in the 2019-20 biennium by at least \$900,000.

With a poor performance record of outsourcing ROW landscape maintenance services and the estimated \$900,000 increase in ongoing costs, the City Manager is recommending that the City create an in-house unified landscape/grounds maintenance crew. The 2019-2020 Proposed Biennial Budget includes \$785,000 in one-time costs and \$516,000 in ongoing costs to implement this program in phases with the hiring of staff as reflected in the table below, as well as a full year of park landscape maintenance contract and acquisition of vehicles and equipment in 2019. It is estimated the fully implemented program would increase the ongoing cost of this service in the General Fund and Street Fund beginning in the 2021-22 biennium by \$746,000, which is \$154,000 less than the impact of the change in prevailing wage. The Surface Water Utility Fund's costs have been absorbed within its base budget. Funding for this program will be split generally 50% in the General Fund, 40% in the Street Fund and 10% in the Surface Water Utility Fund.

Positions Necessary for Specific Projects: The following positions have been or are needed to accomplish specific projects. While not all of positions are term-limited, should the future demand for these positions diminish and supporting revenue not be available, the positions would be eliminated.

- ***Financial System Replacement Backfill:*** The 2019-2020 Proposed Biennial Budget reflects the elimination of the Staff Accountant Term-Limited position in 2020. It also reflects the elimination of a temporary 0.37FTE increase of our Finance Technician needed for the upgrade.
- ***Light Rail Project:*** The 2019-2020 Proposed Biennial Budget reflects the following changes to positions permitting and coordinating the Lynnwood Link Extension Light Rail Project. Most are term-limited positions. Funding is provided via an agreement with Sound Transit:
 - Administrative Assistant II: Reduced from 0.75 FTE in 2019 to 0.50 FTE in 2020.

- Senior Planner: Reduced from 1.00 FTE to 0.375 FTE in 2019 and eliminated in 2020.
- Senior Planner (3-year term limited): This position was added in September 2017 as a 1.00 FTE to support the Light Rail Project and Planning and Community Development Department. In 2019 the support this position provides to the Light Rail Project will be reduced to 0.75 FTE and in 2020 it will be reduced to 0.50 FTE. The balance of the FTE will support the Planning and Community Development Department.
- Development Review Engineer II: Included at 1.00 FTE in 2019 and eliminated in 2020.

The 2019-2020 Proposed Biennial Budget does not reflect the positions related to the construction of light rail facilities. This will be a future discussion item brought to the City Council at a later date.

- **Wastewater Staff Reallocation:** The Wastewater budget includes changes in allocation of staff that support the Wastewater operations to better reflect the support provided including the allocation of permit counter staff function and inspection management oversight and reduction of other oversight and support. The net change in allocation was 0.02 FTE increase.

The history of the City's personnel compliment is shown in the *City of Shoreline Regular FTE Summary* table below.

City of Shoreline Regular FTE Summary

Department	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 Prop.	2020 Prop.	2019 Changes	2020 Changes
City Manager ^{b,d,g}	9.50	8.75	8.75	13.00	13.00	13.00	17.00	16.75	23.50	22.88	21.25	(0.63)	(1.63)
City Clerk	4.00	4.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Community Services ^{a,g}	8.68	8.68	10.18	8.68	8.68	8.68	8.68	8.68	4.78	4.78	4.78	0.00	0.00
City Attorney	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	0.00	0.00
Administrative Services ^{c,e,f}	18.50	18.70	21.20	21.20	21.20	21.45	21.45	21.45	25.65	25.65	25.65	0.00	0.00
Human Resources	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	0.00	0.00
Police	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Planning & Community Development ^{d,g}	24.35	24.35	20.45	20.00	20.00	21.00	22.00	23.00	23.00	22.82	23.32	(0.18)	0.50
Parks, Recreation & Cultural Services	27.30	27.30	27.80	27.68	28.68	29.48	30.60	31.30	32.48	34.63	34.53	2.15	(0.10)
Public Works ^b	28.29	28.14	30.38	24.00	24.30	25.45	30.38	31.31	31.00	37.12	37.52	6.12	0.40
Surface Water Utility	10.71	10.86	11.12	12.00	13.70	12.55	12.62	12.69	14.92	15.76	15.46	0.84	(0.30)
Wastewater Utility	N/A	N/A	N/A	N/A	N/A	N/A	N/A	14.00	14.13	14.15	14.15	0.02	0.00
Total FTE	137.33	136.78	135.88	132.56	135.56	137.60	148.73	165.18	175.45	183.78	182.65	8.33	(1.13)
Staffing for Sound Transit Lynnwood Link Extension Project ^c							4.00	3.75	4.75	4.12	2.50	(0.63)	(1.25)
Net FTE	137.33	136.78	135.88	132.56	135.56	137.60	144.73	161.43	170.70	179.66	180.15		0.12

a. Includes 0.50 FTE funded by the Emergency Management Program Grant since 2008

b. Reflects shift of staffing for ST Lynnwood Link Extension Project from Public Works to City Manager's Office since 2016

c. Excludes term-limited 1.00 FTE IT Projects Manager for 2016 - December 2018

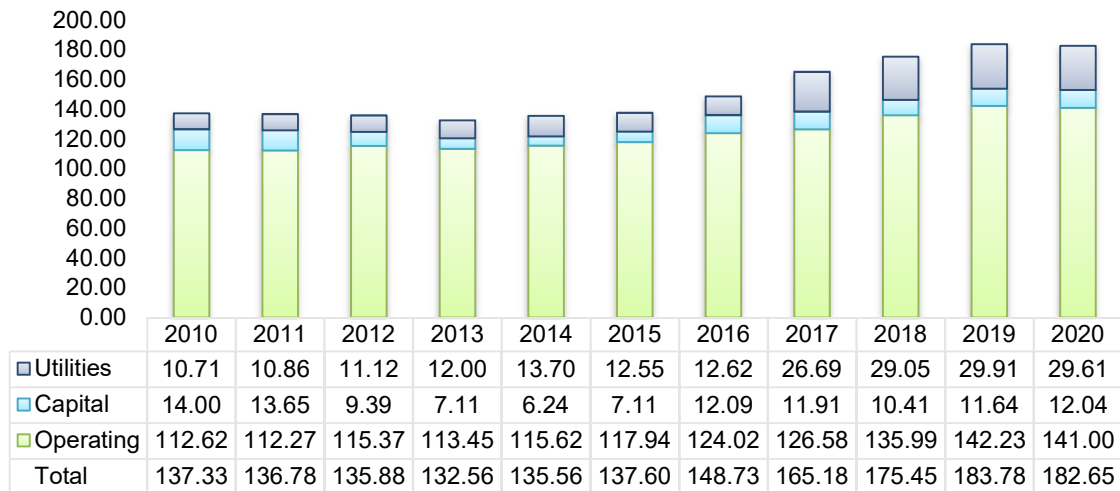
d. Excludes term-limited 1.00 FTE Senior Planner for 2017 - 2019; excludes 0.50 FTE in 2020.

e. Excludes term-limited 1.00 FTE Staff Accountant for 2018-2019

f. Excludes term-limited 0.37 FTE increase for Finance Technician for 2017 - 2020

g. Reflects shift of staffing for Code Enforcement & Customer Response Team to City Manager's Office since 2018

City of Shoreline Regular FTE Summary by Fund Type



In 2019-2020, Shoreline will have 2.7 FTEs per 1,000 population for non-utility personnel.

EXPENDITURES – POLICE CONTRACT ONGOING PROGRAM CHANGE

The City Manager is recommending inclusion of an additional police officer in 2020. The costs (\$202,000) is included in the proposed budget. The City has had a general target ratio of 1 officer per 1,000 residents for some time. This position will bring the projected ratio to 0.90 officers per 1,000 residents. Public safety and keeping crime rates low in Shoreline continue to be a priority for the community and City Council. Improving the Quality of Police Services was ranked as the number 1 priority by 34% of respondents to the 2018 Citizen Satisfaction Survey.

Shoreline Police Department serves a population of 55,730 residents. The department currently has 50 commissioned staff and 3 non-commissioned staff. There are 23 officers and 1 K9 team assigned to patrol. Over the past decade the City has seen a steady increase in calls for service, workload and expectations of the police. The effect has been a consistent increase in response times to emergency calls and an increase in workload.

In 2013 the number of dispatched calls for service was 13,139. Dispatched calls for service have steadily increased every year and in 2017 were at 16,308, a 24% increase over the five-year period. The 2017 Police Services Report showed that calls increased by approximately 2.6% (412 calls) from 2016-to-2017. After reviewing the data for the first half of 2018, DCFS are on track to increase again in 2018. This has resulted in DCFS per Patrol Officer going from 375 in 2013 to 466 in 2017. Assuming that DCFS per Patrol Officer grow at 3% per year, the average annual growth for the last five years has been just under 5%, will grow to approximately 17,800 by 2020. Assuming a growth of two Patrol Officers (2018 and the proposed additional officer in 2020) the DCFS per Patrol Officer would increase to 481. Given that there are already 65 single-family homes and 813 multi-family units scheduled to be constructed and occupied between 2018 and 2020, the projected increase in DCFS is further supported and may even be understated.

Police response times to a dispatched call for service have increased the past five years as well. Emergency calls for priority-X averaged 3.42 minutes in 2013 and 4.37 minutes in 2017. In the same time frame priority-1 calls have increased from 6.48 minutes to 6.98 and priority-2 calls

have increased from 9.51 minutes to 10.70. Monitoring the workload (DCFS) and response times throughout the remainder of 2018 and 2019 will be critical in making sure that projected police staffing levels are adequate.

In addition to handling dispatched calls for service, there's an expectation that Shoreline police officers will be proactive to prevent crime, the fear of crime and spend time focusing on Council Goals. In 2017 Shoreline officer's self-initiated 14,758 contacts for a total of 31,066 police related contacts in 2017. It averages 1,350 details per patrol officer each year, the K9 unit was not part of the 2017 staffing.

As the population increases, there are increased demands on City services, including the police. The City has been unable to maintain its goal of 1 officer per thousand resident's ratio. The addition of a K9 Unit in 2018 helped to address this issue but is not sufficient. The addition of two additional officers would increase the ratio to 0.99 per 1,000 residents. However, given the current financial forecast, the City Manager is proposing to add one officer in 2020. The planned delay until 2020 allows for flexibility as we evaluate the actual performance of revenue and expenditure forecasts in the first year of the biennium and police staffing workloads.

Finally, there are several cost pressures on the cost of police services. These include negotiations for the King County Sheriff's Office (KCSO) guild contract are currently underway for the contract that will affect 2019 and 2020, cost sharing for new mandated crime software and de-escalation training and insurance cost increases that are common in the first year of the biennium. Based on projected increases for COLA for 2019 and 2020 staff projects that the 2019 police services contract will total \$12.5 million, which is 5.5% more than the 2018 police services contract and the 2020 police services contract will total \$12.798 million, which is 4.0% more than the 2019 police services contract. For future years (2021 onward), staff has assumed an annual escalator of 3.5%.

EXPENDITURES – ADDITIONAL ONGOING PROGRAM COSTS

Other significant changes in 2019-2020 costs include the following:

- Salary increases include:
 - \$242,000 increase for anticipated step increases for eligible employees per the City's compensation plan;
 - \$782,000 increase from 2.95% cost of living adjustment in 2019 based on 90% of the June-to-June change in CPI-U and an estimated 2.2% COLA for 2020 based on 95% of the forecasted change in CPI-U for 2020. The increase in the change is to align the City's compensation policy with State changes in the minimum wage that adjust minimum wage by 100% of CPI annually beginning in 2021 and closer alignment with the salary changes of the City's comparable market.
- Electricity Costs – As mentioned earlier in this letter there have been significant increases in electricity costs for the City. There cost increases, totaling almost \$120,000 annually or \$240,000 for the biennium, are primarily a result of increased rates charged by Seattle City Light for electricity used in City facilities, traffic signals and street lights.
- Durable Pavement Marking (Thermoplastic) Maintenance: King County has historically provided the majority of City traffic control device maintenance including durable pavement markings (thermoplastic). Over the last 3 years, County priorities have changed, and as a result King County has not been consistently or reliably providing durable pavement marking maintenance, installation or removal for the City. The 2019 budget includes \$60,000 one-time and \$207,400 ongoing funding to achieve basic maintenance of durable pavement markings (thermoplastic).

EXPENDITURES – ONE-TIME FUNDING SUMMARY

One-time and ongoing supplemental requests are proposed only after analyzing the impacts that they might have on the 10 YFSM as discussed above. Supplemental requests to support Council priorities that are included in the 2019-2020 proposed operating budget are summarized below:

Category	One-Time	% of Operating Budget
Implementation of Council Goals	\$436,900	
City Asset Maintenance	319,300	
Efficiency & Effectiveness	932,100	
Technology Investments	403,100	
Contingency and Transfer to Revenue Stabilization Fund	916,100	
Capital Support	1,453,600	
Total	\$4,461,100	
Use of Fund Balance	\$4,461,100	4.5%

One-time supplemental requests are funded from the use of available fund balance at the end of 2018. Ongoing items are funded from ongoing revenues.

EXPENDITURES – CAPITAL OUTLAY

The 2019-2020 Proposed Biennial Budget for the General Capital, City Facilities-Major Maintenance and Roads Capital funds totals \$36.507 million. Significant projects making up this total include:

• Westminster and 155 th Improvements	\$5.2M
• 145 th and I5 Interchange	5.0
• Road Surface Maintenance Program	4.4
• 175 th - Stone Ave to I5	3.6
• 1 st Ave NE (N 145 th to N 155 th)	2.5
• Boeing Creek-Shoreview Park Trail R&R	1.9
• Sidewalk Rehabilitation	1.8
• 145 th Corridor- 99 to I5	1.7
• Pros Plan Implementation – Aquatics & Community Center	1.5
• Playground Replacement	1.0
• Meridian Ave N & N 155 th St Signal Improvements	0.5
• Parks Repair & Replacement	0.5
• 185 th Corridor Study	0.4
• 5 th Ave NE (N 175 th to N 182 nd)	0.4
• Traffic Signal Rehabilitation	0.3
• Traffic Safety Improvements	0.3
• Trail Along the Rail	0.3
• 14 Other Projects	5.2
Total	\$36.5M

SURFACE WATER UTILITY FUND

The City has greatly improved its ability to discharge quality water to Puget Sound during normal flow, low flow, and storm flow events through the development of a comprehensive surface water management system. The system is comprised of a complex array of drainage ditches, detention structures, lift stations, underground collection and transmission pipes, etc. that are owned and maintained by the City and managed using an enterprise fund – the Surface Water Utility Fund. Before incorporation storm events often resulted in flooding conditions throughout large areas that became the City of Shoreline. Since incorporation, and with enhancements to this system, the City's efforts have minimized flooding to localized and rare occurrences.

In 2016, the City began the update of the 2011 Surface Water Master Plan (SWMP), which is scheduled for adoption in November 2018. The SWMP provides a long range plan for the Surface Water Utility to ensure the viability of the surface water management program in the future. In 2017, Council considered three levels of service, minimal, proactive, and optimal and directed staff to evaluate and propose a plan and rates that support a proactive strategy for the utility. Both the costs and associated revenues, including a residential rate increase of approximately \$32 in 2019 and \$25 in 2020 included in the budget support the Proactive Management Strategy.

With the rate increase necessary to support the proactive strategy and bond proceeds to fund capital projects in 2019-2020, the Surface Water Utility billings along with other sources are budgeted to generate almost \$15.419 million. This is a \$0.429 million (2.7%) decrease from the Current Budget. As an enterprise fund, the Surface Water Utility Fund expends money for both operating and capital needs. This makes the Surface Water Utility unique from other City operations.

The 2019-2020 Proposed Biennial Budget appropriates \$19.086 million in expenditures. Of this total, \$12.013 million are operating expenditures, \$7.073 million are capital expenditures, and \$1.826 million are debt service expenditures. The operating budget reflects a \$3.209 million increase from the Current Budget. Capital expenditures reflect a \$2.954 million increase from the Current Budget. The difference between revenues and expenditures will be maintained in fund balance to fund capital projects.

In addition to the capital and operating activities noted above, this fund also pays for debt service. Unlike the governmental funds, surface water debt related activity occurs directly in the Surface Water Fund. In 2019-2020, this fund is expected to pay approximately \$1.826 million towards debt service principal and interest.

WASTEWATER FUND

In 2002, the City and Ronald Wastewater District (RWD) entered into an agreement to unify sewer services with City operations through assumption of the RWD by the City of Shoreline effective October 23, 2017. In mid-2017 the RWD Board of Commissioners and the City mutually agreed to extend the assumption date. In 2017 RWD executed a Services Agreement with the City to operate the utility on the behalf of RWD. Effective October 23, 2017 the City of Shoreline began to operate and maintain the sewer utility. Under the contract the RWD Board of Commissioners maintain responsibility for addressing policy matters, setting rates and managing capital improvements for the utility. The budget for the City was developed based on the personnel and maintenance and operation costs necessary to operate the utility. The decrease

in expenditures for 2019 as compared to 2018 is attributable to adjustments made following the first year of operations offset by personnel cost increases addressed in other parts of this letter.

Financial Sustainability

The City has long been aware of the need for financial sustainability. Accepted in 2014, the 10 YFSP takes into account earlier Citizen Advisory Committee recommendations regarding the need to continue to deliver services efficiently and cost effectively. Efficiencies, cost savings and other cost avoidance strategies identified as a result of these efforts include:

- In 2018, City staff improved processes surrounding contract routing, leave reporting, quarterly financial report creation and numerous processes related to our management of City assets including enhanced access to data for improved decision making. These process changes, create some capacity to address new and emerging issues and result in cost avoidance for the City. We changed cell phone providers, resulting in hard dollar cost savings of \$30,000 per year and improved processes related to grant billing in order to ensure we are meeting federal reporting requirements. Our permit team has implemented online inspection scheduling and continues to work to improve processes and utilize their new Permitting system to provide online permit application and payment and electronic review of permits with full implementation anticipated during the 2019-2020 biennium. Many process changes, large and small, have been implemented and more are scheduled for future implementation.
- The City continues to proactively monitor all of its major contracts. Jail usage and costs have historically been volatile and the City proactively seeks lower cost alternatives to delivering this mandated service. The City added Yakima Jail to SCORE and King County Jail as an option for housing prisoners in 2017. This saved over \$465,000 in 2017 and is projected to save over \$300K in 2018 when compared with using only King County and SCORE. The strategic use of jail contracts for cost savings allowed the City to show a decrease of 9.2% from the 2016 adopted budget.
- In late 2018 the City will be upgrading its Financial and Human Resources system that will support more automation of routine processes.
- The City has achieved the target to increase investment returns by 100 basis points.
- The 10 YFSP targets growth at 7,500 SF of retail redevelopment and 160 new MFU annually. Since adoption of the 10YFSP, the City added 7,154 square feet of new retail space in 2015, 8,835 in 2016, and 11,903 in 2017 and 429 in 2018 year-to-date. We increased multi-family unit (MFU) count by 97 in 2014, 132 in 2015, added 12 beds to a facility in 2016, added 199 new units in 2017 and 72 in 2018 year-to-date. Additionally, we saw the remodel of 26,878 SF of retail space in 2014, 6,411 SF in 2015, 24,643 SF in 2016, 6,937 in 2017 and 1,608 in 2018 year-to-date. Office space added in 2018 YTD is 22,452 square feet.

As noted earlier in this letter, all strategies of the 10 YFSP are now in use. City staff will continue to support and encourages continuous improvement at all levels of the organization. Focusing on reducing waste, improving customer experience and improving administrative ease result in greater capacity, cost avoidance and cost savings. We continue to seek out partnerships, efficiencies and monitor the newly implemented strategies outlined in the 10 YFSP during 2019-2020 and beyond.

Outlook

City staff members are proud to present a balanced 2019-2020 Proposed Biennial Budget. The City's budget maintains basic services, addresses and balances community priorities including seeking to return our public safety ratio to the target of one officer per 1,000 residents and begins to address repair of the City's sidewalk system. It furthers action to achieve City Council goals, long term financial sustainability, and the City's ambitious work plan.

The State of Washington, like cities, faces the challenge of the cost of service delivery rising faster than revenue growth and pressures from other levels of government. Additionally, they have had to address the financial challenges as a result of the Washington Supreme Court decision requiring changes in the State's level of funding for basic education. In its efforts to protect potentially underrepresented workforce, legislative changes had unintended consequences relating to prevailing wage for some workers. These factors continue to cause instability in the State's budget with resulting downstream impacts at the local level. State balancing efforts shifted the property tax burden throughout the state, with a resulting significant impact to Shoreline property owners. It is likely that future State budget and legislative efforts will continue to have a negative impact on local government budgets, particularly related to state shared revenues and continued actions to fund basic education. The State Legislature has previously closed its gaps in part by reducing amounts traditionally remitted to local jurisdictions, although they have been slowly restoring portions of these revenues.

As in the past, we will continue to exercise our fiduciary responsibility to Shoreline's residents and we will proactively address these issues by making any budget adjustments necessary as a result of future State or Federal legislative actions or changes in the economy.

In addition to the targets established in the 10 YFSP, we continue to strive to attract economic development investment in the City. In 2018 the City has continued partnership with Sound Transit to develop plans for our Light Rail Stations and is reviewing a significant level of permitting requests for Sound Transit, Shoreline School District, and private development.

The 2019-2020 Proposed Biennial Budget continues the City's efforts in economic development through multifaceted placemaking efforts and support of small businesses in partnership with Shoreline Community College and the Small Business Administration. With new ownership developing plans for critical properties in the Community Renewal Area, staff continue to work with property owners to further the City's vision for this critical economic hub. Economic development improves the City's future financial sustainability and helps the City realize many of its Vision 2029 goals.

Financial sustainability includes investing in infrastructure improvements. By attending to our infrastructure today, the City avoids much costlier deferred maintenance problems in the future. As stated earlier the City will deliver \$43.580 million in capital improvements (including surface water capital projects) in 2019-2020. Long term plans include another \$144.237 million over the following four years. We recognize that even at this level funding for the construction of new and maintenance of existing facilities and infrastructure, with the exception of the Surface Water Utility, is underfunded.

Conclusion

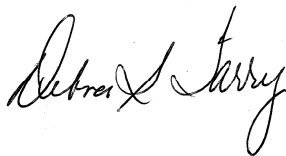
We believe that the 2019-2020 Proposed Biennial Budget maintains basic services and strives to address priority capital investment needs for the coming two years. It also addresses the top

operating priorities of the City Council and the Shoreline community as supported by the 2018 Community Survey. This budget incorporates the creation of unified landscape maintenance unit to avoid higher costs and improves our ability to prevent and respond to crime through the additional of a police officer. It invests in projects to help our Surface Water Utility achieve its desired proactive maintenance strategy and supports the continued development of light rail stations and supporting infrastructure, Shoreline School District projects, and initiates the Sidewalk Rehabilitation Program.


Finally, it is important to acknowledge the contributions of everyone involved in this year's budget process. We would like to express our appreciation to individuals who worked to provide realistic budget requests and to develop ways to meet City Council and community priorities.

It is also appropriate to thank several members of the Administrative Services Department for their tireless efforts to produce the 2019-2020 Proposed Biennial Budget, while still performing day-to-day duties and keeping up with workflow demands. Special thanks go to Rick Kirkwood, Grant Raupp, and Sharon Oshima for their assistance in preparing this budget. Finally, many thanks are needed to the City Council for providing policy direction to the City of Shoreline over the years.

Respectfully submitted,



Debbie Tarry
City Manager



Sara S. Lane
Administrative Services Director

Attachment: 2018-2020 City Council Goals & Workplan

2018-2020 City Council Goals and Work Plan

The Council is committed to fulfilling the community's long-term vision – Vision 2029 – and being a sustainable city in all respects:

- Sustainable neighborhoods—ensuring they are safe and attractive;
- Sustainable environment—preserving our environmental assets and enhancing our built environment so that it protects our natural resources; and
- Sustainable services—supporting quality services, facilities and infrastructure.

The City Council holds an annual Strategic Planning Workshop to monitor progress and determine priorities and action steps necessary to advance Vision 2029. This workplan, which is aimed at improving the City's ability to fulfill the community's vision, is then reflected in department work plans, the City's budget, capital improvement plan, and through special initiatives.

Goal 1: Strengthen Shoreline's economic climate and opportunities

Robust private investment and economic opportunities help achieve Council Goals by enhancing the local economy, providing jobs and housing choices, and supporting the public services and lifestyle amenities that the community desires and expects.

ACTION STEPS:

1. Implement the Community Renewal Plan for Shoreline Place, including a review of recommendations for a regional stormwater detention/retention system and construction of intersection improvements at N 155th Street and Westminster Way N
2. Enhance the attractiveness of Shoreline as a place for private investment, including investment by small and medium sized developments, by ensuring that the permit process is predictable, timely and competitive, and by constantly evaluating and improving the quality of regulations for the City and other local permitting organizations
3. Continue to implement the 10-year Financial Sustainability Plan strategies to achieve sufficient fiscal capacity to fund and maintain priority public services, facilities, and infrastructure, with specific focus on implementing a Business and Occupation tax and replacing the General Fund support of the Roads Capital Fund with another dedicated funding source
4. Continue to foster innovative, community-supported place-making efforts that help create diverse communities with a mix of residential and commercial uses and promote economic development
5. Encourage affordable housing development in Shoreline, including continued promotion of the Property Tax Exemption program, partnership with King County in the development of affordable housing on the City's property at Aurora Avenue and N 198th Street, and identify opportunities for integration of affordable housing at the future community and aquatic center facility
6. Facilitate collaboration with and between members of the business community in order to remove barriers to starting and growing businesses, increase commerce and profitability, and to identify appropriate new industries for Shoreline

Goal 2: Improve Shoreline's infrastructure to continue the delivery of highly-valued public services

Shoreline inherited an aging infrastructure system when it incorporated in 1995. The City has identified needed improvements to strengthen its municipal infrastructure to maintain public services the community expects through its 20-year planning documents, including the Comprehensive Plan, Surface Water Master Plan, Transportation Master Plan and Parks, Recreation and Open Space Master Plan. Improvements are not limited to infrastructure investments. The City is also interested in improving coordination, planning, and overall information sharing among all service providers. As capital improvements are made, it is important to include efforts that will enhance Shoreline's natural environment, ultimately having a positive impact on the Puget Sound region.

ACTION STEPS:

1. Identify and advocate for funding, including grant opportunities, to support construction of new and maintenance of existing sidewalks and other non-motorized facilities
2. Implement the Parks, Recreation, and Open Spaces Plan, including development of a strategy for a new community and aquatic center and priority park improvements and acquisitions
3. Continue to Implement the Urban Forest Strategic Plan
4. Implement the 2018-2020 Priority Environmental Strategies, including achievement of citywide Salmon-Safe certification, consideration of expanding green building mandates, and appointment of a stakeholder committee to evaluate and develop a recommendation on the implementation of recommendations from the Climate Action Analysis for the 185th Street Station Subarea
5. Continue to implement a comprehensive asset management system, including asset inventory, condition assessment and lifecycle/risk analysis, for the City's streets, facilities, trees, parks, and utilities
6. Evaluate alternatives for City maintenance facility needs
7. Implement the Surface Water Master Plan with a focus on completing the 2018-2019 small projects, completing the design of pump station improvements and improving education and outreach about the Plan
8. Update the Transportation Master Plan (TMP) Pedestrian System Plan and sidewalk prioritization process and move the Master Street Plan from the TMP to Title 12 of the Shoreline Municipal Code
9. Initiate environmental review and design for the N 175th Street Corridor Project from Interstate-5 to Stone Avenue N

Goal 3: Continue preparation for regional mass transit in Shoreline

In 2008, Shoreline voters supported the Sound Transit 2 (ST2) funding package with 61%, and in 2016, Shoreline voters supported the Sound Transit 3 (ST3) package with 59%. Our community looks forward to increasing mobility options and reducing environmental impacts through public transit services. The ST2 light rail extension from Northgate to Lynnwood includes investment in two stations in Shoreline, which are planned to open in 2024. The ST3 package includes funding for corridor improvements and Bus Rapid Transit service along State Route 523 (N 145th Street) from Bothell Way connecting to the 145th Street Light Rail Station. Engaging our community in planning for the two Shoreline light rail stations and improved transportation options and infrastructure along N 145th Street in Shoreline continues to be an important Council priority.

ACTION STEPS:

1. Work with the City of Seattle, King County, Sound Transit, the Washington State Department of Transportation, and federal agencies on a plan that will improve safety and efficiency for all users of 145th Street, including a design for the 145th Street and Interstate-5 interchange, design of the 145th Street corridor west of the Interstate-5 interchange, and coordination with Sound Transit for design and construction of 145th Street improvements from Highway 522 to Interstate-5 as part of ST3
2. Work collaboratively with Sound Transit to review and permit the Lynnwood Link Extension Project, including over the shoulder review of architectural, engineering and construction plans of the light rail stations, garages and associated facilities, review of Sound Transit's Special Use Permit, and providing comment on the design in accordance with the Council-adopted Guiding Principles for Light Rail Station Design
3. Partner with Sound Transit in hosting local public meetings for the In-Progress 90% and 90% design milestones to support identification of anticipated impacts to Shoreline neighborhoods from future construction and operation of the Lynnwood Link Extension and work proactively with Sound Transit to develop plans to minimize, manage, and mitigate these impacts, including construction management planning and neighborhood traffic impact management
4. Conduct the 185th Street Corridor Study between Aurora Avenue N and 10th Avenue NE to identify multi-modal transportation improvements necessary to support growth associated with the 185th Street Station Subarea Plan and the Sound Transit Light Rail Station

5. Continue to coordinate design elements of the Trail Along the Rail, 148th Street Non-Motorized Bridge and 3rd Avenue NE Woonerf projects with Sound Transit and seek funding through federal, state and regional opportunities to complete the designs and construction of these projects

Goal 4: Expand the City's focus on equity and inclusion to enhance opportunities for community engagement

The Council values all residents and believes they are an important part of the Shoreline community, including those who have been historically marginalized and underrepresented. The Council believes it is important to improve inclusion, equity, and participation among all members of the Shoreline community in the development and implementation of policies and programs in a meaningful and impactful way.

ACTION STEPS:

1. Implement the City's Diversity and Inclusion Program
2. Continue to engage in efforts to address homelessness on a regional and local level
3. Ensure continued compliance with federal and state anti-discrimination laws, including Title VI of the Civil Rights Act, the Civil Rights Restoration Act, Title II of the Americans with Disabilities Act, and Washington's Law Against Discrimination, so as to ensure all Shoreline residents benefit from the City's programs and activities
4. Conduct community meetings with residents to discuss current issues, City policy and other changes that may impact the community
5. Continue to build relationships that support community policing with all members of the Shoreline community
6. Continue to use technology and social media to expand reach in the broader community and to solicit input and ideas on City business, events and policy issues
7. Improve the accessibility of the City's website and the information contained within by working to conform to Web Content Accessibility Guidelines (WCAG) 2.0 Level AA

Goal 5: Promote and enhance the City's safe community and neighborhood programs and initiatives

Maintaining a safe community is the City's highest priority. The 2016 Citizen Survey reflected that 93% of respondents felt safe in their neighborhood during the day and 80% had an overall feeling of safety in Shoreline. These results are reflective of statistics from medium-sized cities across the United States, and the former measure was a slight increase from previous citizen surveys conducted by the City. The City is continuing a concentrated workplan to enhance our public safety communication and crime prevention efforts to ensure that our residents and businesses continue to find Shoreline a safe place to live, work, and play.

ACTION STEPS:

1. Use data driven policing to address crime trends and quality of life concerns in a timely manner.
2. Continue quarterly meetings of the City's cross-department safe community team to address public safety problems and implement solutions
3. Continue the partnership between the Parks Department and Police, focusing on park and trail safety through Crime Prevention Through Environmental Design (CPTED), Problem Solving Projects (PSPs) and police emphasis to improve safety and the feeling of safety
4. Continue to partner with Shoreline schools and the Shoreline Fire Department to implement best practice school safety measures
5. Continue to address traffic issues and concerns in school zones and neighborhoods using the City's speed differential map and citizen traffic complaints
6. Continue to coordinate efforts between the Community Outreach Problem Solving (COPS) officer and the City's Neighborhoods Program to work on crime prevention education and outreach
7. Conduct trainings, and community programs to promote personal safety, awareness and response

8. Continue to implement the Risk Analysis De-escalation And Referral (RADAR) program to create a systematic policing approach to deal with mental illness in the community
9. Engage in an analysis with service providers to identify what services and processes exist to connect those experiencing homelessness and/or opioid addiction with supportive services and identify gaps that may exist.



EXECUTIVE SUMMARY



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10 YEAR FINANCIAL SUSTAINABILITY PLAN

UPDATE

10 YEAR FINANCIAL SUSTAINABILITY PLAN UPDATE

Background

In 2012, the City Council adopted its 2012-14 Goals. Goal #1 was “Strengthen Shoreline’s economic base”. Action Step #3 under this goal was “Develop a 10-year Financial Sustainability Plan to achieve sufficient fiscal capacity to fund and maintain priority public services, facilities, and infrastructure”. To implement this item the City conducted an extensive process.

The City formed a Ten Year Financial Sustainability team to plan the project and review past community processes. The team introduced the project to all employees and worked with them to identify thousands of tasks performed to provide City services in Shoreline. Tasks were grouped into hundreds of activities, and finally into 127 unique City services. The Administrative Services Department (ASD) calculated the cost of each service. The Leadership Team prioritized each service. Finally, ASD developed a 10 Year Financial Sustainability Model (10 YFSM) for the City’s Operating Budget (General Fund and Street Fund) that became the key for developing and modeling various financial scenarios.

Staff identified over 20 economic development, revenue, and expenditure strategies and built models of the financial impacts of each strategy. A Council subcommittee (Mayor Winstead, Deputy Mayor Eggen, and Councilmember Salomon) held six meetings in the first quarter of 2014 to review the 10 YFSM, assumptions, and strategies. Based on its review the subcommittee determined which strategies to pursue, narrowing them down to one economic development, two expenditure, and four revenue strategies. The seven strategies were prioritized to develop a resilient draft 10 Year Financial Sustainability Plan (10 YFSP).

The subcommittee also established a public process to gather information and seek input on the draft 10 YFSP. This process included an article in the May 2014 *Currents* newsletter, development of a webpage on the City’s website seeking public input, a presentation at the May 7th Council of Neighborhoods meeting, and an open house on May 14th. All of the presentations, staff reports, memos, etc., regarding the project are readily available on the Ten Year Financial Sustainability Project webpage, which can be accessed at the following link:

<http://cityofshoreline.com/government/departments/administrative-services/ten-year-financial-sustainability-project>.

Ultimately, the 10 YFSP was accepted by the City Council on June 16, 2014. The 10 YFSP and 10 YFSM are now incorporated as part of the City’s annual budget process. The 10 YFSM has since been utilized in presenting the long-term financial projections for the preliminary and proposed budgets since 2015, as well as amendments to the budgets since 2015. The model is having the effect on budget planning that was desired by the Council as ASD is monitoring the progress in relation to the 10 YFSM.

Any major budget decision impacting the City’s Operating Budget can be modeled in the 10 YFSM, showing the financial impact on the proposed budget and nine forecast years. It is important to note that the Baseline Model reflects revenues and expenditures for the ten-year forecast at 100% and the 10 YFSM models adjust budgeted revenues and expenditures for the third through tenth years to reflect the fact that, historically, the City tends to collect revenues at 101% of the budgeted amounts, and tends to expend money at 98% of the budgeted amounts. This trend is expected to continue into the future.

10 Year Financial Sustainability Plan 2019-2020 Update

As noted above, the preliminary 2019-2020 Operating Budget and updated ten year forecast was previewed by Council in the September 17, 2018 staff report. The update incorporates the 2019-2020 proposed budget with the updated results of the revenue and expenditure strategies that comprise the 10 YFSP into the 10 YFSM. Based on audited 2017 results, 2018 estimates, and 2018 projections, the 10 YFSM shows a potential gap is likely to occur in 2023. At that time, the forecast indicates that growth in expenditures may begin to outpace the growth in revenues.

Since the 10 YFSP was accepted by Council in June 2014, staff has begun implementing some of the strategies, including:

- Increasing investment returns by 100 basis points;
- The Parks, Recreation and Cultural Services Department conducted a study to evaluate cost recovery percentages for an appropriate combination of fee based programs with targeted implementation beginning with the 2016 budget;
- The City completed a Cost of Service and Cost Recovery evaluation of the Permitting and Inspection fee revenues in 2016. Staff presented recommendations on proposed permitting cost recovery objectives on April 26, 2016 and those recommendations were incorporated in the 2017 Fee Schedule;
- As the Levy Lid Lift approved by voters in 2010 was set to expire at the end of 2016, Council exercised its authority on July 25, 2016 by adopting Resolution No. 389, which placed a measure on the November general election ballot to renew the Levy Lid Lift. This action was taken after a significant stakeholder outreach effort was conducted, including publishing several articles in Currents and engaging a Financial Sustainability Citizen Advisory Committee (FSCAC). The City Manager engaged the FSCAC through the months of February through May 2016. The outcome of the FSCAC work was reported in detail in the 10 YFSP Update provided to Council on June 13, 2016. The committee learned about City services, engaged in a budget exercise to help identify service priorities, and learned about the 10 YFSP with a focus on the potential renewal of the Levy Lid Lift. Staff recommended a renewal of the 2010 Levy Lid Lift, an option supported by 11 of 13 members of the FSCAC. Proposition 1, Basic Public Safety, Parks & Recreation, and Community Services Maintenance and Operations Levy passed with a 66.5% (19,272 votes) approval and set the new tax rate for 2017 at \$1.39 with the lid for the ensuing years to be "lifted" each year by a percentage increase tied to CPI; and,
- During the City Council's 2017 Strategic Planning Workshop, the City Council directed staff to provide an update of Strategy 6 in the summer. Staff procured the support of BERK, a local consulting firm, to engage the business community in the discussion about the potential implementation of a B&O Tax in Shoreline. BERK worked with City staff to develop an online survey focused on soliciting input from businesses about the various options available to a city when implementing a B&O Tax. BERK also facilitated two, two-hour Business Outreach Workshops (held June 21 at 5:00 p.m. and June 22 at 11:00 a.m.). The City's Economic Development Manager, Dan Eernisse, and Administrative Services Director, Sara Lane, made a presentation on the proposed work plan to the Shoreline Chamber of Commerce, Economic Development Committee. Staff provided the City Council an update on staff's progress related to implementation of Strategy 6 of the 10 YFSP during the August 14, 2017 meeting. The City Council directed staff to continue to pursue implementation of a B&O Tax. Proposed Ordinance No. 808 providing for a B&OL Tax and creating two new Chapters in the Shoreline Municipal Code was adopted by the City Council on December 4, 2017.

10 YEAR FINANCIAL SUSTAINABILITY PLAN

As accepted by the City Council on June 16, 2014

The Shoreline City Council has evaluated the City's history of financial sustainability. Based on existing circumstances it appears that existing revenue sources may not be sufficient to maintain financial sustainability into the future.

The City Council believes that Shoreline's citizens have repeatedly emphasized that it is important to the community that the City maintain existing service levels whenever possible. In addition, the City Council states its intent to fulfill its obligations to the citizens, maintain public safety, and maintain existing City infrastructure. The City Council also intends to fulfill its regional obligations.

As such, the City Council intends to emphasize the priorities identified by our citizens in Vision 2029, the community's long-term vision for Shoreline. The City should invest in economic development necessary to improve its tax base. In its efforts to accomplish these things the City Council also needs to minimize the effects of new and existing taxes on its citizens and businesses.

A. FINANCIAL SUSTAINABILITY

In order to preserve the City's financial sustainability, and taking into account the obligations listed above, the City Council believes that it is necessary to establish various economic development, revenue, and expenditure targets over the 2014-2024 timeframe. These targets are listed below in priority order.

- 1) Achieve the development of an additional 160 units of multi-family residential housing and 7,500 square feet of retail redevelopment annually, beginning in 2014*.
- 2) Reduce the expenditure growth rate to 0.2% below the average projected ten year growth rate and attempt to maintain existing service levels, beginning in 2015. Continue to seek out efficiencies and cost-saving strategies.
- 3) During 2014, research ways to increase investment returns by 100 basis points (1%) per year, and implement strategies to accomplish this.
- 4) During 2015, perform a study that will evaluate higher cost recovery percentages for an appropriate combination of fee based programs. The results will be reviewed, with target implementation beginning with the 2016 budget.
- 5) In 2014, begin to identify ways to replace the \$290,000 transfer from the General Fund to the Roads Capital Fund with another dedicated source of funding.
- 6) In 2016 or later, engage the business community in a discussion regarding the possible future implementation of a Business and Occupation (B&O) Tax.
- 7) Monitor the City's progress in relation to the Financial Sustainability Model. In 2016 or later, engage Shoreline residents in a discussion regarding the possibility of renewing the property tax levy lid lift.

The targets outlined above are over and above pre-existing revenue, growth, and expenditure assumptions for the City of Shoreline. The City intends to use this information to inform future budget processes.

B. COMMUNICATIONS

In addition to communications and public processes conducted to date, the Council directs staff to communicate the Financial Sustainability Project and Model to Shoreline's residents through *Currents* articles. This discussion should include the final recommendation considered and ultimately approved by the City Council.

C. POTENTIAL SURPLUSES AND UNANTICIPATED SAVINGS

The City Council states that the City's first priority is to ensure adequate reserves. If reserves are below policy levels then surpluses should be used to restore reserves to mandated levels. If reserves meet or exceed policy requirements the surpluses should be used to fund economic development investment in Shoreline, fund infrastructure improvements, fund other high priority one-time needs or be held to fund future deficits if they are forecast in the Financial Sustainability Model. If it appears that surpluses are sustainable on a recurring basis, the City Council will review and consider funding for new on-going operational needs.

* The City will strive to achieve this target in 2014; however, the revenue impact will not be realized until 2019.

**10 YEAR FINANCIAL SUSTAINABILITY MODEL
OPERATING BUDGET
TEN YEAR FORECAST**

	2019 Proposed	2020 Proposed	2021 Forecast	2022 Forecast	2023 Forecast
Baseline Model:					
Beginning Operating Funds Fund Balance	\$13,641,180	\$11,710,379	\$11,578,172	\$11,567,429	\$11,491,709
Baseline Revenues:					
Taxes					
Property	13,301,684	13,666,865	14,049,064	14,425,226	14,636,839
Sales and Use	10,668,958	11,021,779	11,310,422	11,662,224	12,044,110
Business and Occupation	1,033,000	1,064,819	1,097,089	1,130,882	1,167,434
Gambling	1,587,425	1,587,425	1,587,425	1,587,425	1,587,425
Utility	3,828,373	3,878,130	3,967,675	4,035,910	4,104,723
Other	7,200	7,200	7,200	7,200	7,200
Franchise/Utility Contract Payments	5,179,900	5,369,100	5,527,700	5,697,852	5,875,670
Licenses and Permits	2,886,213	2,587,918	2,402,816	2,383,291	2,422,949
Intergovernmental	3,915,040	3,494,120	2,946,363	2,939,993	2,625,993
Charges for Services	1,734,396	1,758,221	1,791,478	1,823,421	1,854,924
Fines and Forfeitures	404,000	404,000	404,000	404,000	404,000
Interest Income	73,100	73,100	80,849	91,855	89,660
Miscellaneous Revenues	895,232	898,252	904,857	911,200	917,456
Total Baseline Revenue	45,514,521	45,810,929	46,076,937	47,100,479	47,738,382
Baseline Operating Expenditures:					
Salaries & Benefits	18,614,378	19,048,887	19,604,694	19,894,368	20,242,672
Supplies	1,088,691	955,860	921,567	921,567	939,458
Services & Charges	8,528,799	7,949,030	7,885,256	8,190,975	8,499,507
Intergovernmental	15,779,485	16,276,674	16,738,738	17,224,455	17,726,776
Interfund	709,681	677,578	655,326	662,660	669,925
Budgeted Contingency	1,534,585	1,524,883	267,000	267,000	267,000
Capital Outlay	503,762	30,000	-	-	-
Total Baseline Operating Expenditures	46,759,381	46,462,912	46,072,582	47,161,025	48,345,338
Baseline Revenue Over (Under) Expenditures	(1,244,860)	(651,983)	4,355	(60,546)	(606,956)
Baseline Other Financing Sources (Uses):					
Operating Transfers In	1,838,688	2,194,658	2,230,287	2,257,634	2,292,404
Transfers Out	3,664,068	2,819,660	2,245,386	2,272,809	2,221,416
Gain / (Use) of Operating Funds Fund Balance	(3,070,240)	(1,276,985)	(10,743)	(75,720)	(535,968)
Baseline Ending Operating Funds Fund Balance	\$10,570,940	\$10,433,394	\$11,567,429	\$11,491,709	\$10,955,740
Required Operating Funds Fund Balance	\$4,393,456	\$4,404,682	\$4,410,582	\$4,431,631	\$4,444,979
Over (Under) Required Operating Funds Fund Balance	\$6,177,484	\$6,028,712	\$7,156,847	\$7,060,077	\$6,510,762
10 YFSM:					
Beginning Operating Funds Fund Balance	\$13,641,180	\$11,710,379	\$11,578,172	\$11,567,429	\$11,491,709
Total 10YFSM Revenues & Transfers In	47,353,209	48,005,587	48,790,297	49,851,694	50,531,094
Total 10YFSM Operating Expenditures & Transfers Out	50,423,449	49,282,572	47,351,608	48,445,157	49,555,420
Gain / (Use) of Operating Funds Fund Balance	(3,070,240)	(1,276,985)	1,438,688	1,406,537	975,675
10YFSM Ending Operating Funds Fund Balance	\$10,570,940	\$10,433,394	\$13,016,861	\$12,973,967	\$12,467,383
Required Operating Funds Fund Balance	\$4,393,456	\$4,404,682	\$4,410,582	\$4,431,631	\$4,444,979
Over (Under) Required Operating Funds Fund Balance	\$6,177,484	\$6,028,712	\$8,606,279	\$8,542,335	\$8,022,405
Assumptions:					
Inflation	0.00%	2.32%	2.36%	2.23%	2.16%
Annual Revenue Growth		0.65%	0.58%	2.22%	1.35%
Annual Regular Levy Assessed Value Change		-0.64%	2.77%	3.49%	3.84%
Annual Sales & Use Tax Change	3.35%	3.05%	3.19%	3.16%	3.34%
General Fees & Licenses Increases	0.00%	1.85%	1.89%	1.78%	1.73%
Investment Interest Rate	2.63%	2.70%	2.80%	2.90%	2.90%
Building Permit Charge	-16.39%	-11.52%	-2.17%	-1.25%	1.83%
Revenue Collection (Baseline)	100.00%	100.00%	100.00%	100.00%	100.00%
Revenue Collection (10YFSM)	100.00%	100.00%	101.00%	101.00%	101.00%
PERS Employer Contribution Rate	12.87%	12.87%	12.92%	12.92%	12.92%
Health Benefit Escalator	8.00%	0.00%	6.50%	6.50%	6.50%
Regular Salary Escalator	1.00%	3.09%	3.16%	3.03%	2.96%
Police Contract Escalator	3.50%	3.50%	3.50%	3.50%	3.50%
Expenditure Percentage (Baseline)	100.00%	100.00%	100.00%	100.00%	100.00%
Expenditure Percentage (10YFSM)	100.00%	100.00%	98.00%	98.00%	98.00%
Annual Expenditure Growth		-0.63%	-0.84%	2.36%	2.51%
Contribution to / (Refund From) Revenue Stabilization Fund	\$313,752	\$360,049	\$44,944	\$128,325	\$153,430
New Maintenance Costs for Completed Capital Projects	\$120,474	\$120,519	\$120,519	\$120,519	\$120,519

**10 YEAR FINANCIAL SUSTAINABILITY MODEL
OPERATING BUDGET
TEN YEAR FORECAST**

	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast
Baseline Model:					
Beginning Operating Funds Fund Balance	\$10,955,740	\$9,740,130	\$7,770,970	\$4,871,946	\$1,034,965
Baseline Revenues:					
Taxes					
Property	14,851,722	15,070,555	15,290,084	15,509,418	15,730,365
Sales and Use	12,432,777	12,830,606	13,233,170	13,653,626	14,087,014
Business and Occupation	1,204,725	1,242,765	1,281,409	1,321,535	1,362,951
Gambling	1,587,425	1,587,425	1,587,425	1,587,425	1,587,425
Utility	4,175,668	4,249,391	4,325,959	4,405,367	4,487,316
Other	7,200	7,200	7,200	7,200	7,200
Franchise/Utility Contract Payments	6,065,767	6,185,920	6,309,834	6,437,396	6,567,935
Licenses and Permits	2,441,433	2,398,501	2,336,994	2,272,879	2,226,930
Intergovernmental	2,646,317	2,667,217	2,688,697	2,710,738	2,733,218
Charges for Services	1,887,061	1,920,251	1,954,496	1,989,743	2,025,724
Fines and Forfeitures	404,000	404,000	404,000	404,000	404,000
Interest Income	74,116	48,344	(10,731)	(97,702)	(212,811)
Miscellaneous Revenues	923,838	930,430	937,231	944,230	951,376
Total Baseline Revenue	48,702,049	49,542,605	50,345,768	51,145,855	51,958,643
Baseline Operating Expenditures:					
Salaries & Benefits	21,007,048	21,756,087	22,543,661	23,371,160	24,237,516
Supplies	921,567	921,567	921,567	921,567	921,567
Services & Charges	8,874,061	9,181,262	9,564,649	9,898,469	10,307,288
Intergovernmental	18,246,767	18,787,631	19,347,780	19,927,863	20,528,457
Interfund	677,367	685,086	693,085	701,353	709,832
Budgeted Contingency	267,000	267,000	267,000	267,000	267,000
Capital Outlay	-	-	-	-	-
Total Baseline Operating Expenditures	49,993,810	51,598,633	53,337,742	55,087,412	56,971,660
Baseline Revenue Over (Under) Expenditures	(1,291,761)	(2,056,028)	(2,991,975)	(3,941,557)	(5,013,016)
Baseline Other Financing Sources (Uses):					
Operating Transfers In	2,346,747	2,402,601	2,463,061	2,527,149	2,595,670
Transfers Out	2,270,596	2,315,733	2,370,109	2,422,573	2,479,179
Gain / (Use) of Operating Funds Fund Balance	(1,215,610)	(1,969,161)	(2,899,023)	(3,836,981)	(4,896,526)
Baseline Ending Operating Funds Fund Balance	\$9,740,130	\$7,770,970	\$4,871,946	\$1,034,965	(\$3,861,560)
Required Operating Funds Fund Balance	\$4,464,852	\$4,482,271	\$4,498,967	\$4,515,622	\$4,532,552
Over (Under) Required Operating Funds Fund Balance	\$5,275,278	\$3,288,698	\$372,979	(\$3,480,657)	(\$8,394,112)
10 YFSM:					
Beginning Operating Funds Fund Balance	\$10,955,740	\$9,740,130	\$7,770,970	\$4,871,946	\$1,034,965
Total 10YFSM Revenues & Transfers In	51,559,284	52,464,658	53,336,917	54,209,734	55,099,856
Total 10YFSM Operating Expenditures & Transfers Out	51,219,118	52,836,079	54,593,695	56,359,785	58,261,822
Gain / (Use) of Operating Funds Fund Balance	340,166	(371,421)	(1,256,778)	(2,150,051)	(3,161,966)
10YFSM Ending Operating Funds Fund Balance	\$11,295,906	\$9,368,709	\$6,514,192	\$2,721,895	(\$2,127,000)
Required Operating Funds Fund Balance	\$4,464,852	\$4,482,271	\$4,498,967	\$4,515,622	\$4,532,552
Over (Under) Required Operating Funds Fund Balance	\$6,831,054	\$4,886,438	\$2,015,225	(\$1,793,727)	(\$6,659,552)
Assumptions:					
Inflation	2.17%	2.20%	2.23%	2.25%	2.25%
Annual Revenue Growth	#REF!	1.73%	1.62%	1.59%	1.59%
Annual Regular Levy Assessed Value Change	#REF!	4.23%	3.93%	3.55%	0.00%
Annual Sales & Use Tax Change	3.35%	3.37%	3.32%	3.38%	3.38%
General Fees & Licenses Increases	1.73%	1.76%	1.78%	1.80%	1.80%
Investment Interest Rate	2.90%	3.00%	3.00%	3.00%	3.00%
Building Permit Charge	0.70%	-2.44%	-3.48%	-3.75%	-3.75%
Revenue Collection (Baseline)	100.00%	100.00%	100.00%	100.00%	100.00%
Revenue Collection (10YFSM)	101.00%	101.00%	101.00%	101.00%	101.00%
PERS Employer Contribution Rate	12.92%	12.92%	12.92%	12.92%	12.92%
Health Benefit Escalator	6.50%	6.50%	6.50%	6.50%	6.50%
Regular Salary Escalator	2.97%	3.00%	3.03%	3.05%	3.05%
Police Contract Escalator	3.50%	3.50%	3.50%	3.50%	3.50%
Expenditure Percentage (Baseline)	100.00%	100.00%	100.00%	100.00%	100.00%
Expenditure Percentage (10YFSM)	98.00%	98.00%	98.00%	98.00%	98.00%
Annual Expenditure Growth	#REF!	3.21%	3.37%	3.28%	3.42%
Contribution to / (Refund From) Revenue Stabilization Fund	\$147,346	\$130,662	\$121,436	\$122,127	\$122,127
New Maintenance Costs for Completed Capital Projects	\$120,519	\$120,519	\$120,519	\$120,519	\$120,519

CHART 1A

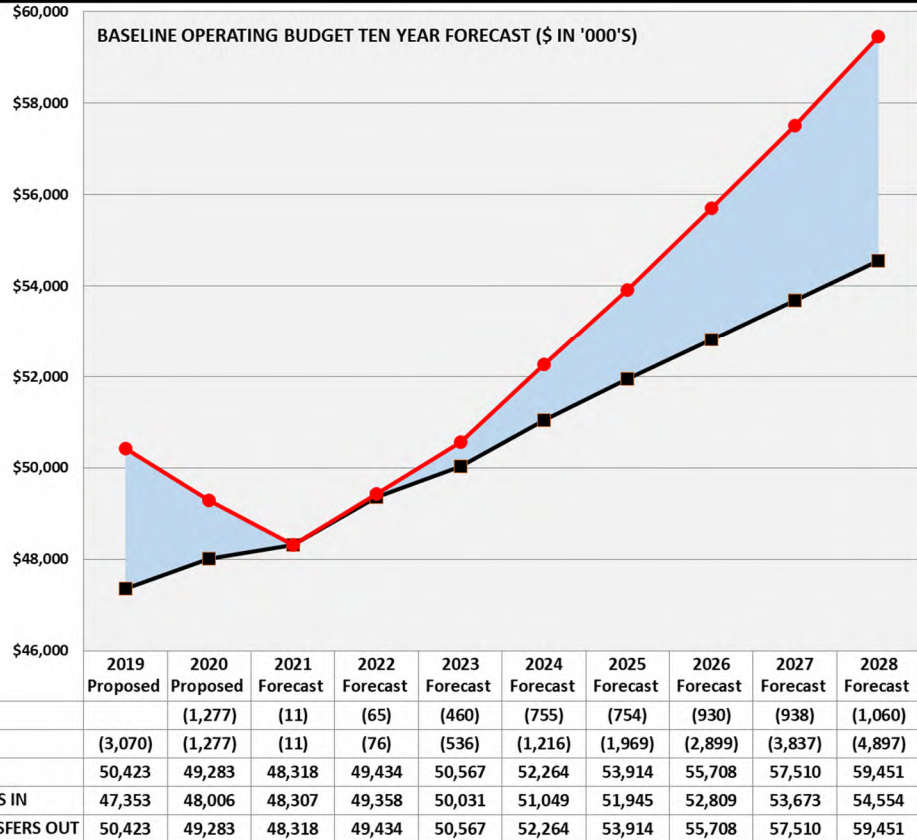
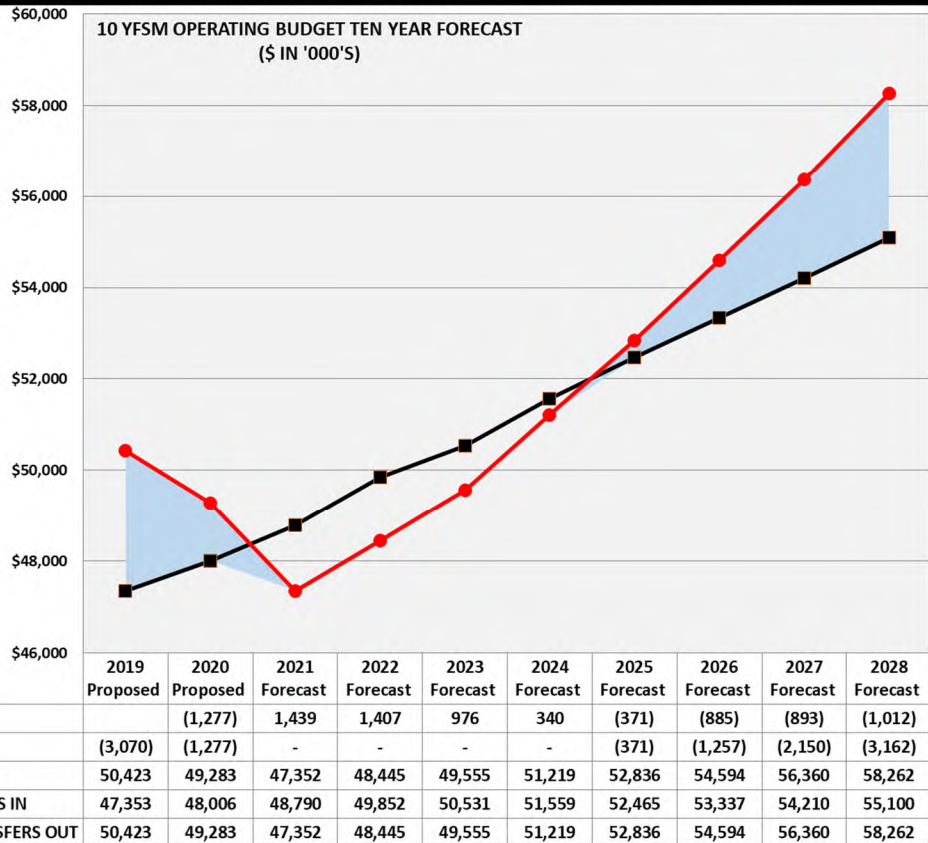


CHART 1B





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2019-2020 PROPOSED BIENNIAL BUDGET HIGHLIGHTS

Budget Highlights

The City's 2019-2020 Proposed Biennial Budget is balanced in all funds and totals 171.155 million. The 2019-2020 Proposed Biennial Budget is \$11.567 million, or 7.2%, more than the 2017-2018 biennial budget (2017 Actual plus 2018 Current Budget as amendments, excluding re-appropriations from 2017-to-2018, which have been adopted by the City Council through September 2018). The more can be linked to the following changes:

- \$7.964 million increase in the City's Enterprise Funds;
- \$0.666 million decrease in the City's Capital Funds; and,
- \$3.228 million increase in the Operating Funds.

The increase in the enterprise funds is the result of a full biennium of wastewater operations in 2019-20 as well as the implementation of the Proactive Management Strategy for surface water operations and capital. The increase in the Operating Funds is largely due to the creation of the Unified Landscape Maintenance Unit and the addition of a patrol officer in 2020 along with regular personnel operating cost increases.

Table 1 summarizes the 2019-2020 Proposed Biennial Budget by fund and provides a comparison to the 2017-2018 biennial budget by fund.

TABLE 1

Fund Type	2019-2020 Biennial Budget				2017-2018 Biennium Budget Estimate	Expenditure Percentage Change
	Beginning Fund Balance	Revenue & Transfers In	Expenditures & Transfers Out	Ending Fund Balance		
Operating Funds:						
General Fund	\$13,233,643	\$91,532,266	\$95,731,855	\$9,034,054	\$90,172,765	6.16%
Revenue Stabilization Fund	5,150,777	673,801	0	5,824,578	0	0.00%
Property Tax Equalization Fund	0	0	0	0	506,938	-100.00%
Street Fund	407,540	3,826,530	3,974,166	259,904	3,877,710	2.49%
Code Abatement	378,830	60,000	200,000	238,830	134,000	49.25%
Public Art Fund	139,387	11,000	134,413	15,974	271,082	-50.42%
State Drug Enforcement Forfeiture Fund	66,454	36,486	36,486	66,454	627,732	-94.19%
Federal Drug Enforcement Forfeiture Fund	24,653	26,000	26,000	24,653	300,397	-91.34%
Federal Criminal Forfeiture Fund	0	0	0	0	984,740	-100.00%
Sub-Total Operating Funds	\$19,401,284	\$96,166,083	\$100,102,920	\$15,464,447	\$96,875,364	3.33%
Debt Service Funds:						
2006 General Obligation Bond	\$2,276	\$3,389,937	\$3,389,937	\$2,276	\$3,400,896	-0.32%
2009 General Obligation Bond	21,455	3,320,072	3,320,072	21,455	3,322,511	-0.07%
2013 General Obligation Bond	470	519,771	519,771	470	521,180	-0.27%
2018 General Obligation Bond	200,000	1,460,400	1,460,400	200,000	200,000	630.20%
Sub-Total Debt Service Funds	\$224,201	\$8,690,180	\$8,690,180	\$224,201	\$7,444,587	16.73%
Capital Funds:						
General Capital	\$838,688	\$6,634,349	\$7,464,925	\$8,112	\$38,456,408	-80.59%
City Facility-Major Maintenance Fund	54,417	248,064	288,936	13,545	257,143	12.36%
Roads Capital	6,085,004	25,813,175	28,753,584	3,144,595	23,325,127	23.27%
Transportation Impact Fees Fund	2,037,535	0	162,000	1,875,535	221,400	-26.83%
Park Impact Fees Fund	0	175,000	175,000	0	50,000	250.00%
Sub-Total Capital Funds	\$9,015,644	\$32,870,588	\$36,844,445	\$5,041,787	\$62,310,078	-40.87%
Enterprise Funds:						
Surface Water Utility Fund	\$6,476,694	\$15,419,282	\$19,086,020	\$2,809,956	\$13,158,008	45.05%
Wastewater Utility Fund	202,160	4,924,892	4,924,892	202,160	2,888,781	70.48%
Sub-Total Enterprise Funds	\$6,678,854	\$20,344,174	\$24,010,912	\$3,012,116	\$16,046,789	49.63%
Internal Service Funds:						
Equipment Replacement	\$3,941,769	\$970,540	\$382,989	\$4,529,320	\$690,922	-44.57%
Unemployment	55,095	0	35,000	20,095	21,396	63.58%
Vehicle Operations & Maintenance	99,668	1,048,547	1,088,547	59,668	1,198,516	-9.18%
Sub-Total Internal Service Funds	\$4,096,532	\$2,019,087	\$1,506,536	\$4,609,083	\$1,910,834	-21.16%
Total City Budget	\$39,416,515	\$160,090,112	\$171,154,993	\$28,351,634	\$184,587,652	-7.28%

TABLE 2

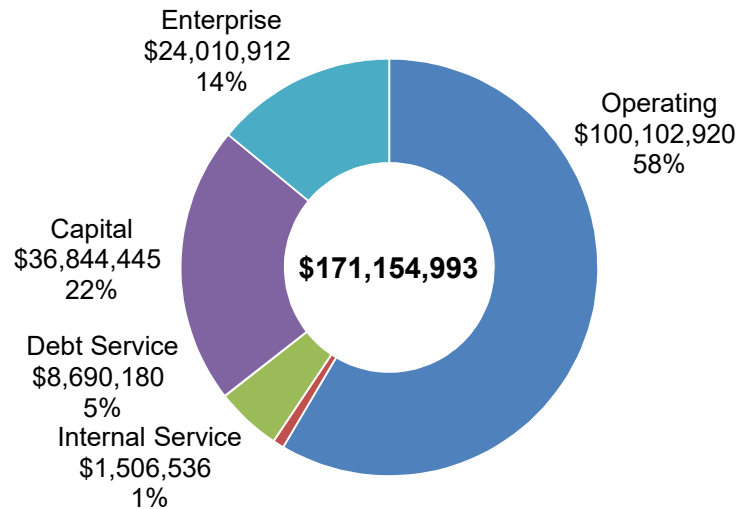
2019-2020 PROPOSED BIENNIAL BUDGET DEPARTMENT/FUND OVERVIEW

The following table provides an illustration of the relationship between the City's departments and funds. Most departments manage programs in the General Fund. Administrative Services, Police, Planning & Community Development and Public Works are also responsible for programs in other funds.

Fund Type	City Council	City Manager	City Attorney	Administrative Services	Human Resources	Police	Criminal Justice	Parks & Recreation	Planning & Community Development	Public Works	Community Services	Utilities	Transfers Out	Total
Operating Funds														
General Fund	\$494,200	\$8,799,708	\$1,625,871	\$15,019,162	\$1,011,660	\$25,343,985	\$6,266,118	\$15,109,473	\$6,650,409	\$6,855,276	\$2,554,157		\$6,001,836	\$95,731,855
Street Fund										3,492,274			481,892	\$3,974,166
Code Abatement Fund		200,000												\$200,000
State Drug Forfeiture Fund						36,486								\$36,486
Public Arts Fund								134,413						\$134,413
Federal Drug Forfeiture Fund						26,000								\$26,000
Sub-Total Operating Funds	\$494,200	\$8,999,708	\$1,625,871	\$15,019,162	\$1,011,660	\$25,406,471	\$6,266,118	\$15,243,886	\$6,650,409	\$10,347,550	\$2,554,157	\$0	\$6,483,728	\$100,102,920
Debt Service														
2006 General Obligation Bond Fund				\$3,389,937										\$3,389,937
2009 General Obligation Bond Fund				3,320,072										\$3,320,072
2013 General Obligation Bond Fund				519,771										\$519,771
2018 General Obligation Bond Fund				1,460,400										\$1,460,400
Sub-Total Debt Service Funds	\$0	\$0	\$0	\$8,690,180	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,690,180
Capital Budget														
General Capital Fund										\$4,602,205			\$2,862,720	\$7,464,925
Facility Major Maint. Fund				288,936										\$288,936
Roads Capital Fund										28,463,604			289,980	\$28,753,584
Transportation Impact Fees Fund													162,000	\$162,000
Park Impact Fees Fund													175,000	\$175,000
Sub-Total Capital Funds	\$0	\$0	\$0	\$288,936	\$0	\$0	\$0	\$0	\$0	\$33,065,809	\$0	\$0	\$3,489,700	\$36,844,445
Enterprise Funds														
Surface Water Utility Fund												\$17,705,677	\$1,380,343	\$19,086,020
Wastewater Utility Fund												4,317,207	607,685	\$4,924,892
Sub-Total Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22,022,884	\$1,988,028	\$24,010,912
Internal Service Funds														
Equipment Replace. Fund				\$1,088,547										\$1,088,547
Vehicle Maint. & Ops. Fund				382,989										\$382,989
Unemployment Fund				35,000										\$35,000
Sub-Total Internal Service Funds	\$0	\$0	\$0	\$1,506,536	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,506,536
Total City Budget	\$494,200	\$8,999,708	\$1,625,871	\$25,504,814	\$1,011,660	\$25,406,471	\$6,266,118	\$15,243,886	\$6,650,409	\$43,413,359	\$2,554,157	\$22,022,884	\$11,961,456	\$171,154,993

The budget can be divided into five types of funds: Operating, Internal Service, Debt Service, Capital and Enterprise as shown in Chart 2. The Operating Funds totaling \$100.103 million represent the cost of providing services to the Shoreline community on a day-to-day basis and includes such items as public safety (police, court, jail), park maintenance, recreation programming, street maintenance, street lighting, land use planning, permitting, communications, emergency management, and administration. The Operating Funds also include some special revenue funds that must be used for

CHART 2: 2019-2020 Proposed Biennial Budget



designated purposes such as police services. The Debt Service Funds account for the annual repayment of the 2006 voter approved park bonds, the 2009 councilmanic bonds issued to pay for a portion of City Hall, the 2013 councilmanic bonds issued for a maintenance facility, and the 2018 bond anticipation notes issued to acquire properties for the Parks, Recreation and Open Space Plan. The Enterprise Funds consist of the operation and capital improvements of the surface water utility and operation of RWD under a service contract. The Capital Funds represent the cost of making improvements to the City's facilities, parks, and transportation systems. The Internal Service Funds represent transfers between funds (Vehicle Operations, Equipment Replacement, Public Art, and Unemployment funds) to fund maintenance and replacement of City equipment, installation of public art, and unemployment claims.

Within the Operating Funds it is important to focus on the operating budget, which is comprised of the General Fund and the Street Fund. The 2019-2020 Proposed Operating Budget totals \$99,706,021 million; and is \$5.656 million, or 6.0%, more than the 2017-2018 biennial budget. It includes one-time transfers, some of which were previously programmed to occur in 2018 in support of specific capital projects but delayed per the 2019-2024 CIP:

- ◆ General Capital Fund:
 - \$200,000 for the Playground Replacement project.
- ◆ Roads Capital Fund:
 - \$305,034 for the Sidewalk Rehabilitation project;
 - \$178,030 for the Trail Along the Rail project;
 - \$299,945 for the 147th/148th Non-Motorized Bridge project;
 - \$80,000 for the 160th and Greenwood/Innis Arden project; and,
 - \$390,691 for the 185th Corridor Study project.

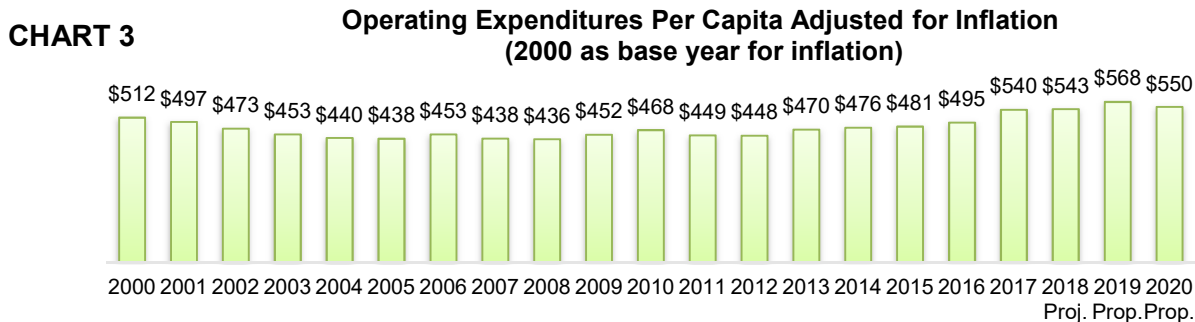
The 2018 operating budget, which totals \$99.706 million, includes the following one-time transfers, some of which is not needed as reflected in the 2019-2024 CIP:

- ◆ General Capital Fund:
 - \$743,505 for the Police Station at City Hall project.
- ◆ Roads Capital Fund:
 - \$273,436 for the Westminster and 155th Improvements project;
 - \$213,030 for the Trail Along the Rail project;
 - \$349,945 for the 147th/148th Non-Motorized Bridge project;
 - \$105,000 for the 160th and Greenwood/Innis Arden project; and,
 - \$515,691 for the 185th Corridor Study project.
- ◆ Equipment Replacement Fund:
 - \$63,623 to upgrade certain vehicles.

Table 1 (above) reflects a \$5.559 million, or 6.2%, increase in the General Fund budget for 2019-2020.

Chart 3 shows the cost of providing City services on a per capita basis, adjusted for inflation, since 2000. The projected cost per capita in 2019 and 2020 is \$568 and \$550, which is approximately \$56 (10.8%) and \$38 (7.4%) higher than in 2000, respectively.

The 2019-2020 General Fund ending fund balance (reserves) is projected to be \$9.034 million, with \$2.187 million budgeted as an operational contingency and insurance reserve. This complies with the



City's adopted reserve policy, which requires, for 2019 and 2020, that the General Fund maintain a reserve level of \$4.093 million and \$4.093 million, respectively, for cash flow and budget contingency purposes.

In addition to the General Fund reserves, the City's Revenue Stabilization Fund is projected to have an ending 2019-2020 fund balance of \$5.825 million. This is above the City's reserve policy requiring that this fund be maintained at 30% of the budgeted economically sensitive revenues.

The 2019-2020 Enterprise Funds are projected to increase by \$7.964 million, or 49.6%.

The City's 2019-2020 capital budget, exclusive of projects budgeted within the Enterprise Funds and transfers out from the Transportation Impact Fees Fund and Park Impact Fees Fund, will decrease by \$0.731 million, or 2.0%, from 2017-18. The capital budget reflects the 2019-2020 Capital Improvement Program projects proposed in the 2019-2024 Capital Improvement Plan included in this book.

2019-2020 Proposed **Biennial Budget Highlights include the following:**

◆ **Regular Property Tax Levy:**

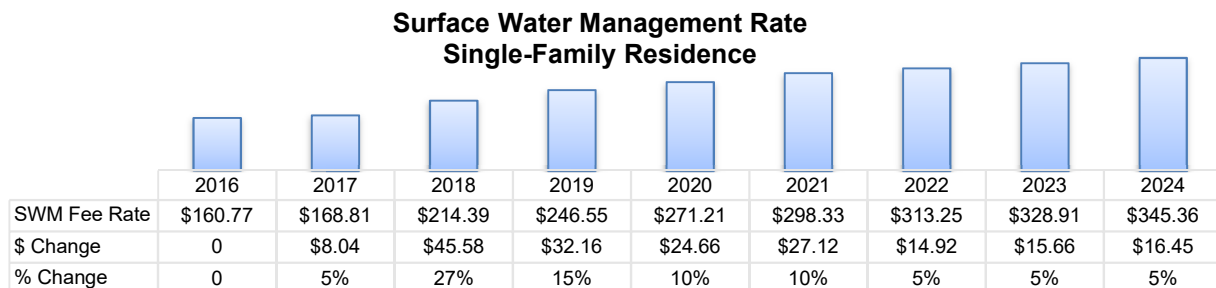
- **2019 Property Tax Levy:** The King County Assessor's Office has not yet released preliminary assessed valuation (AV) for the City, but staff is estimating an increase of 4.8% based on available information. This increase will allow the City to take advantage of the provision in Proposition 1 to increase the property tax levy by the June-to-June percentage change in the CPI-U index, which equals 3.28%. With the inclusion of new construction AV estimated at \$48.107 million, the resulting estimated 2019 property tax levy would be \$13.302 million while the projected levy rate would decline from the current levy rate of \$1.26752 to an estimated \$1.24694 per \$1,000 AV. The preliminary estimate for City property taxes that will be collected in 2019 totals \$13.302 million, assumes a 100% collection rate, and is \$457,000, or 3.6%, more than the projected 2018 tax collections.
- **2020 Property Tax Levy:** It is anticipated the City will be able to take advantage of the provision in Proposition 1 to increase the property tax levy by the June-to-June percentage change in the CPI-U index, which is forecast at 2.32%. With the inclusion of new construction AV forecast at \$45.732 million, the resulting estimated 2020 property tax levy would be \$13.667 million, which is \$365,000, or 2.8%, more than the estimated 2019 tax collections.

- ◆ **Fees:** Generally fees included in the fee schedule are increased from the current year's level by the June-to-June percentage change of the Seattle / Tacoma / Bellevue Consumer Price Index-All Urban Consumer (CPI-U; link to historical table: https://www.bls.gov/regions/west/data/consumerpriceindex_seattle_table.pdf). Unless otherwise discussed below, many fees presented in the 2019 proposed schedule are increased by 3.28% and fees presented in the 2020 proposed schedule are increased by the forecast change of 2.32%. The text in the fee schedules may have changed with deletions shown as ~~striketrough~~ and additions shown as **bold**.
- **Business License Fee:** The fee schedule for initial business registrations incorporate *FileLocal's* standard proration approach, under which the fee for initial applications for a City-issued license filed between January 1 and June 30 set at \$40 and those filed between July 1 and December 31 set at \$20. The license issued under either application will expire at the end of the calendar year.
- **Park, Aquatic and Recreation Fees:** The Parks, Recreation and Cultural Services (PRCS) Department performed a comprehensive cost recovery evaluation in 2015 identifying cost recovery objectives for the various PRCS fees. Since that time PRCS performs cost recovery evaluation on a subset of their fees annually to ensure that fees continue to meet identified objectives and stay competitive in the market. Fees not evaluated each year are adjusted by CPI-U as described above. One addition to the fee schedule beginning in 2019 is 3.01.300(E)(5), a \$1 fee for a visitor at the Shoreline Pool that only uses the shower. This fee is being added to bring the schedule for Aquatics Drop-In Fees in alignment with the fee charged in 3.01.300(D)(1) for a visitor at the Spartan Recreation Center that only uses the shower. As a result of the conversion of extra help positions to part-time benefitted Recreation Specialist I positions, discussed earlier, certain Specialized Recreation Program fees will be increased in order to maintain a reasonable level of cost recovery.
- **Impact Fees:** When adopted in November 2014, Ordinance No. 690 included an escalator of the Transportation Impact Fees using the Washington State Department of Transportation's Construction Cost Index (WSDOT CCI). WSDOT no longer maintains this CCI and instead has moved to a new CCI model that uses a different methodology. Unfortunately, the new CCI is not published in a manner that makes it readily available. Park Impact Fees are adjusted by the same percentage changes in the most recent annual change of the CCI published in the Engineering News-Record (ENR) for the Seattle area. Staff will bring to the City Council an amendment to the Shoreline Municipal Code 3.80.130(B) to make consistent the use of the ENR CCI for Transportation Impact Fees and Park Impact Fees. Application of the ENR CCI to the Transportation Impact Fees and Park Impact Fees results in a year-over-year increases of 2.8% each for 2019 and 2020.
- **Vehicle Impound Fees:** The intent of the impound ordinance codified in Shoreline Municipal Code (SMC) 10.05.030, MTO amendments, was to reduce Driving While License Suspended (DWLS) violations by taking the vehicle away from the violator and ensuring their license, registration and insurance was in order before release. The climate has changed and through discussion between the Shoreline Police Department (PD), City Manager and City Council, the ordinance is viewed as punitive and charging the administrative fee in SMC 3.01.230, Vehicle impound fees, only serves to deepen the financial burden for a large group of individuals with a license suspended resulting from the individuals' inability to pay the fine(s). The Courts have established payment plans and relicensing programs for eligible individuals to address this issue. There is no longer a need for the City of Shoreline to be involved with most impounds as Shoreline PD has established other ways to address DWLS offenders,

such as finding a driver with a valid license or parking the vehicle legally. In the event a vehicle needs to be impounded, the owner of the vehicle will need to pay impound and storage fees to the tow company and comply with the Revised Code of Washington (RCW) when releasing the vehicle from impound but there is no longer any need for the City of Shoreline to also charge the administrative fee in SMC 3.01.230. This fee is stricken from the fee schedule in the 2019-20 budget.

- **Surface Water Management Rates:** The City Council provided direction to staff to pursue the Proactive Management Strategy for the 2018 Surface Water Master Plan update. The 2019 and 2020 Surface Water Management fees reflect the financial impacts of the Proactive Management Strategy as was presented to the City Council in development of the 2018 Surface Water Master Plan. Rates will be increased by 15% in 2019, 10% in 2020 and 2021, and 5% in 2022 through 2024. Chart 4 shows annual increases for a single family residential home are \$45 in 2018, \$33 in 2019, \$24 in 2020, \$27 in 2021, \$15 in 2022, and \$16 in 2023. Cumulatively, this represents increases of \$45 in 2018, \$78 by 2019, \$102 by 2020, \$129 by 2021, \$144 by 2022, and \$160 by 2023.

CHART 4



Source: City of Shoreline

- ◆ **Personnel Costs:** The 2019-2020 Proposed Biennial Budget reflects changes in personnel costs as summarized in Table 3 below.

TABLE 3

	2018 Current Budget	2017/2018 Personnel Changes	2019 Budget Changes							2019 Budget	2019 v. 2018 \$ Change	2019 v. 2018 % Change
			Extra-Help, OT, Standby Pay and Callback Pay	Step Increases	Market Adjust.	Increase in Retirement (PERS)	Increase in Health Premium	L&I Changes	New Positions / Reclass / Elimination			
Salaries	\$16,689,128	(\$197,076)	(\$248,694)	\$150,882	\$441,523	\$0	\$0	\$0	\$518,826	\$17,354,589	\$665,461	4.0%
Benefits	6,439,796	(113,711)	(27,663)	53,036	89,122	3,594	40,478	0	228,482	6,713,134	273,338	4.2%
Total	\$23,128,924	(\$310,787)	(\$276,357)	\$203,918	\$530,645	\$3,594	\$40,478	\$0	\$747,308	\$24,067,723	\$938,799	4.1%

	2019 Proposed Budget	2019/2020 Personnel Changes	2020 Budget Changes							2020 Budget	2020 v. 2019 \$ Change	2020 v. 2019 % Change
			Extra-Help, OT, Standby Pay and Callback Pay	Step Increases	Market Adjust.	Increase in Retirement (PERS)	Increase in Health Premium	L&I Changes	New Positions / Reclass / Elimination			
Salaries	\$17,354,589	(\$617,796)	\$70,094	\$90,820	\$448,962	\$0	\$0	\$0	\$518,826	\$17,865,495	\$510,906	2.9%
Benefits	6,713,134	(260,630)	16,370	18,666	91,541	0	0	0	228,482	6,807,563	94,429	1.4%
Total	\$24,067,723	(\$878,426)	\$86,464	\$109,486	\$540,503	\$0	\$0	\$0	\$747,308	\$24,673,058	\$605,335	2.5%

The major changes in personnel costs for 2019 include a combination of the following:

- **Salaries:** The budget reflects a 4.0% increase and is comprised of both regular and part-time (benefited) and extra-help (non-benefited) personnel. The change is inclusive of personnel changes made since the time the 2018 budget was developed in 2017 and through amendments throughout 2018; eligible employees receiving a step increase; a recommended COLA calculated at 90% of the percentage change in

the CPI-U from June 2017-to-June 2018; addition of positions; and, requested changes related to existing positions.

- Regular salaries: The budget for regular salaries reflects a 6.0% increase.
- Extra-Help salaries: The budget for extra help salaries reflects a 20.4% decrease largely due to the conversion of extra help positions to regular (benefited positions). It accommodates extra-help COLA and step increases for the remaining extra help staff.
- Benefits: The budget reflects a 4.2% increase. The change is inclusive of personnel changes made since the time the 2018 budget was developed in 2017 and through amendments throughout 2018; application of the COLA and step increase that affects social security, Medicare and retirement contributions; retirement contribution costs as a result of the state controlled employer rate for PERS contributions; addition of positions; and, requested changes to existing positions.

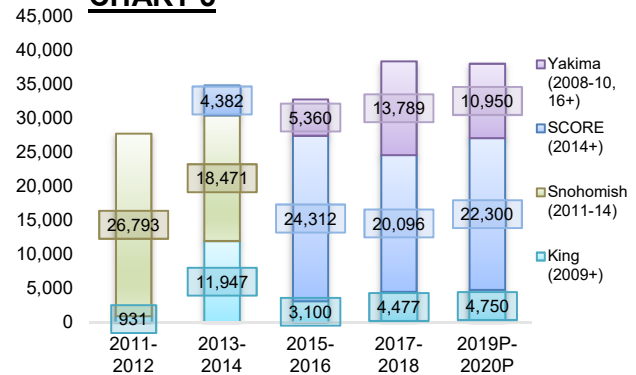
The major changes in personnel costs for 2020 include a combination of the following:

- Salaries: The budget reflects a 2.9% increase and is comprised of both regular and part-time (benefited) and extra-help (non-benefited) personnel. The change is inclusive of personnel changes between the 2019 and 2020 budgets; eligible employees receiving a step increase; a recommended COLA calculated at 95% of the forecast percentage change in the CPI-U from June 2018-to-June 2019; addition of positions; and, requested changes related to existing positions.
 - Regular salaries: The budget for regular salaries reflects a 2.7% increase.
 - Extra-Help salaries: The budget for extra help salaries reflects a 6.5% increase. It accommodates extra-help COLA and step increases for the remaining extra help staff.
 - Benefits: The budget reflects a 1.4% increase. The change is inclusive of personnel changes between the 2019 and 2020 budgets; application of the COLA and step increase that affects social security, Medicare and retirement contributions; retirement contribution costs as a result of the state controlled employer rate for PERS contributions; addition of positions; and,
- **Police Contract:** The 2019-2020 budget includes the addition of one officer in 2020. The City has been under its target ratio of 1 officer per 1,000 residents for some time. Public safety and keeping crime rates low in Shoreline continue to be a priority for the community and council. The addition of a K9 Unit in 2018 helped to address this issue but is not sufficient. The addition of two additional officers in 2019 would increase the ratio to 0.99 per 1,000 residents. However, given the current financial forecast, the City Manager is proposing to add one officer in 2020.

Negotiations for the King County Sheriff's Office (KCSO) guild contract are currently underway for the contract that will affect 2019 and 2020. As the level of COLA for 2019 and 2020 is not known, staff projects that the 2019 police services contract will total \$12.304 million, which is 4.3% more than the 2018 police services contract and the 2020 police services contract will total \$12.798 million, which is 4.0% more than the 2019 police services contract. The first detailed estimate will be provided by KCSO in late September or early October. For future years (2021 onward), staff has assumed an annual escalator of 3.5%.

- ♦ **Jail:** The projection for the 2019-2020 Proposed Biennial Budget is based on activity trends over the last couple of years, the number of guaranteed beds at the South Correctional Entity (SCORE), and an inflation rate factor outlined in the interlocal agreement (ILA) with King County. The current contract with SCORE is being continued as the City's primary booking facility; however, since 2016 inmates serving a sentence longer than three days are being housed at Yakima County Jail. The daily cost for housing inmates at Yakima is roughly half that for SCORE. To ensure that housing sentenced inmates at Yakima County Jail has a positive net impact on the City's

CHART 5

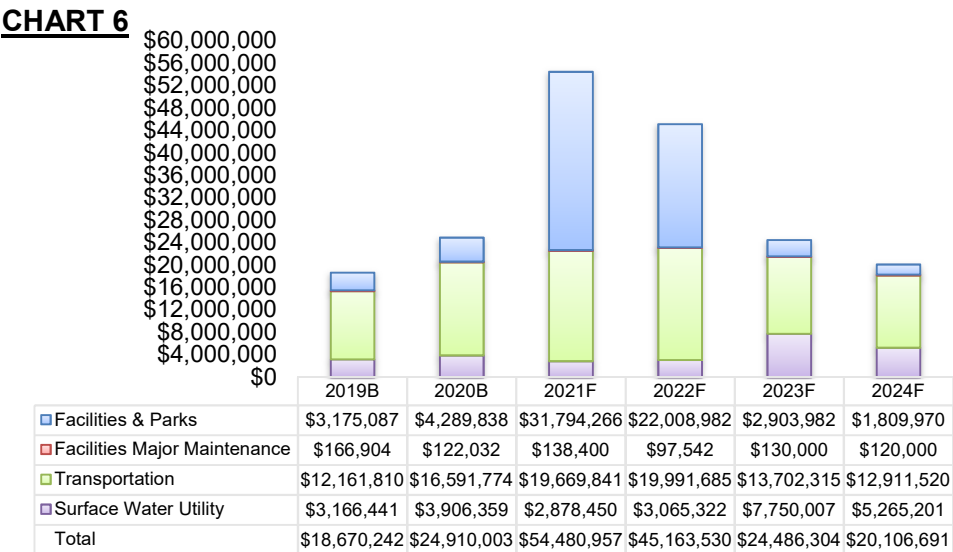


budget, the number of guaranteed beds at SCORE for which the City is billed whether they are used or not was reduced in 2016. While the use of jail services from SCORE will be maximized by housing inmates being held pre-disposition that are not eligible for work release, the overall projected cost, including housing, medical, booking, etc. of \$2.000 million (unchanged from 2017) will still result in a decrease of 9.1% from the 2016 adopted budget. Additionally, a new judge may affect District Court and Jail Service costs.

- ♦ **Budgeted Contingency Expenditures:** The 2019-2020 Operating Budget includes the required Operating Contingency and Insurance Reserve. Per the City's financial policies, these contingencies total \$2.187 million and are funded by allocating a portion of the existing fund balance in the General Fund.
- ♦ **City Hall Debt Service Costs:** The 2019-2020 Proposed Biennial Budget includes \$3.320 million in debt service costs for City Hall, of which \$640,000 is paid directly by the Federal Government as the subsidy for the Build America Bonds (BABs). The remaining \$2.680 million comes from two sources; the General Fund, based on monies previously budgeted for lease payments for City Hall and Annex (\$1.339) and Real Estate Excise Tax (REET) collected in the General Capital Fund (\$1.341). The City Council authorized staff to use up to \$750,000 of REET towards the City's debt service costs for City Hall.
- ♦ **Support for Contracted Services:** The 2019-2020 Proposed Biennial Budget includes funding for the operation of the Kruckeberg Botanic Garden, funding for the Shoreline-Lake Forest Park Arts Council, the Shoreline Historical Museum and additional funding for the Shoreline/Lake Forest Park Senior Center, as follows:
 - ❑ *Kruckeberg Botanic Garden:* \$40,000 to fund the long-term operational plan for the Gardens between the City and the Kruckeberg Botanical Garden Foundation.
 - ❑ *Shoreline-Lake Forest Park Arts Council and Shoreline Historical Museum:* \$60,000 in funding for each of these organizations to provide services to the Shoreline community and to partner with the City for special events.
 - ❑ *Senior Center:* \$18,000 in continued funding.
- ♦ **Capital Programs:** The 2019-2020 capital budget reflects the 2019-2020 Capital Improvement Program projects proposed in the 2019-2024 Capital Improvement Plan (CIP). The 2019-2024 CIP, including surface water projects totals \$187.818 million, while the 2019-2020 Capital Improvement Program budget, including surface water projects, totals \$43.580 million.

The CIP covers projects over \$10,000 and includes buildings, land acquisition, park facilities, road and transportation projects, and drainage system improvements. Much of the capital improvement activity is funded through contributions from the General Fund, real estate excise tax (REET), grants, and debt issuance.

Chart 6 provides a breakdown of the allocation of capital spending throughout the 2019-2024 CIP. The change in spending can vary significantly from year to year based on available resources to complete projects and the impact of previously completed capital projects on the City's operating budget. Detailed information on the CIP may be found in the Capital Improvement Program section of this budget document.



More detailed information regarding changes within the 2019-2020 Proposed Biennial Budget can be found in the individual department sections of this document.

Fiscal Capacity:

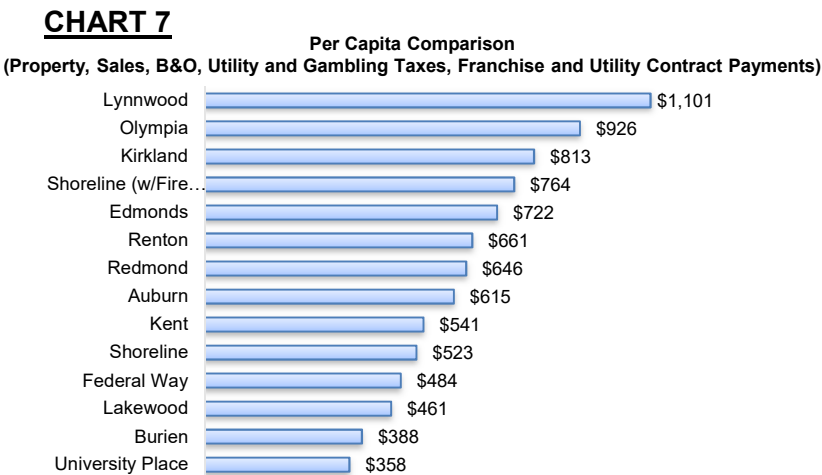
As a City, we are challenged by currently limited fiscal capacity. Shoreline is primarily a residential community, with 92.4% of the City's taxable assessed valuation in residential properties. Chart 7 shows a comparison of tax per capita with comparable cities using 2017 data (the most recent year for audited financial data). Shoreline ranks 10th out of 13

comparable cities in per capita tax revenues. Shoreline also has relatively low sales tax revenue per capita, \$156.73 in 2017, as compared to many other jurisdictions of similar population. This is especially true with those jurisdictions that have much larger retail centers within their communities. Some of these jurisdictions operate their own fire departments. If the City of Shoreline per capita tax collections included the Fire District's property tax collections, the per capita tax collections would be \$764, which would rank 4th out of the 13 comparable cities.

Staffing:

The 2019-2020 Proposed Biennial Budget increases the net number of full-time equivalent (FTE) positions in the City's personnel complement from the 2018 total by 9.45 FTE. This number reflects the following:

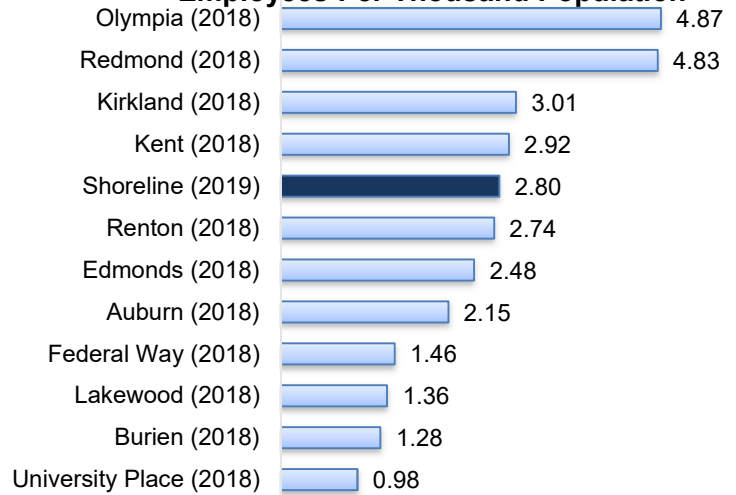
- ◆ Addition of 7.00 FTEs for the in-house landscaping program;



- ◆ Conversion of on-going extra help personnel in the City's Specialized Recreation Program to three regular part-time positions for a total of 1.95 FTEs; and,
- ◆ Changes to FTEs according to staffing needs during phases of various projects, including elimination of limited-term positions as terms come to an end.

The City's 2020 ratio of employees per 1,000 population is 2.68, which is a 10.3% increase as compared to the 2018 Adopted Budget. As Chart 8 depicts, a comparison of staffing to population shows the City of Shoreline staffing level is less than 3% more than the median of 2.61. These ratios have been adjusted to exclude fire, police, special programs and utility personnel from comparable cities.

CHART 8 Employees Per Thousand Population



City of Shoreline Regular FTE Summary

Department	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 Prop.	2020 Prop.	2019 Changes	2020 Changes
City Manager ^{b,d,g}	9.50	8.75	8.75	13.00	13.00	13.00	17.00	16.75	23.50	22.88	21.25	(0.63)	(1.63)
City Clerk	4.00	4.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Community Services ^{a,g}	8.68	8.68	10.18	8.68	8.68	8.68	8.68	8.68	4.78	4.78	4.78	0.00	0.00
City Attorney	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	0.00	0.00
Administrative Services ^{c,e,f}	18.50	18.70	21.20	21.20	21.20	21.45	21.45	21.45	25.65	25.65	25.65	0.00	0.00
Human Resources	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	0.00	0.00
Police	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Planning & Community Development ^{d,g}	24.35	24.35	20.45	20.00	20.00	21.00	22.00	23.00	23.00	22.82	23.32	(0.18)	0.50
Parks, Recreation & Cultural Services	27.30	27.30	27.80	27.68	28.68	29.48	30.60	31.30	32.48	34.63	34.53	2.15	(0.10)
Public Works ^b	28.29	28.14	30.38	24.00	24.30	25.45	30.38	31.31	31.00	37.12	37.52	6.12	0.40
Surface Water Utility	10.71	10.86	11.12	12.00	13.70	12.55	12.62	12.69	14.92	15.76	15.46	0.84	(0.30)
Wastewater Utility	N/A	N/A	N/A	N/A	N/A	N/A	N/A	14.00	14.13	14.15	14.15	0.02	0.00
Total FTE	137.33	136.78	135.88	132.56	135.56	137.60	148.73	165.18	175.45	183.78	182.65	8.33	(1.13)
Staffing for Sound Transit Lynnwood Link Extension Project ^d							4.00	3.75	4.75	4.12	2.50	(0.63)	(1.25)
Net FTE	137.33	136.78	135.88	132.56	135.56	137.60	144.73	161.43	170.70	179.66	180.15		0.12

a. Includes 0.50 FTE funded by the Emergency Management Program Grant since 2008

b. Reflects shift of staffing for ST Lynnwood Link Extension Project from Public Works to City Manager's Office since 2016

c. Excludes term-limited 1.00 FTE IT Projects Manager for 2016 - December 2018

d. Excludes term-limited 1.00 FTE Senior Planner for 2017 - 2019; excludes 0.50 FTE in 2020.

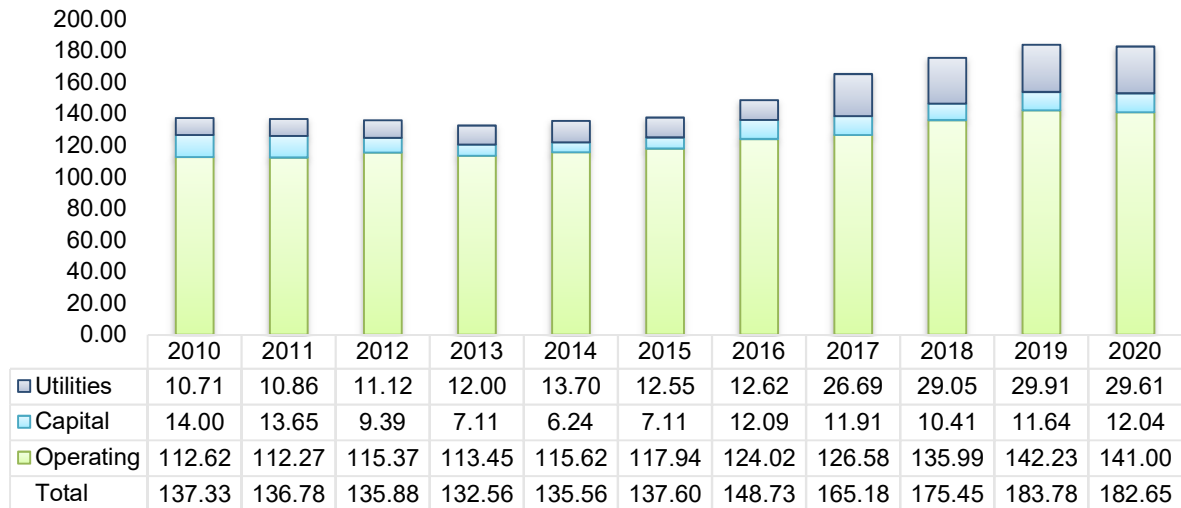
e. Excludes term-limited 1.00 FTE Staff Accountant for 2018-2019

f. Excludes term-limited 0.37 FTE increase for Finance Technician for 2017 - 2020

g. Reflects shift of staffing for Code Enforcement & Customer Response Team to City Manager's Office since 2018

CHART 9

City of Shoreline Regular FTE Summary by Fund Type



Explanation of 2019-20 Changes in FTE:

The City aligns staff positions with long-term community service expectations, City Council goals, and the City's ongoing work plan. As such, the 2019-2020 Biennium budget includes the following changes:

Extra Help to FTE Conversion: Given the on-going nature of the need for these positions, the City Manager is recommending that the position be filled by regular benefitted employees.

Parks, Recreation & Cultural Services:

The functions of the Specialized Recreation Program, which includes the CHOICES day program and events and trips for adults with disabilities, currently operates with a benefitted Recreation Specialist II supported by four extra help positions. The Extra Help positions provide ongoing service and provide supervision to vulnerable population participants, at times without the direct oversight of a regular, benefitted staff person due to programmatic needs on trips and current staffing structure. Therefore, the budget includes conversion of three extra help positions to three regular part-time, benefitted Recreation Specialist I positions, comprised of two positions at 0.60 FTE and one position at 0.75 FTE. One extra help position will be retained with responsibilities and hours modified from the current structure to deliver services that are not on-going in nature.

Unified Landscape Maintenance Service:

The City Manager is recommending that the City create an in-house unified landscape/grounds maintenance crew. The budget includes the addition of seven regular full-time, benefitted positions, comprised of one 1.00 FTE Grounds Maintenance Supervisor, one 1.00 FTE Sr. Grounds Maintenance Worker, two 1.00 FTE Grounds Maintenance Worker II, and three 1.00 FTE Grounds Maintenance Worker I positions.

Positions Necessary for Specific Projects: While not all of these positions are term-limited, should the future demand for these positions diminish and supporting revenue not be available, the positions would be eliminated.

Administrative Services - Financial System Replacement Backfill:

The 1.00 FTE 1-year term limited Staff Accountant is added in 2018 to provide backfill support to Accounting and Budget staff during the implementation of the Financial and Human Resources system has been eliminated.

Light Rail Project:

The budget reflects the following changes to positions permitting and coordinating the Lynnwood Link Extension Light Rail Project. Most are term-limited positions. Funding is provided via an agreement with Sound Transit:

- o Administrative Assistant II: Reduced from 0.75 FTE in 2019 to 0.50 FTE in 2020.
- o Senior Planner: Reduced from 1.00 FTE to 0.375 FTE in 2019 and eliminated in 2020.
- o Senior Planner (3-year term limited): This position was added in September 2017 as a 1.00 FTE to support the Light Rail Project and Planning and Community Development Department. In 2019 the support this position provides to the Light Rail Project will be reduced to 0.75 FTE and in 2020 it will be reduced to 0.50 FTE. The balance of the FTE will support the Planning and Community Development Department.
- o Development Review Engineer II: Included at 1.00 FTE in 2019 and eliminated in 2020.

Wastewater:

The Wastewater budget includes changes in allocation of staff that support the Wastewater operations to better reflect the support provided including the allocation of permit counter staff function and inspection management oversight and reduction of other oversight and support. The net change in allocation was 0.02 FTE increase.

Reclassifications

Parks, Recreation & Cultural Services:

Sr. Parks Maintenance Worker: Unique titles and descriptions for these positions have been approved to distinguish between Urban Forestry or General Maintenance.

Administrative Assistant I: One 1.00 FTE position is proposed to be reclassified to an Administrative Assistant II classification given the level of workload and duties at the Spartan Recreation Center that are required of the

Administrative Services Department:

Budget Supervisor: A reclass from range 56 to 59 and title of Budget and Tax Manager is proposed based on new responsibilities assigned to the incumbent relating to administration and oversight of the Business & Occupation Tax program.

City Manager's Office - Code Enforcement and Customer Response Team:

CRT Supervisor: A reclass from range 53 to 54 and title of Code Enforcement and CRT Supervisor is proposed based on a widening of the span of control as it relates to the code enforcement program oversight.

During 2018 the following changes occurred:

Parks, Recreation & Cultural Services

Two 0.50 FTE Recreation Specialist I positions were added through Ordinance No. 826 to address staffing needs and program alterations at the Shoreline Pool, Spartan Recreation Center, and Teen and Youth Development Programs needed to serve the community interests.

CITY BUDGET SUMMARY

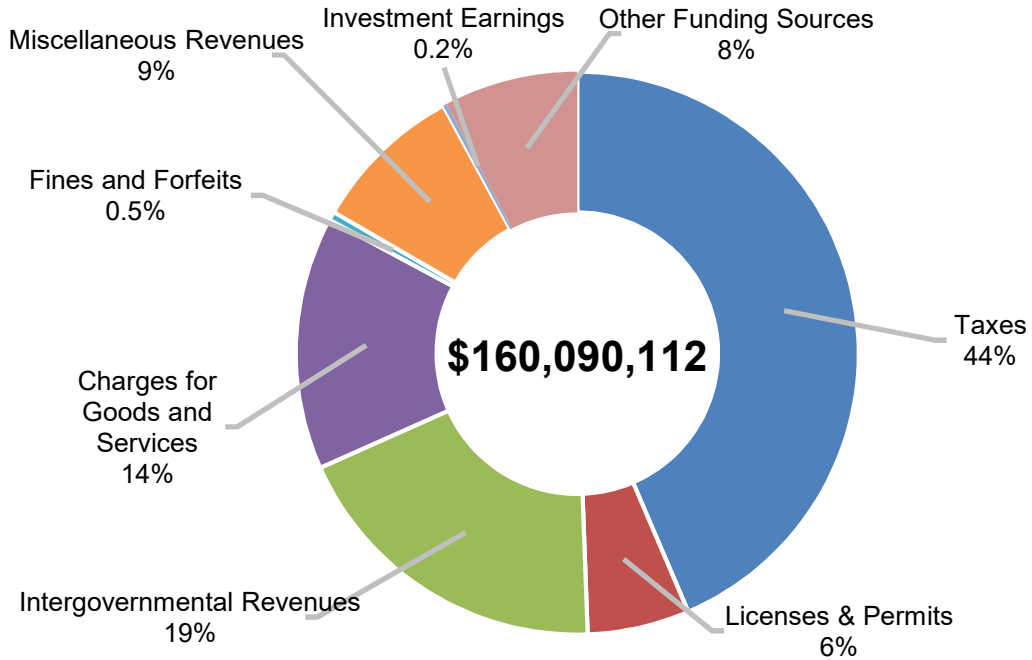
Listed below are the resources and expenditures for all City funds. The resources section lists all revenue and uses by category. Beginning Fund Balance represents the reserves that are available to the City at the beginning of any given year. Operating Uses represent expenses necessary to run the City government on a daily basis while Contingencies represent funding set aside for potential or unforeseen expenditures that may occur. Capital Improvements are the purchases of land, construction of buildings, major street construction or reconstruction, or drainage system improvements. Interfund Transfers represent transfers of funds from one City fund to another City fund to pay for services or capital purposes. Revenues and expenditures are recorded in all funds. Ending Fund Balance represents the reserves that are available to the City at the end of any given year. These reserves represent both reserves for unanticipated events and reserves designated for future capital purposes. The Budgeted Use of Fund Balance is required to balance certain funds and the difference between resources and expenditures presented here may be offset by surpluses in other funds.

	2015 Actual	2016 Actual	2017 Actual	2018 Current Budget	2018 Year-End Estimate	2017 - 2018 as a Biennium Budget	2017 - 2018 Biennium Year-End Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$34,650,550	\$38,668,535	\$40,404,910	\$54,810,491	\$54,810,491	\$48,404,910	\$47,049,259	\$39,416,515	\$32,416,119	\$39,416,515	(\$8,988,395)	-19%
Revenues:												
Taxes	\$30,677,439	\$30,831,047	\$33,883,176	\$32,836,389	\$33,561,460	\$66,719,565	\$67,444,636	\$34,451,646	\$35,257,293	\$69,708,939	\$2,989,374	4%
Licenses & Permits	3,991,097	4,391,267	4,557,908	4,820,117	4,763,562	9,378,025	9,321,470	4,822,420	4,559,800	9,382,220	4,195	0%
Intergovernmental Revenues	17,582,295	9,743,443	9,312,465	20,843,557	12,435,151	29,956,022	21,747,616	15,634,273	14,847,577	30,281,850	325,828	1%
Charges for Goods and Services	6,485,611	7,562,806	8,237,439	10,402,167	10,058,762	18,639,606	18,296,201	11,241,905	12,027,338	23,269,243	4,629,637	25%
Fines and Forfeits	457,284	364,858	430,866	404,000	404,000	834,866	834,866	404,000	404,000	808,000	(26,866)	-3%
Miscellaneous Revenues	2,231,721	1,287,447	2,190,372	1,361,481	1,306,673	3,551,853	3,497,045	2,741,000	11,252,645	13,993,845	10,441,992	294%
Investment Earnings	136,271	236,311	337,110	161,227	165,908	498,337	503,018	140,775	206,034	346,809	(151,528)	-30%
Total Fund Sources	\$61,541,717	\$54,437,179	\$58,949,337	\$70,628,938	\$62,695,516	\$129,578,275	\$121,644,853	\$69,436,019	\$78,354,887	147,790,906	18,212,631	14%
Other Financing Sources:												
Proceeds from Capital Assets	36,746	15,879	10,256	2,105,700	2,105,700	2,115,956	2,115,956	4,500	9,250	13,750	(2,102,206)	-99%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	901,014	1,020,751	1,030,288	1,077,991	1,077,991	2,108,279	2,108,279	1,231,602	1,589,622	2,821,424	713,145	34%
Transfers In General Fund Capital Support	844,032	1,963,562	2,426,312	2,574,807	1,626,141	5,001,119	4,052,453	1,407,866	489,200	1,897,066	(3,104,053)	-82%
Transfers In General Fund Support	285,206	244,493	196,925	437,213	281,092	634,138	478,017	920,838	964,885	1,885,723	1,251,585	197%
Other Transfers In	1,745,790	4,255,200	3,653,853	3,413,316	3,148,666	7,087,169	6,802,519	2,813,815	2,867,428	5,681,243	(1,305,926)	-20%
Other Financing Sources	0	2,031,027	875,912	29,700,000	29,700,000	30,575,912	30,575,912	0	0	0	(30,575,912)	-100%
Total Other Financing Sources	\$3,892,788	\$9,530,832	\$8,193,546	\$39,309,027	\$37,939,590	\$47,502,573	\$46,133,136	\$6,378,621	\$5,920,585	12,299,206	(35,203,367)	-74%
Total Funding Sources	\$65,434,506	\$63,968,011	\$67,142,883	\$109,937,965	\$100,635,106	\$177,080,848	\$167,777,989	\$75,814,640	\$84,275,472	\$160,090,112	(\$15,990,736)	-10%
Uses:												
Operating Budget												
Salaries & Benefits	\$13,481,142	\$14,468,731	\$15,917,731	\$17,844,562	\$17,139,918	\$33,762,293	\$33,057,649	\$16,614,378	\$19,048,887	\$37,663,265	\$3,900,972	12%
Supplies	747,659	1,036,964	873,328	1,314,071	1,483,068	2,187,399	2,356,396	1,088,691	955,860	2,044,551	(142,848)	(7%)
Other Services & Charges	6,256,207	6,572,207	6,654,941	9,974,398	9,459,297	16,629,339	16,114,238	8,528,799	7,949,030	16,477,829	(151,510)	(1%)
Intergovernmental Services	13,965,547	13,601,426	14,314,072	15,677,557	15,301,360	29,991,629	29,615,432	15,779,485	16,276,674	32,056,159	2,064,530	7%
Interfund Payments/Charges	356,806	543,058	561,442	805,902	605,902	1,167,344	1,167,344	709,681	677,578	1,387,259	219,915	19%
Budgeted Contingency	-	-	-	1,146,451	-	1,146,451	-	1,534,565	1,524,883	3,059,468	1,913,017	167%
Capital Outlays	379,720	132,954	29,632	95,259	102,937	124,891	132,569	503,762	30,000	533,762	408,871	327%
Debt Services - Interest	410	1,639	4,065	-	-	4,065	4,065	-	-	-	(4,065)	(100%)
Transfers Out	2,280,190	3,404,549	3,904,771	5,132,293	4,028,306	9,037,064	7,933,077	3,664,068	2,810,660	6,483,728	(2,553,336)	(28%)
Sub-Total Operating Uses	\$37,467,681	\$39,761,528	\$42,259,982	\$51,790,493	\$48,120,787	\$94,050,475	\$90,380,769	\$50,423,449	\$49,282,572	\$99,706,021	\$5,655,546	6%
All Other Funds												
Other Operating Funds	204,734	2,526,904	1,947,667	801,386	681,228	2,749,053	2,628,895	179,961	216,938	396,899	(2,352,154)	(86%)
Debt Service	3,632,264	3,663,376	3,624,610	3,619,977	3,619,977	7,244,587	7,244,587	4,351,915	4,328,265	8,680,180	1,445,593	20%
Facilities, Parks and Roads Capital (CIP)	19,753,831	7,862,316	12,045,019	25,465,059	37,552,460	37,510,078	49,597,479	15,790,801	21,053,644	36,844,445	(665,633)	(2%)
Surface Water Utility	-	-	-	7,597,735	7,275,740	7,597,735	7,275,740	9,102,391	9,983,629	19,086,020	11,486,285	151%
Wastewater Utility	-	-	-	2,297,901	2,131,436	2,297,901	2,131,436	2,292,758	2,632,134	4,924,892	2,626,991	114%
Internal Service Funds	358,011	417,512	860,024	1,126,646	1,051,085	1,986,670	1,911,109	663,761	842,775	1,506,536	(480,134)	(24%)
Sub-Total All Other Funds	\$23,948,840	\$14,470,108	\$18,477,320	\$40,908,704	\$52,311,026	\$59,306,024	\$70,789,246	\$32,391,587	\$39,057,385	\$71,448,972	\$12,062,948	20%
Total Uses	\$61,416,521	\$54,231,636	\$60,737,302	\$92,699,197	\$100,432,714	\$153,436,499	\$161,170,016	\$82,815,036	\$88,339,957	\$171,154,993	\$17,718,494	12%
Ending Fund Balance	\$38,668,535	\$48,404,910	\$54,810,491	\$47,049,259	\$54,810,491	\$47,049,259	\$39,216,515	\$32,216,119	\$28,151,634	\$20,151,634	(\$18,897,629)	(40%)
Budgeted Provision(Use) of Fund Balance							\$0	(\$6,980,462)	(\$5,666,042)	(\$14,646,504)		
Budgeted Surplus								\$1,980,066	\$1,901,557	\$3,561,623		

THE CITY BUDGET

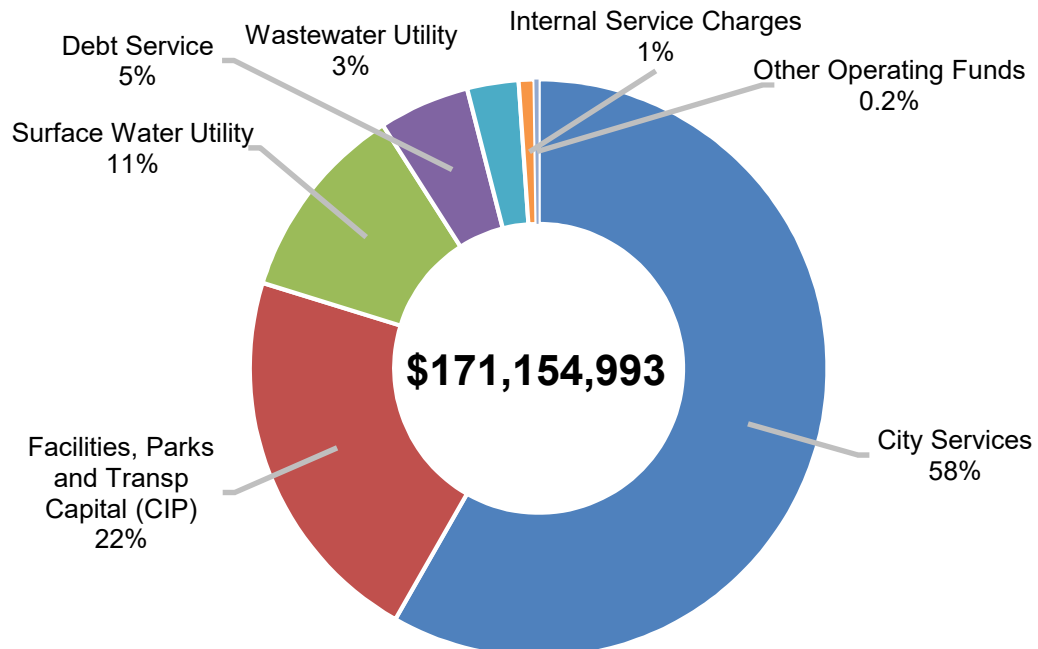
Where the money will come from ...

CHART 10: 2019-2020 Proposed Sources by Category



How will the money be spent ...

CHART 11: 2019-2020 Proposed Uses by Category



City of Shoreline
2019-2020 All Funds Resources/Appropriations Summary

Fund	Beginning Fund Balance (A)	Revenue (B)	Other Financing Sources (C)	Transfers In (D)	Total Resources (A+B+C+D+E)	Expenditures (F)	Transfers Out (G)	Total Expenditures (F+G+H)	Ending Fund Balance (E-F-G+I)	Total Appropriation (F+G+J)
General Fund (O)	\$13,233,643	\$88,710,842	\$0	\$2,821,424	\$104,765,909	\$89,730,019	\$6,001,836	\$95,731,855	\$9,034,054	\$95,731,855
Street Fund (O)	407,540	2,614,608	0	1,211,922	4,234,070	3,492,274	481,892	3,974,166	259,904	3,974,166
Revenue Stabilization Fund (O)	5,150,777	0	0	673,801	5,824,578	0	0	0	5,824,578	0
Property Tax Equalization Fund (O)	0	0	0	0	0	0	0	0	0	0
Code Abatement Fund (O)	378,830	60,000	0	0	438,830	200,000	0	200,000	238,830	200,000
State Drug Enforcement Forfeiture Fund (O)	66,454	36,486	0	0	102,940	36,486	0	36,486	66,454	36,486
Federal Drug Enforcement Forfeiture Fund (O)	24,653	26,000	0	0	50,653	26,000	0	26,000	24,653	26,000
Federal Criminal Forfeiture Fund (O)	0	0	0	0	0	0	0	0	0	0
Public Arts Fund (O)	139,387	11,000	0	0	150,387	134,413	0	134,413	15,974	134,413
Transportation Impact Fees Fund (C)	2,037,535	0	0	0	2,037,535	0	162,000	162,000	1,875,535	162,000
Park Impact Fees Fund (C)	0	175,000	0	0	175,000	0	175,000	175,000	0	175,000
2006 Unltd. General Obligation Bond Fund (D)	2,276	3,389,937	0	0	3,392,213	3,389,937	0	3,389,937	2,276	3,389,937
2009 Ltd. General Obligation Bond Fund (D)	21,455	640,000	0	2,680,072	3,341,527	3,320,072	0	3,320,072	21,455	3,320,072
2018 Ltd. General Obligation Bond Fund (D)	200,000	0	0	1,460,400	1,660,400	1,460,400	0	1,460,400	200,000	1,460,400
2013 Ltd. General Obligation Bond Fund (D)	470	0	0	519,771	520,241	519,771	0	519,771	470	519,771
General Capital Fund (C)	838,688	5,899,349	0	735,000	7,473,037	4,602,205	2,862,720	7,464,925	8,112	7,464,925
City Facility-Major Maint. Fund (C)	54,417	0	0	248,064	302,481	288,936	0	288,936	13,545	288,936
Roads Capital Fund (C)	6,085,004	23,878,173	0	1,935,002	31,898,179	28,463,604	289,980	28,753,584	3,144,595	28,753,584
Surface Water Utility Fund (E)	6,476,693	15,419,282	0	0	21,895,975	17,705,677	1,380,343	19,086,020	2,809,955	19,086,020
Wastewater Utility Fund (E)	202,160	4,924,892	0	0	5,127,052	4,317,207	607,685	4,924,892	202,160	4,924,892
Vehicle Operations Fund (I)	99,668	1,048,547	0	0	1,148,215	1,088,547	0	1,088,547	59,668	1,088,547
Equipment Replacement Fund (I)	3,941,769	970,540	0	0	4,912,309	382,989	0	382,989	4,529,320	382,989
Unemployment Fund (I)	55,096	0	0	0	55,096	35,000	0	35,000	20,096	35,000
Total City Funds	\$39,416,515	\$147,804,656	\$0	\$12,285,456	\$199,506,627	\$159,193,637	\$11,961,456	\$171,154,993	\$28,351,634	\$171,154,993

CHART 12: Appropriation by Fund

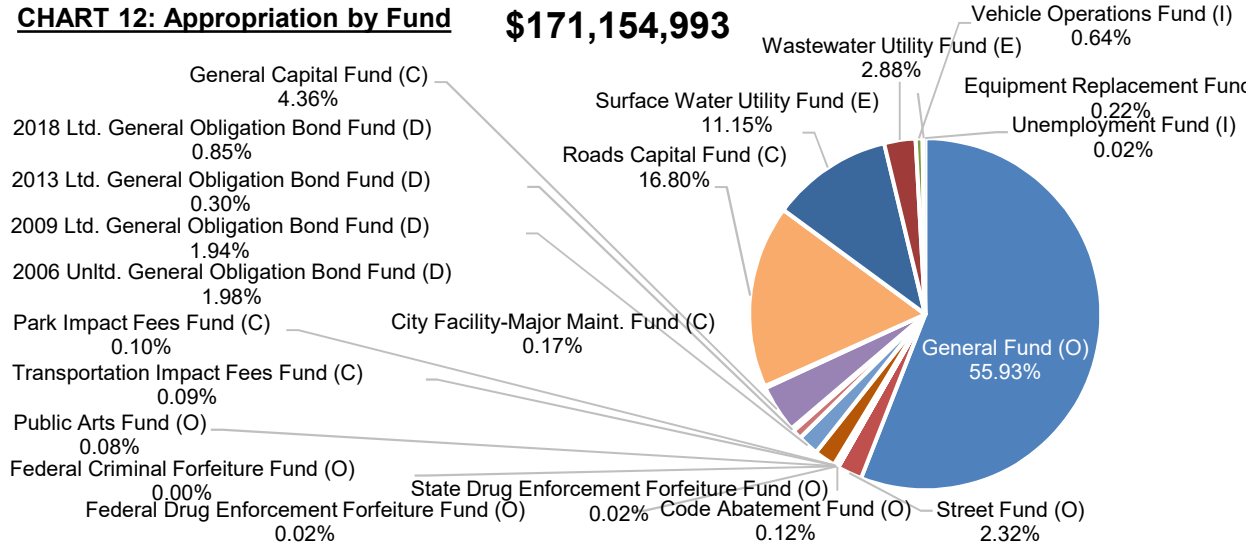


CHART 13: Appropriation by Fund Type

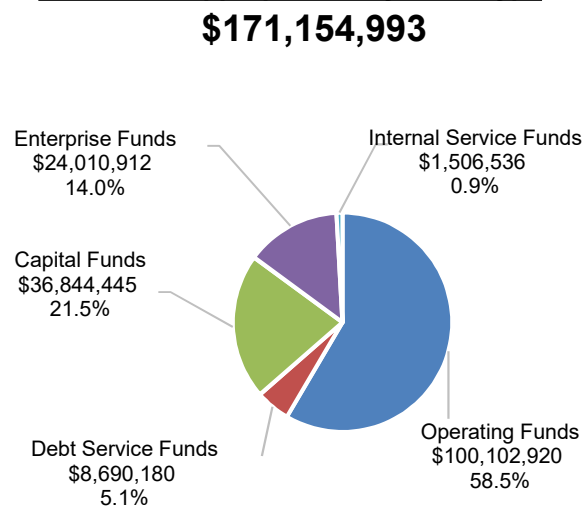
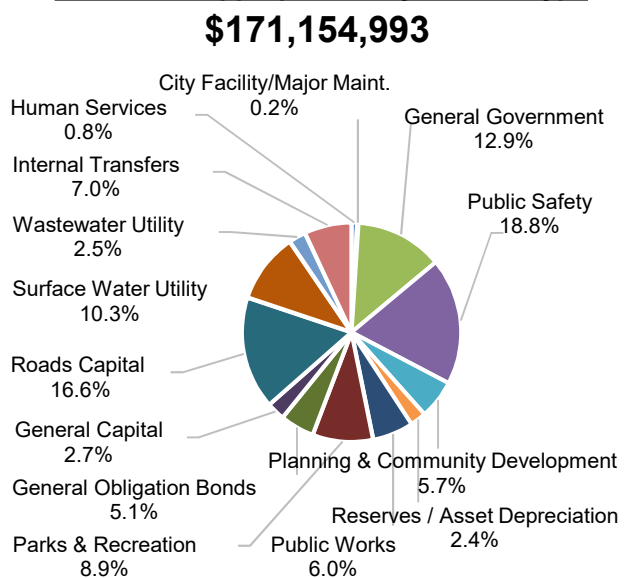


CHART 14: Appropriation by Service Type



CITY REVENUE SOURCES

The City of Shoreline receives revenues from local property, sales, utility, and gambling taxes; a variety of population based state-shared revenues; user fees for development services and parks programs; and, grants, fines, and other miscellaneous revenues. Budgeted resources for all of the City's funds, inclusive of the budgeted use of fund balance and transfers between funds, totals \$199.307 million. Budgeted appropriations, including transfers between funds, total \$171.155 million. Excess resources will remain in fund balance until they are appropriated at a later date.

General Fund

The General Fund resource base is \$88.711 million and is comprised of the budgeted use of fund balance (\$6.518 million, 6.6%), operating revenues (\$88.711 million, 90.5%), and transfers-in from other funds for their share of the General Fund overhead (\$2.821 million, 2.9%).

CHART 15: General Fund Resources

\$98,050,126

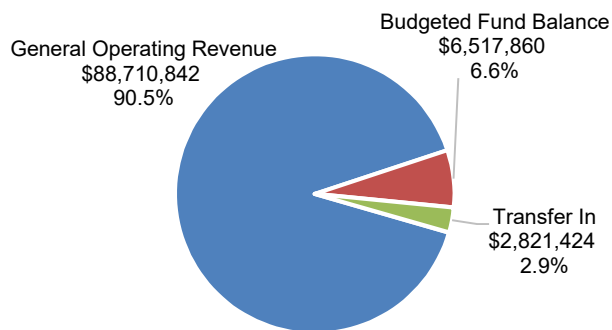
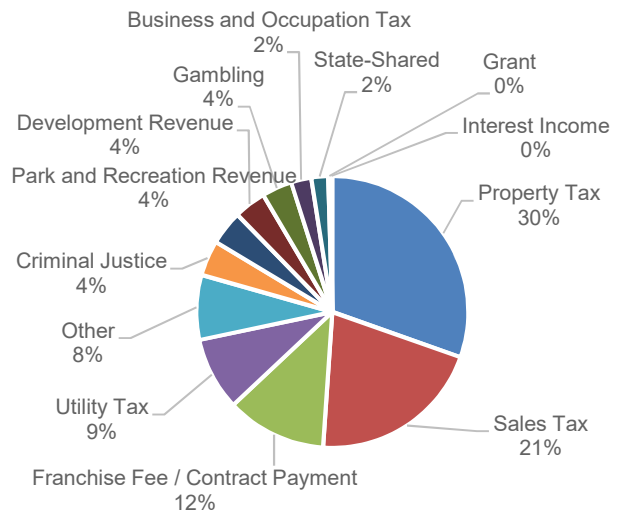


CHART 16: General Fund Operating Revenues

\$88,710,842



Property Tax

Shoreline voters approved Proposition 1 in November 2010, which set a property tax rate of \$1.48 per \$1,000 assessed valuation (AV) for 2011. It also included an annual escalator based upon the change in the June-to-June Consumer Price Index for All Urban Consumers for the Seattle Area (CPI-U) for years 2012 through 2016. In 2011, the AV was \$6.695 billion and the property tax levy was set at \$9.909 million. At the time that Proposition 1 was before voters, staff assumed that the AV for 2012 taxes was projected to increase by approximately 2.3%. In fact, the AV actually dropped by 5.0% to \$6.369 billion. As a result the levy was not allowed to increase by inflation as the levy rate increased from the 2011 rate of \$1.48 to the maximum rate of \$1.60. This created a situation where the City's total property tax levy could only increase through new construction to a total of \$10.191 million. In 2013, the AV decreased by 5.0% to \$6.052 billion. This decline in AV caused the levy rate to remain at the maximum rate of \$1.60. With the levy rate remaining at \$1.60, the levy was not allowed to increase by inflation because it was ratcheted down to \$9.684 million. In 2014, the AV increased by 6.6% to \$6.452 billion. For first time growth in the City's AV allowed the City to increase the property tax levy by the rate of inflation as allowed in Proposition 1. The levy base was returned the previous highest year's base of \$10.191 million (from 2012) and allowed to increase to \$10.324 million; however, the levy rate remained at \$1.60. In 2015, the AV increased by 15.0% to \$7.422 billion allowed the levy to increase by the rate of inflation and new construction to \$10.617 million. For the first time the levy rate dropped to \$1.43. In 2016, the AV increased by 10.4% to \$8.196 billion which allowed the levy to increase by the rate of inflation and new construction to \$10.908 million and the levy rate to drop to \$1.33. Shoreline voters renewed Proposition 1 in November 2016, which set the property tax rate of \$1.39 per \$1,00 AV for 2017 and included an annual escalator based upon the change in the June-to-June CPI-U for years 2017-2022.

In 2018, the City of Shoreline property tax regular levy rate and excess voted levy rates decreased from \$1.39 to \$1.27 and \$0.21 to \$0.17, respectively. When all the taxing jurisdictions' levy rates are combined the total levy rate increased from \$11.23 to \$11.65. Chart 17 exhibits the amount a homeowner of a residence with a median value (as determined by the King

County Department of Assessments) paid to the City and all other taxing jurisdictions. In 2018, a total of \$5,171 in property taxes is paid to all taxing jurisdictions, which is \$836 more than that paid in 2017.

CHART 17

2018 Median Residence Value \$444,000

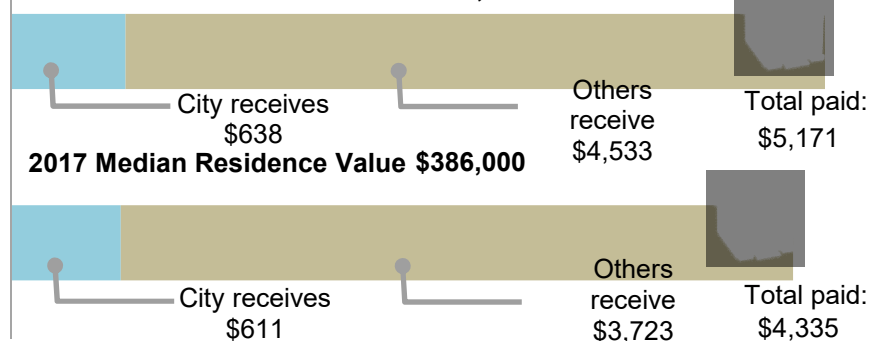
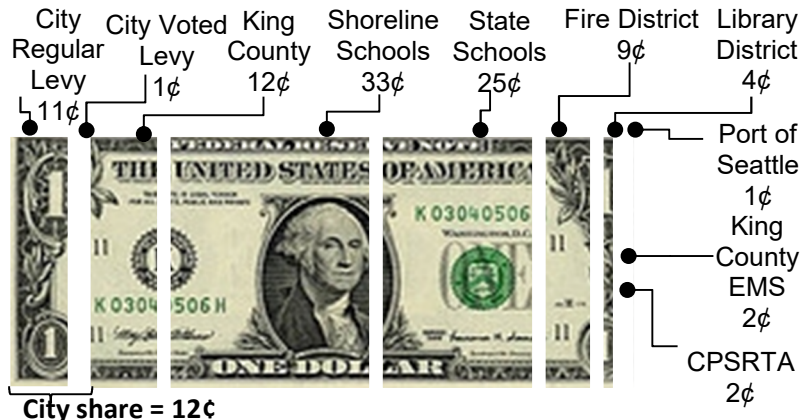


CHART 18

Chart 18 and the table below provide information regarding the allocation of the total 2018 levy rate for all taxing districts within Shoreline. The City receives 12¢ of each dollar of property tax paid, which would equate to 11¢ (\$563 total) for the regular levy and 1¢ (\$75 total) for the excess voted levy. A homeowner will pay \$26 more than that paid in 2017.

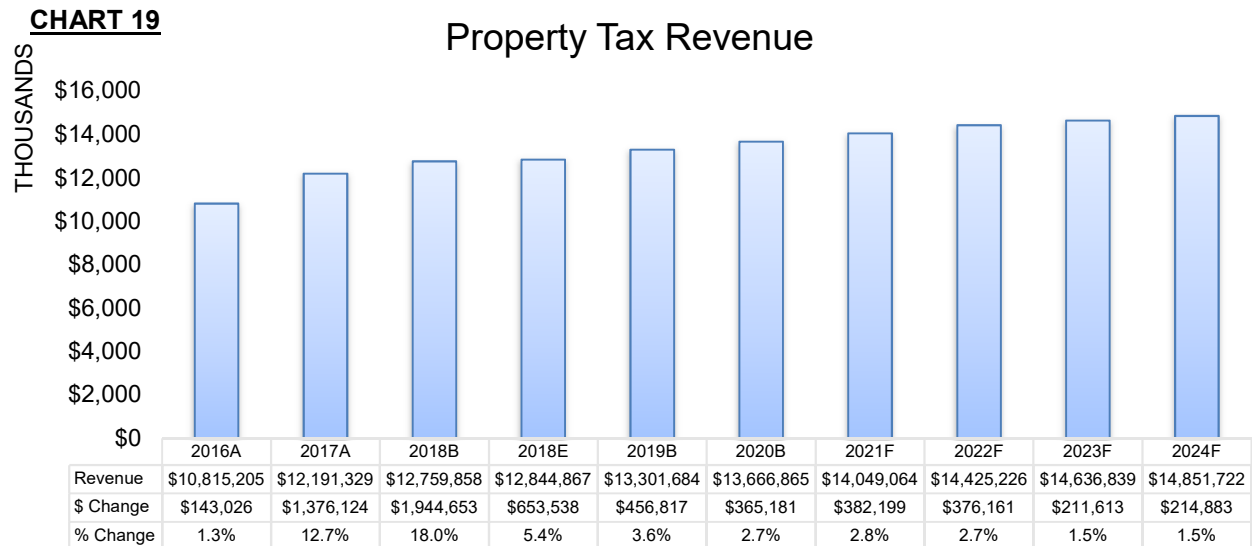


	Assessed Value	Per \$1,000 (AV/\$1,000)		Rate		Assessment	%
City	\$ 444,000	444.00	X	\$1.44	=	\$638	12%
King County	\$ 444,000	444.00	X	1.43	=	637	12%
Shoreline School Dist.	\$ 444,000	444.00	X	3.81	=	1,690	33%
State Schools	\$ 444,000	444.00	X	2.92	=	1,296	25%
Fire District	\$ 444,000	444.00	X	1.04	=	461	9%
Library District	\$ 444,000	444.00	X	0.41	=	183	4%
Port of Seattle	\$ 444,000	444.00	X	0.14	=	60	1%
King Co. EMS	\$ 444,000	444.00	X	0.24	=	106	2%
CPSRTA	\$ 444,000	444.00	X	0.23	=	101	2%
TOTAL				\$11.65		\$5,171	100%

Source: King County Department of Assessments; 2018 Median Residence Value for Shoreline reported per

In 2019, it is assumed the AV will increase by 5.3% from the current 2018 AV of 10,228,874,349, including the value of new construction, to \$10.668 billion according to the latest forecast available from the Puget Sound Economic Forecaster, and the regular property tax levy will generate \$13.302 million. The 2019-2020 Proposed Biennial Budget assumes the regular property tax levy will generate 13.667 in 2020. AV, excluding new construction, is projected to grow in future years, as follows: 2.3% growth in 2021; 3.0% growth in 2022; 3.4% growth in 2023; and, 3.4% in 2024.

Property Tax Historical Comparison & Forecast



Sources: City of Shoreline; King County Department of Assessments

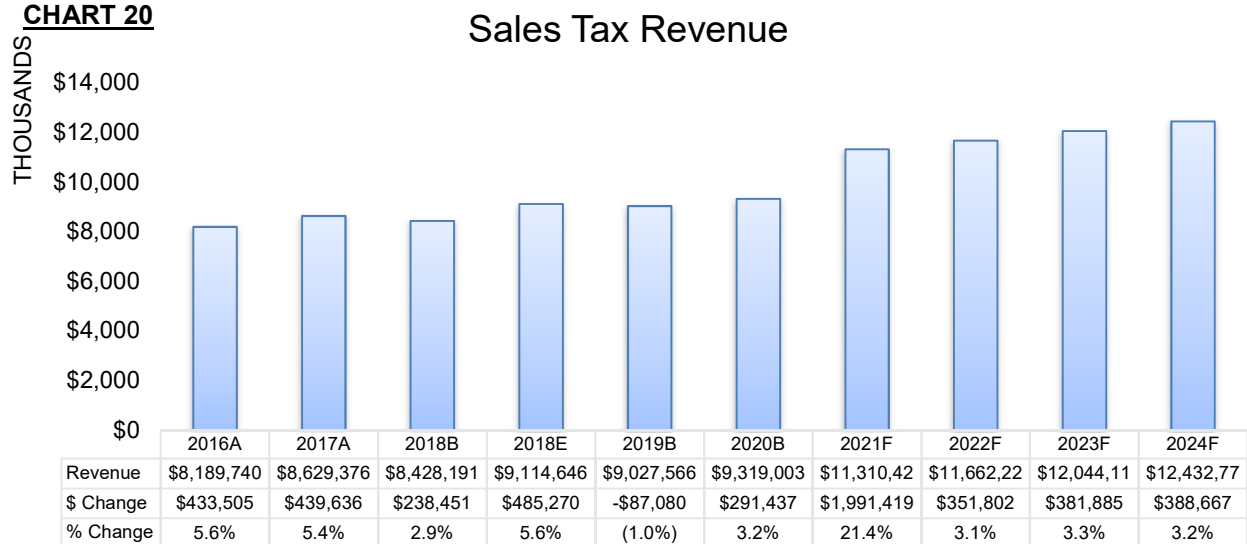
Sales Tax

General sales tax, the third largest revenue source for City operations, totals \$18.347 million and reflects increases over the 2018 revised projection for the Current Biennium of \$1.932, or 1.932.

Shoreline's sales tax base consists largely of basic consumer goods, and, therefore, sales tax collections were fairly consistent prior to the recession. The recession resulted in a significant reduction in construction and building material sales taxes prior to 2011. Automobiles are large ticket items in the Shoreline sales tax base, and these sales held fairly steady even during the height of the recession. There was some growth in automobile sales during 2011, 2012, 2013, and 2014 and more substantial growth in 2015 and 2016. Staff will continue to be conservative in future projections and use a rate of growth of 3.0% in 2021, 3.1% in 2022, and 3.2% in 2023 and 2024.

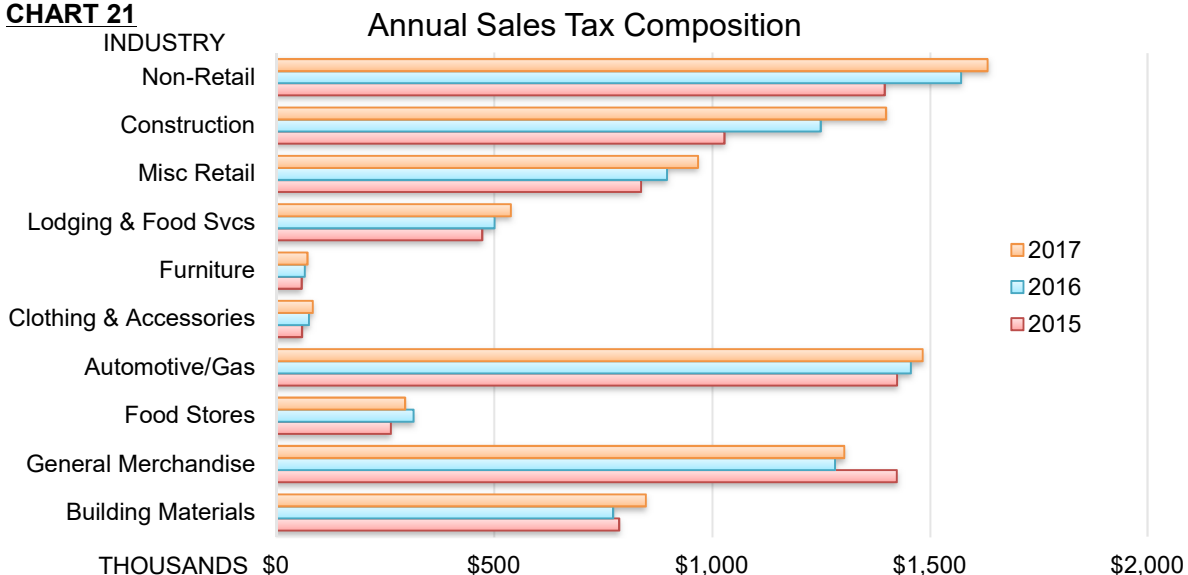
Sales Tax Historical Comparison & Forecast

CHART 20



Sources: City of Shoreline; The Puget Sound Economic Forecaster History and Ten-Year Forecast, June 2017

CHART 21



Business & Occupation Tax

During the City Council's 2017 Strategic Planning Workshop, the City Council reviewed the plan to support implementation of the remaining strategies of the 10 Year Financial Sustainability Plan, including Strategy 6 to engage the community in a discussion regarding the possible future implementation of a Business and Occupation (B&O) Tax. RCW 35A.82.020 (<http://app.leg.wa.gov/rcw/default.aspx?cite=35A.82.020>) provides Shoreline the authority to impose a B&O Tax on businesses that operate within the city limits. The City Council directed staff to move forward with implementation of the 10 YFSP and provide an update of Strategy 6 in the summer. Staff procured the support of BERK, a local consulting firm, to engage the business community in the discussion about the potential implementation of a B&O Tax in Shoreline. BERK worked with City staff to develop an online survey focused on soliciting input from businesses about the various options available to a city when implementing a B&O Tax. BERK also facilitated two, two-hour Business Outreach Workshops (held June 21 at 5:00 p.m. and June 22 at 11:00 a.m.). The City's Economic Development Manager and Administrative Services Director made a presentation on the proposed work plan to the Shoreline Chamber of Commerce, Economic Development Committee.

Staff provided the City Council an update on staff's progress related to implementation of Strategy 6 during the August 14, 2017 meeting. The City Council directed staff to continue to pursue implementation of a B&O Tax and authorized staff to move into the next phase of implementation and bring back a draft B&O Tax Ordinance for the City Council's consideration. Proposed Ordinance No. 808, creating two new chapters in the Shoreline Municipal Code (SMC): Chapter 3.22, Business and Occupation Tax and Chapter 3.23, Tax Administrative Code, were presented to City Council for discussion on November 13, 2017. Both chapters are based on the Association of Washington Cities' 2012 B&O Tax Model Ordinance with some modifications. These include the City Council's guidance provided during the Council's August 14, 2017 discussion. The staff report for the November 13th Council discussion is available at the following link: <http://cosweb.ci.shoreline.wa.us/uploads/attachments/cck/council/staffreports/2017/staffreport111317-9a.pdf>. Proposed Ordinance No. 808 providing for a B&O Tax and creating two new Chapters in the Shoreline Municipal Code was adopted by the City Council on December 4, 2017.

Effective January 1, 2019, Shoreline will begin imposing a B&O Tax primarily measured on gross proceeds of sales or gross income. For purposes of calculating the B&O Tax, businesses may be divided into several classifications (e.g., retailing, manufacturing, services, or wholesale) and those conducting multiple activities will report in more than one classification. The implementation of a B&O Tax, up to a rate of 0.002 does not require a public vote; however, Ordinance No. 808 imposing the tax included a provision for a referendum procedure.

All businesses operating in Shoreline that have gross receipts in excess of \$500,000 per year (or \$125,000 per quarter), except 501(C)(3) non-profits, will be subject to the tax. A rate of 0.001 will be applied to all gross receipts for all business classifications except services which will be taxed at a rate of 0.002. More information regarding tax and licensing in the City of Shoreline may be found at the following link: <http://www.shorelinewa.gov/government/departments/administrative-services/taxes-in-shoreline>.

Gambling Tax

Gambling tax rate limits are set by the state and vary by game. In 1998, the State allowed the opening of “mini-casinos” and expanded the number of card rooms and the betting limits. This expansion resulted in revenue increases of 76% and 48% in 1998 and 1999, respectively. The City’s gambling tax revenues come from card room and pull-tab activity. For the next few years, gambling tax revenues stabilized at around \$2.5 million. A new mini-casino was opened during the fourth quarter of 2003. This resulted in a total collection of \$2.86 million in 2003. Actual revenue for 2004 totaled \$3,321,060, which is an increase over the prior year of \$465,779. The City’s tax rate has held at 10% since April 2007.

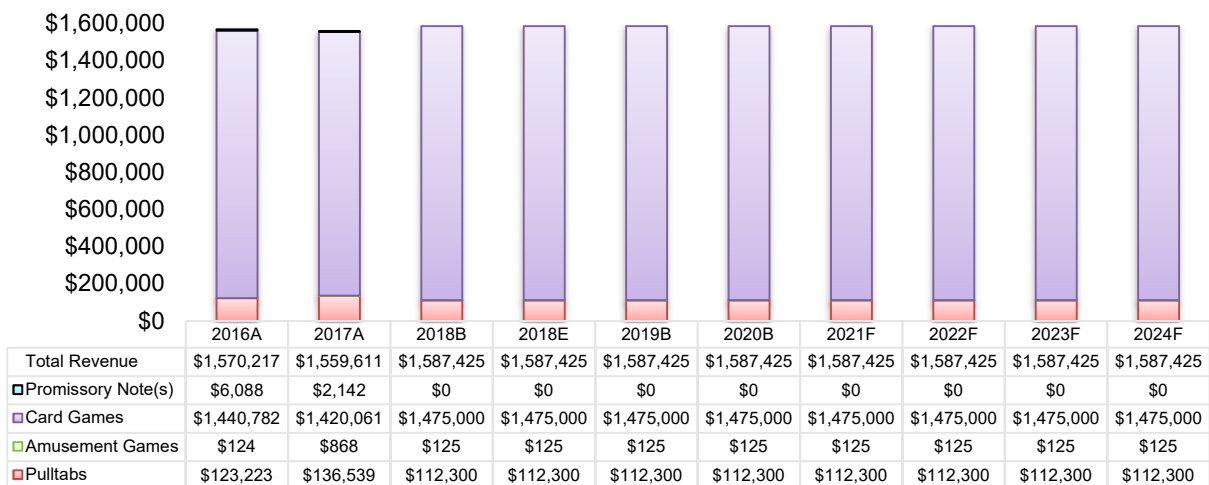
In 2019-2020, collections are projected to total \$3.175 million. Staff has assumed no growth in future years in tax collections with a baseline of \$3.175 million.

The City Council has a policy to retain only an amount equal to a 7% card room tax rate in the General Fund’s on-going revenue base and transfer the difference of 3% to support capital project planning and delivery. This policy was adopted in order to reduce the General Fund’s reliance on this revenue source for general operations of the City in response to several attempts by the State Legislature to lower the allowable City tax rate. In 2012 the Transportation Planning Program was moved from the Roads Capital Fund to the General Fund and the transfer was decreased starting in 2014 by the amount required to fund this program. The transfer for 2019-2020 totals \$195,302.

Gambling Tax Historical Comparison & Forecast

CHART 22

Gambling Tax Revenue



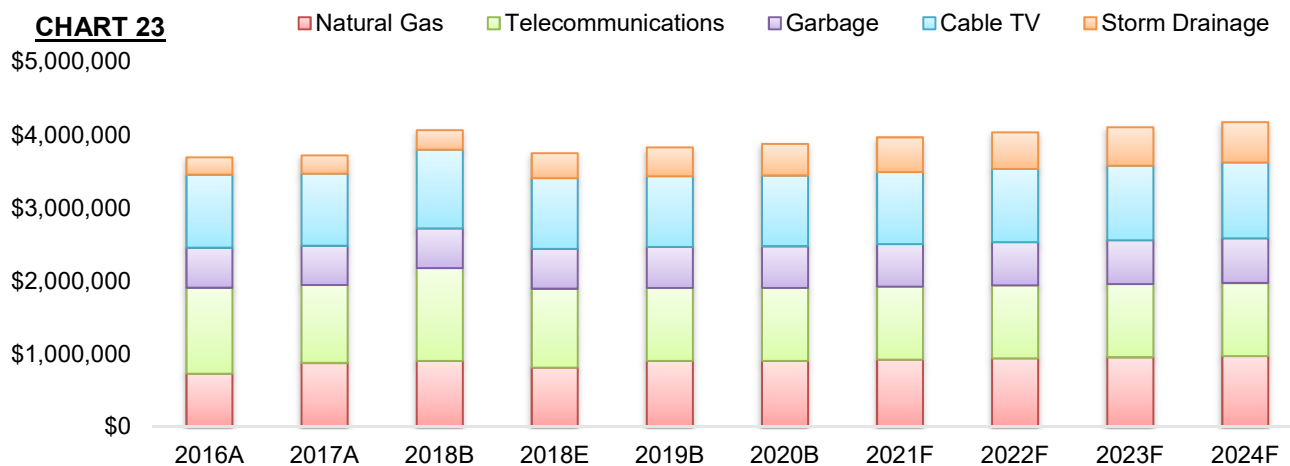
Utility Taxes

The Council enacted a 6% utility tax on natural gas, telephone, cellular telephone, pager services, and sanitation services along with a 1% utility tax on cable effective in 2000. In 2005 a 6% utility tax was applied to storm drainage and the tax rate for cable television was increased to 6% on July 1, 2007. Projected revenues in 2019-2020 from utility taxes total \$7.707 million.

- Revenues from telecommunications is closely monitored as it has declined since 2010 and will most likely continue to do so due to competition and the change in use of technology.
- Revenues from garbage are projected to increase based upon current inflation rates as allowed under the contract.
- Revenues from the storm drainage utility tax are projected to increase commensurate with Surface Water Utility Fee rate increases.

Utility Tax Historical Comparison & Forecast

CHART 23



Revenue	2016A	2017A	2018E	2019B	2020B	2021F	2022F	2023F	2024F
Natural Gas	\$730,924	\$876,548	\$815,000	\$906,500	\$906,500	\$923,647	\$940,116	\$956,358	\$972,927
Annual Change		\$145,624	(\$61,548)	\$91,500	\$0	\$17,147	\$16,469	\$16,242	\$16,569
% Change		19.9%	(7.0%)	11.2%	0.0%	1.9%	1.8%	1.7%	1.7%
Telecomm.	\$1,176,088	\$1,067,914	\$1,079,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Annual Change		(\$108,174)	\$11,086	(\$79,000)	\$0	\$0	\$0	\$0	\$0
% Change		(9.2%)	1.0%	(7.3%)	0.0%	0.0%	0.0%	0.0%	0.0%
Garbage	\$548,522	\$536,343	\$546,000	\$560,300	\$570,700	\$581,495	\$591,863	\$602,089	\$612,520
Annual Change		(\$12,179)	\$9,657	\$14,300	\$10,400	\$10,795	\$10,368	\$10,225	\$10,431
% Change		(2.2%)	1.8%	2.6%	1.9%	1.9%	1.8%	1.7%	1.7%
Cable TV	\$998,465	\$990,281	\$968,000	\$968,000	\$968,000	\$986,310	\$1,003,896	\$1,021,240	\$1,038,934
Annual Change		(\$8,184)	(\$22,281)	\$0	\$0	\$18,310	\$17,586	\$17,344	\$17,693
% Change		(0.8%)	(2.2%)	0.0%	0.0%	1.9%	1.8%	1.7%	1.7%
Storm Drainage	\$239,060	\$249,735	\$342,237	\$393,573	\$432,930	\$476,223	\$500,034	\$525,036	\$551,288
Annual Change		\$10,676	\$92,502	\$51,336	\$39,357	\$43,293	\$23,811	\$25,002	\$26,252
% Change		4.5%	37.0%	15.0%	10.0%	10.0%	5.0%	5.0%	5.0%
Total Revenue	\$3,693,058	\$3,720,822	\$3,750,237	\$3,828,373	\$3,878,130	\$3,967,675	\$4,035,910	\$4,104,723	\$4,175,668
Annual Change		\$27,763	\$29,415	\$78,136	\$49,757	\$89,545	\$68,235	\$68,813	\$70,945
% Change		0.8%	0.8%	2.1%	1.3%	2.3%	1.7%	1.7%	1.7%

Source: City of Shoreline

Franchise Fee & Contract Payments

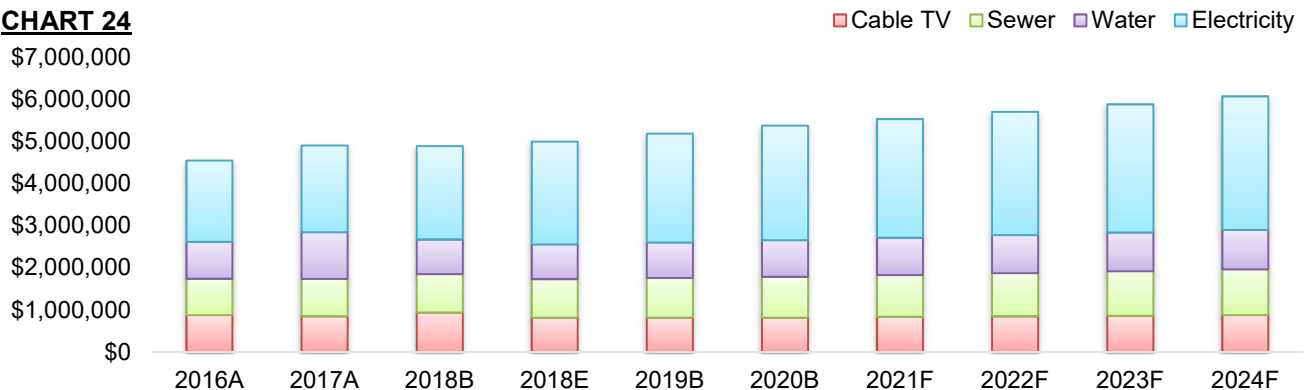
The City has entered into agreements with many of the public utilities that provide services to our citizens. Agreements have been reached with Seattle City Light, Seattle Public Utilities (Water), North City Water District, and Ronald Wastewater District. With the exception of Seattle City Light, these utilities pay a contract fee to the City in an amount equal to six-percent of their revenues. Until April 1, 2008 Seattle City Light (SCL) paid six-percent of the “power” portion of the electric revenues. On April 1, 2008, SCL began to pay a 3% contract payment on the “distribution” revenues. That rate increased to 6% on January 1, 2009 which ultimately resulted in a 6% payment on total electrical revenues. For residential customers the power portion of charges for electricity is approximately 60% of the total. The remaining 40% is linked to the cost of distribution of electricity.

Projected revenues in 2019-2020 from franchise fees and contract payments total \$10.549 million.

- Sewer contract payments are \$933,000 based on the City’s agreement with the Ronald Wastewater District.
- The cable television franchise fee is set at a rate equal to five-percent of gross cable service revenues.

Franchise Fees Historical Comparison & Forecast

CHART 24



Revenue	2016A	2017A	2018E	2019B	2020B	2021F	2022F	2023F	2024F
Cable TV	\$882,412	\$854,848	\$823,000	\$823,000	\$823,000	\$838,567	\$853,519	\$868,265	\$883,308
Annual Change		(\$27,564)	(\$31,848)	\$0	\$0	\$15,567	\$14,952	\$14,746	\$15,043
% Change		(3.1%)	(3.7%)	0.0%	0.0%	1.9%	1.8%	1.7%	1.7%
Sewer	\$860,000	\$886,000	\$912,000	\$936,000	\$964,000	\$992,920	\$1,022,708	\$1,053,389	\$1,084,990
Annual Change		\$26,000	\$26,000	\$24,000	\$28,000	\$28,920	\$29,788	\$30,681	\$31,602
% Change		3.0%	2.9%	2.6%	3.0%	3.0%	3.0%	3.0%	3.0%
Water	\$874,680	\$1,107,025	\$822,900	\$846,600	\$868,800	\$885,234	\$901,018	\$916,584	\$932,464
Annual Change		\$232,344	(\$284,125)	\$23,700	\$22,200	\$16,434	\$15,784	\$15,567	\$15,880
% Change		26.6%	(25.7%)	2.9%	2.6%	1.9%	1.8%	1.7%	1.7%
Electricity	\$1,925,632	\$2,055,988	\$2,433,200	\$2,574,300	\$2,713,300	\$2,810,979	\$2,920,607	\$3,037,431	\$3,165,003
Annual Change		\$130,356	\$377,212	\$141,100	\$139,000	\$97,679	\$109,628	\$116,824	\$127,572
% Change		6.8%	18.3%	5.8%	5.4%	3.6%	3.9%	4.0%	4.2%
Total Revenue	\$4,542,724	\$4,903,860	\$4,991,100	\$5,179,900	\$5,369,100	\$5,527,700	\$5,697,852	\$5,875,670	\$6,065,767
Annual Change		\$361,136	\$87,240	\$188,800	\$189,200	\$158,600	\$170,152	\$177,818	\$190,097
% Change		7.9%	1.8%	3.8%	3.7%	3.0%	3.1%	3.1%	3.2%

Source: City of Shoreline

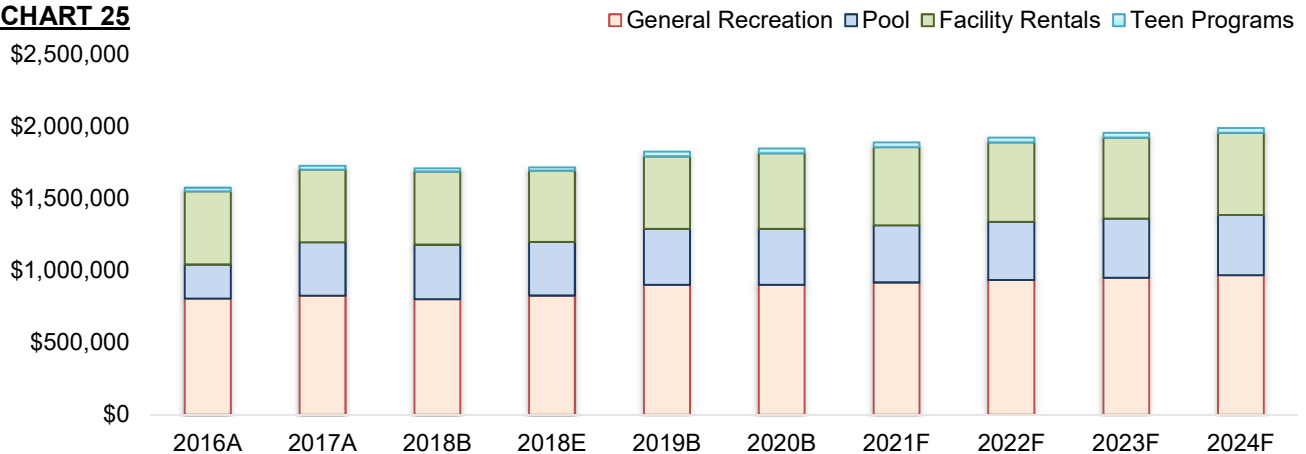
Recreation Fees

In 2015, revenue was 11.4% more than 2014 collections largely due to increased participation in recreation program offerings and a higher level of facility rentals. In 2016, receipts were \$91,300 less than 2015 collections due to the extended closure of the Shoreline Pool while maintenance was performed. In 2017, the pool returned to a full year of operation; however, Facility Rentals revenues were affected by the three month maintenance closure of Twin Ponds soccer fields.

Projected revenues in 2019-2020 from recreation fees total \$3.668 million. Revenue projections for 2018 were conservative since pool usage is currently at full capacity. Revenue from the general recreation activities were projected to decrease largely due to the Shoreline School District's earlier start for the 2018-2019 school year, which may have directly impacted the summer camps. Revenue from facility rentals is expected to return to the 2016 level as Twin Ponds soccer fields return to a full year of operation. In the future the fees are expected to increase by the June-to-June percentage change of the CPI-U. As revenues will likely be impacted by programming changes, facility maintenance, and other unforeseen issues, the growth projection is limited to 80% of projected inflation rates.

Recreation Fee Historical Comparison & Forecast

CHART 25



Revenue	2016A	2017A	2018E	2019B	2020B	2021F	2022F	2023F	2024F
Recreation	\$804,487	\$824,932	\$826,339	\$900,536	\$900,536	\$917,570	\$933,931	\$950,066	\$966,526
Annual Change		\$20,445	\$1,407	\$74,197	\$0	\$17,034	\$16,361	\$16,135	\$16,460
% Change		2.5%	0.2%	9.0%	0.0%	1.9%	1.8%	1.7%	1.7%
Pool	\$237,277	\$370,920	\$370,865	\$388,800	\$388,800	\$396,154	\$403,218	\$410,184	\$417,291
Annual Change		\$133,643	(\$55)	\$17,935	\$0	\$7,354	\$7,064	\$6,966	\$7,107
% Change		56.3%	0.0%	4.8%	0.0%	1.9%	1.8%	1.7%	1.7%
Facility Rentals	\$507,133	\$503,829	\$494,800	\$501,975	\$523,800	\$541,802	\$551,410	\$560,884	\$570,550
Annual Change		(\$3,304)	(\$9,029)	\$7,175	\$21,825	\$18,002	\$9,607	\$9,475	\$9,665
% Change		(0.7%)	(1.8%)	1.5%	4.3%	3.4%	1.8%	1.7%	1.7%
Teen Programs	\$25,006	\$27,161	\$23,500	\$31,909	\$31,909	\$32,513	\$33,092	\$33,664	\$34,247
Annual Change		\$2,155	(\$3,661)	\$8,409	\$0	\$604	\$580	\$572	\$583
% Change		8.6%	(13.5%)	35.8%	0.0%	1.9%	1.8%	1.7%	1.7%
Total Revenue	\$1,573,903	\$1,726,842	\$1,715,504	\$1,823,220	\$1,845,045	\$1,888,039	\$1,921,650	\$1,954,798	\$1,988,614
Annual Change		\$152,939	(\$11,338)	\$107,716	\$21,825	\$42,994	\$33,611	\$33,148	\$33,815
% Change		9.7%	(0.7%)	6.3%	1.2%	2.3%	1.8%	1.7%	1.7%

Source: City of Shoreline

Criminal Justice Funding

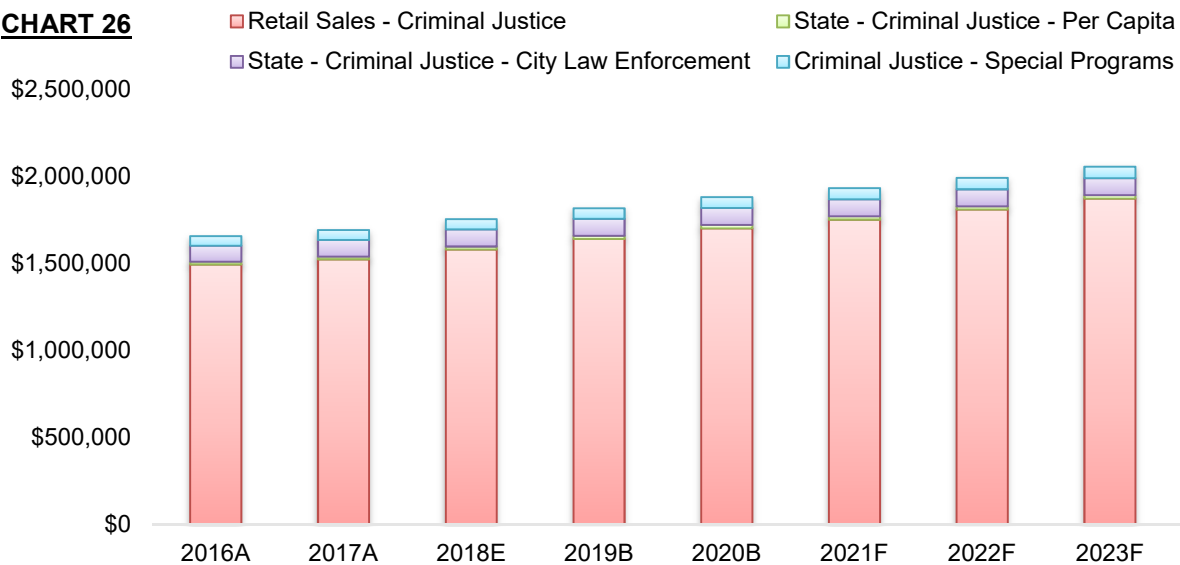
There are two sources of dedicated funding for local criminal justice programs: an optional County sales tax of 0.1% and state shared funding. Prior to 2000, state funding consisted of a combination of Motor Vehicle Excise Tax (MVET) and state general revenues. Due to the repeal of the MVET by the State legislature, the MVET portion was eliminated, subsequently; the only state funding anticipated is from the State's General Fund.

Projected revenues in 2019-2020 for criminal justice total \$3.668 million.

The largest revenue source in this category is the Criminal Justice Retail Sales tax, which was negatively impacted by the recent recession. This tax is collected at the county level and distributed to the cities on a per capita basis. Local Criminal Justice Sales Tax revenue is expected grow between 2.9% and 3.8% in 2019 through 2024. The remainder of the revenues in this category increase only slightly each year based upon per capital projections provided by state forecasters.

Criminal Justice Funding Historical Comparison & Forecast

CHART 26



Revenue	2016A	2017A	2018E	2019B	2020B	2021F	2022F	2023F	2024F
Retail Sales - Criminal Justice	\$1,495,353	\$1,524,609	\$1,580,603	\$1,641,392	\$1,702,776	\$1,752,929	\$1,810,334	\$1,873,791	\$1,937,591
State - Criminal Justice - Per Capita	\$15,011	\$15,547	\$17,619	\$18,391	\$18,996	\$19,043	\$19,091	\$19,138	\$19,186
State - Criminal Justice - City Law Enforcement	\$92,950	\$95,985	\$98,160	\$98,160	\$98,160	\$98,160	\$98,160	\$98,160	\$98,160
Criminal Justice - Special Programs	\$54,731	\$56,429	\$58,914	\$60,746	\$62,573	\$63,917	\$65,219	\$66,512	\$67,833
Total Revenue	\$1,658,045	\$1,692,571	\$1,755,296	\$1,818,689	\$1,882,505	\$1,934,049	\$1,992,804	\$2,057,601	\$2,122,770
Annual Change		\$34,526	\$62,725	\$63,393	\$63,816	\$51,544	\$58,755	\$64,797	\$65,169
% Change		2.1%	3.7%	3.6%	3.5%	2.7%	3.0%	3.3%	3.2%

Sources: King County; Municipal Research and Services Center 2018 Budget Suggestions

Liquor Excise Tax & Board Profits

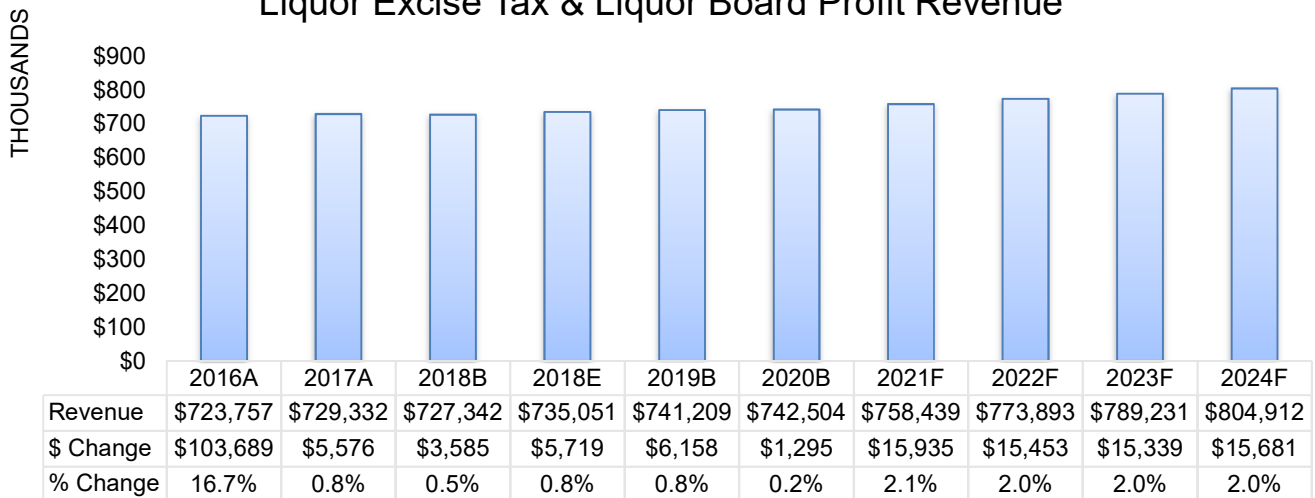
Revenue sources in this category used to be comprised of a portion of the liquor excise tax receipts collected by the State and a portion of the markups on liquor, commonly referred to as Liquor Board Profits. Much has changed with the passage of Initiative 1183 in November 2011, which resulted in the privatization of the distribution and retail sale of liquor, effective June 1, 2012. The Liquor Board Profits have been replaced as a state revenue source by license fees that are paid to the state by retailers and distributors. In 2012, the legislature passed ESHB 2823, ch. 5, Laws of 2012, 2nd sp. Sess, which diverted all liquor excise tax revenue that would have been distributed to cities and counties to the State General Fund for one year beginning in October 2012. In addition to that one-time loss, beginning with the October 2013 distribution, the state treasurer began transferring \$2.5 million per quarter from the Liquor Excise Tax Fund to the State General Fund before the distribution is made to cities and counties. The distribution to cities and counties was also reduced in the State's 2013-2015 budget, which increased the share of liquor taxes deposited into the state general fund from 65.0% to 82.5%, thereby reducing the share going to the Liquor Excise Tax Fund for distribution to cities and counties from 35.0% to 17.5%. When the 2015 budget was developed, it was assumed that the legislature would take action to continue with the reduced share of revenues. The 2015-2017 state budget, passed by the 2015 legislature returned the percentage distribution to the pre-2013 state budget provisions which means that 35% of revenues are to be deposited in the Liquor Excise Tax Fund to be distributed to cities, counties, and towns. The percentage distribution remains at 35% in the 2017-2019 state budget, passed by the 2017 legislature.

Projected revenues in 2019-2020 from these two sources totals \$1.484 and are forecast based on state-provided per capita estimates.

Liquor Tax Historical Comparison & Forecast

CHART 27

Liquor Excise Tax & Liquor Board Profit Revenue



Source: Municipal Research and Services Center 2018 Budget Suggestions

Development Fees

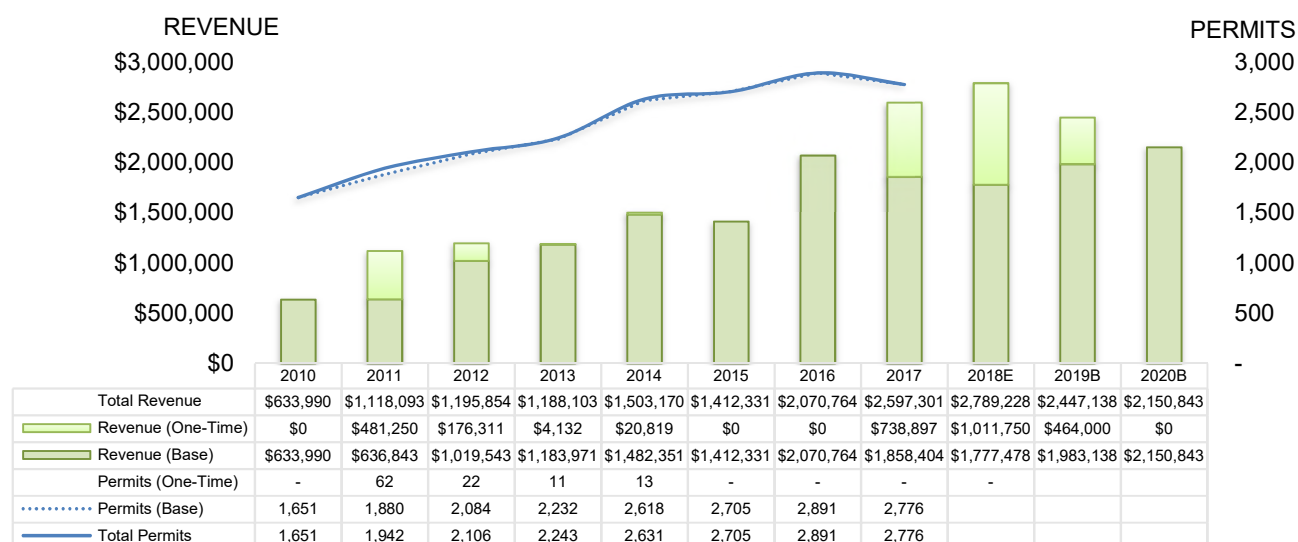
Fees are charged for a variety of development permits obtained through the City's Planning and Community Development Department. These include building, structure, plumbing, electrical, and mechanical permits; land use permits; permit inspection fees; plan check fees; and fees for environmental reviews. Year-over-year growth in the number of permits pulled and revenues was experienced in 2012 (+8.4% / +7.0%), 2014 (+17.3% / +26.5%), and 2016 (+6.9% / +46.6). The number of permits pulled in 2017 as compared to 2010 increased 68.1%. Revenues for 2013 and 2016 were lower than the year-ago levels (-0.6% and 6.0%, respectively), but the number of permits pulled increased by 6.5% and 2.8%, respectively. Revenue for 2017 is 25.4% more than the year-ago level but the number of permits pulled decreased by 4.0%. In 2011, 2012 and 2017, the City received a significant amount of one-time revenue from Shoreline School District's major capital projects to construct new schools. The City expects to receive one-time revenue from Shoreline School District's projects related to its recent bond measure in 2018 and 2019.

The following is information on the number of building permits and the valuation of the improvements that have been issued for residential, commercial and multi-family for 2009 through August 2018:

City of Shoreline										
Residential and Commercial Building Permits										
Residential					Commercial				Multi-Family	
	New		Add/Remodel		New		Add/Remodel		New	
	#	Valuation	#	Valuation	#	Valuation	#	Valuation	#	Valuation
2018*	36	13,082,742	154	7,969,156	7	38,419,576	31	16,850,957	10	51,909,675
2017	74	28,194,291	233	10,803,178	2	32,619,602	40	17,956,614	5	27,127,181
2016	70	23,852,920	232	10,915,235	4	16,709,540	49	24,673,774	4	41,725,086
2015	43	2,888,288	203	9,160,174	2	207,988	39	7,280,571	4	12,674,933
2014	53	15,878,402	179	8,762,660	7	11,249,892	39	6,381,031	1	474,476
2013	71	19,784,809	147	6,233,852	7	12,232,894	32	7,468,758	3	18,459,015
2012	39	8,882,833	157	7,810,928	6	76,206,418	43	5,194,527	2	787,545
2011	29	5,941,298	141	5,926,189	6	64,508,846	48	13,459,131	1	433,728
2010	11	2,876,833	173	6,092,215	3	2,566,947	37	5,608,506	0	-
2009	24	4,486,564	152	6,000,820	10	794,814	41	16,274,132	3	19,057,081

Development Fee Historical Comparison & Forecast

CHART 28

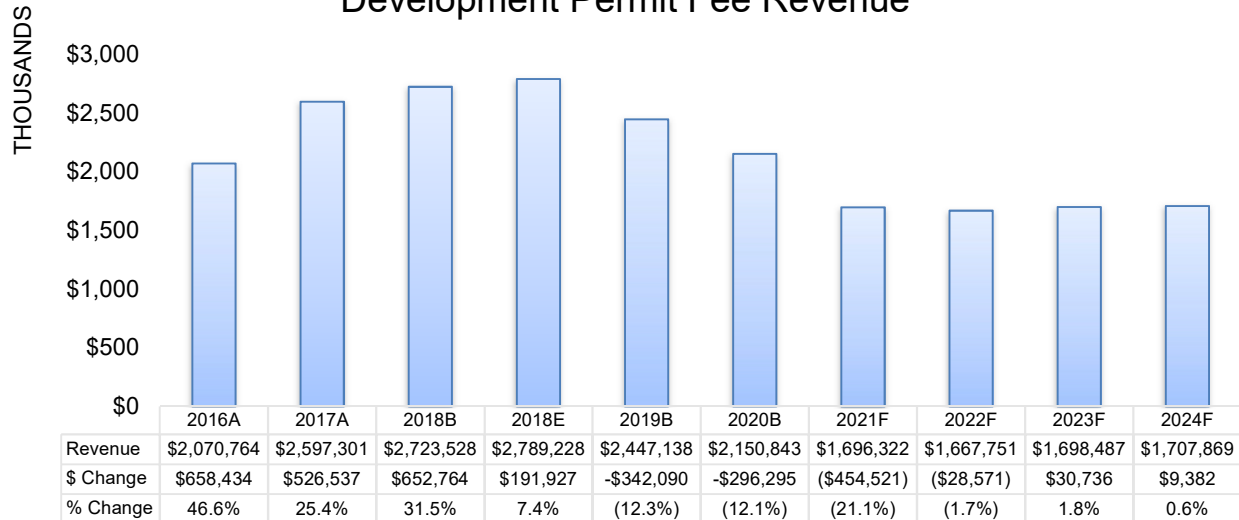


Permit Categories: Building, Plan Check, Plumbing, Electrical, Mechanical, Land Use/SEPA, Fire System, MF Tax Exemption, Interfund

The base level of revenue is expected to remain above \$1.6 million, through 2024. Revenue is projected to remain well above the 2009 level through the ten year forecast period.

CHART 29

Development Permit Fee Revenue



Sources: City of Shoreline; The Puget Sound Economic Forecaster History and Ten-Year Forecast, June 2017

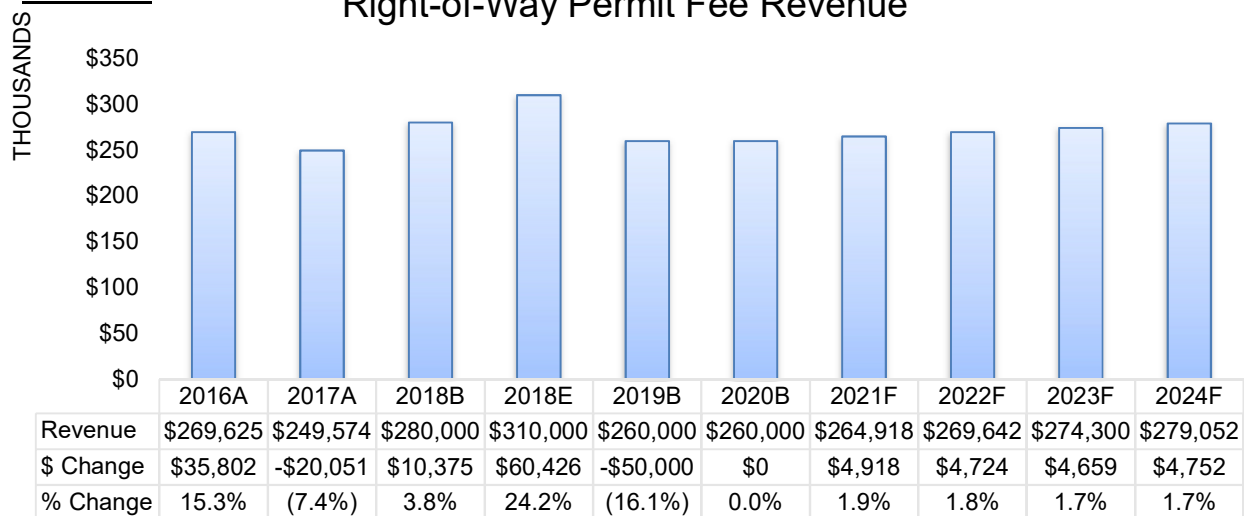
Right-of-Way Permit Fees

Fees are charged for the use of the City's right-of-way. This revenue source was affected by the drop in the level of construction activity occurring within the City during the recession. In 2012, many local utilities made significant upgrades to their infrastructure, resulting in the collection of fees totaling \$315,400. Projected revenue for 2018 have been increased to \$310,000. The chart below shows collections vary from year-to-year based on the level of activity. Future revenues are expected to rise by 1.7% to 1.9%, which is equal to projected inflation rates, from the 2019 base of \$260,000.

Right-of-Way Permit Fee Historical Comparison & Forecast

CHART 30

Right-of-Way Permit Fee Revenue



Source: City of Shoreline

Street Fund

Fuel Tax

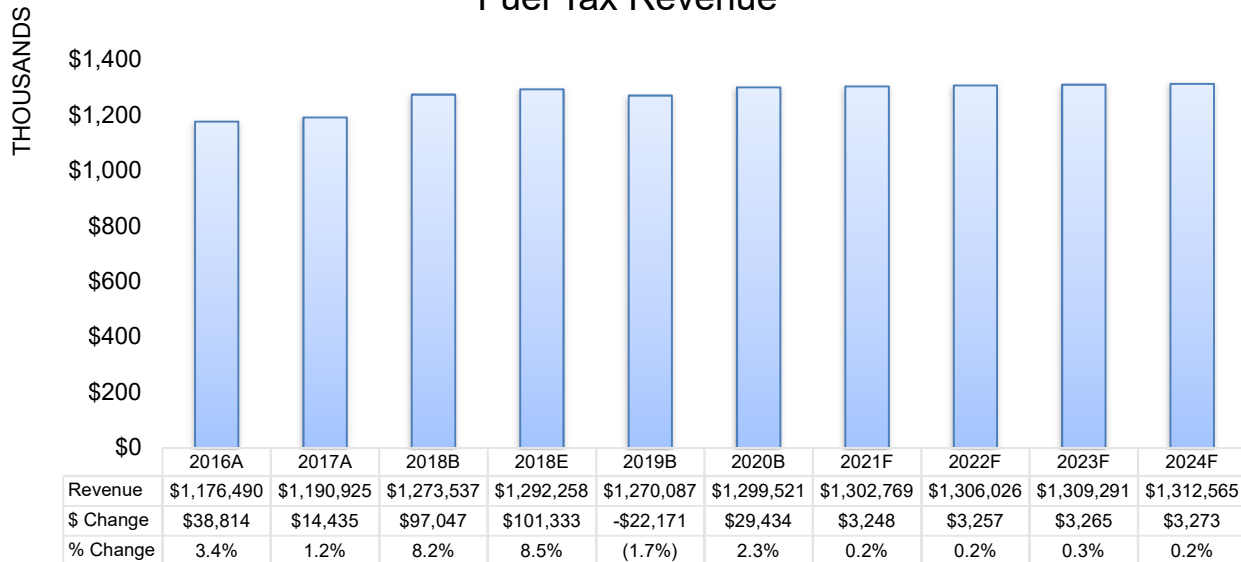
The major source of revenue for the City's Street Fund is fuel tax. State collected gasoline and diesel fuel tax is shared with cities and towns on a per capita basis. This revenue is to be used for street repairs and maintenance. Fuel taxes are assessed as cents per gallon; therefore, fuel tax revenue depends on the number of gallons sold, not the dollar value of the sales. Gasoline and diesel fuel prices and Washington personal income are the primary variables affecting fuel consumption. Fuel prices are forecast to decrease over the next two years and personal incomes are anticipated to increase, both of these factors may contribute to an increase in gallons sold and fuel tax revenue received.

The 2015 legislative session produced a transportation package that was adopted in 2nd ESSB 5987, laws of 2015, 3rd sp. session. The results of this legislation is that there will be an increase in the motor vehicle fuel tax of 11.9 cents. The tax increased over the next two years with the first increase in place as of August 1, 2015 and the second as of July 1, 2016. The resulting revenues from the motor vehicle fuel tax increase are being shared with cities and counties based upon a set allocation provided in the bill. The direct transfers are to be split equally between cities and counties. This fuel tax increase may have an impact on the number of gallons sold at the pump.

Fuel Tax Historical Comparison & Forecast

CHART 31

Fuel Tax Revenue



Source: City of Shoreline

Surface Water Utility Fund

The budget accounts for the surface water utility operations in a Surface Water Utility Fund. This complex utility fund includes revenue from storm drainage utility fees, debt financing, grants and investment interest. It serves in both an operating and capital capacity and operates much like a private business.

Surface Water Management Fee

The City contracts with King County to collect the utility revenues via the annual property tax assessments. In 2005, the City Council adopted a Surface Water Master Plan. This plan included operational needs and capital projects for the next twenty years to improve drainage, surface water facilities, and water quality within the City. This plan included a surface water utility fee structure that supports both the operational and capital needs of the utility. The annual rate for a single-family residence was \$130 for the years 2009 through 2011. It increased by 2.5% for 2012, 3.0% in 2013, 2014, and 2015, 4.0% in 2016, and 5.0% in 2017.

The City Council provided direction to staff to pursue the Proactive Management Strategy for the Surface Water Utility Master Plan update. The rate is proposed to increase 15.0% in 2019. Future year rate increases are expected to be 10.0% each in 2020 and 2021, and 5.0% each in 2022 through 2024. Multi-family and commercial users are charged at a rate that reflects the area of impervious surface. These rates will be increased by the same percentages as those for a single-family residence.

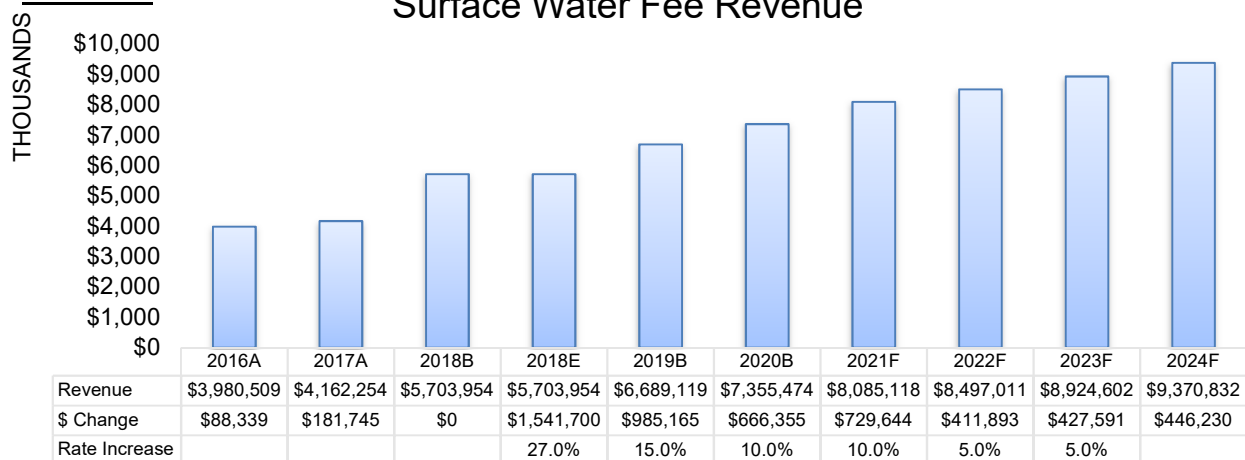
The City inherited a commercial / private stormwater facility inspection program from King County at incorporation and its associated fee credit for those property owners that pass the City's maintenance inspections. This credit provided a one-rate category fee reduction for those facilities that pass a maintenance inspection. This credit was been eliminated in the 2017 fee schedule.

In 2012, the Surface Water Utility established the Education Fee Credit (EFC) program which provided a credit up to 100% of its standard rates based on the value of an approved educational curriculum that promoted water quality and environmental awareness. Ordinance No. 642 establishing the EFC Program included a provision to sunset the program on July 1, 2015. This credit was reinstated in the 2017 fee schedule.

Surface Water Utility Fund Historical Comparison & Forecast

CHART 32

Surface Water Fee Revenue



Source: City of Shoreline

Capital Improvement Fund Revenues

Real Estate Excise Tax (REET)

All real estate property sales in the county are taxed at a rate of 1.28%. A portion of these revenues, equal to a 0.5% tax rate, is distributed by King County to the cities on a monthly basis. The use of REET funds is restricted by State law. The first 0.25% of the REET tax rate must be spent on capital projects listed in the City's Comprehensive Plan. These projects could include local capital improvements, including streets, parks, pools, municipal buildings, etc. The second 0.25% of the REET tax rate must be spent on public works projects for planning, acquisition, construction, reconstruction, repair, replacement, or improvement of streets roads, highways, sidewalks, street lighting, etc.

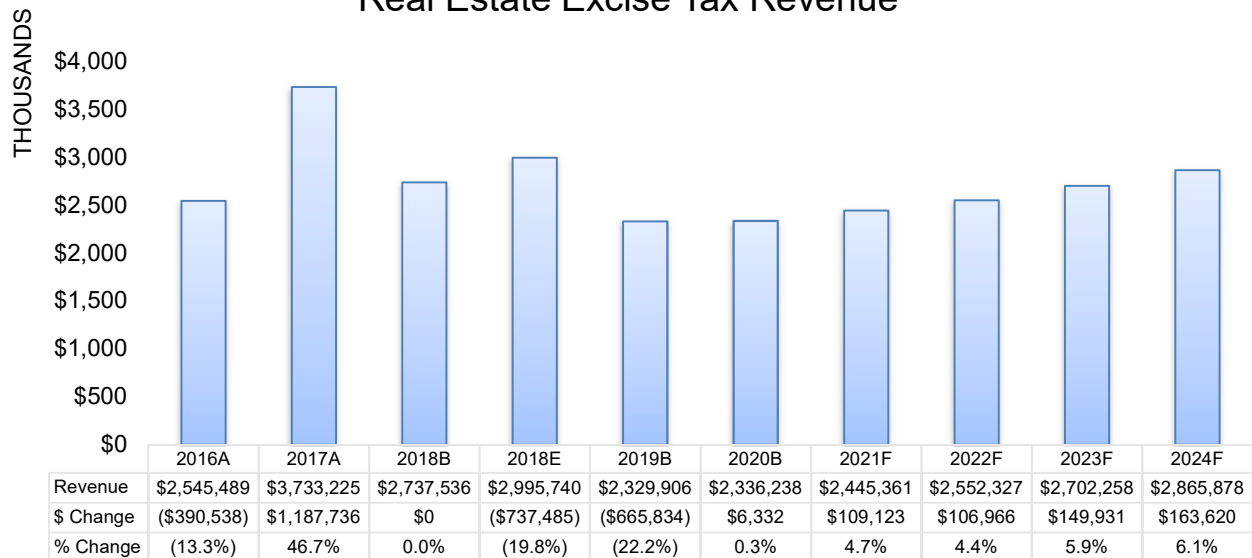
Collections increased in 2013, 2014 and 2015 by 25.5%, 18.2%, and 24.7%, respectively. Collections for 2016 decreased by 13.3%. Collections for 2017 increased 46.7%. Projected collections for 2018 to 2024 are based on the projected increase in the average sales price and in the projected level of real estate sales.

Starting in 2009, a portion of the first 0.25% of the tax is being used for debt service payments for City Hall. In 2019 to 2024, \$4.036 million will be used for this purpose.

Real Estate Excise Tax (REET) Historical Comparison & Forecast

CHART 33

Real Estate Excise Tax Revenue



Sources: City of Shoreline; The Puget Sound Economic Forecaster History and Ten-Year Forecast, June 2017

Capital Grants

Grants are applied for and received for specific capital improvements. The amount of capital grants received in any given year can vary greatly depending on the number of projects, their cost and the amount of grant funding available. For more details, see the Capital Improvement Plan section of this document.

Ending Fund Balances

The following table and graphs illustrate the City's ending fund balance through the Proposed 2019-2020 biennium. The fund balances are segregated into three major components: unreserved/undesignated, reserved, and designated.

	2015 Actual	2016 Actual	2017 Actual	2018 Current Budget	2018 Year-End Estimate	2017-2018 as a Biennium Budget	2017-2018 Biennium Year-End Estimate	2019 Budget	2020 Budget	2019-2020 Biennium Budget
Reserved:										
General Capital Fund	\$2,953,678	\$3,007,656	\$2,099,479	\$138,219	\$838,688	\$138,219	\$838,688	\$135,464	\$8,112	\$8,112
City Facility-Major Maintenance Fund	84,800	90,285	111,244	82,946	54,417	82,946	54,417	11,545	13,545	13,545
Roads Capital Fund	2,183,867	5,882,386	6,468,370	3,520,416	6,085,004	3,520,416	6,085,004	4,146,313	3,144,595	3,144,595
Street Fund	1,061,657	1,043,717	996,276	407,538	407,540	407,538	407,540	259,904	259,904	259,904
Transportation Impact Fees Fund	254,780	1,201,065	2,058,935	2,037,535	2,037,535	2,037,535	2,037,535	1,875,535	1,875,535	1,875,535
Park Impact Fees Fund	0	0	0	0	0	0	0	0	0	0
2006 Unltd. General Obligation Bond Fund	25,206	4,295	2,276	2,276	2,276	2,276	2,276	2,276	2,276	2,276
2009 Ltd. General Obligation Bond Fund	3,957	41	21,455	21,455	21,455	21,455	21,455	21,455	21,455	21,455
2013 Ltd. General Obligation Bond Fund	237	67	470	470	470	470	470	470	470	470
2018 Ltd. General Obligation Bond Fund	0	0	0	0	200,000	0	200,000	200,000	200,000	200,000
Surface Water Utility Fund	2,094,989	3,464,030	2,909,745	6,004,699	6,476,694	6,004,699	6,476,694	4,834,240	2,809,956	2,809,956
Wastewater Utility Fund	0	0	35,695	35,695	202,160	35,695	202,160	202,160	202,160	202,160
Subtotal Reserved	\$8,663,171	\$14,693,542	\$14,703,945	\$12,251,249	\$16,326,239	\$12,251,249	\$16,326,239	\$11,689,362	\$8,538,008	\$8,538,008
Designated:										
Equipment Replacement Fund	\$3,090,418	\$3,512,065	\$3,703,663	\$3,941,769	\$3,941,769	\$3,941,769	\$3,941,769	\$4,337,820	\$4,529,320	\$4,529,320
Vehicle Operations and Maintenance Fund	196,394	268,516	292,623	24,107	99,668	24,107	99,668	79,668	59,668	59,668
Unemployment Fund	77,778	75,863	72,595	55,095	55,095	55,095	55,095	37,595	20,095	20,095
Code Abatement Fund	164,968	167,937	378,830	329,380	378,830	329,380	378,830	308,830	238,830	238,830
State Drug Enforcement Forfeiture Fund	205,641	207,833	465,730	65,833	66,454	65,833	66,454	66,454	66,454	66,454
Federal Drug Enforcement Forfeiture Fund	300,030	309,623	69,543	24,543	24,653	24,543	24,653	24,653	24,653	24,653
Federal Criminal Forfeiture Fund	2,600,244	838,818	0	0	0	0	0	0	0	0
Property Tax Equalization Fund	1,192,112	506,938	0	0	0	0	0	0	0	0
Public Arts Fund	183,410	357,872	326,775	136,529	139,387	136,529	139,387	96,169	15,974	15,974
Subtotal Designated	\$8,010,996	\$6,245,465	\$5,309,759	\$4,577,256	\$4,705,856	\$4,577,256	\$4,705,856	\$4,951,189	\$4,954,994	\$4,954,994
Unreserved/Undesignated:										
General Fund	\$12,266,600	\$12,869,910	\$14,049,641	\$9,473,608	\$13,233,643	\$9,473,608	\$13,233,643	\$10,311,039	\$9,034,054	\$9,034,054
Revenue Stabilization Fund	5,150,777	5,150,777	5,150,777	5,150,777	5,150,777	5,150,777	5,150,777	5,464,529	5,824,578	5,824,578
Subtotal Unreserved/Undesignated	\$17,417,377	\$18,020,687	\$19,200,418	\$14,624,385	\$18,384,420	\$14,624,385	\$18,384,420	\$15,775,568	\$14,858,632	\$14,858,632
	\$34,091,544	\$38,959,695	\$39,214,123	\$31,452,891	\$39,416,515	\$31,452,891	\$39,416,515	\$32,416,119	\$28,351,634	\$28,351,634

Unreserved/Undesignated Fund Balances

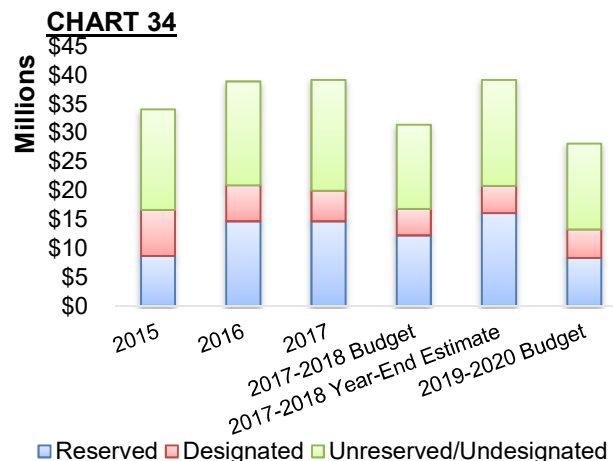
The unreserved/undesignated fund balance is the balance of net financial resources that are available for discretionary appropriations. The 2019-2020 Biennium Budget estimates unreserved/undesignated fund balance of \$14,858,632 at the end of 2020.

Reserved Ending Fund Balances

The second component of ending fund balance is those funds reserved for a specific purpose. These funds are not available for appropriation because they are legally restricted. These reserves primarily represent monies allocated for capital and specific maintenance purposes. The reserved fund balances are estimated to be \$8,538,008 at the end of 2020.

Designated Ending Fund Balances

The third component of ending fund balances, totaling \$4,954,994 in 2020, is those moneys that have been earmarked for specific purposes (equipment replacement, unemployment, etc.). Although designated for specific purposes, there is the ability to appropriate some of these funds for other purposes since the original source of the funds was general revenues from the General Fund. The designated fund balances are estimated to be \$4,954,994 at the end of 2020.



Change in Ending Fund Balance

	2017-2018 Biennium Year-End Estimate	2019-2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$ 13,233,643	\$ 9,034,054	\$ (4,199,589)	(32%)
Street Fund	407,540	259,904	(147,636)	(36%)
Revenue Stabilization Fund	5,150,777	5,824,578	673,801	13%
Property Tax Equalization Fund	0	0	0	0%
Code Abatement Fund	378,830	238,830	(140,000)	(37%)
State Drug Enforcement Forfeiture Fund	66,454	66,454	0	0%
Federal Drug Enforcement Forfeiture Fund	24,653	24,653	0	0%
Federal Criminal Forfeiture Fund	0	0	0	0%
Public Arts Fund	139,387	15,974	(123,413)	(89%)
Transportation Impact Fees Fund	2,037,535	1,875,535	(162,000)	(8%)
Park Impact Fees Fund	0	0	0	0%
2006 Unltd. General Obligation Bond Fund	2,276	2,276	0	0%
2009 Ltd. General Obligation Bond Fund	21,455	21,455	0	0%
2013 Ltd. General Obligation Bond Fund	470	470	0	0%
2018 Ltd. General Obligation Bond Fund	200,000	200,000	0	0%
General Capital Fund	838,688	8,112	(830,576)	(99%)
City Facility-Major Maintenance Fund	54,417	13,545	(40,872)	(75%)
Roads Capital Fund	6,085,004	3,144,595	(2,940,409)	(48%)
Surface Water Utility Fund	6,476,694	2,809,956	(3,666,738)	(57%)
Wastewater Utility Fund	202,160	202,160	0	0%
Vehicle Operations and Maintenance Fund	99,668	59,668	(40,000)	(40%)
Equipment Replacement Fund	3,941,769	4,529,320	587,551	15%
Unemployment Fund	55,095	20,095	(35,000)	(64%)
Total	\$ 39,416,515	\$ 28,351,634	\$ (11,064,881)	(28%)

Explanation of Changes in Fund Balance Equal or Greater than 10%

General Fund: The 2020 ending fund balance is \$4.200 million less than the projected 2018 ending fund balance. While the 2019-2020 Proposed Biennial Budget projects a surplus totaling \$2.318 million, available fund balance totaling \$ 6,517,860 million will be used for the Operating Contingency of 1.774 million, Insurance Reserve of 0.510 million, one-time CIP support of \$1.374 million, transfers to the Revenue Stabilization Fund of 0.674 million, and one-time supplemental requests totaling \$2.186 million as detailed in the Transmittal Letter.

Street Fund: The 2020 ending fund balance is \$0.148 million less than the projected 2018 ending fund balance. A total of \$ 147,636 million is budgeted for one-time supplemental requests.

Code Abatement Fund: The 2020 ending fund balance is \$0.140 million less than the projected 2018 ending fund balance. Accumulated funds from prior years will be used for City code abatement efforts (public nuisances, dangerous buildings, etc.).

Public Art Fund: The 2020 ending fund balance is \$0.123 million less than the projected 2018 ending fund balance. As capital projects have been constructed, funds have been accumulating in this fund. Available fund balance will support continued work on several public arts projects. The 0.500 FTE Public Art Coordinator is funded 50% in the General Fund and 50% in the Public Arts Fund.

General Capital Fund: The 2020 ending fund balance is \$0.831 million less than the projected 2018 ending fund balance. Additional information can be found in the 2019-2024 Proposed Capital Improvement Plan section in this book.

City Facility – Major Maintenance Fund: The 2020 ending fund balance is \$0.041 million less than the projected 2018 ending fund balance. Additional information can be found in the 2019-2024 Proposed Capital Improvement Plan section in this book.

Roads Capital Fund: The 2020 ending fund balance is \$2.940 million less than the projected 2018 ending fund balance. Additional information can be found in the 2019-2024 Proposed Capital Improvement Plan section in this book.

This fund balance includes Vehicle License Fees, which is restricted in its use and is partly programmed for the Annual Road Surface Maintenance Program and Sidewalk Rehabilitation Program.

Surface Water Utility Fund: The 2020 ending fund balance is \$3.667 million less than the projected 2018 ending fund balance. Additional information can be found in the 2019-2024 Proposed Capital Improvement Plan section in this book. The 2018 Surface Water Master Plan identified several new capital projects as necessary to deliver the Proactive Management Strategy. These projects have been programmed in the 2019-2024 Proposed Capital Improvement Plan. It is anticipated that a bond will be issued in 2018 to provide funding for several capital projects.

Vehicle Operations Fund: The 2020 ending fund balance is \$0.040 million less than the projected 2018 ending fund balance. This fund strives to maintain a minimum balance needed to fund a \$40,000 contingency.

Equipment Replacement Fund: The 2020 ending fund balance is \$0.588 million more than the projected 2018 ending fund balance. Funds are being accumulated for the future replacement of the City's fleet.

Unemployment Fund: The 2020 ending fund balance is \$0.035 million less than the projected 2018 ending fund balance. Accumulated fund balance will be used for expenditures instead of a transfer from the General Fund as the current fund balance is equal to approximately three years of average expenditures.

MUNICIPAL DEBT

Municipal Debt Capacity

There are four types of General Obligation Debt that the City is currently authorized to use for financing purposes. They each have statutory limitations and require approval by either the City Council or City voters.

1. **General Purpose Councilmanic Debt:** The City Council may approve bond issues without voter approval up to 1.5% of the City's assessed valuation. Prior to the passage of new legislation in 1994, councilmanic debt was available for lease-purchase contracts only (RCW 35.43.200). This statutory authority can be used for any municipal purpose now, including using the entire 1.5% for bonds. Councilmanic debt must be approved by a majority of the City Council and must be repaid from existing operational revenue sources. In July of 2009, the City Council authorized the issuance of bonds totaling \$22,145,000 to purchase the Civic Center/City Hall. The bonds will be repaid over 30 years. In August of 2013, the City Council authorized the issuance of bonds totaling \$3,565,000 for the acquisition and improvements to a maintenance facility. The bonds will be repaid over 20 years. In 2018 the City Council can levy up to \$153,433,115, or 1.5%, of the City's estimated assessed value. Because the City currently has outstanding Councilmanic debt of \$21,410,000, the remaining Councilmanic Debt Capacity for 2018 is \$132,023,115.
2. **General Purpose Voted Debt:** As authorized by the Revised Code of Washington (RCW) 39.36.020(2), the public may vote to approve bond issues for general government in an amount not to exceed 2.5% of the value of all taxable property within the City. This requires a 60% vote of the City electorate and must have a voter turnout of at least 40% of the last State general election. The debt would be repaid from an increase to the City's existing property tax levy. An amount up to 2.5% of the City's assessed value can be levied or an estimated \$255,721,859 for 2018. Because the City currently has outstanding Councilmanic debt of \$21,410,000 (as noted above) and General Purpose voted debt of \$0 the remaining Voted Debt Capacity for 2018 is \$234,311,859.

The total General Purpose Voted Debt and Councilmanic Debt cannot exceed 2.5% of the City's assessed value.

Under RCW 39.36.030(4), the public may also vote to approve park facilities and utility bond issues, each of which is also limited to no more than 2.5% of the City's assessed valuation.

3. **Parks and Open Space Debt:** The City is authorized to issue debt and increase the property tax levy for acquiring or developing open space and park facilities. This requires a 60% vote of the City electorate and must have a voter turnout of at least 40% of the last State general election. Debt is repaid from the increased property tax levy. In May of 2006, Shoreline voters approved a bond levy totaling \$18,795,000 for open space acquisition and parks improvements. The bonds will be repaid over 15 years. An amount up to 2.5% of the City's estimated assessed value, less outstanding debt, can be levied or \$249,727,859 for 2018. The projected levy rate for 2018 collections is 17¢ per \$1,000 assessed valuation.
4. **Utility Purpose Debt:** The City is authorized to issue debt and increase the property tax levy for utility purposes if a utility is owned and controlled by the City. This requires a 60% vote of the City electorate and must have a voter turnout of at least 40% of the last State general election. Debt is repaid from the increased property tax levy. An amount up to 2.5% of the City's estimated assessed value can be levied \$255,721,859 for 2018.

City of Shoreline Total Debt Capacity

2018 Assessed Valuation: \$10,228,874,349

	General Purpose Debt				Parks & Open Space Debt		Utility Purpose Debt		TOTAL DEBT CAPACITY
	Legal Limit	Councilmanic (Non-voted)	Legal Limit	Voted Debt (60% of Voters)	Legal Limit	Voted Debt (60% of Voters)	Legal Limit	Voted Debt (60% of Voters)	
Total Debt Capacity	1.50%	\$153,433,115	2.50%	\$255,721,859	2.50%	\$255,721,859	2.50%	\$255,721,859	\$920,598,691
Less Councilmanic Debt		21,410,000		21,410,000		N/A		N/A	42,820,000
Less Voted Debt				0		5,994,000		0	5,994,000
Remaining Debt Capacity		\$132,023,115		\$234,311,859		\$249,727,859		\$255,721,859	\$871,784,691

Long-Term Debt

General obligation bonds have been issued for general government activities only and are being repaid from a voter-approved “excess” property tax levy, real estate excise tax and lease revenue. All principal and interest payments on the general obligation debts are recorded as expenditures in the City’s debt service funds. The City issued unlimited tax general obligation bonds in 2006 to finance the acquisition of open space and for the construction of improvements to parks and recreation facilities. The City issued limited general obligation bonds of which a portion were direct pay taxable Build America Bonds in 2009 to finance the lease pre-payment of the City’s administration building. The City issued limited general obligation bonds in 2013 to finance the purchase of and improvements to a maintenance facility.

Purpose	Maturity Range	Interest Rate	Original Amount	Outstanding 12/31/2017
Unlimited Tax General Obligation Bonds, 2006 - Parks and Open Space	2007 - 2021	3.55%-4.09%	\$18,795,000	\$5,994,000
Limited Tax General Obligation Bonds, 2009 Series A - City Hall	2010 - 2017	3.00%-4.00%	3,805,000	0
Limited Tax General Obligation Bonds, 2009 Series B (Taxable Build America Bonds-Direct Pay) - City Hall	2019 - 2039	4.69%-6.40%	18,340,000	18,340,000
Limited Tax General Obligation Bonds, 2013 - Maintenance Facility	2014 -2033	3.75%	3,565,000	3,070,000
Total			\$44,505,000	\$27,404,000

The annual debt service requirements to maturity for general obligation bonds are as follows:

Year Ending	Governmental Activities	
December 31	Principal	Interest Rate
2018	\$2,309,000	\$1,304,967
2019	2,345,000	1,254,674
2020	2,392,000	1,200,054
2021-2025	5,238,000	5,221,444
2026-2030	4,980,000	3,986,975
2031-2035	5,525,000	2,464,663
2036-2039	4,615,000	753,280
Total	\$27,404,000	\$16,186,056

Other Long Term Debt

In addition to general obligation debt, the City can utilize a number of other long-term debt instruments, including special assessment bonds and loans from the State of Washington’s Public Works Trust Fund. Special assessment bonds are used to finance public improvements that benefit a specified group of property owners, and are funded from the collection of special assessment payments from property owners. Loans from the Public Works Trust Fund (PWTF)

can be used for pre-construction and construction activities for the repair, replacement, rehabilitation, reconstruction, or improvement of eligible public works systems to meet current standards for existing users, and may include reasonable growth as part of the project.

Public Works Trust Fund Loan Debt

The City currently has two PWTF Loans, both of which are being used to fund improvements to the City's drainage facilities. These loans are the obligation of the Surface Water Fund and are backed by the surface water fees collected from property owners and are not considered in the City's general obligation debt and are not subject to the limitation of indebtedness calculation.

Ronald Bog Drainage Improvements: This public works trust fund loan was approved for a total of \$4,055,500 on June 18, 2001, but the City used only \$3,852,725. The interest rate of the loan is 0.5%. This project was located in the Ronald Bog Basin whose boundaries are Stone Ave. N, N 190th Street, 15th Ave NE, and NE 167th Street. Improvements were made to the watercourse from the Ronald Bog outlet to N 167th Street along Corliss Avenue N and near Corliss Place. This reduced the potential for flooding and high maintenance requirements of the existing system by replacing the existing pipe along the west side of Corliss Avenue N. This will eliminate the reverse grade that has resulted in silt blocking the pipe and root intrusion issues with the existing system. The fish barriers that exist in the open channel section of the storm system west of Corliss Place will be replaced with fish friendly boxes. This step will significantly reduce the potential for debris dams to build up, blocking the flow and causing flooding. A Thornton Creek Basin Plan will also be initiated to develop a model of the basin and identify additional solutions to flooding and establish a floodplain elevation for Ronald Bog.

3rd Avenue N.W. Drainage Improvements: This public works trust fund loan was approved for a total of \$1,959,500 on June 18, 2001 with an interest rate of 0.5%. This project was located between 3rd and 6th Avenues NW from NW 176th Street to Richmond Beach Road. This project constructed drainage improvements to alleviate flooding impacts to approximately twenty homes. The existing North Pond facility was expanded to mitigate for the peak flows from the new conveyance system and prevent increased erosion in downstream Boeing Creek.

Current PWTF loans outstanding at December 31, 2016 consisted of the following:

Issue Name	Amount Borrowed	Annual Installments	Final Maturity	Effective Rate	Outstanding 12/31/2017
State of WA Public Works Trust Fund Loans:					
3rd Avenue Drainage Improvements	\$1,959,500	\$114,213	2021	0.50%	\$456,852
Ronald Bog Sub Basin Improvements	3,852,725	212,262	2021	0.50%	849,046
Total	\$5,812,225	\$326,475			\$1,305,898

The annual debt service requirements to maturity for the Public Works Trust Fund Loan debt are as follows:

Year Ending December 31	Governmental Activities	
	Principal	Interest Rate
2018	\$326,475	\$5,713
2019	326,475	4,081
2020	326,475	2,449
2021	163,237	816
Total	\$1,142,662	\$13,059

Schedule of All Long Term Debt

Fund	Fund Name	Type of Debt	Issue Date	Maturity Date	Total Amount Authorized	Interest Rate	Outstanding Debt 12/31/2017	Avg Annual Debt Service
General Obligation								
Fund 201	Unltd. Tax GO Bond Fund	Parks and Open Space	12/13/2006	12/1/2021	\$18,795,000	3.55% - 4.09%	\$5,994,000	\$1,582,795
Fund 211	Ltd Tax GO Bond 2009	General Purpose Councilmanic Bonds - City Hall	8/10/2009	12/1/2039	22,145,000	3.00% - 6.4%	18,340,000	1,603,872
Fund 221	Ltd Tax GO Bond 2013	General Purpose Councilmanic Bonds - Maintenance Facility	8/21/2013	12/1/2033	3,565,000	3.75%	3,070,000	258,706
N/A	N/A	General Purpose Voter Approved Bonds	N/A	N/A	0	N/A	0	0
N/A	N/A	Utility Purpose Bonds	N/A	N/A	0	N/A	0	0
N/A	N/A	Special Assessment Bonds	N/A	N/A	0	N/A	0	0
Fund 401	Surface Water Utility Fund	Revenue Bond	12/2/2016	12/1/2031	2,000,000	2.24%	1,886,372	158,352
Total General Obligation					\$46,505,000		\$29,290,372	\$3,603,725
Public Works Trust Fund Loans								
Fund 401	Surface Water Utility Fund	3rd Avenue Drainage Improvements	6/18/2001	7/1/2021	\$1,959,500	0.50%	\$456,852	\$114,213
Fund 401	Surface Water Utility Fund	Ronald Bog Drainage Improvements	6/18/2001	7/1/2021	4,055,500	0.50%	849,046	212,261
Total Public Works Trust Fund Loans					\$6,015,000		\$1,305,898	\$326,474
Total Debt					\$52,520,000		\$30,596,270	\$3,930,199



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City Council



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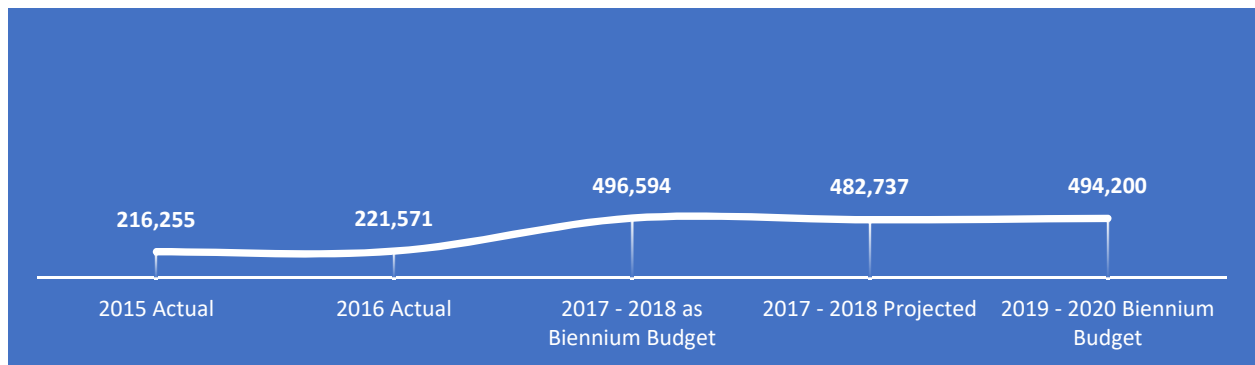
City Council 2019-20 Budget

Department Mission Statement

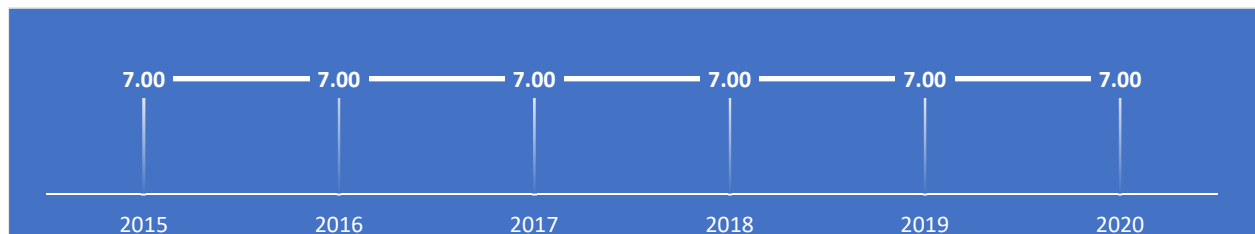
The City Council is a representative body, comprised of seven citizens elected by the community to provide leadership to the organization and community. The Council seeks to maintain a healthy, vibrant, and attractive place to live and work by adopting policies that create and support the values and vision of our community.



Expenditure Comparison



Staffing Trend



Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
City Council	7.00	7.00	7.00	7.00	7.00	7.00	0.00	0.00
Total Full-Time Equivalent Staff	7.00	7.00	7.00	7.00	7.00	7.00	0.00	0.00



City Council 2019-20 Budget

2018 – 2020 CITY COUNCIL GOALS

- Goal No. 1:** Strengthen Shoreline’s economic climate and opportunities

- Goal No. 2:** Improve Shoreline’s infrastructure to continue the delivery of highly-valued public services

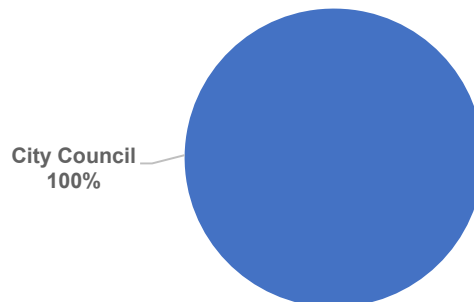
- Goal No. 3:** Continue preparation for regional mass transit in Shoreline

- Goal No. 4:** Expand the City’s focus on equity and inclusion to enhance opportunities for community engagement

- Goal No. 5:** Promote and enhance the City’s safe community and neighborhood programs and initiatives

Expenditure by Program

Expenditures by Program	2015 Actual	2016 Actual	2017 - 2018		2019 Budget	2020 Budget	2019 - 2020		Percentage Change
			Biennium Budget	Biennium Estimate			Biennium Budget	vs. 2017 - 2018 Biennium Budget	
City Council	216,255	221,571	496,594	482,737	247,100	247,100	494,200	(2,394)	(0.48%)
Total Expenditure	216,255	221,571	496,594	482,737	247,100	247,100	494,200	(2,394)	(0.48%)





City Council 2019-20 Budget

Revenue by Program

Revenues by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
City Council	0	0	0	0	0	0	0	0	0.00%
Total Operating Revenue	0	0	0	0	0	0	0	0	#DIV/0!
General Fund Subsidy	216,255	221,571	496,594	482,737	247,100	247,100	494,200	(2,394)	(0.48%)
Total Resources	216,255	221,571	496,594	482,737	247,100	247,100	494,200	(2,394)	(0.48%)

Expenditure by Fund

Expenditure By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$216,255	\$221,571	\$496,594	\$482,737	\$247,100	\$247,100	\$494,200	(\$2,394)	(0.48%)
Total Expenditure	\$216,255	\$221,571	\$496,594	\$482,737	\$247,100	\$247,100	\$494,200	(\$249,494)	(50.24%)

Revenue by Fund

Revenues By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Tota Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Fund Subsidies									
General Fund	\$216,255	\$221,571	\$496,594	\$482,737	\$247,100	\$247,100	\$494,200	(\$2,394)	(0.48%)
TOTAL RESOURCES	\$216,255	\$221,571	\$496,594	\$482,737	\$247,100	\$247,100	\$494,200	(\$2,394)	(0.48%)

Expenditure by Type

Expenditure Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Salaries & Wages	76,200	91,875	191,100	183,200	88,200	88,200	176,400	(14,700)	(7.69%)
Personnel Benefits	84,509	85,834	187,914	186,089	93,100	93,100	186,200	(1,714)	(0.91%)
Supplies	1,611	994	9,200	6,935	4,300	4,300	8,600	(600)	(6.52%)
Other Services & Charges	53,922	42,855	108,380	106,513	61,500	61,500	123,000	14,620	13.49%
Intergovernmental Services	13	13	0	0	0	0	0	0	0.00%
Total Expenditures	216,255	221,571	496,594	482,737	247,100	247,100	494,200	(2,394)	(0.48%)

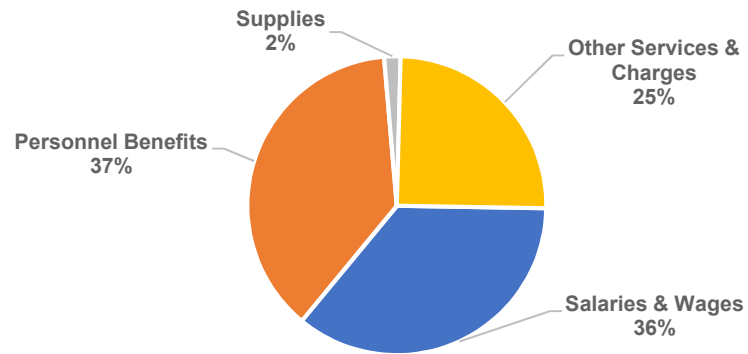
Revenue by Type

Revenue Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Fund Subsidy	\$216,255	\$221,571	\$496,594	\$482,737	\$247,100	\$247,100	\$494,200	(\$249,494)	(50.24%)
Total Resources	\$216,255	\$221,571	\$496,594	\$482,737	\$247,100	\$247,100	\$494,200	(\$249,494)	(50.24%)

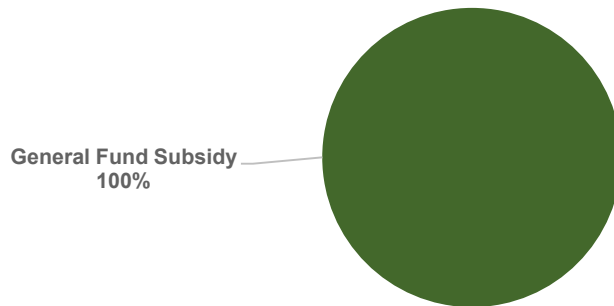


City Council 2019-20 Budget

Expenditures



Revenues





CITY COUNCIL

The City Council is a representative body, comprised of seven citizens elected by the community to provide leadership to the organization and community. The Council seeks to maintain a healthy, vibrant and attractive place to live and work by adopting policies that create and support the values and vision of our community.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of residents who believe the City is moving in the right direction	65%	61%	61%	79%	79%	79%
Percentage of residents that are very / somewhat satisfied with the overall quality of leadership of elected officials	59%	48%	48%	47%%	47%	47%
Percentage of residents rating Shoreline as an excellent / good place to live	91%	93%	93%	92%	92%	92%
Satisfaction with the overall image of the City of Shoreline	77%	77%	77%	78%	78%	78%



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City Manager's Office



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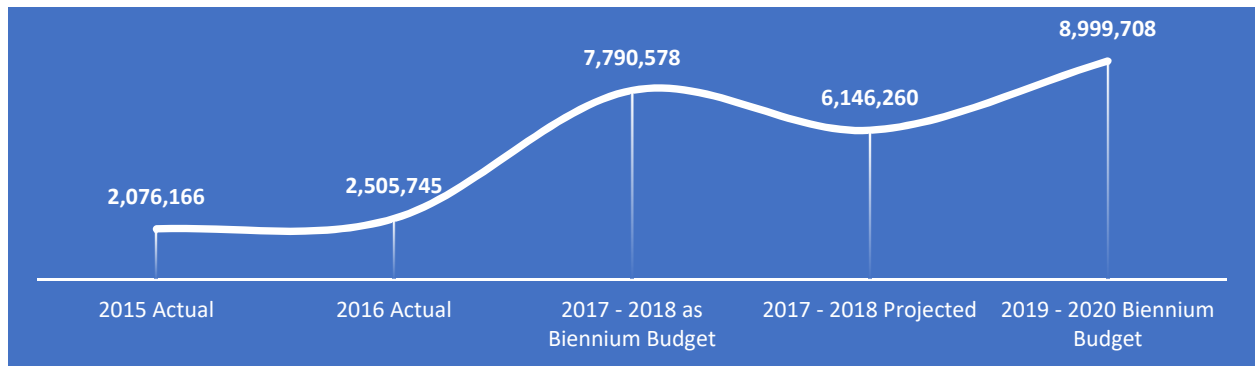
City Manager's Office 2019-20 Budget

Department Mission Statement

Implement Council goals and direction, provide organizational leadership, and ensure the delivery of efficient and effective public services.



Expenditure Comparison



Staffing Trend



Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
City Manager's Office	6.00	5.00	5.00	5.00	5.00	5.00	0.00	0.00
Light Rail Stations	0.00	4.00	4.25	5.25	4.88	3.00	(0.38)	(1.88)
City Clerks Office	4.00	4.00	4.00	4.75	4.75	4.75	0.00	0.00
Communications	0.75	1.75	2.00	2.00	2.00	2.00	0.00	0.00
Government Relations	1.25	1.25	1.00	1.00	1.00	1.00	0.00	0.00
Economic Development	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
CECRT	0.00	0.00	0.00	0.00	4.00	4.00	4.00	0.00
Total Full-Time Equivalent Staff	13.00	17.00	17.25	19.00	22.63	20.75	3.63	(1.88)



City Manager's Office 2019-20 Budget

2018 Council Goals and Work Plan Accomplishments

Goal 1: Strengthen Shoreline's economic base to maintain the public services that the community expects

- Implemented Business and Occupation (B&O) Tax in Shoreline.
- Continued to implement Community Renewal Plan for Shoreline Place.

Goal 2: Improve Shoreline's utility, transportation, and environmental infrastructure

- Completed construction of new Police Station on first floor of City Hall.
- Completed sidewalk prioritization citizen advisory process and 2018 Sidewalk Prioritization Plan.
- Placed sales and use tax measure on general election ballot for construction of new sidewalks.
- Significantly increased amount of funds available for repair and maintenance of City's sidewalk network by increasing Vehicle License Fee by \$20.
- Established Parks Funding Advisory Committee to recommend strategies to fund new community and aquatics center and make improvements to identified parks.
- Adopted 2018 Surface Water Master Plan.

Goal 3: Prepare for two Shoreline light rail stations

- Collaborated with Sound Transit on design of light rail stations, project cost reduction efforts, and completed stations/parking garages milestone design reviews.
- Partnered with Sound Transit to host In Progress 90% project design open house for public design review, provided comments on design and started review of land use permits for light rail project.
- Executed Transit Way Agreement, Funding and Intergovernmental Cooperative Agreement, and Construction Services Reimbursement Amendment with Sound Transit.
- Initiated 185th Street Corridor Study.
- Began Sound Transit Special Use Permit review.

Goal 4: Expand the City's focus on equity and inclusion to enhance opportunities for community engagement

- Collaborated with King County to select development team to construct affordable housing project on City-owned property at 198th and Aurora for individuals who are leaving homelessness or are at significant risk of being homeless.
- Continued to conduct Nurturing Trust workshops to develop and maintain working relationships with diverse and underrepresented members of Shoreline community.
- Established ADA grievance procedure and began work on ADA transition plan for City facilities.
- Added Closed Captioning service for City Council Meetings.
- Conducted City's biennial Resident Satisfaction Survey.
- Continued to implement City's Diversity and Inclusion Plan.



City Manager's Office 2019-20 Budget

Goal 5: Promote and enhance City's safe community and neighborhood initiatives

- Continued conducting on-going crime prevention meetings throughout community.
- Part 1 crimes (violent crimes) at lowest level in over a decade and 13% below five-year average.
- Continued to utilize Cross Departmental - Safe Community Team to identify and focus on safety concerns throughout City.
- Implemented new police record management system.
- Continue to implement Response Awareness Deescalation and Referral (RADAR) with focus on mental health navigation and supports.
- Began analysis with service providers to identify services and processes to connect those experiencing homelessness and/or opioid addiction with supportive services, as well as identify gaps that may exist.

2019-2020 Council Goals and Work Plan Objectives

Goal 1: Strengthen Shoreline's economic base to maintain the public services that the community expects

- Continue implementing 10-Year Financial Sustainability Plan.
- Collaborate with property owners in Aurora Square Community Renewal Area on continued implementation of projects, such as rebranding to Shoreline Place and constructing improvements to intersection at 155th and Westminster Way.

Goal 2: Improve Shoreline's utility, transportation, and environmental infrastructure

- Continue to identify funding strategies to implement City's Transportation Master Plan.
- Continue implementing PROS Plan, including exploring potential ballot measure for new community and aquatics center and identified parks improvements.
- Implement Surface Water Master Plan proactive management strategy.
- Continue implementing City's asset management system.

Goal 3: Prepare for two Shoreline light rail stations

- Continue coordinating with Sound Transit to design, evaluate, and permit City's two light rail stations and related infrastructure.
- Review and process special use and construction permits when submitted.
- Coordinate construction of Lynnwood Link Extension project in Shoreline.

Goal 4: Expand the City's focus on equity and inclusion to enhance opportunities for community engagement

- Continue implementing City's Diversity and Inclusion Program.
- Continue conducting ADA transition planning.
- Continue engaging in efforts to reduce homelessness on a regional and local level.



City Manager's Office 2019-20 Budget

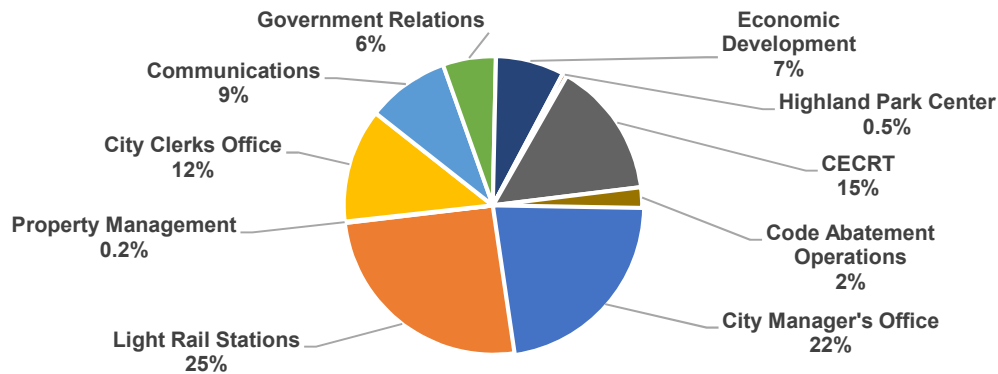
Goal 5: Promote and enhance City's safe community and neighborhood initiatives

- Conduct Crime Prevention through Environmental Design review of City park and implement recommendations.
- Continue coordinating information and resources to address crime trends.
- Continue communicating public safety and crime prevention tips through City's different communication channels.

Continue implementing Risk Analysis De-escalation and Referral (RADAR) program.

Expenditure by Program

Expenditures by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
City Manager's Office	739,318	830,514	1,945,654	1,867,365	990,267	1,025,773	2,016,040	70,386	3.62%
Light Rail Stations	0	176,904	2,690,103	1,346,239	1,370,626	918,427	2,289,053	(401,050)	(14.91%)
Property Management	7,466	8,310	14,784	14,784	7,392	7,392	14,784	0	0.00%
City Clerks Office	421,534	465,113	1,028,608	961,296	548,546	562,235	1,110,781	82,173	7.99%
Communications	287,530	361,388	778,785	766,107	383,034	423,548	806,582	27,797	3.57%
Government Relations	256,354	224,340	513,667	445,566	258,589	257,474	516,063	2,396	0.47%
Economic Development	356,375	428,791	775,117	701,152	330,873	339,340	670,213	(104,904)	(13.53%)
Highland Park Center	7,588	10,386	43,860	43,751	22,277	22,277	44,554	694	1.58%
CECRT	0	0	0	0	660,896	670,742	1,331,638	1,331,638	0.00%
Code Abatement Operations	0	0	0	0	100,000	100,000	200,000	200,000	0.00%
Total Expenditure	2,076,166	2,505,745	7,790,578	6,146,260	4,672,500	4,327,208	8,999,708	1,209,130	15.52%



Revenue by Program

Revenues by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Light Rail Stations	0	169,517	2,755,469	1,327,294	1,370,626	918,055	2,288,681	(466,788)	(16.94%)
City Clerks Office	207,515	198,798	393,000	403,122	197,325	197,325	394,650	1,650	0.42%
Economic Development	0	0	103,490	109,490	0	0	0	(103,490)	(100.00%)
Highland Park Center	75,522	57,140	117,615	117,730	59,546	59,546	119,092	1,477	1.26%
Code Abatement Operations	0	0	0	0	30,000	30,000	60,000	60,000	0.00%
Total Operating Revenue	283,037	425,455	3,369,574	1,957,636	1,657,497	1,204,926	2,862,423	(507,151)	(15.05%)
General Fund Subsidy	1,793,129	2,080,290	4,421,004	4,188,623	2,945,003	3,052,282	5,997,285	1,576,281	35.65%
Use/(Provision) of Fund Balance:	0	0	0	0	70,000	70,000	140,000	140,000	#DIV/0!
Code Abatement	0	0	0	0	70,000	70,000	140,000	140,000	0.00%
Total Resources	2,076,166	2,505,745	7,790,578	6,146,260	4,672,500	4,327,208	8,999,708	1,209,130	15.52%



City Manager's Office 2019-20 Budget

Expenditure by Fund

Expenditure By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$2,076,166	\$2,505,745	\$7,790,578	\$6,146,260	\$4,572,500	\$4,227,208	\$8,799,708	\$1,009,130	12.95%
Code Abatement	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$200,000	\$200,000	0.00%
Total Expenditure	\$2,076,166	\$2,505,745	\$7,790,578	\$6,146,260	\$4,672,500	\$4,327,208	\$8,999,708	(\$3,118,078)	(40.02%)

Revenue by Fund

Revenues By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$283,037	\$425,455	\$3,369,574	\$1,957,636	\$1,627,497	\$1,174,926	\$2,802,423	(\$567,151)	(16.83%)
Code Abatement	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$60,000	\$60,000	0.00%
Total Revenues	\$283,037	\$425,455	\$3,369,574	\$1,957,636	\$1,657,497	\$1,204,926	\$2,862,423	(\$1,712,077)	(50.81%)
Fund Subsidies									
General Fund	\$1,793,129	\$2,080,290	\$4,421,004	\$4,188,623	\$2,945,003	\$3,052,282	\$5,997,285	\$1,576,281	35.65%
Code Abatement	\$0	\$0	\$0	\$0	\$70,000	\$70,000	\$140,000	\$140,000	0.00%
TOTAL RESOURCES	\$2,076,166	\$2,505,745	\$7,790,578	\$6,146,260	\$4,672,500	\$4,327,208	\$8,999,708	\$1,209,130	15.52%

Expenditure by Type

Expenditure Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
Salaries & Wages	1,145,013	1,368,440	3,465,185	3,227,548	2,295,831	2,193,882	4,489,713	1,024,528	29.57%
Personnel Benefits	444,495	496,690	1,346,043	1,253,635	893,403	835,163	1,728,566	382,523	28.42%
Supplies	35,986	35,796	47,700	52,610	27,475	27,475	54,950	7,250	15.20%
Other Services & Charges	448,590	603,016	2,923,744	1,605,602	1,418,181	1,239,408	2,657,589	(266,155)	(9.10%)
Intergovernmental Services	1,447	1,158	7,906	6,303	1,428	1,428	2,856	(5,050)	(63.88%)
Interfund Payments for Service	635	645	0	561	36,182	29,852	66,034	66,034	0.00%
Total Expenditures	2,076,166	2,505,745	7,790,578	6,146,260	4,672,500	4,327,208	8,999,708	1,209,130	15.52%

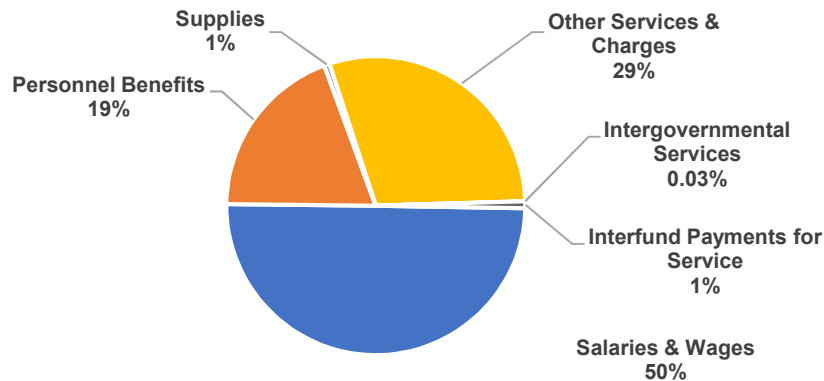
Revenue by Type

Revenue Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
Licenses & Permits	\$206,060	\$195,351	\$390,550	\$402,622	\$196,125	\$196,125	\$392,250	\$1,700	0.43%
Intergovernmental Revenues	\$0	\$169,517	\$2,858,959	\$1,436,784	\$1,370,626	\$918,055	\$2,288,681	(\$570,278)	(40.02%)
Charges for Goods and Services	\$1,454	\$3,448	\$2,400	\$500	\$1,200	\$1,200	\$2,400	\$0	0.00%
Fines and Forfeits	\$0	\$0	\$50	\$0	\$0	\$0	\$0	(\$50)	(100.00%)
Miscellaneous Revenues	\$75,522	\$57,140	\$117,615	\$117,730	\$88,996	\$88,996	\$177,992	\$60,377	51.33%
Investment Earnings	\$0	\$0	\$0	\$0	\$550	\$550	\$1,100	\$1,100	100.00%
Total Revenue	\$283,037	\$425,455	\$3,369,574	\$1,957,636	\$1,657,497	\$1,204,926	\$2,862,423	(\$1,712,077)	(50.81%)
General Fund Subsidy	\$1,793,129	\$2,080,290	\$4,421,004	\$4,188,623	\$2,945,003	\$3,052,282	\$5,997,285	(\$1,476,001)	(35.65%)
Code Abatement	\$0	\$0	\$0	\$0	\$70,000	\$70,000	\$140,000	\$70,000	0.00%
Total Resources	\$2,076,166	\$2,505,745	\$7,790,578	\$6,146,260	\$4,672,500	\$4,327,208	\$8,999,708	(\$3,118,078)	(40.02%)

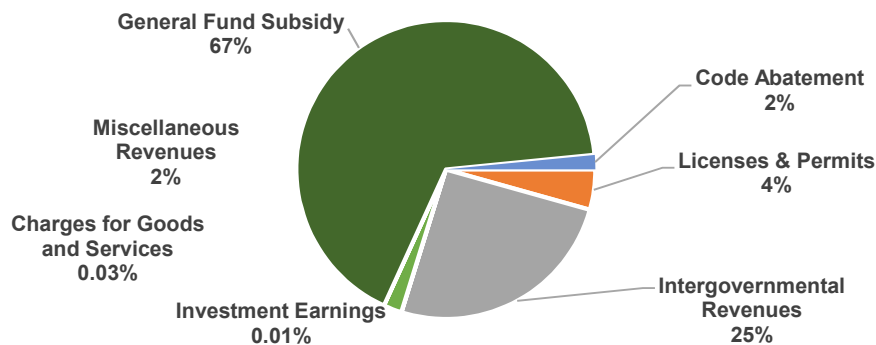


City Manager's Office 2019-20 Budget

Expenditures



Revenues



Budget Changes

Expenditures

City Manager's Office

- Removed \$50,000 in one-time and \$30,000 ongoing to fund efforts to have Shoreline attain Salmon Safe Certification.
- Added \$43,296 ongoing funding for a CMO Assistant Management Analyst Internship. This item was included in the 2018 Budget as a one-time pilot. The CMO Assistant Management Analyst is a 20-hour per week extra help position with a one-year standard length of assignment which provides professional-level staff assistance in analytical and policy development work, constituent relations, and other duties as determined by the City Manager's Office staff. The internship is intended to give the employee the experience and on the job training for higher level management responsibilities in local government. Working under the immediate supervision of the City Manager's staff, standard assignments and a work program will be developed. Duties may also require the employee to be available for evening and weekend meetings and events. This position will help support the work of the City Manager's Office and will supplement the capacity of the City Manager's Office Management Analyst, providing more capacity for the Management Analyst to perform assigned duties.
- Added \$50,000 ongoing for Continuous Improvement and Organizational Development. The City's Leadership Team developed an 18-month roadmap to advance Continuous Improvement. The City Council funded activities outlined in the plan for 2017 and 2018 that resulted in Leadership Team training, the completion of two process improvements, and a



City Manager's Office 2019-20 Budget

citywide training on tools needed to improvement engagement with process improvement efforts. The City Manager desires to continue to build on the 18-month roadmap by building capacity to lead these efforts internally in coordination and to develop an organizational development plan in coordination with the Human Resources Department and the Diversity & Inclusion Division.

Communications

- Removed \$25,000 one-time supplemental funding for web accessibility training.
- Added \$70,000 ongoing funding for translation services. As the City continues to expand its outreach and inclusion efforts to diverse communities, we anticipate the need for more translation and translator services. Creating a citywide fund for these services will allow us to better track how much we are spending, what services are used most, and what languages are most requested. This data will help us better plan our communication and outreach efforts.

Government Relations

- Added \$10,000 ongoing funding for every odd year to the state lobbyist cost longer legislative sessions.

Customer Response Team

- \$9,500 net ongoing increase for an answering service and online research. By adding the live answering service, staff can respond to what really is needed as opposed to answering every call and sifting out true City responses. This propose reduces IT costs and IT staff troubleshooting by eliminating the currently used paging service for on-call response.

The online research service will provide client contact information in a timely manner. Currently, staff can spend several hours or more trying to find contact information for a single absentee property owner. There had been an inferior service used in the past that will be eliminated. This will increase efficiency.

CITY MANAGER'S OFFICE

The City Manager's Office is accountable to the City Council for operational and financial results and organizational leadership.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percent of residents who are very / somewhat satisfied with the overall quality of services provided by the City	73%	67%	67%	69%	69%	69%
Percentage of employees who have a clear understanding of City's mission, goals, and organizational values	98%	96%	96%	96%	96%	96%
Percentage of residents that say, "I trust the City of Shoreline to spend my tax dollars responsibly."	69%	66%	66%	66%	66%	66%
Percentage of residents who are very / somewhat satisfied with the effectiveness of the City Manager and City staff	61%	50%	50%	47%%	47%	47%
<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Total average process time to respond to citizen letters or emails (calendar days)	10	10	10	7.9	10	10
Number of regular City employees per 1,000 population	2.55	2.73	3.05	3.21	3.21	3.21
Support service costs as a percentage of the City's operating expenditures	13.2%	11.4%	15.7%	16.1%	13.3%	13.7%
Program budget as a percent of the City's General Fund budget	2.09%	2.25%	2.1%	2.2%	2.1%	2.2%
Operating expenditures per capita (actual \$)	\$675	\$707	\$730	\$826	\$868	\$861
Operating expenditures per capita adjusted for inflation (2000 as base)	\$481	\$495	\$496	\$544	\$569	\$551



COMMUNICATIONS

The Communications program develops and uses two-way communication resources to deliver and elicit useful information to and from our residents and other key stakeholders.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of residents who are very / somewhat satisfied with the quality of the content on City's website	50%	50%	50%	55%	55%	55%
Percentage of residents who are very / somewhat satisfied with the quality of the City's newsletter, "CURRENTS"	73%	70%	70%	74%	74%	74%
<i>INPUT</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of visits to shorelinewa.gov	538,961	977,354	1.1 million	1.4 million	1.4 million	1.4 million
Percentage of residents who are very / somewhat satisfied with the quality of City's social media	40%	44%	44%	47%	47%	47%

ECONOMIC DEVELOPMENT: BUSINESS ATTRACTION AND RETENTION

To bring together public and private resources necessary to enhance the existing business environment in Shoreline and ensure the long-term viability of the City's economic base.

INPUT	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Number of unique visits to www.surprisedbyshoreline.com	/	2,785	2,785	2,785		
Percentage of City appraised valuation that is classified commercial	17.50%	15.49%	17.00%	17.00%	17.00%	17.00%
Sales Tax Per Capita	\$143.66	\$151.69	\$151.19	\$151.82	\$151.82	\$151.82
Total number of businesses with a City of Shoreline license located in city limits	2,604	2,079	2,740	2,740		

PUBLIC RECORDS & CITY COUNCIL MEETING MANAGEMENT

The City Clerk's Office oversees the legal and efficient operation of City Council meetings and Hearing Examiner hearings and manages the availability, protection and retention of City records to facilitate the democratic process for the citizens of Shoreline.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of external customers who rate the City Clerk's public disclosure process as very good or excellent	95%	100%	100%	100%	100%	100%
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of public records requests processed	307	322	344	350	355	360
Number of specialty business licenses issued	116	77	59	66	65	65
Number of contracts and property records, agreements processed, recorded, and / or filed	503	373	424	425	425	425



24 HOUR CUSTOMER RESPONSE TEAM

Responds to internal and external inquiries, concerns, suggestions and complaints and provide reliable resolution and follow up. Provides telephone and in-person problem resolution and follow-up.

EFFECTIVENESS	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Percentage of requests inspected within 5 working days.	95%	93%	95%	94%	94%	94%
Percentage of customer requests responded to within 24 hours	99%	99%	100%	99%	99%	99%
Percentage of external customers giving CRT services a good or excellent rating	97%	100%	66%	99%	99%	99%
Percentage of residents who are very / somewhat satisfied with enforcement of graffiti removal from private properties	49%	43%	43%	44%	44%	44%
Percentage of residents who are very / somewhat satisfied with enforcing clean-up of garbage / junk / debris on private property	43%	39%	39%	37%	37%	37%
Percentage of residents who are very / somewhat satisfied with enforcing removal of abandoned / junk autos	41%	38%	38%	38%	38%	38%
Average number of calendar days from request initiation to voluntary compliance (Strike 1 & 2)	25	30	40	40	40	40
Percentage of all code enforcement actions resolved by voluntary compliance (Strike 1&2)	95%	92%	95%	95%	95%	95%
Percent of abandoned vehicles tagged within 24 hours of notification	88%	92%	90%	90%	90%	90%



24 HOUR CUSTOMER RESPONSE TEAM

Responds to internal and external inquiries, concerns, suggestions and complaints and provide reliable resolution and follow up. Provides telephone and in-person problem resolution and follow-up.

<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Average number of service requests per FTE	635	650	650	650	650	650
Average cost per service request	\$178	\$228	\$217	\$217	\$217	\$217
Number of code enforcement actions (Strike 1&2) per FTE	292	133	145	145	145	145
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of service requests for litter / garbage	194	249	246	200	200	200
Number of service requests	1,602	1,388	1,458	1500	1500	1500
Number of code enforcement requests for action	580	399	326	400	400	400
Number of service requests for parking / abandoned vehicles	572	846	638	500	500	500
Number of service requests for vandalism / graffiti	175	131	102	150	150	150



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Community Services



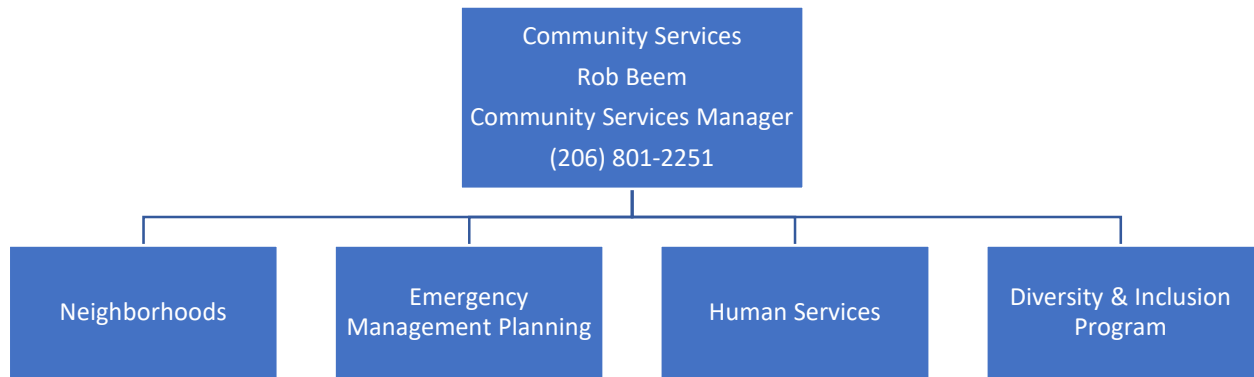
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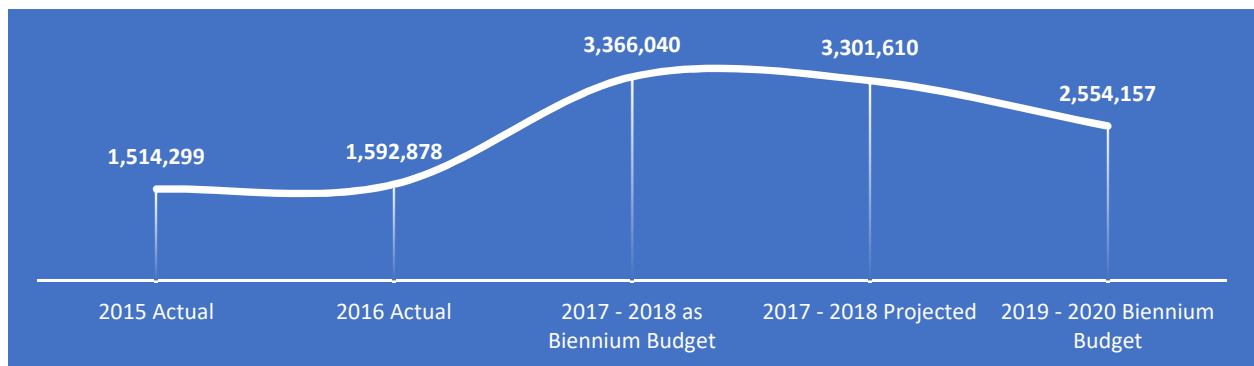
Community Services 2019-20 Budget

Department Mission Statement

The Community Services Division provides leadership, support, and direct services, which connect individuals, families, neighborhoods, businesses, and non-profit organizations with the information and resources they need to enhance the community's quality of life.



Expenditure Comparison



Staffing Trend



Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
Neighborhoods	1.29	1.29	1.29	1.29	1.29	1.29	0.00	0.00
Customer Response Team	4.13	4.13	4.13	4.13	0.00	0.00	(4.13)	0.00
Emergency Management Planning	1.79	1.79	1.79	1.80	1.80	1.80	0.00	0.00
Human Services	1.47	1.47	0.97	0.97	1.10	1.10	0.13	0.00
Diversity Inclusion Program	0.00	0.00	0.50	0.60	0.60	0.60	0.00	0.00
Total Full-Time Equivalent Staff	8.68	8.68	8.68	8.79	4.78	4.78	(4.01)	0.00



Community Services 2019-20 Budget

2018 Council Goals and Work Plan Accomplishments

Goal 3: Prepare for two Shoreline light rail stations

- Supported adoption of Fee in Lieu policy implementing City's Affordable Housing Program in light rail station subareas.

Goal 4: Enhance openness and opportunities for community engagement

- Hosted and/or sponsored (15) community trainings and/or events to support inclusion of diverse communities.
- Facilitated community meetings sponsored by neighborhood associations focused on understanding and enhancing residents' safety (Police) and vision for future (City staff) in three neighborhoods.
- Assisted neighborhood associations in Station Areas with leadership development for boards undergoing transition

Goal 5: Promote and enhance the City's safe community and neighborhood programs and initiatives

- Produced National Night Out and supported 80 neighborhood parties touching every City neighborhood
- Convened Second Shoreline CityWise Project Class of 16 members.
- Develop and present information to Council on local responses to homelessness and opioid crisis

2018 Operational Accomplishments

- Implemented standard City-wide procedures to respond to unpermitted homeless camping.
- Supported Emergency Preparedness in Neighborhoods and restarted CERT training.
- Facilitated development of bi-annual Human Services Funding Plan for Council Adoption
- Formed partnership with Lake City Partners Ending Homelessness to fund Housing Outreach Worker to engage with persons living homeless.
- Provided Foundation Diversity and Inclusion training to 168 City employees and created three (3) Diversity and Inclusion Committee staff workgroups to address internal change.

2019 – 2020 Council Goals and Work Plan Objectives

Goal 4: Enhance openness and opportunities for community engagement

- Conduct third and fourth Shoreline CityWise Project class. Establish alumni group to support graduates' continued understanding of City.
- Develop pilot project to offer small grant opportunities for groups not yet connected to City services or neighborhood associations.
- Provide all staff with training opportunities to increase competence in serving more diverse communities and community members in fair and equitable manner.
- Develop Shoreline Community Bridge pilot program for diverse, multilingual community members to increase their knowledge of City services and resources to engage other residents in inclusive and equitable ways.

Goal 5: Promote and enhance the City's safe community and neighborhood programs and initiatives

- Produce and promote National Night Out in partnership with Shoreline Police Department.

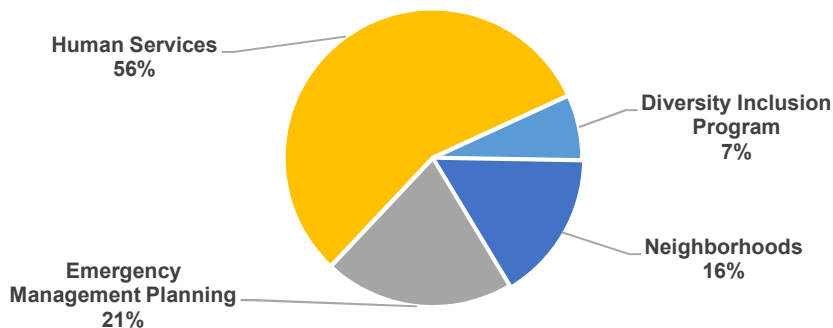


Community Services 2019-20 Budget

- Maintain Council of Neighborhood presence and outreach at Swingin' Summer Eve and Celebrate Shoreline events.
- Implement "Basic Essential Emergency Communications for Neighborhoods" BEECN, to enhance connection among neighbors and with City at times of emergency.
- Foster citizen engagement in disaster preparedness and resilience through HUBs, CERT, the Auxiliary Communications Service, and other public outreach programs.
- Provide disaster related instructional trainings and facilitate drills for staff to meet federal grant requirements and to bolster disaster preparedness.
- Prepare and adopt an updated Comprehensive Emergency Management Plan ensuring continued compliance with state and federal requirements.
- Continue to convene Safe Neighborhoods/Safe Community Staff Team.

Expenditure by Program

Expenditures by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	2019 - 2020 Biennium Budget	Percentage Change
Neighborhoods	194,897	168,945	376,468	369,498	202,218	209,276	411,494	35,026	9.30%
Customer Response Team	494,002	507,345	1,074,865	1,073,104	0	0	0	(1,074,865)	(100.00%)
Emergency Management Planning	179,869	194,198	476,200	424,425	260,632	266,612	527,244	51,044	10.72%
Human Services	645,532	722,389	1,244,142	1,243,766	700,214	733,290	1,433,504	189,362	15.22%
Diversity Inclusion Program	0	0	194,365	190,816	90,244	91,671	181,915	(12,450)	(6.41%)
Total Expenditure	1,514,299	1,592,878	3,366,040	3,301,610	1,253,308	1,300,849	2,554,157	(811,883)	(24.12%)



Revenue by Program

Revenues by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	2019 - 2020 Biennium Budget	Percentage Change
Customer Response Team	(20)	658	0	0	0	0	0	0	0.00%
Emergency Management Planning	47,546	38,338	62,479	65,165	30,897	30,000	60,897	(1,582)	(2.53%)
Human Services	181,136	184,620	368,945	369,438	160,684	161,386	322,070	(46,875)	(12.71%)
Total Operating Revenue	228,662	223,615	431,424	434,604	191,581	191,386	382,967	(48,457)	(11.23%)
General Fund Subsidy	1,285,637	1,369,262	2,934,616	2,867,006	1,061,727	1,109,463	2,171,190	(763,426)	(26.01%)
Total Resources	1,514,299	1,592,878	3,366,040	3,301,610	1,253,308	1,300,849	2,554,157	(811,883)	(24.12%)



Community Services 2019-20 Budget Expenditure by Fund

Expenditure By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	2019 - 2020 Biennium Budget	Percentage Change
General Fund	\$1,514,299	\$1,592,878	\$3,366,040	\$3,301,610	\$1,253,308	\$1,300,849	\$2,554,157	(\$811,883)	(24.12%)
Total Expenditure	\$1,514,299	\$1,592,878	\$3,366,040	\$3,301,610	\$1,253,308	\$1,300,849	\$2,554,157	(\$2,112,732)	(62.77%)

Revenue by Fund

Revenues By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	2019 - 2020 Biennium Budget	Percentage Change
General Fund	\$228,662	\$223,615	\$431,424	\$434,604	\$191,581	\$191,386	\$382,967	(\$48,457)	(11.23%)
Total Revenues	\$228,662	\$223,615	\$431,424	\$434,604	\$191,581	\$191,386	\$382,967	(\$239,843)	(55.59%)
Fund Subsidies									
General Fund	\$1,285,637	\$1,369,262	\$2,934,616	\$2,867,006	\$1,061,727	\$1,109,463	\$2,171,190	(\$763,426)	(26.01%)
TOTAL RESOURCES	\$1,514,299	\$1,592,878	\$3,366,040	\$3,301,610	\$1,253,308	\$1,300,849	\$2,554,157	(\$811,883)	(24.12%)

Expenditure by Type

Expenditure Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	2019 - 2020 Biennium Budget	Percentage Change
Salaries & Wages	650,750	664,596	1,457,558	1,440,589	421,790	437,984	859,774	(597,784)	(41.01%)
Personnel Benefits	254,568	258,539	597,808	572,107	168,011	171,332	339,343	(258,465)	(43.24%)
Supplies	20,444	23,733	60,425	54,759	26,600	26,600	53,200	(7,225)	(11.96%)
Other Services & Charges	556,332	605,754	1,154,004	1,144,026	623,847	651,873	1,275,720	121,716	10.55%
Intergovernmental Services	15,922	13,072	30,093	23,976	13,060	13,060	26,120	(3,973)	(13.20%)
Interfund Payments for Service	16,282	27,184	66,152	66,152	0	0	0	(66,152)	(100.00%)
Total Expenditures	1,514,299	1,592,878	3,366,040	3,301,610	1,253,308	1,300,849	2,554,157	(811,883)	(24.12%)

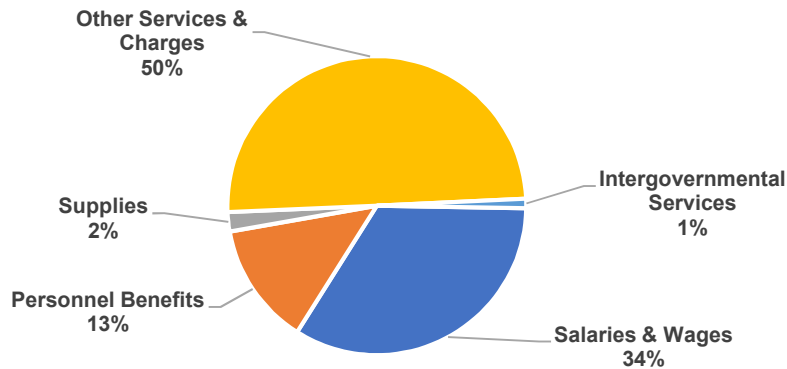
Revenue by Type

Revenue Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	2019 - 2020 Biennium Budget	Percentage Change
Intergovernmental Revenues	\$228,682	\$222,958	\$431,424	\$434,604	\$191,581	\$191,386	\$382,967	(\$48,457)	(11.23%)
Miscellaneous Revenues	-\$20	\$658	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Revenue	\$228,662	\$223,615	\$431,424	\$434,604	\$191,581	\$191,386	\$382,967	(\$239,843)	(55.59%)
General Fund Subsidy	\$1,285,637	\$1,369,262	\$2,934,616	\$2,867,006	\$1,061,727	\$1,109,463	\$2,171,190	(\$1,872,889)	(63.82%)
Total Resources	\$1,514,299	\$1,592,878	\$3,366,040	\$3,301,610	\$1,253,308	\$1,300,849	\$2,554,157	(\$2,112,732)	(62.77%)

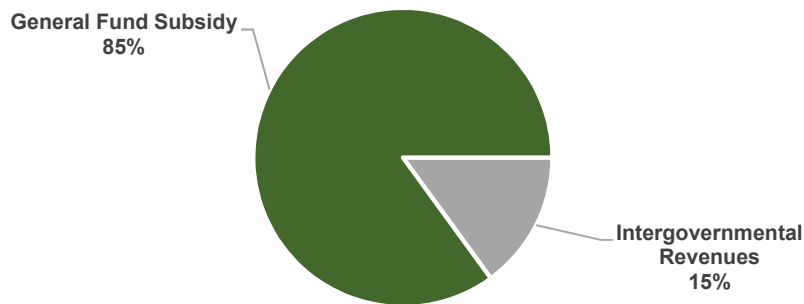


Community Services 2019-20 Budget

Expenditures



Revenues



Budget Changes

Expenditures

Neighborhoods

- Added \$8,800 one-time funding as part of the expanded outreach and engagement for a community micro-grant pilot program.

Emergency Management Planning

- Added \$18,000 one-time funding to update the Comprehensive Emergency Management Plan (CEMP). The CEMP is a federally mandated plan that guides the City's activities and roles and the roles and responsibilities of its partners in preparing for and responding to emergencies. An approved CEMP is required for the City to receive State funding under the Emergency Management Planning Grant (EMPG). The City's current CEMP expires 12/2020.

Human Services

- The 2019-20 Proposed Budget continues to increase funding for human services to reach the City Council's goal of committing 1.0% of recurring General Fund revenues to human service providers with the allocation for 2019 at 0.84% and for 2020 at 0.88%. The budget includes one-time funding of \$22,000 for a housing outreach worker to contact people living homeless either on the street, in vehicles or in Winter Shelter to



Community Services 2019-20 Budget

conduct assessments with them, to assist and connect them to essential housing and community resources and ultimately to support their moving off the street. The program will also assist Shoreline staff to better understand the scope and nature of homelessness in Shoreline and to provide a resource when staff encounter people living homeless. The program projects serving 190 individuals each year who list Shoreline as their last place of residence.

Diversity Inclusion Program

- Removed \$30,000 in one-time funding for staff to participate in a training and a series of activities designed to improve their individual and the City's capability, as a whole, to engage and support diverse community members, and to "enhance opportunities for community engagement."
- Added \$15,200 in one-time funding as part of the expanded outreach and engagement for a Diversity and Inclusion Program the Shoreline Community Bridge Pilot will provide diverse, multilingual community members with informational training sessions to increase their knowledge of City and government services, resources and opportunities to become engaged in and work with the City. Participants will have the opportunity to identify and execute a community engagement project focused on serving residents with limited English skills who are not currently able to access our more traditional community input practices such as boards, advisory committees and commissions or standard City input practices (i.e. open houses, surveys, Council meetings).



NEIGHBORHOODS

The Neighborhoods program provides support, advice and assistance to the Council of Neighborhoods and neighborhood associations to build healthy, vibrant neighborhoods.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of residents rating the condition of their neighborhoods as excellent or good	62%	67%	67%	68%	68%	68%
<i>INPUT</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of registered block parties for National Night Out	40	55	66	68	68	68
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Dollar value of projects funded through the mini-grant program	\$13,893	\$18,729	\$20,000	\$20,000	\$20,000	\$20,000
Number of neighborhood mini-grants awarded	5	6	6	6	6	6



HUMAN SERVICES: SUPPORT FOR SOCIAL AGENCIES

Human Services fosters the development of an effective and accessible system of human services to meet the needs of Shoreline residents.

<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of General Fund recurring revenues contributed to human services agencies	0.71%	0.68%	0.75%	0.80%	0.85%	0.90%
<i>INPUT</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Total loan value of major home repairs	\$42,142	\$7,993	\$50,000	\$37,000	\$37,000	\$37,000



DIVERSITY AND INCLUSION

The Diversity and Inclusion Program provides Shoreline community and City staff information and support to foster connections and promote equitable access to local resources and services.

WORKLOAD	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Number of meetings of staff work group and trainings convened to increase internal capacity to support services for diverse communities.	/	3	16	18	15	15
Number of multilingual resources specifically developed and / or supported to address needs of diverse communities.	/	0	0	1	1	1
Number of events and programs for diverse communities supported	/	6	12	12	12	12



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Administrative Services



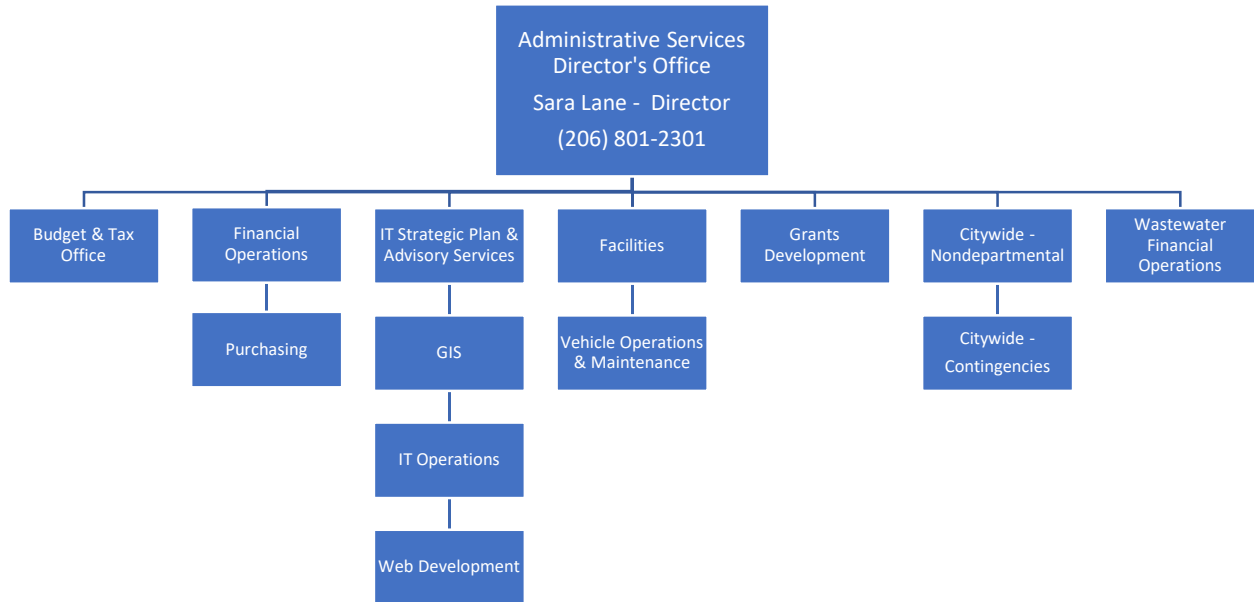
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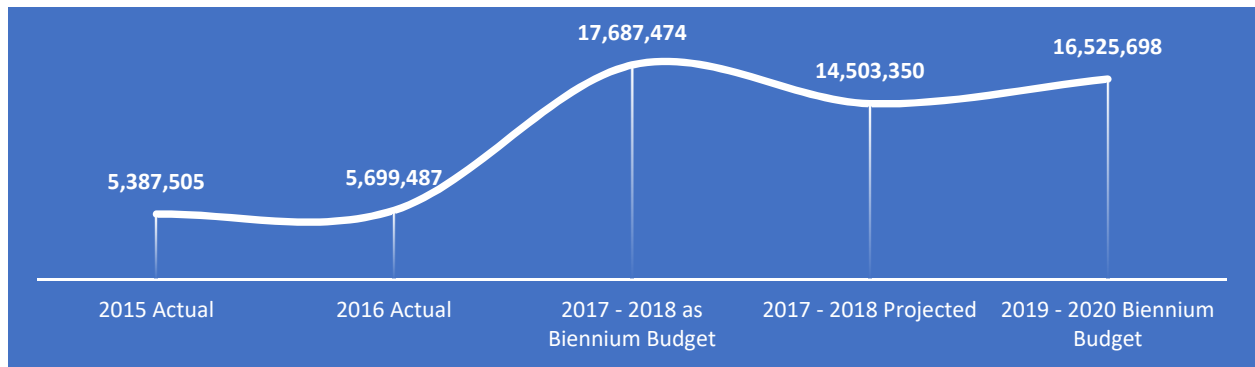
Administrative Services 2019-20 Budget

Department Mission Statement

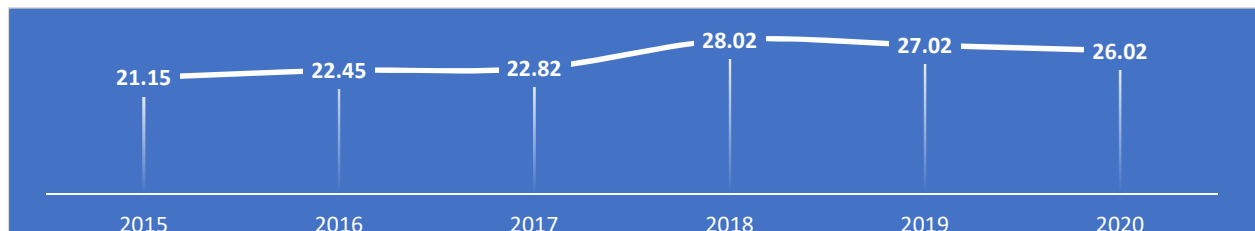
Provide financial, technical, fleet and facility services to support the City's mission and goals.



Expenditure Comparison



Staffing Trend





Administrative Services 2019-20 Budget

Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
Budget & Tax Office	2.50	2.50	2.00	4.00	3.00	3.00	(1.00)	0.00
Financial Operations	4.13	4.13	5.00	5.70	5.70	4.70	0.00	(1.00)
Purchasing	1.84	1.84	1.00	1.00	1.00	1.00	0.00	0.00
Administrative Services Director's Office	2.00	2.00	2.20	2.20	2.20	2.20	0.00	0.00
IT Strategic Plan	0.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Geographical Information Services	0.70	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Information Technology Operations	4.00	4.00	4.00	6.50	6.50	6.50	0.00	0.00
Web Development	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Facilities	3.91	3.81	2.65	2.65	2.65	2.65	0.00	0.00
Grant Research & Development	0.70	0.70	0.70	0.70	0.70	0.70	0.00	0.00
Vehicle Operations/Maintenance	0.25	0.35	2.15	2.15	2.15	2.15	0.00	0.00
Capital Projects	0.12	0.12	0.12	0.12	0.12	0.12	0.00	0.00
Total Full-Time Equivalent Staff	21.15	22.45	22.82	28.02	27.02	26.02	(1.00)	(1.00)

2018 Council Goals and Work Plan Accomplishments

Goal 1: Strengthen Shoreline's economic climate and opportunities

- Completed implementation of new permitting system, piloted electronic plan review and online permit payments and submission for some permit types.
- Continued implementation of City's 10-year Financial Sustainability Plan (10 YFSP)
 - Implementation of business and occupation tax.
 - Identified potential replacement source to replace General Fund contribution to Roads Capital Fund.

Goal 2: Improve Shoreline's Infrastructure to continue the delivery of highly valued public service

- Continued performing major maintenance to extend life of Shoreline Pool.
- Supported project management and executed multiple staff moves for Police at City Hall project.
- Stabilized wastewater operations at City Hall.
- Continued optimization of Cityworks for all City users.
- Supported City's Sidewalk Advisory Committee and City Council in evaluating funding options for sidewalk repair and pedestrian system plan expansion.
- Supported analysis of options for funding City's Parks, Recreation and Open Space Plan, including construction and operation of new community and aquatics center.
- Supported development of Shoreline Transportation Benefit District sales and use tax ballot measure.
- Continued development of long range facilities maintenance plan.

Goal 3: Continue preparation for regional mass transit in Shoreline

- Supported implementation of cost sharing agreement with Sound Transit.

Goal 4: Expand the City's focus on equity and inclusion to enhance opportunities for community engagement

- Supported communications on update of City's website.

2018 Operational Accomplishments

- Evaluated and implemented biennial budgeting.
- Completed business process reviews and improvements as part of major upgrade of City's financial and human resources operating system.



Administrative Services 2019-20 Budget

- Implemented network improvements, reducing risks and costs and improving efficiency.
- Upgraded City's phone system, desktop operating system, and migrated cellular phone providers.
- Assessed Technology and Technology Training needs of all staff.

2019-2020 Council Goals and Work Plan Objectives

Goal 1: Strengthen Shoreline's economic climate and opportunities

- Continue monitoring City's 10-year Financial Sustainability Plan (10 YFSP) and evaluate additional opportunities to improve long term fiscal sustainability.
 - Support business process improvements through optimization of City's enterprise systems for asset management, permitting, Parks & Recreation, finance operations, and human resources.
 - Stabilize Business License and Business & Occupation Tax administration/collection processes and develop audit program.

Goal 2: Improve Shoreline's Infrastructure to continue the delivery of highly valued public service

- Support funding analysis for enhanced sidewalk repair and expansion programs.
- Support planning, design, and analysis of options for funding City's Parks, Recreation and Open Space Plan, including construction and operation of new community and aquatic center.
- Support Community and Aquatics Center Funding Advisory Committee.
- Support stabilization of Police operations at City Hall.
- Complete long-range facilities maintenance plan.
- Continue to support and implement improvements to City's asset management program.
- Continue to perform pool maintenance necessary to extend life of Shoreline Pool.
- Support full assumption of Ronald Wastewater District.
- Execute major maintenance plans.

Goal 3: Continue preparation for regional mass transit in Shoreline

- Support evaluation of operational impacts of light rail stations on City.

Goal 4: Expand the City's focus on equity and inclusion to enhance opportunities for community engagement

- Implement technology tools to enhance customer engagement.

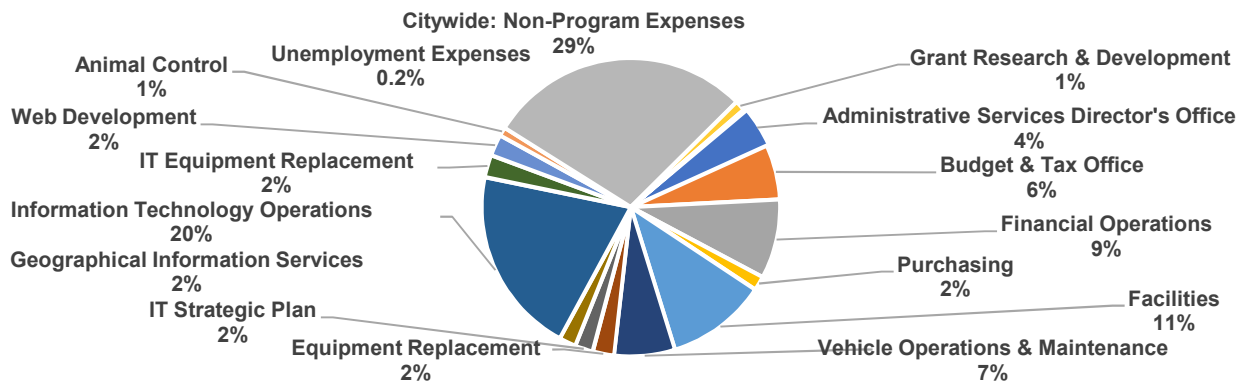
2019-2020 Operational Objectives

- Evaluate opportunities for performance or outcome-based budgeting.
- Implement staff technology training program.
- Evaluate and begin to implement business intelligence tools to support data driven decision making.



Administrative Services 2019-20 Budget Expenditure by Program

Expenditures by Program	2015	2016	2017 - 2018	2017 - 2018	2019	2020	2019 - 2020	2019 - 2020	Percentage Change
	Actual	Actual	Biennium Budget	Biennium Estimate	Budget	Budget	Biennium Budget	vs. 2017 - 2018 Biennium Budget	
Administrative Services Director's Office	263,405	320,104	683,905	689,363	255,335	362,051	717,386	33,481	4.90%
Budget & Tax Office	266,446	222,176	1,075,310	903,668	482,558	499,662	982,217	(93,093)	(8.66%)
Financial Operations	483,662	519,965	1,399,379	1,420,173	760,663	660,367	1,421,050	21,671	1.55%
Purchasing	165,468	156,757	241,027	235,769	136,453	128,454	254,907	(3,880)	5.76%
Facilities	766,749	904,861	1,683,430	1,859,305	901,254	901,055	1,802,309	116,879	7.08%
North Maintenance Facility	410	1,639	0	4,065	0	0	0	0	0.00%
Vehicle Operations & Maintenance	186,360	185,543	1,225,425	1,122,556	542,145	546,402	1,088,547	(136,878)	(11.17%)
Equipment Replacement	116,269	162,346	1,032,953	690,822	104,116	278,673	382,989	(648,964)	(62.92%)
IT Strategic Plan	295,245	617,804	1,633,593	1,346,539	168,812	154,639	323,451	(1,510,142)	(82.36%)
Geographical Information Services	225,521	216,695	376,804	343,217	173,523	128,785	302,306	(74,496)	(19.77%)
Information Technology Operations	1,094,147	1,056,824	2,524,699	2,751,846	1,548,462	1,710,162	3,358,624	533,925	18.90%
IT Equipment Replacement	156,463	109,606	270,000	177,638	243,092	158,799	401,698	(31,866)	48.85%
Web Development	170,652	209,983	451,781	436,567	188,553	194,832	383,365	(68,396)	(15.14%)
Animal Control	52,468	36,434	139,414	96,168	70,662	78,662	157,324	17,310	12.85%
Citywide Non-Program Expenses	1,046,129	872,779	4,234,314	2,224,880	2,361,083	2,363,266	4,724,349	490,056	11.57%
Grant Research & Development	70,914	66,673	160,440	176,569	94,064	95,902	189,966	9,526	5.28%
Unemployment Expenses	1,156	2,300	35,000	21,366	17,300	17,500	35,000	0	0.00%
Total Expenditure	5,387,505	5,699,487	17,687,474	14,503,350	8,246,272	8,279,426	16,525,898	(1,161,778)	(6.57%)



Revenue by Program

Revenues By Program	2015	2016	2017 - 2018	2017 - 2018	2019	2020	2019 - 2020	2019 - 2020	Percentage Change
	Actual	Actual	Biennium Budget	Biennium Estimate	Budget	Budget	Biennium Budget	vs. 2017 - 2018 Biennium Budget	
Financial Operations	5,189	1,350	2,570	1,287	385	385	770	(1,800)	(70.04%)
Facilities	0	8,291	10,000	9,653	5,000	5,000	10,000	0	0.00%
North Maintenance Facility	119,066	119,491	238,172	238,172	119,066	119,066	238,172	0	0.00%
Vehicle Operations & Maintenance	220,501	257,665	941,909	964,107	522,145	526,402	1,048,547	106,638	11.32%
Equipment Replacement	329,291	503,993	1,019,437	1,120,626	500,167	470,373	970,540	(47,697)	(4.70%)
IT Strategic Plan	0	0	34,664	0	0	0	0	(94,664)	(100.00%)
Web Development	144	0	3,652	1,826	1,826	1,826	3,652	0	0.00%
Citywide Non-Program Expenses	18,715	13,702	262,457	86,411	110,000	110,000	220,000	(42,457)	(16.18%)
Unemployment Expenses	134	384	0	629	0	0	0	0	0.00%
Total Operating Revenue	693,061	1,002,875	2,571,881	2,412,710	1,258,609	1,233,072	2,491,681	(80,180)	(3.12%)
General Fund Subsidy	\$4,940,586	\$5,188,465	\$14,782,581	\$12,330,729	\$7,346,214	\$7,200,354	\$14,546,568	(236,013)	(1.60%)
Use/(Provision) of Fund Balance	(246,142)	(491,854)	576,816	(240,088)	(358,551)	(154,000)	(512,551)	(1,009,367)	(108.86%)
Vehicle Operations & Maintenance	(34,141)	(72,122)	283,516	168,848	20,000	20,000	40,000	(243,516)	(85.89%)
Equipment Replacement	(213,022)	(421,647)	258,300	(429,704)	(396,051)	(191,500)	(587,551)	(645,851)	(327.47%)
Unemployment Expenses	1,021	1,915	35,000	20,767	17,500	17,500	35,000	0	0.00%
Total Resources	5,387,505	5,699,487	17,931,258	14,503,350	8,246,272	8,279,426	16,525,898	(1,405,560)	(7.84%)



Administrative Services 2019-20 Budget Expenditure by Fund

Expenditure By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$5,083,720	\$5,329,299	\$15,394,066	\$12,668,077	\$7,582,511	\$7,436,651	\$15,019,162	(\$174,934)	(2.44%)
Vehicle Operations & Maintenance	\$186,380	\$185,543	\$1,225,425	\$1,122,956	\$542,145	\$546,402	\$1,088,547	(\$136,878)	(11.17%)
Equipment Replacement	\$116,269	\$182,346	\$1,032,953	\$690,922	\$104,116	\$278,873	\$382,989	(\$649,964)	(62.92%)
Unemployment Expenses	\$1,156	\$2,300	\$35,000	\$21,386	\$17,500	\$17,500	\$35,000	\$0	0.00%
Total Expenditure	\$5,387,505	\$5,699,487	\$17,687,474	\$14,503,350	\$8,246,272	\$8,279,426	\$16,525,698	(\$9,441,202)	(53.38%)

Revenue by Fund

Revenues By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$143,134	\$140,034	\$611,815	\$337,348	\$236,297	\$236,297	\$472,584	(\$138,921)	(22.72%)
Vehicle Operations/Maint	\$220,501	\$257,865	\$941,909	\$954,107	\$522,145	\$526,402	\$1,048,547	\$106,638	11.32%
Equipment Replacer/Deprec Fund	\$329,291	\$603,993	\$1,018,437	\$1,120,626	\$500,167	\$470,373	\$870,540	(\$47,897)	(4.70%)
Unemployment Fund	\$154	\$384	\$0	\$629	\$0	\$0	\$0	\$0	0.00%
Total Revenues	\$693,061	\$1,002,875	\$2,571,861	\$2,412,710	\$1,258,609	\$1,233,072	\$2,491,681	(\$1,313,252)	(51.06%)
Fund Subsidies									
General Fund	\$4,940,586	\$5,188,465	\$14,782,581	\$12,330,729	\$7,348,214	\$7,200,354	\$14,548,568	(\$236,013)	(1.60%)
Vehicle Operations & Maintenance	-\$34,141	-\$72,122	283,516	\$168,848	\$20,000	\$20,000	\$40,000	(\$243,516)	(85.89%)
Equipment Replacement	-\$213,022	-\$421,647	268,300	-\$429,704	-\$396,051	-\$191,500	-\$587,551	(\$845,851)	(327.47%)
Unemployment Expenses	\$1,021	\$1,915	\$5,000	\$20,767	\$17,500	\$17,500	\$35,000	\$0	0.00%
TOTAL RESOURCES	\$5,387,505	\$5,699,487	\$17,831,258	\$14,503,350	\$8,246,272	\$8,279,426	\$16,525,698	(\$1,405,560)	(7.84%)

Expenditure by Type

Expenditure Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Salaries & Wages	1,763,587	1,869,821	4,744,511	4,553,968	2,546,207	2,535,127	5,081,334	336,823	7.10%
Personnel Benefits	839,388	849,672	1,716,785	1,656,307	948,021	933,229	1,879,250	162,465	9.48%
Supplies	360,144	614,942	1,469,989	1,385,907	571,937	456,406	1,027,343	(466,646)	(30.77%)
Other Services & Charges	1,908,218	1,958,514	5,518,279	5,093,814	2,155,660	2,176,030	4,331,688	(1,186,591)	(21.90%)
Intergovernmental Services	284,744	311,737	619,987	792,409	387,218	387,316	734,632	117,645	19.07%
Capital Outlays	311,058	90,723	1,022,777	462,962	70,518	235,475	305,993	(716,784)	(70.08%)
Debt Service - Interest	410	1,639	0	4,085	0	0	0	0	0.00%
Interfund Payments for Service	134,954	202,439	2,584,146	562,840	1,588,623	1,578,835	3,165,458	581,312	22.50%
Total Expenditures	5,387,505	5,699,487	17,687,474	14,503,350	8,246,272	8,279,426	16,525,698	(1,161,776)	(6.57%)

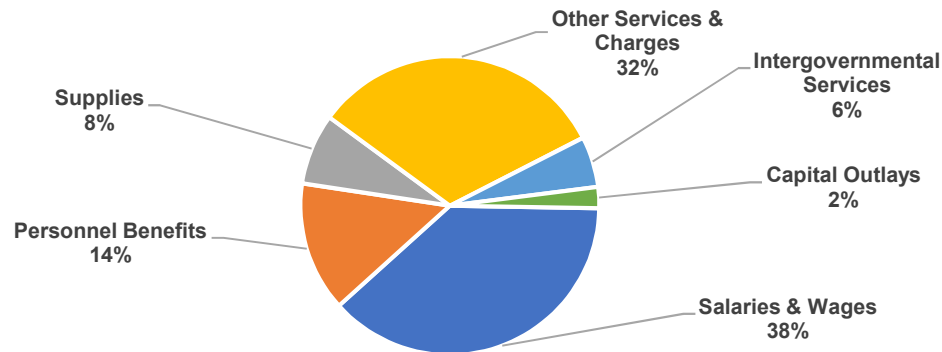
Revenue by Type

Revenue Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Intergovernmental Revenues	\$3,004	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Charges for Goods and Services	\$512,174	\$754,165	\$1,807,735	\$1,794,688	\$1,011,638	\$981,351	\$1,992,989	\$185,254	10.25%
Miscellaneous Revenues	\$138,188	\$139,484	\$461,042	\$234,622	\$234,471	\$234,471	\$468,942	\$7,100	1.54%
Other Income	\$0	\$70,000	\$5,700	\$68,669	\$4,500	\$9,250	\$13,750	\$8,050	141.23%
Other Financing Sources	\$23,571	\$21,400	\$286,584	\$163,348	\$0	\$0	\$0	(\$286,584)	(100.00%)
Investment Earnings	\$16,126	\$16,946	\$15,000	\$31,463	\$0,000	\$0,000	\$16,000	\$0	0.00%
Total Revenue	\$693,061	\$1,002,875	\$2,571,861	\$2,412,710	\$1,258,609	\$1,233,072	\$2,491,681	(\$1,313,252)	(51.06%)
General Fund Subsidy	\$4,940,586	\$5,188,465	\$14,782,581	\$12,330,729	\$7,348,214	\$7,200,354	\$14,548,568	(\$7,436,367)	(50.30%)
Vehicle Operations & Maintenance	-\$34,141	-\$72,122	283,516	\$168,848	\$20,000	\$20,000	\$40,000	(\$263,516)	(82.95%)
Equipment Replacement	-\$213,022	-\$421,647	\$14,516	-\$429,704	-\$396,051	-\$191,500	-\$587,551	(\$410,567)	(282.31%)
Unemployment Expenses	\$1,021	\$1,915	\$5,000	\$20,767	\$17,500	\$17,500	\$35,000	(\$17,500)	(50.00%)
Total Resources	\$5,387,505	\$5,699,487	\$17,687,474	\$14,503,350	\$8,246,272	\$8,279,426	\$16,525,698	(\$9,441,202)	(53.38%)

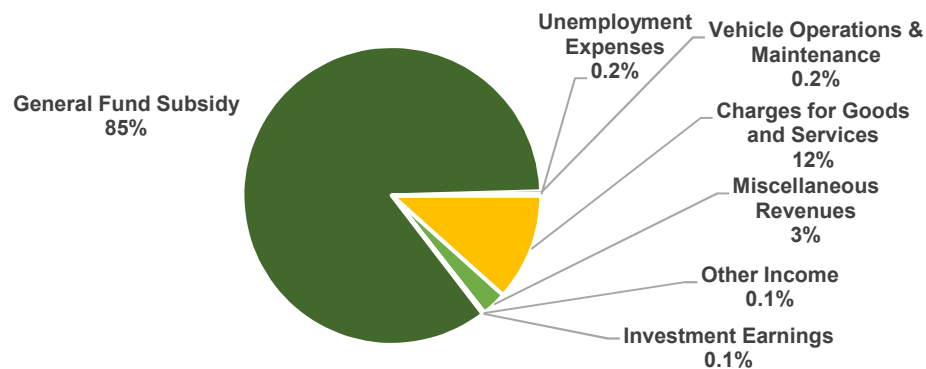


Administrative Services 2019-20 Budget

Expenditures



Revenues



Budget Changes

Expenditures

Reclassification of Vacant Position:

- Staff has reviewed capacity that came with the transfer of Ronald Wastewater District (RWD) staff in 2017. The incumbent filling the RWD General and Accounting Manager assumed the responsibilities formerly performed by the City's vacant Finance Manager. In 2018, the vacant Finance Manager position was budgeted as a Management Analyst in the Budget & Tax Office as a placeholder until the actual work load and organizational needs could be further evaluated. The City's current Information Technology (IT) Project Manager is a term-limited position through early 2019. The reality is that there is a need for an IT Project Manager to successfully implement the City's Strategic Technology Plan. As such, the City Manager is recommending that the IT Project Manager become an on-going position and fill the vacant FTE slot of the Management Analyst. In essence, there would be no increase in FTE, but a reclassification of the position is proposed as part of the 2019-20 Proposed Budget. The FTE position was shifted from Budget and Tax to IT Operations. Because the Project Manager position was limited-term expiring at the end of 2018 you don't see an increase in the FTE in IT Operations for 2019.

Finance Operations:

- Financial System Replacement Backfill – 1.00 FTE Staff Accountant* (Term-Limited through 12/31/2019; General Fund: \$110,414): This creates a limited term position for a limited term employee who has been under filling the Finance Manager vacancy. With



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the transition of Ronald staff the Finance Manager position will be filled and a limited term position is necessary to continue this important back fill function for the remainder of the implementation of One Solution and associated process improvements. The work in 2018 will focus on backfill support to Accounting and Budget staff during the implementation of the Financial and Human Resources system (e.g., routine operations, business process improvements, system configuration and testing, etc.). The position is anticipated to be necessary through the system stabilization period. The costs for this position are fully supported within the existing project budget funded with the use of General Fund fund balance.

IT Strategic Plan:

- Removed \$10,000 one-time funding for telephone system upgrade.
- Removed \$30,000 one-time funding for defining requirements for CIP Project Management Tool.
- Included \$17,000 one-time funding and \$3,400 ongoing in IT Operations for to implement a case management system for the City Attorney. The case management software program that will provide a much needed comprehensive system for managing our unique challenges related to document management for litigation, as well as subject matter advice tracking, including time tracking, to provide an increase in the level of services provided by the City Attorney's Office.

IT – GIS:

- Removed \$15,000 in one-time funding for Cityworks Asset Backlog.
- Included \$50,000 in one-time funding in 2019 for professional services for aerial photography to support accurate GIS data. Current digital aerial photography and mapping provide the backbone of essential GIS layers for the City's geographic information system (GIS). This geographic data supports many of the City's business needs including traffic engineering, parks and open space planning, long range planning, surface water management and code enforcement. The high resolution imagery produced by this project will provide the sharpest resolution imagery technology available to enable mapping of manholes, catch basins, and signs, at a time when the City renews its asset management effort.

IT- Operations:

- Removed \$24,475 in one-time funding for installation of cellular boosters in 37 City vehicles.
- Removed \$7,650 in one-time funding for IT equipment needs for new proposed positions (i.e. PW Maintenance Worker II, Construction Inspector, Combination Inspector).
- Included \$14,700 in one-time funding for new staff computer needs and 40" monitors for electronic plan review.
- Included \$55,915 ongoing and \$9,925 one-time to provide required software to support GIS, engineering design, and electronic plan review. The City has increased engineering staff, and those new staff have greater knowledge and ability to leverage advanced engineering tools and substantially reduce engineering design costs. Additionally, the City is incorporating electronic plan review, which requires more staff to have the tools used for such review.
- Included \$1,910 in one-time funding for one-time purchase of Halogen licenses.
- Included \$5,500 in ongoing funding for electronic signature software.
- Included \$10,600 ongoing for travel expenses for enterprise application annual user conferences. The vendors of the City's Enterprise applications (Financial, Permitting, Asset Management, SharePoint) offer annual conferences where major enhancements



Administrative Services 2019-20 Budget

are announced and senior officers are available for 1:1 meetings with customers. IT was able to attend these conferences over the past two years as a part of the projects that funded new application implementation. These projects will be complete in 2019. While the City is generally offered free or reduced conference fees, travel costs remain the responsibility of the City. Attendance at the conference ensures that the City is aware of upcoming changes, made aware of new functionality, and allows us to hear how other organizations are leveraging the application.

- Included \$4,800 ongoing for lease copier for Street staff at Hamlin. With the implementation of Cityworks, the need to copy, scan and print has become a requirement, not a 'nice to have'. IT has placed an old printer in the Streets facility to fill this need until an appropriate device could be funded during a normal budget cycle.
- Included \$35,000 one-time funding to assess the effectiveness of the SharePoint Records Center and if that functionality is found lacking, fund a formal selection process for a more complete records management solution. Many municipalities have not found SharePoint to be a sufficiently robust tool to manage records, and have purchased companion tools that integrate with SharePoint to satisfy that need. Should the City determine that the SharePoint records center is not sufficient to fulfill the City's operational needs in this area, it is proposed that a formal analysis be completed and a companion product be selected to fill the operational gap.

IT Equipment Replacement

- Included \$10,000 one-time funding for replacing aging servers and disk shelf. The City's core servers are seven years old and need to be replaced to ensure appropriate reliability for the City's technical infrastructure. There is currently sufficient budget for this replacement. However, IT was informed by our support vendor that a shelf of disk storage was running out of support in 2018. Both need to be replaced in order to ensure stability and operability of the technical infrastructure.
- Included \$66,728 one-time funding to replace all laptops, desktops, and workstations that are over five years old. The number of computers has increased over the past five years, resulting in more computers to replace. The 'bubble' in 2019 is due to delaying the purchase of equipment in 2013 to early 2014 to ease the transition of Windows XP to Windows 7 (new build versus re-build).

Facilities:

- *Included Fleet & Facilities Maintenance Worker Extra Help* (\$30,000 ongoing and \$10,000 one-time in 2019). The addition of Extra Help/seasonal support beginning in 2019 will enable Facilities regular staff to return to desired service levels to respond to and maintain City assets for compliance with safety and efficiency standards. Extra Help support will eliminate the growing backlog of work orders and services requests, thereby allowing staff to respond to issues in a timely manner and maintain support to projects and programs with facility implications. Additionally it will allow staff to fully evaluate the ongoing impact of supporting additional vehicles, facility square footage and special events. The cost of the extra help is funded by 70% General Fund and the remaining is determined by the proportional share of vehicle maintenance between all funds.

Citywide-Contingencies:

- Removed \$130,000 one-time contingency for needs that are not fully defined including the Parks extra help needs analysis.
- Included \$207,251 of one-time funding for estimated 2017 COLA for KCSO Police Service Contract.



Administrative Services 2019-20 Budget

Citywide Non-Departmental:

- Included \$35,000 of one-time funding for known retirement payouts in 2019. ASD has two employees who have announced their planned retirement in 2019. The estimated payout for the two employees combined is \$35,000.
- \$16,000 ongoing funding to secure competitively-bid federal lobbying services, which are likely to be more expensive now that five years ago, when last RFP was issued. The current contract for federal lobbyist services expires December 31, 2018. A new contract, anticipated to be a one-year contract with options to renew for a total of five years, will be bid out later in 2018.
- \$8,000 ongoing funding to secure competitively-bid state lobbying services, which are likely to be more expensive now that five years ago, when last RFP was issued. The current contract for the state lobbyist services expires December 31, 2018. A new contract, anticipated to be a one-year contract with options to renew for a total of five years, will be bid out later in 2018.
- \$86,000 one-time funding for the completion of facility repairs and maintenance work requests. The majority of work is intended for the Shoreline City Hall, Swimming Pool, and the Spartan and Richmond Highlands Recreation Centers. As facilities age and with continued customer activities, repairs and maintenance funds are requested for safe and efficient operation of these facilities.
- \$100,000 ongoing funding for a contingency for Planning and Community Development for permit review, plan review, and inspections.
- \$200,000 ongoing funding for a contingency for Planning and Community Development for expedited permit review. Expedited review for structural, non-structural, zoning, civil and fire reviews is fully revenue backed. Expedited review allows the permit applications to be reviewed without waiting for staff resources to become available by using on-call consultants or overtime. On average, six applicants ask for expedited review for complex single-family and small commercial permits annually, which has equated to approximately \$20,000 in additional permit review fees.
The intent of this request is to grow this revenue backed resource by securing budget authority to provide expedited permitting for larger commercial projects. This would allow the City to offer multi-family, mixed-use and other commercial projects the opportunity to purchase more predictable and shorter turn-around times, while not impacting those customers that have chosen the normal path. Sending some applications to consultants may also have the effect of reducing the timelines for the projects that are submitted using the normal process due to reducing the overall permit application volume being reviewed by City staff.
- \$30,000 ongoing funding to provide on-call support of development review. With the increased level of development review, there is an on-going need to utilize consultants to provide development review support to meet level of service goals for plan review. Professional services have been utilized over the last several years to provide extra capacity to support staff.

Vehicle Operations & Maintenance:

Please note that all costs within the Vehicle Operations and Maintenance are charged to contributable funds depending on their proportional share of vehicle operations and maintenance burden.

- \$9,000 ongoing and \$3,000 one-time funding for extra help.
- \$22,025 ongoing funding for fuel for all new vehicles and equipment added in the Proposed 2019-20 Budget.
- \$29,200 ongoing funding for repairs and maintenance for all new vehicles added in the Proposed 2019-20 Budget.



ADMINISTRATIVE SERVICES DIRECTOR'S OFFICE

Administration Services Administration is responsible for the overall leadership and management of the department. The division focuses on process and policy development and provides general administrative support to all Administrative Services divisions.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Received a clean audit opinion the financial statements	YES	YES	YES	YES	YES	YES
<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Bond Rating - S&P	AA+	AA+	AA+	AA+	AA+	AA+



FINANCIAL PLANNING AND ACCOUNTING SERVICES

This program provides financial analysis, financial reporting, accounting services, and financial planning to support City departments making fiscal and organizational decisions resulting in the optimization of City resources.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Actual operating revenue collections compared to projected revenues	100.7%	101.2%	97.9%	100.0%	100.0%	100.0%
Basis points in which investment returns exceed the City's benchmark	86	65	22	-30	-30	-30



PURCHASING SERVICES

Purchasing Services provide City departments with the resources to obtain goods and services while complying with applicable Federal, State, and City regulations.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of awards and solicitations made without protest	100%	91%	96%	95%	95%	95%
<i>INPUT</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of solicitations	34	22	25	25	30	30



GEOGRAPHICAL INFORMATION SYSTEMS

Geographical Information Systems manages enterprise wide data so that it is readily available to City departments to support their decision-making and planning processes.

INPUT	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Number of interactive map sessions with a public facing online map	/	26,416	30,000	30,000	30,000	30,000
Number of GIS data and map downloads from the City's Open GIS Data portal	/	487	525	550	550	550
Number of assets mapped in the City's GIS	/	117,783	127,283	130,000	130,000	130,000



INFORMATION TECHNOLOGY OPERATIONS

IT Operations provides technology infrastructure that supports the daily operations of City departments in achieving their goals and objectives.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Information technology operating and maintenance expenditures as a percentage of the City's operating budget	3.0%	3.26%	2.81%	2.81%	2.81%	2.81%
Percentage of incidents to service requests	/	17%	16%	16%	16%	16%
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of service requests received	2,138	2,276	2,500	2,350	2,350	2,350



GRANT RESEARCH & DEVELOPMENT

The Grant Research and Development program coordinates and supports grant seeking efforts citywide to increase resources available for operating programs and capital projects and monitors grant activity for compliance with grant requirements including completion of required reporting.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of grant applications successfully awarded	73%	60%	60%	60%	60%	60%
<i>INPUT</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Dollar value of grants awarded	\$13,232,018	\$4,757,450	\$10,539,338	\$10,539,338		
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of grant applications submitted	14	15	20	14	14	14



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City Attorney



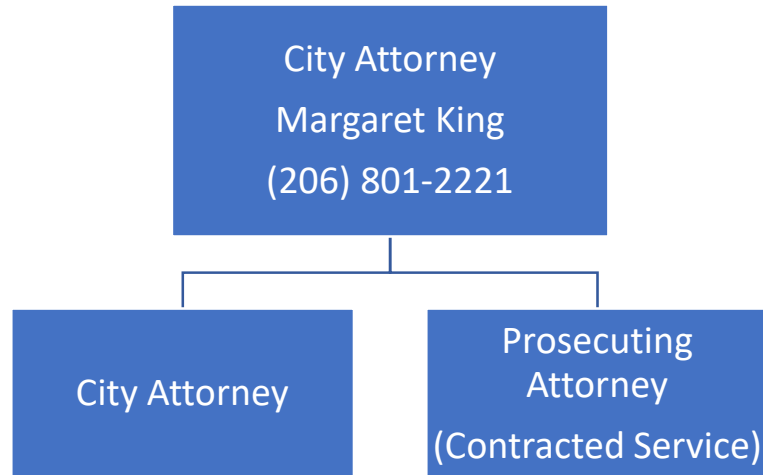
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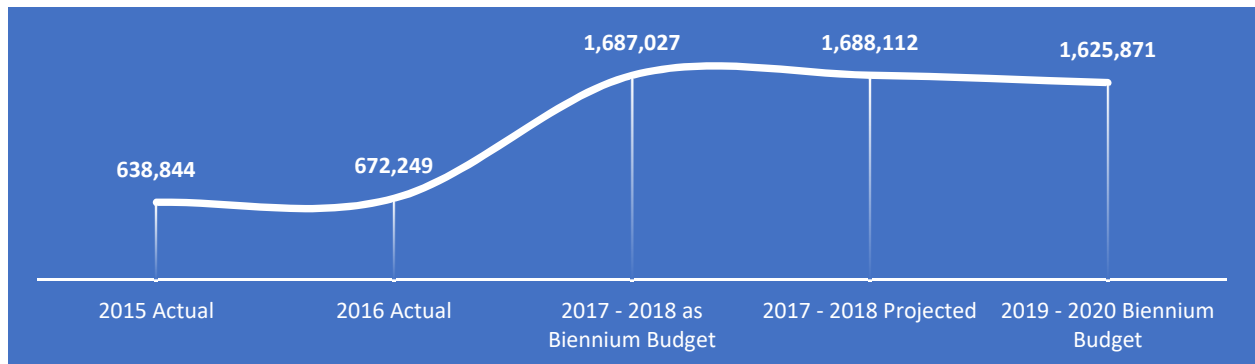
City Attorney 2019-20 Budget

Department Mission Statement

The City Attorney provides accurate and timely legal advice to the Council, City Manager, City departments, and boards and commissions to improve effectiveness and minimize risk of City operations. The City Attorney prosecutes misdemeanor and infraction violations of the Municipal Code.



Expenditure Comparison



Staffing Trend



Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
City Attorney	3.00	3.00	3.00	3.00	3.00	3.00	0.00	0.00
Total Full-Time Equivalent Staff	3.00	3.00	3.00	3.00	3.00	3.00	0.00	0.00



City Attorney 2019-20 Budget

2018 Council Goals and Work Plan Accomplishments

Goal 1: Strengthen Shoreline's Economic base to maintain the public services that the community expects.

- Provided legal support for surplussing and selling property.

Goal 2: Improve Shoreline's utility, transportation, and environmental infrastructure.

- Successfully dismissed an appeal of amendments to the City's Comprehensive Plan Amendments filed by Olympic View to the Growth Management Hearings Board.
- Negotiated agreements with King County, City of Seattle, WSDOT, Sound Transit and other State agencies regarding improvements to 145th Street identified in 145th Street Multimodal Corridor Study and necessitated by light rail station.
- Negotiated and executed legal agreement with Seattle Public Utilities (SPU) regarding amendment to franchise agreement infrastructure.
- Pursued appeal and related litigation associated with Ronald Wastewater District assumption in Snohomish County.
- Successfully appealed to Growth Management Hearings Board Snohomish County Council's continued non-compliance with the Growth Management Act resulting in County repealing Olympic View Comprehensive Sewer Plan Amendments.
- Represented the City's interests in hearing before Snohomish County Hearing Examiner in relation to BSRE's application for development of Point Wells area.
- Obtained favorable ruling from Washington Supreme Court denying Olympic View and Town of Woodway's request for direct review of favorable declaratory judgment decision in King County Superior Court in favor of Ronald Wastewater District and City's position regarding borders of Ronald Wastewater District.
- Successfully moved venue of City's appeal of Boundary Review Board's second denial of assumption of Ronald Wastewater District within Snohomish County with declaratory judgment litigation in King County Superior Court.
- Advised staff on 145th Street Multimodal Corridor Study.
- Negotiated and drafted agreements with developer for vacation and realignment of Westminster Way North and access off of Aurora.

Goal 3: Prepare for two Shoreline light rail stations.

- Negotiated and executed Funding and Intergovernmental Cooperative Agreement with Sound Transit for light rail stations in Shoreline.
- Advised regarding Conditional Use Permit review for Sound Transit Development.
- Advised staff and appeared before Hearing Examiner for Sound Transit Conditional Use Permit.

Goal 4: Expand the City's focus on equity and inclusion to enhance opportunities for community engagement.

- Attended racial bias training.

2019 – 2020 Council Goals and Work Plan Objectives

Goal 1: Strengthen Shoreline's economic climate and opportunities

- Amend city codes and draft agreements to allow City to work with owners and developers to construct intersection improvements at N 155th Street and Westminster Way North.
- Work on drafting bond language for sales tax for funding new sidewalks and repairs.



City Attorney 2019-20 Budget

Goal 2: Improve Shoreline's infrastructure to continue the delivery of highly-valued public services

- Provide legal support to Parks regarding planning and property acquisition for aquatic center.
- Provide legal support for sale of surplus property (former police station).
- Work on agreements to provide pilot carbon credit program for City's Urban Forests.

Goal 3: Prepare for two Shoreline light rail stations.

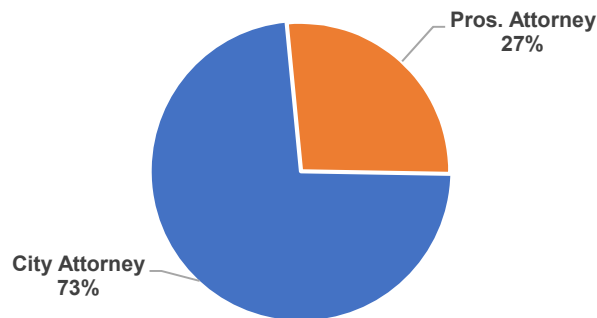
- Continue to negotiate or amend agreements identified in Term Sheet with Sound Transit.
- Advise on implementation and additional code amendments necessary as a result of adopted 185th and 145th Street Station Subarea Plans.
- Provide legal support to 185th Street Multimodal Corridor Study between Aurora Avenue N and 10th Avenue NE.
- Advise staff and appear before Hearing Examiner for Sound Transit Conditional Use Permit.

Goal 4: Expand the City's focus on equity and inclusion to enhance opportunities for community engagement.

- Provide legal research and support for issues related to equity and inclusion issues.

Expenditure by Program

Expenditures by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018	
								Budget	Percentage Change
City Attorney	478,952	510,059	1,278,940	1,284,575	592,533	597,417	1,189,950	(88,990)	(6.96%)
Pros. Attorney	159,892	162,190	408,087	403,537	215,461	220,460	435,921	27,834	6.82%
Total Expenditure	638,844	672,249	1,687,027	1,688,112	807,994	817,877	1,625,871	(61,156)	(3.63%)



Revenue by Program

Revenues by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018	
								Budget	Percentage Change
City Attorney	401	249	0	0	0	0	0	0	0.00%
Total Operating Revenue	401	249	0	0	0	0	0	0	#DIV/0!
General Fund Subsidy	638,444	672,000	1,687,027	1,688,112	807,994	817,877	1,625,871	(61,156)	(3.63%)
Total Resources	638,844	672,249	1,687,027	1,688,112	807,994	817,877	1,625,871	(61,156)	(3.63%)



City Attorney 2019-20 Budget

Expenditure by Fund

Expenditure By Fund	2015	2016	2017 - 2018	2017 - 2018	2019	2020	2019 - 2020	2019 - 2020	Percentage Change
	Actual	Actual	Biennium Budget	Biennium Estimate	Budget	Budget	Biennium Budget	vs. 2017 - 2018 Biennium Budget	
General Fund	\$638,844	\$672,249	\$1,687,027	\$1,688,112	\$807,994	\$817,877	\$1,625,871	(\$61,156)	(3.63%)
Total Expenditure	\$638,844	\$672,249	\$1,687,027	\$1,688,112	\$807,994	\$817,877	\$1,625,871	(\$879,033)	(52.11%)

Revenue by Fund

Revenues By Fund	2015	2016	2017 - 2018	2017 - 2018	2019	2020	2019 - 2020	2019 - 2020	Percentage Change
	Actual	Actual	Biennium Budget	Biennium Estimate	Budget	Budget	Biennium Budget	vs. 2017 - 2018 Biennium Budget	
General Fund	\$401	\$249	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Revenues	\$401	\$249	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Fund Subsidies									
General Fund	\$638,444	\$672,000	\$1,687,027	\$1,688,112	\$807,994	\$817,877	\$1,625,871	(\$61,156)	(3.63%)
TOTAL RESOURCES	\$638,844	\$672,249	\$1,687,027	\$1,688,112	\$807,994	\$817,877	\$1,625,871	-\$61,156	(3.63%)

Expenditure by Type

Expenditure Category	2015	2016	2017 - 2018	2017 - 2018	2019	2020	2019 - 2020	2019 - 2020	Percentage Change
	Actual	Actual	Biennium Budget	Biennium Estimate	Budget	Budget	Biennium Budget	vs. 2017 - 2018 Biennium Budget	
Salaries & Wages	304,279	321,990	689,916	692,873	369,736	381,972	751,708	61,792	8.96%
Personnel Benefits	97,178	98,586	228,584	227,540	121,539	124,050	245,589	17,005	7.44%
Supplies	2,074	1,515	3,100	4,575	1,550	1,550	3,100	0	0.00%
Other Services & Charges	235,287	250,158	765,427	763,124	315,169	310,305	625,474	(139,953)	(18.28%)
Intergovernmental Services	26	0	0	0	0	0	0	0	0.00%
Total Expenditures	638,844	672,249	1,687,027	1,688,112	807,994	817,877	1,625,871	(61,156)	(3.63%)

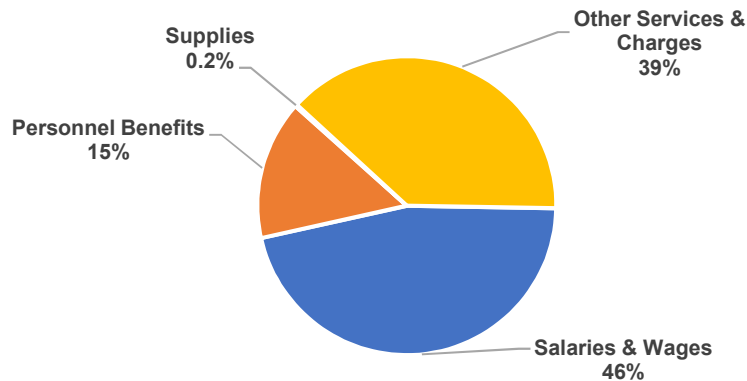
Revenue by Type

Revenue Category	2015	2016	2017 - 2018	2017 - 2018	2019	2020	2019 - 2020	2019 - 2020	Percentage Change
	Actual	Actual	Biennium Budget	Biennium Estimate	Budget	Budget	Biennium Budget	vs. 2017 - 2018 Biennium Budget	
Charges for Goods and Services	\$401	\$249	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Revenue	\$401	\$249	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Fund Subsidy	\$638,444	\$672,000	\$1,687,027	\$1,688,112	\$807,994	\$817,877	\$1,625,871	(\$879,033)	(52.11%)
Total Resources	\$638,844	\$672,249	\$1,687,027	\$1,688,112	\$807,994	\$817,877	\$1,625,871	(\$879,033)	(52.11%)

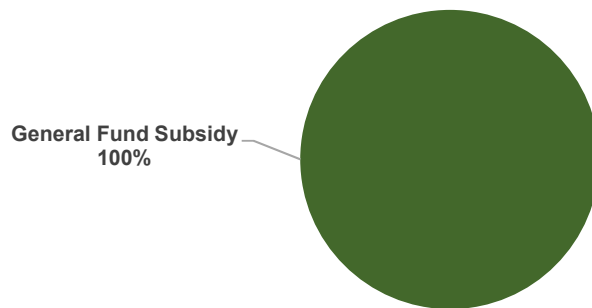


City Attorney 2019-20 Budget

Expenditures



Revenues



Budget Changes

Expenditures

- Removed one-time allocation of \$90,000 in professional services for Ronald Wastewater, light rail stations, and Police Station at City Hall project environmental remediation associated needs.
- Included \$10,000 in one-time funding to allow for potential expert witness expenses regarding SEPA for BSRE, potential condemnation for the new aquatic center, and Sound Transit SUP. Provides resources to allow the City to respond to issues that may arise in the context of these matters.



PROSECUTING ATTORNEY

The Prosecuting Attorney prosecutes violations of the Shoreline Municipal Code.

<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Total Number of Criminal Cases	832	763	709	645	645	645



Human Resources



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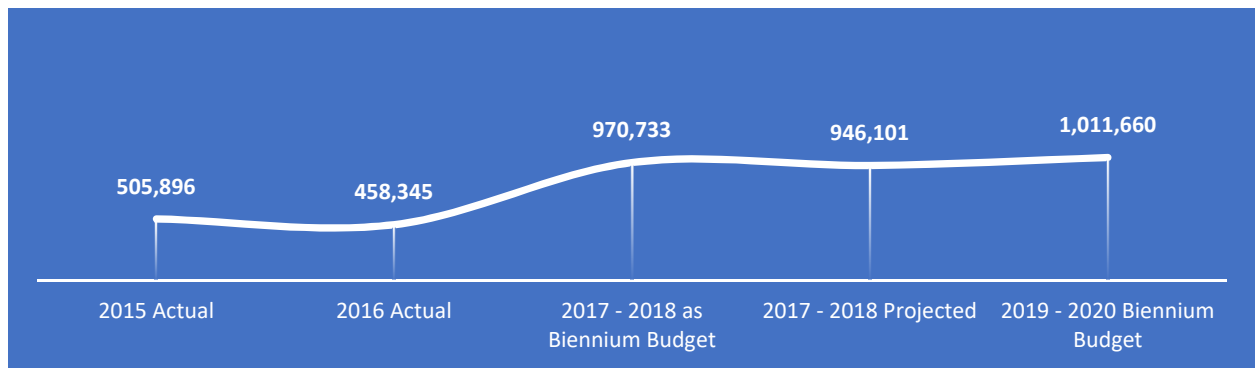
Human Resources 2019-20 Budget

Department Mission Statement

Foster and support our organizational values and goals to attract, retain, and develop a professional and committed workforce that provides the highest quality and value in customer service.

Human Resources
Paula Itaoka
Director
(206) 801-2241

Expenditure Comparison



Staffing Trend



Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
Human Resources Services	3.00	3.00	3.00	3.00	3.00	3.00	0.00	0.00
Total Full-Time Equivalent Staff	3.00	3.00	3.00	3.00	3.00	3.00	0.00	0.00

2018 Operational Accomplishments

- Conducted over 75 recruitment processes, (40 for regular positions and 35 for extra help.)
- Achieved 2% discount on health insurance premiums through Well City Award.
- Prepared multiple policy updates.
- Participated in efforts to upgrade HR/Finance System.

2019-2020 Operational Objectives

- Conduct recruitment processes for regular and extra help employees.



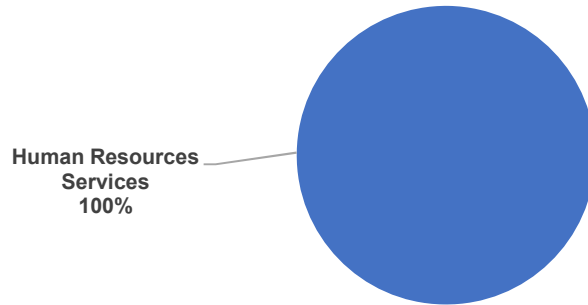
Human Resources 2019-20 Budget

- Achieve 2% discount on health insurance premiums through Well City Award.
- Continue to ensure policies and procedures are current.

Support continuous improvement process mapping for incremental efficiencies in operation.

Expenditure by Program

Expenditures by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Human Resources Services	505,896	458,345	970,733	946,101	501,505	510,155	1,011,660	40,927	4.22%
Total Expenditure	505,896	458,345	970,733	946,101	501,505	510,155	1,011,660	40,927	4.22%



Revenue by Program

Revenues by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Human Resources Services	1,289	220	500	611	500	500	1,000	500	100.00%
Total Operating Revenue	1,289	220	500	611	500	500	1,000	500	100.00%
General Fund Subsidy	504,606	458,125	970,233	945,490	501,005	509,655	1,010,660	40,427	4.17%
Total Resources	505,896	458,345	970,733	946,101	501,505	510,155	1,011,660	40,927	4.22%

Expenditure by Fund

Expenditure By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$505,896	\$458,345	\$970,733	\$946,101	\$501,505	\$510,155	\$1,011,660	\$40,927	4.22%
Total Expenditure	\$505,896	\$458,345	\$970,733	\$946,101	\$501,505	\$510,155	\$1,011,660	(\$469,228)	(48.34%)

Revenue by Fund

Revenues By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$1,289	\$220	\$500	\$611	\$500	\$500	\$1,000	\$500	100.00%
Total Revenues	\$1,289	\$220	\$500	\$611	\$500	\$500	\$1,000	\$0	0.00%
Fund Subsidies									
General Fund	\$504,606	\$458,125	\$970,233	\$945,490	\$501,005	\$509,655	\$1,010,660	\$40,427	4.17%
TOTAL RESOURCES	\$505,896	\$458,345	\$970,733	\$946,101	\$501,505	\$510,155	\$1,011,660	\$40,927	4.22%



Human Resources 2019-20 Budget

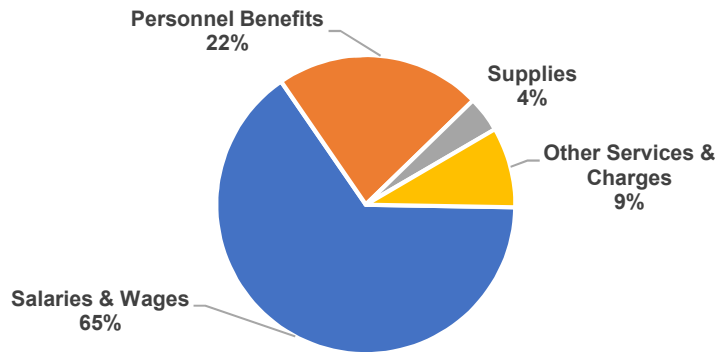
Expenditure by Type

Expenditure Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	2019 - 2020 Biennium Budget	Percentage Change
Salaries & Wages	269,655	296,463	622,401	622,349	325,846	333,022	658,868	36,467	5.86%
Personnel Benefits	89,213	94,497	214,486	213,906	112,236	113,710	225,946	11,460	5.34%
Supplies	28,282	18,468	35,822	31,872	19,411	19,411	38,822	3,000	8.37%
Other Services & Charges	118,732	48,747	98,024	77,974	44,012	44,012	88,024	(10,000)	(10.20%)
Intergovernmental Services	13	170	0	0	0	0	0	0	0.00%
Total Expenditures	505,896	458,345	970,733	946,101	501,505	510,155	1,011,660	40,927	4.22%

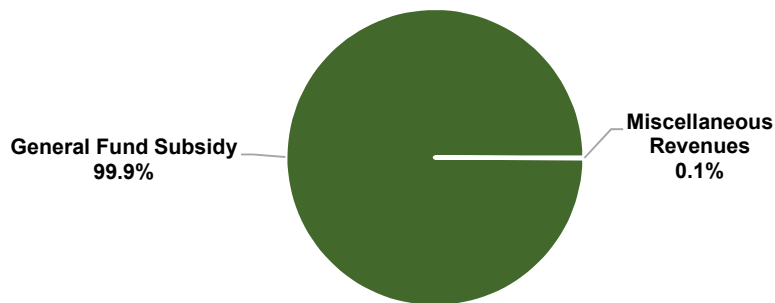
Revenue by Type

Revenue Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	2019 - 2020 Biennium Budget	Percentage Change
Miscellaneous Revenues	\$1,289	\$220	\$500	\$611	\$500	\$500	\$1,000	\$500	100.00%
Total Revenue	\$1,289	\$220	\$500	\$611	\$500	\$500	\$1,000	\$0	0.00%
General Fund Subsidy	\$504,606	\$458,125	\$970,233	\$945,490	\$501,005	\$509,655	\$1,010,660	(\$469,228)	(48.36%)
Total Resources	\$505,896	\$458,345	\$970,733	\$946,101	\$501,505	\$510,155	\$1,011,660	(\$469,228)	(48.34%)

Expenditures



Revenues



Budget Changes

Expenditures

- Removed one-time \$10,000 for professional services for employee training and development.

EMPLOYEE RECRUITMENT, COMPENSATION ADMINISTRATION & ORGANIZATIONAL DEVELOPMENT

This program creates an environment which attracts, retains and develops a professional and committed workforce to support delivery of the highest quality public services to Shoreline residents.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of regular staff who terminated employment during the year	14.0%	10.8%	14%	12%	12%	10%
Percentage of employees who would recommend working for the City to a friend	92%	89%	89%	87%	87%	87%
Percentage of employees who rate the City of Shoreline as one of the best organizations ("One of the best" and "Above Average") to work for compared to other organizations	70%	77%	77%	73%	73%	73%
<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Ratio of human resources FTE's to total benefitted FTE's	1:45.9	1:49.6	1:55.1	1:58.6	1:59.0	1:60.0
Average number of working days for external recruitment (PT / FT)	42	36	40	40	40	40
<i>INPUT</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Salary and Benefits as a Percent of the Operating Budget	41.6%	44.5%	42.6%	45.9%	47.8%	50.1%
Benefits as a percentage of Salaries & Benefits	27.5%	26.3%	22.0%	19.4%	17.9%	17.4%
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of position recruitments conducted (FT, PT, EH)	57	88	50	50	50	50



Police



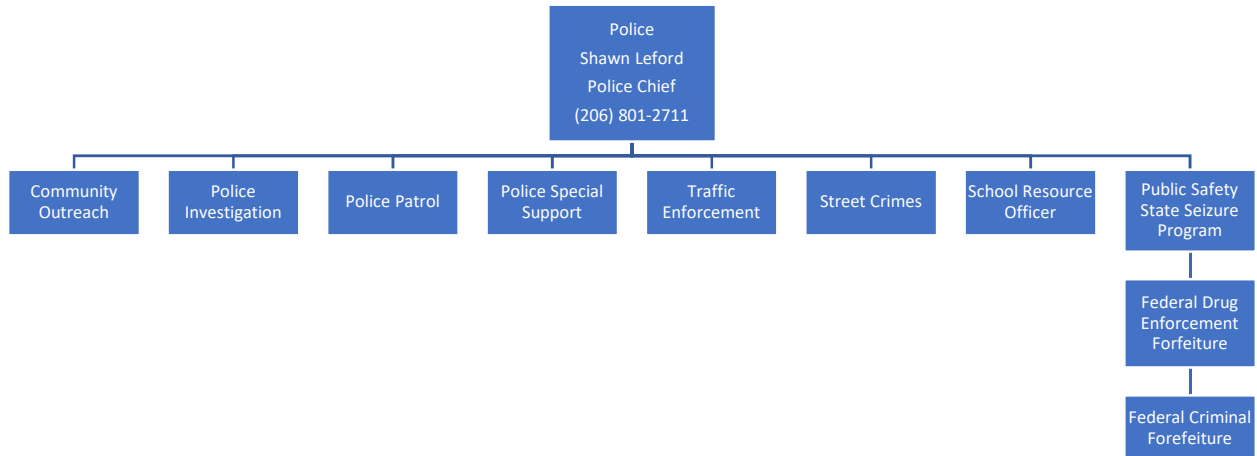
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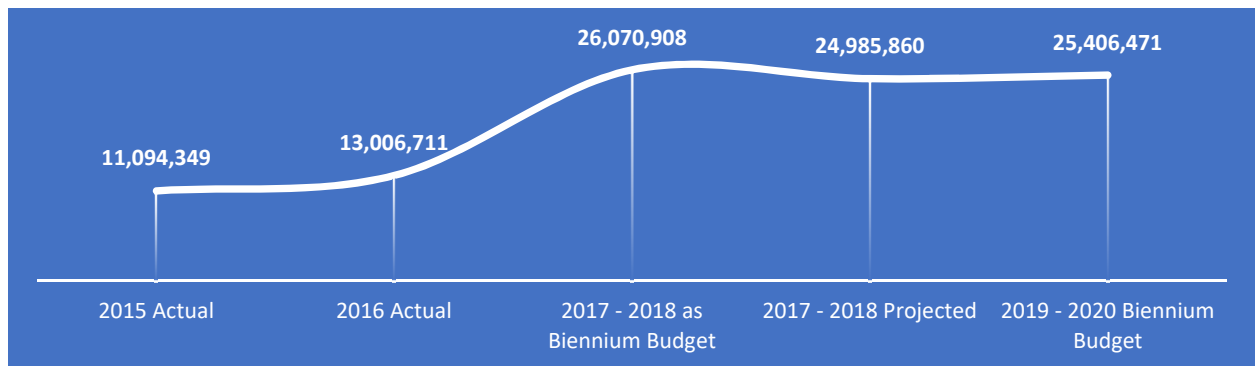
Police 2019-20 Budget

Department Mission Statement

The mission of the Shoreline Police Department is to prevent crime and create an environment where people feel safe, while providing quality, professional law enforcement services designed to improve public safety.



Expenditure Comparison



Staffing Trend



Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
Police Administration	6.00	6.00	6.00	6.00	6.00	6.00	0.00	0.00
Police Community Outreach	2.00	2.00	1.00	1.00	1.00	1.00	0.00	0.00
Police Investigation	5.00	5.00	5.00	5.00	5.00	5.00	0.00	0.00
Police Patrol	28.00	28.00	28.00	29.00	29.00	30.00	0.00	1.00
Police Traffic Enforcement	5.00	5.00	6.00	6.00	6.00	6.00	0.00	0.00
Police Inv. Street Crimes	5.00	5.00	5.00	5.00	5.00	5.00	0.00	0.00
School Resource Office Program	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Total Full-Time Equivalent Staff	52.00	52.00	52.00	53.00	53.00	54.00	0.00	1.00



Police 2019-20 Budget

2017 Police Services Report

Goal 5: Promote and enhance the City's safe community and neighborhood programs and initiatives

- Community Outreach-Problem Solving Officer conducted 76 crime prevention meetings.
- Part -1 crimes (violent crimes) were at 28 per one thousand residents, a slight increase from the previous two years; the number continues to remain low and 7% below five-year average.
- In 2017, burglaries increased slightly from 323 to 329, a 2% increase, yet 14% below five year average. Car prowls increased 10% from previous year and were 11% above five-year average. Auto thefts decreased 7% from prior year and 10% below five-year average.
- Shoreline continues to provide Nurturing Trust workshops to develop and strengthen relationships between police and diverse members of our community.
- Issued 5,366 traffic citations focusing on neighborhoods, school zones, traffic complaints, and speed differential map.
- Worked with Cross Departmental – Safe Community Team to identify and focus on safety concerns in City, parks, and trails.
- Average response time to priority-x emergency calls for service was 4.37 minutes.
- Police responded to 16,308 dispatched calls for service and initiated 14,758 on views for a total of 31,066 police contacts.

2018 Council Goals and Work Plan Accomplishments

Goal 4: Expand the City's focus on equity and inclusion to enhance opportunities for community engagement

- Completed nine Nurturing Trust workshops over past few years.

Goal 5: Promote and enhance the City's safe community and neighborhood programs and initiatives

- Identified and addressed crime trends by coordinating information and crime data and deploying resources in an efficient and effective manner to address criminal activity and public safety concerns.
- Partnered with business community regarding communication and crime prevention efforts. Implemented CRASE (Civilian Response to Active Shooter Events) training as an option for businesses to train employees.
- Continued partnerships and development of best practices with Shoreline schools and Shoreline Fire to focus on school safety and response.
- Promoted a sense of safety in City parks and along Interurban Trail through visibility and interaction and by quickly addressing concerns and focusing attention on problem areas. Launched use of electric motorcycles to improve police visibility and coverage in Parks and on Interurban Trail.
- Worked with businesses to implement Crime Prevention Through Environmental Design (CPTED) to address problems and prevent crime.



Police 2019-20 Budget

2018 Operational Objectives

- Work towards data driven, intelligence led policing with the implementation of a new Records Management System (RMS).

2019-2020 Council Goals and Work Plan Objectives

Goal 4: Expand the City's focus on equity and inclusion to enhance opportunities for community engagement

- Continue to provide Nurturing Trust workshops on an as needed basis.
- Provide educational and informational classes on periodic basis for Nurturing Trust graduates and their children. I.E. classes on narcotics, bullying, and other issues.

Goal 5: Promote and enhance the City's safe community and neighborhood programs and initiatives

- Continue to use available resource to Identify and address crime trends in timely manner.
- Coordinate with proper resources to address crime trends and communicate with residents when appropriate.
- Work with business community to address criminal activity along Interurban Trail and City Parks. Incorporate CPTED practices to help address and prevent crime.
- Continue to focus police visibility in parks and expand coverage with officers using electric motorcycles.
- Provide CRASE (Civilian Response to Active Shooter Events) to residents and business on periodic basis throughout.
- Continue partnerships and development of best practices with Shoreline schools and Shoreline Fire to focus on school safety and response.
- Address school threats in collaborative manner with SRO, school officials, and mental health professionals (RADAR Navigator).
- Work with traffic engineer to focus traffic enforcement in high collision and speed locations. Focus police visibility in school zones and neighborhoods.

2019-2020 Operational Objectives

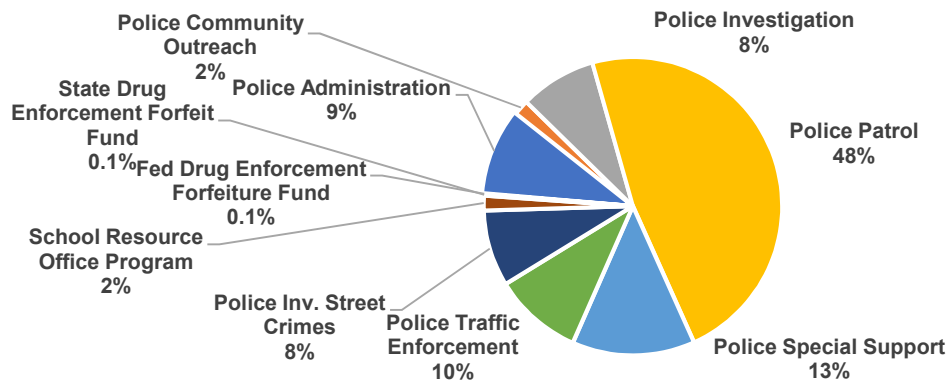
- Continue to focus efforts on data driven, intelligence led policing with the implementation of new Records Management System (RMS) and other resources available.
- Continue to focus on property crimes as a priority.
- Work with City staff and other stakeholders to address homelessness and drug dependency problem in collaborative manner.
- Continue to assist people suffering from mental illness using RADAR principals and resources.



Police 2019-20 Budget Expenditure by Program

Expenditures by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018	
								Biennium Budget	Percentage Change
Police Administration	1,022,400	1,039,781	2,165,063	2,092,014	1,161,642	1,194,224	2,355,866	190,803	8.81%
Police Community Outreach	187,435	190,902	409,623	393,730	207,909	212,317	420,226	10,603	2.59%
Police Investigation	929,600	931,970	2,005,731	1,913,764	1,043,016	1,065,651	2,108,667	102,936	5.13%
Police Patrol	5,133,369	5,219,204	11,035,216	10,595,272	5,890,157	6,224,231	12,114,388	1,079,172	9.78%
Police Special Support	1,424,108	1,567,202	3,723,313	3,518,045	1,664,304	1,710,502	3,374,806	(348,507)	(9.36%)
Police Traffic Enforcement	1,110,149	1,131,574	2,377,405	2,289,021	1,217,221	1,244,506	2,461,727	84,322	3.55%
Police Inv. Street Crimes	913,773	934,454	1,979,026	1,896,477	1,037,454	1,060,558	2,098,012	118,986	6.01%
School Resource Office Program	179,413	183,279	391,133	374,669	202,945	207,348	410,293	19,160	4.90%
State Drug Enforcement Forfeit Fund	12,111	31,233	632,183	627,731	18,243	18,243	36,486	(595,697)	(94.23%)
Fed Drug Enforcement Forfeiture Fund	4,930	5,982	313,397	300,397	13,000	13,000	26,000	(287,397)	(91.70%)
Federal Criminal Forfeiture	177,062	1,771,131	1,038,818	984,740	0	0	0	(1,038,818)	(100.00%)
Total Expenditure	11,094,350	13,006,711	26,070,908	24,985,860	12,455,891	12,950,580	25,406,471	(664,437)	(2.55%)

Revenue by Program



Revenues by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018	
								Biennium Budget	Percentage Change
Police Administration	35,289	33,868	91,119	54,875	45,587	45,601	91,188	69	0.08%
Police Community Outreach	816	0	1,000	1,000	500	500	1,000	0	0.00%
Police Investigation	8,883	14,528	0	0	0	0	0	0	0.00%
Police Patrol	1,506,343	1,642,963	3,328,679	3,458,927	1,892,351	1,953,387	3,845,738	517,059	15.53%
Police Special Support	0	120,333	521,253	521,253	0	0	0	(521,253)	(100.00%)
Police Traffic Enforcement	18,114	17,358	20,000	33,836	10,000	10,000	20,000	0	0.00%
School Resource Office Program	57,577	59,277	122,242	122,436	62,266	62,741	125,007	2,765	2.26%
State Drug Enforcement Forfeit Fund	18,698	33,424	36,486	486,352	18,243	18,243	36,486	0	0.00%
Fed Drug Enforcement Forfeiture Fund	15,823	15,575	26,200	15,427	13,000	13,000	26,000	(200)	(0.76%)
Federal Criminal Forfeiture	1,011,071	9,705	201,500	145,922	0	0	0	(201,500)	(100.00%)
Total Operating Revenue	2,672,614	1,947,032	4,348,479	4,840,028	2,041,947	2,103,472	4,145,419	(203,060)	(4.67%)
General Fund Subsidy	\$9,273,224	\$9,310,038	\$20,002,217	\$18,880,665	\$10,413,944	\$10,847,108	\$21,261,052	1,258,835	6.29%
State Drug Enforcement Forfeiture	-\$6,587	-\$2,191	\$595,697	\$141,379	\$0	\$0	\$0	(595,697)	(100.0%)
Federal Drug Enforcement Forfeiture	-\$10,893	-\$9,594	\$287,197	\$284,970	\$0	\$0	\$0	(287,197)	(100.0%)
Federal Criminal Forfeiture	-\$834,009	\$1,761,426	\$837,318	\$838,818	\$0	\$0	\$0	(837,318)	(100.00%)
Use/(Provision) of Fund Balance:	(851,488)	1,749,641	1,720,212	1,265,168	0	0	0	(1,720,212)	(100.00%)
State Drug Enforcement Forfeiture	(6,587)	(2,191)	595,697	141,379	0	0	0	(595,697)	(100.00%)
Federal Drug Enforcement Forfeiture	(10,893)	(9,594)	287,197	284,970	0	0	0	(287,197)	(100.00%)
Federal Criminal Forfeiture	(834,009)	1,761,426	837,318	838,818	0	0	0	(837,318)	(100.00%)
Total Resources	11,094,349	13,006,711	26,070,908	24,985,860	12,455,891	12,950,580	25,406,471	(664,437)	(2.55%)



Police 2019-20 Budget Expenditure by Fund

Expenditure By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018	
								Biennium Budget	Percentage Change
General Fund	\$10,900,246	\$11,198,365	\$24,086,510	\$23,072,992	\$12,424,648	\$12,919,337	\$25,343,985	\$1,257,475	5.22%
State Drug Enforcement Seizure	\$12,111	\$31,233	\$632,183	\$627,731	\$18,243	\$18,243	\$36,486	(\$595,697)	(94.23%)
Federal Drug Enforcement Seizure	\$4,930	\$5,982	\$313,397	\$300,397	\$13,000	\$13,000	\$26,000	(\$287,397)	(91.70%)
Federal Criminal Forfeitures	\$177,062	\$1,771,131	\$1,038,818	\$984,740	\$0	\$0	\$0	(\$1,038,818)	(100.00%)
Total Expenditure	\$11,094,349	\$13,006,711	\$26,070,908	\$24,985,860	\$12,455,891	\$12,950,580	\$25,406,471	(\$13,615,017)	(52.22%)

Revenue by Fund

Revenues By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018	
								Biennium Budget	Percentage Change
General Fund	\$1,627,023	\$1,888,328	\$4,084,293	\$4,192,327	\$2,010,704	\$2,072,229	\$4,082,933	(\$1,360)	(0.03%)
State Drug Enforcement Seizure	\$18,698	\$33,424	-\$363,411	\$486,352	\$18,243	\$18,243	\$36,486	\$399,897	(110.04%)
Federal Drug Enforcement Seizure	\$15,823	\$15,575	-\$18,800	\$15,427	\$13,000	\$13,000	\$26,000	\$44,800	(238.30%)
Federal Criminal Forfeitures	\$1,011,071	\$9,705	\$201,500	\$145,922	\$0	\$0	\$0	(\$201,500)	(100.00%)
Total Revenues	\$2,672,614	\$1,947,032	\$3,903,582	\$4,840,028	\$2,041,947	\$2,103,472	\$4,145,419	(\$1,861,635)	(47.69%)
Fund Subsidies									
General Fund	\$9,273,224	\$9,310,038	\$20,002,217	\$18,880,665	\$10,413,944	\$10,847,108	\$21,261,052	\$1,258,835	6.29%
State Drug Enforcement Seizure	-\$6,587	-\$2,191	\$995,594	\$141,379	\$0	\$0	\$0	(\$995,594)	(100.00%)
Federal Drug Enforcement Seizure	-\$10,893	-\$9,594	\$332,197	\$284,970	\$0	\$0	\$0	(\$332,197)	(100.00%)
Federal Criminal Forfeitures	-\$834,009	\$1,761,426	\$837,318	\$838,818	\$0	\$0	\$0	(\$837,318)	(100.00%)
TOTAL RESOURCES	\$11,094,349	\$13,006,711	\$26,070,908	\$24,985,860	\$12,455,891	\$12,950,580	\$25,406,471	-\$664,437	(2.55%)

Expenditure by Type

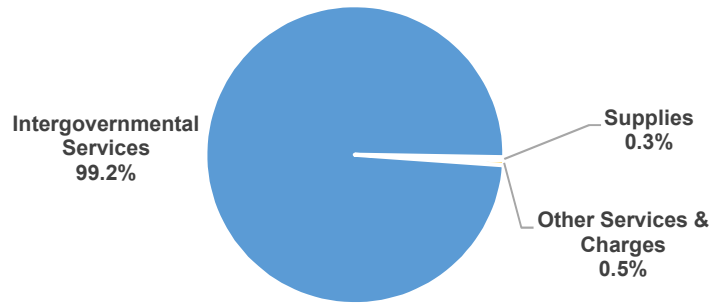
Expenditure Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018	
								Biennium Budget	Percentage Change
Salaries & Wages	0	23,424	89,510	87,492	0	0	0	(89,510)	(100.00%)
Personnel Benefits	102	2,617	0	2,064	0	0	0	0	0.00%
Supplies	45,431	33,022	177,648	145,240	44,430	44,430	88,860	(88,788)	(49.98%)
Other Services & Charges	67,163	157,513	432,138	430,710	62,433	62,433	124,866	(307,272)	(71.11%)
Intergovernmental Services	10,804,592	11,019,004	23,435,500	22,453,321	12,349,028	12,843,717	25,192,745	1,757,245	7.50%
Capital Outlays	0	0	60,000	45,000	0	0	0	(60,000)	(100.00%)
Interfund Payments for Service	177,062	1,771,131	1,876,112	1,822,034	0	0	0	(1,876,112)	(100.00%)
Total Expenditures	11,094,349	13,006,711	26,070,908	24,985,860	12,455,891	12,950,580	25,406,471	(664,437)	(2.55%)

Revenue by Type

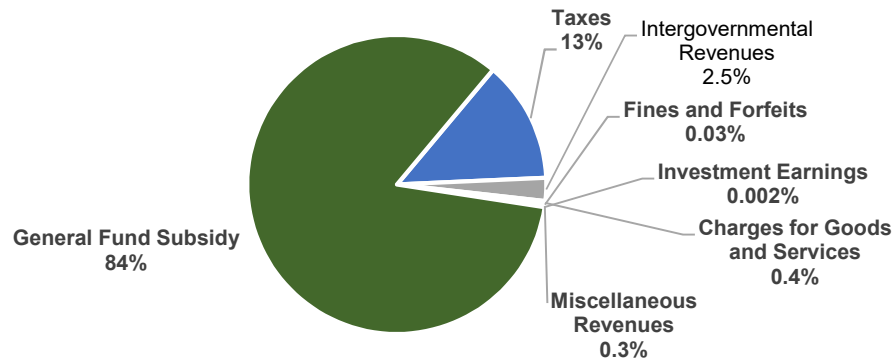
Revenue Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018	
								Biennium Budget	Percentage Change
Budgeted Use of Fund Balance	\$0	\$0	\$1,720,212	\$0	\$0	\$0	\$0	(\$1,720,212)	(100.00%)
Taxes	\$1,380,161	\$1,495,353	\$3,047,322	\$3,105,212	\$1,641,392	\$1,702,776	\$3,344,168	\$296,846	9.74%
Intergovernmental Revenues	\$204,421	\$345,980	\$934,462	\$1,025,426	\$319,225	\$319,352	\$638,577	(\$295,885)	(31.66%)
Charges for Goods and Services	\$34,854	\$31,689	\$90,000	\$53,756	\$45,000	\$45,000	\$90,000	\$0	0.00%
Fines and Forfeits	\$5,025	\$10,775	\$8,000	\$4,275	\$4,000	\$4,000	\$8,000	\$0	0.00%
Miscellaneous Revenues	\$1,043,744	\$50,882	\$266,795	\$641,297	\$32,130	\$32,144	\$64,274	(\$202,521)	(75.91%)
Investment Earnings	\$4,409	\$12,353	\$1,900	\$10,062	\$200	\$200	\$400	(\$1,500)	(78.95%)
Total Revenue	\$2,672,614	\$1,947,032	\$4,348,479	\$4,840,028	\$2,041,947	\$2,103,472	\$4,145,419	(\$2,306,532)	(53.04%)
General Fund Subsidy	\$9,273,224	\$9,310,038	\$20,093,336	\$18,935,540	\$10,413,944	\$10,847,108	\$21,261,052	(\$9,679,392)	(48.17%)
State Drug Enforcement Forfeiture	-\$6,587	-\$2,191	\$595,697	\$141,379	\$0	\$0	\$0	(\$595,697)	(100.00%)
Federal Drug Enforcement Forfeiture	-\$10,893	-\$9,594	\$287,197	\$284,970	\$0	\$0	\$0	(\$287,197)	(100.00%)
Federal Criminal Forfeiture	-\$834,009	\$1,761,426	\$837,318	\$838,818	\$0	\$0	\$0	(\$837,318)	(100.00%)
Total Resources	\$11,094,349	\$13,006,711	\$26,162,027	\$25,040,735	\$12,455,891	\$12,950,580	\$25,406,471	(\$13,706,136)	(52.39%)



Police 2019-20 Budget Expenditures



Revenues



Budget Changes

Revenues

- **Criminal Justice Sales Tax Revenue:** Projected revenue of \$1.641 million in 2019 reflects increases over the 2018 budget and revised projection by \$71,000, or 4.5%, and \$61,000, or 3.9%, respectively. The projection for this revenue source is based on taxable sales and population estimates for King County. Projected 2020 revenue of \$1.703 reflects an increase over 2019 of 3.7%.

Expenditures

- **Police Contract:** The 2019-2020 budget includes the addition of one officer in 2020. The City has been under its target ratio of 1 officer per 1,000 residents for some time. Public safety and keeping crime rates low in Shoreline continue to be a priority for the community and council. The addition of a K9 Unit in 2018 helped to address this issue but is not sufficient. The addition of two additional officers in 2019 would increase the ratio to 0.99 per 1,000 residents. However, given the current financial forecast, the City Manager is proposing to add one officer in 2020.

Negotiations for the King County Sheriff's Office (KCSO) guild contract are currently underway for the contract that will affect 2019 and 2020. As the level of COLA for 2019 and 2020 is not known, staff projects that the 2019 police services contract will total \$12.304 million, which is 4.3% more than the 2018 police services contract and the 2020 police services contract will total \$12.798 million, which is 4.0% more than the 2019 police services contract.



POLICE ADMINISTRATION

Administration establishes policy and priorities in order to deliver police services in Shoreline based upon Council direction and community input.

EFFECTIVENESS	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Part I Crime Rates Per 1,000 Residents	27	27	28	27	27	27
Percentage of citizens who are very / somewhat satisfied with the overall quality of local police protection	76%	70%	70%	77%	77%	77%
Percentage of residents that are very / somewhat satisfied with how much they can trust police officers	/	70%	70%	72%	72%	72%
Percentage of residents that are very / somewhat satisfied with the City's efforts to prevent crime	63%	59%	59%	62%	62%	62%
EFFICIENCY	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Police Costs Per Capita	\$204.13	\$207.93	\$208.52	\$215.42	\$222.07	\$223.58
INPUT	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Police Services Contract as a percentage of the operating budget	29.9%	28.7%	24.9%	23.7%	24.4%	26.1%
WORKLOAD	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Number of Police Contacts	29,553	28,823	31,066	32,000	32,000	32,000



POLICE COMMUNITY OUTREACH

Community Outreach works collaboratively with local residents, businesses, and schools in order to address issues that affect the community.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of crime prevention meetings	42	47	76	35	35	35



POLICE INVESTIGATIONS CRIME ANALYSIS

To investigate crime and solve cases in order to keep the community safe.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of cases closed and cleared by arrest (Part I and Part II Crimes)	1,405	1,342	1,426	1,200	1,200	1,200
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of adult charges & arrest	1,149	1,039	1,022	1,100	1,100	1,100
Number of juvenile charges & arrest	57	45	54	55	55	55



POLICE PATROL

Patrol responds to calls for service, enforces criminal laws and performs self-initiating activity to keep citizens safe.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Response time to Priority X Calls (minutes)	3.51	4.68	4.37	4.50	4.50	4.50
Response Time to Priority 1 Calls (minutes)	7.38	6.88	6.98	7.00	7.00	7.00
Response Time to Priority 2 Calls (minutes)	10.87	10.56	10.70	11.00	11.00	11.00
Percentage of citizens feeling safe in their neighborhood during the day	92%	93%	93%	94%	94%	94%
Percentage of citizens feeling safe in their neighborhood at night	69%	72%	72%	74%	74%	74%
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of dispatched calls for service	14,871	15,896	16,308	16,000	16,000	16,000
Number of self-initiated police activities	14,682	12,927	14,758	16,000	16,000	16,000



POLICE TRAFFIC ENFORCEMENT

The Traffic Unit provides motorist education and enforces traffic laws, with the City of Shoreline in order to keep motorists and citizens safe.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of citizens who are very / somewhat satisfied with the enforcement of local traffic laws	63%	60%	60%	62%	62%	62%
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of collisions requiring police response	483	534	551	450	450	450
Number of traffic citations issued	5,108	3,439	5,366	5,000	5,000	5,000



STREET CRIME INVESTIGATIONS

The Street Crimes Unit proactively responds to crimes such as narcotics activities, code violations in the adult entertainment industry and vice activities in the City; to investigate these crimes and solve cases in order to keep the community safe and improve the quality of life for residents.

WORKLOAD	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Number of assigned narcotic activity reports (neighborhood drug complaints)	55	67	51	62	62	62
Number of Vice arrests	30	69	18	21	21	21



Criminal Justice



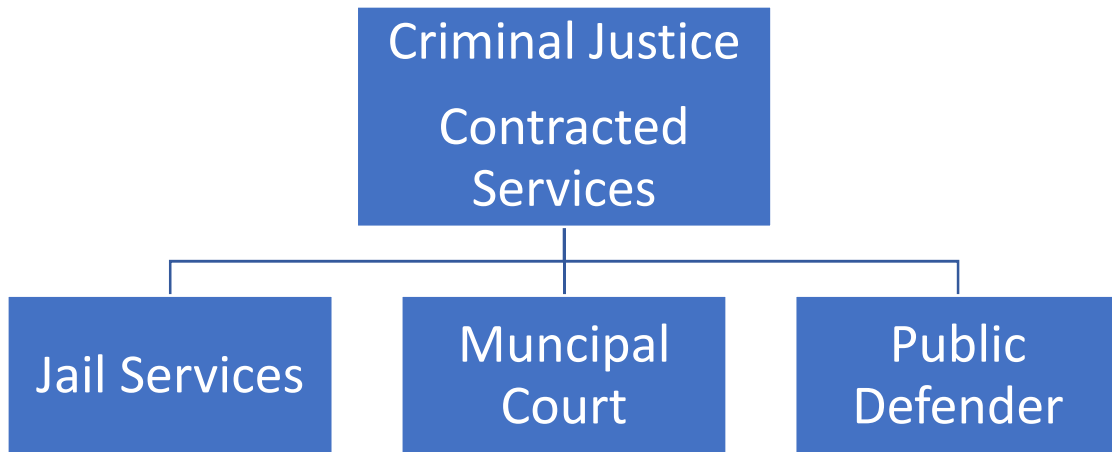
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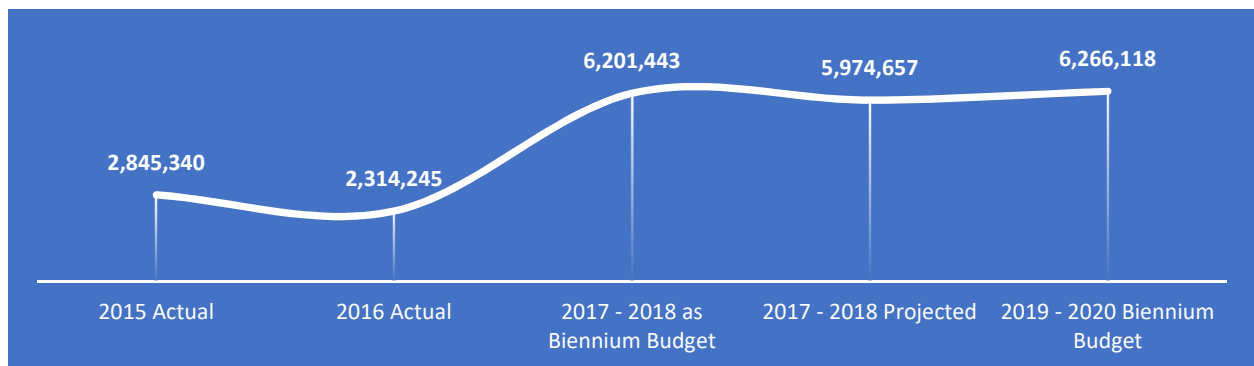
Criminal Justice 2019-20 Budget

Department Mission Statement

Provide for the fair and timely adjudication of misdemeanor cases and develop cost effective alternatives to effect the resulting judicial decisions and sentencing requirements.



Expenditure Comparison



2018 Operational Accomplishments

- Implemented new contract for conflict of interest public defense services.
- Continued tracking the City's use of King County District Court to ensure high quality court services are provided for all City cases.
- Continued to partner with King County District Court to ensure development of the Court's new Case Management System.

2019 Operational Objectives

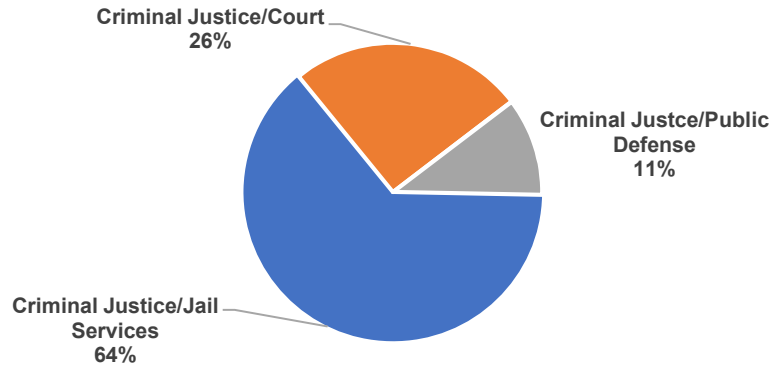
- Continue to work with SCORE jail and King County District Court to enhance use of video court.
- Partner with the King County District Court to ensure the seamless full implementation of the Court's new Case Management System.
- Continue working to contain jail costs by tracking Shoreline's inmate population, encouraging use of alternative sentencing methods where appropriate, and minimizing number of warranted bookings into the King County Jail.



Criminal Justice 2019-20 Budget

Expenditure by Program

Expenditures by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
Criminal Justice/Jail Services	1,896,625	1,370,775	4,023,954	3,845,479	2,000,000	2,000,000	4,000,000	(23,954)	(0.60%)
Criminal Justice/Court	686,406	666,593	1,550,000	1,525,061	800,000	800,000	1,600,000	50,000	3.23%
Criminal Justice/Public Defense	262,309	276,876	627,489	604,117	333,059	333,059	666,118	38,629	6.16%
Total Expenditure	2,845,340	2,314,245	6,201,443	5,974,657	3,133,059	3,133,059	6,266,118	64,675	1.04%



Revenue by Program

Revenues by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
Criminal Justice/Court	448,251	372,208	850,000	822,402	400,000	400,000	800,000	(50,000)	(5.88%)
Total Operating Revenue	448,251	372,208	850,000	822,402	400,000	400,000	800,000	(50,000)	(5.88%)
General Fund Subsidy	2,397,089	1,942,037	5,351,443	5,152,255	2,733,059	2,733,059	5,466,118	114,675	2.14%
Total Resources	2,845,340	2,314,245	6,201,443	5,974,657	3,133,059	3,133,059	6,266,118	64,675	1.04%

Expenditure by Fund

Expenditure By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$2,845,340	\$2,314,245	\$6,201,443	\$5,974,657	\$3,133,059	\$3,133,059	\$6,266,118	\$64,675	1.04%
Total Expenditure	\$2,845,340	\$2,314,245	\$6,201,443	\$5,974,657	\$3,133,059	\$3,133,059	\$6,266,118	(\$3,068,384)	(49.48%)

Revenue by Fund

Revenues By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$448,251	\$372,208	\$850,000	\$822,402	\$400,000	\$400,000	\$800,000	(\$50,000)	(5.88%)
Total Revenues	\$448,251	\$372,208	\$850,000	\$822,402	\$400,000	\$400,000	\$800,000	(\$450,000)	(52.94%)
Fund Subsidies									
General Fund	\$2,397,089	\$1,942,037	\$5,351,443	\$5,152,255	\$2,733,059	\$2,733,059	\$5,466,118	\$114,675	2.14%
TOTAL RESOURCES	\$2,845,340	\$2,314,245	\$6,201,443	\$5,974,657	\$3,133,059	\$3,133,059	\$6,266,118	\$64,675	1.04%



Criminal Justice 2019-20 Budget

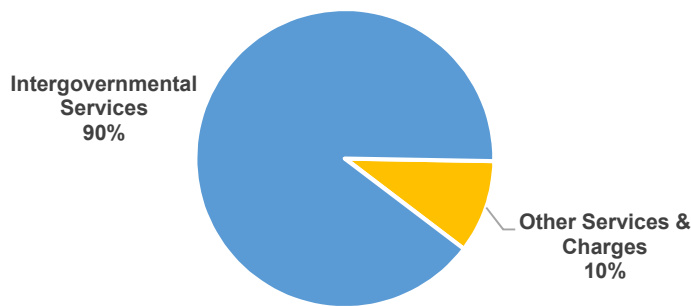
Expenditure by Type

Expenditure Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	2019 - 2020 Biennium Budget	Percentage Change
Other Services & Charges	256,762	274,994	604,239	573,636	315,059	315,059	630,118	25,879	4.28%
Intergovernmental Services	2,567,334	2,008,338	5,573,250	5,387,476	2,818,000	2,818,000	5,636,000	62,750	1.13%
Interfund Payments for Service	21,244	30,913	23,954	13,544	0	0	0	(23,954)	(100.00%)
Total Expenditures	2,845,340	2,314,245	6,201,443	5,974,657	3,133,059	3,133,059	6,266,118	64,675	1.04%

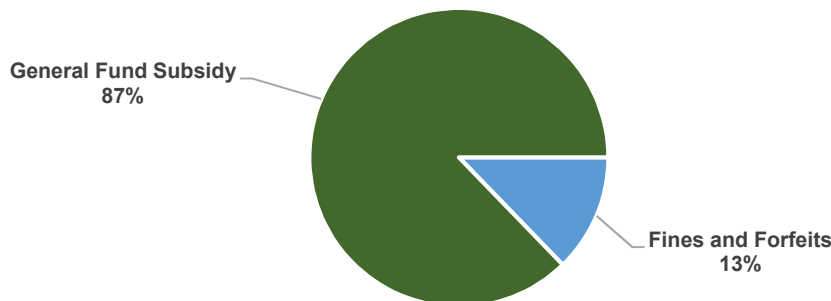
Revenue by Type

Revenue Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 vs. 2017 - 2018		
							2019 - 2020 Biennium Budget	2019 - 2020 Biennium Budget	Percentage Change
Fines and Forfeits	\$448,251	\$372,208	\$850,000	\$822,402	\$400,000	\$400,000	\$800,000	(\$50,000)	(5.88%)
Total Revenue	\$448,251	\$372,208	\$850,000	\$822,402	\$400,000	\$400,000	\$800,000	(\$450,000)	(52.94%)
General Fund Subsidy	\$2,397,089	\$1,942,037	\$5,351,443	\$5,152,255	\$2,733,059	\$2,733,059	\$5,466,118	(\$2,618,384)	(48.93%)
Total Resources	\$2,845,340	\$2,314,245	\$6,201,443	\$5,974,657	\$3,133,059	\$3,133,059	\$6,266,118	(\$3,068,384)	(49.48%)

Expenditures



Revenues



Budget Changes

Revenues and Expenditures

- Projections for the 2019-2020 budget are based on activity trends over the last couple of years, the number of guaranteed beds at the South Correctional Entity (SCORE), and an inflation rate factor outlined in the interlocal agreement (ILA) with King County. The current contract with SCORE is being continued as the City's primary booking facility; however, inmates serving a sentence longer than three days are being housed at Yakima County Jail.



JAIL

The Jail program accounts for the costs of screening, booking and imprisonment of misdemeanor offenders. This service is provided through interlocal agreements with the King County, SCORE, and Yakima County Jail. From 2011 through 2014, this service was provided through interlocal agreements with King County and Snohomish County.

<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Average cost per jail day used	\$99.19	\$87.32	\$88.19	\$96.71	\$96.71	\$96.71
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Total jail days used	17,054	13,872	18,050	17,500	17,500	17,500



PUBLIC DEFENDER

The Public Defender provides legal representation for indigent criminal defendants.

<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of cases represented	750	737	725	725	725	725



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Parks, Recreation and Cultural Services



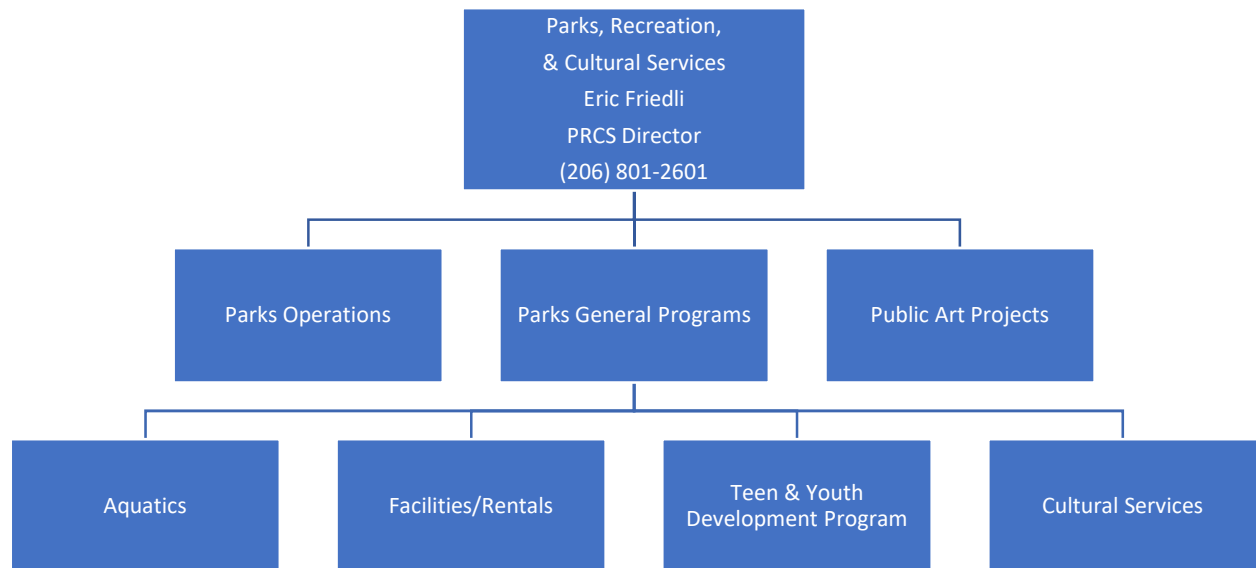
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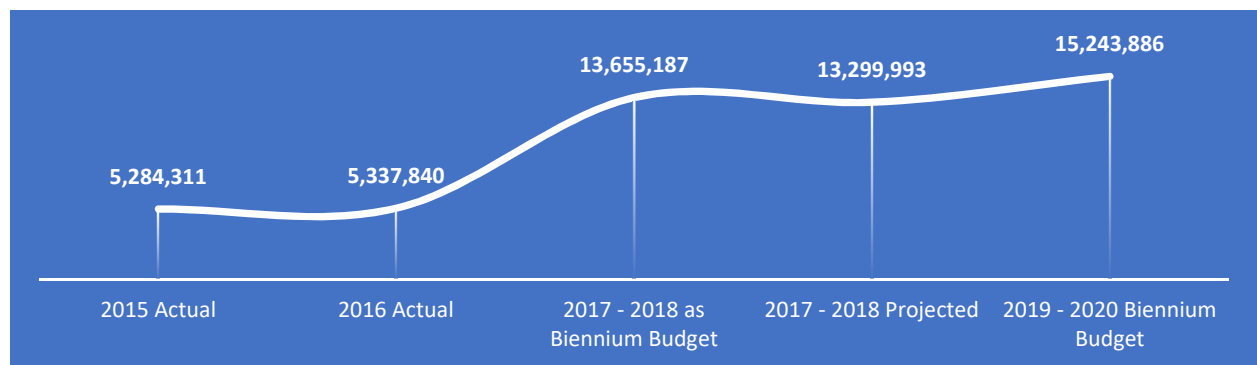
Parks, Recreation and Cultural Services 2019-20 Budget

Department Mission Statement

*Provide life-enhancing experiences and promote a healthy community and environment.
To celebrate arts and culture, embrace our natural environment and pass this legacy to
the next generation.*



Expenditure Comparison



Staffing Trend





Parks, Recreation and Cultural Services 2019-20 Budget

Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
Administration	4.00	4.00	4.25	4.25	4.25	4.25	0.00	0.00
Parks Operations	9.28	8.95	8.50	8.50	8.57	8.60	0.07	0.03
Aquatics	5.43	5.43	5.38	5.38	5.38	5.38	0.00	0.00
Recreation Facility Rental	0.33	0.65	1.20	0.95	0.95	0.95	0.00	0.00
General Recreation	4.50	5.50	5.75	6.10	8.05	8.05	1.95	0.00
Teen Recreation	4.05	4.18	4.13	5.20	5.20	5.20	0.00	0.00
Cultural Services	1.40	1.40	1.35	1.35	1.35	1.35	0.00	0.00
Public Art Projects	0.00	0.00	0.25	0.25	0.25	0.25	0.00	0.00
Capital Projects	0.50	0.50	0.50	0.50	0.50	0.50	0.00	0.00
Total Full-Time Equivalent Staff	29.49	30.61	31.31	32.48	34.50	34.53	2.02	0.03

2018 Council Goals and Work Plan Accomplishments

Goal 2: Improve Shoreline's infrastructure to continue the delivery of highly valued public services.

- Implemented Parks, Recreation and Open Space Plan Strategic Action Initiatives:
 - Determined preferred site for Community and Aquatics Center; hired design team for site specific facility design; began community review process
 - Expanded programs that have nature based component to 28%
 - Completed concept designs for nine park sites
 - Completed Aging Adults Services Study
 - Completed artists selection for permanent, significant piece of art
 - Restored 79,000 square feet of degraded urban forest
 - Developed 0.6 miles of trails in Hamlin Park
 - Established Park Funding Advisory Committee to prepare draft funding plan
 - Completed internal assessment for Parks Accreditation in preparation for submission in 2019
- Implement Urban Forest Strategic Plan
 - Completed Urban Tree Canopy Assessment

Goal 5: Promote and enhance the City's safe community and neighborhood programs and initiatives

- Continue partnership with Police for enhancing park safety
 - Completed work at Darnell Park based on CPTED assessment.

2018 Operational Accomplishments

- Completed turf replacement at Shoreline A&B
- Partially updated PRCS Performance Management metrics
- Established Special Events Oversight Committee

2019 – 2020 Council Goals and Work Plan Objectives

Goal 2: Improve Shoreline's infrastructure to continue the delivery of highly valued public services.

- Implement Parks, Recreation and Open Spaces Plan, including development of strategy for new community and aquatic center and priority park improvements and acquisitions.
- Implement Urban Forest Strategic Plan



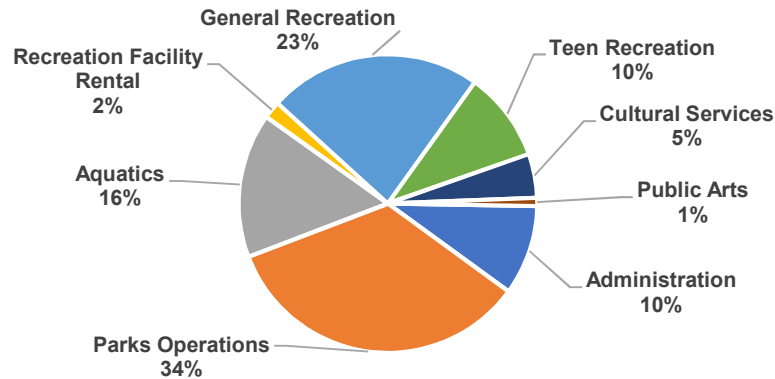
Parks, Recreation and Cultural Services 2019-20 Budget

Goal 5: Promote and enhance the City's safe community and neighborhood programs and initiatives

- Continue partnership with Police and complete additional CPTED assessment.

Expenditure by Program

Expenditures by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018	
								Biennium Budget	Percentage Change
Administration	627,305	603,338	1,447,904	1,406,821	748,733	736,615	1,485,348	37,444	2.59%
Parks Operations	1,629,490	1,713,038	4,022,844	3,807,667	2,872,733	2,337,470	5,210,203	1,187,359	29.52%
Aquatics	892,041	817,109	2,182,110	2,170,135	1,182,032	1,207,941	2,389,973	207,863	9.53%
Recreation Facility Rental	156,058	158,870	289,198	266,413	141,647	144,408	286,055	(3,143)	(1.09%)
General Recreation	1,157,782	1,160,889	2,966,015	2,920,500	1,767,207	1,762,877	3,530,084	564,069	19.02%
Teen Recreation	457,332	505,175	1,755,916	1,758,288	729,132	750,482	1,479,614	(276,302)	(15.74%)
Cultural Services	310,079	332,098	699,751	699,245	362,485	365,711	728,196	28,445	4.07%
Public Arts	54,224	47,324	291,449	270,924	48,718	85,695	134,413	(157,036)	(53.88%)
Total Expenditure	5,284,311	5,337,840	13,655,187	13,299,993	7,852,687	7,391,199	15,243,886	1,588,699	11.63%



Revenue by Program

Revenues by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018	
								Biennium Budget	Percentage Change
Administration	(9,498)	(36,025)	(67,385)	(64,470)	(35,128)	(34,784)	(69,912)	(2,527)	3.75%
Parks Operations	99,176	85,670	239,936	216,034	105,483	108,485	213,968	(25,968)	(10.82%)
Aquatics	401,483	240,709	760,800	750,237	391,800	391,800	783,600	22,800	3.00%
Recreation Facility Rental	491,094	514,452	973,700	1,005,637	504,975	526,800	1,031,775	58,075	5.96%
General Recreation	775,389	829,072	1,599,228	1,652,705	900,536	900,536	1,801,072	201,844	12.62%
Teen Recreation	45,068	45,257	629,928	636,693	54,385	55,061	109,446	(520,482)	(82.63%)
Cultural Services	24,804	28,608	50,700	50,797	24,000	24,000	48,000	(2,700)	(5.33%)
Public Arts	4,112	221,785	13,000	52,439	5,500	5,500	11,000	(2,000)	(15.38%)
Total Operating Revenue	1,831,627	1,929,528	4,199,907	4,300,073	1,951,551	1,977,398	3,928,949	(270,958)	(6.45%)
General Fund Subsidy	3,402,571	3,582,773	9,176,831	8,781,435	5,857,918	5,333,606	11,191,524	2,014,693	21.95%
Use/(Provision) of Fund Balance:	50,113	(174,462)	278,449	218,485	43,218	80,195	123,413	(155,036)	(55.68%)
Public Arts	50,113	(174,462)	278,449	218,485	43,218	80,195	123,413	(155,036)	(55.68%)
Total Resources	5,284,311	5,337,840	13,655,187	13,299,993	7,852,687	7,391,199	15,243,886	1,588,699	11.63%



Parks, Recreation and Cultural Services

2019-20 Budget

Expenditure by Fund

Expenditure By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$5,230,087	\$5,290,516	\$13,363,738	\$13,029,069	\$7,803,969	\$7,305,504	\$15,109,473	\$1,745,735	13.06%
Public Arts Fund	\$54,224	\$47,324	\$291,449	\$270,924	\$48,718	\$85,695	\$134,413	(\$157,036)	(53.88%)
Total Expenditure	\$5,284,311	\$5,337,840	\$13,655,187	\$13,299,993	\$7,852,687	\$7,391,199	\$15,243,886	(\$5,802,500)	(42.49%)

Revenue by Fund

Revenues By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$1,827,516	\$1,707,743	\$4,186,907	\$4,247,633	\$1,946,051	\$1,971,898	\$3,917,949	(\$268,958)	(6.42%)
Public Arts Fund	\$4,112	\$221,785	\$13,000	\$52,439	\$5,500	\$5,500	\$11,000	(\$2,000)	(15.38%)
Total Revenues	\$1,831,627	\$1,929,528	\$4,199,907	\$4,300,073	\$1,951,551	\$1,977,398	\$3,928,949	(\$2,248,356)	(53.53%)
Fund Subsidies									
General Fund	\$3,402,571	\$3,582,773	\$9,176,831	\$8,781,435	\$5,857,918	\$5,333,606	\$11,191,524	\$2,014,693	21.95%
Public Arts Fund	\$50,113	-\$174,462	\$278,449	\$218,485	\$43,218	\$80,195	\$123,413	(\$155,036)	(55.68%)
TOTAL RESOURCES	\$5,284,311	\$5,337,840	\$13,655,187	\$13,299,993	\$7,852,687	\$7,391,199	\$15,243,886	\$1,588,699	11.63%

Expenditure by Type

Expenditure Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
Salaries & Wages	2,481,663	2,589,559	6,123,122	6,081,327	3,509,188	3,711,906	7,221,094	1,097,972	17.93%
Personnel Benefits	964,120	919,300	2,250,774	2,186,501	1,319,027	1,376,476	2,695,503	444,729	19.76%
Supplies	187,582	194,704	498,953	491,241	271,186	255,186	526,372	27,419	5.50%
Other Services & Charges	1,431,705	1,418,581	3,702,800	3,498,305	2,166,659	1,672,770	3,839,429	136,629	3.69%
Intergovernmental Services	36,058	34,089	438,824	430,853	49,293	49,293	98,586	(340,238)	(77.53%)
Capital Outlays	54,403	521	182,349	153,400	226,922	40,000	266,922	84,573	46.38%
Interfund Payments for Service	128,781	181,086	458,365	458,365	310,412	285,568	595,980	137,615	30.02%
Total Expenditures	5,284,311	5,337,840	13,655,187	13,299,993	7,852,687	7,391,199	15,243,886	1,588,699	11.63%

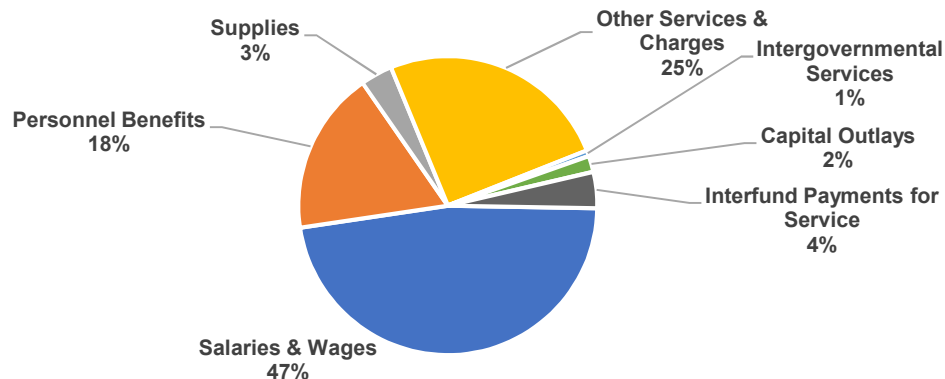
Revenue by Type

Revenue Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
Licenses & Permits	\$926	\$1,470	\$2,900	\$7,008	\$3,000	\$3,000	\$6,000	\$3,100	106.90%
Intergovernmental Revenues	\$37,702	\$52,766	\$599,110	\$596,032	\$27,476	\$28,152	\$55,628	(\$543,482)	(90.71%)
Charges for Goods and Services	\$1,547,626	\$1,010,579	\$2,237,955	\$2,278,007	\$1,223,005	\$1,223,345	\$2,446,350	\$208,395	9.31%
Miscellaneous Revenues	\$242,146	\$650,928	\$1,359,942	\$1,375,657	\$698,070	\$722,901	\$1,420,971	\$61,029	4.49%
Other Financing Sources	\$2,854	\$212,871	\$0	\$38,374	\$0	\$0	\$0	\$0	0.00%
Investment Earnings	\$372	\$914	\$0	\$4,995	\$0	\$0	\$0	\$0	0.00%
Total Revenue	\$1,831,627	\$1,929,528	\$4,199,907	\$4,300,073	\$1,951,551	\$1,977,398	\$3,928,949	(\$2,248,356)	(53.53%)
General Fund Subsidy	\$3,402,571	\$3,582,773	\$9,176,831	\$8,781,435	\$5,857,918	\$5,333,606	\$11,191,524	(\$3,318,913)	(36.17%)
Use of Public Arts Fund Balance	\$50,113	-\$174,462	\$278,449	\$218,485	\$43,218	\$80,195	\$123,413	(\$235,231)	(84.48%)
Total Resources	\$5,284,311	\$5,337,840	\$13,655,187	\$13,299,993	\$7,852,687	\$7,391,199	\$15,243,886	(\$5,802,500)	(42.49%)

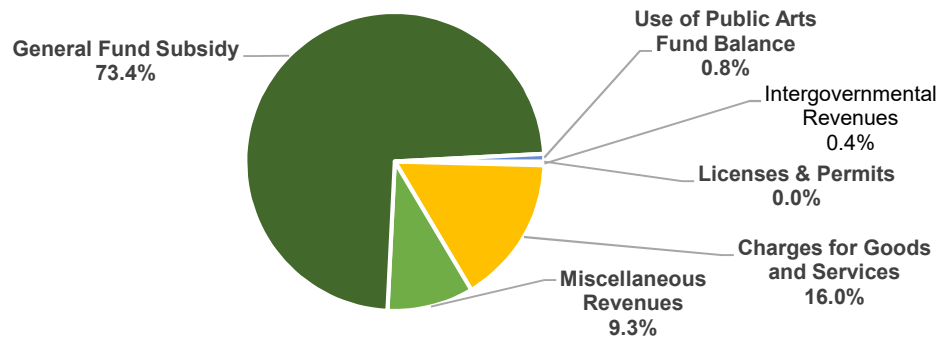


Parks, Recreation and Cultural Services 2019-20 Budget

Expenditures



Revenues



Budget Changes

Expenditures

- Included \$18,338 ongoing funding for Recreation and Cultural Services Travel and Training in various programs. Increase travel and registration funding for the PRCS programs based on required certifications (i.e., life guards) and professional development.

Parks Administration:

- Removed Strategy to Support Aging Adults in Shoreline (\$45,000 one-time).
- Removed \$15,000 every five years for tree canopy assessment. After 2018, the next time to be included in the budget will be 2022.
- Included \$5,000 in one-time funding for a Public Art Funding Options Analysis. The Municipal Art Fund, commonly referred to as the Public Art Fund, was established in 2002 with annual contributions from certain capital projects deposited into the Fund for supporting public art. The funds deposited into the Fund are sporadic and result in uncertainty for the ongoing public art program. In 2017 the City Council adopted the Public Art Plan that includes a goal to "identify and implement alternate or additional funding sources in 2019-2020". This \$25,000 in funding provides consultant assistance in collecting information from other jurisdictions about how their public art programs are funded and analyzed in the context of Shoreline to determine feasibility and revenue potential since PRCS staff do not have the capacity or expertise to complete this work.



Parks, Recreation and Cultural Services 2019-20 Budget

- Included \$18,650 one-time and \$300 ongoing funding starting in 2020 to achieve Commission for the Accreditation of Parks and Recreation Agencies (CAPRA) National Accreditation. Parks, Recreation and Cultural Services has been going through a self-assessment process performing an analysis of its practices and submitted an application for accreditation in 2017. During this time, using our self-assessment we have improved various processes and will produce a self-assessment report. The last phase of the CAPRA accreditation is to have a team of Parks professionals do an on-site evaluation to recommend us to the NRPA Commission for accreditation and attend the in-person Commission business meeting and hearing (typically conducted at the NRPA conference in the fall) for final approval. This funds will cover the costs that will be incurred by the On-Site evaluation team during the visit including airfare, hotel, ground transportation and meals. Teams are usually 3 or 4 people and they stay onsite for a week. It also includes the travel expenditures for the Shoreline team to attend the mandatory hearing and the travel expenditures for the visitation team chair to the Commission hearing as required by CAPRA.

Parks Operations:

- \$30,000 one-time funding for the Green City Partnership Launch and establishment of the Green Shoreline Partnership. The process of forming a new Green City with Forterra involves an initial assessment of the current acreage and condition of a city's forested parks and natural areas. With this information Forterra works with the City to develop and implement a 20-year strategic plan with the forest restoration goals over a set timeline. Forterra support also includes developing a community-based volunteer stewardship program to support restoration efforts across the city. In addition, Forterra facilitates connections across the Partnerships through the Green Cities Network, providing a venue for resource sharing, idea creation and consistency in regional restoration efforts. Forterra estimates \$60,000 in startup costs to do the initial assessment and planning work. The City's contribution of \$30,000 will leverage an equal amount from Forterra and/or other grant sources.
- \$10,200 in one-time funding for a one-time deep cleaning of permeable pavement required by NPDES. The City of Shoreline's park system has 18,188 square feet of permeable surface. The current maintenance plan for this surfacing, as recommended by the Surface Water Utility Division, includes a one-time deep cleaning. There is the potential of this being required every three years to maintain the permeable surface so it functions as intended.
- \$170,000 in one-time funding for Americans with Disabilities Act of 1990 (ADA) Parks Assessment and Transition Plan Development. In 2016, the Parks, Recreation and Cultural Services Department completed an inventory of the assets and features in Shoreline park system. The inventory did not assess what park features and access points met ADA requirements. An assessment of ADA features in the park system is required to ensure that deficiencies do not exist and requirements of ADA are met. Detailed items such as trail and pathway slopes, widths of doors and gates and restroom facilities require review by professionals specially trained in ADA requirements.

Parks General Programs:

- \$40,000 in ongoing, revenue backed, revenue for Expenditure Authority for Parks Recreation Cultural Services to Add Programs. Community recreation demands fluctuate, thereby making it difficult for staff to define an exact dollar amount necessary for contracted recreational services in upcoming years. This past year the static nature of the professional services budget only allowed for program expansion to meet community demand for summer programs (i.e., Dandylyon Drama and Nature Vision summer camps) through going to the City Council for budget amendments. Including



Parks, Recreation and Cultural Services 2019-20 Budget

this revenue-backed expenditure line item will eliminate the need to go to the City Council for program expansion needs based on community demand as it gives staff the ability to add programs and associated contracted expenses, which are fully revenue-backed, throughout the year.

Teen & Youth Development Program

- \$10,000 in ongoing, revenue backed, revenue for Expenditure Authority for Parks Recreation Cultural Services to Add Programs. Community recreation demands fluctuate, thereby making it difficult for staff to define an exact dollar amount necessary for contracted recreational services in upcoming years. This past year the static nature of the professional services budget only allowed for program expansion to meet community demand for summer programs (i.e., Dandylyon Drama and Nature Vision summer camps) through going to the City Council for budget amendments. Including this revenue-backed expenditure line item will eliminate the need to go to the City Council for program expansion needs based on community demand as it gives staff the ability to add programs and associated contracted expenses, which are fully revenue-backed, throughout the year.

Revenues

- The Parks, Recreation and Cultural Services (PRCS) Department performed a comprehensive cost recovery evaluation in 2015 identifying cost recovery objectives for the various PRCS fees. Since that time PRCS performs cost recovery evaluation on a subset of their fees annually to ensure that fees continue to meet identified objectives and stay competitive in the market. Fees not evaluated each year are adjusted by CPI-U.
- One addition to the fee schedule beginning in 2019 is 3.01.300(E)(5), a \$1 fee for a visitor at the Shoreline Pool that only uses the shower. This fee is being added to bring the schedule for Aquatics Drop-In Fees in alignment with the fee charged in 3.01.300(D)(1) for a visitor at the Spartan Recreation Center that only uses the shower. As a result of the conversion of extra help positions to part-time benefitted Recreation Specialist I positions, discussed earlier, certain Specialized Recreation Program fees will be increased in order to maintain a reasonable level of cost recovery.
- Removed the Youth Outreach Leadership Opportunities (YOLO) grant revenue of \$543,355, which was added in 2018 as a one-time revenue. If any programmatic associated revenues that need to be included in the 2019-2020, they will be included in the carryover process.



PARKS ADMINISTRATION

Administer a full service Parks, Recreation and Cultural Services Department and provide long term planning and capital project oversight of park projects to support community use and meet public recreation needs of the community.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Park acreage per thousand population	7.65	7.58	7.51	7.51	7.50	7.50
Percentage of citizens who are very / somewhat satisfied with the quality of City parks, programs, and facilities	92%	83%	83%	83%	83%	83%
<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Recreation and athletic programming cost recovery percentage	67.0%	69.1%	58.2%	55.0%	51.0%	51.1%
Parks Administration as a percent of the total Parks budget	11.87%	11.86%	10.61%	10.56	9.53	9.97
<i>INPUT</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of volunteer hours	5,598	5,778	4,750	5,000	5,000	5,000



ATHLETIC FIELD MAINTENANCE & OPERATIONS

Provide stewardship for the City's athletic fields and to create safe recreational opportunities for the well-being and enjoyment of the public.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of residents who are very / somewhat satisfied with outdoor athletic fields	76%	76%	76%	76%	76%	76%
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of baseball game field preps provided	603	603	371	250	250	250
Number of baseball practice field preps provided	597	597	597	597	597	597

PARKS AND OPEN SPACE MAINTENANCE PROGRAM

Provide stewardship for the City's parks and open space system, including the preservation of important natural areas, the enhancement of quality parks, and to create safe recreational and educational opportunities for the well-being and enjoyment of the public.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of residents who are very / somewhat satisfied with maintenance of public trees along City streets	64%	55%	55%	58%	58%	58%
Percentage of residents who are very / somewhat satisfied with maintenance of City parks	86%	85%	85%	85%	85%	85%
Percentage of residents who are very / somewhat satisfied with maintenance of City playgrounds	83%	85%	85%	84%	84%	84%
Encampments addressed in Shoreline Parks	/	/	114	120	122	122
Linear feet of new nature trails installed	/	/	0	6,000	5,000	2,000
Number of trees planted in the public right-of-way and on City property (net)	319	10	81	57	30	30
Sq. Ft. of degraded forest in restoration process	/	/	18,000	118,000	120,000	120,000
Degraded forest added to restoration	/	/	18,000	100,000	2,000	2,000
<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Average Annual cost per acre of park property maintained	\$3,945	\$4,148	\$5,022	\$5,022	\$5,000	\$5,000
<i>INPUT</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Total Cost of Contracted Maintenance Services	\$331,151	\$302,643	\$302,643	\$302,643	\$344,609	\$344,609
Total Cost of Contracted Tree Care Services	/	\$124,771	\$124,771	\$124,771	\$102,500	\$102,500



AQUATICS

Promote public health and safety through aquatics programs that meet the diverse needs of the community.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of residents who are very / somewhat satisfied with the City swimming pool	63%	61%	61%	56%	56%	56%
<i>INPUT</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Program Revenue as a percentage of program costs	45.0%	21.0%	35.7%	33.5%	33.1%	32.4%
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of drop-in participants visits	30,881	12,000	19,989	24,079	20,000	20,000
Number of hours of drop-in opportunities (Lap & Rec Swim, Aerobic)	2,474	1,765	2,559	2,500	2,500	2,500
Total Number of hours of pool operation	4,725	3,045	5,009	5,000	5,000	5,000
Number of hours of course instruction	3,925	2,851	3,871	4,250	3,850	3,850
Number of course participants	4,364	1,800	4,096	4,500	4,300	4,300
Percentage of participants who registered and participated in a class or program and agree they took away one or more additional benefits	/	/	/	88.61%	85.00%	85.00%

RECREATION FACILITY RENTAL PROGRAM

Provide opportunities for Shoreline residents to use recreational facilities and picnic shelters for special events.

WORKLOAD	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Synthetic Field Turf - Adult (Hours)	3,200	2,780	2,307	2,200	2,450	2,450
Park & Open Space Permits (Hours)	/	291	620	400	400	400
Synthetic Field Turf - Youth (Hours)	3,900	3,700	3,851	4,000	4,250	4,250
Grass/Dirt Fields - Youth (Hours)	1,930	2,084	7,856	9,000	9,000	9,000
Concession Permits (Hours)	/	2,671	3,269	2,700	2,700	2,700
Grass/Dirt Fields - Adult (Hours)	95	56	1,062	1,300	1,300	1,300
Baseball Fields - Adult (Hours)	1,400	623	575	660	660	660
Soccer Field Rentals (Hours)	9,000	8,620	8,999	8,600	9,000	9,000
Spartan Recreation Center (Hours)	2,769	2,266	2,287	2,200	2,200	2,200
Picnic Shelter Rentals (Hours)	2,872	3,089	2,940	2,700	2,700	2,700
Baseball / Softball Field Rentals (Hours)	8,134	6,190	5,316	6,660	6,660	6,660
Baseball Fields - Youth (Hours)	8,245	5,567	4,741	6,000	6,000	6,000
Richmond Highlands Recreation Center (Hours)	232	379	463	450	450	450
Tennis Court Rentals (Hours)	/	791	558	500	500	500
Total Facility Rentals (Hours)	/	24,297	23,565	22,080	23,000	23,000

GENERAL RECREATION PROGRAMS

Provide life-enhancing experiences and promote a healthy community through recreational opportunities including art, fitness, sports, healthy lifestyle and special interest. This includes providing high quality opportunities for all youth to engage and learn both creatively and physically, regardless of economics, ability, age or location and recreation programs that ensure quality opportunities for all, regardless of physical or developmental limitation.

EFFECTIVENESS	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Percentage of residents who are very / somewhat satisfied with the quality of City parks, programs and facilities	87%	83%	83%	83%	83%	83%
Percentage of residents who are very / somewhat satisfied with the variety of recreation programs	65%	69%	69%	70%	70%	70%
Percentage of residents who are very / somewhat satisfied with the fees charged for recreation programs	58%	66%	66%	64%	64%	64%
Percentage of programs held vs programs offered	85%	87%	91%	92%	90%	90%
Percentage of customers rating the quality of the programs as good or excellent	94%	95%	95%	95%	95%	95%
Percentage of residents who participated in recreational programming offered by the City	78%	78%	78%	78%	78%	78%
Percentage of participants who registered and participated in a class or program and feel they took away one or more additional benefits	/	/	/	70%	75%	80%
Percentage of programs that offer a nature based component	/	/	/	28%	30%	32%

GENERAL RECREATION PROGRAMS

Provide life-enhancing experiences and promote a healthy community through recreational opportunities including art, fitness, sports, healthy lifestyle and special interest. This includes providing high quality opportunities for all youth to engage and learn both creatively and physically, regardless of economics, ability, age or location and recreation programs that ensure quality opportunities for all, regardless of physical or developmental limitation.

<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percent of general recreation program budget supported by fees.	67.0%	71.4%	58.2%	55.0%	51.0%	51.1%
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of adult participants	46,489	49,421	47,569	48,000	48,500	49,000
Number of adult recreational classes held	343	295	298	305	314	321
Number of preschool recreational classes held	101	73	85	100	110	120
Number of visits to preschool programs	12,783	14,381	14,221	14,500	14,750	15,000
Number of visits to youth programs	53,573	21,433	22,180	22,250	22,500	22,750
Number of youth recreational classes held	224	229	231	240	250	260



TEEN AND YOUTH DEVELOPMENT PROGRAMS

We strive to support youth making successful life choices by offering engaging programs that foster a sense of identity, leadership and community.

EFFECTIVENESS	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Percentage of Assessed Items receiving a grade of 3 or higher on 4 main YPQA scales for all assessed program offerings	85%	80%	85%	85%	85%	85%
Percentage of programs that offer a nature based component	/	/	/	21.5%	30.0%	32.0%
WORKLOAD	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Number of program hours	2,850	3,145	3,290	3,538	3,625	3,625
Total number of all visits	28,450	25,787	27,493	29,270	30,270	31,270
Number of visits in the Teen Late Night Programs	9,865	6,332	7,353	7,900	8,130	8,820
Number of visits to all Youth and Teen Development Programs excluding Late Night	18,585	19,455	20,140	21,370	22,140	22,450

CULTURAL SERVICES

Enhance the quality of life of our community by celebrating arts and culture through diverse, affordable and accessible events that foster community engagement.

<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Shoreline Historical Museum contribution per capita	\$1.11	\$1.10	\$1.09	\$1.09	\$1.09	\$1.09
Shoreline / Lake Forest Park Arts Council contribution per capita	\$1.11	\$1.10	\$1.09	\$1.09	\$1.09	\$1.09
<i>INPUT</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percent of overall cost of Celebrate Shoreline offset through sponsorship revenue	32%	47%	50%	50%	50%	50%
Number of community partners providing engagement activities at Celebrate Shoreline	5	9	10	10	10	10
Number of community partners providing engagement activities at Monster Mash Dash	7	9	9	10		
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Summer lunchtime event attendance	2,600	2,400	2,500	2,500	2,500	2,500
Swingin' Summer Eve attendance	1,800	1,800	1,800	2,000	2,000	2,000
Monster Mash Dash Participants	267	370	500	500	500	500
Number of partner agencies engaged in promoting events	2	2	4	6	6	6
Number of partner agencies engaged in promoting events in languages other than English	/	2	2	5	5	5



Planning and Community Development



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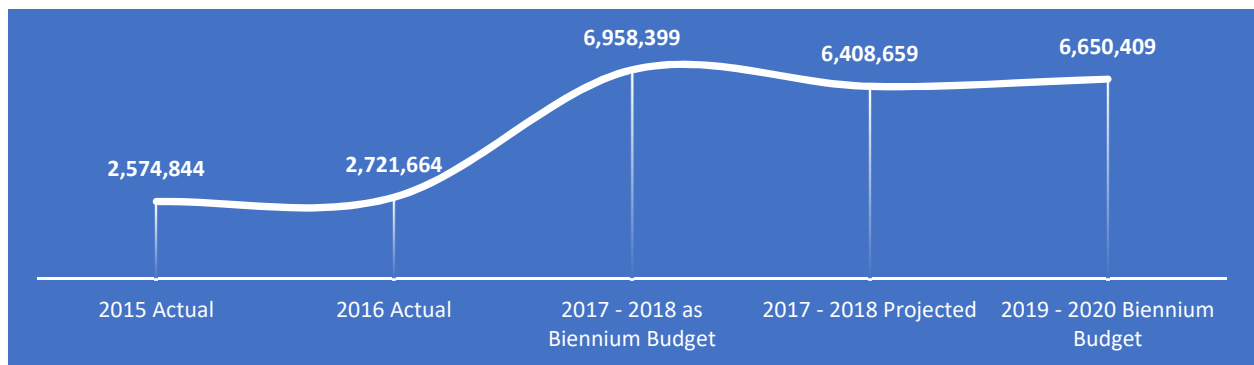
Planning and Community Development 2019-20 Budget

Department Mission Statement

Ensure that our natural and built environments are sustainable, safe, and reflect the community's vision through planning and permitting.



Expenditure Comparison



Staffing Trend



Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
Permit Services	4.47	5.87	5.77	5.77	6.01	6.01	0.24	0.00
Code Enforcement	1.66	1.66	1.66	1.66	0.00	0.00	(1.66)	0.00
City Planning	7.35	6.95	7.50	7.50	7.18	7.43	(0.32)	0.25
Building & Inspections	5.70	5.70	6.75	7.75	8.01	8.01	0.26	0.00
P&CD Administrative Services	1.82	1.82	1.82	1.82	1.87	1.87	0.05	0.00
Total Full-Time Equivalent Staff	21.00	22.00	23.50	24.50	23.07	23.32	(1.43)	0.25



Planning and Community Development 2019-20 Budget

2018 Council Goals and Work Plan Accomplishments

Goal 1: Strengthen Shoreline's economic base to maintain the public services that the community expects

- Implemented online scheduling of Inspection requests through new permit system.
- Expanded Home Improvement Workshop Program with additional home industry vendors.
- Completed accelerated review and issuance of Shoreline School District's permits and projects.
- Completed Code Enforcement Program reorganization.
- Conducted periodic developer stakeholder meetings.

Goal 2: Improve Shoreline's utility, transportation, and environmental infrastructure

- Integrated Ronald Wastewater District permitting coordination and customer assistance into P&CD permit lobby.
- Started process for becoming first Salmon-Safe certified City in Washington.
- Considered expanding green building mandate to commercial zoning.

Goal 3: Prepare for two Shoreline light rail stations

- Started light rail stations/parking garages plan review.
- Developed administrative procedures to implement green building and affordable housing mandates in light rail station subareas.
- Assisted Public Works with developing 185th Street Multimodal Corridor Strategy, updating Master Street Plan, and implementing 145th Corridor Study.

2019-2020 Council Goals and Work Plan Objectives

Goal 1: Strengthen Shoreline's economic base to maintain the public services that the community expects

- Implement online permit submittal with permit system.
- Engage in community conversation to determine which additional housing styles may be appropriate for Shoreline and codify standards for styles selected.
- Further innovate Home Improvement Workshop Program with separate "Permitting 101" seminar for customers.

Goal 2: Improve Shoreline's utility, transportation, and environmental infrastructure

- Improve and streamline wastewater utility permit processing (Ronald Wastewater District).
- Complete update of Shoreline Master Program.
- Update of financial feasibility study for Shoreline's participation in Local Conservation Landscape Infrastructure Program (LCLIP).



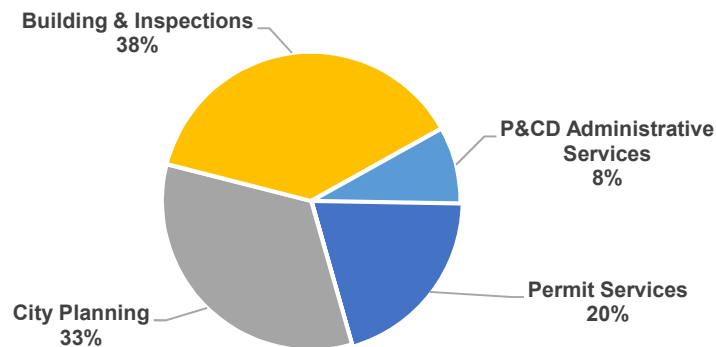
Planning and Community Development 2019-20 Budget

Goal 3: Prepare for two Shoreline light rail stations

- Complete report for Council regarding development activity in 185th Street Station Subarea in anticipation of Phase 2 zoning activating in 2021.
- Develop design standards specific to attached single-family housing styles, e.g. townhouses.

Expenditure by Program

Expenditures by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
Permit Services	467,188	505,995	1,214,674	1,171,533	863,499	867,576	1,351,068	136,395	11.23%
Code Enforcement	190,678	197,271	419,505	382,813	0	(11)	(11)	(419,506)	(100.00%)
City Planning	921,622	937,953	2,188,754	2,017,920	1,074,764	1,144,926	2,219,690	30,936	1.41%
Building & Inspections	780,791	832,459	2,409,656	2,333,581	1,241,053	1,282,546	2,523,699	113,943	4.73%
P&CD Administrative Services	203,966	221,039	495,810	489,022	275,421	230,631	556,052	60,242	12.15%
P&CD Code Abatement Operations	10,630	27,246	230,000	14,000	0	0	0	(230,000)	(100.00%)
Total Expenditure	#DIV/0!	2,721,664	6,958,389	6,408,639	3,254,731	3,395,678	6,650,409	(307,990)	(4.43%)



Revenue by Program

Revenues by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
Permit Services	953	464	0	1,828	0	0	0	0	0.00%
City Planning	23,075	0	42,415	13,415	13,415	13,415	26,830	(15,595)	(36.74%)
Building & Inspections	1,412,240	2,071,304	4,846,203	5,385,785	2,447,138	2,150,643	4,597,981	(242,222)	(5.00%)
Code Abatement Operations	0	30,216	230,000	224,892	0	0	0	(230,000)	(100.00%)
Total Operating Revenue	1,436,268	2,102,004	5,112,618	5,625,950	2,460,553	2,164,258	4,624,811	(487,807)	(9.54%)
General Fund Subsidy	#DIV/0!	622,630	1,776,881	993,601	794,178	1,231,420	2,025,598	248,717	14.00%
Use/(Provision) of Fund Balance:	10,630	(2,970)	68,900	(210,892)	0	0	0	(68,900)	(100.00%)
Code Abatement	10,630	(2,970)	68,900	(210,892)	0	0	0	(68,900)	(100.00%)
Total Resources	#DIV/0!	2,721,664	6,958,389	6,408,639	3,254,731	3,395,678	6,650,409	(307,990)	(4.43%)



Planning and Community Development 2019-20 Budget Expenditure by Fund

Expenditure By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$2,564,214	\$2,694,416	\$6,728,399	\$6,394,659	\$3,254,731	\$3,395,678	\$6,650,409	(\$77,990)	(1.16%)
Code Abatement	\$10,630	\$27,246	\$230,000	\$14,000	\$0	\$0	\$0	(\$230,000)	(100.00%)
Total Expenditure	\$2,574,844	\$2,721,664	\$6,958,399	\$6,408,659	\$3,254,731	\$3,395,678	\$6,650,409	(\$3,703,668)	(53.23%)

Revenue by Fund

Revenues By Fund	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
General Fund	\$1,436,268	\$2,071,787	\$4,882,618	\$5,401,058	\$2,480,552	\$2,164,258	\$4,624,811	(\$257,807)	(5.28%)
Code Abatement	\$0	\$30,216	\$161,100	\$224,892	\$0	\$0	\$0	(\$161,100)	(100.00%)
Total Revenues	\$1,436,268	\$2,102,004	\$5,043,718	\$5,625,950	\$2,480,552	\$2,164,258	\$4,624,811	(\$2,583,165)	(51.22%)
Fund Subsidies									
General Fund	\$1,127,946	\$622,630	\$1,845,781	\$993,601	\$794,178	\$1,231,420	\$2,025,598	\$179,617	9.74%
Code Abatement	\$10,630	(\$2,970)	\$68,900	(\$210,892)	\$0	\$0	\$0	(\$68,900)	(100.00%)
TOTAL RESOURCES	\$2,574,844	\$2,721,664	\$6,958,399	\$6,408,659	\$3,254,731	\$3,395,678	\$6,650,409	-\$307,990	(4.43%)

Expenditure by Type

Expenditure Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
Salaries & Wages	1,701,127	1,785,121	4,083,278	3,953,608	2,105,830	2,203,874	4,309,504	226,226	5.54%
Personnel Benefits	621,456	834,802	1,581,605	1,520,757	812,149	838,165	1,650,314	68,709	4.34%
Supplies	12,356	13,611	30,284	21,957	9,961	22,461	32,422	12,138	59.84%
Other Services & Charges	230,151	268,997	1,213,688	862,481	284,313	288,313	592,626	(621,062)	(51.17%)
Intergovernmental Services	169	28	0	284	0	0	0	0	0.00%
Capital Outlays	0	0	23,593	23,583	0	0	0	(23,583)	(100.00%)
Interfund Payments for Service	9,585	9,106	35,951	35,951	32,678	32,865	65,543	29,592	82.31%
Total Expenditures	2,574,844	2,721,664	6,958,399	6,408,659	3,254,731	3,395,678	6,650,409	(397,990)	(4.43%)

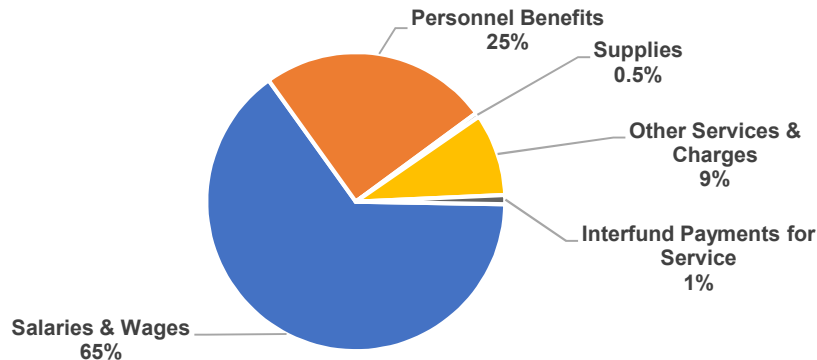
Revenue by Type

Revenue Category	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020		
							2019 - 2020 Biennium Budget	vs. 2017 - 2018 Biennium Budget	Percentage Change
Budgeted Use of Fund Balance	\$0	\$0	\$68,900	\$0	\$0	\$0	\$0	(\$68,900)	(100.00%)
Licenses & Permits	\$899,022	\$1,307,536	\$2,707,406	\$3,103,576	\$1,757,695	\$1,444,875	\$3,202,570	\$495,164	15.29%
Intergovernmental Revenues	\$23,075	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Charges for Goods and Services	\$614,174	\$764,251	\$2,142,797	\$2,288,692	\$694,443	\$710,968	\$1,405,411	(\$737,386)	(34.41%)
Fines and Forfeits	\$2,857	\$0	\$0	\$6,548	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenues	(\$3,146)	\$29,449	\$163,415	\$230,790	\$8,415	\$9,415	\$16,830	(\$175,585)	(91.25%)
Investment Earnings	\$286	\$768	\$1,100	\$6,544	\$0	\$0	\$0	(\$1,100)	(100.00%)
Total Revenue	\$1,436,268	\$2,102,004	\$5,043,718	\$5,625,950	\$2,480,552	\$2,164,258	\$4,624,811	(\$2,583,165)	(51.22%)
General Fund Subsidy	\$1,127,946	\$622,630	\$1,845,781	\$993,601	\$794,178	\$1,231,420	\$2,025,598	(\$1,051,603)	(56.97%)
Code Abatement Fund	\$10,630	(\$2,970)	\$68,900	(\$210,892)	\$0	\$0	\$0	(\$68,900)	(100.00%)
Total Resources	\$2,574,844	\$2,721,664	\$6,958,399	\$6,408,659	\$3,254,731	\$3,395,678	\$6,650,409	(\$3,703,668)	(53.23%)

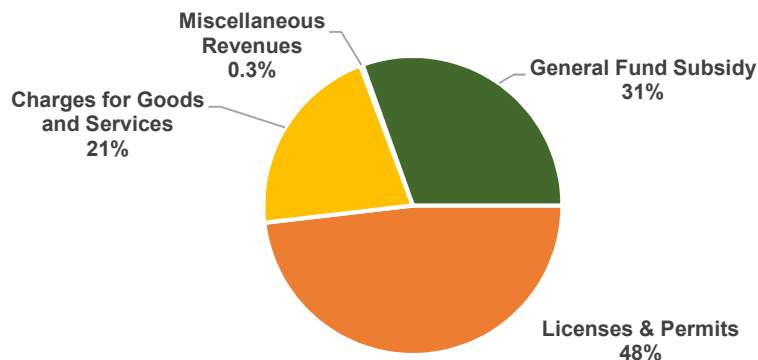


Planning and Community Development 2019-20 Budget

Expenditures



Revenues



Budget Changes

Revenues

- Base 2019 development revenues are expected to increase over 2018 base budget amounts by \$271,000, or 15.7%, as a result of an increase in the base level of development activity. Base 2020 development revenues are expected to increase 8.4% over 2019 amounts. In 2019, budgeted development revenues include \$464,000 in one-time revenues largely from the Shoreline School District's projects.

Expenditures

Building & Inspections

- Removed one-time allocation of \$300,000 for plans examination and inspection services to meet School District project needs.
- Included \$12,500 in one-time funding to purchase electronic and hard copies of new construction codes.

City Planning

- Included \$30,000 in one-time funding for professional services to update the 2015 Shoreline Landscape Conservation Local Infrastructure Program Report. City Council directed staff to continue to analyze the Landscape Conservation and Local Infrastructure Program (LCLIP). The purpose of the Landscape Conservation and Local



Planning and Community Development 2019-20 Budget

Infrastructure Program is to encourage the Transfer of Development Rights (TDR) with a public infrastructure financing tool called tax increment financing (TIF). The LCLIP report developed in 2015 was studied the financial feasibility of using the program in Shoreline and these findings were presented to the City Council on November 6, 2017. At the conclusion of the discussion the City Council directed staff to continue to evaluate the program and bring back a recommendation sometime in 2019. The City will hire a consultant to update the 2015 LCLIP Report in 2019, including detailed Shoreline specific analysis, to be used for this next evaluation of the program.

- Included \$41,000 for townhouse design standards. In January 2018, the City Council provided staff direction at the joint City Council and Planning Commission dinner meeting to include on the 2019 Work Plan the creation of design standards for townhomes (attached single family). The scope of work would primarily entail researching model townhome design standards and creating diagrams that illustrate what to do and what not to do, or to simply illustrate the standard. Illustrations could resemble the line drawing style currently used in the Development Code or something more elaborate.
- Included \$75,000 in one-time funding in professional services to expand residential housing choices. In January 2018, the City Council provided staff direction at the joint City Council and Planning Commission dinner meeting to include on the 2020 Work Plan a project with the community to possibly expand the types of housing in Shoreline. The 2020 Residential Housing Choices project would be to explore the “missing middle” suite of options for housing styles, including cottages, tiny houses, VRBOs (Vacation Rental by Owner) and ADUs (Accessory Dwelling Units). The primary focus would be to create an opportunity for public dialogue about whether these options are appropriate for Shoreline and in which zoning designations, including use of such tools as visual preference surveys, online meetings, and other creative outreach. Potential assistance could include: developing a communications plan; researching model code language for jurisdictions that regulate these housing styles well; and, creating visual tools (online, print, photographs, diagrams, etc.) to communicate the purpose of the project and to obtain feedback regarding design options for various housing types.

Permit Services

- Included \$20,000 in ongoing funding for extra help to help address increases in permit activity. PCD staff assumed the role of permit intake and issuance for wastewater permits that were previously being processed by a variety of Ronald Wastewater staff. This workflow is logical, as PCD processes all City permits. Based on the year-to-date volume of 280 permits, PCD expects to process 400 permits in 2018. In order to assist with this increased workload, the 2019-2020 budget includes funding for extra help, which will perform intake and issuance of routine permit types; process payments; and perform administrative functions to perform these new duties.
- Included \$4,000 in ongoing funding for Superion training. Superion offers two types of online training experiences, web classes and distance learning sessions, for the TRAKiT permit processing software suite. Permitting staff would benefit greatly from ongoing training associated with this constantly evolving software program. Training associated with current versions of the program would also be beneficial to explore tools, tips, and best practices.

BUILDING AND INSPECTIONS

Building & Inspections performs reviews and makes decisions on building permits; provides comprehensive inspections and approval of conditions for all permitted work; and provides enforcement and education of the adopted codes and ordinances.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percent of building permits issued on or before the target dates identified in SMC 20.30.040	96%	94%	96%	93%	93%	93%
Percent of customers who were satisfied with the timeliness of building inspections	96%	93%	100%	95%	95%	95%
<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Average weeks to 1st review/approve New Commercial permits	/	/	/	9.0/23.6	9.5/24.0	10.0/24.4
Average weeks to 1st review/approve New Commercial Tenant Improvement permits	/	/	/	3.6/7.0	4.0/7.4	4.4/7.8
Average weeks to 1st review/approve New Multi-Family permits	/	/	/	15.9/28.5	16.3/29.0	16.7/29.4
Average weeks to 1st review/approve New Single-Family permits	/	/	/	7.0/19.1	7.4/19.5	7.8/19.9
Average weeks to 1st review/approve Single-Family Addition/Remodel permits	/	/	/	10.6/11.6	11.0/12.0	11.4/12.4
Percentage of building inspections requested before 7 a.m. and completed the same day	93%	87%		100%	100%	100%
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of Mechanical Permits submitted	586	656	665	650	600	600
Number of Plumbing Permits submitted	198	182	102	165	185	185

BUILDING AND INSPECTIONS

Building & Inspections performs reviews and makes decisions on building permits; provides comprehensive inspections and approval of conditions for all permitted work; and provides enforcement and education of the adopted codes and ordinances.

WORKLOAD	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Number of building inspections completed daily	294	381		19	19	19
Number of inspections completed annually	4,231	4,519	4,672	4,700	4,850	5,000
Total number of Single-Family Addition/Remodel Permits submitted	88%	89%	248	265	280	295
Total number of Single-Family New Construction Permits submitted	/	/	99	95	110	120
Total number of Commercial Addition/Remodel Permits submitted	/	/	53	55	60	65
Total number of Commercial New Construction Permits submitted	/	/	24	44	50	55



PERMIT SERVICES

Permit Services provides accurate information and referral services; intake and issuance of all building and land use related permits.

EFFECTIVENESS	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Percent of customers who rated services as good or excellent	93%	87%	95%	95%	95%	95%
Percent of customers who said they were treated courteously by employees	94%	94%	97%	98%	98%	98%
Percent of customers who were satisfied with the updates they received regarding their project's status	88%	81%	100%	93%	93%	93%
Percentage of all permits issued on or before the target dates identified in SMC 20.30.040 (data includes days waiting for information)	87%	84%	75%	91%	91%	91%
WORKLOAD	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Number of walk-in customers served	4,832	4,958	5,358	5,700	5,300	5,300
Number Right-of-Way Permits submitted	480	531	510	540	540	540
Number of Wastewater Permits submitted	67	98	68	312	330	350
Total Number of Applications submitted (excluding L&I electrical permits)	1,938	2,210	2,130	2,300	2,400	2,450



CITY PLANNING

City Planning assists the community with the implementation of the adopted Vision through the creation and maintenance of City-wide plans, subarea plans, policies, regulations and programs. This team also processes a variety of land use and development permits, undertakes special studies, coordinates cross-departmental teams, provides planning services to other city departments, and supports community outreach and citizen engagement.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of land use permits issued on or before target dates identified in SMC (data includes days waiting for Information)	76%	74%	65%	75%	80%	80%
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of land use permits submitted	47	65	79	75	75	75
Number of preliminary short plats submitted	12	13	9	11	11	11
Number of Planning Commission meetings staffed	19	23	19	22	22	22



P&CD - ADMINISTRATIVE SERVICES

Planning & Community Development Administrative Services provides Planning Commission and general administrative support; performs maintenance on the web page, portal and permit tracking system; manages fiscal resources; oversees records and archiving services and provides performance measures data.

<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Administrative Services budget as a percent of the Planning and Community Development budget	7.9%	8.1%	7.4%	7.0%	7.0%	7.0%
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of public disclosure requests processed	143	155	253	225	200	200



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Public Works



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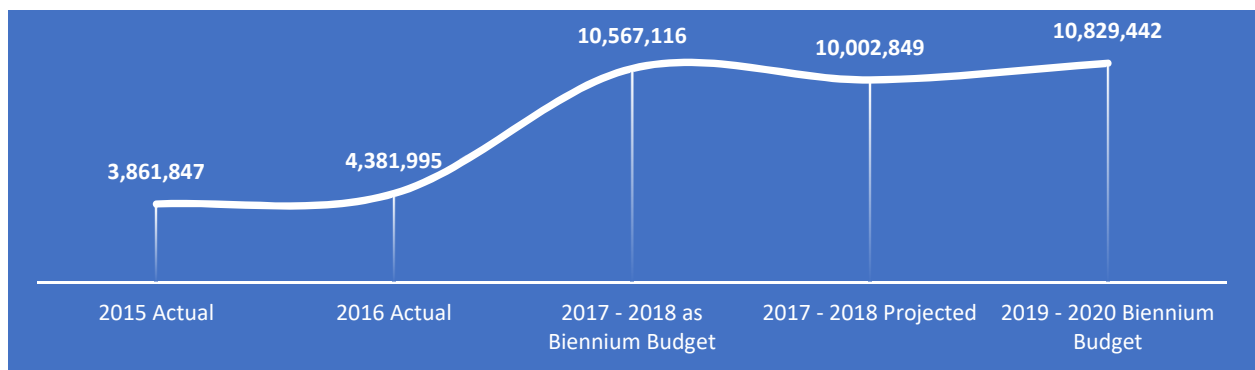
Public Works 2019-20 Budget

Department Mission Statement

Supporting a sustainable and vibrant community through stewardship of our public infrastructure and natural environment.



Expenditure Comparison



Staffing Trend



Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
PWW Administration	1.15	2.00	2.00	1.10	1.43	1.43	0.33	0.00
Environmental Services	1.35	1.35	1.40	1.60	1.60	1.60	0.00	0.00
Right of Way Program	2.05	1.50	1.50	2.25	1.90	1.90	(0.35)	0.00
Engineering	3.05	3.10	4.06	3.89	3.65	3.65	(0.24)	0.00
Transportation Services Prog	1.35	1.60	1.70	2.05	1.80	1.80	(0.25)	0.00
Traffic Services	2.75	2.70	2.70	3.20	2.30	2.30	(0.90)	0.00
Street Operations	6.99	6.54	6.54	6.50	12.80	12.80	6.30	0.00
General Capital	0.95	3.20	1.90	1.95	2.34	2.97	0.39	0.63
Roads Capital	5.50	7.30	7.45	8.46	9.50	9.19	1.04	(0.31)
Total Full-Time Equivalent Staff	25.14	29.29	29.25	31.00	37.32	37.64	6.32	0.32



Public Works 2019-20 Budget

2018 Council Goals and Work Plan Accomplishments

Goal 2: Improve Shoreline's utility, transportation, and environmental infrastructure

- Council selection of preferred approach for Boeing Creek Regional Stormwater Facility Study.
- Completed design for Hidden Lake Dam Removal Project.
- Updated Greenhouse Gas Emission Inventory.
- Replaced lighting at Shoreline A&B fields.
- Completed Sidewalk Prioritization Process.
- Completed Comprehensive Plan Amendment No. 9 Plan
- Completed Comprehensive Plan Amendment No. 4
- Designed and constructed 195th St Ped/Bike Gap Filler.
- Completed ADA Transition Plan.
- Completed condition assessment and prioritization of repairs and maintenance for existing sidewalks and curb ramps.
- Continued integration of wastewater services into and throughout Public Works.
- Completed preliminary design of 25th Flood Reduction Project.
- Completed Comprehensive Plan Amendment review of Surface Water Master Plan update
- Completed alternatives analysis and concept planning for combined maintenance facility in Hamlin Park and other city properties.
- Completed Police Station at City Hall project including new 3rd floor Permit Center.
- Conducted commercial property outreach to reduce use of plastic straws and utensils and increase use of compostables in restaurants.
- Continued to pursue federal and regional grants to support City's transportation projects

Goal 3: Prepare for two Shoreline light rail stations

- Issued Right of Way permits for early construction including some utility work and demolitions.
- Continued to work with King County Metro, Community Transit, and Sound Transit to improve service and support access to two light rail stations.

Goal 5: Promote and enhance the City's safe community and neighborhood programs and initiatives

- Completed Street Light Master Plan.

2019-2020 Council Goals and Work Plan Goals

Goal 1: Strengthen Shoreline's economic climate and opportunities

- Complete construction of intersection improvements at N 155th St and Westminster Way in conjunction with re-development at Shoreline Place

Goal 2: Improve Shoreline's utility, transportation, and environmental infrastructure

- Complete 185th St. Multi-modal Corridor Study.
- Continue to pursue federal and regional grants to support City's transportation projects
- Conduct commercial property outreach to reduce use of plastic straws and utensils and increase use of compostables in restaurants.
- Repair priority guardrail runs damaged by vehicle collisions.



Public Works 2019-20 Budget

- Complete framework for ongoing subarea parking survey & needs assessment.
- Complete Master Street Plan update.
- Complete Preliminary Design of 148th St Ped/Bike Bridge
- Complete Preliminary Design of Trail Along the Rail
- Complete design phases of 145th Corridor Project and 145th Interchange Improvement Project.
- Complete re-construction of Meridian Ave N and N 175th St intersection
- Implement sidewalk repair and retrofit program with adoption of dedicated \$20 vehicle license fee
- Complete key surface water construction projects including 25th Ave Drainage Improvements, Hidden Lake Dam removal 148th Infiltration facility and pump station improvements

Goal 3: Prepare for two Shoreline light rail stations

- Continue to work with King County Metro, Community Transit, and Sound Transit to improve service and support access to two Shoreline light rail stations.
- Issue Right of Way permits to Sound Transit and utilities to facilitate construction of project
- Proceed with street vacations and revisions to existing right of way as a result of Sound Transit projects

Goal 5: Promote and enhance the City's safe community and neighborhood programs and initiatives

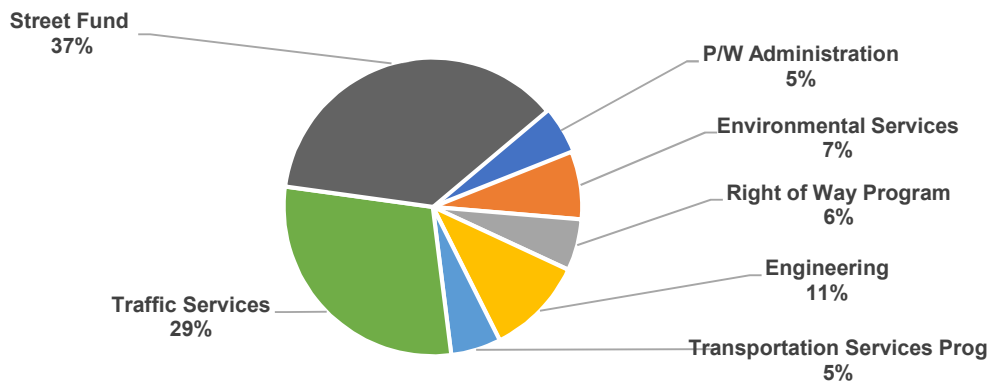
- Continue to address traffic issues and concerns in school zones and neighborhoods using City's speed differential map and citizen traffic complaints



Public Works 2019-20 Budget

Expenditure by Program

Expenditures by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Percentage Change
P/W Administration	252,135	373,821	640,090	621,098	275,925	274,948	550,873	
Environmental Services	325,078	315,187	870,095	888,228	395,747	401,445	797,192	
Right of Way Program	259,866	287,851	517,908	515,185	298,681	304,423	603,004	
Engineering	439,207	511,920	1,420,189	1,349,258	569,740	587,779	1,157,519	
Transportation Services Prog	163,953	224,905	530,376	561,514	281,522	307,799	589,321	
Traffic Services	1,033,555	1,159,322	2,490,160	2,527,258	1,525,527	1,631,640	3,157,367	
Street Fund	1,388,053	1,508,989	4,098,300	3,740,308	2,047,309	1,926,857	3,974,166	
Total Expenditure	3,861,847	4,381,995	10,567,116	10,002,848	5,394,351	5,435,091	10,829,442	



Revenue by Program

Revenues by Program	2015 Actual	2016 Actual	2017 - 2018 Biennium Budget	2017 - 2018 Biennium Estimate	2019 Budget	2020 Budget	2019 - 2020 Biennium Budget	2019 - 2020 vs. 2017 - 2018 Percentage Change
Environmental Services	344,485	361,037	744,126	809,923	309,118	309,118	618,236	(125,880) (16.82%)
Right of Way Program	223,079	271,178	570,000	559,428	260,000	260,000	520,000	(150,000) (18.77%)
Traffic Services	0	0	30,000	15,000	15,000	15,000	30,000	0 0.00%
Street Fund	1,456,903	1,491,050	3,309,302	3,104,131	1,899,673	1,926,857	3,826,530	617,228 (15.63%)
Total Operating Revenue	2,024,475	2,123,263	4,653,429	4,488,482	2,483,791	2,510,975	4,994,766	341,337 7.34%
General Fund Subsidy	\$1,906,219	\$2,240,792	\$5,124,690	\$4,878,190	\$2,762,924	\$2,924,116	5,687,040	562,350 10.97%
Use/(Provision) of Fund Balance:	(60,949)	17,940	788,998	636,177	147,636	0	147,636	(641,362) (81.29%)
Street	(60,949)	17,940	788,998	636,177	147,636	0	147,636	(641,362) (81.29%)
Total Resources	3,861,847	4,381,995	10,567,116	10,002,848	5,394,351	5,435,091	10,829,442	262,326 2.48%



Public Works 2019-20 Budget Expenditure by Fund

Expenditure By Fund	2015	2016	2017 - 2018	2017 - 2018	2019	2020	2019 - 2020	2019 - 2020	2019 - 2020
	Actual	Actual	Biennium Budget	Biennium Estimate	Budget	Budget	Biennium Budget	Biennium Budget	vs. 2017 - 2018
General Fund	\$2,473,793	\$2,873,006	\$6,468,816	\$6,262,541	\$3,347,042	\$3,508,234	\$6,855,276	\$386,480	5.97%
Street Fund	\$1,388,053	\$1,508,989	\$4,098,300	\$3,740,308	\$2,047,309	\$1,926,857	\$3,974,166	(\$124,134)	(3.03%)
Total Expenditure	\$3,861,847	\$4,381,995	\$10,567,116	\$10,002,849	\$5,394,351	\$5,435,091	\$10,829,442	(\$5,172,765)	(48.95%)

Revenue by Fund

Revenues By Fund	2015	2016	2017 - 2018	2017 - 2018	2019	2020	2019 - 2020	2019 - 2020	2019 - 2020
	Actual	Actual	Biennium Budget	Biennium Estimate	Budget	Budget	Biennium Budget	Biennium Budget	vs. 2017 - 2018
General Fund	\$567,574	\$632,213	\$1,344,126	\$1,384,351	\$584,118	\$584,116	\$1,168,236	(\$175,890)	(13.05%)
Street Fund	\$1,426,803	\$1,491,050	\$3,309,302	\$3,104,131	\$1,809,673	\$1,926,857	\$3,826,530	\$517,228	15.63%
Total Revenues	\$2,024,476	\$2,123,263	\$4,653,429	\$4,488,482	\$2,483,791	\$2,510,975	\$4,994,766	(\$2,169,638)	(46.62%)
Fund Subsidies									
General Fund	\$1,906,219	\$2,240,792	\$5,124,690	\$4,878,190	\$2,762,924	\$2,924,116	\$5,687,040	\$562,350	10.97%
Street Fund	-\$68,849	\$17,940	\$798,998	-\$636,177	\$147,636	\$0	\$147,636	(\$641,362)	(81.29%)
TOTAL RESOURCES	\$3,861,847	\$4,381,995	\$10,567,116	\$10,002,849	\$5,394,351	\$5,435,091	\$10,829,442	\$262,326	2.48%

Expenditure by Type

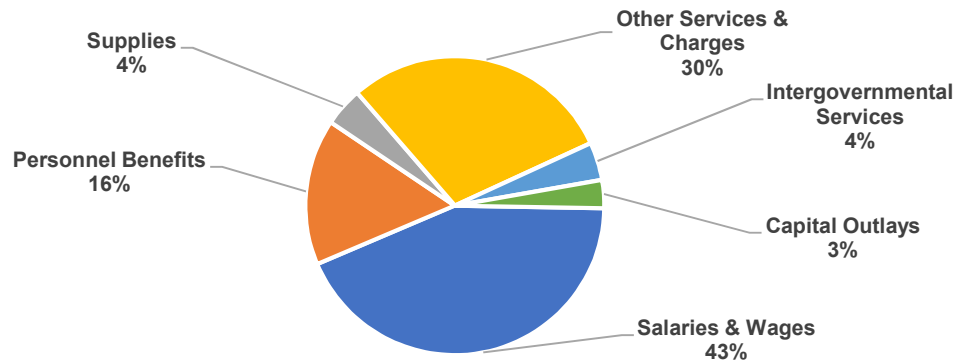
Expenditure Category	2015	2016	2017 - 2018	2017 - 2018	2019	2020	2019 - 2020	2019 - 2020	2019 - 2020
	Actual	Actual	Biennium Budget	Biennium Estimate	Budget	Budget	Biennium Budget	Biennium Budget	vs. 2017 - 2018
Salaries & Wages	1,413,618	1,678,865	3,710,227	3,592,583	2,036,360	2,188,580	4,226,950	516,723	13.93%
Personnel Benefits	515,933	594,934	1,368,980	1,331,204	747,731	793,468	1,541,197	175,217	12.83%
Supplies	136,605	176,168	367,821	337,976	219,344	200,544	413,868	46,067	12.52%
Other Services & Charges	1,095,857	1,105,023	2,770,082	2,389,837	1,416,360	1,458,193	2,874,543	104,481	3.77%
Intergovernmental Services	276,529	216,258	587,880	542,268	198,060	201,360	400,220	(157,660)	(28.26%)
Capital Outlays	22,588	12,231	39,852	37,823	267,040	30,000	297,040	267,188	895.04%
Interfund Payments for Service	410,723	588,716	1,785,294	1,771,162	512,666	562,938	1,075,604	(689,690)	(39.07%)
Total Expenditures	3,861,847	4,381,995	10,567,116	10,002,849	5,394,351	5,435,091	10,829,442	262,326	2.48%

Revenue by Type

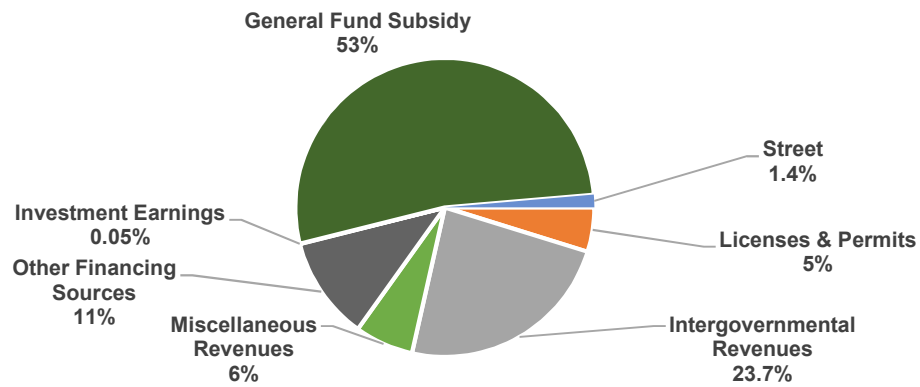
Revenue Category	2015	2016	2017 - 2018	2017 - 2018	2019	2020	2019 - 2020	2019 - 2020	2019 - 2020
	Actual	Actual	Biennium Budget	Biennium Estimate	Budget	Budget	Biennium Budget	Biennium Budget	vs. 2017 - 2018
Licenses & Permits	\$233,824	\$269,625	\$570,000	\$559,574	\$280,000	\$280,000	\$520,000	(\$50,000)	(8.77%)
Intergovernmental Revenues	\$1,253,370	\$1,314,483	\$2,667,134	\$2,656,271	\$1,270,087	\$1,299,521	\$2,569,608	(\$87,526)	(3.66%)
Fines and Forfeits	\$33	\$11	\$0	\$849	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenues	\$234,275	\$285,712	\$674,852	\$732,968	\$344,118	\$344,116	\$688,236	\$13,304	1.98%
Other Financing Sources	\$298,246	\$244,629	\$726,443	\$525,524	\$607,086	\$604,836	\$1,211,922	\$475,479	64.58%
Investment Earnings	\$4,628	\$8,793	\$5,000	\$11,293	\$2,500	\$2,500	\$5,000	\$0	0.00%
Total Revenue	\$2,024,476	\$2,123,263	\$4,653,429	\$4,488,482	\$2,483,791	\$2,510,975	\$4,994,766	(\$2,169,638)	(46.62%)
General Fund Subsidy	\$1,906,219	\$2,240,792	\$5,124,690	\$4,878,190	\$2,762,924	\$2,924,116	\$5,687,040	(\$2,361,766)	(46.09%)
Street	-\$68,849	\$17,940	\$798,998	-\$636,177	\$147,636	\$0	\$147,636	(\$641,362)	(81.29%)
Total Resources	\$3,861,847	\$4,381,995	\$10,567,116	\$10,002,849	\$5,394,351	\$5,435,091	\$10,829,442	(\$5,172,765)	(48.95%)



Public Works 2019-20 Budget Expenditures



Revenues





Public Works 2019-20 Budget Budget Changes

Expenditures

Public Works Administration:

- Included \$7,000 one-time supplemental to allow Public Works staff to attend the National American Public Works Association conference without travel and lodging expense, to network with colleagues, attend seminars and trainings, see latest technologies and equipment and represent Shoreline to other Public Works professionals. The National American Public Works Association conference is being held in Seattle.

Engineering:

- Removed one-time supplemental for Americans with Disabilities Act of 1990 (ADA) Transition Plan, Phase 2 – Condition Assessment & Plan Completion.
- Removed \$26,501 for new vehicle for new construction inspector.

Transportation Services Program

- Includes \$20,000 for professional services to support technical review of Sound Transit's SR522/145th BRT. Starting in 2024 Sound Transit will begin Bus Rapid Transit (BRT), a new high-capacity transit service providing fast, frequent and reliable bus connections to communities north, east and south of Lake Washington. Sound Transit will evaluate and refine it's representative project for the SR 522/NE 145th BRT corridor based on technical analysis and public input. Sound Transit's Representative Project differs from the City's Preferred Design Concept which was developed through the 145th Multi-modal Study. In 2018 ST will selected a concept, in 2019 the identified Preferred Design Concept will be taken into Preliminary Engineering and Environmental Review and Final Design in 2020. The requested professional services will allow Shoreline staff to evaluate ST's Representative project as it progress through Preliminary Engineering and Final Design and work with ST to achieve goals and objectives of the City's Preferred Design Concept to the greatest extent feasible.

Traffic Services:

- Inventory of the Availability and Utilization of Parking in Light Rail Station Subareas (Council Goal 2; General Fund: \$25,000/year for 2018-2021): This request will fund the inventory of existing parking availability and utilization within one quarter mile of the N 145th Street and N 185th Street light rail station subareas. The results will inform the City's implementation of a parking program for the subareas in 2021, which could include a Residential Parking Zone program, time limited parking, metered parking, or some combination.
- Includes \$103,700 ongoing and \$60,000 one-time for durable pavement marking (thermoplastic) maintenance. King County has historically provided the majority of City traffic control device maintenance including durable pavement markings (thermoplastic). Over the last 3 years, County priorities have changed, and as a result King County has not been consistently or reliably providing durable pavement marking maintenance, installation or removal for the City. This one-time and ongoing change allows the City to achieve basic maintenance of durable pavement markings (thermoplastic).
- Includes \$83,700 in one-time funds in 2020 to repair damaged guardrail at priority locations throughout the City by contract. Guardrail maintenance is currently unfunded and there is no staff resource currently assigned to it. Over the last three years, multiple vehicle collisions have damaged guardrail throughout the city. This request focuses on contracting out repair of priority guardrail runs that have been damaged.



Public Works 2019-20 Budget

Street Operations:

- Removed \$9,596 one-time supplemental to cover shortfall for replacement of City utility trailer assigned to the Street Operations.
- Removed \$3,351 one-time supplemental for Street's portion of new Sr. Maintenance Worker position's vehicle.
- Includes \$4,820 one-time funding (or 60% of the costs with the remaining 40% in the Surface Water Utility fund) to train Public Works Maintenance Worker I's to a Public Works Maintenance Worker II level in order to be able to perform all needed work functions. The Public Works Maintenance Worker II position requires a Class A commercial driver's license (CDL). Persons holding this license can drive single or combination vehicles of any size which is a bonafide occupational requirement of this position. However, it has been increasingly difficult to find qualified job candidates for Public Works Maintenance Worker II position that have both a Class A CDL license and requisite job experience. This request provides funding to hire otherwise qualified candidates as a Public Works Maintenance Worker I and provide CDL training for them to become qualified as a Public Works Maintenance Worker II.
- Includes \$16,000 ongoing funding for equipment rental to meet the unmet roadside and slope mowing needs and to provide additional funding for equipment during loss of equipment to scheduled maintenance and repair and to avoid crew equipment scheduling conflicts.
- Includes \$100,000 one-time and \$18,661 ongoing funding (or 80% of the costs with the remaining 20% in the Surface Water Utility fund) for a new used-backhoe. Certain maintenance operations require the loading and unloading of materials and equipment. The operations include: loading gravel into dump trucks for shoulder maintenance, loading street sweeping debris into a designated dumpster, loading and removing occasional slide debris from roadways, loading snow and ice equipment onto and off of truck chassis and loading salt into spreaders, removing large downed trees from roadways and other lifting activities.
Additionally, another backhoe provides redundancy when the current backhoe is unavailable for scheduled or unscheduled maintenance or repair. With increasing emphasis and focus on surface water work, scheduling conflicts between surface water and street maintenance activities are avoided with having a second backhoe available to support two separate jobs.
- Includes \$15,000 in one-time funding in 2020 in professional services to develop bid ready technical specifications and cost estimates will be completed that will allow staff to propose maintenance frequency and budget for the 2021-2022 budget consideration. The two Aurora Pedestrian Bridges require periodic cleaning. Earlier cost estimates of this work (2016) assumed King County would do the work. King County is no longer a viable option for street maintenance services as they have been non-responsive to street maintenance requests such as this under its municipal agreement with Shoreline due to reduced King County maintenance staffing. As a result, the City needs to develop bid ready technical specifications and budget estimates to accomplish this work utilizing private contractors.



PUBLIC WORKS ADMINISTRATION

Public Works Administration provides the department with overall management, leadership, grants and contract administration, process and policy development.

<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Public Works Administration as a percent of the total Public Works budget	6.5%	8.5%	8.5%	3.8%	3.8%	3.8%



ENVIRONMENTAL SERVICES

Provides events, workshops, mini-grants, and educational materials that assist residents, schools, businesses and governments protect our environment for current and future generations. Environmental Services also manage the solid waste contract and provides customer service support for other utilities in the City.

<i>EFFECTIVENESS</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Percentage of residents who are very / somewhat satisfied with the effectiveness of sustaining environmental quality	68%	64%	64%	65%	65%	65%
Percentage of residents who are very / somewhat satisfied with the garbage / recycling provider services	82%	85%	85%	86%	86%	86%
Tons of residential compostable recycled	/	/	6,429	8,000	8,000	8,000
<i>INPUT</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of recyclables collected at RCS store	/	/	4,649	5,000	5,000	5,000
Gallons of recyclables collected at the RCS store	/	/	11,127	10,000	10,000	10,000
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Pounds of household batteries recycled	8,005	7,200	6,450	7,000	7,000	7,000



RIGHT-OF-WAY PERMIT AND INSPECTION PROGRAM

Review planned work and inspect construction/work taking place in the public right-of-way; manages City franchises in the right-of-way, and provides plan review services on planning and development project applications submitted to the City's Planning and Development Services Department.

<i>EFFICIENCY</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of ROW inspections completed per FTE	569	1049	1077	1306	1000	1000
<i>WORKLOAD</i>	<i>2015</i>	<i>2016</i>	<i>2017</i>	<i>2018 Est.</i>	<i>2019 Proj.</i>	<i>2020 Proj.</i>
Number of right-of-way permits issued	479	531	522	500	500	500
Number of inspections performed	1,075	1574	1616	1960	1500	1500

TRANSPORTATION SERVICES PROGRAM

The Transportation Services Program manages the feasibility and/or planning phase of major corridor studies and other multi-modal improvements, as well as represents Shoreline's interest in the regional transportation projects, plans and programs. Traffic Services, a group within the Transportation Services Program, is responsible for plan review, design and approval of all traffic control devices and managing traffic operations.

EFFECTIVENESS	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Percentage of residents who are very / somewhat satisfied with the overall travel time for trips on Shoreline streets (excluding I-5 and signals to I-5)	51%	49%	N/A	56%	56%	56%
Percentage of residents that are very / somewhat satisfied with the adequacy of city street lighting in their neighborhood	56%	54%	N/A	64%%	64%	64%
WORKLOAD	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Number of active residential areas involved in the NTSP Program	12	19	22	25	25	25
Number of work orders issued	451	310	413	200	300	400
Number of traffic counts completed each year	160	173	150	200	200	200
Number of residential area traffic projects completed per year	3	5	1	2	2	2
Number of Traffic Service requests received	292	370	328	435	500	500
Percentage of Bike Plan completed	/	26%	56%	61%	61%	61%
Percentage of Pedestrian Plan completed	/	48%	50%	52%	54%	56%

STREET OPERATION

Vegetation Maintenance in Right-of-Way: Maintains public rights-of-way by tree trimming, controlling vegetation, grading and other methods. Street Maintenance & Operations: Manages the city's road overlay, curb ramp, and sidewalk programs. Provides maintenance and upkeep of city streets and roads. This service includes pothole patching, crack sealing, street sweeping, and snow and ice removal. Provides general maintenance support for the City including signing, striping, fence/barricade repair, parking lot maintenance, and other odd jobs. Street Lighting: Provides funding for street lights on arterial streets and traffic signalization. Maintains inventory data on all streetlights, through a GPS network mapping system.

EFFECTIVENESS	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Average PCI (Pavement Condition Index) for all City streets (5 year cycle)	81	81	81	81	81	81
Percentage of residents that are very / somewhat satisfied with the overall cleanliness of City streets/public areas	71%	69%	69%	64%	64%	64%
Percentage of residents who are very / somewhat satisfied with the overall maintenance of City streets	69%	66%	66%	60%	60%	60%
EFFICIENCY	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Cost per lane mile for BST (Bituminous Surface Treatment conducted in odd years)	\$42,433	\$0	\$35,191	\$0	\$45,000	0
Cost per lane mile of street sweeping	\$104.83	\$101.96	\$102	\$102	\$105	\$105
WORKLOAD	2015	2016	2017	2018 Est.	2019 Proj.	2020 Proj.
Number of lane miles resurfaced with asphalt overlay (conducted in even years)	0.00	0.00	2.48	Deferred	1.9	1.5
Number of lane miles swept	2,139	2,488	2,363	2,500	2,600	2,600
Number of miles resurfaced with BST (Bituminous Surface Treatment)	12.1	0.0	12.63	0	11	0



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Utilities



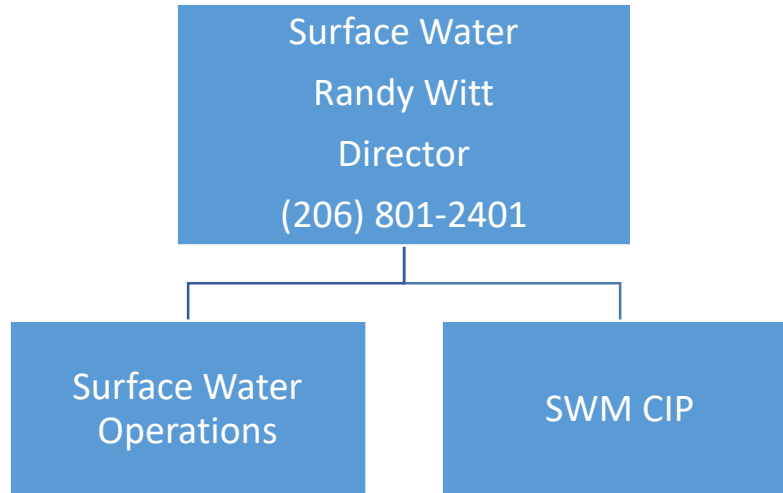
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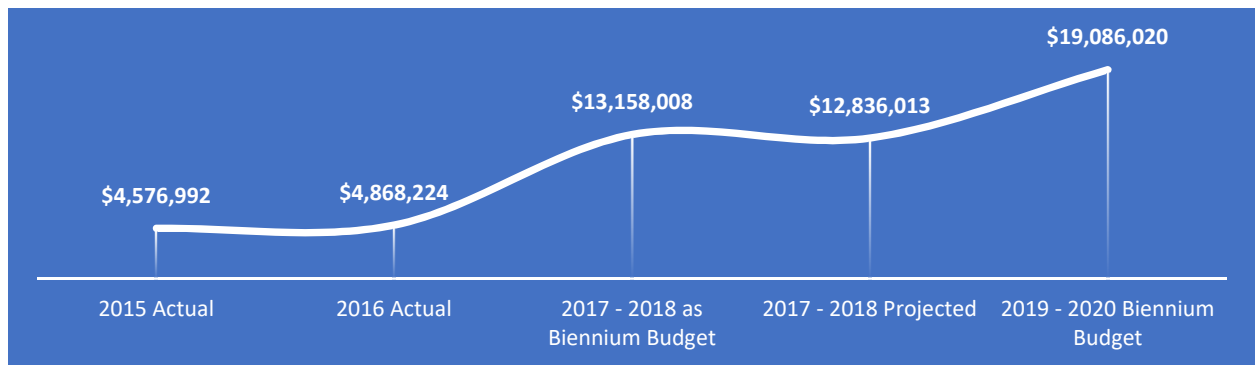
Surface Water 2019-20 Budget

Department Mission Statement

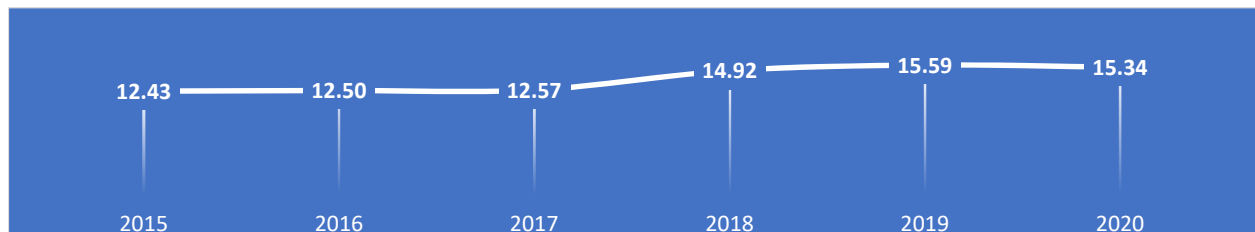
We work together to provide environmental, street and surface water services of the highest quality.



Expenditure Comparison



Staffing Trend



Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
SWM Management	9.91	10.21	10.21	11.58	12.28	12.28	0.70	0.00
SWM Capital	2.52	2.29	2.36	3.34	3.31	3.06	(0.03)	(0.25)
Total Full-Time Equivalent Staff	12.43	12.50	12.57	14.92	15.59	15.34	0.67	(0.25)

For more information regarding the Surface Water Utility's 2019-2020 Biennial Budget, please refer to the "Surface Water Utility Fund (401) Summary" under the "Budget by Fund" Section.



Surface Water 2019-20 Budget

2018 Council Goals and Work Plan Accomplishments

Goal 2: Improve Shoreline's utility, transportation, and environmental infrastructure

- Council selection of preferred approach for Boeing Creek Regional Stormwater Facility Study.
- Completed 2018 Surface Water Master Plan Update.
- Funded 14 Low-Impact Development (LID) retrofit projects as part of Soak It Up Rebate Program.
- Construction of 2018 Surface Water Small Projects.

2019 - 2020 Council Goals and Work Plan Goals

Goal 2: Improve Shoreline's infrastructure to continue the delivery of highly-valued public services

- Continue to implement comprehensive asset management system, including asset inventory, condition assessment, and lifecycle/risk analysis for Surface Water Utility.
- Implement 2018 Surface Water Master Plan with focus on completing tasks identified for 2019 – 2020 planning years including 2019 and 2020 small projects.
- Complete design of pump station improvements.
- Implement re-issued 2019-2024 Western Washington Phase II Municipal Stormwater Permit (NPDES Phase II Permit)
- Complete development of Utility Communications Plan to provide effective outreach about Utility activities, projects, and initiatives, and to meet re-issued NPDES permit requirements for public education and outreach.
- Complete design and construction of 2019 CIPP Stormwater Pipe Repair Project
- Complete design for Hidden Lake Dam Removal Project.

Budget Changes

Expenditures

- Included \$4,600 one-time funding for Surface Water's portion of the commercial driver's license class A drivers training.
- The 2018 Surface Water Master Plan identified several new capital projects as necessary to deliver the Proactive Management Strategy. These projects have been programmed in the 2019-2024 Proposed Capital Improvement Plan.
- Included \$37,000 one-time funding for acquisition of a new pickup truck and associated accessories that supports the increase of two Surface Water position added in 2018.
- Included \$25,000 one-time funding for Surface Water's portion of the purchase of a new used-backhoe.

Surface Water Utility - Performance Measures

Red font indicates Programs that are new or enhanced for the proactive management strategy

Level of Service	Programs	Selected Performance Measures	Meets Expectations	Needs Improvement	Below Expectations	2017 Program Measures	2017 Overall Rating	2018 Program Target	2018 Overall Target Rating	2019-2020 Program Target	2020 Target Rating
LOS 1 Manage public health, safety and environmental risks from impaired water quality, flooding, and failed infrastructure	Drainage Assessment (2018)	Percent of drainage assessment backlog remaining	10%	30%	>=30%	98%	Below Expectations 	82%	Needs Improvements 	20%	Meets Expectations
	System Maintenance (2018)	Percent of maintenance backlog remaining	10%	30%	>30%	30%		50%		0%	
	System Inspection (Enhanced)	Percent of asset inspections completed as scheduled	100	90%	< 80%	100%		100%		100%	
LOS 2 Provide consistent, equitable standards of service to the citizens of Shoreline at a reasonable cost, within rates and budget	Stormwater Permit (New)	Percent of permit data integrated in asset management systems within 6 months of closed permit.	100%	80%	< 80%	NA	Below Expectations 	50%	Needs Improvements 	100%	Meets Expectations
	Small Repairs (2018)	Percent of identified small repairs backlog remaining	10%	30%	>30%	70%		<30%		<10%	
	Surface Water Small Projects (Enhanced)	Percent of identified small works projects completed within 1 year	100%	80%	< 80%	25%		100%		100%	
LOS 3 Engage in transparent communication through public education and outreach	Soak it Up LID Rebate	Percent of rebate distributed per year	80%	50%	< 50%	17%	Below Expectations 	100%	Meets Expectations 	100%	Meets Expectations
	Adopt a Drain	Percent of program participants per year	>0	0	<0	16%		27%		10%	
	Water Quality Public Outreach	Number of outreach events per year	8	4	>4	6		8		8	
LOS 4 Comply with regulatory requirements for the urban drainage system	NPDES Compliance (2018)	Percent of regulations implemented before due date	100%	80%	< 80%	NA	Needs Improvements 	100%	Meets Expectations 	100%	Meets Expectations
	Floodplain Management	Percent of Floodplain Development Permits reviewed for developments in the floodplain	100%	80%	< 80%	100%		100%		100%	
	Private Facility Inspection and Maintenance (Enhanced)	Percent of facilities in compliance per year	95%	80%	< 80%	96%		95%		95%	



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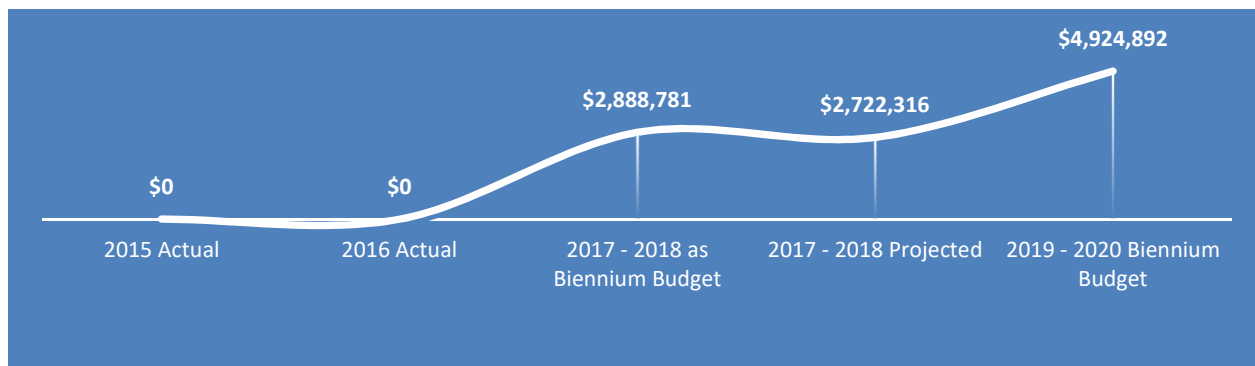
Wastewater 2019-20 Budget

Department Mission Statement

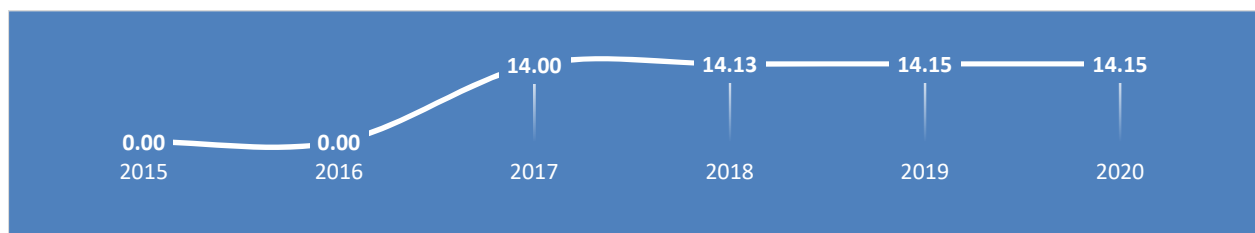
We work together to provide environmental, street and surface water services of the highest quality.



Expenditure Comparison



Staffing Trend



Program	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2019 Budget	2020 Budget	2019 Changes	2020 Changes
Wastewater Finance Operations	0.00	0.00	5.00	4.05	4.05	4.05	0.00	0.00
Wastewater Operations Management	0.00	0.00	7.00	8.08	7.75	7.75	(0.33)	0.00
Wastewater Permitting	0.00	0.00	2.00	2.00	2.35	2.35	0.35	0.00
Total Full-Time Equivalent Staff	0.00	0.00	14.00	14.13	14.15	14.15	0.02	0.00

For more information regarding the Wastewater Utility's 2019-2020 Biennial Budget, please refer to the "Wastewater Utility Fund (405) Summary" under the "Budget by Fund" Section.



Wastewater 2019-20 Budget

In 2002, the City and Ronald Wastewater District (RWD) entered into an agreement to unify sewer services with City operations through assumption of RWD by the City effective October 23, 2017. In mid-2017, the RWD Board and the City mutually agreed to extend the assumption date. Although this is the case, RWD executed a Services Agreement with the City to operate the utility on the behalf of RWD. Under this arrangement, the City will operate and maintain the sewer utility while the RWD Board of Commissioners will be responsible for addressing policy matters, setting rates, and managing capital improvements for the utility.

The City took over operations of the wastewater utility on October 23, 2017. 2018 was our first full year of budget. We developed the 2019-2020 budget based on the experience of operating the utility, includes personnel and maintenance and operations costs necessary to operate the utility, and includes some shifting of budget, and reallocation of staff between the various wastewater functions. RWD has retained all revenue and costs associated with interlocal agreements and certain operating contracts. The Operating Service Agreement provides that RWD will reimburse the City based on annual budgeted costs with quarterly reconciliation of direct costs.

2018 Council Goals and Work Plan Accomplishments

Goal 2: Improve Shoreline's utility, transportation, and environmental infrastructure

- Completed integration of wastewater services into and throughout Public Works.
- Completed integration of wastewater operations into City operations.
- Normalized reporting structure to RWD Board.

2018 Operational Accomplishments

- Staff participated in Diversity and Inclusion and Customer Service Training
- Provided support to Ronald Wastewater District as detailed in the Interlocal Operating Services Agreement.
- Completed implementation of CityWorks Asset and Work Management and TRAKiT Permitting software for wastewater operations.

2019/20 Council Goals and Work Plan Goals

Goal 2: Improve Shoreline's utility, transportation, and environmental infrastructure

- Stabilization of transitioned processes

2019/2020 Operational Objectives

- Maintain reliable wastewater services for a healthy community.
- Monitor inflow and infiltration of ground water into sewer lines to minimize unnecessary hydraulic flows into the sewer system with line repair and rehabilitation.

Budget Changes

Expenditures

- After a year of experience operating under the Service Agreement, staff allocations have been adjusted based upon work flow, administrative support, and managerial oversight.
- Included allocation of overhead costs to Wastewater Operations for support functions not directly charged, including: Human Resources, Legal, Finance, etc. 2019 is charged at 50% of the calculated overhead, or \$191,568, and 2020 at 100%, or \$442,705. The City uses an overhead allocation model approved by the State Auditor's Office to calculate overhead based on actual costs from prior years.



BUDGET BY FUND



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FUND STRUCTURE

The City has established a variety of funds that are used to collect revenues and hold funds in reserve for specified purposes. The City has five categories of funds; operating, capital, enterprise, internal service and agency. Operating funds collect a variety of revenues to support the City's various functions. Capital Funds receive designated revenues and transfers-in from other funds to be used for specific capital projects. Enterprise funds are used to report activity related to the collection of an external fee for service. Internal service funds account for the goods and services provided internally on a cost-reimbursement basis. The City provides fiscal agency services to the Northshore/Shoreline Community Network. These transactions are reflected in an agency fund. In 2018, the City's funds breakdown is as follows:

Major Fund	Fund	Percentage of Total Budget
✓	General Fund (O)	55.9%
✓	Roads Capital Fund (C)	16.8%
✓	Surface Water Utility Fund (E)	11.2%
✓	General Capital Fund (C)	4.4%
✓	Wastewater Utility Fund (E)	2.9%
✓	Street Fund (O)	2.3%
	2006 Unltd. General Obligation Bond Fund (D)	2.0%
	2009 Ltd. General Obligation Bond Fund (D)	1.9%
	2018 Ltd. General Obligation Bond Fund (D)	0.9%
	Vehicle Operations Fund (I)	0.6%
	2013 Ltd. General Obligation Bond Fund (D)	0.3%
	Equipment Replacement Fund (I)	0.2%
	City Facility-Major Maint. Fund (C)	0.2%
	Transportation Impact Fees Fund (C)	0.1%
	Public Arts Fund (O)	0.1%
	Code Abatement Fund (O)	0.1%
	Park Impact Fees Fund (C)	0.1%
	State Drug Enforcement Forfeiture Fund (O)	0.0%
	Unemployment Fund (I)	0.0%
	Federal Drug Enforcement Forfeiture Fund (O)	0.0%
	Revenue Stabilization Fund (O)	0.0%
	Property Tax Equalization Fund (O)	0.0%
	Federal Criminal Forfeiture Fund (O)	0.0%

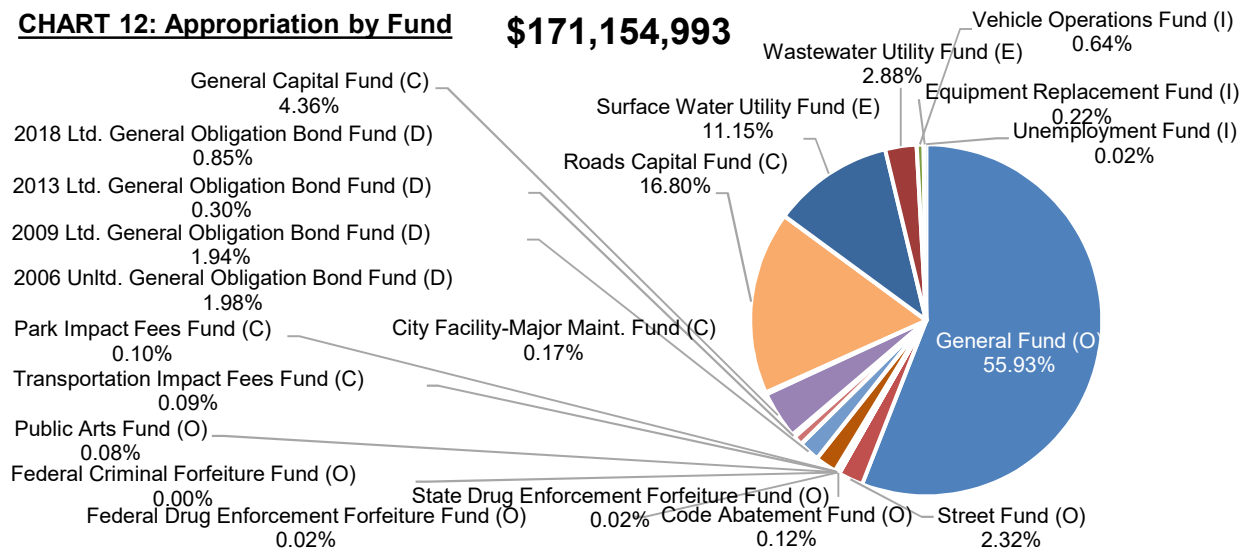
Fund Number Fund Name	Fund Type Description
	Operating Funds
Fund 001 General Fund	Used to pay the expenses and liabilities of the City associated with general service functions that are not budgeted in special revenue funds. The primary sources of revenue are local taxes.
	Operating Funds - Special Revenue
	Funds that include dedicated revenues for a specific purpose (e.g. roads, enforcement of drug laws, etc.), that require an additional level of accountability and are collected in a separate account.
Funds 101 Street Fund	Used to support street and right of way maintenance and street lighting. Fuel tax and a subsidy from the General Fund are the two sources of on-going support.
Fund 107 Code Abatement Fund	The purpose of this fund is to provide resources for city code abatement efforts (public nuisances, dangerous buildings, etc.). The costs associated with the abatement will be charged to the owner of the property either as a lien on the property or on the tax bill. Recovered monies would replenish the fund for future abatement efforts.
Fund 108 State Drug Enforcement Forfeiture Fund	The purpose of this fund is to account for monies received by the City from the State of Washington through King County representing the City's share of assets seized and forfeited during the joint investigations of illegal drug activity with state agencies.
Fund 109 Public Arts Fund	The purpose of this fund is to account for the 1% for Arts program. An amount equal to 1% of capital construction contracts will be transferred from each capital fund. Funding will be utilized for public art projects.
Fund 112 Federal Drug Enforcement Forfeiture Fund	The purpose of this fund is to account for monies received by the City representing the City's share of assets seized and forfeited during the joint investigations of illegal drug activity with federal agencies.
Fund 115 Property Tax Equalization Fund	The purpose of the Property Tax Equalization Fund is to accumulate and disburse proceeds from the City's maintenance and operations levy over the six-year levy period.

Fund Number Fund Name	<u>Fund Type</u> Description
Fund 116 Federal Criminal Forfeiture Fund	The purpose of this fund is to account for seizure funds received by the City due to staff participation in a federal task force being led by the United States Treasury.
Fund 190 Revenue Stabilization Fund	The Revenue Stabilization Fund will accumulate a reserve equal to thirty percent (30%) of annual economically sensitive revenues within the City's operating budget to cover revenue shortfalls resulting from unexpected economic changes or recessionary periods.
	<u>Debt Service Funds</u>
	A fund established to account for the accumulation of resources for; and the payment of, general long-term debt principal and interest.
Fund 201 2006 Unltd. General Obligation Bond Fund	This fund is used to record the property tax revenues and debt service payments related to the 2006 General Obligation bonds issued to fund open space acquisitions and park improvements.
Fund 211 2009 Ltd. General Obligation Bond Fund	This fund is used to record the debt service payments related to the 2009 Limited Tax General Obligation bonds issued to fund the acquisition of the new City Hall.
Fund 212 2018 Ltd. General Obligation Bond Fund	This fund is used to record the debt service payments related to the 2018 Limited Tax General Obligation Bond Anticipation Notes issued to fund the acquisition of property for a new Aquatics / Community Center.
Fund 221 2013 Ltd. General Obligation Bond Fund	This fund is used to record the debt service payments related to the 2013 Limited Tax General Obligation bonds issued to fund the acquisition and improvements of a maintenance facility.
	<u>Capital Funds</u>
	Funds that are specifically designated for major capital improvements.
Fund 117 Transportation Impact Fees Fund	The Transportation Impact Fees Fund accounts for the collection and use of transportation impact fees, which became effective on January 1, 2015.
Fund 118 Park Impact Fees Fund	Accounts for the collection and use of park impact fees, which became effective on January 1, 2018.
Fund 301 General Capital Fund	The General Capital Fund receives funds that are designated specifically for capital purposes. The primary source of dedicated revenue is Real Estate Excise Tax (REET) and General Fund transfers. These funds are used for facility, recreation, parks and open space projects.
Fund 312 City Facility- Major Maintenance Fund	This fund was established in 2005. This capital fund will account for the long-term maintenance of City Facilities.
Fund 330 Roads Capital Fund	The Roads Capital Fund receives funds that are designated specifically for capital purposes. The primary source of dedicated revenue is Real Estate Excise Tax (REET) and federal, state, and local grant sources. These funds are used for street and transportation related projects.
	<u>Enterprise Fund</u>
	A proprietary fund type is used to report an activity for which a fee is charged to external users for goods or services. Usually an activity accounted for in an enterprise fund indicates that the fees charged should cover both operational and capital activities of the activity.
Fund 401 Surface Water Utility Fund	This fund includes all operations and capital improvements related to surface water management and drainage. The City charges property owners an annual surface water fee that is used to fund these activities.

Fund Number Fund Name	Fund Type Description
Fund 405 Wastewater Utility Fund	This fund includes all operations related to operation of the Ronald Wastewater District. An interlocal Operating Service Agreement will be entered into in 2017 where the RWD Board will serve as the governing body of the Utility and retain ownership of real property and responsibility for the Capital Improvement Plan for RWD, and the operations of the Utility will be performed by the City with RWD personnel and equipment transferred to the City. RWD will retain all revenues and interlocal agreement costs. The Operating Service Agreement provides that RWD will reimburse the City based on annual budgeted costs with annual reconciliation of direct costs.
	Internal Service Funds
	A type of proprietary fund which accounts for the goods and services which are provided to other units of the City and payment by the benefiting unit is intended to fund the costs of providing the services.
Fund 501 Vehicle Operations and Maintenance Fund	The Vehicle Operations and Maintenance Fund accounts for the costs of operating and maintaining city vehicles and auxiliary equipment. An annual charge is made to department budgets using City vehicles and other equipment to support this purpose.
Fund 503 Equipment Replacement Fund	The Equipment Replacement Fund is used to account for the future replacement of all City assets, including purchased vehicles, computer equipment, furniture, buildings, other equipment, etc. An annual allocation is charged to departments for the replacement of vehicles and other equipment.
Fund 505 Unemployment Fund	An annual allocation is made to this fund in lieu of making contributions to the state unemployment insurance.
	Agency Fund
	Used to account for assets held by a government as an agent for individuals, private organizations, other government agencies and/or other funds.
Fund 651 Northshore / Shoreline Community Network	The city provides fiscal agency services through an interlocal agreement to the Northshore/Shoreline Community Network. The network's Executive Board retains complete control over the day-to-day administrative activities. This fund is custodial in nature and does not involve the measurement of results of operations. Therefore, the City does not appropriate a budget for this fund.

CHART 12: Appropriation by Fund

\$171,154,993



General Fund (001) Summary

The General Fund is used to pay the expenses and liabilities of the City associated with general service functions that are not budgeted in special revenue funds. The primary sources of revenue are general purpose State and local taxes.

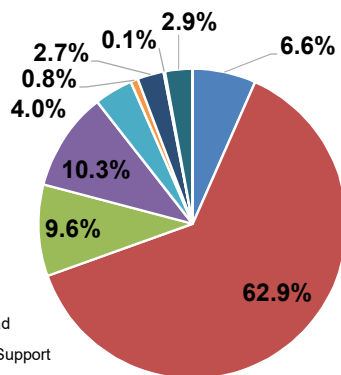
Department: Various
Program: Various

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$11,863,007	\$12,266,600	\$12,869,910	\$14,049,641	\$14,049,641	\$12,869,910	\$12,869,910	\$13,233,643	\$10,311,039	\$13,233,643	(\$2,558,871)	(20%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$6,173,934	\$0	\$6,173,934	\$0	\$4,192,867	\$2,324,993	\$6,517,860	\$343,926	6%
Taxes	\$25,218,674	\$25,760,945	\$27,636,731	\$28,418,111	\$28,884,978	\$56,054,842	\$56,521,709	\$30,426,640	\$31,226,218	\$61,652,858	\$5,598,016	10%
Licenses & Permits	3,990,852	4,391,074	4,557,663	4,820,117	4,763,562	9,377,780	9,321,225	4,822,420	4,559,800	9,382,220	4,440	0%
Intergovernmental Revenues	2,977,014	3,500,370	3,935,920	5,838,064	5,589,616	9,773,984	9,525,536	5,204,593	4,892,899	10,097,492	323,508	3%
Charges for Goods and Services	2,102,961	1,814,904	2,361,315	2,224,520	2,273,395	4,585,835	4,634,710	1,965,474	1,982,339	3,947,813	(638,022)	(14%)
Fines and Forfeits	454,394	384,847	423,469	404,000	404,000	827,469	827,469	404,000	404,000	808,000	(19,469)	(2%)
Miscellaneous Revenues	683,891	1,147,979	1,317,480	1,230,438	1,247,430	2,547,918	2,564,910	1,329,807	1,354,652	2,684,459	136,541	5%
Investment Earnings	74,386	141,872	166,443	69,000	69,000	235,443	235,443	69,000	69,000	138,000	(97,443)	(41%)
Total Revenue (excl. Use of Fund Bal.)	\$35,502,172	\$37,141,991	\$40,399,021	\$43,004,250	\$43,231,981	\$83,403,271	\$83,631,002	\$44,221,934	\$44,488,908	\$88,710,842	\$5,307,571	6%
Other Financing Sources												
Proceeds from Capital Assets	35	1,784	2,571	0	0	2,571	2,571	0	0	0	(2,571)	(100%)
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	981,014	1,020,761	1,030,288	1,077,991	1,077,991	2,108,279	2,108,279	1,231,602	1,589,822	2,821,424	713,145	34%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	691,313	506,938	755,404	755,404	1,262,342	1,262,342	0	0	0	(1,262,342)	(100%)
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$981,049	\$1,713,858	\$1,539,797	\$1,833,395	\$1,833,395	\$3,373,192	\$3,373,192	\$1,231,602	\$1,589,822	\$2,821,424	(\$551,768)	(16%)
Total Revenue and Other Financing Sources	\$36,483,221	\$38,855,849	\$41,938,818	\$44,837,645	\$45,065,376	\$86,776,463	\$87,004,194	\$45,453,536	\$46,078,730	\$91,532,266	\$4,755,803	5%
Use of Funds												
Salaries & Wages	\$9,339,697	\$10,214,903	\$11,045,557	\$12,432,519	\$12,022,947	\$23,478,076	\$23,068,504	\$12,792,837	\$13,071,346	\$25,864,183	\$2,386,107	10%
Personnel Benefits	3,517,422	3,636,415	4,162,772	4,625,549	4,399,777	8,788,321	8,562,549	4,835,755	4,867,198	9,702,953	914,632	10%
Supplies	665,467	951,099	782,518	1,209,621	1,359,568	1,992,139	2,142,086	937,701	817,670	1,755,371	(236,768)	(12%)
Other Services & Charges	5,998,969	6,351,798	6,493,537	9,660,542	9,232,593	16,154,079	15,726,130	8,332,200	7,797,651	16,129,851	(24,228)	(0%)
Intergovernmental Services	13,956,020	13,600,807	14,314,013	15,667,557	15,291,360	29,981,570	29,605,373	15,772,685	16,269,874	32,042,559	2,060,989	7%
Capital Outlays	357,134	90,723	29,339	91,908	99,586	121,247	128,925	266,722	30,000	296,722	175,475	145%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	410	1,639	4,065	0	0	4,065	4,065	0	0	0	(4,065)	(100%)
Interfund Payments/Charges	213,743	303,251	352,386	376,795	376,795	729,181	729,181	455,882	423,030	878,912	149,731	21%
Contingency	0	0	0	1,146,451	0	1,146,451	0	1,534,585	1,524,883	3,059,468	1,913,017	167%
Total Expenditures	\$34,048,862	\$35,150,635	\$37,184,187	\$45,210,942	\$42,782,625	\$82,395,129	\$79,966,812	\$44,928,367	\$44,801,652	\$89,730,019	\$7,334,890	9%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	844,032	1,330,061	2,426,312	2,754,807	1,806,141	5,181,119	4,232,453	1,587,866	669,200	2,257,066	(2,924,053)	(56%)
Transfers Out Debt Service	901,528	893,939	937,198	956,689	956,689	1,893,887	1,893,887	939,069	919,978	1,859,047	(34,840)	(2%)
Other Transfers Out	285,206	877,904	211,390	491,240	335,919	702,630	547,309	920,838	964,885	1,885,723	1,183,093	168%
Total Other Financing Uses	\$2,030,766	\$3,101,904	\$3,574,900	\$4,202,736	\$3,098,749	\$7,777,636	\$6,673,649	\$3,447,773	\$2,554,063	\$6,001,836	(\$1,775,800)	(23%)
Total Expenditures	\$36,079,628	\$38,252,539	\$40,759,087	\$49,413,678	\$45,881,374	\$90,172,765	\$86,640,461	\$48,376,140	\$47,355,715	\$95,731,855	\$5,559,090	6%
Ending Fund Balance	\$12,266,600	\$12,869,910	\$14,049,641	\$9,473,608	\$13,233,643	\$9,473,608	\$13,233,643	\$10,311,039	\$9,034,054	\$9,034,054	(\$3,362,158)	(35%)
Amount Set-Aside for:												
City Maintenance Facility	\$0	\$0	\$1,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$3,000,000	\$4,000,000	\$4,000,000		
Total FTE's	117.180	125.005	126.641	134.370	134.370	134.370	134.370	139.350	136.875	136.875	2.505	2%

The 2020 ending fund balance is \$4.200 million less than the projected 2018 ending fund balance. While the 2019-2020 Proposed Biennial Budget projects a surplus totaling \$2.318 million, available fund balance totaling \$ 6,517,860 million will be used for the Operating Contingency of 1.774 million, Insurance Reserve of 0.510 million, one-time CIP support of \$1.374 million, transfers to the Revenue Stabilization Fund of 0.674 million, and one-time supplemental requests totaling \$2.186 million as detailed in the Transmittal Letter.

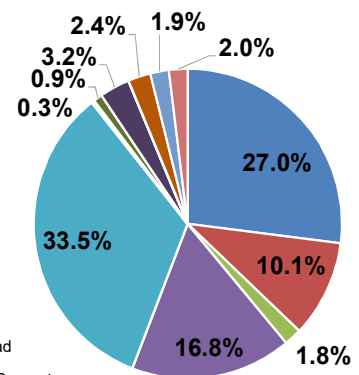
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Street Fund (101) Summary

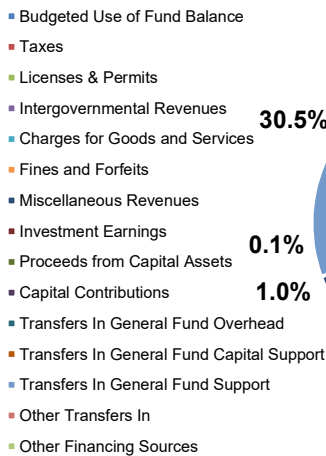
The Street Fund provides support for roads and transportation maintenance and right-of-way activities. Fuel tax is the major source of revenue. Funds are transferred from the General Fund to subsidize the Street Operations program.

Department: Public Works
Program: Street Operations

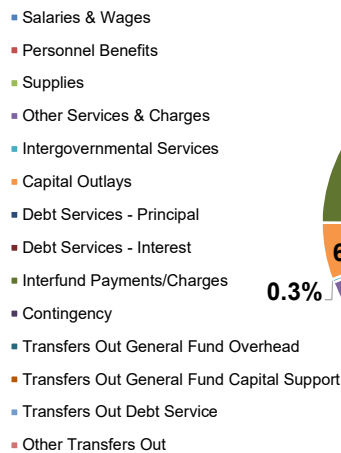
	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$992,808	\$1,061,657	\$1,043,717	\$996,276	\$996,276	\$1,043,717	\$1,043,717	\$407,540	\$259,904	\$407,540	(\$783,813)	(75%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$588,738	\$0	\$588,738	\$0	\$147,636	\$0	\$147,636	(\$441,102)	(75%)
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	1,137,676	1,232,256	1,248,738	1,273,537	1,292,258	2,522,275	2,540,996	1,270,087	1,299,521	2,569,608	47,333	2%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	33	11	849	0	0	849	849	0	0	0	(849)	(100%)
Miscellaneous Revenues	17,588	5,360	5,469	20,000	20,000	25,469	25,469	20,000	20,000	40,000	14,531	57%
Investment Earnings	3,259	8,794	8,793	2,500	2,500	11,293	11,293	2,500	2,500	5,000	(6,293)	(56%)
Total Revenue (excl. Use of Fund Bal.)	\$1,158,556	\$1,246,421	\$1,263,849	\$1,296,037	\$1,314,758	\$2,559,886	\$2,578,607	\$1,292,587	\$1,322,021	\$2,614,608	\$54,722	2%
Other Financing Sources												
Proceeds from Capital Assets	13,140	225	7,145	0	0	7,145	7,145	0	0	0	(7,145)	(100%)
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	285,206	244,403	182,460	437,213	281,092	619,673	463,552	607,086	604,836	1,211,922	592,249	96%
Other Transfers In	0	0	0	54,827	54,827	54,827	54,827	0	0	0	(54,827)	(100%)
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$298,346	\$244,628	\$189,605	\$492,040	\$335,919	\$681,645	\$525,524	\$607,086	\$604,836	\$1,211,922	\$530,277	78%
Total Revenue and Other Financing Sources	\$1,456,902	\$1,491,049	\$1,453,454	\$1,788,077	\$1,650,677	\$3,241,531	\$3,104,131	\$1,899,673	\$1,926,857	\$3,826,530	\$584,999	18%
Use of Funds												
Salaries & Wages	\$439,586	\$432,555	\$485,967	\$552,677	\$513,002	\$1,038,644	\$998,969	\$697,694	\$789,537	\$1,487,231	\$448,587	43%
Personnel Benefits	184,437	184,858	223,435	233,817	204,192	457,252	427,627	288,092	320,806	608,898	151,646	33%
Supplies	82,192	85,865	90,810	104,450	123,500	195,260	214,310	150,990	138,190	289,180	93,920	48%
Other Services & Charges	257,238	220,409	161,404	313,856	226,704	475,260	388,108	196,599	151,379	347,978	(127,282)	(27%)
Intergovernmental Services	9,527	619	59	10,000	10,000	10,059	10,059	6,800	6,800	13,600	3,541	35%
Capital Outlays	22,586	42,231	293	3,351	3,351	3,644	3,644	237,040	0	237,040	233,396	6405%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	143,063	239,807	209,056	229,107	229,107	438,163	438,163	253,799	254,548	508,347	70,184	16%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$1,138,629	\$1,206,344	\$1,171,024	\$1,447,258	\$1,309,856	\$2,618,282	\$2,480,880	\$1,831,014	\$1,661,260	\$3,492,274	\$873,992	33%
Other Financing Uses												
Transfers Out General Fund Overhead	249,424	289,674	277,818	286,986	286,986	564,804	564,804	216,295	265,597	481,892	(82,912)	(15%)
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	12,971	52,053	642,571	642,571	694,624	694,624	0	0	0	(694,624)	(100%)
Total Other Financing Uses	\$249,424	\$302,645	\$329,871	\$929,557	\$929,557	\$1,259,428	\$1,259,428	\$216,295	\$265,597	\$481,892	(\$777,536)	(62%)
Total Expenditures	\$1,388,053	\$1,508,989	\$1,500,895	\$2,376,815	\$2,239,413	\$3,877,710	\$3,740,308	\$2,047,309	\$1,926,857	\$3,974,166	\$96,456	2%
Ending Fund Balance	\$1,061,657	\$1,043,717	\$996,276	\$407,538	\$407,540	\$407,538	\$407,540	\$259,904	\$259,904	\$259,904	(\$295,270)	(72%)
Total FTE's	6.890	6.540	6.540	6.500	6.500	6.500	6.500	9.300	9.300	9.300	2.800	43%

In 2018, a total of \$575,818 of accumulated funds from prior years will be transferred to the General Fund and set-aside in reserve for a future maintenance facility. The 2020 ending fund balance is \$0.148 million less than the projected 2018 ending fund balance. A total of \$ 147,636 million is budgeted for one-time supplemental requests.

2019 - 2020 Funding Sources



2019 - 2020 Use of Funds



Code Abatement Fund (107) Summary

The Code Abatement Fund was established in 2002 by a transfer from the General Fund. It accounts for City code abatement efforts (public nuisances, dangerous buildings, etc.) with the costs associated with the abatement charged to the owner of the property either as a lien on the property or on the tax bill and recovered monies replenishing the fund for use toward future abatement efforts.

Department: City Manager's Office

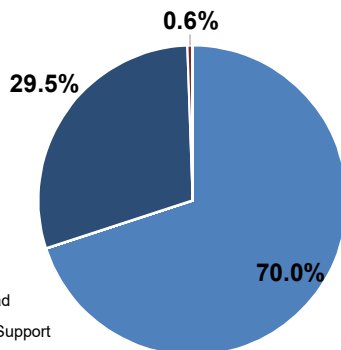
Program: Code Enforcement & Customer Response Team

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$175,598	\$164,968	\$167,937	\$378,830	\$378,830	\$167,937	\$167,937	\$378,830	\$308,830	\$378,830	\$140,893	84%
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$49,450	\$0	\$49,450	\$0	\$70,000	\$70,000	\$140,000	\$90,550	183%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	2,857	0	6,548	0	0	6,548	6,548	0	0	0	(6,548)	(100%)
Miscellaneous Revenues	(3,143)	29,448	204,000	80,000	8,000	284,000	212,000	29,450	29,450	58,900	(225,100)	(79%)
Investment Earnings	286	767	4,345	550	2,000	4,895	6,345	550	550	1,100	(3,795)	(78%)
Total Revenue (excl. Use of Fund Bal.)	\$0	\$30,215	\$214,893	\$80,550	\$10,000	\$295,443	\$224,893	\$30,000	\$30,000	\$60,000	(\$235,443)	(80%)
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Revenue and Other Financing Sources	\$0	\$30,215	\$214,893	\$80,550	\$10,000	\$295,443	\$224,893	\$30,000	\$30,000	\$60,000	(\$235,443)	(80%)
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	10,630	27,246	4,000	130,000	10,000	134,000	14,000	100,000	100,000	200,000	66,000	49%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$10,630	\$27,246	\$4,000	\$130,000	\$10,000	\$134,000	\$14,000	\$100,000	\$100,000	\$200,000	\$66,000	49%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$10,630	\$27,246	\$4,000	\$130,000	\$10,000	\$134,000	\$14,000	\$100,000	\$100,000	\$200,000	\$66,000	49%
Ending Fund Balance	\$164,968	\$167,937	\$378,830	\$329,380	\$378,830	\$329,380	\$378,830	\$308,830	\$238,830	\$238,830	(\$160,550)	(49%)
Total FTE's	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0%

The 2020 ending fund balance is \$0.140 million less than the projected 2018 ending fund balance. Accumulated funds from prior years will be used for City code abatement efforts (public nuisances, dangerous buildings, etc.).

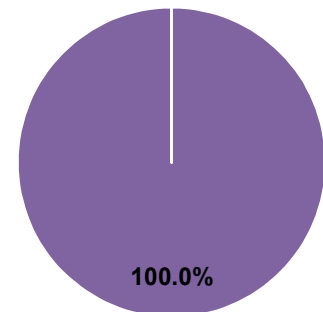
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



State Drug Enforcement Forfeiture Fund (108) Summary

The purpose of the State Drug Enforcement Forfeiture Fund is to account for State seizure funds received by the City. The use of these funds is restricted to purchases that will enhance the ability of the City's police to investigate drug related crimes and incidents.

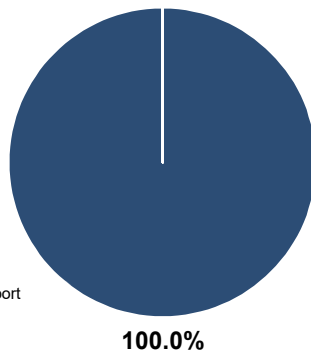
Department: Shoreline Police Department
Program: State Seizures

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$199,055	\$205,641	\$207,833	\$465,730	\$465,730	\$207,833	\$207,833	\$66,454	\$66,454	\$66,454	(\$141,379)	(68%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$399,897	\$0	\$399,897	\$0	\$0	\$0	\$0	(\$399,897)	(100%)
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	18,358	32,313	465,971	18,243	18,243	484,214	484,214	18,243	18,243	36,486	(447,728)	(92%)
Investment Earnings	340	1,111	1,518	0	621	1,518	2,139	0	0	0	(1,518)	(100%)
Total Revenue (excl. Use of Fund Bal.)	\$18,698	\$33,424	\$467,489	\$18,243	\$18,864	\$485,732	\$486,353	\$18,243	\$18,243	\$36,486	(\$449,246)	(92%)
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Revenue and Other Financing Sources	\$18,698	\$33,424	\$467,489	\$18,243	\$18,864	\$485,732	\$486,353	\$18,243	\$18,243	\$36,486	(\$449,246)	(92%)
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	308	130	525	800	800	1,325	1,325	800	800	1,600	275	21%
Other Services & Charges	11,804	31,102	14,067	17,443	17,443	31,510	31,510	17,443	17,443	34,886	3,376	11%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$12,112	\$31,232	\$14,592	\$18,243	\$18,243	\$32,835	\$32,835	\$18,243	\$18,243	\$36,486	\$3,651	11%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	195,000	399,897	399,897	594,897	594,897	0	0	0	(594,897)	(100%)
Total Other Financing Uses	\$0	\$0	\$195,000	\$399,897	\$399,897	\$594,897	\$594,897	\$0	\$0	\$0	(\$594,897)	(100%)
Total Expenditures	\$12,112	\$31,232	\$209,592	\$418,140	\$418,140	\$627,732	\$627,732	\$18,243	\$18,243	\$36,486	(\$591,246)	(94%)
Ending Fund Balance	\$205,641	\$207,833	\$465,730	\$65,833	\$66,454	\$65,833	\$66,454	\$66,454	\$66,454	\$66,454	\$621	1%
Total FTE's	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0%

In 2017, accumulated forfeiture funds, along with additional seizures received in 2017, were used for a one-time transfer to the General Capital Fund for the Police Station at City Hall project.

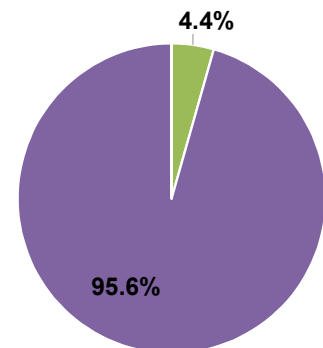
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Public Arts Fund (109) Summary

The Municipal Art Fund, commonly referred to as Public Arts Fund, was established in 2002 by Ordinance No. 312. The City recognized the importance and benefit of providing visual art at its public places and facilities and it is the City's policy to provide funding for works of art in public places with art purchased with these funds becoming part of a permanent City art collection. The City's Capital Improvement Program will budget 1% of the Capital Improvement Program funding for qualifying municipal construction projects defined in Ordinance No. 312 as a revenue source for this fund.

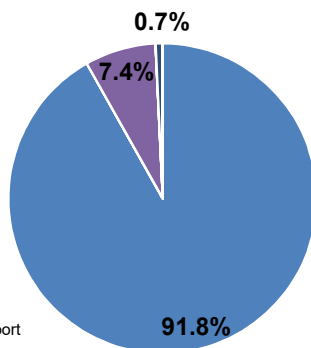
Department: Parks, Recreation and Cultural Services
Program: Public Arts Administration

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$233,524	\$183,410	\$357,872	\$326,775	\$326,775	\$357,872	\$357,872	\$139,387	\$96,169	\$139,387	(\$261,703)	(73%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$190,246	\$0	\$190,246	\$0	\$43,218	\$80,195	\$123,413	(\$66,833)	(35%)
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	8,000	3,870	5,000	5,000	8,870	8,870	5,000	5,000	10,000	1,130	13%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	885	0	0	0	200	0	200	500	500	1,000	1,000	0%
Investment Earnings	372	914	2,495	0	2,500	2,495	4,995	0	0	0	(2,495)	(100%)
Total Revenue (excl. Use of Fund Bal.)	\$1,257	\$8,914	\$6,365	\$5,000	\$7,700	\$11,365	\$14,065	\$5,500	\$5,500	\$11,000	(\$365)	(3%)
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	2,854	212,871	38,374	0	0	38,374	38,374	0	0	0	(38,374)	(100%)
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$2,854	\$212,871	\$38,374	\$0	\$0	\$38,374	\$38,374	\$0	\$0	\$0	(\$38,374)	(100%)
Total Revenue and Other Financing Sources	\$4,111	\$221,785	\$44,739	\$5,000	\$7,700	\$49,739	\$52,439	\$5,500	\$5,500	\$11,000	(\$38,739)	(78%)
Use of Funds												
Salaries & Wages	\$12,381	\$14,224	\$15,911	\$17,185	\$17,185	\$33,096	\$33,096	\$17,940	\$18,335	\$36,275	\$3,179	10%
Personnel Benefits	1,039	1,373	4,831	7,061	7,061	11,892	11,892	7,278	7,360	14,638	2,746	23%
Supplies	642	2,093	2,358	1,500	1,500	3,858	3,858	1,000	1,000	2,000	(1,858)	(48%)
Other Services & Charges	32,130	29,112	42,385	29,500	35,342	71,885	77,727	22,500	19,000	41,500	(30,385)	(42%)
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	8,033	521	10,351	140,000	134,000	150,351	144,351	0	40,000	40,000	(110,351)	(73%)
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$54,225	\$47,323	\$75,836	\$195,246	\$195,088	\$271,082	\$270,924	\$48,718	\$85,695	\$134,413	(\$136,669)	(50%)
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$54,225	\$47,323	\$75,836	\$195,246	\$195,088	\$271,082	\$270,924	\$48,718	\$85,695	\$134,413	(\$136,669)	(50%)
Ending Fund Balance	\$183,410	\$357,872	\$326,775	\$136,529	\$139,387	\$136,529	\$139,387	\$96,169	\$15,974	\$15,974	(\$163,773)	(120%)
Total FTE's	0.000	0.000	0.250	0.250	0.250	0.250	0.250	0.250	0.250	0.250	0.000	0%

The 2020 ending fund balance is \$0.123 million less than the projected 2018 ending fund balance. As capital projects have been constructed, funds have been accumulating in this fund. Available fund balance will support continued work on several public arts projects. The 0.500 FTE Public Art Coordinator is funded 50% in the General Fund and 50% in the Public Arts Fund.

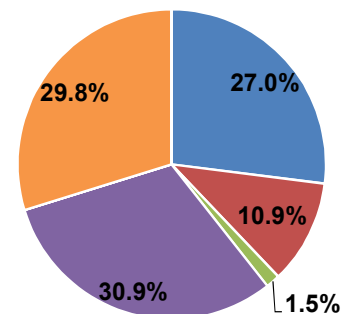
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Federal Drug Enforcement Forfeiture Fund (112) Summary

The purpose of the Federal Drug Enforcement Forfeiture Fund is to account for Federal seizure of funds received by the City. The use of these funds is restricted to purchases that will enhance the ability of the City's police to investigate drug related crimes and incidents.

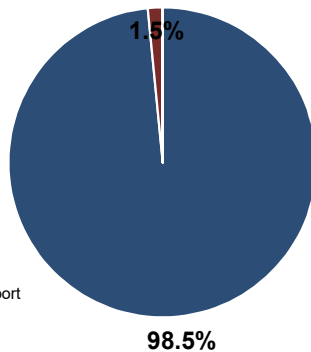
Department: Shoreline Police Department
Program: Federal Seizures

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$289,137	\$300,030	\$309,623	\$69,543	\$69,543	\$309,623	\$309,623	\$24,653	\$24,653	\$24,653	(\$284,970)	(92%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$45,000	\$0	\$45,000	\$0	\$0	\$0	\$0	(\$45,000)	(100%)
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	15,307	14,039	0	12,800	12,800	12,800	12,800	12,800	12,800	25,600	12,800	100%
Investment Earnings	516	1,536	2,317	200	310	2,517	2,627	200	200	400	(2,117)	(84%)
Total Revenue (excl. Use of Fund Bal.)	\$15,823	\$15,575	\$2,317	\$13,000	\$13,110	\$15,317	\$15,427	\$13,000	\$13,000	\$26,000	\$10,683	70%
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Revenue and Other Financing Sources	\$15,823	\$15,575	\$2,317	\$13,000	\$13,110	\$15,317	\$15,427	\$13,000	\$13,000	\$26,000	\$10,683	70%
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	4,930	5,613	0	13,000	13,000	13,000	13,000	13,000	13,000	26,000	13,000	100%
Other Services & Charges	0	369	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	45,000	45,000	45,000	45,000	0	0	0	(45,000)	(100%)
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$4,930	\$5,982	\$0	\$58,000	\$58,000	\$58,000	\$58,000	\$13,000	\$13,000	\$26,000	(\$32,000)	(55%)
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	242,397	0	0	242,397	242,397	0	0	0	(242,397)	(100%)
Total Other Financing Uses	\$0	\$0	\$242,397	\$0	\$0	\$242,397	\$242,397	\$0	\$0	\$0	(\$242,397)	(100%)
Total Expenditures	\$4,930	\$5,982	\$242,397	\$58,000	\$58,000	\$300,397	\$300,397	\$13,000	\$13,000	\$26,000	(\$274,397)	(91%)
Ending Fund Balance	\$300,030	\$309,623	\$69,543	\$24,543	\$24,653	\$24,543	\$24,653	\$24,653	\$24,653	\$24,653	\$110	0%
Total FTE's	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0%

In 2017, accumulated forfeiture funds were used for a one-time transfer to the General Capital Fund for the Police Station at City Hall project and to purchase two "Zero" electric motorcycles.

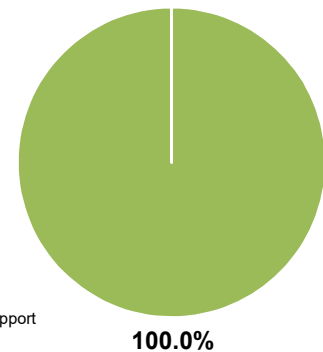
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
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- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Property Tax Equalization Fund (115) Summary

The purpose of the Property Tax Equalization Fund was to accumulate and disburse proceeds from the City's maintenance and operations levy adopted in 2010 over the six-year levy period of 2011 through 2016.

Department: Administrative Services
Program: Reserves

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$1,189,995	\$1,192,112	\$506,938	\$0	\$0	\$506,938	\$506,938	\$0	\$0	\$0	(\$506,938)	(100%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	2,117	6,139	0	0	0	0	0	0	0	0	0	0%
Total Revenue (excl. Use of Fund Bal.)	\$2,117	\$6,139	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Revenue and Other Financing Sources	\$2,117	\$6,139	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	691,313	506,938	0	0	506,938	506,938	0	0	0	(506,938)	(100%)
Total Other Financing Uses	\$0	\$691,313	\$506,938	\$0	\$0	\$506,938	\$506,938	\$0	\$0	\$0	(\$506,938)	(100%)
Total Expenditures	\$0	\$691,313	\$506,938	\$0	\$0	\$506,938	\$506,938	\$0	\$0	\$0	(\$506,938)	(100%)
Ending Fund Balance	\$1,192,112	\$506,938	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total FTE's	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0%

In 2017, accumulated funds were transferred to the General Fund for one-time uses.

Federal Criminal Forfeiture Fund (116) Summary

The purpose of the Federal Criminal Forfeiture Fund is to account for seizure funds received by the City due to staff participation in a federal task force led by the United States Treasury. The use of the funds is restricted to purchases that will enhance the ability of the City's police to investigate criminal related crimes and incidents.

Department: Shoreline Police Department
Program: Federal Seizures

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$1,766,235	\$2,600,244	\$838,818	\$0	\$0	\$838,818	\$838,818	\$0	\$0	\$0	(\$838,818)	(100%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	1,007,519	0	140,626	0	0	140,626	140,626	0	0	0	(140,626)	(100%)
Investment Earnings	3,552	9,705	5,296	0	0	5,296	5,296	0	0	0	(5,296)	(100%)
Total Revenue (excl. Use of Fund Bal.)	\$1,011,071	\$9,705	\$145,922	\$0	\$0	\$145,922	\$145,922	\$0	\$0	\$0	(\$145,922)	(100%)
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Revenue and Other Financing Sources	\$1,011,071	\$9,705	\$145,922	\$0	\$0	\$145,922	\$145,922	\$0	\$0	\$0	(\$145,922)	(100%)
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	177,062	1,771,131	984,740	0	0	984,740	984,740	0	0	0	(984,740)	(100%)
Total Other Financing Uses	\$177,062	\$1,771,131	\$984,740	\$0	\$0	\$984,740	\$984,740	\$0	\$0	\$0	(\$984,740)	(100%)
Total Expenditures	\$177,062	\$1,771,131	\$984,740	\$0	\$0	\$984,740	\$984,740	\$0	\$0	\$0	(\$984,740)	(100%)
Ending Fund Balance	\$2,600,244	\$838,818	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total FTE's	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0%

Accumulated funds were used for a one-time transfer to the General Capital Fund for the Police Station at City Hall project.

Transportation Impact Fees Fund (117) Summary

The purpose of the Transportation Impact Fees Fund is to account for the collection and use of transportation impact fees, which became effective on January 1, 2015.

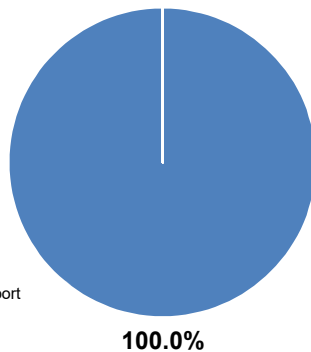
Department: Administrative Services
Program: Reserves

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$0	\$254,780	\$1,201,065	\$2,058,935	\$2,058,935	\$1,201,065	\$1,201,065	\$2,037,535	\$1,875,535	\$2,037,535	\$674,470	56%
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$21,400	\$0	\$21,400	\$0	\$162,000	\$0	\$162,000	\$140,600	657%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	254,629	943,698	840,450	200,000	200,000	1,040,450	1,040,450	0	0	0	(1,040,450)	(100%)
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	151	2,587	17,420	0	0	17,420	17,420	0	0	0	(17,420)	(100%)
Total Revenue (excl. Use of Fund Bal.)	\$254,780	\$946,285	\$857,870	\$200,000	\$200,000	\$1,057,870	\$1,057,870	\$0	\$0	\$0	(\$1,057,870)	(100%)
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Revenue and Other Financing Sources	\$254,780	\$946,285	\$857,870	\$200,000	\$200,000	\$1,057,870	\$1,057,870	\$0	\$0	\$0	(\$1,057,870)	(100%)
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	221,400	221,400	221,400	221,400	162,000	0	162,000	(59,400)	(27%)
Total Other Financing Uses	\$0	\$0	\$0	\$221,400	\$221,400	\$221,400	\$221,400	\$162,000	\$0	\$162,000	(\$59,400)	(27%)
Total Expenditures	\$0	\$0	\$0	\$221,400	\$221,400	\$221,400	\$221,400	\$162,000	\$0	\$162,000	(\$59,400)	(27%)
Ending Fund Balance	\$254,780	\$1,201,065	\$2,058,935	\$2,037,535	\$2,037,535	\$2,037,535	\$2,037,535	\$1,875,535	\$1,875,535	\$1,875,535	(\$324,000)	(16%)
Total FTE's	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0%

In 2019, funding will be transferred to the Roads Capital Fund as it is used for the N 175th St - Stone Ave N to I5 project.

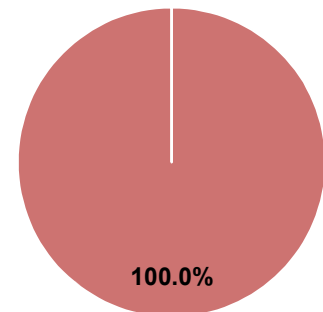
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Park Impact Fees Fund (118) Summary

The purpose of the Park Impact Fees Fund is to account for the collection and use of park impact fees, which became effective on January 1, 2018.

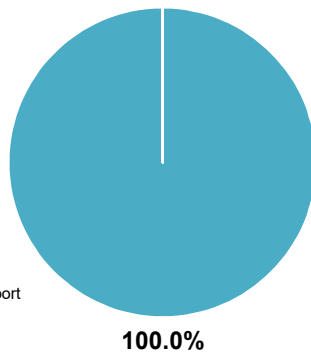
Department: Administrative Services
Program: Reserves

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	50,000	50,000	50,000	50,000	125,000	50,000	175,000	125,000	250%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	0%
Total Revenue (excl. Use of Fund Bal.)	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$125,000	\$50,000	\$175,000	\$125,000	250%
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Revenue and Other Financing Sources	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$125,000	\$50,000	\$175,000	\$125,000	250%
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	50,000	50,000	50,000	50,000	125,000	50,000	175,000	125,000	250%
Total Other Financing Uses	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$125,000	\$50,000	\$175,000	\$125,000	250%
Total Expenditures	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$125,000	\$50,000	\$175,000	\$125,000	250%
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total FTE's	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0%

In 2019-20, funding will be transferred to the General Capital Fund as it is used for specific projects.

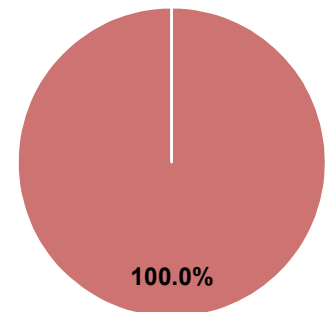
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Revenue Stabilization Fund (190) Summary

The Revenue Stabilization Fund was created in late 2007 as an outcome of the revised reserve policy adopted by the City Council earlier in 2007. The Revenue Stabilization Fund accumulates a reserve equal to thirty percent (30%) of annual economically sensitive revenues within the City's operating budget to cover revenue shortfalls resulting from unexpected economic changes or recessionary periods. The minimum reserve level to meet this requirement for 2020 is approximately \$5.825 million. Investment interest from these funds will be allocated to the General Fund.

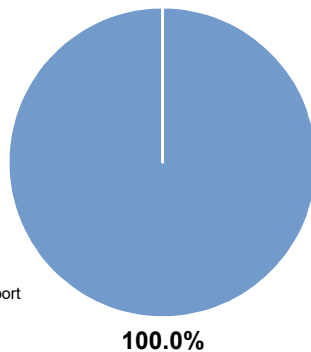
Department: Administrative Services
Program: Reserves

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$5,150,777	\$5,150,777	\$5,150,777	\$5,150,777	\$5,150,777	\$5,150,777	\$5,150,777	\$5,150,777	\$5,464,529	\$5,150,777	\$313,752	6%
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	0%
Total Revenue (excl. Use of Fund Bal.)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	313,752	360,049	673,801	673,801	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$313,752	\$360,049	\$673,801	\$673,801	0%
Total Revenue and Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$313,752	\$360,049	\$673,801	\$673,801	0%
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Ending Fund Balance	\$5,150,777	\$5,150,777	\$5,150,777	\$5,150,777	\$5,150,777	\$5,150,777	\$5,150,777	\$5,464,529	\$5,824,578	\$5,824,578	\$987,553	19%
Total FTE's	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0%

In 2019 and 2020, funding will be transferred from the General Fund to the Revenue Stabilization Fund to maintain the minimum fund balance required by policy.

2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out

2006 Unltd. General Obligation Bond Fund (201) Summary

This fund is used to record the property tax revenues and debt service payments related to the 2006 General Obligation bonds issued to fund open space acquisitions and park improvements.

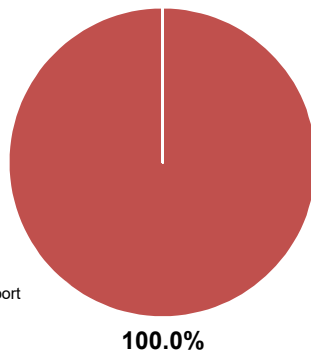
Department: Administrative Services
Program: Unlimited Tax GO Bond

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$30,140	\$25,206	\$4,295	\$2,276	\$2,276	\$4,295	\$4,295	\$2,276	\$2,276	\$2,276	(\$2,019)	(47%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Taxes	\$1,704,720	\$1,688,963	\$1,682,952	\$1,680,742	\$1,680,742	\$3,363,694	\$3,363,694	\$1,695,100	\$1,694,837	\$3,389,937	\$26,243	1%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	0%
Total Revenue (excl. Use of Fund Bal.)	\$1,704,720	\$1,688,963	\$1,682,952	\$1,680,742	\$1,680,742	\$3,363,694	\$3,363,694	\$1,695,100	\$1,694,837	\$3,389,937	\$26,243	1%
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	18,000	17,183	17,183	35,183	35,183	0	0	0	(35,183)	(100%)
Other Financing Sources	0	31,027	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$0	\$31,027	\$18,000	\$17,183	\$17,183	\$35,183	\$35,183	\$0	\$0	\$0	(\$35,183)	(100%)
Total Revenue and Other Financing Sources	\$1,704,720	\$1,719,990	\$1,700,952	\$1,697,925	\$1,697,925	\$3,398,877	\$3,398,877	\$1,695,100	\$1,694,837	\$3,389,937	(\$8,940)	(0%)
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	479	3,126	0	3,000	3,000	3,000	3,000	3,000	3,000	6,000	3,000	100%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	1,300,000	1,345,000	1,601,000	1,609,000	1,609,000	3,210,000	3,210,000	1,625,000	1,647,000	3,272,000	62,000	2%
Debt Services - Interest	409,175	392,775	101,971	85,925	85,925	187,896	187,896	67,100	44,837	111,937	(75,959)	(40%)
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$1,709,654	\$1,740,901	\$1,702,971	\$1,697,925	\$1,697,925	\$3,400,896	\$3,400,896	\$1,695,100	\$1,694,837	\$3,389,937	(\$10,959)	(0%)
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$1,709,654	\$1,740,901	\$1,702,971	\$1,697,925	\$1,697,925	\$3,400,896	\$3,400,896	\$1,695,100	\$1,694,837	\$3,389,937	(\$10,959)	(0%)
Ending Fund Balance	\$25,206	\$4,295	\$2,276	\$2,276	\$2,276	\$2,276	\$2,276	\$2,276	\$2,276	\$2,276	\$0	0%
Total FTE's	0.000	0.000	0.000	0	0	0.000	0.000	0.000	0.000	0.000	0.000	0%

The 2016 and 2017 levies totaled \$1.7 million each. The 2016 levy generated significantly less than that amount and the 2017 levy was also less due to a mistake by the King County Assessor's Office levying tax on City-owned properties. As a result, the General Fund provided an \$18,000 infusion to cover the shortfalls.

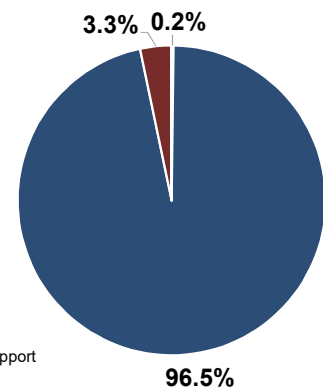
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



2009 Ltd. General Obligation Bond Fund (211) Summary

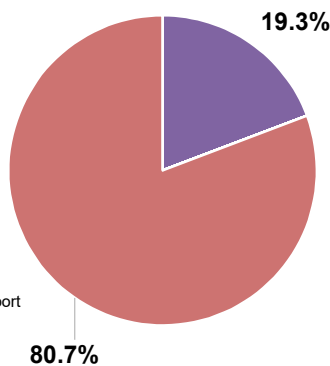
This fund is used to record the principal and debt service payments related to the 2009 Limited Tax General Obligation bonds issued to fund the acquisition of the new City Hall.

Department: Administrative Services
Program: Limited Tax GO Bond

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(E)+(F)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$1,798	\$3,957	\$41	\$21,455	\$21,455	\$41	\$41	\$21,455	\$21,455	\$21,455	\$21,414	52229%
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	359,130	359,904	360,312	320,000	320,000	680,312	680,312	320,000	320,000	640,000	(40,312)	(6%)
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	2	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	0%
Total Revenue (excl. Use of Fund Bal.)	\$359,132	\$359,904	\$360,312	\$320,000	\$320,000	\$680,312	\$680,312	\$320,000	\$320,000	\$640,000	(\$40,312)	(6%)
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	1,305,051	1,298,047	1,322,196	1,341,417	1,341,417	2,663,613	2,663,613	1,356,417	1,323,655	2,680,072	16,459	1%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$1,305,051	\$1,298,047	\$1,322,196	\$1,341,417	\$1,341,417	\$2,663,613	\$2,663,613	\$1,356,417	\$1,323,655	\$2,680,072	\$16,459	1%
Total Revenue and Other Financing Sources	\$1,664,183	\$1,657,951	\$1,682,508	\$1,661,417	\$1,661,417	\$3,343,925	\$3,343,925	\$1,676,417	\$1,643,655	\$3,320,072	(\$23,853)	(1%)
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	1,307	950	777	1,500	1,500	2,277	2,277	1,500	1,500	3,000	723	32%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	495,000	515,000	535,000	555,000	555,000	1,090,000	1,090,000	570,000	590,000	1,160,000	70,000	6%
Debt Services - Interest	1,165,717	1,145,917	1,125,317	1,104,917	1,104,917	2,230,234	2,230,234	1,104,917	1,052,155	2,157,072	(73,162)	(3%)
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$1,662,024	\$1,661,867	\$1,661,094	\$1,661,417	\$1,661,417	\$3,322,511	\$3,322,511	\$1,676,417	\$1,643,655	\$3,320,072	(\$2,439)	(0%)
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$1,662,024	\$1,661,867	\$1,661,094	\$1,661,417	\$1,661,417	\$3,322,511	\$3,322,511	\$1,676,417	\$1,643,655	\$3,320,072	(\$2,439)	(0%)
Ending Fund Balance	\$3,957	\$41	\$21,455	\$21,455	\$21,455	\$21,455	\$21,455	\$21,455	\$21,455	\$21,455	\$0	0%
Total FTE's	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0%

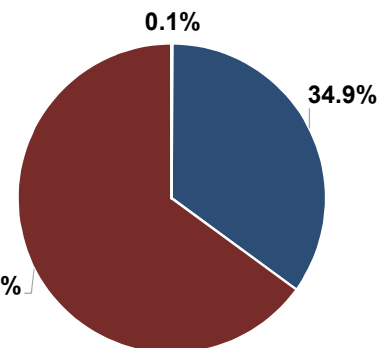
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



2013 Ltd. General Obligation Bond Fund (221) Summary

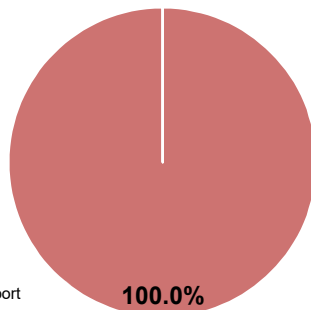
This fund is used to record the principal and debt service payments related to the 2013 Limited Tax General Obligation bonds issued to fund the acquisition of the City Maintenance Facility.

Department: Administrative Services
Program: Limited Tax GO Bond

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(E)+(F)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$0	\$237	\$67	\$470	\$470	\$67	\$67	\$470	\$470	\$470	\$403	601%
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	0%
Total Revenue (excl. Use of Fund Bal.)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	260,823	260,438	260,948	260,635	260,635	521,583	521,583	260,198	259,573	519,771	(1,812)	(0%)
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$260,823	\$260,438	\$260,948	\$260,635	\$260,635	\$521,583	\$521,583	\$260,198	\$259,573	\$519,771	(\$1,812)	(0%)
Total Revenue and Other Financing Sources	\$260,823	\$260,438	\$260,948	\$260,635	\$260,635	\$521,583	\$521,583	\$260,198	\$259,573	\$519,771	(\$1,812)	(0%)
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	273	170	170	510	510	680	680	510	510	1,020	340	50%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	130,000	135,000	140,000	145,000	145,000	285,000	285,000	150,000	155,000	305,000	20,000	7%
Debt Services - Interest	130,313	125,438	120,375	115,125	115,125	235,500	235,500	109,688	104,063	213,751	(21,749)	(9%)
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$260,586	\$260,608	\$260,545	\$260,635	\$260,635	\$521,180	\$521,180	\$260,198	\$259,573	\$519,771	(\$1,409)	(0%)
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$260,586	\$260,608	\$260,545	\$260,635	\$260,635	\$521,180	\$521,180	\$260,198	\$259,573	\$519,771	(\$1,409)	(0%)
Ending Fund Balance	\$237	\$67	\$470	\$470	\$470	\$470	\$470	\$470	\$470	\$470	\$0	0%
Total FTE's	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0%

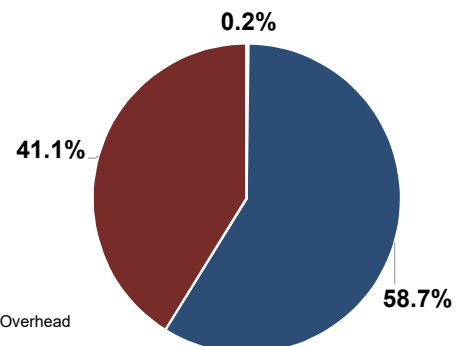
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



2018 Ltd. General Obligation Bond Fund (212) Summary

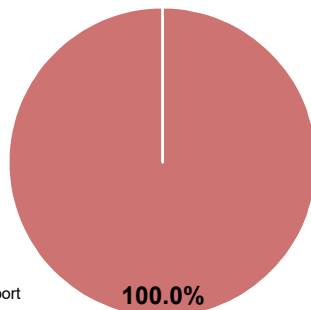
This fund is used to record the principal and debt service payments related to the 2018 bond anticipation notes issued to acquire properties for the Parks, Recreation and Open Space Plan

Department: Administrative Services
Program: Limited Tax GO Bond

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	0%
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	0%
Total Revenue (excl. Use of Fund Bal.)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	730,200	730,200	1,460,400	1,460,400	0%
Other Financing Sources	0	0	0	200,000	200,000	200,000	200,000	0	0	0	(200,000)	(100%)
Total Other Financing Sources	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$730,200	\$730,200	\$1,460,400	\$1,260,400	630%
Total Revenue and Other Financing Sources	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$730,200	\$730,200	\$1,460,400	\$1,260,400	630%
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	0	0	0	200,000	0	200,000	0	0	0	0	(200,000)	(100%)
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	730,200	730,200	1,460,400	1,460,400	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$0	\$0	\$0	\$200,000	\$0	\$200,000	\$0	\$730,200	\$730,200	\$1,460,400	\$1,260,400	630%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$0	\$0	\$0	\$200,000	\$0	\$200,000	\$0	\$730,200	\$730,200	\$1,460,400	\$1,260,400	630%
Ending Fund Balance	\$0	\$0	\$0	\$0	\$200,000	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	0%
Total FTE's	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0%

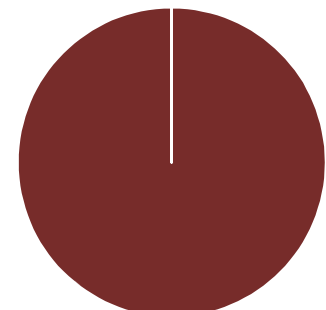
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



General Capital Fund (301) Summary

The General Capital Fund receives resources designated specifically for capital purposes. The primary ongoing dedicated resource is real estate excise tax (REET). Other revenue sources include General Fund support and dedicated project grants. Projects in the General Capital Fund are divided into three major categories: facilities projects, parks projects and open space projects. For a complete discussion of this fund refer to the Capital Improvement Plan section of this document.

Department: Public Works

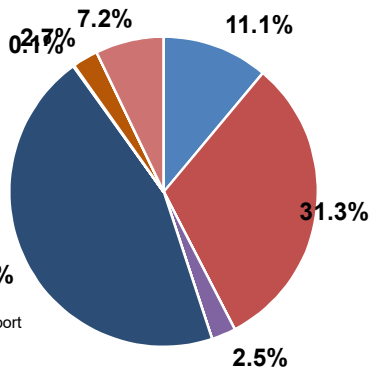
Program: General Capital Engineering; General Capital Projects

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$2,690,075	\$2,953,678	\$3,007,656	\$2,099,479	\$2,099,479	\$3,007,656	\$3,007,656	\$838,688	\$135,464	\$838,688	(\$2,872,192)	(95%)
Resource												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$1,961,260	\$0	\$1,961,260	\$0	\$703,224	\$127,352	\$830,576	(\$1,130,684)	(58%)
Taxes	\$1,468,014	\$1,272,745	\$1,866,612	\$1,368,768	\$1,497,870	\$3,235,380	\$3,364,482	\$1,164,953	\$1,168,119	\$2,333,072	(\$902,308)	(28%)
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	161,804	141,460	425,372	190,000	149,118	615,372	574,490	165,000	25,000	190,000	(425,372)	(69%)
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	67,299	31,196	22,284	0	0	22,284	22,284	730,200	2,637,200	3,367,400	3,345,116	15011%
Investment Earnings	3,038	8,596	19,073	35,987	35,987	55,060	55,060	6,710	2,167	8,877	(46,183)	(84%)
Total Revenue (excl. Use of Fund Bal.)	\$1,700,155	\$1,453,997	\$2,333,341	\$1,594,755	\$1,682,975	\$3,928,096	\$4,016,316	\$2,066,863	\$3,832,486	\$5,899,349	\$1,971,253	50%
Other Financing Sources												
Proceeds from Capital Assets	0	13,870	540	2,100,000	2,100,000	2,100,540	2,100,540	0	0	0	(2,100,540)	(100%)
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	220,000	180,000	1,962,796	743,505	743,505	2,706,301	2,706,301	100,000	100,000	200,000	(2,506,301)	(93%)
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	177,062	1,771,131	1,422,137	629,897	579,897	2,052,034	2,002,034	305,000	230,000	535,000	(1,517,034)	(74%)
Other Financing Sources	0	0	0	24,800,000	24,800,000	24,800,000	24,800,000	0	0	0	(24,800,000)	(100%)
Total Other Financing Sources	\$397,062	\$1,965,001	\$3,385,473	\$28,273,402	\$28,223,402	\$31,658,875	\$31,608,875	\$405,000	\$330,000	\$735,000	(\$30,923,875)	(98%)
Total Revenue and Other Financing Sources	\$2,097,217	\$3,418,998	\$5,718,814	\$29,868,157	\$29,906,377	\$35,586,971	\$35,625,191	\$2,471,863	\$4,162,486	\$6,634,349	(\$28,952,622)	(81%)
Use of Funds												
Salaries & Wages	\$156,814	\$190,040	\$198,517	\$224,279	\$222,520	\$422,796	\$421,037	\$157,347	\$194,296	\$351,643	(\$71,153)	(17%)
Personnel Benefits	60,520	68,237	80,710	87,454	87,454	168,164	168,164	59,344	72,764	132,108	(36,056)	(21%)
Supplies	8,762	12,022	21,925	785	0	22,710	21,925	50	50	100	(22,610)	(100%)
Other Services & Charges	340,094	786,188	579,020	1,160,444	947,154	1,739,464	1,526,174	664,165	310,682	974,847	(764,617)	(44%)
Intergovernmental Services	0	72	26,899	0	0	26,899	26,899	0	0	0	(26,899)	(100%)
Capital Outlays	576,130	1,617,529	4,973,370	29,670,408	29,213,023	34,643,778	34,186,393	847,781	2,295,726	3,143,507	(31,500,271)	(91%)
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	10,970	0	10,970	0	0	0	0	0%
Interfund Payments/Charges	425	2,409	5,674	0	0	5,674	5,674	0	0	0	(5,674)	(100%)
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$1,142,745	\$2,676,497	\$5,886,115	\$31,143,370	\$30,481,121	\$37,029,485	\$36,367,236	\$1,728,687	\$2,873,518	\$4,602,205	(\$32,427,280)	(88%)
Other Financing Uses												
Transfers Out General Fund Overhead	23,724	23,977	45,782	23,501	23,501	69,283	69,283	38,654	22,870	61,524	(7,759)	(11%)
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	664,346	664,546	663,946	662,546	662,546	1,326,492	1,326,492	1,407,746	1,393,450	2,801,196	1,474,704	111%
Other Transfers Out	2,799	0	31,148	0	0	31,148	31,148	0	0	0	(31,148)	(100%)
Total Other Financing Uses	\$690,869	\$688,523	\$740,876	\$686,047	\$686,047	\$1,426,923	\$1,426,923	\$1,446,400	\$1,416,320	\$2,862,720	\$1,435,797	101%
Total Expenditures	\$1,833,614	\$3,365,020	\$6,626,991	\$31,829,417	\$31,167,168	\$38,456,408	\$37,794,159	\$3,175,087	\$4,289,838	\$7,464,925	(\$30,991,483)	(81%)
Ending Fund Balance	\$2,953,678	\$3,007,656	\$2,099,479	\$138,219	\$838,688	\$138,219	\$838,688	\$135,464	\$8,112	\$8,112	(\$833,331)	(603%)
Amount Restricted for:												
City Maintenance Facility	\$554,465	\$317,634	\$251,740	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Total FTE's	1.500	1.790	2.450	2.380	2.380	2.380	2.380	1.720	2.110	2.110	(0.270)	(11%)

The 2020 ending fund balance is \$0.831 million less than the projected 2018 ending fund balance. Additional information can be found in the 2019-2024 Proposed Capital Improvement Plan section in this book.

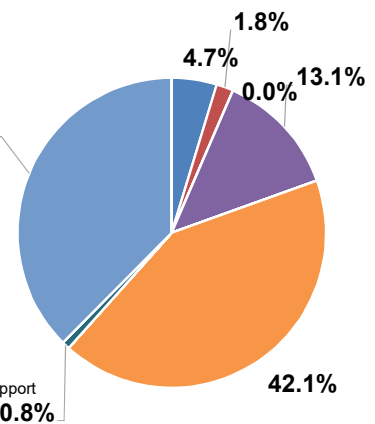
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



City Facility-Major Maintenance Fund (312) Summary

This fund was established in 2005. Projects in this capital fund include major repairs and replacement of City facilities such as the police station, recreation centers and pool. For a complete discussion of this fund refer to the Capital Improvement Plan section of this document.

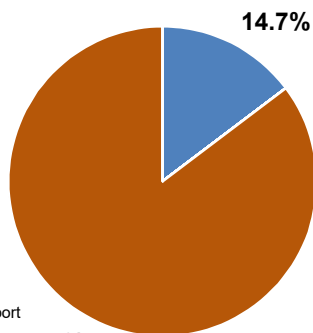
Department: Administrative Services
Program: Major Maintenance Projects

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$229,020	\$84,800	\$90,285	\$111,244	\$111,244	\$90,285	\$90,285	\$54,417	\$11,545	\$54,417	(\$78,740)	(87%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$28,298	\$0	\$28,298	\$0	\$42,872	\$0	\$42,872	\$14,574	52%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	50,000	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	324	328	857	883	883	1,740	1,740	0	0	0	(1,740)	(100%)
Total Revenue (excl. Use of Fund Bal.)	\$50,324	\$328	\$857	\$883	\$883	\$1,740	\$1,740	\$0	\$0	\$0	(\$1,740)	(100%)
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	124,032	782,335	124,032	124,032	124,032	248,064	248,064	124,032	124,032	248,064	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$124,032	\$782,335	\$124,032	\$124,032	\$124,032	\$248,064	\$248,064	\$124,032	\$124,032	\$248,064	\$0	0%
Total Revenue and Other Financing Sources	\$174,356	\$782,663	\$124,889	\$124,915	\$124,915	\$249,804	\$249,804	\$124,032	\$124,032	\$248,064	(\$1,740)	(1%)
Use of Funds												
Salaries & Wages	\$22,364	\$21,086	\$30	\$0	\$0	\$30	\$30	\$8,486	\$0	\$8,486	\$8,456	28187%
Personnel Benefits	1,337	7,424	16	0	0	16	16	3,180	0	3,180	3,164	19775%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	61,610	31,738	0	9,000	3,700	9,000	3,700	0	44,500	44,500	35,500	394%
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	222,617	716,930	103,884	144,213	178,042	248,097	281,926	155,238	77,532	232,770	(15,327)	(6%)
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	10,648	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$318,576	\$777,178	\$103,930	\$153,213	\$181,742	\$257,143	\$285,672	\$166,904	\$122,032	\$288,936	\$31,793	12%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$318,576	\$777,178	\$103,930	\$153,213	\$181,742	\$257,143	\$285,672	\$166,904	\$122,032	\$288,936	\$31,793	12%
Ending Fund Balance	\$84,800	\$90,285	\$111,244	\$82,946	\$54,417	\$82,946	\$54,417	\$11,545	\$13,545	\$13,545	(\$112,273)	(135%)
Total FTE's	0.000	0.240	0.000	0.000	0.000	0.000	0.000	0.100	0.000	0.000	0.000	0%

The 2020 ending fund balance is \$0.041 million less than the projected 2018 ending fund balance. Additional information can be found in the 2019-2024 Proposed Capital Improvement Plan section in this book.

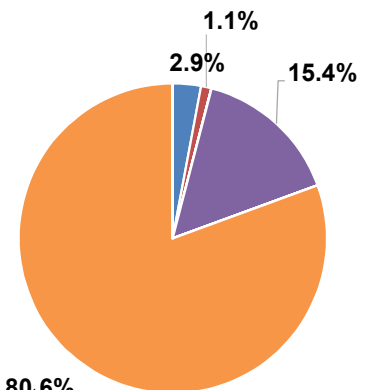
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
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- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Roads Capital Fund (330) Summary

The Roads Capital Fund receives resources that are designated specifically for capital purposes. The primary ongoing dedicated resource is real estate excise tax (REET). Other dedicated sources include the vehicle license fee and various project grants. Projects in the Roads Capital Fund are divided into three major categories: pedestrian / non-motorized projects, system preservation projects, and safety / operational projects. For a complete discussion of this fund refer to the Capital Improvement Plan section of this document.

Department: Public Works

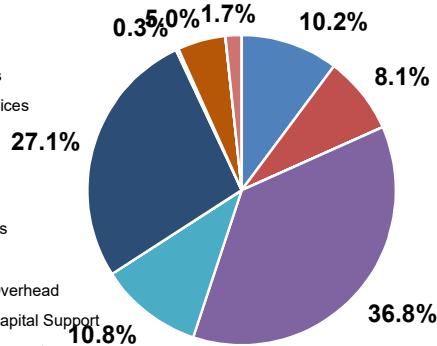
Program: Roads Capital Engineering; Roads Capital Projects

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$3,937,477	\$2,183,867	\$5,882,386	\$6,468,370	\$6,468,370	\$5,882,386	\$5,882,386	\$6,085,004	\$4,146,313	\$6,085,004	(\$1,736,073)	(30%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$2,947,954	\$0	\$2,947,954	\$0	\$1,938,691	\$1,001,718	\$2,940,409	(\$7,545)	(0%)
Taxes	\$2,286,031	\$2,108,394	\$2,696,881	\$1,368,768	\$1,497,870	\$4,065,649	\$4,194,751	\$1,164,953	\$1,168,119	\$2,333,072	(\$1,732,577)	(43%)
Licenses & Permits	245	193	245	0	0	245	245	0	0	0	(245)	(100%)
Intergovernmental Revenues	12,636,728	4,280,214	2,814,819	10,513,260	2,425,463	13,328,079	5,240,282	5,620,468	4,946,500	10,566,968	(2,761,111)	(21%)
Charges for Goods and Services	0	0	0	1,222,280	830,000	1,222,280	830,000	1,452,500	1,660,000	3,112,500	1,890,220	155%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	419,716	11,272	0	0	0	0	0	600,000	7,180,000	7,780,000	7,780,000	0%
Investment Earnings	5,311	17,337	48,653	29,656	29,656	78,309	78,309	39,364	46,269	85,633	7,324	9%
Total Revenue (excl. Use of Fund Bal.)	\$15,348,031	\$6,417,410	\$5,560,598	\$13,133,964	\$4,782,989	\$18,694,562	\$10,343,587	\$8,877,285	\$15,000,888	\$23,878,173	\$5,183,611	28%
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	500,000	1,001,227	339,484	1,707,270	758,604	2,046,754	1,098,088	1,183,834	265,168	1,449,002	(597,752)	(29%)
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	221,841	7,191	221,841	7,191	162,000	324,000	486,000	264,159	119%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$500,000	\$1,001,227	\$339,484	\$1,929,111	\$765,795	\$2,268,595	\$1,105,279	\$1,345,834	\$589,168	\$1,935,002	(\$333,593)	(15%)
Total Revenue and Other Financing Sources	\$15,848,031	\$7,418,637	\$5,900,082	\$15,063,075	\$5,548,784	\$20,963,157	\$11,448,866	\$10,223,119	\$15,590,056	\$25,813,175	\$4,850,018	23%
Use of Funds												
Salaries & Wages	\$473,229	\$435,874	\$678,319	\$987,070	\$818,931	\$1,665,389	\$1,497,250	\$942,247	\$966,991	\$1,909,238	\$243,849	15%
Personnel Benefits	161,484	151,507	252,730	353,492	313,896	606,222	566,626	335,965	337,592	673,557	67,335	11%
Supplies	41,860	41,992	2,782	3,050	5,832	5,832	5,832	3,050	3,050	6,100	268	5%
Other Services & Charges	2,561,187	963,200	826,916	13,126,624	3,413,853	13,953,540	4,240,769	7,229,077	6,692,516	13,921,593	(31,947)	(0%)
Intergovernmental Services	103,362	299,026	125,275	181,907	206,932	307,182	332,207	133,983	62,207	196,190	(110,992)	(36%)
Capital Outlays	14,200,201	1,549,499	3,353,914	3,299,562	1,116,164	6,653,476	4,470,078	3,322,636	8,429,235	11,751,871	5,098,395	77%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	2,503	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	1,395	1,382	2,199	2,130	2,130	4,329	4,329	2,522	2,533	5,055	726	17%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$17,545,221	\$3,442,480	\$5,242,135	\$17,953,835	\$5,874,956	\$23,195,970	\$11,117,091	\$11,969,480	\$16,494,124	\$28,463,604	\$5,267,634	23%
Other Financing Uses												
Transfers Out General Fund Overhead	56,365	64,767	64,736	57,194	57,194	121,930	121,930	192,330	97,650	289,980	168,050	138%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	55	212,871	7,227	0	0	7,227	7,227	0	0	0	(7,227)	(100%)
Total Other Financing Uses	\$56,420	\$277,638	\$71,963	\$57,194	\$57,194	\$129,157	\$129,157	\$192,330	\$97,650	\$289,980	\$160,823	125%
Total Expenditures	\$17,601,641	\$3,720,118	\$5,314,098	\$18,011,029	\$5,932,150	\$23,325,127	\$11,246,248	\$12,161,810	\$16,591,774	\$28,753,584	\$5,428,457	23%
Ending Fund Balance	\$2,183,867	\$5,882,386	\$6,468,370	\$3,520,416	\$6,085,004	\$3,520,416	\$6,085,004	\$4,146,313	\$3,144,595	\$3,144,595	(\$2,314,512)	(66%)
Amount Restricted for:												
Grant Matching	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
2017 Complete Street Grant			\$251,346									
Transportation Benefit District	\$497,595	\$1,059,638	\$795,854									
Total FTE's	5.610	10.060	9.460	10.070	10.070	10.070	10.070	9.420	9.270	9.270	(0.800)	(8%)

The 2020 ending fund balance is \$2.940 million less than the projected 2018 ending fund balance. Additional information can be found in the 2019-2024 Proposed Capital Improvement Plan section in this book. This fund balance includes Vehicle License Fees, which is restricted in its use and is partly programmed for the Annual Road Surface Maintenance Program and Sidewalk Rehabilitation Program.

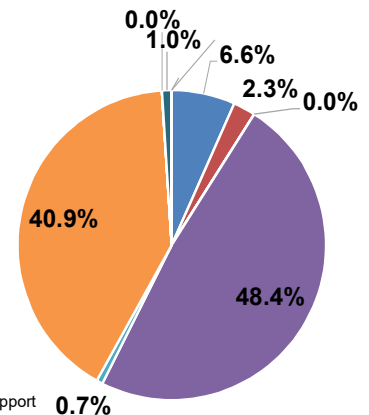
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Surface Water Utility Fund (401) Summary

This fund is used to account for all operations and capital improvements related to surface water management and drainage. The City charges property owners an annual surface water fee that is used to fund these activities.

Department: Public Works

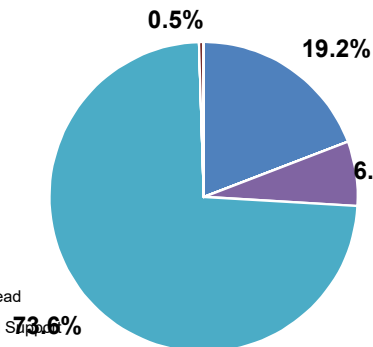
Program: Surface Water Management; Surface Water Capital Projects

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$2,783,455	\$2,094,989	\$3,464,030	\$2,909,745	\$2,909,745	\$3,464,030	\$3,464,030	\$6,476,694	\$4,834,240	\$6,476,694	\$1,370,210	40%
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$267,059	\$0	\$267,059	\$0	\$1,642,454	\$2,024,284	\$3,666,738	\$3,399,679	1273%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	239,943	221,239	81,530	205,795	355,795	287,325	437,325	756,367	526,523	1,282,890	995,565	346%
Charges for Goods and Services	3,617,791	3,980,509	4,162,254	5,703,954	5,703,954	9,866,208	9,866,208	6,689,119	7,355,474	14,044,593	4,178,385	42%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	4,299	15,840	28,896	0	0	28,896	28,896	0	0	0	(28,896)	(100%)
Investment Earnings	26,493	19,677	35,957	14,451	14,451	50,408	50,408	14,451	77,348	91,799	41,391	82%
Total Revenue (excl. Use of Fund Bal.)	\$3,888,525	\$4,237,265	\$4,308,638	\$5,924,200	\$6,074,200	\$10,232,838	\$10,382,838	\$7,459,937	\$7,959,345	\$15,419,282	\$5,186,444	51%
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	68,489	68,489	68,489	68,489	0	0	0	(68,489)	(100%)
Other Financing Sources	0	2,000,000	697,350	4,700,000	4,700,000	5,397,350	5,397,350	0	0	0	(5,397,350)	(100%)
Total Other Financing Sources	\$0	\$2,000,000	\$697,350	\$4,768,489	\$4,768,489	\$5,465,839	\$5,465,839	\$0	\$0	\$0	(\$5,465,839)	(100%)
Total Revenue and Other Financing Sources	\$3,888,525	\$6,237,265	\$5,005,988	\$10,692,689	\$10,842,689	\$15,698,677	\$15,848,677	\$7,459,937	\$7,959,345	\$15,419,282	(\$279,395)	(2%)
Use of Funds												
Salaries & Wages	\$830,149	\$952,622	\$957,460	\$1,232,900	\$1,109,272	\$2,190,360	\$2,066,732	\$1,436,109	\$1,477,786	\$2,913,895	\$723,535	33%
Personnel Benefits	320,541	350,309	391,827	512,443	466,468	904,270	858,295	593,131	601,690	1,194,821	290,551	32%
Supplies	65,429	62,959	45,770	70,613	70,613	116,383	116,383	76,632	73,432	150,064	33,681	29%
Other Services & Charges	1,149,015	1,521,437	2,114,098	3,541,424	3,578,243	5,655,522	5,692,341	4,240,623	3,229,133	7,469,756	1,814,234	32%
Intergovernmental Services	195,063	231,477	219,863	205,692	229,049	425,555	448,912	243,434	254,354	497,788	72,233	17%
Capital Outlays	873,303	526,945	444,376	239,163	403,971	683,539	848,347	731,939	2,425,676	3,157,615	2,474,076	362%
Debt Services - Principal	326,475	326,475	440,103	820,136	442,760	1,260,239	882,863	665,765	692,900	1,358,665	98,426	8%
Debt Services - Interest	10,474	44,640	58,147	48,596	48,596	106,743	106,743	248,037	219,271	467,308	360,565	338%
Interfund Payments/Charges	155,042	209,018	227,935	216,458	216,458	444,393	444,393	247,378	248,387	495,765	51,372	12%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$3,925,491	\$4,225,881	\$4,899,579	\$6,887,425	\$6,565,430	\$11,787,004	\$11,465,009	\$8,483,048	\$9,222,629	\$17,705,677	\$5,918,673	50%
Other Financing Uses												
Transfers Out General Fund Overhead	651,501	642,343	641,952	710,310	710,310	1,352,262	1,352,262	619,343	761,000	1,380,343	28,081	2%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	18,742	0	0	18,742	18,742	0	0	0	(18,742)	(100%)
Total Other Financing Uses	\$651,501	\$642,343	\$660,694	\$710,310	\$710,310	\$1,371,004	\$1,371,004	\$619,343	\$761,000	\$1,380,343	\$9,339	1%
Total Expenditures	\$4,576,992	\$4,868,224	\$5,560,273	\$7,597,735	\$7,275,740	\$13,158,008	\$12,836,013	\$9,102,391	\$9,983,629	\$19,086,020	\$5,928,012	45%
Ending Fund Balance	\$2,094,989	\$3,464,030	\$2,909,745	\$6,004,699	\$6,476,694	\$6,004,699	\$6,476,694	\$4,834,240	\$2,809,956	\$2,809,956	(\$4,837,197)	(81%)
Expenditures & FTEs Program:												
Surface Water Operations	\$2,362,407	\$2,489,598	\$2,530,541	\$4,726,042	\$4,580,325	\$7,256,583	\$7,110,866	\$4,903,062	\$5,046,013	\$9,949,075	\$2,692,492	37%
Debt Service & City Maintenance Facility Rent	456,035	490,200	617,336	987,818	610,442	1,605,154	1,227,778	1,032,888	1,031,257	2,064,145	458,991	29%
Surface Water Capital	1,758,550	1,888,426	2,412,396	1,883,875	2,084,973	4,296,271	4,497,369	3,166,441	3,906,359	7,072,800	2,776,529	65%
Total Expenditures	\$4,576,992	\$4,868,224	\$5,560,273	\$7,597,735	\$7,275,740	\$13,158,008	\$12,836,013	\$9,102,391	\$9,983,629	\$19,086,020	\$5,928,012	45%
Surface Water Operations	9.91	10.21	10.21	12.67	12.67	12.67	12.67	13.28	13.28	12.28		
Surface Water Capital	2.52	2.29	2.36	2.23	2.23	2.23	2.23	3.43	3.14	3.06		
Total FTE's	12.430	12.500	12.570	14.900	14.900	14.900	14.900	16.710	16.420	15.340		

The 2020 ending fund balance is \$3.667 million less than the projected 2018 ending fund balance. Additional information can be found in the 2019-2024 Proposed Capital Improvement Plan section in this book. The 2018 Surface Water Master Plan identified several new capital projects as necessary to deliver the Proactive Management Strategy. These projects have been programmed in the 2019-2024 Proposed Capital Improvement Plan. It is anticipated that a bond will be issued in 2018 to provide funding for several capital projects.

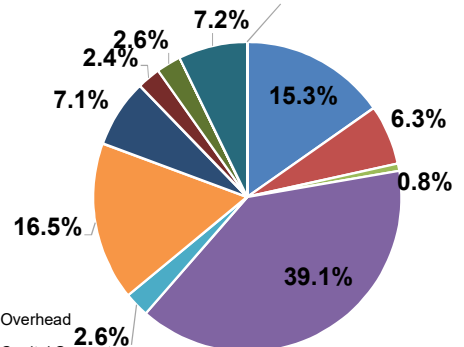
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Wastewater Utility Fund (405) Summary

This fund is used to account for all operations related to operation of the Ronald Wastewater District (RWD). The City and Ronald Wastewater District entered into an interlocal agreement that provided for the City's assumption of the RWD by October 23, 2017. An interlocal Operating Service Agreement was entered into in 2017 where the RWD Board serves as the governing body of the Utility and retains ownership of real property and responsibility for the Capital Improvement Plan for RWD, and the operations of the utility will be performed by the City with RWD personnel and equipment transferred to the City in 2017. RWD will retain all revenues and interlocal agreement costs. The Operating Service Agreement provides that RWD will reimburse the City based on annual budgeted costs with annual reconciliation of direct costs.

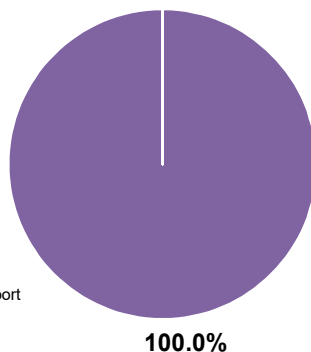
Department: Administrative Services; Public Works

Program: Wastewater Finance Operations; Wastewater Operations Management; Wastewater Permitting

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$0	\$0	\$0	\$35,695	\$35,695	\$0	\$0	\$202,160	\$202,160	\$202,160	\$202,160	0%
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	441,904	2,297,901	2,297,901	2,739,805	2,739,805	2,292,758	2,632,134	4,924,892	2,185,087	80%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	5,646	0	0	5,646	5,646	0	0	0	(5,646)	(100%)
Investment Earnings	0	0	463	0	0	463	463	0	0	0	(463)	(100%)
Total Revenue (excl. Use of Fund Bal.)	\$0	\$0	\$448,013	\$2,297,901	\$2,297,901	\$2,745,914	\$2,745,914	\$2,292,758	\$2,632,134	\$4,924,892	\$2,178,978	79%
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	178,562	0	0	178,562	178,562	0	0	0	(178,562)	(100%)
Total Other Financing Sources	\$0	\$0	\$178,562	\$0	\$0	\$178,562	\$178,562	\$0	\$0	\$0	\$(178,562)	(100%)
Total Revenue and Other Financing Sources	\$0	\$0	\$626,575	\$2,297,901	\$2,297,901	\$2,924,476	\$2,924,476	\$2,292,758	\$2,632,134	\$4,924,892	\$2,000,416	68%
Use of Funds												
Salaries & Wages	\$0	\$0	\$305,980	\$1,066,626	\$1,066,626	\$1,372,606	\$1,372,606	\$1,109,612	\$1,151,865	\$2,261,477	\$888,871	65%
Personnel Benefits	0	0	241,065	540,476	540,476	781,541	781,541	508,297	516,826	1,025,123	243,582	31%
Supplies	0	0	10,396	103,821	67,255	114,217	77,651	100,076	112,151	212,227	98,010	86%
Other Services & Charges	0	0	32,766	395,585	385,439	428,351	418,205	342,761	340,761	683,522	255,171	60%
Intergovernmental Services	0	0	673	5,800	5,800	6,473	6,473	5,800	5,800	11,600	5,127	79%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	175,593	55,840	175,593	55,840	51,232	52,026	103,258	(72,335)	(41%)
Contingency	0	0	0	10,000	10,000	10,000	10,000	10,000	10,000	20,000	10,000	100%
Total Expenditures	\$0	\$0	\$590,880	\$2,297,901	\$2,131,436	\$2,888,781	\$2,722,316	\$2,127,778	\$2,189,429	\$4,317,207	\$1,428,426	49%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	164,980	442,705	607,685	607,685	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$164,980	\$442,705	\$607,685	\$607,685	0%
Total Expenditures	\$0	\$0	\$590,880	\$2,297,901	\$2,131,436	\$2,888,781	\$2,722,316	\$2,292,758	\$2,632,134	\$4,924,892	\$2,036,111	70%
Ending Fund Balance	\$0	\$0	\$35,695	\$35,695	\$202,160	\$35,695	\$202,160	\$202,160	\$202,160	\$202,160	\$166,465	466%
Expenditures & FTEs Program:												
Wastewater Finance Operations	\$0	\$0	\$301,594	\$686,919	\$639,993	\$988,513	\$941,587	\$744,321	\$1,036,235	\$1,780,556	\$792,043	80%
Wastewater Operations Management	0	0	229,453	1,368,788	1,245,566	1,598,241	1,475,019	1,235,386	1,269,602	2,504,988	906,747	57%
Wastewater Permitting	0	0	59,833	242,194	245,877	302,027	305,710	313,051	326,297	639,348	337,321	112%
Wastewater Capital	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$0	\$0	\$590,880	\$2,297,901	\$2,131,436	\$2,888,781	\$2,722,316	\$2,292,758	\$2,632,134	\$4,924,892	\$2,036,111	70%
Wastewater Finance Operations	0.00	0.00	5.00	4.05	4.05	4.05	4.05	4.05	4.05	4.05	4.05	
Wastewater Operations Management	0.00	0.00	7.00	8.08	8.08	8.08	7.75	7.75	7.75	7.75	7.75	
Wastewater Permitting	0.00	0.00	2.00	2.00	2.00	2.00	2.00	2.35	2.35	2.35	2.35	
Wastewater Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Total FTE's	0.000	0.000	14.000	14.130	14.130	14.130	13.800	14.150	14.150	14.150		

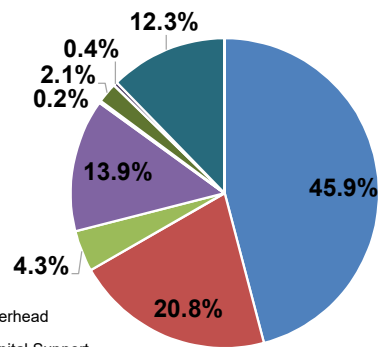
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Vehicle Operations and Maintenance Fund (501) Summary

The Vehicle Operations and Maintenance Fund is used to account for the costs of operating and maintaining City vehicles and auxiliary equipment. Departments are assessed an annual charge for the estimated cost of the repair and maintenance of their vehicles along with projected fuel costs.

Department: Administrative Services

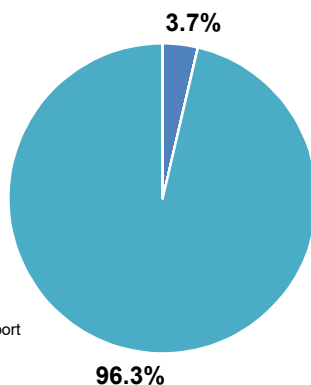
Program: Vehicle Operations & Maintenance

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$162,253	\$196,394	\$268,516	\$292,623	\$292,623	\$268,516	\$268,516	\$99,668	\$79,668	\$99,668	(\$188,848)	(70%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$268,516	\$0	\$268,516	\$0	\$20,000	\$20,000	\$40,000	(\$228,516)	(85%)
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	220,055	255,965	446,834	503,786	503,786	950,620	950,620	522,145	526,402	1,048,547	97,927	10%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	446	1,700	3,487	0	0	3,487	3,487	0	0	0	(3,487)	(100%)
Total Revenue (excl. Use of Fund Bal.)	\$220,501	\$257,665	\$450,321	\$503,786	\$503,786	\$954,107	\$954,107	\$522,145	\$526,402	\$1,048,547	\$94,440	10%
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Revenue and Other Financing Sources	\$220,501	\$257,665	\$450,321	\$503,786	\$503,786	\$954,107	\$954,107	\$522,145	\$526,402	\$1,048,547	\$94,440	10%
Use of Funds												
Salaries & Wages	\$19,230	\$38,273	\$159,092	\$175,872	\$175,872	\$334,964	\$334,964	\$192,317	\$195,339	\$387,656	\$52,692	16%
Personnel Benefits	8,067	12,825	68,567	79,504	79,504	148,071	148,071	82,092	83,327	165,419	17,348	12%
Supplies	66,976	68,153	79,994	87,990	87,990	167,984	154,673	86,703	86,703	173,406	5,422	3%
Other Services & Charges	91,947	57,723	118,421	160,420	108,170	278,841	226,591	161,033	161,033	322,066	43,225	16%
Intergovernmental Services	140	140	140	0	0	140	140	0	0	0	(140)	(100%)
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	20,000	10,000	20,000	10,000	20,000	20,000	40,000	20,000	100%
Total Expenditures	\$186,360	\$177,114	\$426,214	\$523,786	\$448,225	\$950,000	\$874,439	\$542,145	\$546,402	\$1,088,547	\$138,547	15%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	8,429	0	248,516	248,516	248,516	248,516	0	0	0	(248,516)	(100%)
Total Other Financing Uses	\$0	\$8,429	\$0	\$248,516	\$248,516	\$248,516	\$248,516	\$0	\$0	\$0	(\$248,516)	(100%)
Total Expenditures	\$186,360	\$185,543	\$426,214	\$772,302	\$696,741	\$1,198,516	\$1,122,955	\$542,145	\$546,402	\$1,088,547	(\$109,969)	(9%)
Ending Fund Balance	\$196,394	\$268,516	\$292,623	\$24,107	\$99,668	\$24,107	\$99,668	\$79,668	\$59,668	\$59,668	\$15,561	65%
Total FTE's	0.250	0.350	2.150	2.150	2.150	2.150	2.150	2.150	2.150	2.150	0.000	0%

The 2018 budget includes transfers of fund balance to the General, Street, Roads Capital and Surface Water Utility funds of that which the fund has no need. The City Manager intends to set-aside the monies transferred to the General and Street funds in reserve for future improvements to a maintenance facility. The 2020 ending fund balance is \$0.040 million less than the projected 2018 ending fund balance. This fund strives to maintain a minimum balance needed to fund a \$40,000 contingency.

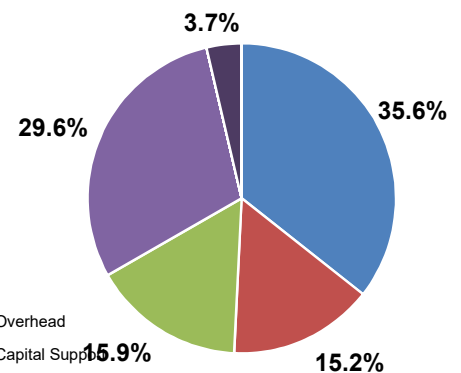
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
- Investment Earnings
- Proceeds from Capital Assets
- Capital Contributions
- Transfers In General Fund Overhead
- Transfers In General Fund Capital Support
- Transfers In General Fund Support
- Other Transfers In
- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Equipment Replacement Fund (503) Summary

The Equipment Replacement Fund is used to account for the future replacement of City property. In the past this fund included the replacement of vehicles, computers, servers and other related equipment. An annual transfer was made from the General Fund to support the replacement of all computer related equipment. In 2014, the replacement of computers, servers, and other related IT equipment began to occur in the General Fund. The fund will be used only for the replacement of vehicles and other non-IT equipment. Based upon the vehicle replacement schedule, departments are assessed an annual charge to cover the anticipated replacement costs for their vehicles.

Department: Administrative Services

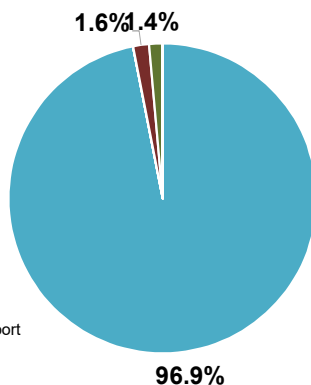
Program: Operational Equipment Replacement

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$2,877,396	\$3,090,418	\$3,512,065	\$3,703,663	\$3,703,663	\$3,512,065	\$3,512,065	\$3,941,769	\$4,337,820	\$3,941,769	\$825,755	24%
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$5,678	\$0	\$5,678	\$0	\$0	\$0	\$0	(\$5,678)	(100%)
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	290,175	567,730	426,586	497,627	497,627	924,213	924,213	487,667	453,123	940,790	16,577	2%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	15,546	14,863	19,365	8,000	8,000	27,365	27,365	8,000	8,000	16,000	(11,365)	(42%)
Total Revenue (excl. Use of Fund Bal.)	\$305,721	\$582,593	\$445,951	\$505,627	\$505,627	\$951,578	\$951,578	\$495,667	\$461,123	\$956,790	\$5,212	1%
Other Financing Sources												
Proceeds from Capital Assets	23,571	0	0	5,700	5,700	5,700	5,700	4,500	9,250	13,750	8,050	141%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	14,465	0	0	14,465	14,465	0	0	0	(14,465)	(100%)
Other Transfers In	0	21,400	85,260	63,623	63,623	148,883	148,883	0	0	0	(148,883)	(100%)
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$23,571	\$21,400	\$99,725	\$69,323	\$69,323	\$169,048	\$169,048	\$4,500	\$9,250	\$13,750	(\$155,298)	(92%)
Total Revenue and Other Financing Sources	\$329,292	\$603,993	\$545,676	\$574,950	\$574,950	\$1,120,626	\$1,120,626	\$500,167	\$470,373	\$970,540	(\$150,086)	(13%)
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	294	16,391	140,790	0	0	140,790	140,790	0	0	0	(140,790)	(100%)
Other Services & Charges	115,976	165,956	213,288	43,398	43,398	256,686	256,686	43,398	43,398	86,796	(169,890)	(66%)
Intergovernmental Services	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Outlays	0	0	0	293,446	293,446	293,446	293,446	60,718	235,475	296,193	2,747	1%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$116,270	\$182,346	\$354,078	\$336,844	\$336,844	\$690,922	\$690,922	\$104,116	\$278,873	\$382,989	(\$307,933)	(45%)
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$116,270	\$182,346	\$354,078	\$336,844	\$336,844	\$690,922	\$690,922	\$104,116	\$278,873	\$382,989	(\$307,933)	(45%)
Ending Fund Balance	\$3,090,418	\$3,512,065	\$3,703,663	\$3,941,769	\$3,941,769	\$3,941,769	\$3,941,769	\$4,337,820	\$4,529,320	\$4,529,320	\$983,602	25%
Total FTE's	0.000	0.000	14.130	14.130	14.130	14.130	14.130	14.150	14.150	14.150	0.020	0%

The 2020 ending fund balance is \$0.588 million more than the projected 2018 ending fund balance. Funds are being accumulated for the future replacement of the City's fleet.

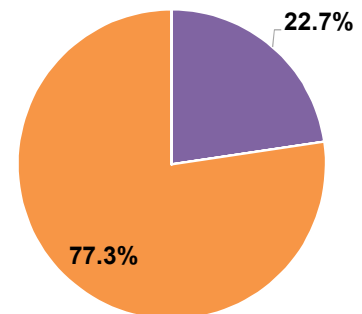
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Goods and Services
- Fines and Forfeits
- Miscellaneous Revenues
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- Other Financing Sources



2019 - 2020 Use of Funds

- Salaries & Wages
- Personnel Benefits
- Supplies
- Other Services & Charges
- Intergovernmental Services
- Capital Outlays
- Debt Services - Principal
- Debt Services - Interest
- Interfund Payments/Charges
- Contingency
- Transfers Out General Fund Overhead
- Transfers Out General Fund Capital Support
- Transfers Out Debt Service
- Other Transfers Out



Unemployment Fund (505) Summary

An annual allocation is made to the Unemployment Fund in lieu of making contributions to state unemployment insurance. These funds are used to pay unemployment benefits for qualified City employees that leave City employment.

Department: Administrative Services

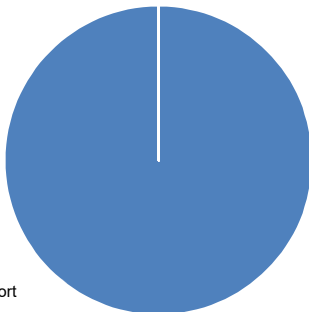
Program: Unemployment Administration

	2015 Actual (A)	2016 Actual (B)	2017 Actual (C)	2018 Current Budget (D)	2018 Year-End Estimate (E)	2017-2018 as a Biennium Budget (F)=(C)+(D)	2017-2018 Biennium Year-End Estimate (G)=(C)+(E)	2019 Budget (H)	2020 Budget (I)	2019 - 2020 Biennium Budget (J)=(H)+(I)	2019 - 2020 vs. 2017 - 2018 Biennium Budget	Percentage Change
Beginning Fund Balance	\$78,800	\$77,778	\$75,863	\$72,595	\$72,595	\$75,863	\$75,863	\$55,095	\$37,595	\$55,095	(\$38,268)	(50%)
Resources												
Budgeted Use of Fund Balance	\$0	\$0	\$0	\$17,500	\$0	\$17,500	\$0	\$17,500	\$17,500	\$35,000	\$17,500	100%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Charges for Goods and Services	0	0	0	0	0	0	0	0	0	0	0	0%
Fines and Forfeits	0	0	0	0	0	0	0	0	0	0	0	0%
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0%
Investment Earnings	134	385	628	0	0	628	628	0	0	0	(628)	(100%)
Total Revenue (excl. Use of Fund Bal.)	\$134	\$385	\$628	\$0	\$0	\$628	\$628	\$0	\$0	\$0	(\$628)	(100%)
Other Financing Sources												
Proceeds from Capital Assets	0	0	0	0	0	0	0	0	0	0	0	0%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers In General Fund Support	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers In	0	0	0	0	0	0	0	0	0	0	0	0%
Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Revenue and Other Financing Sources	\$134	\$385	\$628	\$0	\$0	\$628	\$628	\$0	\$0	\$0	(\$628)	(100%)
Use of Funds												
Salaries & Wages	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Personnel Benefits	0	0	0	0	0	0	0	0	0	0	0	0%
Supplies	0	0	0	0	0	0	0	0	0	0	0	0%
Other Services & Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Intergovernmental Services	1,156	2,300	3,896	17,500	17,500	21,396	21,396	17,500	17,500	35,000	13,604	64%
Capital Outlays	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Principal	0	0	0	0	0	0	0	0	0	0	0	0%
Debt Services - Interest	0	0	0	0	0	0	0	0	0	0	0	0%
Interfund Payments/Charges	0	0	0	0	0	0	0	0	0	0	0	0%
Contingency	0	0	0	0	0	0	0	0	0	0	0	0%
Total Expenditures	\$1,156	\$2,300	\$3,896	\$17,500	\$17,500	\$21,396	\$21,396	\$17,500	\$17,500	\$35,000	\$13,604	64%
Other Financing Uses												
Transfers Out General Fund Overhead	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out General Fund Capital Support	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers Out Debt Service	0	0	0	0	0	0	0	0	0	0	0	0%
Other Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0%
Total Other Financing Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$1,156	\$2,300	\$3,896	\$17,500	\$17,500	\$21,396	\$21,396	\$17,500	\$17,500	\$35,000	\$13,604	64%
Ending Fund Balance	\$77,778	\$75,863	\$72,595	\$55,095	\$55,095	\$55,095	\$55,095	\$37,595	\$20,095	\$20,095	(\$52,500)	(95%)
Total FTE's	0.000	0.000	14.130	14.130	14.130	14.130	14.130	14.150	14.150	14.150	0.020	0%

The 2020 ending fund balance is \$0.035 million less than the projected 2018 ending fund balance. Accumulated fund balance will be used for expenditures instead of a transfer from the General Fund as the current fund balance is equal to approximately three years of average expenditures.

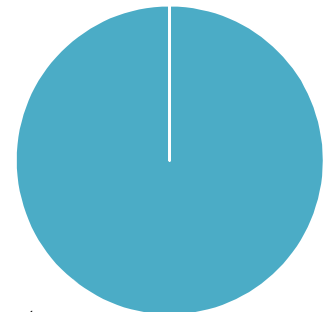
2019 - 2020 Funding Sources

- Budgeted Use of Fund Balance
- Taxes
- Licenses & Permits
- Intergovernmental Revenues
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2019 - 2020 Use of Funds

- Salaries & Wages
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CAPITAL IMPROVEMENT PROGRAM



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CAPITAL IMPROVEMENT PLAN 2019-2024

INTRODUCTION

READER'S GUIDE TO THE CAPITAL IMPROVEMENT PLAN (CIP)

The Capital Improvement Plan is divided into six sections: Introduction, CIP Summary, General Capital Projects, City Facilities-Major Maintenance Projects, Roads Capital Projects and Surface Water Utility Projects. The following is a brief explanation of the major items included in each section.

Introduction

- ◆ Impacts of Growth Management: A brief overview of the impact of the State of Washington's Growth Management Act on the City's capital planning process.
- ◆ Capital Planning, Programming and Budget System: Graphical representation of the City's capital planning process.
- ◆ Capital Improvement Fund Descriptions: Detailed descriptions of each capital fund.
- ◆ Capital Budget Criteria: Criteria used as guidelines during the development of the capital budget.
- ◆ Advantages of Capital Planning: Discussion of the advantages provided by the development of a long-range capital plan.
- ◆ Capital Improvement Program Plan Policies: Capital policies adopted by the City Council.
- ◆ Steps in the Capital Improvement Process: Steps used in the capital planning process.
- ◆ Project Phase Definition: A brief description of the three project phases that may occur in each project.
- ◆ Capital Project Criteria: A set of criteria used to determine if a project should be included in the Capital Improvement Plan.

Capital Improvement Program Summary

- ◆ Capital Projects by Category: Graphic of the distribution of the projects by category.
- ◆ Capital Resources by Category: Graphic of all of the resources available to fund the CIP.
- ◆ Program Summary: listing of each project within the three capital funds: General Capital, City Facilities – Major Maintenance and Roads Capital. Also, the capital portion of the Surface Water Utility is included.
- ◆ Capital Improvement Program Impact Upon Operating Budget: listing the anticipated future annual costs as a result of completion of capital projects.

General Capital, City Facilities, Roads Capital, and Surface Water Utility Projects

- ◆ Capital Fund Summary: A summary is included for each capital fund. The summary includes a map highlighting the locations of each project, a list of all projects and their costs, a discussion of the projected current year project costs, a comparison of changes from the prior CIP and list of

significant projects that have been identified in each fund that have not been included in the CIP due to funding constraints.

- ◆ **Capital Project Detail:** A project sheet is included for each capital project included in the CIP. Each sheet may contain the following sections as appropriate:
 - **Project Map:** The map reflects the location of the project. If the project location is unknown at this time or affects the city in general, a city-wide map has been included.
 - **Project Description:** A brief description of the project.
 - **Service Impact:** A brief description of the project's impact on Shoreline citizens or others that use the public facility and any impact to maintenance and operating costs.
 - **Project Costs:** This spreadsheet displays actual expenditures from prior periods and projected future costs by project phase. It also displays the specific revenue sources used to fund the project. Funding for the Public Art program is displayed. It should be noted that these costs are included in the construction budget of eligible projects. Any impact on the operating budget is also displayed.
 - **Revenue Sources:** This displays all of the anticipated revenue sources for the project.
 - **Project Time Line:** The projected timing for each phase of a project is displayed.

Introduction: The Capital Improvement Plan provides a multi-year list of proposed major capital expenditures and associated operating costs for the City. This plan attempts to set funding strategies not only for the current year, but also to project future needs for major construction, land acquisition and equipment needs that improve the cultural environment, capital infrastructure and recreational opportunities for the citizens of Shoreline. Capital expenditures are viewed not only in the context of how much the new project will cost, but also what impact the project will have on the City's operating budget.

Impacts of Growth Management: Capital facilities planning and financing is now subject to the State of Washington Growth Management Act of 1990 (GMA). The GMA requires communities to adopt comprehensive plans designed to guide the orderly development of growth over the next twenty years.

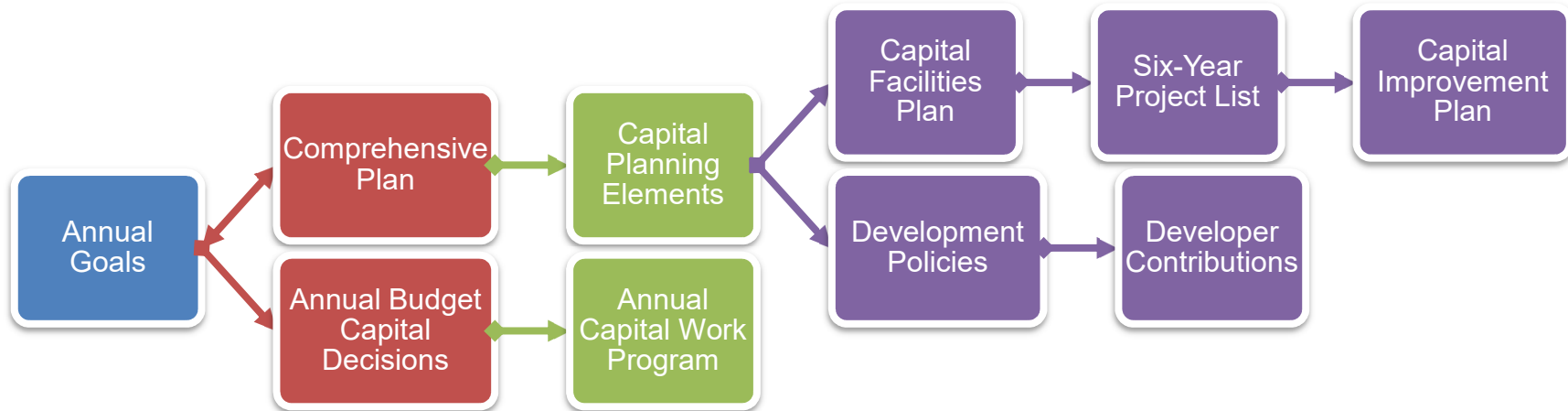
To comply with GMA, the City prepared a comprehensive Capital Facilities Plan (CFP). The CFP provides long range policy guidance for the development of capital improvements. The purpose of a CFP is to identify and coordinate those capital improvements deemed necessary to accommodate orderly growth, set policy direction for capital improvements and ensure that needed capital facilities are provided in a timely manner.

The GMA requires that the CFP contain the following elements:

- ◆ An inventory of existing public owned capital facilities showing locations and capacities.
- ◆ A forecast of the future needs for such capital facilities.
- ◆ The proposed locations and capacities of expanded or new capital facilities.
- ◆ A minimum six-year plan that will finance such capital facilities within projected funding capacities and clearly identifies sources of public money for such purposes.
- ◆ A requirement to reassess the land-use element if probable funding falls short of meeting existing needs.

Capital facilities are defined as mandatory elements for inclusion in the comprehensive plan.

Capital Planning, Programming and Budget System:



Capital Improvement Fund Descriptions: The City's Capital Improvement Plan includes four capital funds. They are:

- ◆ General Capital Fund: In the General Capital Fund projects are categorized as Facilities Projects, Parks Projects, and Open Space Projects. Funding for these projects is primarily a result of the allocation of General Fund support, real estate excise tax (REET), municipal financing, and grants.
- ◆ City Facilities – Major Maintenance Fund: In the City Facilities – Major Maintenance fund, projects are categorized as either General Facilities or Parks Facilities. Funding for these projects is provided by an annual transfer of monies from the General Fund.
- ◆ Roads Capital Fund: In the Roads Capital fund, projects are categorized as either Repair and Replacement or Capacity Construction. Within those two categories they are subcategorized into Pedestrian/Non-Motorized Projects, System Preservation Projects, or Safety/Operations Projects. Funding for these projects is provided as a result of support from the General Fund, REET, Transportation Impact Fees, Transportation Benefit District (TBD) funding, and federal, state and local grants.
- ◆ Surface Water Utility Fund: In the Surface Water Utility Fund, projects are categorized as Capacity Construction, Repair and Replacement or Other. Funding for these projects is provided from an allocation of surface water fees and grants. Any debt, which is used to finance projects, must be repaid by allocating a portion of surface water fees for this purpose.

Capital Budget Criteria: Capital improvement programming and budgeting involves the development of a long-term plan for capital expenditures for the City of Shoreline. Capital expenditures include expenditures for buildings, land, major equipment, and other commodities which are of significant value (greater than \$10,000) and have a useful life of at least five years.

The capital improvement plan (CIP) lists each proposed capital item to be undertaken, the year in which it will be started, the amount expected to be expended in each year and the proposed method of financing these expenditures. Based on these details, summaries of capital activity in each year can be prepared as well as summaries of financial requirements such as amounts of general obligation bonds to be issued, amounts of general operation funds required and any anticipated intergovernmental support, etc.

The capital improvement budget is enacted annually based on the capital improvement plan. It encompasses enacting appropriations for the projects in the first year of the capital improvement plan.

Flexibility is built into the capital improvement plan to allow for delay of projects when financing constraints make it impossible to allow for funding of the entire array of projects and to move future projects forward when financial availability makes it possible. The point is that the CIP is required to be updated at a minimum annually to:

- ◆ Make any adjustments in future program years when changes occur in funding or cost.
- ◆ Add a year of programming to replace the current year funded.

Advantages of Capital Planning: In addition to the Growth Management Act (GMA) which requires communities to establish a long-range capital plan, there are several advantages to the community from capital planning.

- ◆ Capital planning facilitates repair or replacement of existing facilities before they fail. Failure is almost always costly, time consuming and more disruptive than planned repair or replacement.
- ◆ It focuses the community and City Council's attention to priority goals, needs and capabilities. There are always more needs and competing projects than the available funds. A good capital plan forces the City to consciously set priorities between competing projects and interests. New projects and good ideas can then be ranked against the established project priority array.
- ◆ A CIP provides a framework for decisions about community growth and development. Long-range planning for infrastructure needs allows the community to accommodate reasonable growth without being overwhelmed.
- ◆ A CIP promotes a more efficient government operation. Coordination of capital projects can reduce scheduling problems and conflicts between several projects. Related projects such as sidewalks, drainage and roads can be planned simultaneously.
- ◆ A CIP enhances opportunities for outside financial assistance. Adequate lead-time allows for all avenues of outside grant funding of government agency assistance to be explored.
- ◆ A CIP serves as an effective community education tool, which conveys to the public that the City Council has made decisions that affect the future of the City and is guiding the development of the community.

Capital project activity is funded with cash made available by the issuance of General Obligation debt, by grants, by general tax allocation, vehicle license and utility fees and by transfers from other funds as may be approved by the City Council.

Annual contributions may be used in whole or in part to fund capital projects as cash assets are accumulated, or the annual contributions may be allowed to remain in reserve until funds, along with accrued interest have grown sufficiently to permit larger projects to be undertaken and paid for with cash.

Capital Improvement Program Plan Policies: Refer to the **Financial Policies** in the **Appendix**.

Steps in the Capital Improvement Process: The capital improvement process is built around the following eight steps:

1. Establishment of the administrative and policy framework for capital programming and budgeting. The first step in implementing an effective capital improvement planning and budget process is to establish the underlying organizational and policy framework within which the process operates.
2. Prepare inventory of existing facilities. Each governmental unit should compile an inventory of its own physical plant. This will help to indicate the eventual need for renewal, replacement, expansion or retirement of some of the physical plant. This can be accomplished through a master plan process.

3. Determine by review the status of previously approved projects. Prepare a report showing the status of previously approved programs. The estimated costs of these projects should be reviewed to ensure accuracy and the funding sources which would be needed to finance the completion of the project. This status review also allows the legislative body the opportunity to stay informed of projects approved in previous years.
4. Perform financial analysis and financial programming. Financial analysis involves the determination of the City of Shoreline's financial capability for major expenditures by examining past, present and future revenue, expenditures and municipal debt. The selection and scheduling of funding sources of these major expenditures is known as financial programming. Some of the important objectives of financial programming include:
 - Smoothing out the tax rate
 - Maintaining a preferred balance of debt service and current expenditures
 - Determination of debt capacity and appropriate debt service levels
 - Maximizing intergovernmental aid relative to local expenditures

The intent is to come up with a level of capital expenditures by fund, which the municipality can safely afford over the next several years while maintaining a minimal impact of the property tax rate and other municipal revenues.
5. Compile and evaluate project requests. Once the Administrative Services Department has completed reviewing and summarizing the CIP requests, the CIP Review Committee will review and prioritize each project based on the criteria contained in the Capital Project Criteria Section. A draft CIP is then developed and submitted to the City Manager for review. The City Council then reviews, modifies and adopts the CIP.
6. Adoption of the capital program and budget. The City Council, which has been involved in the CIP process from the beginning by establishing policy guidelines under which the CIP was developed, has the final responsibility to adopt the CIP.
7. Monitoring the CIP. Lead departments are responsible to monitor the actual development of a project against the approved budget to complete the project.
8. Modifications. Significant changes in project scope, time or costs, requires a CIP amendment by the City Council.

Project Phase Definitions: Projects incur costs from a variety of sources throughout a project life from design through completion of construction, including the costs of acquiring land or easements. The type and size of costs incurred can vary widely from project to project but it is essential to track and manage these costs consistently. A common method for both developing and evaluating project costs is the Engineering Costs as they compare to Construction Costs. For example, engineering costs, sometimes referred to as soft costs, are often 20-25% of the construction costs, often referred to as hard costs. The percentage can vary based on project complexities and size; small projects often carry a higher percentage than large projects. In order to utilize this method, project budgets will be developed and tracked according to the following components of a project budget:

- ♦ Project Administration: Costs required to design and manage the project from scoping through construction close-out. This category accounts for both internal and contracted project management staffing. Basic tasks or activities that occur in this component include surveying,

development of plans, specifications, and cost estimates, project management, public involvement, construction management and inspection. This would also include any studies or work necessary for environmental review and permits.

- ◆ Real Estate Acquisition: Not all projects require the acquisition of right of way, property or easements. When property or right of way is needed it is important to track the costs associated with acquisition separately from other project costs. This is often a requirement of our funding partners. Costs may include direct city costs of expenses, consultant costs and the cost of acquisition. The cost of land or easement costs are included in this component as are tasks such as title reports, appraisals, negotiations and recording that are directly associated with the acquisition.
- ◆ Construction: Construction costs are more narrowly defined as direct construction costs for work performed by a Contractor. Other activities that apply within this component include costs for utility relocations such as new power or water supply or other activities that are not covered by utility franchise agreements. At times, the City contracts with King County to perform construction work which would also be included. In general, costs from a consultant or other direct city costs such as salaries are not included in this component of a project budget.

Defining costs into these categories will facilitate the development of project budgets and the review and comparison of project costs against other projects by breaking out direct construction costs from those costs necessary to design and administer the project. Similarly real estate acquisition is pulled out separately as a means of maintaining consistency across project reporting and tracking of engineering costs against construction costs. All costs will be tracked and reported in a manner that meets the requirements and expectations of our funding partners.

Note: The phases in the Aurora Avenue North 165th - 205th Improvements project were expanded to include project contingency costs.

Capital Project Criteria:

Legal

- State or Federal mandate may require that a particular project be implemented. Court orders and judgments concerning annexation, property owner's rights, environmental protection, etc. are also legal requirements that may affect how projects are prioritized.

Safety

- The benefit to the environment, safety or public health of the community should be evaluated. For example, all street projects concern public safety, but streets for which documented evidence of safety hazards exists should be given higher priority treatment.

Comprehensive Plan

- Consistency with the City's Comprehensive Plan is important. Capital projects may directly or indirectly implement the comprehensive plan. Projects should not be inconsistent with the comprehensive plan.

Funds

- The extent to which outside funding is available for the project or purchase should be evaluated.

Need

- The project should alleviate identified problems or deficiencies.

Related Project

- Often projects in one category are essential to the success of those in others. Related projects proposed by other departments or governmental jurisdictions may even effect a savings to a particular project.

Efficiency

- Projects which substantially improve the quality of service at the same operating cost, or eliminate obsolete and inefficient facilities should be identified using this category.

Economic Impact

- A project may affect the local economy. Increases or decreases in property valuations may occur. Rapid growth in the area may increase the City's land acquisition costs if the project is deferred.

Public

- Projects are generally more easily implemented if there is public demand and support for them. Such public support should be gauged in terms of its strength and the depth of understanding it represents.



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CIP SUMMARY



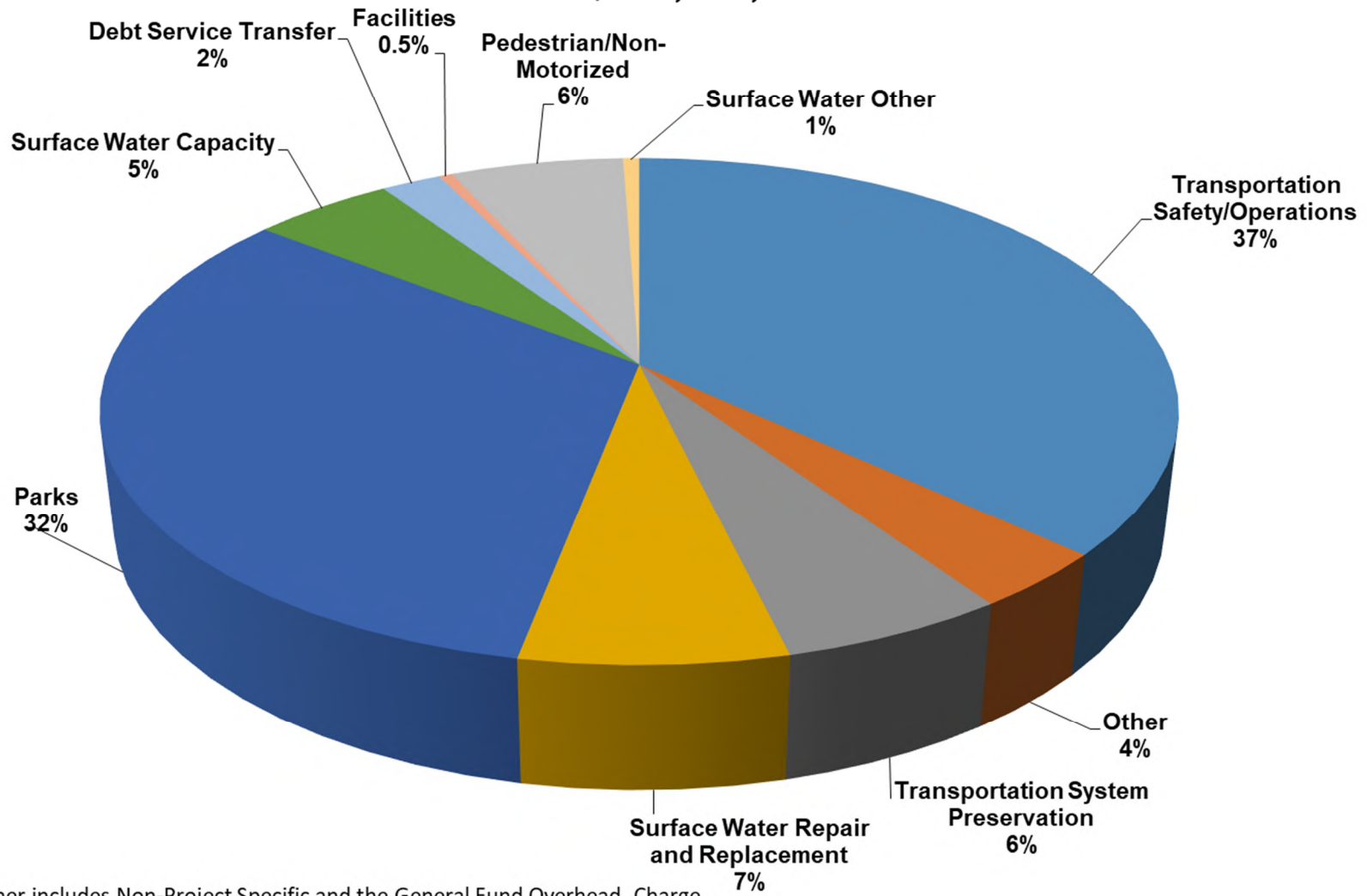
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CAPITAL IMPROVEMENT PROGRAM SUMMARY

2019-2024 Capital Projects by Category

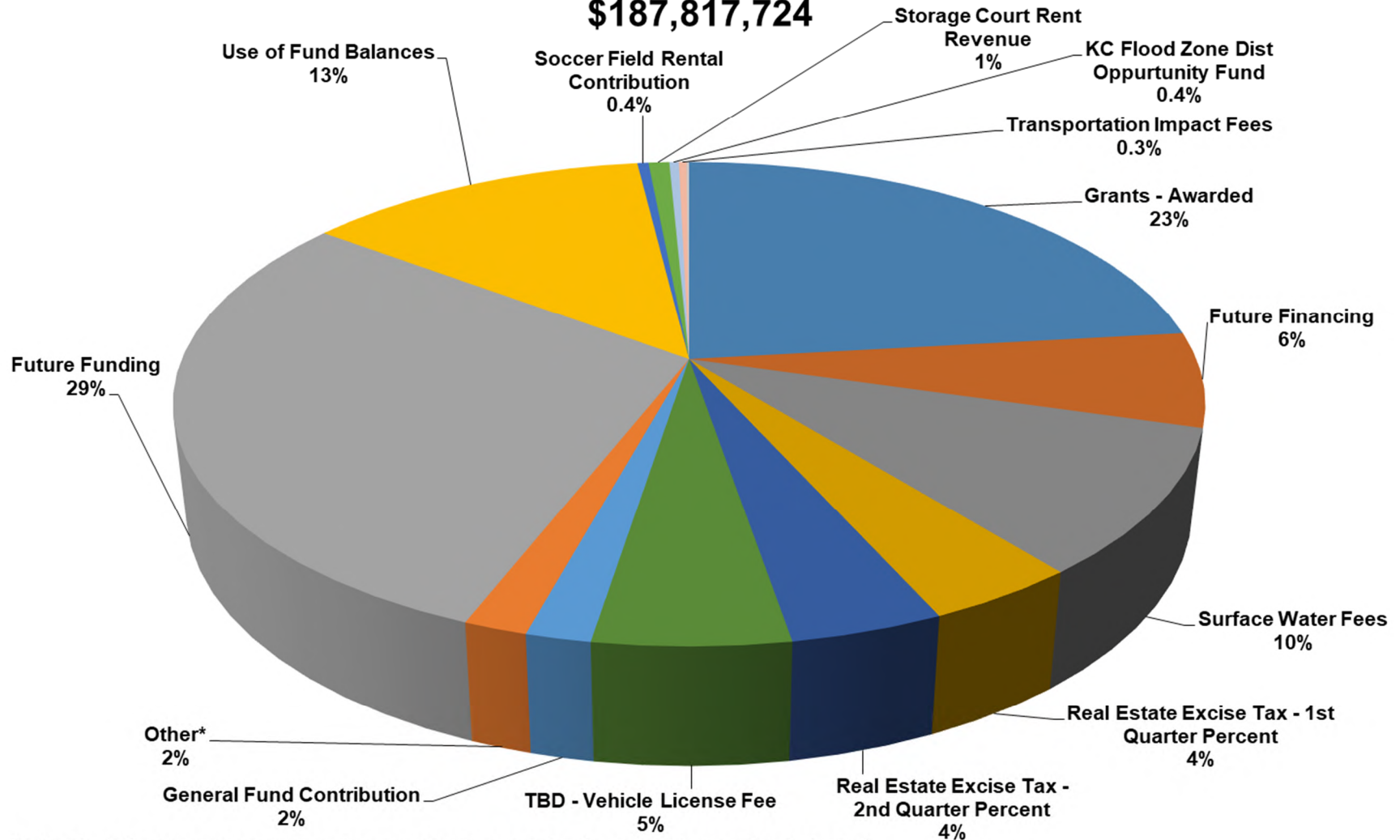
\$187,817,724



*Other includes Non-Project Specific and the General Fund Overhead Charge

2019-2024 Capital Resources by Category

\$187,817,724



*Other includes Investment Interest Income, City Vacation Fund contributions to Roads Capital, Treasury Seizure Fund contributions, private donations, and KC voter approved Trail Funding

**City of Shoreline 2019 - 2024 Capital Improvement Plan
PROGRAM SUMMARY**

	Proposed 2019	Proposed 2020	Proposed 2021	Proposed 2022	Proposed 2023	Proposed 2024	Total 2019-2024
EXPENDITURES							
Fund							
<i>Project Category</i>							
General Capital							
<i>Parks Maintenance Projects</i>							
Boeing Creek-Shoreview Park Trail R&R	\$250,000	\$1,642,000	\$0	\$0	\$0	\$0	\$1,892,000
Kruckeberg Env Ed Center (Residence Stabilization)	0	265,000	0	0	0	0	\$265,000
Park Ecological Restoration Program	80,000	0	0	0	0	0	\$80,000
Parks Repair And Replacement	250,528	263,054	265,816	275,000	275,000	275,000	\$1,604,398
Playground Replacement	500,000	500,000	0	0	0	0	\$1,000,000
RB Saltwater Park Fire Suppression Line	0	0	0	0	0	25,000	\$25,000
Turf & Lighting Repair And Replacement	60,135	0	0	25,000	1,100,000	0	\$1,185,135
<i>Facilities Projects</i>							
City Maintenance Facility	321,668	33,292	0	0	0	0	\$354,960
<i>Parks Development Projects</i>							
Community & Aquatics Center	730,200	730,200	30,730,200	20,930,200	730,200	730,200	\$54,581,200
Outdoor Multi-Use Sport Court	0	75,000	0	0	0	0	\$75,000
Parks Facilities Recreation Amenities Plan	185,000	0	0	0	0	0	\$185,000
<i>Non-Project Specific</i>							
General Capital Engineering	81,356	95,172	85,000	85,000	85,000	85,000	\$516,528
Cost Allocation Charges	38,654	22,870	30,000	30,000	30,000	30,000	\$181,524
City Hall Debt Service Payment	677,546	663,250	683,250	663,782	683,782	664,770	\$4,036,380
General Capital Fund Total	\$3,175,087	\$4,289,838	\$31,794,266	\$22,008,982	\$2,903,982	\$1,809,970	\$65,982,125
City Facilities - Major Maintenance							
<i>General Facilities Projects</i>							
City Hall Long-Term Maintenance	\$77,904	\$44,182	\$108,400	\$40,000	\$100,000	\$100,000	\$470,486
City Hall Parking Garage Long-Term Maintenance	0	0	0	24,192	0	0	\$24,192
Duct Cleaning	4,000	13,350	10,000	13,350	10,000	0	\$50,700
<i>Parks Facilities Projects</i>							
Parks Restrooms Long-Term Maintenance	30,000	0	0	0	0	0	\$30,000
Shoreline Pool Long-Term Maintenance	20,000	20,000	20,000	20,000	20,000	20,000	\$120,000
Richmond Highlands Community Center Long-Term Maintenance	35,000	40,000	0	0	0	0	\$75,000
Spartan Recreation Center	0	4,500	0	0	0	0	\$4,500
City Facilities - Major Maintenance Fund Total	\$166,904	\$122,032	\$138,400	\$97,542	\$130,000	\$120,000	\$774,878

**City of Shoreline 2019 - 2024 Capital Improvement Plan
PROGRAM SUMMARY**

	Proposed 2019	Proposed 2020	Proposed 2021	Proposed 2022	Proposed 2023	Proposed 2024	Total 2019-2024
EXPENDITURES							
Fund							
<i>Project Category</i>							
Roads Capital Fund							
<i>Pedestrian / Non-Motorized Projects</i>							
Sidewalk Rehabilitation Program	\$775,017	\$982,517	\$906,000	\$906,000	\$830,000	\$830,000	\$5,229,534
147th/148th Non-Motorized Bridge	449,945	0	0	0	0	0	\$449,945
1st Ave NE (N 145th to N 155th)	400,000	2,140,000	0	0	0	0	\$2,540,000
5th Ave NE (N 175th to N 182nd)	0	400,000	2,600,000	0	0	0	\$3,000,000
WTSC School Zone Flashers	117,488	0	0	0	0	0	\$117,488
Complete Streets- Ped/Bike Gaps	5,000	0	0	0	0	0	\$5,000
Trail Along The Rail	304,003	0	0	0	0	0	\$304,003
<i>System Preservation Projects</i>							
Annual Road Surface Maintenance Program	2,690,000	1,710,000	1,506,000	1,849,000	900,000	1,200,000	\$9,855,000
Traffic Signal Rehabilitation Program	187,628	134,010	140,710	147,746	152,178	156,743	\$919,015
<i>Safety / Operations Projects</i>							
145th Corridor - 99th To I5	1,200,000	500,000	5,500,000	6,495,953	9,000,000	10,080,000	\$32,775,953
145th and I5 Interchange	2,800,000	2,200,000	8,000,000	9,999,999	2,200,000	0	\$25,199,999
160th and Greenwood/Innis Arden Intersection	80,000	0	0	0	0	0	\$80,000
185th Corridor Study	375,691	15,000	0	0	0	0	\$390,691
N 175th St - Stone Ave N to I5	1,200,000	2,400,000	450,000	0	0	0	\$4,050,000
Meridian Ave N & N 155th St Signal Improv	481,085	0	0	0	0	0	\$481,085
Traffic Safety Improvements	163,814	167,005	175,355	184,123	193,329	199,129	\$1,082,755
Westminster And 155th Improvements	200,000	5,040,000	0	0	0	0	\$5,240,000
<i>Non-Project Specific</i>							
General Fund Cost Allocation Overhead Charge	192,330	97,650	50,000	50,000	50,000	50,000	\$489,980
Transportation Master Plan Update	130,774	343,600	0	0	0	0	\$474,374
Roads Capital Engineering	409,035	461,992	341,775	358,864	376,807	395,647	\$2,344,120
Roads Capital Fund Total	\$12,161,810	\$16,591,774	\$19,669,840	\$19,991,685	\$13,702,314	\$12,911,519	\$95,028,942

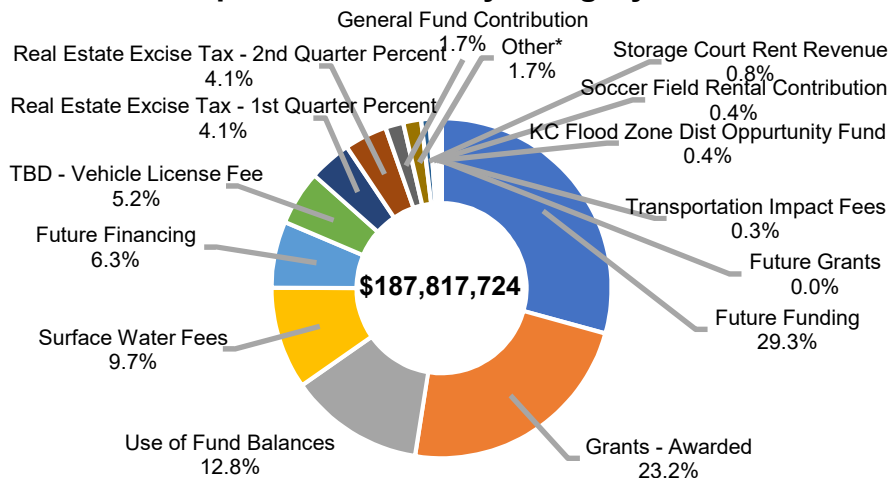
**City of Shoreline 2019 - 2024 Capital Improvement Plan
PROGRAM SUMMARY**

	Proposed 2019	Proposed 2020	Proposed 2021	Proposed 2022	Proposed 2023	Proposed 2024	Total 2019-2024
EXPENDITURES							
Fund							
<i>Project Category</i>							
Surface Water Capital							
<i>Capacity</i>							
6th Ave NE and NE 200th St Flood Reduction Project	\$0	\$0	\$24,761	\$0	\$0	\$0	\$24,761
10th Ave NE Drainage Improvements	281,377	258,518	0	0	1,570,179	0	\$2,110,074
18th Avenue NW and NW 204th Drainage System Connection	0	0	16,883	0	0	0	\$16,883
25th Ave NE Ditch Improv Between NE 177th and 178th Street	0	0	158,697	0	0	0	\$158,697
25th Ave. NE Flood Reduction Improvements	502,367	54,636	56,275	348,328	2,089,592	0	\$3,051,198
Heron Creek Culvert Crossing at Springdale Ct NW	0	0	0	130,998	134,928	773,591	\$1,039,517
Lack of System and Ponding on 20th Avenue NW	0	0	91,166	0	0	0	\$91,166
NE 148th Infiltration Facilities	34,914	411,070	11,593	11,593	0	0	\$469,170
NW 195th Place and Richmond Beach Drive Flooding	0	0	0	432,989	445,978	0	\$878,967
NW 197th Pl and 15th Ave NW Flooding	0	0	7,879	0	0	0	\$7,879
Springdale Ct. NW & Ridgefield Rd Drainage Improv	0	0	0	315,902	325,379	930,399	\$1,571,680
Stabilize NW 16th Place Storm Drainage in Reserve M	0	0	0	0	33,433	0	\$33,433
<i>Repair and Replacement</i>							
Hidden Lake Dam Removal	315,040	1,396,989	22,510	23,185	23,881	1,817,000	\$3,598,605
NE 177th Street Drainage Improvements	0	0	10,130	0	0	175,872	\$186,002
NW 196th Pl & 21st Ave. NW Infrastructure Improvements	0	0	93,417	0	0	0	\$93,417
Pump Station 26 Improvements	176,693	109,273	0	0	0	0	\$285,965
Pump Station 30 Upgrades	42,700	0	0	0	0	0	\$42,700
Pump Station Miscellaneous Improvements	169,820	587,887	0	0	0	0	\$757,707
Stormwater Pipe Replacement Program	477,409	327,821	1,272,272	463,750	1,743,157	463,750	\$4,748,159
Surface Water Small Projects	318,270	327,818	562,754	579,637	597,026	597,026	\$2,982,531
<i>Other</i>							
12th Ave NE Infiltration Pond Retrofits	0	0	42,769	0	0	0	\$42,769
Boeing Creek Restoration Project	0	0	56,275	0	0	0	\$56,275
Climate Impacts and Resiliency Study	84,872	0	0	0	0	0	\$84,872
Surface Water Master Plan	0	0	0	289,819	298,513	0	\$588,332
System Capacity Modeling Study	318,270	0	0	0	0	0	\$318,270
<i>Non-Project Specific</i>							
General Fund Cost Allocation Overhead Charge	221,814	233,625	225,056	231,807	238,762	245,925	\$1,396,989
Surface Water Capital Engineering	222,895	198,722	226,013	237,314	249,179	261,638	\$1,395,761
Surface Water Capital Fund Total	\$3,166,441	\$3,906,359	\$2,878,450	\$3,065,322	\$7,750,007	\$5,265,201	\$26,031,779
TOTAL EXPENDITURES	\$18,670,242	\$24,910,003	\$54,480,956	\$45,163,531	\$24,486,303	\$20,106,690	\$187,817,724

**City of Shoreline 2019 - 2024 Capital Improvement Plan
PROGRAM SUMMARY**

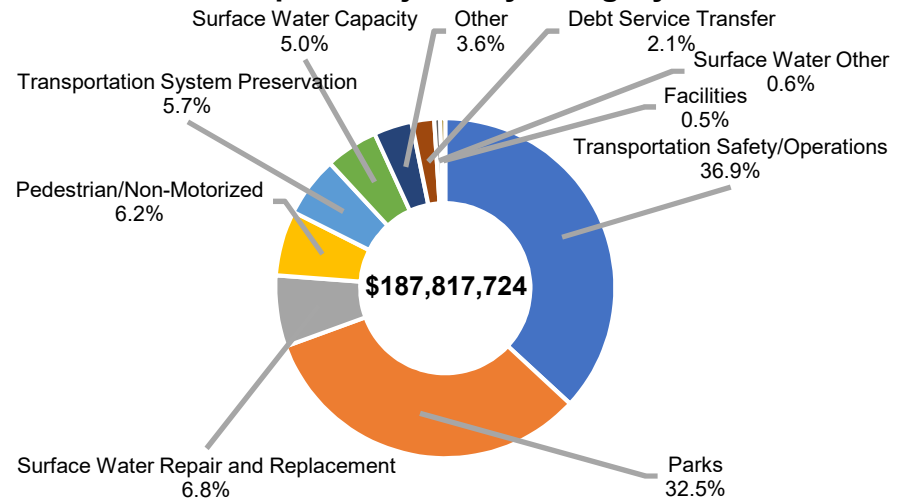
	Proposed 2019	Proposed 2020	Proposed 2021	Proposed 2022	Proposed 2023	Proposed 2024	Total 2019-2024
RESOURCES							
General Fund Contribution	\$1,457,866	\$539,200	\$347,683	\$347,683	\$271,683	\$271,683	\$3,235,798
Transportation Benefit District	1,452,500	1,660,000	1,660,000	1,660,000	1,660,000	1,660,000	\$9,752,500
Transportation Impact Fees	162,000	324,000	60,750	0	0	0	\$546,750
Park Impact Fees	125,000	50,000	0	0	0	0	\$175,000
Real Estate Excise Tax - 1st Quarter Percent	1,164,953	1,168,119	1,222,681	1,276,164	1,351,129	1,432,939	\$7,615,984
Real Estate Excise Tax - 2nd Quarter Percent	1,164,953	1,168,119	1,222,681	1,276,164	1,351,129	1,432,939	\$7,615,984
Soccer Field Rental Contribution	130,000	130,000	130,000	130,000	130,000	130,000	\$780,000
Storage Court Rent Revenue	730,200	730,200	0	0	0	0	\$1,460,400
Surface Water Fees	1,786,057	2,309,461	3,104,137	3,386,970	3,681,644	3,994,965	\$18,263,234
Investment Interest Income	60,960	125,976	101,692	320,810	287,598	153,472	\$1,050,508
King County Flood Zone District Opportunity Fund	110,898	110,898	110,898	110,898	110,898	110,898	\$665,388
Grants - Awarded	6,710,937	6,987,125	12,989,250	13,499,999	2,560,000	700,000	\$43,447,311
Future Financing	0	0	11,850,000	0	0	0	\$11,850,000
Future Funding	0	1,907,000	30,730,200	20,930,200	730,200	730,200	\$55,027,800
King County Voter Approved Trail Funding	120,000	0	0	0	0	0	\$120,000
Private Donations	0	2,120,000	0	0	0	0	\$2,120,000
Use / (Gain) of Accumulated Fund Balance	3,493,917	5,579,905	(9,049,015)	2,224,644	12,352,022	9,489,594	\$24,091,067
TOTAL RESOURCES	\$18,670,242	\$24,910,003	\$54,480,956	\$45,163,531	\$24,486,303	\$20,106,690	\$187,817,724

Capital Resources by Category



*Other includes Non-Project Specific and the General Fund Overhead Charge

Capital Projects by Category



CAPITAL IMPROVEMENT PROGRAM IMPACT UPON OPERATING BUDGETS

When certain types of capital projects are developed and completed, they also have ongoing financial impacts upon the City's operating budgets. For example, when a new park or ball field is developed, the Parks Department will need to add the ongoing maintenance of the new facility to the annual maintenance budget. Also, the addition of new sidewalks with planting strips or street trees require ongoing trimming and maintenance costs to be included in the City's maintenance budget.

In the six-year CIP, the individual projects include an estimated future operating budget impact, if it is possible to identify that cost at this time. These costs are estimates at this time, based on the known design elements of the various projects. Changes to these projects will likely result in changes to the projected operating budget impacts.

Anticipated future annual operational costs anticipated as a result of completion of capital projects in the current and beyond are in the proposed budget. The additional operational costs are related to increases for professional landscape maintenance services, janitorial services, utilities and operating supplies.

The projects that will have an impact on future maintenance costs are reflected in Table 1.

TABLE 1 **City of Shoreline 2019 - 2024 Capital Improvement Plan**
IMPACT ON OPERATING BUDGET

	Proposed 2019	Proposed 2020	Proposed 2021	Proposed 2022	Proposed 2023	Proposed 2024	Total 2019 - 2024
EXPENDITURES							
Fund							
<i>Project Category</i>							
Roads Capital Fund							
<i>Pedestrian / Non-Motorized Projects</i>							
Traffic Safety Improvements	\$510	\$510	\$510	\$510	\$510	\$510	\$3,060
Interurban Trail/Burke-Gilman Connectors	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$12,000
Roads Capital Fund Total	\$2,510	\$2,510	\$2,510	\$2,510	\$2,510	\$2,510	\$15,060
TOTAL IMPACT FROM 2019 - 2024 PROJECTS	\$2,510	\$2,510	\$2,510	\$2,510	\$2,510	\$2,510	\$15,060



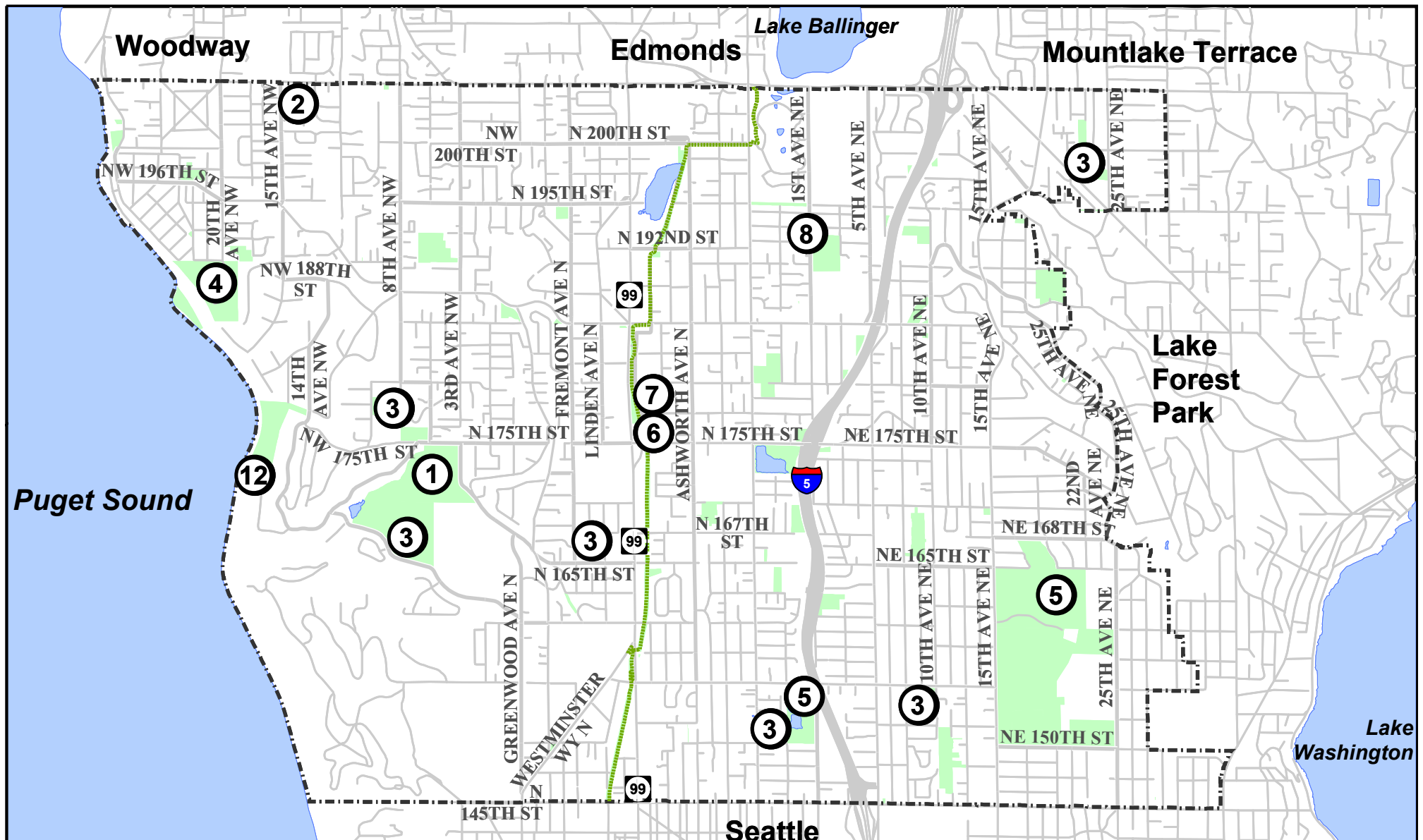
GENERAL CAPITAL FUND



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GENERAL CAPITAL FUND SUMMARY



City of Shoreline 2019-2024 Capital Improvement Plan



0 500 1,000 2,000 3,000 4,000 Feet



Date: 10/8/2018

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Interurban Trail
Park

- Boeing Creek-Shoreview Park Trail R&R
- Kruckeberg Environmental Education Center
- Playground Replacement
- RB Saltwater Park Fire Suppression Line
- Turf & Lighting Repair and Replacement (3 Parks)

- City Maintenance Facility
- Community and Aquatics Center
- Outdoor Multi-Use Sport Court

CITYWIDE IMPROVEMENTS

KC Parks, Trails, and Open Space Replacement Levy
Parks Repair and Replacement
PROS Plan Implementation
Park Ecological Restoration Program
Parks Facilities Recreation Amenities Plan

City of Shoreline 2019 - 2024 Capital Improvement Plan
Program Summary
General Capital Fund

	PRIOR-YRS	2018CB	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES											
<u>PARKS MAINTENANCE PROJECTS</u>											
BOEING CREEK-SHOREVIEW PARK TRAIL R&R	-	-	-	250,000	1,642,000	-	-	-	-	1,892,000	1,892,000
KING COUNTY, TRAILS AND OPEN SPACE REPLACEMENT LEVY	71,099	85,000	46,250	-	-	-	-	-	-	-	117,349
KRUCKEBERG ENV ED CENTER (RESIDENCE STABILIZATION)	-	-	-	-	265,000	-	-	-	-	265,000	265,000
PARK ECOLOGICAL RESTORATION PROGRAM	81,760	80,000	102,868	80,000	-	-	-	-	-	80,000	264,628
PARKS REPAIR AND REPLACEMENT	2,591,969	270,087	270,087	250,528	263,054	265,816	275,000	275,000	275,000	1,604,398	4,466,454
PLAYGROUND REPLACEMENT	-	-	-	500,000	500,000	-	-	-	-	1,000,000	1,000,000
RB SALTWATER PARK FIRE SUPPRESSION LINE	-	-	-	-	-	-	-	-	25,000	25,000	25,000
TURF & LIGHTING REPAIR AND REPLACEMENT	1,366,912	1,827,000	1,608,123	60,135	-	-	25,000	1,100,000	-	1,185,135	4,160,170
<u>FACILITIES PROJECTS</u>											
CITY MAINTENANCE FACILITY	3,336,125	524,960	170,000	321,668	33,292	-	-	-	-	354,960	3,861,085
<u>PARKS DEVELOPMENT PROJECTS</u>											
COMMUNITY & AQUATICS CENTER	-	25,000,000	25,075,000	730,200	730,200	30,730,200	20,930,200	730,200	730,200	54,581,200	79,656,200
OUTDOOR MULTI-USE SPORT COURT	-	75,000	-	-	75,000	-	-	-	-	75,000	75,000
PARKS FACILITIES RECREATION AMENITIES PLAN	30,677	125,000	148,311	185,000	-	-	-	-	-	185,000	363,988
<u>PROJECTS TO BE COMPLETED IN CURRENT YEAR (2018)</u>											
PARKS, RECREATION AND OPEN SPACE UPDATE	72,502	-	1,500	-	-	-	-	-	-	-	74,002
POLICE STATION AT CITY HALL	6,004,369	2,933,012	2,933,012	-	-	-	-	-	-	-	8,937,381
PROS PLAN IMPLEMENTATION	-	118,311	20,000	-	-	-	-	-	-	-	20,000
<u>NON-PROJECT SPECIFIC</u>											
GENERAL CAPITAL ENGINEERING	847,915	105,000	95,000	81,356	95,172	85,000	85,000	85,000	85,000	516,528	1,459,443
COST ALLOCATION CHARGES		23,501	23,501	38,654	22,870	30,000	30,000	30,000	30,000	181,524	205,025
CITY HALL DEBT SERVICE PAYMENT		662,546	673,516	677,546	663,250	683,250	663,782	683,782	664,770	4,036,380	4,709,896
TOTAL EXPENDITURES	14,403,327	31,829,417	31,167,168	3,175,087	4,289,838	31,794,266	22,008,982	2,903,982	1,809,970	65,982,125	111,552,620
REVENUES											
REAL ESTATE EXCISE TAX		1,368,768	1,497,870	1,164,953	1,168,119	1,222,681	1,276,164	1,351,129	1,432,939	7,615,984	
SOCCER FIELD RENTAL CONTRIBUTION		130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	780,000	
INVESTMENT INTEREST		35,987	35,987	6,710	2,167	178	7,632	16,102	2,318	35,108	
SALE OF CURRENT POLICE STATION		2,100,000	2,100,000	-	-	-	-	-	-	-	
RENT REVENUE - STORAGE COURT		-	-	730,200	730,200	-	-	-	-	1,460,400	
FUTURE FUNDING		-	-	-	1,907,000	30,730,200	20,930,200	730,200	730,200	55,027,800	
LIMITED TAX GO BAN 2018		-	24,800,000	-	-	-	-	-	-	-	
GENERAL FUND CONTRIBUTION		793,505	793,505	150,000	150,000	50,000	50,000	50,000	50,000	500,000	
PARK IMPACT FEES		50,000	-	125,000	50,000	-	-	-	-	175,000	
DEPARTMENT OF NATURAL RESOURCES		-	8,750	-	-	-	-	-	-	-	
KC - 4CULTURE DEV.AUTH.		-	-	-	-	-	-	-	-	-	
KC TRAIL LEVY FUNDING RENEWAL		120,000	120,000	120,000	-	-	-	-	-	120,000	
KING CONSERVATION DISTRICT GRANT		45,000	20,368	45,000	-	-	-	-	-	45,000	
RECREATION & CONSERVATION OFFICE		-	-	-	-	-	-	-	-	-	
REMEDIATION MITIGATION CLAIMS		-	-	-	-	-	-	-	-	-	
STATE AND FEDERAL DRUG FORFEITURE FUND		399,897	399,897	-	-	-	-	-	-	-	
TREASURY SEIZURE FUND		-	-	-	-	-	-	-	-	-	
TREASURY SEIZURE FUND - POTENTIAL		-	-	-	-	-	-	-	-	-	
YOUTH & AMATEUR SPORTS GRANT		25,000	-	-	25,000	-	-	-	-	25,000	
TOTAL REVENUES		5,068,157	29,906,377	2,471,863	4,162,486	32,133,059	22,393,995	2,277,431	2,345,457	65,784,292	
BEGINNING FUND BALANCE											
TOTAL REVENUES			29,906,377	2,471,863	4,162,486	32,133,059	22,393,995	2,277,431	2,345,457	65,784,292	
RESTRICTED AMOUNT FOR TURF REPLACEMENT				-	-	-	-	-	130,000	130,000	
RESTRICTED AMOUNT FOR COMMUNITY & AQUATIC CENTER			-	-	-	-	-	-	-	-	
TOTAL EXPENDITURES			31,167,168	3,175,087	4,289,838	31,794,266	22,008,982	2,903,982	1,809,970	65,982,125	
ENDING FUND BALANCE	2,099,479		838,688	135,464	8,112	346,905	731,919	105,368	510,855	510,855	
IMPACT ON OPERATING BUDGET			-	-	-	-	-	-	-		

GENERAL CAPITAL FUND SUMMARY

Types of Projects

In the General Capital Fund projects are categorized as Parks or Facilities Projects. Funding for these projects is primarily a result of monies from real estate excise tax (REET), one-time General Fund revenues, municipal financing, and grants.

2019-2024 CIP Summary

The 2019-2024 General Capital CIP totals \$65.982 million. There are 11 funded projects during this period.

City of Shoreline 2019 - 2024 Capital Improvement Plan FUND SUMMARY General Capital Fund

Project	2019 Estimate	2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate	Total 2019 - 2024
<i>Expenditures:</i>							
Parks Maintenance Projects	\$1,140,663	\$2,670,054	\$265,816	\$300,000	\$1,375,000	\$300,000	\$6,051,533
Facilities Projects	\$321,668	\$33,292	\$0	\$0	\$0	\$0	\$354,960
Parks Development Projects	\$915,200	\$805,200	\$30,730,200	\$20,930,200	\$730,200	\$730,200	\$54,841,200
Non-Project Specific	\$797,556	\$781,292	\$798,250	\$778,782	\$798,782	\$779,770	\$4,734,432
Total Expenditures	\$3,175,087	\$4,289,838	\$31,794,266	\$22,008,982	\$2,903,982	\$1,809,970	\$65,982,125
<i>Change in Fund Balance:</i>							
Beginning Fund Balance	\$838,688	\$135,464	\$8,112	\$346,905	\$731,919	\$105,368	\$838,688
Total Revenues	\$2,471,863	\$4,162,486	\$32,133,059	\$22,393,995	\$2,277,431	\$2,345,457	\$65,784,292
Amount restricted for future turf replacement	\$0	\$0	\$0	\$0	\$0	\$130,000	\$130,000
Total Expenditures	\$3,175,087	\$4,289,838	\$31,794,266	\$22,008,982	\$2,903,982	\$1,809,970	\$65,982,125
Ending Fund Balance	\$135,464	\$8,112	\$346,905	\$731,919	\$105,368	\$510,855	\$510,855
<i>Impact on Operating Budget</i>	\$0	\$0	\$0	\$0	\$0	\$0	

Policy Issues

Use of Real Estate Excise Tax: A primary revenue source in the General Capital Fund is real estate excise tax (REET). Since 2005 the City has seen a dramatic decrease in the amount of tax collected. Historically, staff estimated that the annual REET baseline collection was \$1.3 to \$1.5 million per year. For example, when real estate activity increased in 2005, the highest year of collections, the City received more than \$2.6 million in REET. The City Council authorized the use of up to \$750,000 of REET annually towards the debt service costs of City Hall.

Master Plan: All of the parks and open space projects included in the capital improvement plan are recommended in the Parks and Open Space Master Plan.

Municipal Art Funding: The City Council adopted a Municipal Art Program for capital projects in 2002. Projects that include construction will provide 1% of the construction contract award to the Art Program. Maintenance projects are excluded from the Municipal Art Program.

Underfunded and Unfunded Projects: The following table reflects all the projects that are either underfunded or unfunded and awaiting future funding.

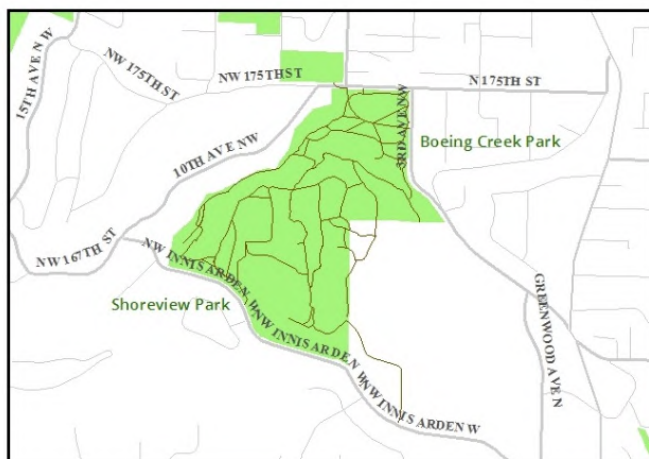
PROJECT TITLE	PROJECT DESCRIPTION	ESTIMATED LOW	ESTIMATED HIGH
Underfunded Projects			
City Maintenance Facility	The maintenance facility project is under review for final site selection. Additional funding will be needed to move to the construction phase.	\$15 million	\$20million
Significant Projects Beyond 6 year CIP			
Community/Aquatic Center	The PROS Plan identified the need for a new community and aquatics center to replace the existing Pool and Rec Center with a target opening of 2022. It is anticipated that property acquisition will be required for the new facility.	\$69 million	\$83 million
Property Acquisition/Open Space	The PROS plan identified the need to acquire additional property for open space and recreation space throughout the City but particularly in the sub-areas with anticipated growth	\$37 million	\$48 million
Richmond Beach Community Park Wall Repair	The retaining wall along the west and north sides of Richmond Beach Community Park has substantial cracks due to its age. This project will conduct a formal assessment of the condition of the wall and design, permit, and complete upgrades in order to protect the integrity of the park.	\$1.6 million	\$2 million

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General Capital Fund Projects

BOEING CREEK-SHOREVIEW PARK TRAIL R&R



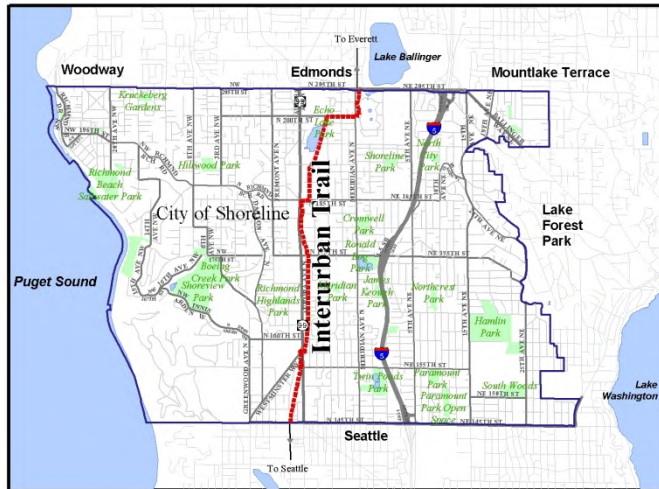
Project Description: Boeing Creek and Shoreview Park are connected by one of the most popular trail systems in Shoreline. Portions of the trail system are failing and need to be reconstructed. Specifically, the trail along Boeing Creek has been closed since around 2013 due to erosion and unsafe conditions. People still use remnants of the trail and informal trails to access this well-loved part of the park. This project will design, obtain permits and refurbish some trails and reconstructs others.

Service Impact: This project will enhance walkability and access to nature for visitors to Boeing Creek and Shoreview Park.

Changes from the 2018-2023 CIP: No changes

BOEING CREEK-SHOREVIEW PARK TRAIL R&R												
ORGKEY: 2820370		J.L.# GN283200										
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION					250,000	72,692					322,692	322,692
2-REAL ESTATE ACQUISITION												
3-CONSTRUCTION						1,569,308					1,569,308	1,569,308
TOTAL PROJECT EXPENDITURES					250,000	1,642,000					1,892,000	1,892,000
REVENUE SOURCES:												
KC TRAIL LEVY FUNDING RENEWAL					85,000						85,000	85,000
KC TRAIL LEVY VOTER APPROVED TRAIL FUNDING (*)					165,000						165,000	165,000
FUTURE FUNDING						1,642,000					1,642,000	1,642,000
TOTAL PROJECT REVENUES					250,000	1,642,000					1,892,000	1,892,000
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N											

KING COUNTY PARKS, TRAILS AND OPEN SPACE REPLACEMENT LEVY



Project Description: The six-year funding for the renewed King County Voter Approved Trail Levy began in 2014 and will allow the City to identify and prioritize trail linkages and make capital or maintenance improvements to parks. An average of \$110,000 is collected from King County annually. As projects are identified, the funding will be programmed. Funding from the Levy was used towards Echo Lake Park Improvement Project in 2014-15; Richmond Beach Saltwater Park Pedestrian Bridge Repair in 2015; Regional Trail Signage in 2015-17; Parks Ecological restoration 2017-2019. Most of the remaining funding will be used towards Boeing Creek-Shoreview Park Trail Repair & Replacement in 2019. As additional projects are identified and prioritized, the City will program this funding to plan and design these projects for construction.

Service Impact: This project will enhance walkability and access to nature.

Changes from the 2018-2023 CIP: Funding was reduced to \$46,500 in 2018 to reflect a \$40,000 transfer to the Park Ecological Restoration Program to support native vegetation restoration efforts in parks.

KING COUNTY, TRAILS AND OPEN SPACE REPLACEMENT LEVY													
ORGKEY: 2820270		J.L.# GN255438											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION		85,000		46,250								46,250	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION	71,099											71,099	
TOTAL PROJECT EXPENDITURES	71,099	85,000		46,250								117,349	
REVENUE SOURCES:													
KC TRAIL LEVY FUNDING RENEWAL	71,099	85,000	67,728	46,250								117,349	
GENERAL CAPITAL FUND			(67,728)										
TOTAL PROJECT REVENUES	71,099	85,000		46,250								117,349	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									
CONSTRUCTION				Q1 Q2 Q3 Q4									

KRUCKEBERG ENVIRONMENTAL EDUCATION CENTER (RESIDENCE STABILIZATION)



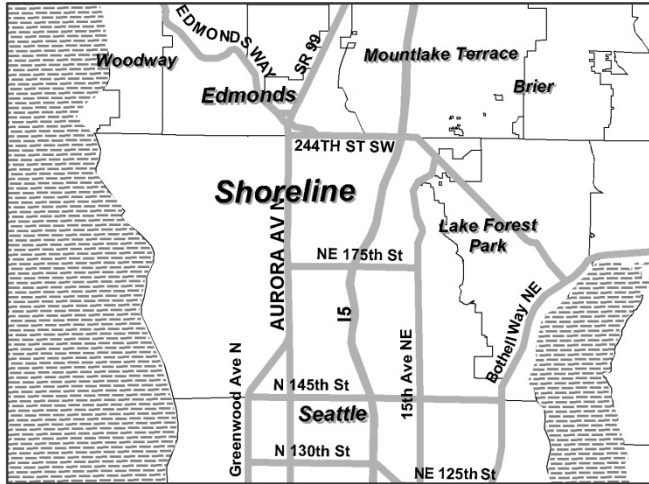
Project Description: The Kruckeberg Garden Master Plan calls for developing an environmental education center using the former Kruckeberg family residence. The residence is now used by the Kruckeberg Botanic Garden Foundation for offices and small classes and meetings. Substantial fund-raising will be necessary to implement the complete vision of the master plan. This project will stabilize the residential structure by repairing the roof and major building systems. The intent is to complete improvements that will preserve the building until major upgrades can be completed.

Service Impact: This project will enhance access to environmental educational opportunities.

Changes from the 2018-2023 CIP: Project moved from 2019 to 2020.

KRUCKEBERG ENV ED CENTER (RESIDENCE STABILIZATION)												
ORGKEY: 2820375 J.L.# GN284600												
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION						265,000					265,000	265,000
2-REAL ESTATE ACQUISITION												
3-CONSTRUCTION												
TOTAL PROJECT EXPENDITURES						265,000					265,000	265,000
REVENUE SOURCES:												
FUTURE FUNDING						265,000					265,000	265,000
TOTAL PROJECT REVENUES						265,000					265,000	265,000
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION					Q1 Q2 Q3 Q4							

PARK ECOLOGICAL RESTORATION PROGRAM



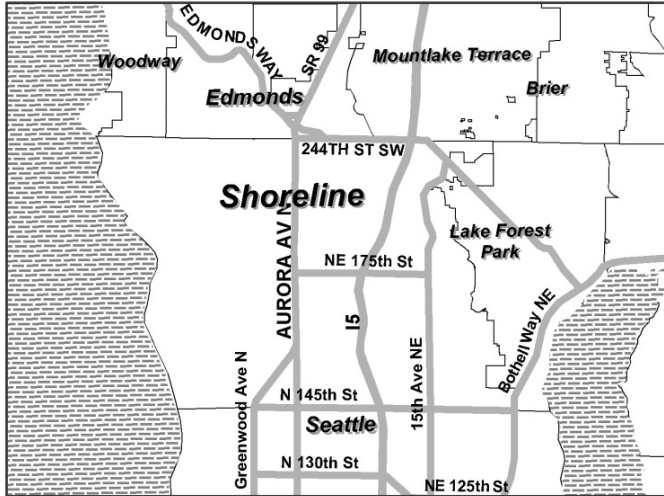
Project Description: Ecological restoration is the practice of renewing and restoring degraded, damaged, or destroyed ecosystems and habitats in the environment by active human intervention and action. This project will plan for and implement environmental vegetation restoration projects in parks. This project will help implement Goal 1 and Policy 1.1 of the Park, Recreation and Open Space Element of the Comprehensive Plan and the PROS Plan and the goals of the Urban Forest Strategic Plan.

Service Impact: Preserve, protect and enhance natural resources and encourage restoration, education and stewardship for Shoreline residents.

Changes from the 2018-2023 CIP: no changes

PARK ECOLOGICAL RESTORATION PROGRAM													
ORGKEY: 2820344		J.L.# GN274651/GN274238											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	51,313	80,000	9,882	102,868	80,000						80,000	234,181	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION	30,447		3,330									30,447	
TOTAL PROJECT EXPENDITURES	81,760	80,000	13,212	102,868	80,000						80,000	264,628	
REVENUE SOURCES:													
KING CONSERVATION DISTRICT GRANT	51,210	45,000		20,368	45,000						45,000	116,578	
KC TRAIL LEVY FUNDING RENEWAL	30,550	35,000		73,750	35,000						35,000	139,300	
DEPARTMENT OF NATURAL RESOURCES				8,750								8,750	
GENERAL CAPITAL FUND			13,212										
TOTAL PROJECT REVENUES	81,760	80,000	13,212	102,868	80,000						80,000	264,628	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4								
CONSTRUCTION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4								

PARKS REPAIR AND REPLACEMENT



Project Description: This project provides minor repair and replacement improvements in parks such as: Americans with Disability Act (ADA) access modifications; playground safety enhancements; parking lot, trail and pathway improvements; replacement of fencing, backstops, park fixtures and equipment such as outdoor restrooms; irrigation system upgrades; tennis court resurfacing; landscape restoration, etc. In 2017, this project completed minor repairs to the stairs at Richmond Beach Saltwater Park.

2019-20 Goals:

- Play equipment repairs at various parks
- Repair fence of Eastside off-leash area
- Parking lot re-surfacing at various parks
- Other safety improvements

Service Impact: This project provides on-going and preventative repair and replacement of amenities at park facilities to address aging infrastructure, improve safety and comply with legal mandates such as Americans with Disabilities Act (ADA) requirements.

Changes from the 2018-2023 CIP: None.

PARKS REPAIR AND REPLACEMENT													
ORGKEY: 2820122		J.L.# GN106800											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	441,487	74,650	16,330	74,650	63,814	67,005	68,049	75,000	75,000	75,000	423,868	940,005	
2-REAL ESTATE ACQUISITION	56,189											56,189	
3-CONSTRUCTION	2,094,293	195,437	67,228	195,437	186,714	196,049	197,767	200,000	200,000	200,000	1,180,530	3,470,260	
TOTAL PROJECT EXPENDITURES	2,591,969	270,087	83,558	270,087	250,528	263,054	265,816	275,000	275,000	275,000	1,604,398	4,466,454	
REVENUE SOURCES:													
GENERAL FUND CONTRIBUTION	500,000	50,000	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	300,000	850,000	
OTHER AGENCY PARTICIPATION (LIBRARY MITIGATION)	10,414											10,414	
GENERAL CAPITAL FUND	2,081,555	220,087	58,558	220,087	200,528	213,054	215,816	225,000	225,000	225,000	1,304,398	3,606,040	
TOTAL PROJECT REVENUES	2,591,969	270,087	83,558	270,087	250,528	263,054	265,816	275,000	275,000	275,000	1,604,398	4,466,454	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N) N													
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			
CONSTRUCTION				Q3 Q4	Q3 Q4	Q3 Q4	Q3 Q4	Q3 Q4	Q3 Q4	Q3 Q4			

PLAYGROUND REPLACEMENT



Project Description: The City of Shoreline Parks, Recreation & Cultural Services Department provides a comprehensive maintenance program for a number of the assets and features located within the park system. Playgrounds are maintained to industry standards and are inspected on a routine basis. As part of the City's playground program, equipment is replaced on a 15 to 17 year cycle or as the play structure reaches the end of its useful lifespan. The routine inspection and cycling of playgrounds provide equipment that is up to date and in-line with current safety standards.

Playgrounds identified for replacement: James Keough, Shoreview West-East-Upper, Sunset, Brugger's Bog, Twin Ponds, Richmond Beach Community, Paramount Park and Richmond Highlands

Service Impact: Provides replacement of playgrounds at park facilities to address aging infrastructure, improve safety and comply with legal mandates.

Changes from the 2018-2023 CIP: new project

PLAYGROUND REPLACEMENT												
ORGKEY: 2820371		J.L.# Multiple										
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION					50,000	50,000					100,000	100,000
2-REAL ESTATE ACQUISITION												
3-CONSTRUCTION					450,000	450,000					900,000	900,000
TOTAL PROJECT EXPENDITURES					500,000	500,000					1,000,000	1,000,000
REVENUE SOURCES:												
GENERAL FUND CONTRIBUTION					100,000	100,000					200,000	200,000
GENERAL CAPITAL FUND					400,000	400,000					800,000	800,000
TOTAL PROJECT REVENUES					500,000	500,000					1,000,000	1,000,000
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y				4,500	4,500						
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION					Q1 Q2 Q3	Q1 Q2 Q3						
CONSTRUCTION					Q2	Q2						

RICHMOND BEACH SALTWATER PARK FIRE SUPPRESSION LINE



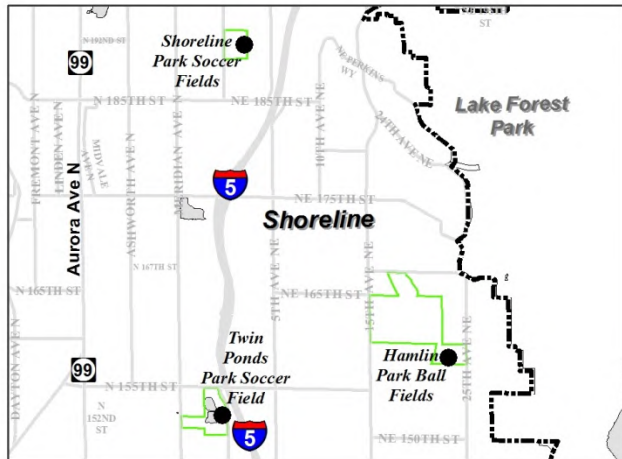
Project Description: Richmond Beach Saltwater Park is bisected by railroad tracks with the only access to the beach via a pedestrian bridge that was rebuilt in 2015. The limited access makes it difficult for fire fighters and vehicles to get to the beach to extinguish grass fires that occur about once a summer. The Shoreline Fire Department has requested that a new, dedicated, high pressure fire line be added to the bridge over the railroad tracks to provide better firefighting capacity.

Service Impact: Increase public safety for park visitors and neighbors.

Changes from the 2018-2023 CIP: Project timeline moved from 2023 to 2025

RB SALTWATER PARK FIRE SUPPRESSION LINE													
ORGKEY: NEW		J.L.# NEW											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION										25,000	25,000	25,000	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES										25,000	25,000	25,000	
REVENUE SOURCES:													
GENERAL CAPITAL FUND										25,000	25,000	25,000	
TOTAL PROJECT REVENUES										25,000	25,000	25,000	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N) N													
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION										Q2 Q3			

TURF AND LIGHTING REPAIR AND REPLACEMENT PROJECTS



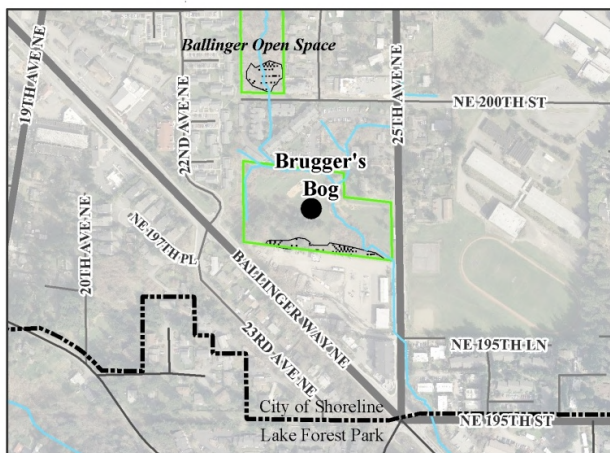
Project Description: This project will fund the repair and replacement of synthetic turf fields and/or wooden light poles and light fixtures at Twin Ponds Park, Shoreline Park A and B fields and Hamlin Park Upper Baseball Fields (light poles only). A 2014 condition report from field turf, pole and lighting experts identified repair and/or replacement of these park features. The scope of the project(s) will be to repair and/or replace the synthetic turf carpet and rubber/sand infill, remove the wooden light poles and if necessary, replace them with metal poles and add new lighting fixtures.

Service Impact: Continue providing safe places for people to engage in active recreation.

Changes from the 2018-2023 CIP: Shoreline Park A & B turf replacement completion will be completed in the Fall of 2018. Lights replacement was moved from 2020 to 2023.

TURF & LIGHTING REPAIR AND REPLACEMENT													
ORGKEY: 2820329		J.L.# GN267900											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	180,250	146,492	39,817	180,000	60,000						60,000	420,250	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION	1,186,662	1,680,508	55,596	1,428,123	135			25,000	1,100,000		1,125,135	3,739,920	
TOTAL PROJECT EXPENDITURES	1,366,912	1,827,000	95,414	1,608,123	60,135			25,000	1,100,000		1,185,135	4,160,170	
REVENUE SOURCES:													
RECREATION & CONSERVATION OFFICE	250,000											250,000	
GENERAL CAPITAL FUND	1,116,912	1,827,000	95,414	1,608,123	60,135			25,000	1,100,000		1,185,135	3,910,170	
TOTAL PROJECT REVENUES	1,366,912	1,827,000	95,414	1,608,123	60,135			25,000	1,100,000		1,185,135	4,160,170	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)													
N													
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3	Q2 Q3	Q1 Q2 Q3 Q4							
CONSTRUCTION				Q2 Q3	Q2 Q3	Q1 Q2 Q3 Q4							

CITY MAINTENANCE FACILITY



Project Description: The Distributed City Maintenance Facility (CMF) Analysis will evaluate improvements required to utilize existing City facilities for long term maintenance operations and prepare cost estimates and conceptual layouts for alternatives. A preferred alternative and implementation plan will be developed.

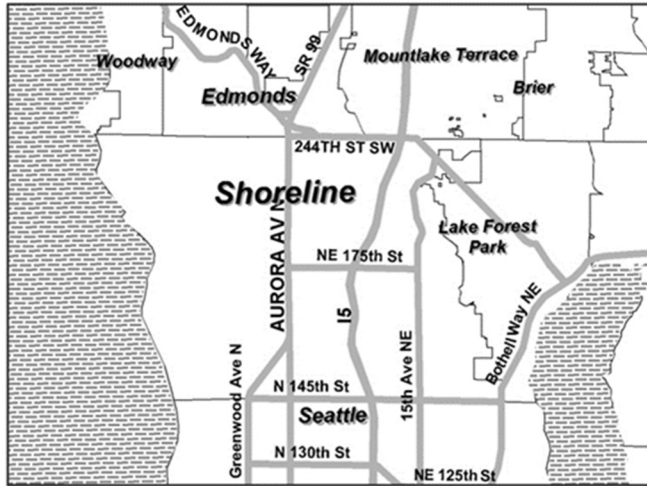
In 2013, the City of Shoreline purchased the Brugger's Bog Maintenance Facility with the intent to develop a new Public Works Maintenance Facility known as the North Maintenance Facility (NMF). In 2016, a predesign analysis was completed for this site that identified higher-than-anticipated development costs. As a result, City Council asked staff to pause development of the NMF and complete a location analysis that would explore potential properties suitable for an alternative maintenance facility location. In 2017 staff presented results of the analysis to City Council and received direction to complete the current CMF project scope of work.

Service Impact: A facility that accommodates and provides for growth and the space needs of employees would allow crews to respond to customer requests more efficiently.

Changes from the 2018-2023 CIP: 2018 budget was increased by a \$261,960 carryover from unspent 2017 budget. 2019-2024 budget will be updated following completion of the ongoing Distributed City Maintenance Facility Analysis, expected by 2019.

CITY MAINTENANCE FACILITY													
ORGKEY: 2819299		J.L.# GN258500											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	357,071	374,960	35,042	170,000	121,668	33,292					154,960	682,031	
2-REAL ESTATE ACQUISITION	2,931,743											2,931,743	
3-CONSTRUCTION	47,310	150,000			200,000						200,000	247,310	
TOTAL PROJECT EXPENDITURES	3,336,125	524,960	35,042	170,000	321,668	33,292					354,960	3,861,085	
REVENUE SOURCES:													
LIMITED TAX GENERAL OBLIGATION BOND 2013 (*)	3,307,584	251,740		171,000	80,740						80,740	3,559,324	
GENERAL CAPITAL FUND	28,541	273,220	35,042	(1,000)	240,928	33,292					274,220	301,761	
TOTAL PROJECT REVENUES	3,336,125	524,960	35,042	170,000	321,668	33,292					354,960	3,861,085	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y	1,500			2,000							3,500	
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2									

COMMUNITY & AQUATICS CENTER



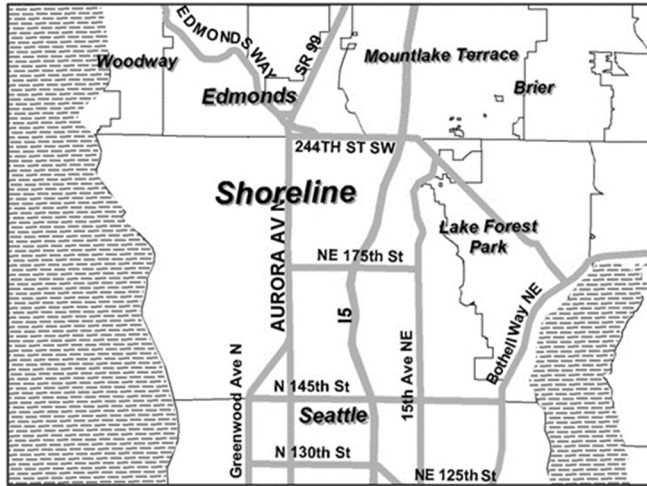
Project Description: New Community and Aquatics Center to replace the existing Shoreline Pool and Spartan Recreation Center with a target opening of 2022. Project includes the property acquisition, design and construction of the center.

Service Impact: Continue providing safe places for people to engage in active recreation. This project will maintain and diversify the aquatics opportunities available to the Shoreline community. It will also enhance the opportunities for community gathering, fitness, and recreation.

Changes from the 2018-2023 CIP: new project

COMMUNITY & AQUATICS CENTER												
ORGKEY: 2821367 J.L.# GN281900												
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION		200,000		275,000	730,200	730,200	1,730,200	730,200	730,200	730,200	5,381,200	5,656,200
2-REAL ESTATE ACQUISITION		24,800,000		24,800,000								24,800,000
3-CONSTRUCTION							29,000,000	20,200,000			49,200,000	49,200,000
TOTAL PROJECT EXPENDITURES		25,000,000		25,075,000	730,200	730,200	30,730,200	20,930,200	730,200	730,200	54,581,200	79,656,200
REVENUE SOURCES:												
FUTURE FUNDING							30,730,200	20,930,200	730,200	730,200	53,120,800	53,120,800
RENT REVENUE - STORAGE COURT					730,200	730,200					1,460,400	1,460,400
LIMITED TAX GO BAN 2018				24,800,000								24,800,000
GENERAL CAPITAL FUND		25,000,000		275,000								275,000
TOTAL PROJECT REVENUES		25,000,000		25,075,000	730,200	730,200	30,730,200	20,930,200			54,581,200	79,656,200
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N)		Y					290,000	202,000				
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION							Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4				
REAL ESTATE ACQUISITION				Q3 Q4								
CONSTRUCTION							Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4				

OUTDOOR MULTI-USE SPORT COURT



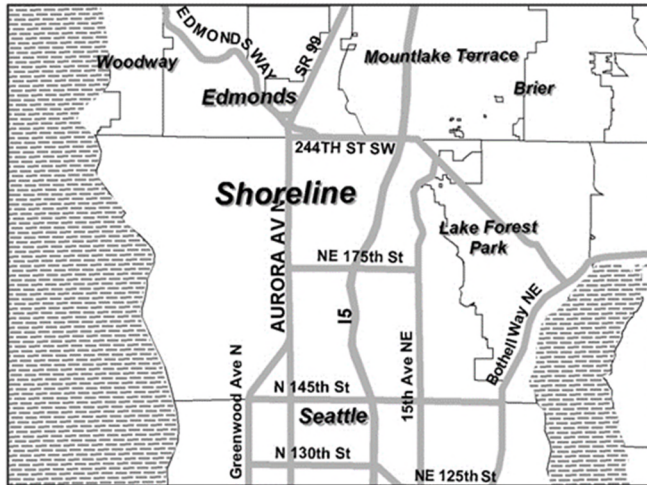
Project Description: A new outdoor multi-purpose court (Basketball, volleyball) will be constructed. The PROS Plan identified the need for additional outdoor basketball courts.

Service Impact: Provide a new opportunity for people to engage in active recreation.

Changes from the 2013-2023 CIP: The project schedule was changed from 2018 to 2020 based on PROS plan priorities.

OUTDOOR MULTI-USE SPORT COURT													
ORGKEY: 2820361		J.L.# GN277756											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION						11,325					11,325	11,325	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION		75,000				63,675					63,675	63,675	
TOTAL PROJECT EXPENDITURES		75,000				75,000					75,000	75,000	
REVENUE SOURCES:													
YOUTH & AMATEUR SPORTS GRANT		25,000				25,000					25,000	25,000	
PARK IMPACT FEES		50,000				50,000					50,000	50,000	
TOTAL PROJECT REVENUES		75,000				75,000					75,000	75,000	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y	750				637					750		
PROJECT TIME LINE:													
PROJECT ADMINISTRATION				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
				Q1 Q2 Q3 Q4									

PARKS FACILITIES RECREATION AMENITIES PLAN



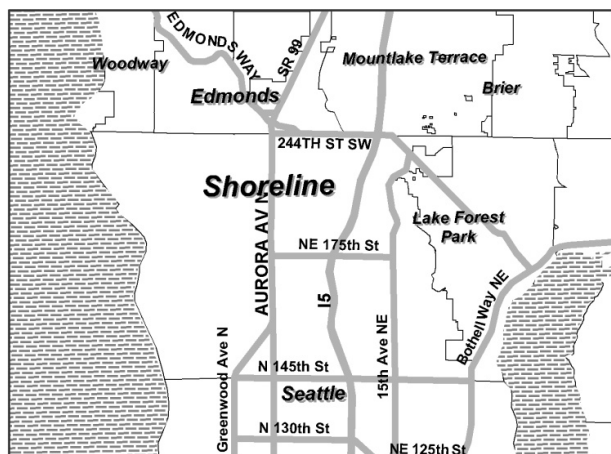
Project Description: The adopted PROS identified a series of park and recreation amenities and potential locations needed to maintain the Shoreline Parks level of service including community garden, basketball courts, off leash area, paved loop path, etc. This project will prepare more detailed plans for providing those amenities.

Service Impact: Provide a variety of opportunities to Shoreline residents to play and recreate

Changes from the 2018-2023 CIP: Project reduced by \$88,988 based on actual contract awarded.

PARKS FACILITIES RECREATION AMENITIES PLAN													
ORGKEY: 2820347		J.L.# GN272000											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	30,664	125,000	90,410	148,311	185,000						185,000	363,975	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION	12											12	
TOTAL PROJECT EXPENDITURES	30,677	125,000	90,410	148,311	185,000						185,000	363,988	
REVENUE SOURCES:													
PARK IMPACT FEES					125,000						125,000	125,000	
GENERAL CAPITAL FUND	30,677	125,000	90,410	148,311	60,000						60,000	238,988	
TOTAL PROJECT REVENUES	30,677	125,000	90,410	148,311	185,000						185,000	363,988	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4								

GENERAL CAPITAL ENGINEERING



Project Description: This program provides non-project specific support for parks and other general capital fund projects including staff and other resources.

Service Impact: Improve City facilities, open space, recreational facilities for the citizens of Shoreline.

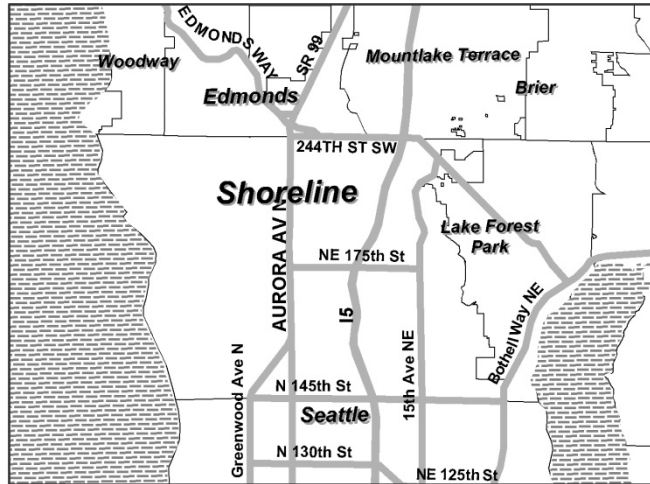
Changes from 2017-2022 CIP: The new cost estimate includes the addition of funding for projects through 2018.

GENERAL CAPITAL ENGINEERING													
ORGKEY: 2713065		J.L.# MULTIPLE											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	847,915	105,000	44,808	95,000	81,356	95,172	85,000	85,000	85,000	85,000	516,528	1,459,443	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES	847,915	105,000	44,808	95,000	81,356	95,172	85,000	85,000	85,000	85,000	516,528	1,459,443	
REVENUE SOURCES:													
GENERAL CAPITAL FUND	847,915	105,000	44,808	95,000	81,356	95,172	85,000	85,000	85,000	85,000	516,528	1,459,443	
TOTAL PROJECT REVENUES	847,915	105,000	44,808	95,000	81,356	95,172	85,000	85,000	85,000	85,000	516,528	1,459,443	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			



Projects to be completed in 2018

PARKS, RECREATION AND OPEN SPACE PLAN UPDATE



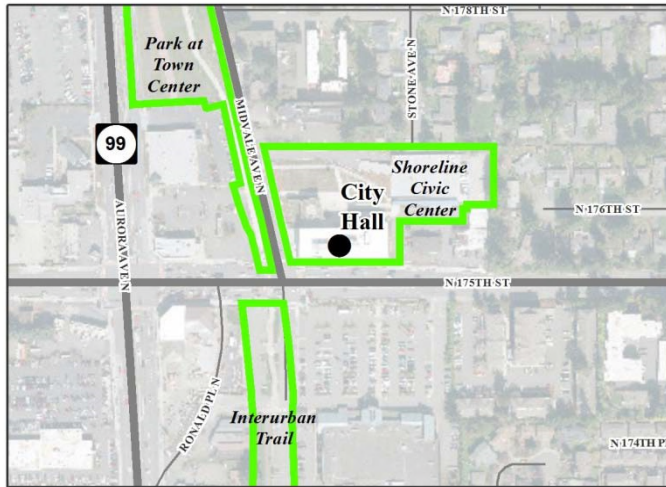
Project Description: This project will update the Parks, Recreation and Open Space (PROS) Plan to meet Washington State Growth Management Act (GMA) 36.70A 130(4) and Comprehensive Plan Goals to provide updates to this plan very six years. The City Council Adopted the Plan on July 31, 2017.

Service Impact: Project includes an updated vision for future parks and recreation needs for Shoreline.

Changes from the 2018-2023 CIP: Project completed.

PARKS, RECREATION AND OPEN SPACE UPDATE													
ORGKEY: 2822273		J.L.# GN255600											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	72,502		1,029	1,500								74,002	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES	72,502		1,029	1,500								74,002	
REVENUE SOURCES:													
GENERAL CAPITAL FUND	72,502		1,029	1,500								74,002	
TOTAL PROJECT REVENUES	72,502		1,029	1,500								74,002	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION													

POLICE STATION AT CITY HALL



Project Description: The existing Police Facility has reached the end of its life cycle and does not meet current space needs. A 2013 analysis of potential sites recommended locating a new Police Station on the first floor of City Hall and moving the Planning and Community Development Department to the third floor. This will require build out of the existing third floor, remodeling the first floor, constructing an addition to the east side of City Hall, and site improvements for access and parking.

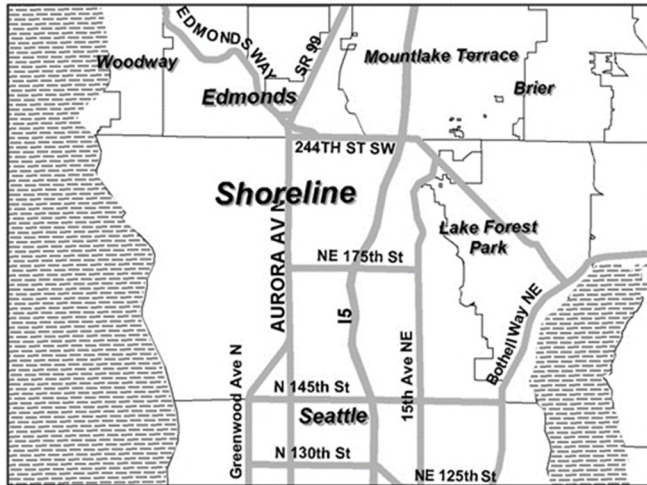
This project's funding will also support a backup generator, HVAC controls and system modifications, City Hall lobby acoustic treatment and a new card key access control system.

Service Impact: This project will provide a centrally located and updated Police Station at City Hall. The backup generator will allow for critical services to be maintained within the Police Station areas during power outages.

Changes from the 2018-2023 CIP: The project costs have been updated to align with final project costs.

POLICE STATION AT CITY HALL													
ORGKEY: 2819298		J.L.# GN258440											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1- PROJECT ADMINISTRATION	959,799	143,549	105,767	143,549								1,103,348	
2-REAL ESTATE ACQUISITION	1,400,777		25									1,400,777	
3-CONSTRUCTION	3,643,793	2,789,463	2,148,113	2,789,463								6,433,256	
TOTAL PROJECT EXPENDITURES	6,004,369	2,933,012	2,253,905	2,933,012								8,937,381	
REVENUE SOURCES:													
SALE OF CURRENT POLICE STATION		2,100,000		2,100,000								2,100,000	
TREASURY SEIZURE FUND	2,981,520											2,981,520	
GENERAL FUND CONTRIBUTION	1,782,796	743,505		743,505								2,526,301	
TREASURY SEIZURE FUND - POTENTIAL													
STATE AND FEDERAL DRUG FORFEITURE FUND	437,397	399,897		399,897								837,294	
GENERAL CAPITAL FUND	802,656	(310,390)	2,253,905	(310,390)								492,266	
TOTAL PROJECT REVENUES	6,004,369	2,933,012	2,253,905	2,933,012								8,937,381	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		Y											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									
CONSTRUCTION				Q1 Q2 Q3 Q4									

PROS PLAN IMPLEMENTATION



Project Description: The City Council adopted the Parks Recreation and Open Space Plan 2017-2023 on July 31, 2017. This project will begin implementation of key parts of the plan such as next steps for property acquisition and preliminary planning and design work.

Service Impact: Provide high quality and diverse opportunities for people to enjoy active and passive recreation.

Changes from the 2018-2023 CIP: Reduced by 88,311 based on actual expenditures

PROS PLAN IMPLEMENTATION													
ORGKEY: 2821360		J.L.# GN277400/500											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION		118,311	209	20,000								20,000	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES		118,311	209	20,000								20,000	
REVENUE SOURCES:													
GENERAL CAPITAL FUND		118,311	209	20,000								20,000	
TOTAL PROJECT REVENUES		118,311	209	20,000								20,000	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1	Q2	Q3	Q4						



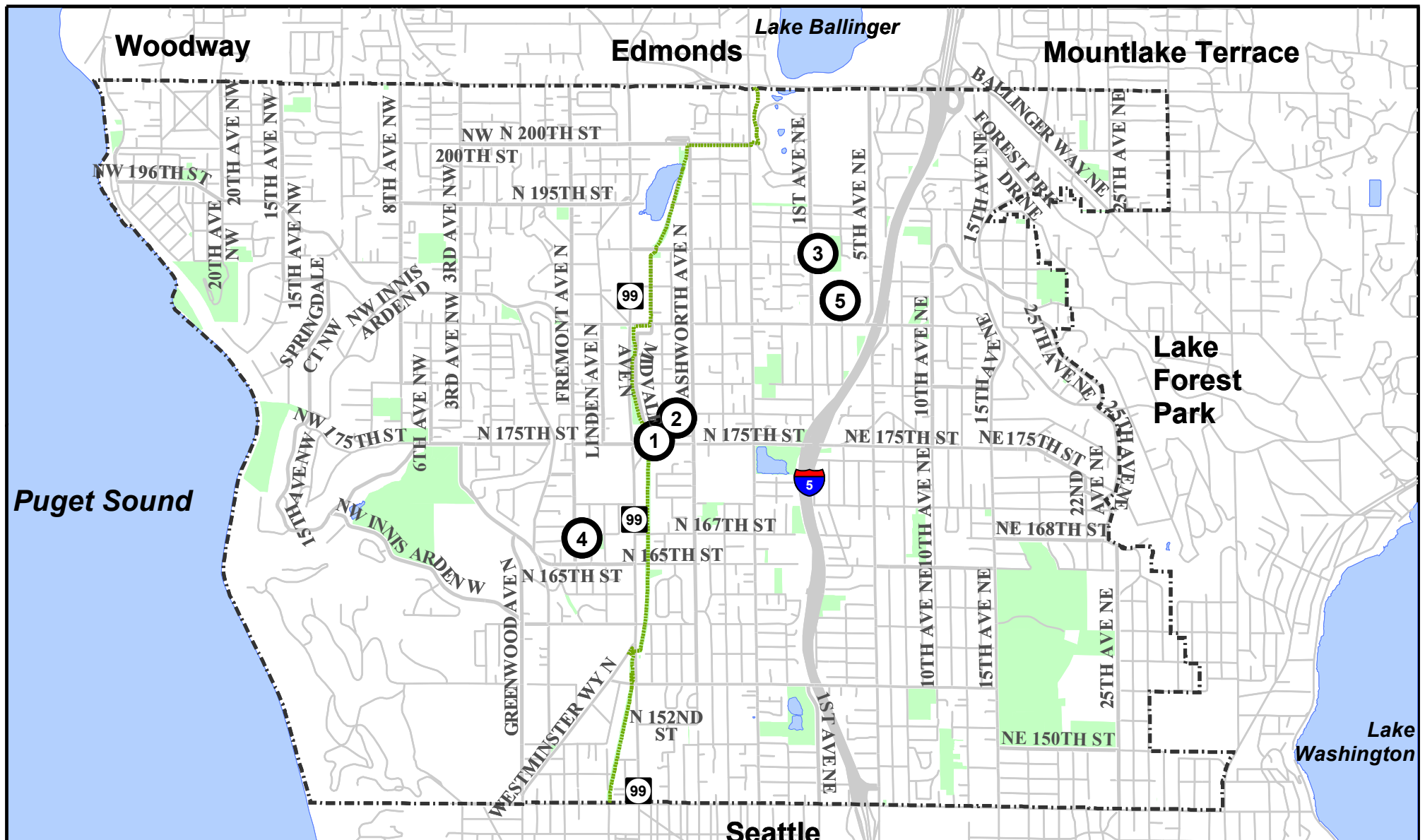
FACILITIES



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FACILITIES – MAJOR MAINTENANCE FUND SUMMARY



City of Shoreline 2019 - 2024 Capital Improvement Plan
Program Summary
City Facility Major Maintenance Fund

	PRIOR-YRS	2018CB	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES											
<u>GENERAL FACILITIES</u>											
CITY HALL LONG-TERM MAINTENANCE	32,000	10,000	72,000	77,904	44,182	108,400	40,000	100,000	100,000	470,486	574,486
CITY HALL PARKING GARAGE LONG-TERM MAINTENANCE	119,349	-	7,311	-	-	-	24,192	-	-	24,192	150,852
DUCT CLEANING	10,000	33,900	-	4,000	13,350	10,000	13,350	10,000	-	50,700	60,700
<u>PARKS FACILITIES</u>											
PARKS RESTROOMS LONG-TERM MAINTENANCE	26,884	-	58,000	30,000	-	-	-	-	-	30,000	114,884
SHORELINE POOL LONG-TERM MAINTENANCE	1,150,218	20,000	22,731	20,000	20,000	20,000	20,000	20,000	20,000	120,000	1,292,949
RICHMOND HIGHLANDS COMMUNITY CENTER LONG-TERM MAINTENANCE	266,720	80,313	18,000	35,000	40,000	-	-	-	-	75,000	359,720
SPARTAN RECREATION CENTER	15,563	9,000	3,700	-	4,500	-	-	-	-	4,500	23,763
TOTAL EXPENDITURES	1,620,734	153,213	181,742	166,904	122,032	138,400	97,542	130,000	120,000	774,878	2,577,354
REVENUES											
GENERAL FUND OPERATING TRANSFER		124,032	124,032	124,032	124,032	124,032	124,032	124,032	124,032	744,192	
<u>FUTURE FUNDING</u>											
SHORELINE SCHOOL DISTRICT				-	-	-	-	-	-	-	
INVESTMENT INTEREST		883	883	435	192	312	3	585	467	1,994	
TOTAL REVENUES		124,915	124,915	124,467	124,224	124,344	124,035	124,617	124,499	746,186	
BEGINNING FUND BALANCE											
			111,244	54,417	11,980	14,172	116	26,608	21,226	54,417	
TOTAL REVENUES			124,915	124,467	124,224	124,344	124,035	124,617	124,499	746,186	
TOTAL EXPENDITURES			181,742	166,904	122,032	138,400	97,542	130,000	120,000	774,878	
ENDING FUND BALANCE	111,244		54,417	11,980	14,172	116	26,608	21,226	25,725	25,725	
IMPACT ON OPERATING BUDGET			-	-	-	-	-	-	-		

CITY FACILITIES – MAJOR MAINTENANCE FUND SUMMARY

Types of Projects

In the City Facilities-Major Maintenance Fund projects are categorized as General Facilities or Parks Facilities. Funding for these projects comes from General Fund contributions.

2019-2024 CIP Summary

The 2019-2024 City Facilities-Major Maintenance CIP totals \$0.775 million. There are 7 funded projects during this period.

City of Shoreline 2019 - 2024 Capital Improvement Plan

FUND SUMMARY

City Facility-Major Maintenance Fund

Project	2019 Estimate	2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate	Total 2019 - 2024
<i>Expenditures:</i>							
General Facilities	\$81,904	\$57,532	\$118,400	\$77,542	\$110,000	\$100,000	\$545,378
Parks Facilities	\$85,000	\$64,500	\$20,000	\$20,000	\$20,000	\$20,000	\$229,500
Total Expenditures	\$166,904	\$122,032	\$138,400	\$97,542	\$130,000	\$120,000	\$774,878
<i>Change in Fund Balance:</i>							
Beginning Fund Balance	\$54,417	\$11,980	\$14,172	\$116	\$26,608	\$21,226	\$54,417
Total Revenues	\$124,467	\$124,224	\$124,344	\$124,035	\$124,617	\$124,499	\$746,186
Total Expenditures	\$166,904	\$122,032	\$138,400	\$97,542	\$130,000	\$120,000	\$774,878
Ending Fund Balance	\$11,980	\$14,172	\$116	\$26,608	\$21,226	\$25,725	\$25,725
<i>Impact on Operating Budget</i>	\$0	\$0	\$0	\$0	\$0	\$0	

Policy Issues

General Fund Support: The six-year CIP includes annual contributions totaling \$124,032 from the General Fund. When this fund was established in 2004, the annual contribution was \$70,000. As part of the long-term financial plan the annual contribution was reduced in 2007 to \$30,000 with the intent to increase the contribution by \$10,000 per year starting in 2010 through 2013 to reach the original contribution amount of \$70,000 in 2014. The proposed CIP includes an annual contribution of \$50,000 to provide funding for necessary maintenance costs at the Shoreline Pool and for major maintenance needs as the City Hall begins to age. After the City Hall parking structure was completed, an annual transfer of \$4,032 was started to accumulate funds to replace the striping every five years.

Municipal Art Funding: The City Council adopted a Municipal Art Program for capital projects in 2002. Projects that include construction will provide 1% of the construction contract award to the Municipal Art Program. All projects in this fund are considered to be maintenance projects and are therefore ineligible to contribute to the Municipal Art Program.

Underfunded and Unfunded Projects: The following table reflects all the projects that are either underfunded or unfunded and awaiting future funding.

PROJECT TITLE	PROJECT DESCRIPTION	ESTIMATED LOW	ESTIMATED HIGH
UNFUNDED			
Park Restrooms	Implement ongoing repair/replacement program for 2 park restrooms per year to include exterior/interior painting, epoxy flooring and roof maintenance, upgrading fixtures	\$60,000	\$180,000
	Echo Lake Full restroom remodel due to arson fire	\$140,000	\$200,000
Richmond Highlands Recreation Center	Construction of roof replacement and fire suppression system	\$350,000	\$500,000

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Facilities-Major Maintenance Fund Projects

CITY HALL LONG-TERM MAINTENANCE



Project Description: This project allocates funds for major repair and maintenance projects needed in the City Hall building. These projects are intended to keep the building energy efficient, weather tight, address safety issues, reduce ongoing maintenance costs, and maintain a professional looking appearance. Based on the Construction schedule for the police station at City Hall, the building asset emergency needs and project priorities costs have shifted from previous capital improvement plans.

2019: Replace facility water tank. Upgrades to interior finishes, carpet and walls

2020: Upgrades to interior finishes, carpet and walls

2021: Exterior Envelope and Roof Maintenance

2022: Exterior Envelope and Roof Maintenance

2023: HVAC system major maintenance

2024: Replace Green Roof Components

Service Impact: These projects will preserve the function and appearance of

the building and will upgrade interior and exterior.

Changes from the 2018-2023 CIP: Increased funding in 2018 for unexpected elevator major repair. Increased ongoing funding for annual maintenance

CITY HALL LONG-TERM MAINTENANCE													
ORGKEY: 3119319				J.L.# MA266400									
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION									20,000	10,000	30,000	30,000	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION	32,000	10,000		72,000	77,904	44,182	108,400	40,000	80,000	90,000	440,486	544,486	
TOTAL PROJECT EXPENDITURES	32,000	10,000		72,000	77,904	44,182	108,400	40,000	100,000	100,000	470,486	574,486	
REVENUE SOURCES:													
FACILITIES CAPITAL FUND	32,000	10,000		72,000	77,904	44,182	108,400	40,000	100,000	100,000	470,486	574,486	
TOTAL PROJECT REVENUES	32,000	10,000		72,000	77,904	44,182	108,400	40,000	100,000	100,000	470,486	574,486	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N) N													
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION										Q1 Q2 Q3 Q4		Q1 Q2 Q3 Q4	
CONSTRUCTION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			

CITY HALL PARKING GARAGE LONG-TERM MAINTENANCE



Project Description: The parking garage requires on-going maintenance to assure the upper level remains water tight. Minor touch ups to the surface are required to maintain the coating on the upper level. The concrete and parking stones also require repairs and replacement.

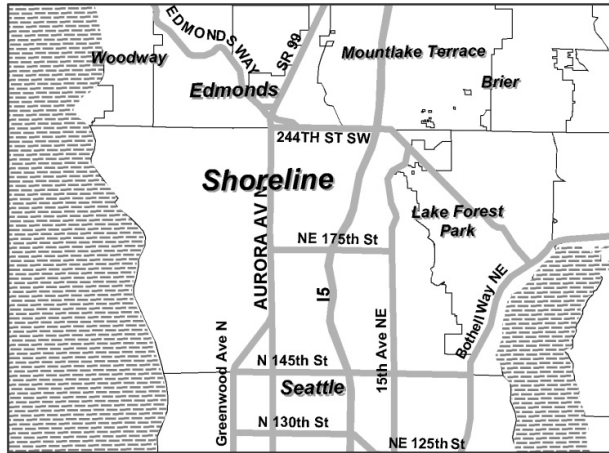
2019: Surface touch up and repairs to address larger maintenance issues.

Service Impact: This project will preserve the City's parking garage from deteriorating prematurely from water erosion.

Changes from the 2018-2023 CIP: increased funding in 2018 to clean and restripe entire garage post Police Station at City Hall construction. Deferred new membrane to 2022 based on the condition assessment of garage.

CITY HALL PARKING GARAGE LONG-TERM MAINTENANCE												
ORGKEY: 3119320		J.L.# MA266500										
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION	4,479											4,479
2-REAL ESTATE ACQUISITION												
3-CONSTRUCTION	114,870		7,311	7,311				24,192			24,192	146,373
TOTAL PROJECT EXPENDITURES	119,349		7,311	7,311				24,192			24,192	150,852
REVENUE SOURCES:												
FACILITIES CAPITAL FUND	119,349		7,311	7,311				24,192			24,192	150,852
TOTAL PROJECT REVENUES	119,349		7,311	7,311				24,192			24,192	150,852
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N) N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
CONSTRUCTION				Q2				Q2 Q3				

HVAC DUCT CLEANING CITYWIDE



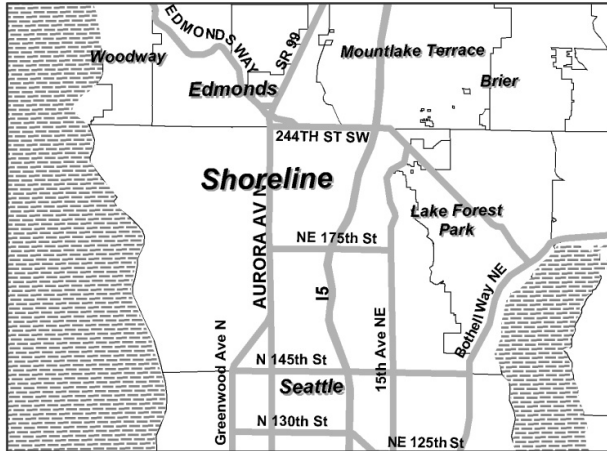
Project Description: This is an on-going program for initial and on-going cleaning of air ducts in the pool, community centers and other buildings to increase the life span of systems, reduce future maintenance, save energy, and improve air quality for staff and users of City facilities. In addition RGF filters will be installed that contain ultraviolet light tubes. RGF filters minimize and neutralize indoor air pollutants such as bacteria, low grade viruses, mold, gases (VOCs), odors, pollen, dust, and other airborne particles from the air that pass through the Heating, Ventilation and Air Conditioning (HVAC) system. After the initial installation of the RGF filters, bulb replacement is the only maintenance item for this filter system. The long term net effect for City facilities that serve the public is a better overall air quality especially during cold and flu season.

Service Impact: This project maintains and enhances the air quality of all facilities, improving the program and administrative spaces for users of City Facilities.

Changes from the 2018-2023 CIP: Police Station at City Hall construction provided HVAC system maintenance and cleaning to add new components associated with the Police Station. City Hall Campus HVAC now operates 24/7.

DUCT CLEANING													
ORGKEY: 3119348		J.L.# MA272100											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION		33,900				1,350		1,350			2,700	2,700	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION	10,000				4,000	12,000	10,000	12,000	10,000		48,000	58,000	
TOTAL PROJECT EXPENDITURES	10,000	33,900			4,000	13,350	10,000	13,350	10,000		50,700	60,700	
REVENUE SOURCES:													
FACILITIES CAPITAL FUND	10,000	33,900			4,000	13,350	10,000	13,350	10,000		50,700	60,700	
TOTAL PROJECT REVENUES	10,000	33,900			4,000	13,350	10,000	13,350	10,000		50,700	60,700	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N) N													
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION						Q3		Q3					
CONSTRUCTION					Q3	Q3	Q3	Q3	Q3				

PARK RESTROOMS LONG-TERM MAINTENANCE



Project Description: This project continues to provide limited restroom remodels based on the NAC facility assessment and prioritization performed in 2016.

The concrete floors have become porous and are hard to clean and keep odor free. The interior finishes have become worn and hard to maintain. This project provides for epoxy floor overlay, new partitions interior paint, new lighting, accessories and hand dryers. The main fixtures will be reused. All below grade infrastructure is cleaned and serviced.

Service Impact: This project enhances visibility and safety to users of City Facilities.

Changes from the 2018-2023 CIP: Increased funding in 2018 to complete two restrooms and accelerated the rehabilitation schedule moving it from 2022 to 2019.

PARKS RESTROOMS LONG-TERM MAINTENANCE													
ORGKEY: 3121332		J.L.# MA268900											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION													
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION	26,884			58,000	30,000						30,000	114,884	
TOTAL PROJECT EXPENDITURES	26,884			58,000	30,000						30,000	114,884	
REVENUE SOURCES:													
FUTURE FUNDING													
FACILITIES CAPITAL FUND	26,884			58,000	30,000						30,000	114,884	
TOTAL PROJECT REVENUES	26,884			58,000	30,000						30,000	114,884	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N) N													
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
CONSTRUCTION				Q3 Q4 Q1									

SHORELINE POOL LONG-TERM MAINTENANCE



Project Description: In 2016, this project completed major long-term maintenance needs at the Shoreline Pool required to keep the facility safe and in proper operating condition. Pool Operations are estimated to be able to continue until the year 2022.

The scope of work for this Capital Improvement Project now shifts to less major repairs and utility conservation work required to keep the pool operational until the year 2022. \$20,000 per year is budgeted for ongoing and pool facility repairs.

Service Impact: This project will preserve the City's investment in the pool facility and allow the facility to continue to be open and available to serve the needs of Shoreline's citizens while the Parks, Recreation, and Open Space (PROS) Plan examines and guides the long range recreational planning needs for a Community and Aquatic Center.

Changes from the 2018-2023 CIP: The total project cost has increased from \$1,270,218 to \$1,292,949.

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RICHMOND HIGHLANDS COMMUNITY CENTER LONG-TERM MAINTENANCE



Project Description: This project is required to keep the facility safe and in proper operating condition.

2018: Refinishing of gym floors. New exterior steps. Limited interior painting.

2019: Design of roof replacement including fire suppression system

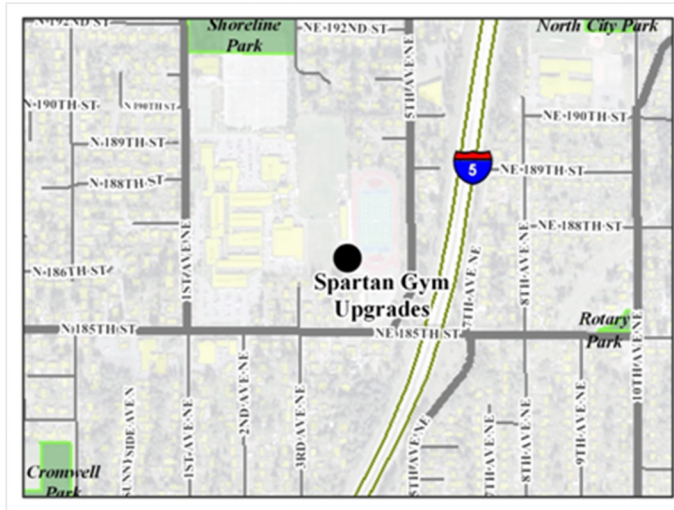
2020: Complete design of roof replacement including fire suppression system

Service Impact: This project will preserve the City's investment in this recreational facility and allow the facility to continue to be open and available to serve the needs of Shoreline's citizens while the Parks, Recreation and Open Space (PROS) Plan examines and guides the long range recreational planning needs for a Community and Aquatic Center.

Changes from the 2018-2023 CIP: Project cost estimates decreased from \$389,035 to \$359,720

RICHMOND HIGHLANDS COMMUNITY CENTER LONG-TERM MAINTENANCE												
ORGKEY: 3121120 J.L.# MULTIPLE												
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION					35,000	40,000					75,000	75,000
2-REAL ESTATE ACQUISITION												
3-CONSTRUCTION	266,720	80,313		18,000								284,720
TOTAL PROJECT EXPENDITURES	266,720	80,313		18,000	35,000	40,000					75,000	359,720
REVENUE SOURCES:												
FUTURE FUNDING												
FACILITIES CAPITAL FUND	266,720	80,313		18,000	35,000	40,000					75,000	359,720
TOTAL PROJECT REVENUES	266,720	80,313		18,000	35,000	40,000					75,000	359,720
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION					Q3 Q4	Q1						
CONSTRUCTION				Q2								

SPARTAN RECREATION CENTER



Project Description: This project is required to keep the facility safe and in proper operating condition.

2018: Sand and recoat gym and other wood floors.

2020: Refinish gym and other wood floors.

Service Impact: This project will allow the facility to continue to be open and available to serve the needs of Shoreline's citizens while the Parks, Recreation and Open Space (PROS) Plan examines and guides the long range recreational planning needs for a Community and Aquatic Center.

Changes from the 2018-2023 CIP: Project costs were reduced from \$29,063 to \$23,763.

SPARTAN RECREATION CENTER													
ORGKEY: 3121297		J.L.# MULTIPLE											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION													
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION	15,563	9,000		3,700		4,500					4,500	23,763	
TOTAL PROJECT EXPENDITURES	15,563	9,000		3,700		4,500					4,500	23,763	
REVENUE SOURCES:													
FACILITIES CAPITAL FUND	15,563	9,000		3,700		4,500					4,500	23,763	
TOTAL PROJECT REVENUES	15,563	9,000		3,700		4,500					4,500	23,763	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N) N													
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
CONSTRUCTION				Q3 Q4		Q3 Q4							



ROADS CAPITAL



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ROADS CAPITAL FUND SUMMARY

City of Shoreline 2019 - 2024 Capital Improvement Plan
Program Summary
Roads Capital Fund

	PRIOR-YRS	2018CB	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES											
<u>REPAIR AND REPLACEMENT</u>											
Pedestrian / Non-Motorized Projects											
SIDEWALK REHABILITATION PROGRAM	-	-	-	775,017	982,517	906,000	906,000	830,000	830,000	5,229,534	5,229,534
System Preservation Projects											
ANNUAL ROAD SURFACE MAINTENANCE PROGRAM	15,248,343	2,300,000	842,000	2,690,000	1,710,000	1,506,000	1,849,000	900,000	1,200,000	9,855,000	25,945,343
TRAFFIC SIGNAL REHABILITATION PROGRAM	1,597,063	213,758	153,758	187,628	134,010	140,710	147,746	152,178	156,743	919,015	2,669,836
<u>CAPACITY CONSTRUCTION</u>											
Pedestrian / Non-Motorized Projects											
147TH/148TH NON-MOTORIZED BRIDGE	54	499,945	50,000	449,945	-	-	-	-	-	449,945	499,999
1ST AVE NE (N 145TH TO N 155TH)	-	-	-	400,000	2,140,000	-	-	-	-	2,540,000	2,540,000
5TH AVE NE (N 175TH TO N 182ND)	-	-	-	-	400,000	2,600,000	-	-	-	3,000,000	3,000,000
WTSC SCHOOL ZONE FLASHERS	-	-	10,000	117,488	-	-	-	-	-	117,488	127,488
COMPLETE STREETS- PED/BIKE GAPS	-	250,000	280,000	5,000	-	-	-	-	-	5,000	285,000
TRAIL ALONG THE RAIL	80,997	339,002	35,000	304,003	-	-	-	-	-	304,003	420,000
Safety / Operations Projects											
145TH CORRIDOR - 99TH TO I5	268,001	5,222,081	931,999	1,200,000	500,000	5,500,000	6,495,953	9,000,000	10,080,000	32,775,953	33,975,953
145TH AND I5 INTERCHANGE	179,916	4,320,084	1,320,084	2,800,000	2,200,000	8,000,000	9,999,999	2,200,000	-	25,199,999	26,699,999
160TH AND GREENWOOD/INNIS ARDEN INTERSECTION	-	105,000	25,000	80,000	-	-	-	-	-	80,000	105,000
185TH CORRIDOR STUDY	17,495	515,691	125,000	375,691	15,000	-	-	-	-	390,691	533,186
N 175TH ST - STONE AVE N TO I5	-	1,640,000	50,000	1,200,000	2,400,000	450,000	-	-	-	4,050,000	4,100,000
MERIDIAN AVE N & N 155TH ST SIGNAL IMPROV	105,050	498,270	57,870	481,085	-	-	-	-	-	481,085	644,005
TRAFFIC SAFETY IMPROVEMENTS	1,793,167	280,566	280,566	163,814	167,005	175,355	184,123	193,329	199,129	1,082,755	3,156,488
WESTMINSTER AND 155TH IMPROVEMENTS	26,565	482,017	502,017	200,000	5,040,000	-	-	-	-	5,240,000	5,768,582
<u>PROJECTS TO BE COMPLETED IN CURRENT YEAR (2018)</u>											
BIKE SYSTEM IMPLEMENTATION	637,290	4,788	17,334	-	-	-	-	-	-	-	654,624
CURB RAMP, GUTTER AND SIDEWALK MAINTENANCE PROGRAM	2,450,277	207,020	207,020	-	-	-	-	-	-	-	2,657,297
ECHO LAKE SAFE ROUTES TO SCHOOL	577,722	21,946	21,946	-	-	-	-	-	-	-	599,668
RICHMOND BEACH RE-CHANNELIZATION	29,270	330,000	332,666	-	-	-	-	-	-	-	361,936
RADAR SPEED SIGNS	19,426	127,716	137,716	-	-	-	-	-	-	-	157,142
INTERURBAN TRAIL/BURKE-GILMAN CONNECTORS	482,650	36,898	19,980	-	-	-	-	-	-	-	502,630
<u>NON-PROJECT SPECIFIC</u>											
ROADS CAPITAL ENGINEERING	2,456,632	454,053	400,000	409,035	461,992	341,775	358,864	376,807	395,647	2,344,120	5,200,752
TRANSPORTATION MASTER PLAN UPDATE	125,626	105,000	75,000	130,774	343,600	-	-	-	-	474,374	675,000
GENERAL FUND COST ALLOCATION OVERHEAD CHARGE	-	57,194	57,194	192,330	97,650	50,000	50,000	50,000	50,000	489,980	547,174
TOTAL EXPENDITURES	26,095,546	18,011,029	5,932,150	12,161,810	16,591,774	19,669,840	19,991,685	13,702,314	12,911,519	95,028,942	127,056,638
REVENUES											
REAL ESTATE EXCISE TAX	-	1,368,768	1,497,870	1,164,953	1,168,119	1,222,681	1,276,164	1,351,129	1,432,939	7,615,984	-
INVESTMENT INTEREST	-	29,656	29,656	39,364	46,269	39,382	25,476	3,731	1,059	155,281	-
GENERAL FUND CONTRIBUTION	-	1,707,270	758,604	1,183,834	265,168	173,651	173,651	97,651	97,651	1,991,606	-
OTHER ONE-TIME TRANSFERS IN	-	441	441	-	-	-	-	-	-	-	-
CMAQ	-	-	-	-	-	-	-	-	-	-	-
CONNECTING WASHINGTON	-	-	-	1,000,000	1,000,000	9,000,000	11,000,000	2,300,000	700,000	25,000,000	-
FEDERAL - STP	-	9,767,287	2,009,327	4,209,000	3,546,500	2,389,250	2,499,999	260,000	-	12,904,749	-
FTA - RAPID RIDE	-	-	-	-	-	-	-	-	-	-	-
<u>FUTURE FUNDING</u>	-	-	-	200,000	3,460,000	3,142,000	2,618,000	8,158,377	9,240,000	26,818,377	-
GRANTS FROM PRIVATE SOURCES	-	-	-	-	-	-	-	-	-	-	-
HIGHWAY SAFETY IMPROVEMENT PROGRAM (HSIP)	-	423,493	110,574	411,468	-	-	-	-	-	411,468	-
LIGHT RAIL ACCESS MITIGATION	-	-	-	400,000	2,000,000	1,600,000	-	-	-	4,000,000	-
PRIVATE DONATIONS	-	-	-	-	2,120,000	-	-	-	-	2,120,000	-
SAFE ROUTES TO SCHOOL	-	35,582	35,582	-	-	-	-	-	-	-	-
TRANSPORTATION IMPROVEMENT BOARD	-	250,000	250,000	-	-	-	-	-	-	-	-
TRANSPORTATION BENEFIT DISTRICT	-	1,222,280	830,000	1,452,500	1,660,000	1,660,000	1,660,000	1,660,000	1,660,000	9,752,500	-
TRANSPORTATION IMPACT FEES	-	221,400	6,750	162,000	324,000	60,750	-	-	-	546,750	-
WSDOT - PEDESTRIAN & BICYCLE SAFETY PROGRAM	-	36,898	19,980	-	-	-	-	-	-	-	-
TOTAL REVENUES	-	15,063,075	5,548,784	10,223,119	15,590,056	19,287,714	19,253,289	13,830,888	13,131,649	91,316,715	-
BEGINNING FUND BALANCE	-	-	5,421,170	4,920,513	2,891,822	1,790,104	1,157,978	169,582	48,156	4,920,513	-
TOTAL REVENUES	-	-	5,548,784	10,223,119	15,590,056	19,287,714	19,253,289	13,830,888	13,131,649	91,316,715	-
TOTAL EXPENDITURES	-	-	5,932,150	12,161,810	16,591,774	19,669,840	19,991,685	13,702,314	12,911,519	95,028,942	-
RESTRICTED AMOUNT FOR GRANT MATCHING	-	-	117,291	90,000	100,000	250,000	250,000	250,000	250,000	1,190,000	-
ENDING FUND BALANCE	5,421,170	-	4,920,513	2,891,822	1,790,104	1,157,978	169,582	48,156	18,287	-	-
IMPACT ON OPERATING BUDGET	-	-	2,510	2,510	2,510	2,510	2,510	2,510	2,510	-	-

ROADS CAPITAL FUND SUMMARY

Types of Projects

In the Roads Capital Fund projects are categorized as Repair & Replacement or Capacity Construction. Within those two categories they are further categorized as Pedestrian/Non-Motorized Projects, System Preservation Projects, and Safety/Operations Projects. Funding for these projects is primarily a result of monies from real estate excise tax (REET), one-time General Fund revenues, municipal financing, and grants.

2019-2024 CIP Summary

The 2019-2024 Roads Capital CIP totals \$95.029 million. There are 17 funded projects during this period.

City of Shoreline 2019 - 2024 Capital Improvement Plan

FUND SUMMARY

Roads Capital Fund

Project	2019 Estimate	2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate	Total 2019 - 2024
<i>Expenditures:</i>							
Pedestrian / Non-Motorized Projects	\$2,051,453	\$3,522,517	\$3,506,000	\$906,000	\$830,000	\$830,000	\$11,645,970
System Preservation Projects	\$2,877,628	\$1,844,010	\$1,646,710	\$1,996,746	\$1,052,178	\$1,356,743	\$10,774,015
Safety / Operations Projects	\$6,500,590	\$10,322,005	\$14,125,355	\$16,680,075	\$11,393,329	\$10,279,129	\$69,300,483
Non-Project Specific	\$732,139	\$903,242	\$391,775	\$408,864	\$426,807	\$445,647	\$3,308,474
Total Expenditures by Year	\$12,161,810	\$16,591,774	\$19,669,840	\$19,991,685	\$13,702,314	\$12,911,519	\$95,028,942
<i>Change in Fund Balance:</i>							
Beginning Fund Balance	\$4,920,513	\$2,891,822	\$1,790,104	\$1,157,978	\$169,582	\$48,156	\$4,920,513
Total Revenues	\$10,223,119	\$15,590,056	\$19,287,714	\$19,253,289	\$13,830,888	\$13,131,649	\$91,316,715
Amount Restricted for Grant Matching	\$90,000	\$100,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,190,000
Total Expenditures	\$12,161,810	\$16,591,774	\$19,669,840	\$19,991,685	\$13,702,314	\$12,911,519	\$95,028,942
Ending Fund Balance	\$2,891,822	\$1,790,104	\$1,157,978	\$169,582	\$48,156	\$18,287	\$18,287
<i>Impact on Operating Budget</i>	\$2,510	\$2,510	\$2,510	\$2,510	\$2,510	\$2,510	

Policy Issues

Master Plan: This capital improvement plan includes transportation projects included in the Transportation Master Plan.

General Fund Contribution: One of the primary funding resources for the transportation capital projects has been an allocation of General Fund revenues. The level of General Fund contribution has been determined by allocating the amount of

gambling tax revenue from card room activities in excess of the 7% of the tax rate for transportation capital purposes. In the 2012-2017 CIP the General Fund gambling tax contribution was reduced by the cost of the Transportation Planning Program move to the City's operating budget. In 2014, the Traffic Services program reallocated a portion of the FTE count to the City's operating budget and the General Fund contribution to the Roads Capital Fund was again reduced. In 2016, the Traffic Services program reallocated a portion of the FTE count to the Roads Capital Fund and the General Fund contribution to the Roads Capital Fund was increased accordingly. In the proposed CIP the 2019-2020 contribution totals \$195,302.

Municipal Art Funding: The City Council adopted a Municipal Art Program for capital projects in 2002. Projects that include construction will provide 1% of the construction contract award to the Municipal Art Program. Maintenance projects are excluded from the Municipal Art Program.

Underfunded and Unfunded Projects: The following table reflects all the projects that are either underfunded or unfunded and awaiting future funding.

PROJECT TITLE	PROJECT DESCRIPTION	ESTIMATED LOW	ESTIMATED HIGH
UNDERFUNDED			
Pedestrian Improvements	Sidewalks are a high priority for residents of the community. Additional funding is necessary to install sidewalks and pedestrian facilities throughout the City.	\$750,000/year	\$1,000,000/year
147th/148th Non-motorized bridge	This project will provide pedestrian connectivity to the 145th Sound Transit Station. It is currently funded for conceptual design but not for full design or construction.	\$13,000,000	\$15,000,000
UNFUNDED			
NW 160th Street and Greenwood Ave N/Innis Arden Way	This project will improve the operations and safety of this five-way intersection at N 160th St. Greenwood Ave N and Innis Arden Way. Design will be coordinated with Shoreline Community College (SCC) Master Planning and with Metro Transit. Illumination and landscaping will be provided through the realignment area. Bus zone and layover improvements will be included. This project also includes the construction of a new sidewalk on the north side of N 160th St from Dayton Ave N to Greenwood Ave N. Development of conceptual plans and alternatives has been funded in the CIP but design and construction is unfunded.	\$1,750,000	\$2,000,000

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Roads Capital Fund Projects

SIDEWALK REHABILITATION PROGRAM



Project Description: The new Sidewalk Rehabilitation Program includes:

- Repairing and replacing existing cement concrete gutters and sidewalks damaged by tree roots, cracking or settlement.
- Design and construction of curb ramps in compliance with the Americans with Disabilities Act (ADA) standards.

Service Impact: This project addresses locations throughout the City where improvements are needed to increase the accessibility and safety of the users of the City's sidewalk system by:

- Removing barriers and increasing/enhancing accessibility in the community.
- Eliminating damaged sections and completing missing links in the existing system.
- For 2018, repair of sidewalks will be done on N 155th Street from Midvale Avenue N to Burke Avenue N.

Changes from the 2018-2023 CIP: Annual funding will increase starting in 2019. The changes will be reflected in 2019 onwards.

SIDEWALK REHABILITATION PROGRAM														
ORGKEY: 2913373		J.L.# ST283500												
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT		
PROJECT EXPENDITURES:														
1-PROJECT ADMINISTRATION					400,000	390,000	365,000	365,000	340,000	340,000	2,200,000	2,200,000		
2-REAL ESTATE ACQUISITION														
3-CONSTRUCTION					375,017	592,517	541,000	541,000	490,000	490,000	3,029,534	3,029,534		
TOTAL PROJECT EXPENDITURES					775,017	982,517	906,000	906,000	830,000	830,000	5,229,534	5,229,534		
REVENUE SOURCES:														
TRANSPORTATION BENEFIT DISTRICT					622,500	830,000	830,000	830,000	830,000	830,000	4,772,500	4,772,500		
GENERAL FUND CONTRIBUTION					152,517	152,517	76,000	76,000			457,034	457,034		
ROADS CAPITAL FUND														
TOTAL PROJECT REVENUES					775,017	982,517	906,000	906,000	830,000	830,000	5,229,534	5,229,534		
ELIGIBLE (Y/N)														
1% FOR PUBLIC ART ELIGIBLE (Y/N)					Y			3,750	5,925	5,410	5,410	4,900	4,900	3,750
PROJECT TIME LINE:					2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION						Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			
CONSTRUCTION						Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			

ANNUAL ROAD SURFACE MAINTENANCE PROGRAM



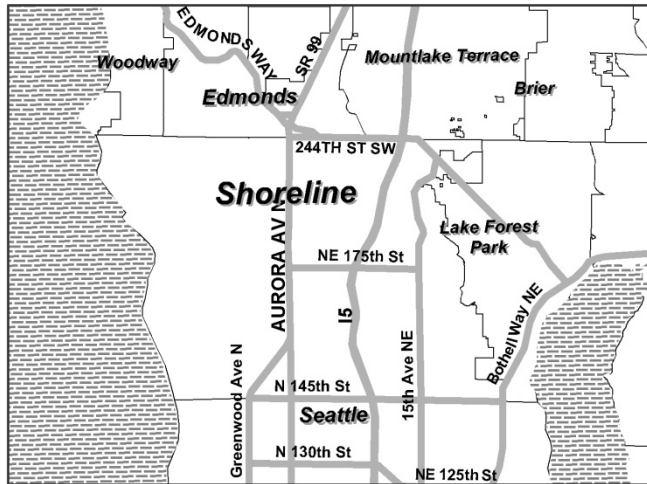
Project Description: The City's long-term road surface maintenance program is designed to maintain the City's road system to the highest condition rating with the funds available. The City is continually exploring the utilization of treatment strategies as new technologies are developed that are cost effective and that optimize the overall condition of the pavement network. Currently, the City's program is using various thicknesses of asphalt overlay and bituminous surface treatments (BST) as pavement treatment technologies.

Service Impact: BST applications typically extend the useful life of local streets by 7 to 10 years, increase skid resistance and improve ride quality. In addition to providing increased skid resistance and improving ride quality, asphalt overlays generally return the street to full structural capacity and can extend the service life of the road by 15 to 20 years. The BST program is implemented in odd-numbered years while the overlay program is implemented in even-numbered years.

Changes from 2018-2023 CIP: The new cost estimate includes the addition of funding for projects in 2024.

ANNUAL ROAD SURFACE MAINTENANCE PROGRAM													
ORGKEY: 2918151		J.L.# Multiple											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	2,484,422	300,000	64,684	573,000	350,000	259,085	506,000	180,000	125,000	200,000	1,620,085	4,677,507	
2-REAL ESTATE ACQUISITION	1,227											1,227	
3-CONSTRUCTION	12,762,695	2,000,000	46,987	269,000	2,340,000	1,450,915	1,000,000	1,669,000	775,000	1,000,000	8,234,915	21,266,610	
TOTAL PROJECT EXPENDITURES	15,248,343	2,300,000	111,672	842,000	2,690,000	1,710,000	1,506,000	1,849,000	900,000	1,200,000	9,855,000	25,945,343	
REVENUE SOURCES:													
GENERAL FUND CONTRIBUTION	2,239,888											2,239,888	
TRANSPORTATION BENEFIT DISTRICT	3,565,152	1,222,280		830,000	830,000	830,000	830,000	830,000	830,000	830,000	4,980,000	9,375,152	
FEDERAL - STP	984,300	587,289		12,000	576,000						576,000	1,572,300	
ROADS CAPITAL FUND	8,459,003	490,431	111,672		1,284,000	880,000	676,000	1,019,000	70,000	370,000	4,299,000	12,758,003	
TOTAL PROJECT REVENUES	15,248,343	2,300,000	111,672	842,000	2,690,000	1,710,000	1,506,000	1,849,000	900,000	1,200,000	9,855,000	25,945,343	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y	20,000	470	2,690	23,400	14,509	10,000	16,690	7,750	10,000	85,039		
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			
CONSTRUCTION				Q3 Q4	Q3 Q4	Q3 Q4	Q3 Q4	Q3 Q4	Q3 Q4	Q3 Q4			

TRAFFIC SIGNAL REHABILITATION PROGRAM



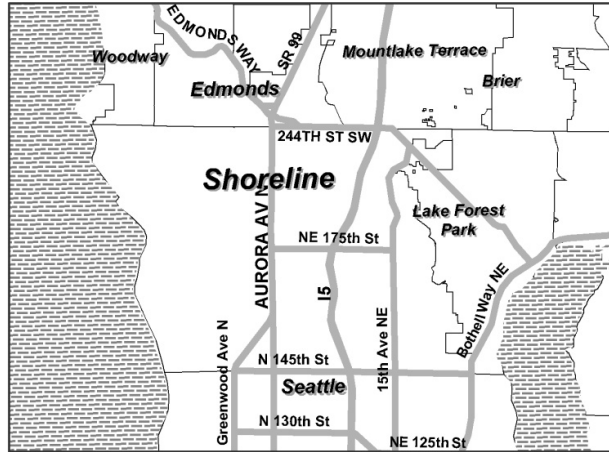
Project Description: There are currently 46 traffic signals in operation in Shoreline. The typical life span of the electronic hardware is 20 years. This annual program updates and replaces existing traffic signal controllers, cabinets, detection, and other related components. Updating equipment enables implementation of new technology or additional features that improve signal operations including installation of rechargeable battery packs, installation of fire truck pre-emption, transit signal priority, and phase changes for pedestrian safety. Projects planned for 2019 include improved video detection, countdown pedestrian heads and accessible pushbuttons at multiple intersections, as well as equipment upgrades at specific locations scheduled for other capital improvements such as signalized intersections along NE 175th Street and the N 155th Street and Meridian Ave NE intersection.

Service Impact: This program reduces annual maintenance costs of each signal. Improved signal operation reduces driver delay and can also improve the level of service.

Changes from 2018-2023 CIP: Includes the addition of funding for projects in 2024.

TRAFFIC SIGNAL REHABILITATION PROGRAM													
ORGKEY: 2915228		J.L.# ST111400											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	362,964	128,733	13,283	36,526	53,645	71,803	75,393	79,163	81,538	83,984	445,526	845,016	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION	1,234,099	85,025	51,907	117,232	133,983	62,207	65,317	68,583	70,640	72,759	473,489	1,824,820	
TOTAL PROJECT EXPENDITURES	1,597,063	213,758	65,190	153,758	187,628	134,010	140,710	147,746	152,178	156,743	919,015	2,669,836	
REVENUE SOURCES:													
HIGHWAY SAFETY IMPROVEMENT PROGRAM (HSIP)	350,000											350,000	
ROADS CAPITAL FUND	1,247,063	213,758	65,190	153,758	187,628	134,010	140,710	147,746	152,178	156,743	919,015	2,319,836	
TOTAL PROJECT REVENUES	1,597,063	213,758	65,190	153,758	187,628	134,010	140,710	147,746	152,178	156,743	919,015	2,669,836	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)													
N													
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			
CONSTRUCTION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			

148TH STREET NON-MOTORIZED BRIDGE



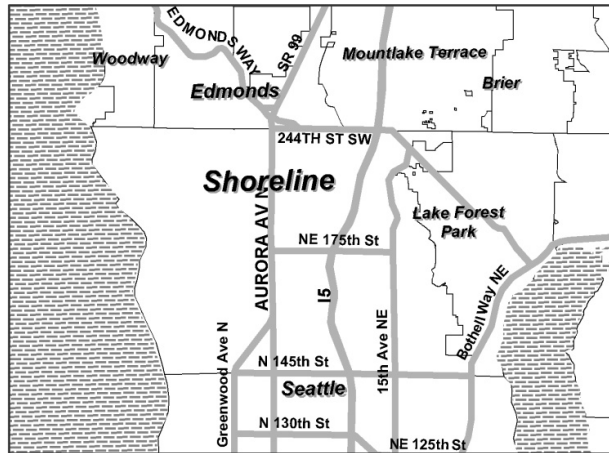
Project Description: Schematic design of N 148th Street non-motorized bridge crossing (based on Council's selection of a preferred alignment during the feasibility study phase) of Interstate 5 to the N 145th Street Light Rail Station. Schematic design phase will include development of alignment plan, profile, cross sections, and grading plan; agency coordination with WSDOT and Sound Transit, preliminary cost estimate, and environmental clearance.

Service Impact: Supports non-motorized connectivity to future light rail station and redevelopment consistent with the N 145th Street Station Subarea Plan.

Changes from 2018-2023 CIP: Council selected N 148th Street as the preferred alignment based on the feasibility study.

147TH/148TH NON-MOTORIZED BRIDGE												
ORGKEY: 2914354		J.L.# ST273700										
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION	54	499,945	1,833	50,000	449,945						449,945	499,999
TOTAL PROJECT EXPENDITURES	54	499,945	1,833	50,000	449,945						449,945	499,999
REVENUE SOURCES:												
GENERAL FUND CONTRIBUTION	54	349,945		50,000	299,945						299,945	349,999
ROADS CAPITAL FUND		150,000	1,833		150,000						150,000	150,000
TOTAL PROJECT REVENUES	54	499,945	1,833	50,000	449,945						449,945	499,999
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION				Q4	Q1	Q2	Q3	Q4				

1ST AVE NE SIDEWALKS (N145TH TO N 155TH)

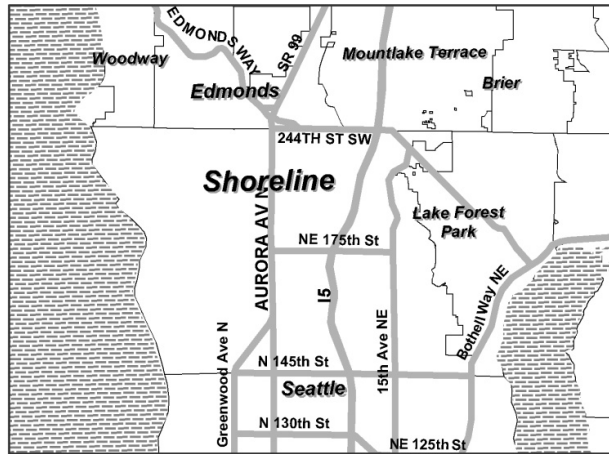


Project Description: This project will design and construct sidewalks on 1st Ave NE from N145th to N155th. This route was identified and prioritized as part of the Sound Transit Multimodal Access Improvements to provide pedestrian improvements to the South Shoreline/N 145th Street Station.

Service Impact: Supports pedestrian safety in the 145th station subarea and provides pedestrian connectivity to the Shoreline South/145th light rail station.

1ST AVE NE (N 145TH TO N 155TH)													
ORGKEY: 2913372		J.L.# ST283300											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION					400,000	400,000					800,000	800,000	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION						1,740,000					1,740,000	1,740,000	
TOTAL PROJECT EXPENDITURES					400,000	2,140,000					2,540,000	2,540,000	
REVENUE SOURCES:													
LIGHT RAIL ACCESS MITIGATION					400,000	1,600,000					2,000,000	2,000,000	
FUTURE FUNDING						540,000					540,000	540,000	
TOTAL PROJECT REVENUES					400,000	2,140,000					2,540,000	2,540,000	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y					17,400					17,400		
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION					Q2 Q3 Q4	Q1 Q2 Q3 Q4							
REAL ESTATE ACQUISITION					Q3 Q4								
CONSTRUCTION						Q2 Q3 Q4							

5TH AVE NE SIDEWALKS (N 175TH ST TO N 182ND ST)



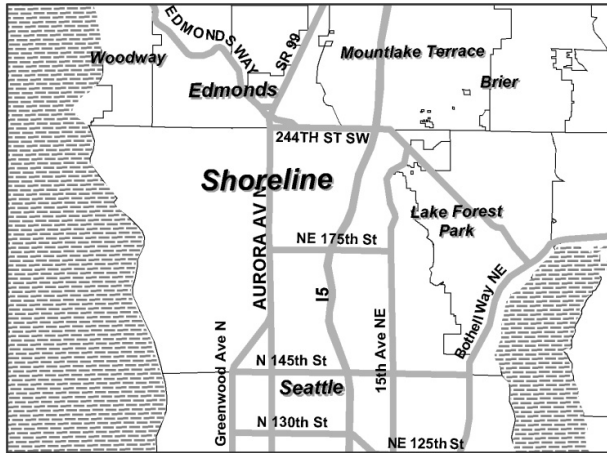
Project Description: This project will design and construct sidewalks on 5th Ave NE from N 175th Street to N 182nd Street where they will connect to roadway and pedestrian improvements being constructed by Sound Transit. This route was identified and prioritized as part of the Sound Transit Multimodal Access Improvements to provide pedestrian improvements to the South Shoreline/N 145th Street Station.

Service Impact: Supports pedestrian safety in the 185th station subarea and provides pedestrian connectivity to the Shoreline

North/185th St Light rail station.

5TH AVE NE (N 175TH TO N 182ND)													
ORGKEY: 2916377 J.L.# ST284800													
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION						400,000	400,000				800,000	800,000	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION							2,200,000				2,200,000	2,200,000	
TOTAL PROJECT EXPENDITURES						400,000	2,600,000				3,000,000	3,000,000	
REVENUE SOURCES:													
FEDERAL - STP													
LIGHT RAIL ACCESS MITIGATION						400,000	1,600,000				2,000,000	2,000,000	
FUTURE FUNDING							1,000,000				1,000,000	1,000,000	
ROADS CAPITAL FUND													
TOTAL PROJECT REVENUES						400,000	2,600,000				3,000,000	3,000,000	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		Y				22,000							
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION						Q2,Q3,Q4							
REAL ESTATE ACQUISITION						Q4		Q1					
CONSTRUCTION								Q2,Q3,Q4					

SCHOOL ZONE FLASHERS AND RECTANGULAR RAPID FLASHING BEACONS



Project Description: This project will design and install school zone flashers and rectangular rapid flashing beacons around Echo Lake Elementary and Shorewood High School and to increase drivers' awareness of high levels of pedestrian activities. This project is funded through a grant from the Washington Traffic Safety Commission

Service Impact: This project will reduce 85th percentile speeds on roads surrounding the two schools during peak school hours and increase awareness of high levels of pedestrian activities.

WTSC School Zone Flashers													
ORGKEY: 2914185		J.L.# Multiple											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION				10,000	19,535						19,535	29,535	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION					97,953						97,953	97,953	
TOTAL PROJECT EXPENDITURES				10,000	117,488						117,488	127,488	
REVENUE SOURCES:													
HIGHWAY SAFETY IMPROVEMENT PROGRAM (HSIP)					107,488						107,488	107,488	
ROADS CAPITAL FUND				10,000	10,000						10,000	20,000	
TOTAL PROJECT REVENUES				10,000	117,488						117,488	127,488	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)				Y		980					980		
PROJECT TIME LINE:					2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION				Q4	Q1	Q2							
CONSTRUCTION					Q2								

COMPLETE STREETS PED-BIKE GAP FILLER



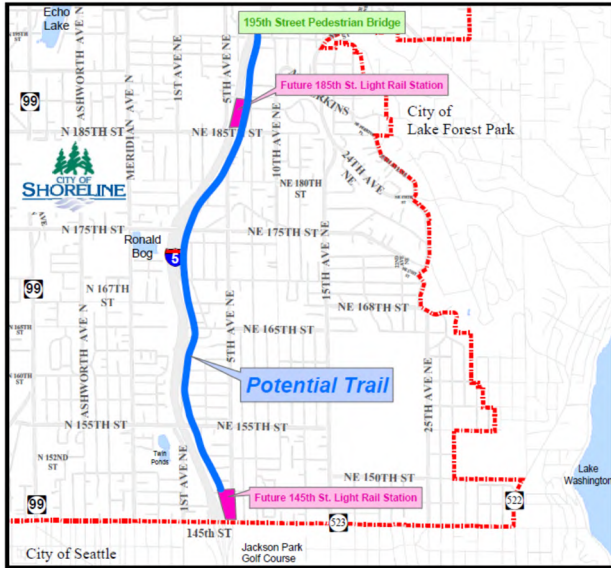
Project Description: Design and implement pedestrian/bike gap filler improvements along N 195th Street from the Echo Lake Elementary School to the Interurban Trail.

Service Impact: Supports non-motorized connectivity to the future N 145th and NE 185th Street light rail stations and improved connectivity of the Shoreline's overall Pedestrian and Bicycle System Plans.

Changes from 2018-2023 CIP: This project is partially funded by a TIB Complete Streets Grant Award. Design and construction are scheduled for completion in 2018.

COMPLETE STREETS- PED/BIKE GAPS													
ORGKEY: 2926355		J.L.# ST274727											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION		37,500	21,434	31,555	5,000						5,000	36,555	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION		212,500		248,445								248,445	
TOTAL PROJECT EXPENDITURES		250,000	21,434	280,000	5,000						5,000	285,000	
REVENUE SOURCES:													
TRANSPORTATION IMPROVEMENT BOARD		250,000		250,000								250,000	
ROADS CAPITAL FUND			21,434	30,000	5,000						5,000	35,000	
TOTAL PROJECT REVENUES		250,000	21,434	280,000	5,000						5,000	285,000	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y	2,125		2,484							4,609		

TRAIL ALONG THE RAIL



Project Description: This project will progress engineering and design for the construction of a 16-foot wide (12-foot path with two-foot shoulders) shared-use path running roughly parallel the Lynnwood Link Extension (LLE) light rail project in Shoreline, WA between NE 145th and NE 195th Streets. The proposed trail would be designed and constructed in phases as grant funding and Sound Transit Partnership opportunities arise. The project would connect into the existing NE 195th Street Pedestrian Bridge and separated pedestrian/bicycle trail that is part of the northern connection between Shoreline's Interurban Trail and the Burke-Gilman Trail in Lake Forest Park.

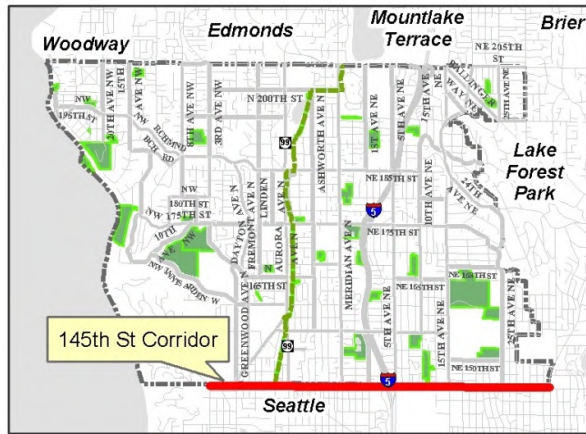
The construction of the LLE light rail project opens up a travel corridor that provides a unique and rare opportunity to build a parallel, separated shared-use trail. The new trail will enhance access to the City's future NE 145th and NE 185th Streets light rail stations and existing and future pedestrian and bike facilities, as well as enhance access to existing and future parks, open space, the Shoreline Library, and schools within the local vicinity of the LLE track alignment. In addition, the shared-use trail could serve as the City of Shoreline's segment of a potential regional pedestrian/bike network that would connect cities along the LLE alignment.

Service Impact: Improve access and safety for walkers, hikers and bicyclists to the multi-county and multi-jurisdictional trail system network.

Changes from the 2018-2023 CIP: Project funding delayed to 2019 in order to seek grant funding opportunities.

TRAIL ALONG THE RAIL												
ORGKEY: 2914350		J.L.# ST272300										
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION	80,997	339,002	6,975	35,000	304,003						304,003	420,000
2-REAL ESTATE ACQUISITION												
3-CONSTRUCTION												
TOTAL PROJECT EXPENDITURES	80,997	339,002	6,975	35,000	304,003						304,003	420,000
REVENUE SOURCES:												
GENERAL FUND CONTRIBUTION	61,969	213,030		35,000	178,030						178,030	274,999
ROADS CAPITAL FUND	19,028	125,972	6,975		125,973						125,973	145,001
TOTAL PROJECT REVENUES	80,997	339,002	6,975	35,000	304,003						304,003	420,000
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N) Y												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4							

145TH CORRIDOR DESIGN AND ENVIRONMENTAL REVIEW – AURORA TO I-5



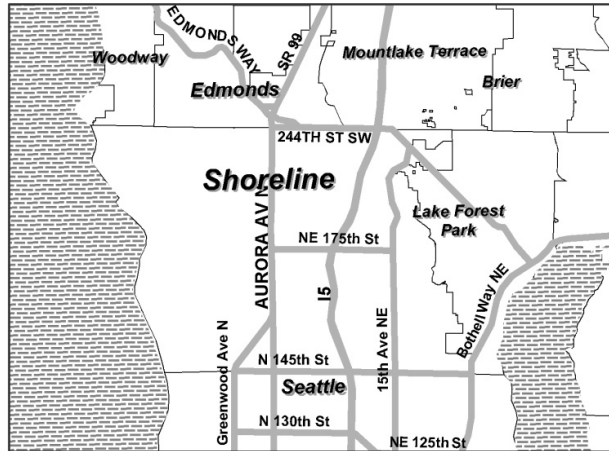
Project Description: This project will design and conduct environmental review for the reconstruction of N/NE 145th Street between Interstate 5 (I-5) and Aurora Ave N (SR 99) and will address current safety and congestion issues as well support growth associated with both the NE 145th Street Station Subarea Plan and a Sound Transit light rail station. The current design/configuration of the roadway is primarily four lanes with no access management devices (no c-curb/jersey barriers, limited curbs). Final design along the corridor will include the following elements: 1) improvements to vehicular capacity, safety and traffic flow, transit speed and reliability, and accessibility to I-5 and the future light rail station; 2) upgrade of the existing substandard, non-ADA compliant walkways and construct new sidewalks for a continuous system along the corridor; 3) installation of continuous illumination and landscaping; 4) bus stop improvements; 5) upgrade the existing storm water management system to improve water quality and provide flow control; and, 6) consideration of bicycle needs.

Service Impact: The project will improve safety and accessibility for all users by reducing modal conflicts, increasing transit use and enhancing active transportation options. The design and engineering for the re-construction of N/NE 145th Street from Aurora Ave N to I-5 will provide the facilities and technology that improve the speed and reliability of buses, improve sidewalks and lighting, increase vehicular capacity (where needed), intersection and interchange upgrades and bicycle facilities. Once the improvements are in place, pedestrians and bicyclists will have a safe connection from the Interurban Trail to the light rail station at N/NE 145th Street.

Changes from the 2018-2023 CIP: Budget increased by \$1 million for early ROW acquisition.

145TH CORRIDOR - 99TH TO I5													
ORGKEY: 2916322		J.L.# ST266643											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	268,001	5,222,081	211,417	931,999	1,200,000	500,000	1,000,000	995,953	250,000	300,000	4,245,953	5,445,953	
2-REAL ESTATE ACQUISITION							4,500,000	5,500,000	5,000,000	4,780,000	19,780,000	19,780,000	
3-CONSTRUCTION									3,750,000	5,000,000	8,750,000	8,750,000	
TOTAL PROJECT EXPENDITURES	268,001	5,222,081	211,417	931,999	1,200,000	500,000	5,500,000	6,495,953	9,000,000	10,080,000	32,775,953	33,975,953	
REVENUE SOURCES:													
FEDERAL - STP	228,425	4,006,575		806,179	1,038,000	432,500					1,470,500	2,505,104	
CONNECTING WASHINGTON							3,000,000	3,500,000	700,000	700,000	7,900,000	7,900,000	
FUTURE FUNDING							2,142,000	2,618,000	8,158,377	9,240,000	22,158,377	22,158,377	
ROADS CAPITAL FUND	39,576	1,215,506	211,417	125,820	162,000	67,500	358,000	377,953	141,623	140,000	1,247,076	1,412,472	
TOTAL PROJECT REVENUES	268,001	5,222,081	211,417	931,999	1,200,000	500,000	5,500,000	6,495,953	9,000,000	10,080,000	32,775,953	33,975,953	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		Y										37,500	50,000
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			

160TH AND GREENWOOD/INNIS ARDEN INTERSECTION



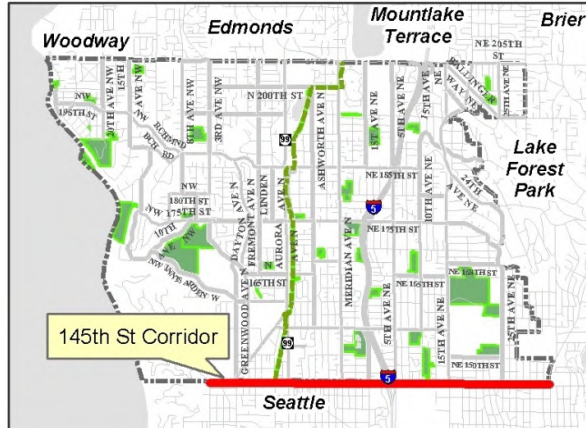
Project Description: This project will develop a conceptual design to improve operations and safety of this five-way intersection at N 160th Street, Greenwood Ave N and Innis Arden Way. The conceptual design will be coordinated with Shoreline Community College, Metro Transit and the Shoreline School District.

Service Impact: This project will improve the operations and safety of pedestrians, bicyclists and drivers.

Changes from the 2018-2023 CIP: Project delayed to be completed in 2019.

160TH AND GREENWOOD/INNIS ARDEN INTERSECTION													
ORGKEY: 2916352		J.L.# ST272500											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION		105,000		25,000	80,000						80,000	105,000	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES		105,000		25,000	80,000						80,000	105,000	
REVENUE SOURCES:													
GENERAL FUND CONTRIBUTION		105,000		25,000	80,000						80,000	105,000	
TOTAL PROJECT REVENUES		105,000		25,000	80,000						80,000	105,000	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q3 Q4									

145TH AND I-5 INTERCHANGE DESIGN AND ENVIRONMENTAL REVIEW



Project Description: This project will implement the design, engineering and environmental phase of the proposed I-5 and NE 145th Street interchange improvements. The NE 145th Street (SR 523) and I-5 interchange is a critical facility on the corridor. A design concept for the interchange has been developed through the 145th Street Corridor RDP. The design concept for the interchange includes reconstructing the existing sidewalks on the SR 523 (NE 145th Street) bridge deck in order to create an additional travel lane. A new northbound ramp on I-5 is also proposed. The ramp would allow vehicles traveling eastbound on SR 523/NE 145th Street (SR 523) to turn right (south) on to 5th Avenue and access northbound I-5.

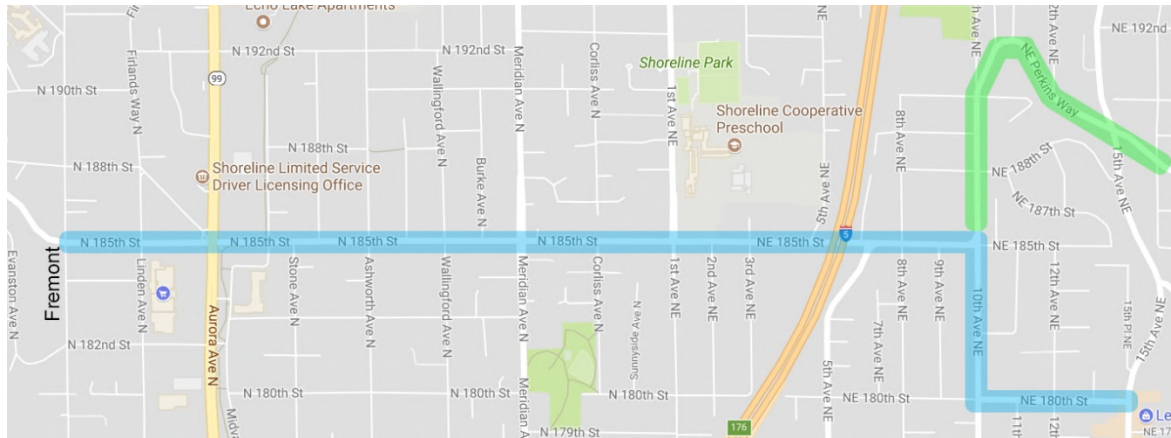
Service Impact: The design and engineering for the re-construction of N/NE 145th Street and I-5 interchange will provide the facilities and technology that improve the speed and reliability of buses, improve sidewalks and lighting, increase vehicular

capacity which will result in improved safety, access and mobility for all users.

Changes from 2018-2023 CIP: New project

145TH AND I5 INTERCHANGE													
ORGKEY: 2916351		J.L.# ST272443											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	179,916	4,320,084	211,338	1,320,084	1,800,000	1,200,000	500,000	499,999	400,000		4,399,999	5,899,999	
2-REAL ESTATE ACQUISITION					1,000,000	1,000,000					2,000,000	2,000,000	
3-CONSTRUCTION							7,500,000	9,500,000	1,800,000		18,800,000	18,800,000	
TOTAL PROJECT EXPENDITURES	179,916	4,320,084	211,338	1,320,084	2,800,000	2,200,000	8,000,000	9,999,999	2,200,000		25,199,999	26,699,999	
REVENUE SOURCES:													
FEDERAL - STP	153,017	3,739,484		1,141,873	1,557,000	1,038,000	2,000,000	2,499,999	260,000		7,354,999	8,649,889	
CONNECTING WASHINGTON					1,000,000	1,000,000	6,000,000	7,500,000	1,600,000		17,100,000	17,100,000	
ROADS CAPITAL FUND	26,900	580,600	211,338	178,211	243,000	162,000			340,000		745,000	950,111	
TOTAL PROJECT REVENUES	179,916	4,320,084	211,338	1,320,084	2,800,000	2,200,000	8,000,000	9,999,999	2,200,000		25,199,999	26,699,999	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y						75,000	95,000	18,000				
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1	Q2	Q3	Q4						

185TH STREET MULTIMODAL CORRIDOR STRATEGY



Project Description: This project will study the N/NE 185th Street corridor between Fremont Avenue N to Aurora Ave N and 10th Ave NE connecting on 10th Ave NE south to NE 180th Street to support growth associated with both the 185th Street Station Subarea Plan and the future NE 185th Street Light Rail Station. Other roads within the local vicinity of the NE 185th Street Light Rail Station, especially the intersection of 10th Ave NE and NE Perkins Way will be studied for improved multimodal connections to the

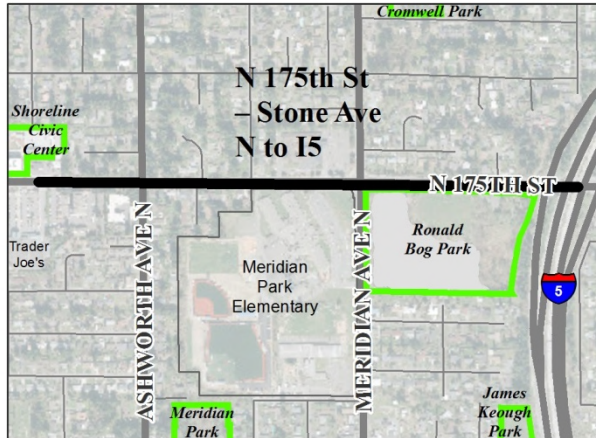
NE 185th Street Light Rail Station. The process will include traffic analysis, public involvement, and identification and evaluation of alternatives that support multimodal transportation facilities, right-of-way needs, cost estimates and a strategy plan for funding and implementing improvements. This project is within in the 185th Street Station Subarea Plan which is identified as one of Shoreline's City Centers.

Service Impact: This project will identify and evaluate the future transportation needs for the NE 185th Street corridor to provide a safe, efficient, and effective infrastructure in support of growing and changing needs as a result of the 185th Street Station Subarea plan and NE 185th Street Light Rail Station.

Changes from 2018-2023 CIP: The project's former name of 185th Street Corridor Study has been changed to 185th Street Multimodal Corridor Strategy.

185TH CORRIDOR STUDY													
ORGKEY: 2916337		J.L.# ST269400											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	17,495	515,691	465	125,000	375,691	15,000					390,691	533,186	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES	17,495	515,691	465	125,000	375,691	15,000					390,691	533,186	
REVENUE SOURCES:													
GENERAL FUND CONTRIBUTION	17,495	515,691		125,000	375,691	15,000					390,691	533,186	
ROADS CAPITAL FUND			465										
TOTAL PROJECT REVENUES	17,495	515,691	465	125,000	375,691	15,000					390,691	533,186	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N) Y													
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									

N 175TH STREET (STONE WAY TO I-5)



Project Description: This project will provide mobility and safety improvements to users of the N 175th Street corridor. Planned improvements include reconstruction of the existing street to provide two traffic lanes in each direction, a center lane with two-way left turn areas, medians and turn pockets, bicycle lanes (integrated into the sidewalk), curb, gutter, and sidewalk with planter strip where feasible, illumination, landscaping and retaining walls. Intersections with high accident rates will be improved as part of this as well project. Grant funding of approximately \$3.5 million was awarded in 2016. Preliminary design will begin in late 2018.

Service Impact:

This project will improve the safety and mobility of pedestrians, people with disabilities, transit users and drivers and provide better access to the school, park and ride lot, park and residents located along the corridor.

Changes from the 2018-2023 CIP: Project start delayed until 2018.

N 175TH ST - STONE AVE N TO I5													
ORGKEY: 2916339		J.L.# ST269600											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION		1,640,000	720	50,000	1,200,000	2,400,000	450,000				4,050,000	4,100,000	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES		1,640,000	720	50,000	1,200,000	2,400,000	450,000				4,050,000	4,100,000	
REVENUE SOURCES:													
FEDERAL - STP		1,418,600		43,250	1,038,000	2,076,000	389,250				3,503,250	3,546,500	
TRANSPORTATION IMPACT FEES		221,400		6,750	162,000	324,000	60,750				546,750	553,500	
TOTAL PROJECT REVENUES		1,640,000	720	50,000	1,200,000	2,400,000	450,000				4,050,000	4,100,000	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4								

MERIDIAN AVE N & N 155TH ST SIGNAL IMPROVEMENTS



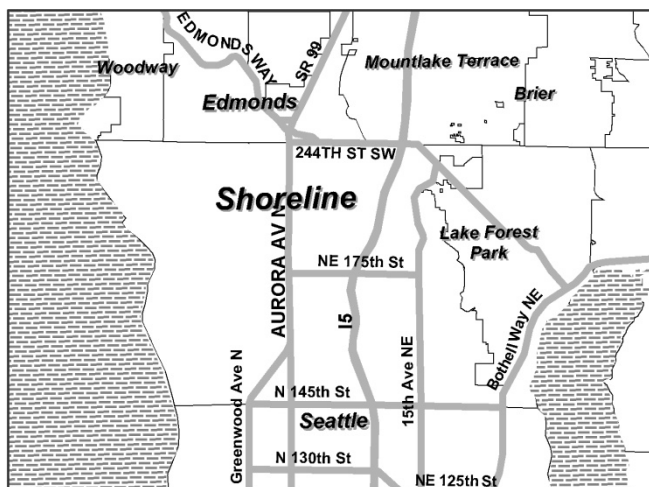
Project Description: This project will revise northbound/southbound signal phasing from permissive to flashing yellow arrow operation to address collisions at the intersection of Meridian Ave N and N 155th Street in Shoreline. It will decrease corner radii to lower vehicle turning speeds and reduce pedestrian crossing distance for increased pedestrian safety. This project will also repair and provide vehicle and bicycle detection where needed as well as rebuild intersection sidewalks, curb ramps and pedestrian signal systems for ADA compliance.

Service Impact: This project will enhance pedestrian safety and accessibility near schools, parks, bus lines and residences and will improve driver safety at the intersection.

Changes from the 2018-2023 CIP: Construction rescheduled to 2019.

MERIDIAN AVE N & N 155TH ST SIGNAL IMPROV													
ORGKEY: 2916338 J.L.# ST269500		PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION		105,050	96,820	34,891	56,820	59,726						59,726	221,596
2-REAL ESTATE ACQUISITION					1,050								1,050
3-CONSTRUCTION			401,450			421,359						421,359	421,359
TOTAL PROJECT EXPENDITURES		105,050	498,270	34,891	57,870	481,085						481,085	644,005
REVENUE SOURCES:													
HIGHWAY SAFETY IMPROVEMENT PROGRAM (HSIP)		48,405	303,980			303,980						303,980	352,385
ROADS CAPITAL FUND		56,645	194,290	34,891	57,870	177,105						177,105	291,620
TOTAL PROJECT REVENUES		105,050	498,270	34,891	57,870	481,085						481,085	644,005
1% FOR PUBLIC ART ELIGIBLE (Y/N)		ELIGIBLE (Y/N) N											
PROJECT TIME LINE:					2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION					Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4							
CONSTRUCTION					Q4	Q1 Q2 Q3 Q4							

TRAFFIC SAFETY IMPROVEMENTS



Project Description: The primary purpose of this program is to investigate vehicle, pedestrian, and bicyclist safety concerns, evaluate possible alternatives, and implement spot improvement projects to improve safety and enhance the livability of neighborhoods. The program works closely with neighborhoods as part of the Neighborhood Traffic Safety Program (NTSP). In 2018, multiple Phase 1 NTSP projects, Highland Terrace school zone sign improvements, and elements of the Richmond Beach Road Rechannelization project were completed. Projects that will be completed in 2019-20 include but are not limited to new crosswalk and pavement marking installations at multiple locations, pedestrian warning sign installations, and low cost intersection or roadway segment improvements identified by the Annual Traffic Report.

Service Impact: Provide the ability to mobilize and address unplanned small projects, make enhancements along principal, minor and collector arterials, and local streets, and manage traffic issues on local streets through coordination

and education, as well as minor capital projects that can include speed humps, traffic circles, signing, and channelization.

Changes from 2018-2023 CIP: Includes the addition of funding for projects in 2024.

TRAFFIC SAFETY IMPROVEMENTS													
ORGKEY: 2914179		J.L.# ST108500											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	929,550	151,366	32,110	64,925	75,507	84,342	88,559	92,987	97,636	100,565	539,596	1,534,071	
2-REAL ESTATE ACQUISITION	3,163											3,163	
3-CONSTRUCTION	860,454	129,200	74,487	215,641	88,307	82,663	86,796	91,136	95,693	98,564	543,159	1,619,254	
TOTAL PROJECT EXPENDITURES	1,793,167	280,566	106,598	280,566	163,814	167,005	175,355	184,123	193,329	199,129	1,082,755	3,156,488	
REVENUE SOURCES:													
RESIDENTIAL PARKING ZONE PERMIT	928		18									928	
RESTITUTION - INSURANCE	11,273											11,273	
ROADS CAPITAL FUND	1,780,966	280,566	106,580	280,566	163,814	167,005	175,355	184,123	193,329	199,129	1,082,755	3,144,287	
TOTAL PROJECT REVENUES	1,793,167	280,566	106,598	280,566	163,814	167,005	175,355	184,123	193,329	199,129	1,082,755	3,156,488	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)													
N													
IMPACT ON OPERATING BUDGET		2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E			
LANDSCAPING				283	283	283	283	283	283	283			
OTHER				227	227	227	227	227	227	227			
TOTAL IMPACT ON OPERATING BUDGET				510	510	510	510	510	510	510			
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			
CONSTRUCTION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			

WESTMINSTER WAY N AND N 155TH STREET INTERSECTION IMPROVEMENTS



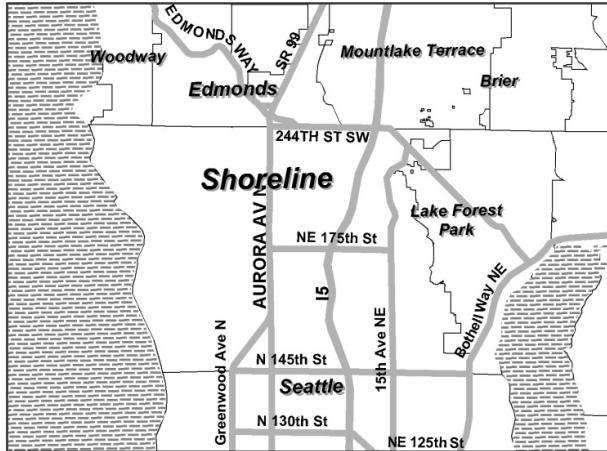
Project Description: This project will design and construct improvements for the intersection of Westminister Way N and N 155th Street. Improvements are needed in order to provide a safer, realigned intersection for all users and to support redevelopment of the Aurora Square Community Renewal Area (CRA) and adjacent properties as large increases in pedestrian activity are anticipated. The redesign must also support vehicle mobility as this is a designated freight route and well used arterial route. This project will coordinate with the adjacent multifamily development as they complete the design and construction of improvements along Westminister Way N and N 157th St.

Service Impact: This project will improve the safety and mobility of pedestrians, bicyclists and drivers. This also supports economic development potential and enhances the livability and walkability of adjacent neighborhoods and properties, including the Aurora Square CRA.

Changes from 2018-2023 CIP: Construction funding added for 2020.

WESTMINSTER AND 155TH IMPROVEMENTS												
ORGKEY: 2916342 J.L.# ST269900												
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION	26,520	482,017	266,047	482,017	60,277	500,000					560,277	1,068,814
2-REAL ESTATE ACQUISITION			3,000	20,000	139,723						139,723	159,723
3-CONSTRUCTION	45					4,540,000					4,540,000	4,540,045
TOTAL PROJECT EXPENDITURES	26,565	482,017	269,047	502,017	200,000	5,040,000					5,240,000	5,768,582
REVENUE SOURCES:												
GENERAL FUND CONTRIBUTION	26,565	273,436		273,436								300,001
PRIVATE DONATIONS						2,120,000					2,120,000	2,120,000
FUTURE FUNDING					200,000	2,920,000					3,120,000	3,120,000
ROADS CAPITAL FUND		208,581	269,047	228,581							228,581	228,581
TOTAL PROJECT REVENUES	26,565	482,017	269,047	502,017	200,000	5,040,000					5,240,000	5,768,582
1% FOR PUBLIC ART ELIGIBLE (Y/N) Y												
ELIGIBLE (Y/N) Y												
45,400												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4						
CONSTRUCTION						Q2 Q3						

ROADS CAPITAL ENGINEERING



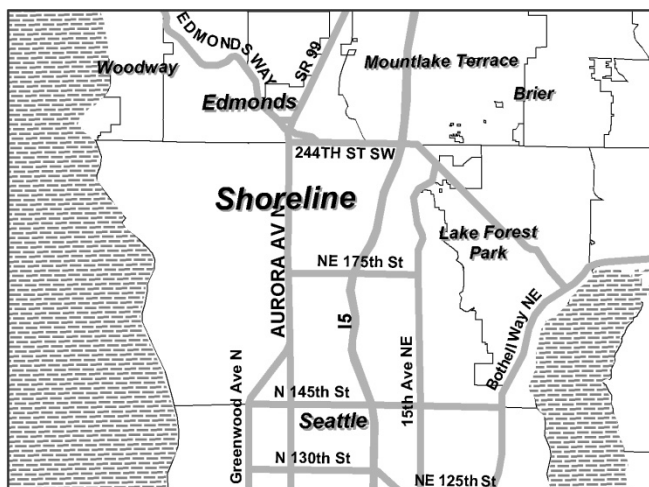
Project Description: This program will support transportation capital projects and respond to engineering related concerns and problems identified throughout the City.

Service Impact: This project will allow internal and external customers to receive faster service with transportation related operations and engineering services.

Changes from 2018-2023 CIP: The new cost estimates include the addition of funding for 2024.

ROADS CAPITAL ENGINEERING													
ORGKEY: 2913063		J.L.# N/A											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	2,456,632	454,053	166,865	400,000	409,035	461,992	341,775	358,864	376,807	395,647	2,344,120	5,200,752	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES	2,456,632	454,053	166,865	400,000	409,035	461,992	341,775	358,864	376,807	395,647	2,344,120	5,200,752	
REVENUE SOURCES:													
ROADS CAPITAL FUND	2,456,632	454,053	166,865	400,000	409,035	461,992	341,775	358,864	376,807	395,647	2,344,120	5,200,752	
TOTAL PROJECT REVENUES	2,456,632	454,053	166,865	400,000	409,035	461,992	341,775	358,864	376,807	395,647	2,344,120	5,200,752	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N) N													
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			

TRANSPORTATION MASTER PLAN UPDATE



Project Description: This project will review and update of the 2011 Transportation Master Plan. The update will include: updating the transportation model/forecasting system to ensure adequate capacity at intersections; review and update of growth projects utilized for determining Transportation Impact Fees; review and update pedestrian and bicycle system plans including prioritizations; a transit plan for working with Metro, Community Transit and Sound Transit to define and implement a transit system that serves Shoreline residents locally and regionally; review and update the master street and right-of-way plan; review and update all policies in the currently adopted TMP.

Service Impact: This project will improve development review, project design, and maintenance programs.

Changes from 2018-2023 CIP: Project start and finish revised. Sidewalk Prioritization has been completed and Master Street Plan updates are underway.

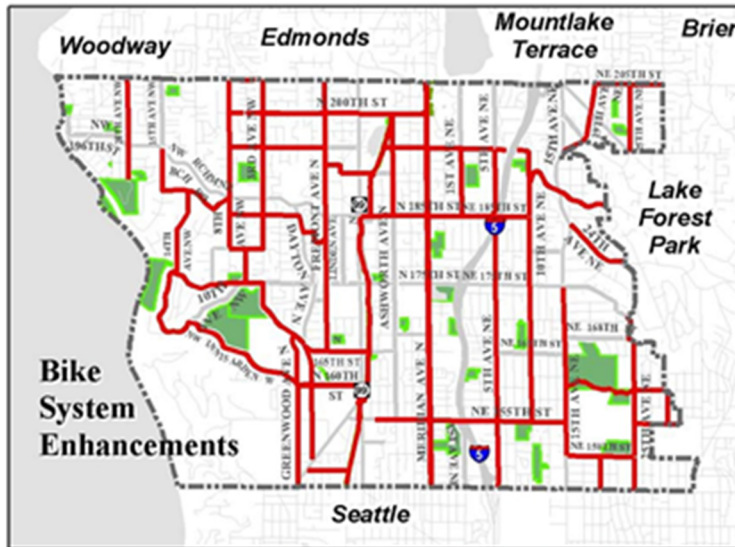
The balance of TMP updates are scheduled to begin in Fall 2019.

TRANSPORTATION MASTER PLAN UPDATE													
ORGKEY: 2915164		J.L.# ST106100											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	125,626	105,000	57,184	75,000	130,774	343,600					474,374	675,000	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES	125,626	105,000	57,184	75,000	130,774	343,600					474,374	675,000	
REVENUE SOURCES:													
ROADS CAPITAL FUND	125,626	105,000	57,184	75,000	130,774	343,600					474,374	675,000	
TOTAL PROJECT REVENUES	125,626	105,000	57,184	75,000	130,774	343,600					474,374	675,000	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4								



Projects to be completed in 2018

BIKE SYSTEM IMPLEMENTATION



Project Description: This project will implement the majority of the City of Shoreline's adopted Bicycle System Plan and Wayfinding Program. The City's Bicycle System Plan includes a combination of bicycle lanes, sharrows and route signage. The City's wayfinding program identifies the type and location of bicycle and pedestrian oriented wayfinding signs throughout the City to help guide non-motorized travelers to destinations throughout Shoreline and in neighboring jurisdictions. Implementation will include design of facilities, minor roadway repair (such as pothole repairs where needed), procurement of materials, construction and project management. Construction was completed in Fall 2017.

Service Impact: Improve access and safety for cyclists to educational, recreational and commercial destinations throughout the City.

Changes from the 2018-2023 CIP: No changes.

BIKE SYSTEM IMPLEMENTATION													
ORGKEY: 2914323		J.L.# ST266743											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	76,896	4,788	3,353	6,000									82,896
2-REAL ESTATE ACQUISITION	124												124
3-CONSTRUCTION	560,271		1,635	11,334									571,605
TOTAL PROJECT EXPENDITURES	637,290	4,788	4,989	17,334									654,624
REVENUE SOURCES:													
FEDERAL - STP	540,618	15,339		6,025									546,643
ROADS CAPITAL FUND	96,673	(10,551)	4,989	11,309									107,982
TOTAL PROJECT REVENUES	637,290	4,788	4,989	17,334									654,624
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y			5,309								5,309	
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3									
CONSTRUCTION													

CURB RAMP, GUTTER AND SIDEWALK MAINTENANCE

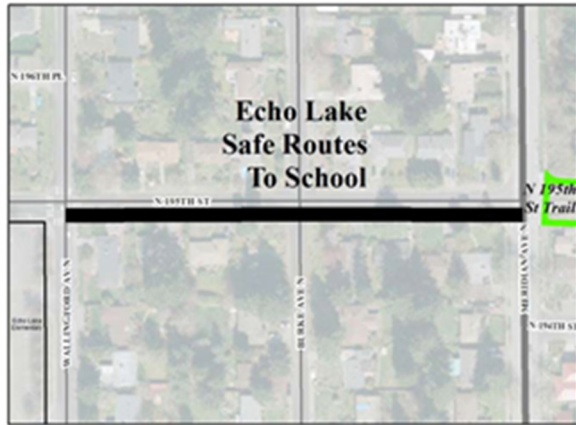


Project Description: This program has been renamed to the newly funded Sidewalk Rehabilitation Program.

Changes from the 2018-2023 CIP: Annual funding will increase starting in 2019. The changes will be reflected in 2019 onwards.

CURB RAMP, GUTTER AND SIDEWALK MAINTENANCE PROGRAM													
ORGKEY: 2914096		J.L.# ST100600, ST100612											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	565,530	66,896	7,200	66,896								632,426	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION	1,884,748	140,124		140,124								2,024,872	
TOTAL PROJECT EXPENDITURES	2,450,277	207,020	7,200	207,020								2,657,297	
REVENUE SOURCES:													
COMMUNITY DEVELOPMENT BLOCK GRANT	960,026											960,026	
COMMUNITY DEVELOPMENT BLOCK GRANT - RECOV	100,168											100,168	
CONGESTION MITIGATION & AIR QUALITY (CMAQ)	80,440											80,440	
IN-LIEU PAYMENT	11,063											11,063	
METRO KING COUNTY	6,060											6,060	
GENERAL FUND CONTRIBUTION	457,551	152,517	76,259	152,517								610,068	
ROADS CAPITAL FUND	834,969	54,503	(69,058)	54,503								889,472	
TOTAL PROJECT REVENUES	2,450,277	207,020	7,200	207,020								2,657,297	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y	1,401		1,401								1,401	
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			
CONSTRUCTION				Q2 Q3	Q2 Q3	Q2 Q3	Q2 Q3	Q2 Q3	Q2 Q3	Q2 Q3			

ECHO LAKE SAFE ROUTES TO SCHOOL



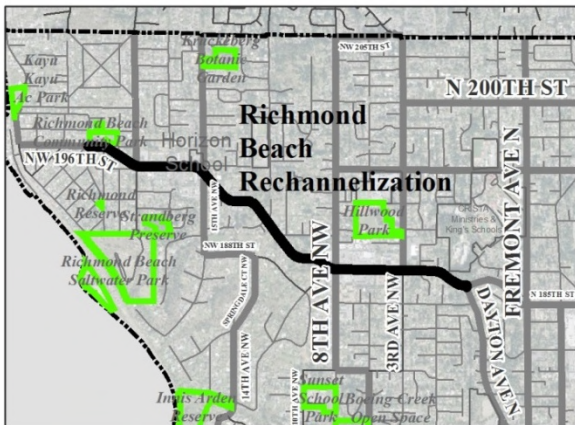
Project Description: This project will construct sidewalks, curb, gutter, ADA compliant curb ramps, and crosswalks on N 195 St between Meridian Ave N and Wallingford Ave N, directly adjacent to Echo Lake Elementary School. The new sidewalk will connect to sidewalk already in place in front of the school eastward to the N 195 St Separated Trail, which connects student walkers and bicyclists to the surrounding neighborhoods.

Service Impact: This project will enhance pedestrian safety near schools, residences and the Interurban-Burke Gilman North Connector.

Changes from 2018-2023 CIP: Construction of this project was completed in 2017 and the project is in the closeout process in 2018.

ECHO LAKE SAFE ROUTES TO SCHOOL														
ORGKEY: 2914326		J.L.# ST267049												
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT		
PROJECT EXPENDITURES:														
1-PROJECT ADMINISTRATION	204,484	2,500	6,661	2,500								206,984		
2-REAL ESTATE ACQUISITION														
3-CONSTRUCTION	373,239	19,446	7,650	19,446								392,685		
TOTAL PROJECT EXPENDITURES	577,722	21,946	14,311	21,946								599,668		
REVENUE SOURCES:														
SAFE ROUTES TO SCHOOL	484,418	35,582	27,282	35,582								520,000		
ROADS CAPITAL FUND	93,304	(13,636)	(12,971)	(13,636)								79,668		
TOTAL PROJECT REVENUES	577,722	21,946	14,311	21,946								599,668		
ELIGIBLE (Y/N)														
1% FOR PUBLIC ART ELIGIBLE (Y/N)		Y												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E				
PROJECT ADMINISTRATION				Q1	Q2	Q3	Q4							
CONSTRUCTION														

RICHMOND BEACH RD RECHANNELIZATION



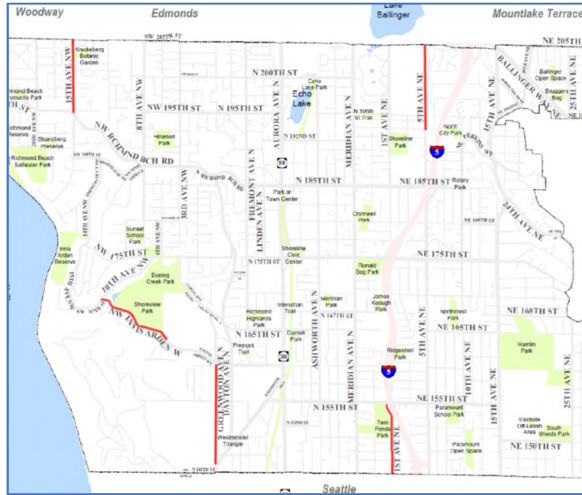
Project Description: This project re-channelized Richmond Beach Rd / NW 195th Street / NW 196th Street from 24th Ave NW to just west of Dayton Ave N, from four lanes to one lane in each direction, plus a center turn lane. The primary goal of this project is to improve driver, pedestrian, and bicyclist safety and mobility. Re-channelization also provides the ability to implement on-street bicycle lanes as well as pedestrian refuge space for pedestrians crossing the street between controlled intersections. Construction was completed in June 2018.

Service Impact: This project will improve the safety and mobility of pedestrians, drivers, and bicyclists along the corridor. This project also enhances the livability of adjacent neighborhoods.

Changes from 2018-2023 CIP: No Changes

RICHMOND BEACH RE-CHANNELIZATION													
ORGKEY: 2916341		J.L.# ST269800											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	29,270	55,081	14,961	14,961								44,231	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION		274,919	239,153	317,705								317,705	
TOTAL PROJECT EXPENDITURES	29,270	330,000	254,115	332,666								361,936	
REVENUE SOURCES:													
ROADS CAPITAL FUND	29,270	330,000	254,115	332,666								361,936	
TOTAL PROJECT REVENUES	29,270	330,000	254,115	332,666								361,936	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	Y	2,749		3,134									
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1, Q2, Q3									
CONSTRUCTION				Q2, Q3									

RADAR SPEED SIGN INSTALLATIONS



Project Description: This project will install radar speed signs on five corridors throughout Shoreline in order to reduce speeding and speed-related collisions. Project corridors were identified through coordination with neighborhoods and validated through collision and speed data review. Locations include: Greenwood Ave N between Westminister Way N and N 160th Street (NB/SB), 5th Ave NE between NE 192nd Street and NE 205th Street (NB/SB), 1st Ave NE between N 145th Street and N 155th Street (NB/SB), 15th Ave NW between NW Richmond Beach Rd and NW 205th Street (NB/SB), and NW Innis Arden Way between Greenwood Ave N and 10th Ave NW (SB).

Service Impact: This project will improve pedestrian, bicyclist and driver safety along multiple corridors in Shoreline.

Changes from 2018-2023 CIP: NA. **Project was completed in Q2.**

RADAR SPEED SIGNS													
ORGKEY: 2916340		J.L.# ST269700											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	19,426	500	23,923	500								19,926	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION		127,216	85,444	137,216								137,216	
TOTAL PROJECT EXPENDITURES	19,426	127,716	109,367	137,716								157,142	
REVENUE SOURCES:													
HIGHWAY SAFETY IMPROVEMENT PROGRAM (HSIP)	9,429	119,513		110,574								120,003	
ROADS CAPITAL FUND	9,997	8,203	109,367	27,142								37,139	
TOTAL PROJECT REVENUES	19,426	127,716	109,367	137,716								157,142	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N												
PROJECT TIME LINE:					2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION				Q1 Q2 Q3									
CONSTRUCTION				Q2 Q3									

INTERURBAN TRAIL / BURKE-GILMAN CONNECTORS



Project Description: This project provides two routes (north and south) to connect Shoreline's section of the regional Interurban Trail to Lake Forest Park and the Burke-Gilman Trail, utilizing a state grant. Specific work includes: bike lanes and sharrows along the two routes; wayfinding signage indicating connection between the Interurban and Burke Gilman trails; sidewalk improvements along NE 150th St; and, construction of a multi-purpose trail on unimproved city right-of-way at N 152nd St and Ashworth Ave N, to provide a neighborhood connection. Construction was completed in September 2017.

Service Impact: Improve access and safety for walkers, hikers and cyclists to multi-county and multi-jurisdictional trail system network.

Changes from the 2018-2023 CIP: No changes.

INTERURBAN TRAIL/BURKE-GILMAN CONNECTORS												
ORGKEY: 2914313		J.L.# ST263102										
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION	174,880		1,151	1,151								176,031
2-REAL ESTATE ACQUISITION												
3-CONSTRUCTION	307,770	36,898	18,829	18,829								326,599
TOTAL PROJECT EXPENDITURES	482,650	36,898	19,980	19,980								502,630
REVENUE SOURCES:												
WSDOT - PEDESTRIAN & BICYCLE SAFETY PROGRAM	474,659	36,898		19,980								494,639
ROADS CAPITAL FUND	7,991		19,980									7,991
TOTAL PROJECT REVENUES	482,650	36,898	19,980	19,980								502,630
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N)												
Y												
IMPACT ON OPERATING BUDGET		2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E		
OTHER				2,000	2,000	2,000	2,000	2,000	2,000	2,000		
TOTAL IMPACT ON OPERATING BUDGET				2,000	2,000	2,000	2,000	2,000	2,000	2,000		
PROJECT TIME LINE:												
				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION				Q1	Q2	Q3						
CONSTRUCTION				Q2								



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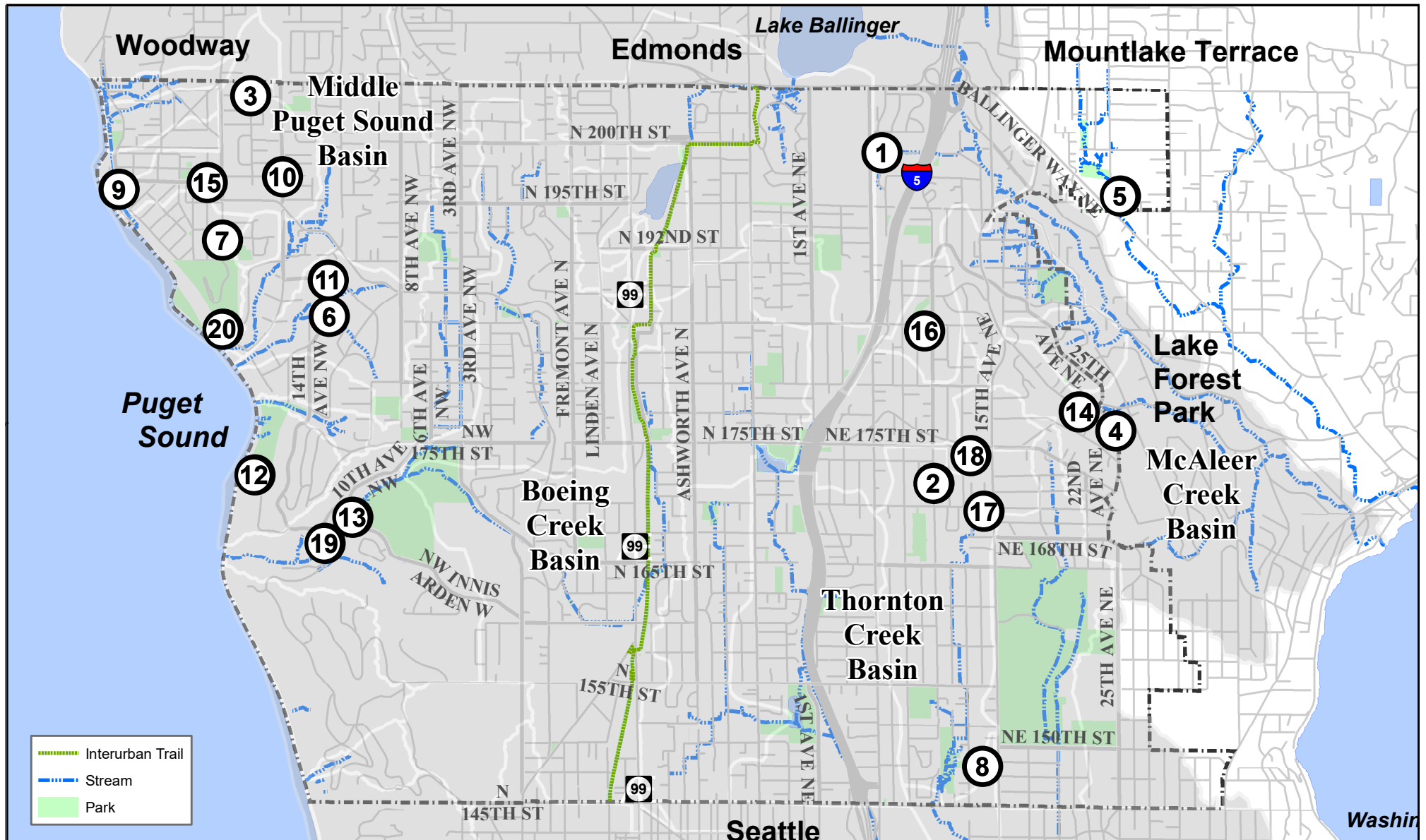
SURFACE WATER UTILITY



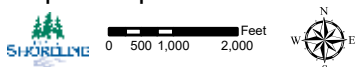
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SURFACE WATER UTILITY FUND SUMMARY



City of Shoreline 2019-2024 Capital Improvement Plan



Date: 10/8/2018

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1. 6th Ave NE and NE 200th St Flood reduction Project
2. 10th Ave NE Drainage Improvements
3. 18th Ave NW and NW 204th St Drainage System Connection
4. 25th Ave NE Ditch Improvements (NE 177th St and 178th St)
5. 25th Ave NE Flood Reductions
6. Heron Creek Culvert Crossing at Springdale Ct NW

7. Lack of System and Ponding on 20th Ave NW
8. 148th St Infiltration Facilities
9. NW 195th Pl And Richmond Beach Ave NW Flooding
10. NW 197th Pl and 15th Ave NW
11. Springdale Ct NW & Ridgefield Rd Drainage Improvements
12. Stabilize NW 16th Pl Storm Drainage In Reserve M
13. Hidden Lake Dam Removal

14. NE 177th St Drainage Improvements
15. NW 196th Pl And 21st Ave NW Infrastructure Improvements
16. Pump Station 26 Improvements
17. Pump Station 30 Improvements
18. 12th Ave NE Infiltration Pond Retrofits
19. Boeing Creek Restoration Project
20. Storm Creek Erosion Management Study

CITYWIDE IMPROVEMENTS

- Pump Station Miscellaneous Improvements
- Stormwater Pipe Replacement Program
- Surfacewater Small Projects

City of Shoreline 2019 - 2024 Capital Improvement Plan
Program Summary
Surface Water Utility Fund

	PRIOR-YRS	2018CB	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
	PROPOSED UTILITY RATE INCREASE			15.0%	10.0%	10.0%	5.0%	5.0%	5.0%		
	SWM RATE RESIDENTIAL SF HOME ANNUAL FEE			\$214.39	\$246.55	\$271.21	\$298.33	\$313.25	\$328.91	\$345.36	
PROJECT EXPENDITURES											
CAPACITY											
6TH AVE NE AND NE 200TH ST FLOOD REDUCTION PROJECT	-	-	-	-	-	24,761	-	-	-	24,761	24,761
10TH AVE NE DRAINAGE IMPROVEMENTS	3,198	-	6,000	281,377	258,518	-	-	1,570,179	-	2,110,074	2,119,272
18TH AVENUE NW AND NW 204TH DRAINAGE SYSTEM CONNECTION	-	-	-	-	-	16,883	-	-	-	16,883	16,883
25TH AVE NE DITCH IMPROV BETWEEN NE 177TH AND 178TH STREET	-	-	-	-	-	158,697	-	-	-	158,697	158,697
25TH AVE. NE FLOOD REDUCTION IMPROVEMENTS	460,626	147,381	147,381	502,367	54,636	56,275	348,328	2,089,592	-	3,051,198	3,659,205
HERON CREEK CULVERT CROSSING AT SPRINGDALE CT NW	-	-	-	-	-	-	130,998	134,928	773,591	1,039,517	1,039,517
LACK OF SYSTEM AND PONDING ON 20TH AVENUE NW	-	-	-	-	-	91,166	-	-	-	91,166	91,166
NE 148TH INFILTRATION FACILITIES	90,486	-	10,000	34,914	411,070	11,593	11,593	-	-	469,170	569,656
NW 195TH PLACE AND RICHMOND BEACH DRIVE FLOODING	-	-	-	-	-	-	432,989	445,978	-	878,967	878,967
NW 197TH PL AND 15TH AVE NW FLOODING	-	-	-	-	-	7,879	-	-	-	7,879	7,879
SPRINGDALE CT. NW & RIDGEFIELD RD DRAINAGE IMPROV	-	-	-	-	-	-	315,902	325,379	930,399	1,571,680	1,571,680
STABILIZE NW 16TH PLACE STORM DRAINAGE IN RESERVE M	-	-	-	-	-	-	-	33,433	-	33,433	33,433
REPAIR AND REPLACEMENT											
HIDDEN LAKE DAM REMOVAL	241,759	267,800	398,030	315,040	1,396,989	22,510	23,185	23,881	1,817,000	3,598,605	4,238,394
NE 177TH STREET DRAINAGE IMPROVEMENTS	-	-	-	-	-	10,130	-	-	175,872	186,002	186,002
NW 196TH PL & 21ST AVE. NW INFRASTRUCTURE IMPROVEMENTS	-	-	-	-	-	93,417	-	-	-	93,417	93,417
PUMP STATION 26 IMPROVEMENTS	-	117,420	50,000	176,693	109,273	-	-	-	-	285,965	335,965
PUMP STATION 30 UPGRADES	-	92,700	50,000	42,700	-	-	-	-	-	42,700	92,700
PUMP STATION MISCELLANEOUS IMPROVEMENTS	-	199,820	30,000	169,820	587,887	-	-	-	-	757,707	787,707
STORMWATER PIPE REPLACEMENT PROGRAM	1,220,901	76,416	76,416	477,409	327,821	1,272,272	463,750	1,743,157	463,750	4,748,159	6,045,476
SURFACE WATER SMALL PROJECTS	2,615,122	309,000	613,808	318,270	327,818	562,754	579,637	597,026	597,026	2,982,531	6,211,461
OTHER											
12TH AVE NE INFILTRATION POND RETROFITS	-	-	-	-	-	42,769	-	-	-	42,769	42,769
BOEING CREEK RESTORATION PROJECT	50,082	-	-	-	-	56,275	-	-	-	56,275	106,357
CLIMATE IMPACTS AND RESILIENCY STUDY	-	-	-	84,872	-	-	-	-	-	84,872	84,872
SURFACE WATER MASTER PLAN	718,671	60,000	60,000	-	-	-	289,819	298,513	-	588,332	1,367,003
STORM CREEK EROSION MANAGEMENT STUDY	-	82,400	82,400	-	-	-	-	-	-	-	82,400
SYSTEM CAPACITY MODELING STUDY	-	-	-	318,270	-	-	-	-	-	318,270	318,270
PROJECTS TO BE COMPLETED IN CURRENT YEAR (2018)											
BOEING CREEK REGIONAL STORMWATER FACILITY STUDY	119,021	134,146	164,146	-	-	-	-	-	-	-	283,167
NON-PROJECT SPECIFIC											
SURFACE WATER CAPITAL ENGINEERING	2,596,924	196,833	196,833	222,895	198,722	226,013	237,314	249,179	261,638	1,395,761	4,189,519
COST ALLOCATION CHARGES	1,206,672	199,959	199,959	221,814	233,625	225,056	231,807	238,762	245,925	1,396,989	2,803,620
TOTAL CAPITAL EXPENDITURES	4,691,370	1,883,875	2,084,973	3,166,441	3,906,359	2,878,450	3,065,322	7,750,007	5,265,201	26,031,779	37,440,214
REVENUES											
INVESTMENT INTEREST		14,451	14,451	14,451	77,348	61,819	287,700	267,180	149,628	858,125	
DOE STORMWATER PRE-CONSTRUCTION GRANT		-	-	125,000	125,000	-	-	-	-	250,000	
KING COUNTY FLOOD ZONE DISTRICT OPPORTUNITY		110,898	110,898	110,898	110,898	110,898	110,898	110,898	110,898	665,388	
KING COUNTY FLOOD REDUCTION GRANT		-	150,000	520,469	-	-	-	-	-	520,469	
WA STATE STORMWATER FINANCIAL ASSISTANCE PROGRAM		-	-	-	290,625	-	-	-	-	290,625	
FUTURE FUNDING - BONDS		4,700,000	4,700,000	-	-	11,850,000	-	-	-	11,850,000	
TOTAL CAPITAL REVENUES		4,825,349	4,975,349	770,818	603,871	12,022,717	398,598	378,078	260,526	14,434,607	
BEGINNING FUND BALANCE											
TOTAL CAPITAL REVENUES			2,909,744	6,476,694	4,834,240	2,809,957	13,077,269	12,144,530	6,801,260	6,476,694	
TOTAL CAPITAL EXPENDITURES			4,975,349	770,818	603,871	12,022,717	398,598	378,078	260,526	14,434,607	
TOTAL CAPITAL EXPENDITURES			2,084,973	3,166,441	3,906,359	2,878,450	3,065,322	7,750,007	5,265,201	26,031,779	
SURFACE WATER FEES			5,703,954	6,689,119	7,355,474	8,085,118	8,497,011	8,924,602	9,370,832	48,922,156	
OPERATING GRANTS & OTHER REVENUE	163,386	163,386	-	-	-	-	-	-	-	-	
PUBLIC WORKS DEBT SERVICE PAYMENT	333,005	333,005	331,372	329,740	328,107	-	-	-	-	989,219	
AMOUNT RESTRICTED - LOAN MAINTENANCE FACILITY DEBT SERVICE	119,086	119,086	119,086	119,086	119,086	119,086	119,086	119,086	119,086	714,516	
NEW DEBT SERVICE	377,376		424,078	424,079	1,375,547	1,375,547	1,375,547	1,375,547	1,375,547	6,350,345	
STORMWATER PIPE REPL DEBT SERVICE PAYMENT	158,351	158,351	158,352	158,352	158,352	158,352	158,352	158,352	158,352	950,112	
TOTAL DEBT SERVICE	987,818	610,442	1,032,888	1,031,257	1,981,092	1,652,985	1,652,985	1,652,985	1,652,985	9,004,192	
TOTAL OPERATING EXPENDITURES		4,726,042	4,580,325	4,903,062	5,046,013	4,980,981	5,110,041	5,242,958	5,375,867	30,658,922	
ENDING FUND BALANCE	2,909,744		6,476,694	4,834,240	2,809,957	13,077,269	12,144,530	6,801,260	4,138,564	4,138,564	
MINIMUM REQUIRED RESERVE (20% OF OPERATING REVENUES)			1,173,468	1,337,824	1,471,095	1,617,024	1,699,402	1,784,920	1,874,166		
VARIANCE ABOVE MINIMUM REQUIRED RESERVE			5,303,226	3,496,417	1,338,862	11,460,245	10,445,128	5,016,339	2,264,398		
SURFACE WATER MASTER PLAN FUND BALANCE TARGETS:											
MINIMUM OPERATING EXPENDITURE TARGET (120 DAYS)			1,505,860	1,611,966	1,658,963	1,637,583	1,680,013	1,723,712	1,767,408		
MINIMUM CAPITAL EXPENDITURE TARGET (2% OF ASSETS)			430,802	494,131	572,258	629,827	691,133	846,134	951,438		
MINIMUM DEBT SERVICE TARGET (ONE NEW DEBT SERVICE PAYMENT)			-	424,078	424,079	1,375,547	1,375,547	1,375,547	1,375,547		
SURFACE WATER MASTER PLAN FUND BALANCE TARGET			1,936,662	2,530,174	2,655,300	3,642,957	3,746,694	3,945,393	4,094,393		
VARIANCE ABOVE/(BELOW) MINIMUM FUND BALANCE TARGET:			4,540,032	2,304,066	154,657	9,434,312	8,397,836	2,855,867	44,171		
IMPACT ON OPERATING BUDGET			-	-	-	-	-	-	-		

SURFACE WATER UTILITY FUND SUMMARY

Types of Projects

In the Surface Water Utility Fund, projects are categorized as Capacity, Repair and Replacement, or Other. Funding for these projects is provided from an allocation of the surface water fees or grants.

2019-2024 CIP Summary

The 2019-2024 Surface Water CIP totals \$26.032 million. There are 25 funded projects during this period.

City of Shoreline 2019 - 2024 Capital Improvement Plan FUND SUMMARY Surface Water Capital Fund

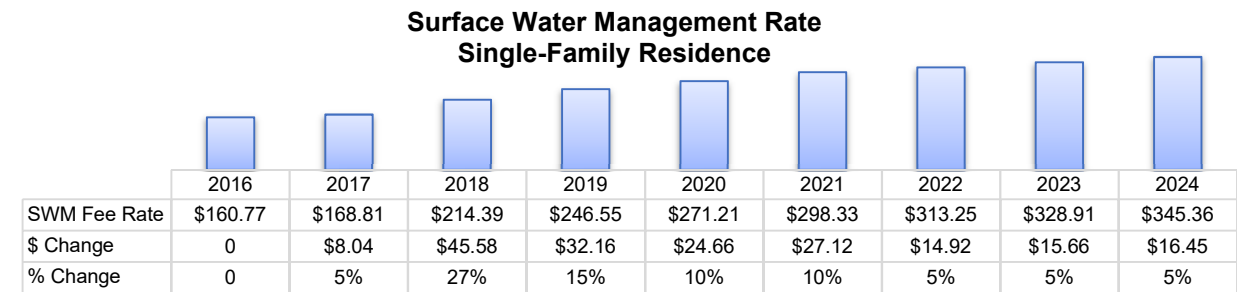
Project	2019 Estimate	2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate	Total 2019 - 2024
<i>Expenditures:</i>							
Capacity	\$818,658	\$724,224	\$367,254	\$1,239,810	\$4,599,489	\$1,703,990	\$9,453,425
Repair & replacement	\$1,499,932	\$2,749,788	\$1,961,083	\$1,066,572	\$2,364,064	\$3,053,648	\$12,695,086
Other	\$403,142	\$0	\$99,044	\$289,819	\$298,513	\$0	\$1,090,518
Non-Project Specific	\$444,709	\$432,347	\$451,069	\$469,121	\$487,941	\$507,563	\$2,792,750
Total Expenditures by Year	\$3,166,441	\$3,906,359	\$2,878,450	\$3,065,322	\$7,750,007	\$5,265,201	\$26,031,779
<i>Change in Fund Balance:</i>							
Beginning Fund Balance	\$6,476,694	\$4,834,240	\$2,809,957	\$13,077,269	\$12,144,530	\$6,801,260	\$6,476,694
Total Capital Revenues	\$770,818	\$603,871	\$12,022,717	\$398,598	\$378,078	\$260,526	\$14,434,607
Total Operating Revenues	\$6,689,119	\$7,355,474	\$8,085,118	\$8,497,011	\$8,924,602	\$9,370,832	\$48,922,156
Total Capital Expenditures	\$3,166,441	\$3,906,359	\$2,878,450	\$3,065,322	\$7,750,007	\$5,265,201	\$26,031,779
Total Debt Service	\$1,032,888	\$1,031,257	\$1,981,092	\$1,652,985	\$1,652,985	\$1,652,985	\$9,004,192
Total Operating Expenditures	\$4,903,062	\$5,046,013	\$4,980,981	\$5,110,041	\$5,242,958	\$5,375,867	\$30,658,922
Ending Fund Balance	\$4,834,240	\$2,809,957	\$13,077,269	\$12,144,530	\$6,801,260	\$4,138,564	\$4,138,564
<i>Impact on Operating Budget</i>	\$0	\$0	\$0	\$0	\$0	\$0	

Policy Issues

Minimum Working Capital: The fund balance reserve needs to be maintained at 20% of budgeted operating revenues. The proposed CIP meets that goal.

Master Plan: This capital improvement plan includes surface water projects recommended in the 2018 Surface Water Master Plan based on available funding.

- Surface Water Fees:** The 2019-2024 CIP assumes that surface water rates will be increased per the recommended Proactive Management Strategy as developed in the Surface Water Master Plan Update: by 15% in 2019, by 10% in 2020 and 2021, and by 5% in 2022 through 2024. The chart shows annual increases for a single family residential home are \$45 in 2018, \$33 in 2019, \$24 in 2020, \$27 in 2021, \$15 in 2022, and \$16 in 2023. Cumulatively, this represents increases of \$45 in 2018, \$78 by 2019, \$102 by 2020, \$129 by 2021, \$144 by 2022, and \$160 by 2023.



Source: City of Shoreline

King County Flood Zone Taxes: In 2008, King County began assessing a \$0.154 per \$1,000 assessed valuation property tax for the purpose of addressing flooding issues throughout the county. Based on the current funding distribution formula, Shoreline anticipates receiving \$110,898 annually.

Underfunded and Unfunded Projects: The Surface Water Master Plan Update recently completed a project prioritization and rate study to provide adequate funding for prioritized phases of priority projects for the 2019-2024 CIP. Accordingly, there are no priority projects which should be considered underfunded or unfunded and awaiting future funding.

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Surface Water Utility Fund Projects

6TH AVE NE AND NE 200TH STREET FLOOD REDUCTION PROJECT



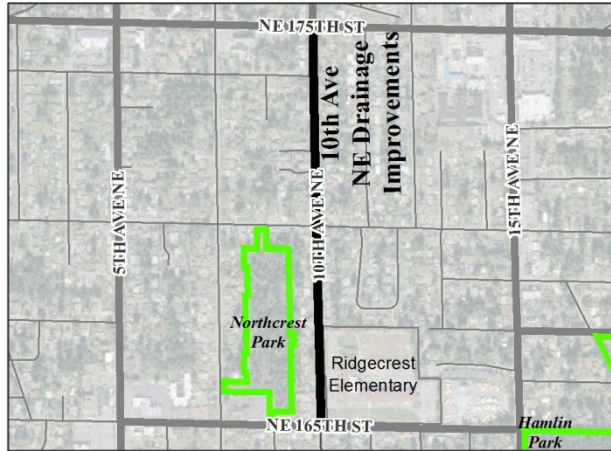
Project Description: This project will improve the stormwater system to reduce in vicinity of the intersection of 6th Ave NE and NE 200th Street.

Service Impact: Improving existing infrastructure and reducing flooding impacts.

Changes from 2018-2023 CIP. No change

6TH AVE NE AND NE 200TH ST FLOOD REDUCTION PROJECT													
ORGKEY: NEW		J.L.# NEW											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION							24,761					24,761	24,761
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES							24,761					24,761	24,761
REVENUE SOURCES:													
SW CAPITAL FUND							24,761					24,761	24,761
TOTAL PROJECT REVENUES							24,761					24,761	24,761
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									

10TH AVENUE NE DRAINAGE IMPROVEMENTS



Project Description: This project will reduce flooding and improve water quality along 10th Ave NE between NE 165th Street and NE 175th Street. Improvements will include installation of bioretention and infiltration facilities to provide flow retention and water quality treatment. Additionally, conveyance system capacity will be increased by pipe and culvert replacements.

Service Impact: Decrease flooding and increase the service level to residents, drivers, pedestrians, and bicyclists along 10th Ave NE between NE 165th Street and NE 175th Street.

Changes from the 2018-2023 CIP: Start of pre-design was expedited from 2021 to 2019. Schedule changes were made due to progress with grant negotiations with the Washington State Department of Ecology (Ecology). Grant funding is expected to be available in October 2018.

10TH AVE NE DRAINAGE IMPROVEMENTS													
ORGKEY: 3023333		J.L.# SW269000											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	2,989		1,763	6,000	281377	258,518			103,614		643,509	652,498	
2-REAL ESTATE ACQUISITION	209											209	
3-CONSTRUCTION									1,466,565		1,466,565	1,466,565	
TOTAL PROJECT EXPENDITURES	3,198		1,763	6,000	281,377	258,518			1,570,179		2,110,074	2,119,272	
REVENUE SOURCES:													
DOE STORMWATER PRE-CONSTRUCTION GRANT					125,000	125000					250,000	250,000	
SW CAPITAL FUND	3,198		1,763	6,000	156,377	133,518			1,570,179		1,860,074	1,869,272	
TOTAL PROJECT REVENUES	3,198		1,763	6,000	281,377	258,518			1,570,179		2,110,074	2,119,272	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4				Q1 Q2 Q3 Q4					
CONSTRUCTION								Q2 Q3					

18TH AVENUE NW AND NW 204TH DRAINAGE SYSTEM CONNECTION



Project Description: The drainage system on the east side of 18th Ave NW at NW 204th Street has no downstream connection. This project involves pre-design for installing a drainage system which includes reshaping the ditches and installing new pipes and catch basins.

Service Impact: Improve an area lacking drainage infrastructure.

Changes from 2018-2023 CIP. No change

18TH AVENUE NW AND NW 204TH DRAINAGE SYSTEM CONNECTION													
ORGKEY: NEW		J.L.# NEW											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION							16,883				16,883	16,883	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES							16,883				16,883	16,883	
REVENUE SOURCES:													
SW CAPITAL FUND							16,883				16,883	16,883	
TOTAL PROJECT REVENUES							16,883				16,883	16,883	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									

25TH AVENUE NE DITCH IMPROVEMENTS BETWEEN NE 177TH AND 178TH STREETS



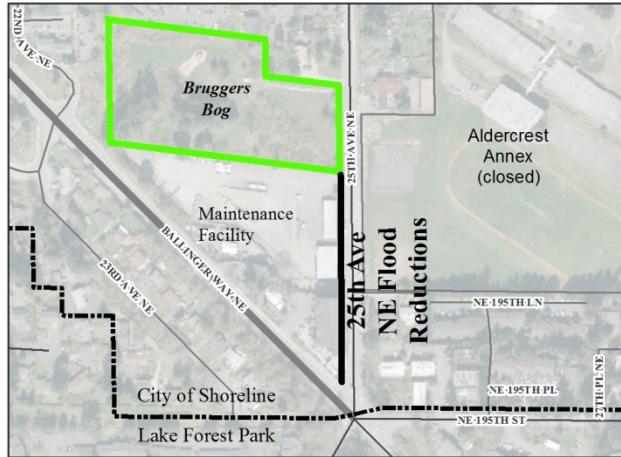
Project Description: The current ditch and culvert system on 25th Ave NE between NE 177th and 178th Streets is failing and is on the City's hot-spot list to check before, during, and after heavy rain events. This project involves the design and construction of the selected alternative for managing drainage, conveyance, and road and slope stability issues within limited right-of-way on 25th Ave NE at the City's eastern border with Lake Forest Park.

Service Impact: Erosion control; stabilize drainage system and reduce O&M effort.

Changes from 2018-2023 CIP. No change

25TH AVE NE DITCH IMPROV BETWEEN NE 177TH AND 178TH:												
ORGKEY: J.L.#												
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION							158,697				158,697	158,697
2-REAL ESTATE ACQUISITION												
3-CONSTRUCTION												
TOTAL PROJECT EXPENDITURES							158,697				158,697	158,697
REVENUE SOURCES:												
SW CAPITAL FUND							158,697				158,697	158,697
TOTAL PROJECT REVENUES							158,697				158,697	158,697
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION							Q1	Q2	Q3	Q4		

25TH AVENUE NE FLOOD REDUCTION



Project Description: This project will address recurring flooding along 25th Ave NE between Brugger's Bog Park and NE 195th Street. Since 2001 the City has received 16 separate reports of Ballinger Creek flooding this area. Nearby public and private properties have flooded, including public rights-of-way and the City's North Maintenance Facility site. The project will daylight Ballinger Creek and install fish passable box culvert at roadway and driveway crossings.

Project schedule calls for design through 60% level and permitting by the end of 2019, final design for all improvements by 2022, and construction of improvements within the City's North Maintenance Facility site in 2023. Construction of improvements downstream of the NMF property will be budgeted in a future year to be determined.

Service Impact: Increase the service level to residents, drivers, and others along 25th Ave NE between NE Ballinger Way and Brugger's Bog Park.

Changes from the 2018-2023 CIP: 2018 budget was increased by a \$95,881 carryover from unspent 2017 budget. No change to the project budget for 2019 and later.

25TH AVE. NE FLOOD REDUCTION IMPROVEMENTS												
ORGKEY: 3023334 J.L.# SW269100/SW269155/SW274129												
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION	458,644	147,381	19,948	147,381	502,367	54,636	56,275	348,328	237,766		1,199,372	1,805,397
2-REAL ESTATE ACQUISITION	1,983								21,493		21,493	23,476
3-CONSTRUCTION									1,830,333		1,830,333	1,830,333
TOTAL PROJECT EXPENDITURES	460,626	147,381	19,948	147,381	502,367	54,636	56,275	348,328	2,089,592		3,051,198	3,659,205
REVENUE SOURCES:												
KING COUNTY FLOOD ZONE DISTRICT OPPORTUNITY	110,898			110,898								221,796
KING COUNTY FLOOD REDUCTION GRANT	74,885				370,469						370,469	445,354
SW CAPITAL FUND	274,843	147,381	19,948	36,483	131,898	54,636	56,275	348,328	2,089,592		2,680,729	2,992,055
TOTAL PROJECT REVENUES	460,626	147,381	19,948	147,381	502,367	54,636	56,275	348,328	2,089,592		3,051,198	3,659,205
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4		
CONSTRUCTION									Q2 Q3 Q4			

HERON CREEK CULVERT CROSSING AT SPRINDALE COURT NW



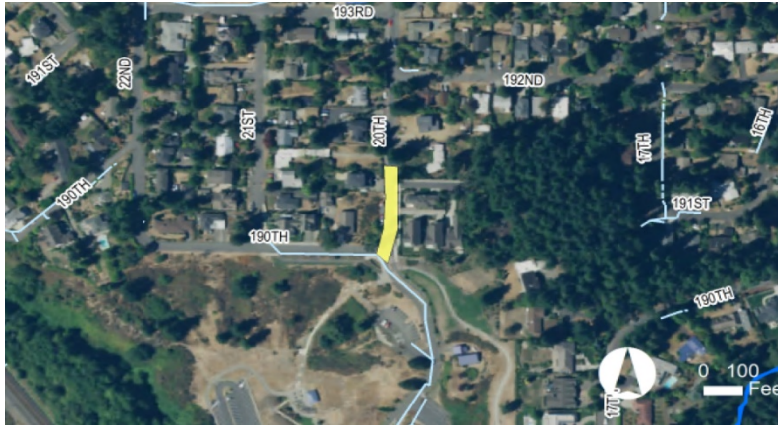
Project Description: The Heron Creek culvert crossing at Springdale Court NW is broken and in danger of collapsing due to poor condition of the culvert pipe and outlet retaining wall. This project involves design and permitting for replacing the existing 18-inch-diameter reinforced concrete culvert with a new fish passable culvert. If fish passage is determined to be unnecessary during permit negotiations, an alternative culvert may be proposed.

Service Impact: Replacement of failing infrastructure; fish passage improvements.

Changes from 2018-2023 CIP. Added funding for 2024

HERON CREEK CULVERT CROSSING AT SPRINGDALE CT NW													
ORGKEY: NEW		J.L.# NEW											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION								130,998	134,928	102,018	367,944	367,944	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION										671,573	671,573	671,573	
TOTAL PROJECT EXPENDITURES								130,998	134,928	773,591	1,039,517	1,039,517	
REVENUE SOURCES:													
SW CAPITAL FUND								130,998	134,928	773,591	1,039,517	1,039,517	
TOTAL PROJECT REVENUES								130,998	134,928	773,591	1,039,517	1,039,517	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4									

LACK OF SYSTEM AND PONDING ON 20TH AVENUE NW



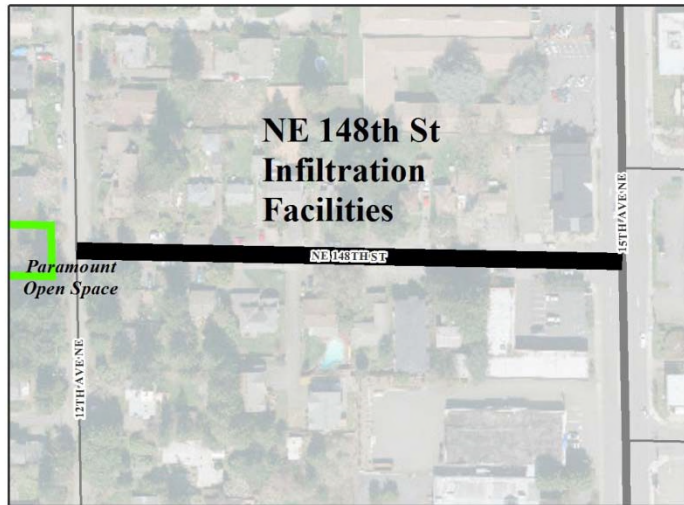
Project Description: Flat slopes and lack of drainage infrastructure on 20th Ave NW between NW 190th Street and NW 193rd Street contributes to ponding. This project involves the pre-design for installing a drainage system which will include bioretention cells/rain gardens along 20th Ave NW to reduce ponding by collecting and infiltrating flows.

Service Impact: Mitigate localized flooding of right-of-way.

Changes from 2018-2023 CIP. No change

LACK OF SYSTEM AND PONDING ON 20TH AVENUE NW													
ORGKEY: NEW		J.L.# NEW											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION							91,166				91,166	91,166	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES							91,166				91,166	91,166	
REVENUE SOURCES:													
SW CAPITAL FUND							91,166				91,166	91,166	
TOTAL PROJECT REVENUES							91,166				91,166	91,166	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION							Q1 Q2 Q3 Q4						

NE 148TH STREET INFILTRATION FACILITIES



Project Description: This project will install multiple below-ground infiltration facilities along the NE 148th Street roadside between 12th Ave NE and 15th Ave NE. The infiltration facilities will reduce flooding. The infiltration facility technology allows for various surface treatments, including hard surfaces for locations requiring parking and other vehicle access usage, and bioretention surfacing at other locations. This is a new type of facility for the City with broad potential future implementation.

Service Impact: Increase the service level to residents along NE 148th Street between 12th Ave NE and 15th Ave NE; avoid adverse water quality and peak flow impacts to Little's Creek which could be created by implementation of a conventional stormwater solution.

Changes from the 2018-2023 CIP: Schedule for construction was expedited from 2021 to 2020. Schedule changes were made due to a progress with grant negotiations with the Washington State Department of Ecology (Ecology). Grant

funding is expected to be available in October 2018.

NE 148TH INFILTRATION FACILITIES													
ORGKEY: 3023328		J.L.# SW266015											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	90,486		974	10,000	34,914	23,570					58,484	158,970	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION						387,500	11,593	11,593			410,686	410,686	
TOTAL PROJECT EXPENDITURES	90,486		974	10,000	34,914	411,070	11,593	11,593			469,170	569,656	
REVENUE SOURCES:													
DEPARTMENT OF ECOLOGY BIENNIAL STORMWATER CAPACIT	52,780											52,780	
WA STATE STORMWATER FINANCIAL ASSISTANCE PROGRAM						290,625					290,625	290,625	
SW CAPITAL FUND	37,706		974	10,000		120,445	11,593	11,593			143,631	191,337	
TOTAL PROJECT REVENUES	90,486		974	10,000		411,070	11,593	11,593			434,256	534,742	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4				
CONSTRUCTION				Q2 Q3									

NW 195TH PLACE AND RICHMOND BEACH DRIVE FLOODING



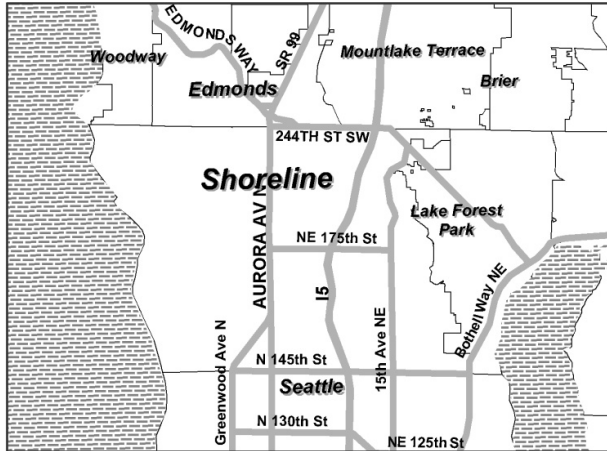
Project Description: Frequent flooding is reported at the intersection of NW 195th Place and Richmond Beach Drive NW when water surcharges from the grate of manhole MH-274 during wet weather. This project involves design and construction of replacement of the 18-inch-diameter system along Richmond Beach Drive with 24-inch-diameter pipes and replace three existing stormwater structures.

Service Impact: Improve existing drainage infrastructure and reducing flooding impacts.

Changes from 2018-2023 CIP. No change

NW 195TH PLACE AND RICHMOND BEACH DRIVE FLOODING													
ORGKEY: NEW		J.L.# NEW											
PHASE		PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION									222,059	86,509		308,568	308,568
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION									210,930	359,469		570,399	570,399
TOTAL PROJECT EXPENDITURES									432,989	445,978		878,967	878,967
REVENUE SOURCES:													
SW CAPITAL FUND									432,989	445,978		878,967	878,967
TOTAL PROJECT REVENUES									432,989	445,978		878,967	878,967
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)													
N													

NW 197TH PLACE AND 15TH AVENUE NW FLOODING



Project Description: There is no surface water infrastructure on the west side of 15th Ave NW and NW 197th Place. During heavy rainfall, surface water from City right-of-way flows down into private properties. This project involves pre-design for installing a drainage system to alleviate the flooding and involves installing a catch basin and a 12-inch-diameter pipe to connect to the existing pipe on 15th Ave N.

Service Impact: Improve area lacking infrastructure and reduction of flooding impacts.

Changes from 2018-2023 CIP. No change

NW 197TH PL AND 15TH AVE NW FLOODING													
ORGKEY: NEW		J.L.# NEW											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION							7,879				7,879	7,879	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES							7,879				7,879	7,879	
REVENUE SOURCES:													
SW CAPITAL FUND							7,879				7,879	7,879	
TOTAL PROJECT REVENUES							7,879				7,879	7,879	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									

SPRINGDALE CT. NW AND RIDGEFIELD RD. DRAINAGE IMPROVEMENTS



Project Description: This project includes design to address flooding of the in the Springdale Ct NW and Ridgefield Rd NW area. This project is proposed in three phases:

Phase 1: Replacement of broken pipes and rehabilitation of the ditch system on Ridgefield Rd NW.

Phase 2: Replacement of existing pipes with larger-diameter pipes to convey higher flows on Springdale Ct NW, and modification of ditches and replacement of connecting structures that are in poor condition.

Phase 3: Installation of new stormwater pipes and connections on Ridgefield Rd NW to convey upstream stormwater flows to the Ridgefield/Springdale drainage system and reduce flows to pipes on private property.

Service Impact: Replacement of failing infrastructure and reduction of flooding impacts.

Changes from the 2018-2023 CIP: Added funding for 2024

SPRINGDALE CT. NW & RIDGEFIELD RD DRAINAGE IMPROV													
ORGKEY: NEW		J.L.# NEW											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION								315,902	325,379	122,772	764,053	764,053	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION										807,627	807,627	807,627	
TOTAL PROJECT EXPENDITURES								315,902	325,379	930,399	1,571,680	1,571,680	
REVENUE SOURCES:													
SW CAPITAL FUND								315,902	325,379	930,399	1,571,680	1,571,680	
TOTAL PROJECT REVENUES								315,902	325,379	930,399	1,571,680	1,571,680	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4									

STABILIZE NW 16TH PLACE STORM DRAINAGE IN RESERVE M



Project Description: The stormwater outfall pipe in the Innis Arden Reserves natural area (Reserve M) has failed and is contributing to erosion on the hillslope. This project involves the pre-design of an HDPE tight line to convey stormwater flows from 16th Place NW to Puget Sound to reduce erosion.

Service Impact: Manage erosion control and improve slope stability.

Changes from the 2018-2023 CIP: No change.

STABILIZE NW 16TH PLACE STORM DRAINAGE IN RESERVE M													
ORGKEY: NEW		J.L.# NEW											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION									33,433		33,433	33,433	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES									33,433		33,433	33,433	
REVENUE SOURCES:													
SW CAPITAL FUND									33,433		33,433	33,433	
TOTAL PROJECT REVENUES									33,433		33,433	33,433	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									

HIDDEN LAKE DAM REMOVAL



Project Description: Hidden Lake is a man-made lake located near the intersection of NW Innis Arden Way and 10th Ave NW, along Boeing Creek partially within Shoreview Park. Following the 2014 City Council direction to cease dredging the lake, the City began to develop an approach to restore Boeing Creek at the Hidden Lake site.

The Hidden Lake Dam Removal (HLDR) Project will remove Hidden Lake Dam and waterbody and restore Boeing Creek within Shoreview Park. In order to address the flood hazard due to sediment loading in a timely manner, construction is scheduled for 2020. Replacement of the Boeing Creek culverts crossing NW Innis Arden Way will be included under HLDR project.

Service Impact: Reduce long term maintenance costs for the Surface Water Utility, reduce long-term flood risk, improve Boeing Creek habitat, restore sediment transport to the Puget Sound nearshore, and remove a fish barrier.

Changes from the 2018-2023 CIP: 2018-2020 project budget was increased by a three-year total of \$190,819 (breaking down to a \$110,230 increase in 2018, \$39,206 increase in 2019, and \$41,383 increase in 2020) as needed to cover higher than expected consultant fees for project design and permitting. Project total cost for design and permitting in 2018-2020 will be partially (approximately 62%) reimbursed by a \$300,000 in grant revenue from the King County Flood Control District.

HIDDEN LAKE DAM REMOVAL													
ORGKEY: 3023327		J.L.#SW267100/SW267155/SW279329											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	241,759	267,800	20,955	398,030	315,040	96,989	12,510	13,185	13,881		451,605	1,091,394	
2-REAL ESTATE ACQUISITION			152										
3-CONSTRUCTION						1,300,000	10,000	10,000	10,000	1,817,000	3,147,000	3,147,000	
TOTAL PROJECT EXPENDITURES	241,759	267,800	21,107	398,030	315,040	1,396,989	22,510	23,185	23,881	1,817,000	3,598,605	4,238,394	
REVENUE SOURCES:													
KING COUNTY FLOOD REDUCTION GRANT				150,000	150,000						150,000	300,000	
SW CAPITAL FUND	241,759	267,800	21,107	248,030	165,040	1,396,989	22,510	23,185	23,881	1,817,000	3,448,605	3,938,394	
TOTAL PROJECT REVENUES	241,759	267,800	21,107	398,030	315,040	1,396,989	22,510	23,185	23,881	1,817,000	3,598,605	4,238,394	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			
CONSTRUCTION								Q2 Q3					Q2 Q3

NE 177TH STREET DRAINAGE IMPROVEMENTS



Project Description: This project involves evaluation of existing infrastructure on NE 177th Street between 21st Place NE and 22nd Place NE to develop alternatives for new collection and conveyance infrastructure, connect to the existing stormwater system, and relieve drainage issues on private property that result from lack of formal infrastructure in this area.

Service Impact: Improve on area lacking drainage infrastructure and reduce flooding impacts.

Changes from the 2018-2023: Added funding for 2024

NE 177TH STREET DRAINAGE IMPROVEMENTS													
ORGKEY: NEW		J.L.# NEW											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION							10,130			62,724	72,854	72,854	72,854
2-REAL ESTATE ACQUISITION										113,148	113,148	113,148	113,148
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES							10,130			175,872	186,002	186,002	186,002
REVENUE SOURCES:													
SW CAPITAL FUND							10,130			175,872	186,002	186,002	186,002
TOTAL PROJECT REVENUES							10,130			175,872	186,002	186,002	186,002
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)							N						

NW 196TH PLACE AND 21ST AVENUE NW INFRASTRUCTURE IMPROVEMENTS



Project Description: An existing pipe and catch basin located at the northeast corner of the intersection of NW 196th Place and 21st Ave NW (near the entrance to the Richmond Beach Library) do not connect to a downstream storm drain system. During rain events, flow enters the pipe and catch basin but eventually overtops the catch basin rim and sheet flows to the downstream catch basin located in the right-of-way of NW 196th Street at 21st Ave NW. This is especially problematic in the cold winter months when ice can form on the roadway. This project involves the design for capping and abandoning the ineffective pipe and connecting existing catch basins with new pipe and two new catch basins, so that the system functions more effectively.

Service Impact: Improving existing infrastructure and reducing the flooding impacts.

Changes from 2018-2023 CIP. No change

NW 196TH PL & 21ST AVE. NW INFRASTRUCTURE IMPROVEMENTS													
ORGKEY: NEW		J.L.# NEW											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION							93,417				93,417	93,417	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES							93,417				93,417	93,417	
REVENUE SOURCES:													
SW CAPITAL FUND							93,417				93,417	93,417	
TOTAL PROJECT REVENUES							93,417				93,417	93,417	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									

PUMP STATION 26 IMPROVEMENTS



Project Description: A condition assessment of the City's storm pump stations was completed in June 2016 in which major overhaul of Pump Station 26 was recommended because it is past its useful life. This project involves the design for demolishing and rebuilding of the station, addition of SCADA, information signs, pressure gauges, and move/replacement of electrical.

Service Impact: Extend life and improve reliability of the system.

Changes from the 2017-2022 CIP: New project.

PUMP STATION 26 IMPROVEMENTS													
ORGKEY: 3023362		J.L.# SW277800											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION		117,420		50,000	176,693	109,273					285,965	335,965	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES		117,420		50,000	176,693	109,273					285,965	335,965	
REVENUE SOURCES:													
SW CAPITAL FUND		117,420		50,000	176,693	109,273					285,965	335,965	
TOTAL PROJECT REVENUES		117,420		50,000	176,693	109,273					285,965	335,965	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4								

PUMP STATION 30 UPGRADES



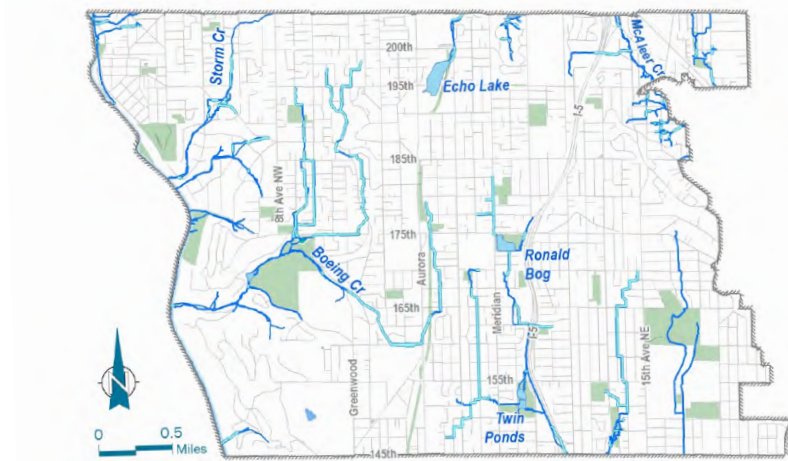
Project Description: A condition assessment of the City's storm pump stations was completed in June 2016 in which major overhaul of Pump Station 30 was recommended because this pump station is past its useful life. This project involves the design for demolishing and rebuilding of the station, reuse existing wetwell, add SCADA, and to upgrade the electrical service/transformer.

Service Impact: Extend life and improved reliability of the system.

Changes from the 2017-2022 CIP: New project.

PUMP STATION 30 UPGRADES													
ORGKEY: 3023363		J.L.# SW277900											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION		92,700		50,000	42,700						42,700	92,700	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES		92,700		50,000	42,700						42,700	92,700	
REVENUE SOURCES:													
SW CAPITAL FUND		92,700		50,000	42,700						42,700	92,700	
TOTAL PROJECT REVENUES		92,700		50,000	42,700						42,700	92,700	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									

PUMP STATION MISCELLANEOUS IMPROVEMENTS



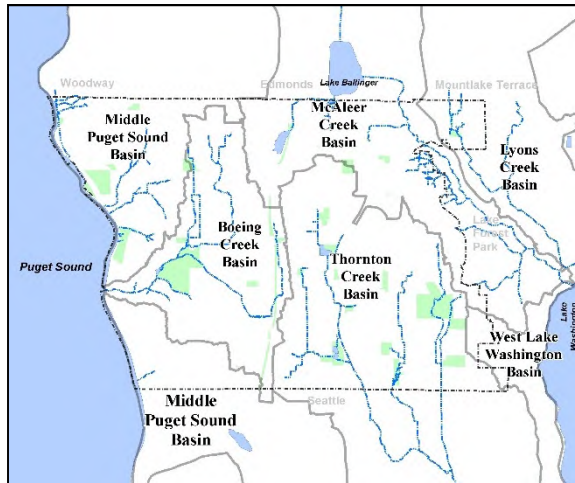
Project Description: Six pump stations that were constructed between 2005 and 2010 have been identified for minor upgrades: Linden Avenue, Palatine, Pan Terra, Pump Station 25, Ronald Bog, and Serpentine. Recommended improvements vary by pump station. This project includes, design and constructions of the general upgrades including electrical, SCADA, signage, access, bollards, and redundant equipment.

Service Impact: Improved pump station operations and redundancy.

Changes from the 2017-2022 CIP: New project.

PUMP STATION MISCELLANEOUS IMPROVEMENTS													
ORGKEY: 3023364		J.L.# SW278000											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION		199,820	35	30,000	169,820	77,529					247,349		277,349
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION						510,358					510,358		510,358
TOTAL PROJECT EXPENDITURES		199,820	35	30,000	169,820	587,887					757,707		787,707
REVENUE SOURCES:													
SW CAPITAL FUND		199,820	35	30,000	169,820	587,887					757,707		787,707
TOTAL PROJECT REVENUES		199,820	35	30,000	169,820	587,887					757,707		787,707
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4		Q1 Q2 Q3 Q4							
CONSTRUCTION						Q2 Q3							

STORMWATER PIPE REPAIR/REPLACEMENT (CITYWIDE)



Project Description: A majority of the 140 miles of stormwater pipes that the City owns and maintains have exceeded their service life. To address this issue, the Stormwater Pipe Repair and Replacement Project (SWPRRP) repairs and replaces the failing stormwater pipes identified during the condition assessment video inspections. The SWPRRP proactively ensures public safety, reduces flooding, decreases maintenance demands, and protects critical infrastructure and other public and private property.

Pipes are prioritized for repair based upon the estimated probability and potential consequences of failure. The primary repair method is to install a durable composite pipe liner (known as cured-in-place pipe or CIPP); open-cut trench pipe replacement is used for pipes that are too deteriorated to repair with CIPP lining. These methods provide optimal value by extending the lifespan of the City's existing stormwater infrastructure.

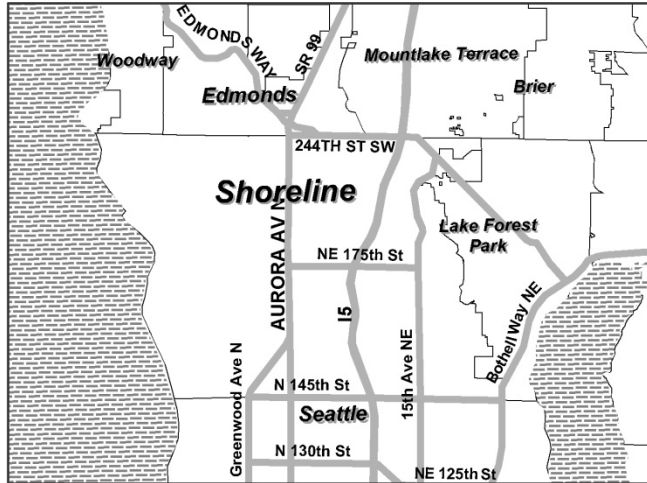
The project schedules design and construction phases in alternating years, while alternating repair methods (2018 CIPP design; 2019 CIPP construction, 2020 open-cut design, 2021 open-cut construction, 2022 CIPP design, 2023 CIPP construction, 2024-open cut design, etc.). This biennial design and construction cycle optimally accommodates staff time and budget availability.

Service Impact: Increase the service level to residents in the drainage basins where condition assessments have been completed.

Changes from the 2018-2023 CIP: No change to 2019-2023 budget. 2024 budget added per Surface Water Master Plan Update.

STORMWATER PIPE REPLACEMENT PROGRAM												
ORG KEY: 3023305		J.L.# SW261200/SW261255										
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:												
1-PROJECT ADMINISTRATION	492,453	76,416	5,663	76,416	60,000	327,821	100,000	463,750	100,000	463,750	1,515,321	2,084,190
2-REAL ESTATE ACQUISITION	690											690
3-CONSTRUCTION	727,758				417,409		1,172,272		1,643,157		3,232,838	3,960,596
TOTAL PROJECT EXPENDITURES	1,220,901	76,416	5,663	76,416	477,409	327,821	1,272,272	463,750	1,743,157	463,750	4,748,159	6,045,476
REVENUE SOURCES:												
KING COUNTY FLOOD ZONE DISTRICT OPPORTUNITY	291,061											291,061
SW CAPITAL FUND	929,840	76,416	5,663	76,416	477,409	327,821	1,272,272	463,750	1,743,157	463,750	4,748,159	5,754,415
TOTAL PROJECT REVENUES	1,220,901	76,416	5,663	76,416	477,409	327,821	1,272,272	463,750	1,743,157	463,750	4,748,159	6,045,476
ELIGIBLE (Y/N)												
1% FOR PUBLIC ART ELIGIBLE (Y/N) N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4		
CONSTRUCTION				Q2 Q3				Q2 Q3		Q2 Q3		

SURFACE WATER SMALL DRAINAGE PROJECTS



Project Description: Small works drainage projects will be identified that provide for the construction of minor drainage improvements to reduce localized flooding or surface water-related problems at various locations throughout the city. Projects are identified through the City's customer request system and issues found in the field by City staff.

Service Impact: This project will alleviate localized flooding of private and public properties by making improvements to storm drainage systems where a small works project can be a cost-effective resolution of the problem. Budgeting generally allows for drainage assessments and design and construction of improvements at several sites each year.

Changes from the 2018-2023 CIP: No change to 2019-2023 budget. 2024 budget added per Surface Water Master Plan Update.

SURFACE WATER SMALL PROJECTS													
ORGKEY: 3017105		J.L.# SW100700/SW100755											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	971,136	100,000	33,585	240,000	100,000	100,000	150,000	150,000	150,000	150,000	800,000	2,011,136	
2-REAL ESTATE ACQUISITION	227											227	
3-CONSTRUCTION	1,643,759	209,000		373,808	218,270	227,818	412,754	429,637	447,026	447,026	2,182,531	4,200,098	
TOTAL PROJECT EXPENDITURES	2,615,122	309,000	33,585	613,808	318,270	327,818	562,754	579,637	597,026	597,026	2,982,531	6,211,461	
REVENUE SOURCES:													
KING COUNTY FLOOD ZONE DISTRICT OPPORTUNITY	136,902											136,902	
SW CAPITAL FUND	2,478,220	309,000	33,585	613,808	318,270	327,818	562,754	579,637	597,026	597,026	2,982,531	6,074,559	
TOTAL PROJECT REVENUES	2,615,122	309,000	33,585	613,808	318,270	327,818	562,754	579,637	597,026	597,026	2,982,531	6,211,461	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)													
N													

12TH AVENUE NE INFILTRAION POND RETROFITS



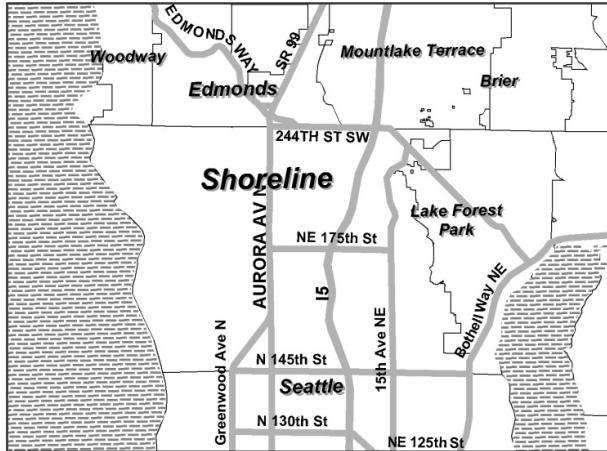
Project Description: Flooding occurs between NE 170th and NE 175th Streets and 11th and 12th Ave NE and around the existing infiltration facility on 12th Ave NE. This project involves the pre-design for an infiltration trench system, overflow structure, and sediment trap to address the flooding problems.

Service Impact: Improving existing infrastructure and reducing flooding impacts.

Changes from the 2017-2022 CIP: New project.

12TH AVE NE INFILTRATION POND RETROFITS													
ORGKEY: NEW		J.L.# NEW											
PHASE		PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION								42,769				42,769	42,769
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES								42,769				42,769	42,769
REVENUE SOURCES:													
SW CAPITAL FUND								42,769				42,769	42,769
TOTAL PROJECT REVENUES								42,769				42,769	42,769
		ELIGIBLE (Y/N)											
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:					2018E	2019E	2020E	2021E	2022E	2023E	2024E		
PROJECT ADMINISTRATION					Q1 Q2 Q3 Q4								

BOEING CREEK RESTORATION



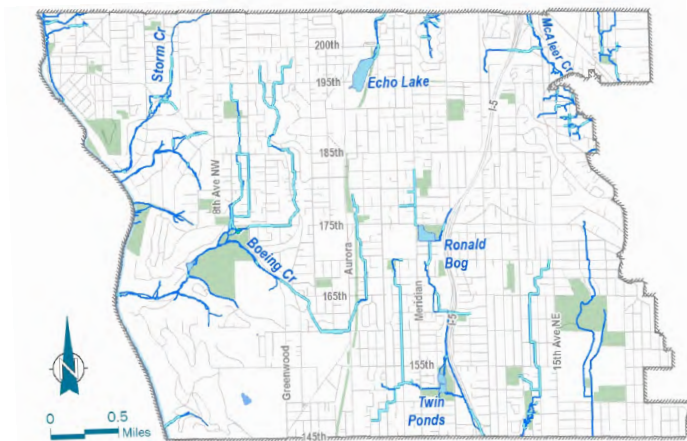
Project Description: The Boeing Creek Restoration Project seeks to restore fish passage along lower Boeing Creek downstream of NW Innis Arden Way, including removal of the Seattle Golf Club diversion dam and other barriers. This project would expand upon improvements implemented under the Hidden Lake Dam Removal Project to provide contiguous major fish passage, habitat, and erosion reduction improvements along lower Boeing Creek.

Service Impact: Improve fish passage and habitat and reduce erosion potential along lower Boeing Creek.

Changes from the 2018-2023 CIP: No changes.

BOEING CREEK RESTORATION PROJECT													
ORGKEY: 3018107		J.L.# SW271900/SW271955											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	50,082						56,275				56,275	106,357	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES	50,082						56,275				56,275	106,357	
REVENUE SOURCES:													
SW CAPITAL FUND	50,082						56,275				56,275	106,357	
TOTAL PROJECT REVENUES	50,082						56,275				56,275	106,357	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION							Q1 Q2 Q3 Q4						

CLIMATE IMPACTS AND RESILIENCY STUDY



Project Description: Pacific Northwest climate is changing and research overwhelmingly asserts that it will continue to do so over the next century. Rising temperatures, shifting precipitation patterns, increasing frequency of extreme events, and rising sea levels are all likely to affect the region, and could potentially cause significant impacts to the Shoreline community such as exacerbated urban flooding or an increase in the frequency of landslides. While the latest global climate models (GCMs) have been downscaled to regional scales, these forecasts are highly uncertain. The City's infrastructure and natural systems can best serve customers by being flexible and resilient to a variety of conditions. This study will investigate methods to adaptively manage surface water systems and evaluate processes to cost effectively meet levels of service for drainage, water quality, and flood management with an uncertain future.

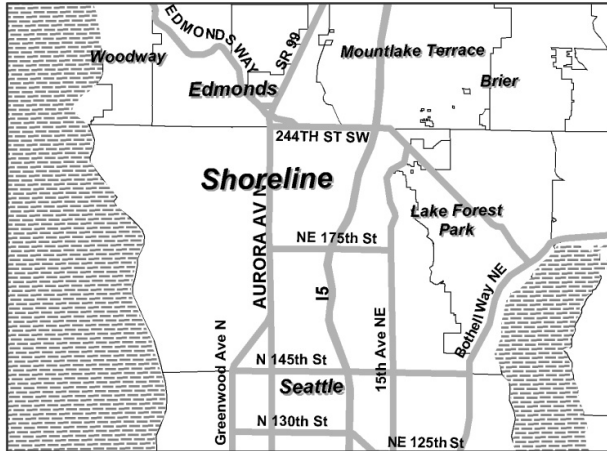
The Climate Impacts and Resiliency Study will evaluate approaches to reducing vulnerabilities and incorporating resiliency measures into capital improvements and operational practices.

Service Impact: Improved planning, design, and operational practices will provide a better understanding of future risks and reduce vulnerabilities over the long-term.

Changes from the 2017-2022 CIP: New project.

CLIMATE IMPACTS AND RESILIENCY STUDY													
ORGKEY: 3013376		J.L.# SW284700											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION					84,872						84,872	84,872	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES					84,872						84,872	84,872	
REVENUE SOURCES:													
SW CAPITAL FUND					84,872						84,872	84,872	
TOTAL PROJECT REVENUES					84,872						84,872	84,872	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)				N									
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									

SURFACE WATER MASTER PLAN UPDATE



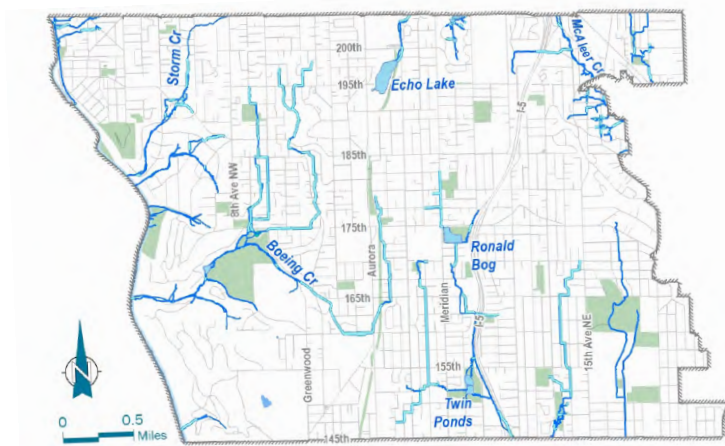
Project Description: Project will revise and update the Surface Water Master Plan to reflect the changes in the City and the Surface Water Utility and provide a long term management strategy to ensure the continued financial viability of the Surface Water Utility. The master plan will evaluate the surface water management fees and rate structure, prioritize and incorporate the capital and operational needs identified in the basin plans, and direct the future activities using an asset management strategy.

Service Impact: Deliver defined service levels to the residents of the City of Shoreline with the lowest life cycle cost.

Changes from the 2018-2023 CIP: Budget carried over from 2017 to 2018 to complete implementation steps identified in the Master Plan..

SURFACE WATER MASTER PLAN													
ORGKEY: 3018165		J.L.#SW106000											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	675,303	60,000	654	60,000				289,819	298,513		588,332	1,323,635	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION	43,368		27,412									43,368	
TOTAL PROJECT EXPENDITURES	718,671	60,000	28,066	60,000				289,819	298,513		588,332	1,367,003	
REVENUE SOURCES:													
SW CAPITAL FUND	718,671	60,000	28,066	60,000				289,819	298,513		588,332	1,367,003	
TOTAL PROJECT REVENUES	718,671	60,000	28,066	60,000				289,819	298,513		588,332	1,367,003	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3									

SYSTEM CAPACITY MODELING STUDY



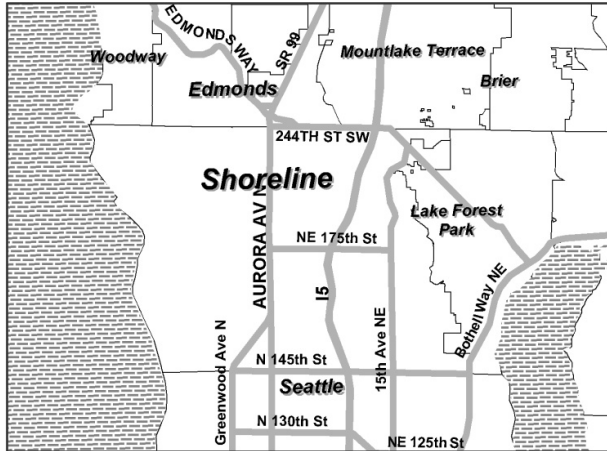
Project Description: Hydrologic and hydraulic modeling are needed to evaluate drainage system capacity and assess the risks associated with deficiencies. This study will provide new and updated modeling analyses to forecast future system demands, identify service gaps, and evaluate CIPs. The City study will follow a phased approach to modeling, with priorities given to areas with known problems, future growth/development pressures, potential stormwater impacts to downstream water bodies, and/or challenges with implementing low-impact development principles.

Service Impact: Evaluating system performance, analyzing alternatives for CIPs, and identifying optimal solutions to existing problems.

Changes from the 2017-2022 CIP: New project.

SYSTEM CAPACITY MODELING STUDY													
ORGKEY: NEW		J.L.# NEW											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION					318,270						318,270	318,270	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES					318,270						318,270	318,270	
REVENUE SOURCES:													
SW CAPITAL FUND					318,270						318,270	318,270	
TOTAL PROJECT REVENUES					318,270						318,270	318,270	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)		N											
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									

SURFACE WATER CAPITAL ENGINEERING



Project Description: This ongoing project includes the administrative costs of capital engineering for surface water projects. The project supports the capital programming and project development to achieve the goals of the Surface Water Utility, including flood reduction, water quality improvement, and aquatic habitat enhancement.

Service Impact: This project will provide more accurate and timely information on upcoming projects for use in developing and updating each year's Capital Improvement Plan and completing applications for grant funding.

Changes from 2017-2022 CIP: The new cost estimate includes the addition of funding for projects in 2023 and annual adjustments of engineering costs.

SURFACE WATER CAPITAL ENGINEERING													
ORGKEY: 3013064		J.L.# SW107700											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	2,596,924	196,833	99,614	196,833	222,895	198,722	226,013	237,314	249,179	261,638	1,395,761	4,189,519	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES	2,596,924	196,833	99,614	196,833	222,895	198,722	226,013	237,314	249,179	261,638	1,395,761	4,189,519	
REVENUE SOURCES:													
SW CAPITAL FUND	2,596,924	196,833	99,614	196,833	222,895	198,722	226,013	237,314	249,179	261,638	1,395,761	4,189,519	
TOTAL PROJECT REVENUES	2,596,924	196,833	99,614	196,833	222,895	198,722	226,013	237,314	249,179	261,638	1,395,761	4,189,519	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4			



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Projects to be completed in 2018

BOEING CREEK REGIONAL STORMWATER FACILITY STUDY



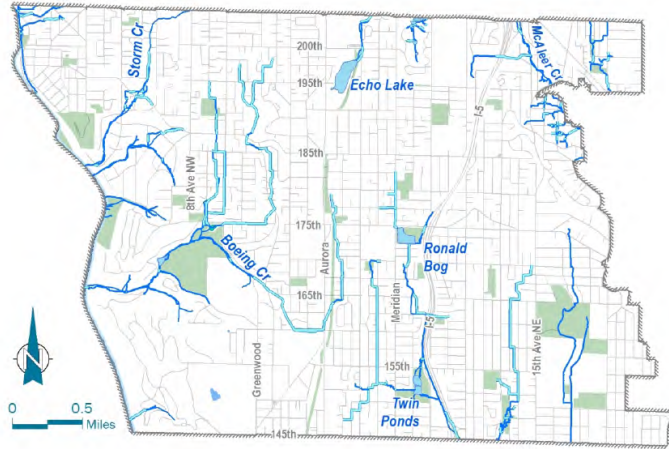
Project Description: This project will conduct a feasibility assessment to construct a City-owned regional surface water detention facility to support redevelopment of properties within the Aurora Square Community Renewal Area (CRA). The feasibility study includes evaluation of design alternatives and financing mechanisms for development to fund facility.

Service Impact: Encourage redevelopment within Aurora Square.

Changes from the 2018-2023 CIP: For the 2018 budget, a \$30,000 budget amendment was requested to fund additional geotechnical exploration and analysis necessary to fully inform selection of preferred design concept. 2018 budget was also increased by an \$81,209 carryover from unspent 2017 budget. No change to the project budget for 2019 and later.

BOEING CREEK REGIONAL STORMWATER FACILITY STUDY													
ORGKEY: 3023335		J.L.# SW269200											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION	118,857	134,146	90,828	164,146								283,003	
2-REAL ESTATE ACQUISITION	164											164	
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES	119,021	134,146	90,828	164,146								283,167	
REVENUE SOURCES:													
SW CAPITAL FUND	119,021	134,146	90,828	164,146								283,167	
TOTAL PROJECT REVENUES	119,021	134,146	90,828	164,146								283,167	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4									

STORM CREEK EROSION MANAGEMENT STUDY



Project Description: This project will investigate alternative solutions to manage ongoing erosion issues within lower Storm Creek.

Service Impact: Manage erosion within lower Storm Creek.

Changes from the 2018-2023 CIP: No change.

STORM CREEK EROSION MANAGEMENT STUDY													
ORGKEY: 3023365		J.L.# SW278100											
PHASE	PRIOR-YRS	2018CB	2018YTD	2018E	2019E	2020E	2021E	2022E	2023E	2024E	6-YEAR TOTAL	TOTAL PROJECT	
PROJECT EXPENDITURES:													
1-PROJECT ADMINISTRATION		82,400	796	82,400								82,400	
2-REAL ESTATE ACQUISITION													
3-CONSTRUCTION													
TOTAL PROJECT EXPENDITURES		82,400	796	82,400								82,400	
REVENUE SOURCES:													
SW CAPITAL FUND		82,400	796	82,400								82,400	
TOTAL PROJECT REVENUES		82,400	796	82,400								82,400	
ELIGIBLE (Y/N)													
1% FOR PUBLIC ART ELIGIBLE (Y/N)	N												
PROJECT TIME LINE:				2018E	2019E	2020E	2021E	2022E	2023E	2024E			
PROJECT ADMINISTRATION				Q1 Q2 Q3 Q4									



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APPENDIX



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Financial Policies

As Adopted by the Shoreline City Council

- I. Financial Planning Policies
- II. General Budget Policies
 - A. No Operating Deficit
 - B. Resources Greater than Estimates
 - C. Budget Adoption Level
 - D. Necessary to Implement City Council Goals Identified in Workplan
 - E. Public Safety Protection
 - F. Degradation of Current Service Levels
 - G. Investments that are Primarily funded by Additional Fees or Grants
 - H. Investments that delay Future Cost Increases
 - I. Investments that Forestall Adding Permanent Staff
 - J. Commitments that can Reasonably be Maintained over the Long Term
 - K. Overhead and Full Cost Allocation
 - L. Maintenance of Quality Service Programs
 - M. Distinguished Budget Presentation
- III. Formulation and Approval of Budgets
- IV. Budget Adjustment and Amendment Process
 - A. Adjustment
 - B. Amendment
- V. Reserve and Contingency Fund Policies
 - A. General Policy
 - B. Revenue Stabilization Fund
 - C. General Fund Operating Reserves
 - D. Equipment and Vehicle Replacement Reserves
 - E. City Street Fund Reserve
 - F. Surface Water Utility Fund Reserve
- VI. Capital Improvement Program Plan Policies
 - A. Relationship of Long-Range Plans to the CIP
 - B. Capital Improvement Plan Coordination Team
 - C. Establishing CIP Priorities
 - D. Types of Projects Included in the CIP
 - E. Scoping and Costing Based on Predesign Study
 - F. Required Project Features and Financial Responsibility
 - G. Predictability of Project Timing, Cost and Scope
 - H. CIP Maintenance and Operating Costs
 - I. Local Improvement Districts (LID)
 - J. Preserve Existing Capital Infrastructure Before Building New Facilities
 - K. New Facilities Should be of High Quality, Low Maintenance, Least Cost
 - L. Public Input at All Phases of Projects
 - M. Basis for Project Appropriations
 - N. Balanced CIP Plan
 - O. Use of Debt in the CIP
 - P. Finance Director's Authority to Borrow
 - Q. CIP Plan Update and Amendment
 - R. Formalization of Monetary Agreements
 - S. Applicable Project Charges
- VII. Debt Policy

I. FINANCIAL PLANNING POLICY

The City shall develop and maintain a 6-year financial forecast that estimates resource and expenditure behavior for the five years beyond the current budget period. This forecast will provide the City's decision makers with an indication of the long-term fiscal impact of current policy and budget decisions. This planning tool must recognize the effects of economic cycles on the demand for services and the City's resources. To this end, the forecast should differentiate between revenue associated with one-time economic activities and revenues derived as a result of base economic growth. City financial planning should ensure the delivery of needed services (many of which become more critical during economic downturns) by assuring adequate reliance on ongoing resources in order to support continued City services during economic downturns.

II. GENERAL BUDGET POLICIES

These general budget policies are the basis on which staff develops budget recommendations and establishes funding priorities within the limited revenues the City has available to provide municipal services.

- A. No Operating Deficit: Current revenues will be sufficient to support current expenditures. Revenue estimates will be realistic and debt financing will not be used for current operating expenses.
- B. Resources Greater than Budget Estimates: Resources (fund balance) greater than budget estimates in any fund shall be considered "one-time" resources and shall not be used to fund ongoing service delivery programs.
- C. Budget Adoption Level: Budget adoption by the City Council shall be at fund level. Any changes in appropriations at fund level require City Council approval.
- D. Necessary to Implement City Council Goals Identified in Workplan: The City Council identifies specific goals as part of its work-plan, and departmental budgets should include adequate resources to accomplish those goals in the expected timeframes.
- E. Public Safety Protection: Public safety is a top priority, and as such, unmet needs in this area should have a priority over other service areas.
- F. Degradation of Current Service Levels: When increased service demands are experienced over a sustained period of time, resources should be provided to prevent service level degradation below an acceptable level.
- G. Investments that are Primarily Funded by Additional Fees or Grants: Programs and investments that are funded through a dedicated revenue source (i.e., non-tax revenue), that meet the goals of the City Council, will receive priority consideration.
- H. Investments that Delay Future Cost Increases: When practical, resources should be allocated for selective preventative investments that can be made to avoid even larger costs in the future.
- I. Investments that Forestall Adding Permanent Staff: Recognizing that personnel related expenditures represent the largest portion of the City's budget, methods to increase efficiency and effectiveness of the delivery of City services through technology improvements should receive priority funding if it can forestall the addition of permanent staff.
- J. Commitments that can Reasonably be Maintained over the Long-Term: Funding for new programs and services in operating funds should be limited to the extent that they can be reasonably funded over the near-to-long-term given the current revenue stream.
- K. Overhead and Full Cost Allocation: Department budgets should be prepared in a manner to reflect the full cost of providing services.
- L. Maintenance of Quality Service Programs: The City of Shoreline will offer quality service programs. If expenditure reductions are necessary as a result of changing economic status, selective service elimination is preferable to poor or marginal quality programs that are caused by across the board cuts.

- M. Distinguished Budget Presentation: The City will seek to comply with the suggested criteria of the Government Finance Officers Association in producing a budget document that meets the Distinguished Budget Presentation program criteria as policy document, as an operations guide, as a financial plan, and as a communication device.

III. FORMULATION AND APPROVAL OF BUDGETS

In accordance with RCW 35A.33, departments shall be requested by the Finance Director to prepare detailed estimates of revenues and expenditures for the next fiscal year by no later than the second Monday of September. Responses will be due by no later than the fourth Monday in September, and by no later than the first business day in October, the Finance Director will present to the City Manager a proposed preliminary budget setting forth the complete financial program, showing expenditures requested by each department and sources of revenue by which each program is proposed to be financed.

Although the schedule outlined above meets the requirements of the Revised Code of Washington, the Shoreline budget process usually follows an accelerated time schedule. The Finance Director typically requests departments to prepare their detailed estimates of revenues and expenditures for the next fiscal year in July, with those responses due in August.

By no later than the first Monday in October, the City Manager will provide the City Council with current information on estimates of revenues from all sources as adopted in the budget for the current year. The City complies with this requirement by providing the City Council with a quarterly report and a comprehensive overview of the City's current financial position at a summer Budget Retreat.

The administration will analyze program priorities and needs and recommend funding levels for each program in a proposed operating budget and six-year capital improvement program, which will be submitted to the Council by no later than 60 days prior to the end of the fiscal year. The City Manager typically presents the proposed budget to the City Council in late October.

As part of the budget document, a budget message will be prepared that contains the following:

- An explanation of the budget document.
- An outline of the recommended financial policies and programs of the City for the ensuing fiscal year.
- A statement of the relation of the recommended appropriation to such policies and programs.
- A statement of the reason for salient changes from the previous year in appropriation and revenue items.
- An explanation of any recommended major changes in financial policy.

The operating budget proposal for the general fund will include a financial plan that shows projected revenues and expenditures for at least the next five fiscal years. The financial plan will provide an explanation of the assumptions used in projecting future year expenditure and revenue levels, such as growth in tax revenues, inflation, cost of services, and other factors that may impact the financial condition of the City.

The operating budget will be classified and segregated according to a standard classification of accounts as prescribed by the State Auditor.

The Council will hold public hearings as required and approve operating and capital budgets prior to the end of the fiscal year in accordance with State law.

IV. BUDGET ADJUSTMENT & AMENDMENT PROCESSES

Under the provisions of State law and the City's operating procedures, the operating budget may be adjusted or amended in two different ways. Adjustment of the budget involves a reallocation of existing appropriations and does not change the budget "bottom line." Amendment of the budget involves an addition to or reduction of existing appropriations.

A. Adjustment

The City departmental expenditures and program goals are monitored throughout the year. Certain departments may develop the need for additional expenditure authority to cover unanticipated costs that cannot be absorbed within the budget, while other departments may unexpectedly not require their full budget authorizations. The Finance Department reviews and analyzes all department and/or fund budgets to determine what adjustments are necessary and whether the adjustments can be made within existing appropriation limits and within the City Council and Departmental goals as provided in the budget. Necessary adjustments are then reviewed with the affected department and/or fund managers. When an adjustment is needed, the Finance staff will look first to savings within the department and then consider budget transfers between departments. The Finance Director, in conjunction with the Department Directors and the City Manager, reviews and decides if any specific budget reductions are needed. No City Council action is needed as State law allows budget adjustments to be done administratively and approved by the City Manager. As a matter of practice, staff will include any adjustments made between departments with the quarterly financial information provided to the City Council.

B. Amendment

Amending the City's budget occurs whenever the requested changes from departments and/or funds will cause the existing appropriation level for the fund to change. This situation generally occurs when the City Council authorizes additional appropriation. This is done by an ordinance that amends the original budget and states the sources of funding for the incremental appropriations.

V. RESERVE AND CONTINGENCY FUND POLICIES

Adequate fund balance and reserve levels are a necessary component of the City's overall financial management strategy and a key factor in external agencies' measurement of the City's financial strength.

Maintenance of fund balance for each accounting fund assures adequate resources for cash flow and to mitigate short-term effects of revenue shortages. Reserve funds are necessary to enable the City to deal with unforeseen emergencies or changes in condition.

A. General Policy

The City shall maintain reserves required by law, ordinance and/or bond covenants.

All expenditures drawn from reserve accounts shall require prior Council approval unless previously authorized by the City Council for expenditure within the City's biennial budget.

If reserves and/or fund balances fall below required levels as set by this policy, the City shall include within its biennial budget a plan to restore reserves and/or fund balance to the required levels.

All reserves will be presented in the City's biennial budget.

B. Revenue Stabilization Fund

The City will establish a Revenue Stabilization Fund and shall accumulate a reserve equal to thirty percent (30%) of annual economically sensitive revenues within the City's operating budget to cover revenue shortfalls resulting from unexpected economic changes or recessionary periods.

C. General Fund Operating Reserves

The City shall maintain a General Fund Operating Reserve to provide for adequate cash flow, budget contingencies, and insurance reserves. The General Fund Operating Reserves will be determined as follows:

1. Cash Flow Reserve: The City shall maintain a cash flow reserve within the General Fund in an amount equal to \$3,000,000. This is approximately equal to 1.5 months of operating expenditures. The City will review biennially the required cash flow reserve level that is necessary to meet the City's cash flow needs. If it is determined that \$3,000,000 is not adequate, the Finance Director shall propose an amendment to these policies.
2. Budget Contingency: The City shall maintain a budget contingency reserve within the General Fund equal to 2% of budgeted operating revenues.
3. Insurance Deductible Reserve: The City shall maintain an insurance reserve within the General Fund to be used for potential substantial events that cause damage to the City's fixed assets and/or infrastructure.

D. Equipment and Vehicle Replacement Reserves

The City will maintain fully funded reserves for the replacement of vehicles, computer equipment, and equipment identified on the City's fixed asset listing. Contributions will be made through assessments to the using funds and maintained on a per asset basis.

E. City Street Fund Reserve

The City shall maintain an operating reserve within the City's Street Fund an amount equal to 20% of annually budgeted operating revenues.

F. Surface Water Utility Fund Reserve

The City shall maintain an operating reserve within the Surface Water Utility Fund an amount equal to no less than 20% of budgeted operating revenues.

VI. CAPITAL IMPROVEMENT PROGRAM PLAN POLICIES

A number of important policy considerations are the basis for the Capital Improvement Program (CIP) Plan. These policies provide guidelines for all financial aspects of the CIP, and ultimately affect the project selection process.

A. Relationship of Long-Range Plans to the CIP

The CIP will be updated annually but the City Council may amend the CIP Plan at any time as required.

Virtually all of the projects included in the CIP are based upon formal long-range plans that have been adopted by the City Council. This ensures that the City's Capital Improvement Program, which is the embodiment of the recommendations of these individual planning studies, is responsive to the officially stated direction of the City Council as contained in the Comprehensive Plan, Council work goals, and supporting documents. Examples of these supporting documents: Pavement Management System Plan and the Parks and Open Space and Recreation Services Plan. There are

exceptions, but they are relatively small when compared to the other major areas of expenditure noted above.

B. CIP Coordination Team

A CIP Coordination Team is a cross-departmental team which participates in the review and recommendation of the CIP program to the City Manager. The Team will review proposed capital projects in regards to accurate costing (design, capital, and operating), congruence with City objectives, and prioritize projects by a set of deterministic criteria. The Finance Director, or his/her designee, will serve as the lead for the team.

C. Establishing CIP Priorities

The City uses the following basic CIP project prioritization and selection process:

1. Each CIP program area establishes criteria to be used in the prioritization of specific projects submitted for funding. These specific criteria are developed by staff in conjunction with City Council priorities and input from citizens, associated City boards and commissions. The criteria are identified in the City's budget document. The City has divided its CIP projects into the following program areas: General Facilities & Parks Capital Projects, Roads Capital Projects, and Surface Water Capital Projects.
2. Designated personnel within City departments recommend project expenditure plans to the Finance Department. The project expenditure plans include all capital costs and any applicable maintenance and operation expenditures along with a recommended funding source.
3. The CIP Coordination Team evaluates the various CIP projects and selects those with the highest priority based on input from citizens, project stakeholders, appropriate advisory committees, and City Council goals.
4. A Preliminary CIP Plan is developed by the Finance Department and is recommended to the City Council by the City Manager.
5. The City Council reviews the Operating and Preliminary CIP Plan, holds a public hearing(s) on the plan, makes their desired alterations, and then officially adopts the CIP and establishes related appropriations as a part of the City's budget.
6. Within the available funding, the highest priority projects are then selected and funded in the CIP.

D. Types of Projects Included in the CIP Plan

The CIP Plan will display, to the maximum extent possible, all major capital projects in which the City is involved. It is difficult to define precisely what characteristics a project should have before it is included in the CIP Plan for the public's and City Council's review and approval. While the following criteria may be used as a general guide to distinguish among projects which should be included or excluded from the CIP Plan, there are always exceptions which require management's judgment. Therefore, the City Manager has the administrative authority to determine which projects should be included in the CIP Plan and which projects are more appropriately contained in the City's operating budget.

For purposes of the CIP Plan, a CIP project is generally defined to be any project that possesses all of the following characteristics:

1. Exceeds an estimated cost of \$10,000;
2. Involves totally new physical construction, reconstruction designed to gradually and systematically replace an existing system on a piecemeal basis, replacement of a major component of an existing facility, or acquisition of land or structures; and
3. Involves City funding in whole or in part, or involves no City funds but is the City's responsibility for implementing, such as a 100% grant-funded project or 100% Local Improvement District funded project.

4. Involves the skills and construction needs beyond those needed for a general repair and maintenance project.

These should be considered general guidelines. Any project in excess of \$25,000 meeting the criteria of (2), (3) and (4) above, or various miscellaneous improvements of a like nature whose cumulative total exceeds \$25,000 (i.e., street overlays) should be considered as part of the CIP process.

Program area managers are responsible for the cost estimates of their proposed programs, including future maintenance and operations costs related to the implementation of completed projects.

E. Scoping and Costing Based on Predesign Study

For some projects it is difficult to develop accurate project scopes, cost estimates, and schedules on which no preliminary engineering or community contact work has been done. To address this problem, some projects are initially proposed and funded only for preliminary engineering and planning work. This funding will not provide any monies to develop final plans, specifications, and estimates to purchase rights-of-way or to construct the projects. Future project costs are refined through the predesign study process.

- F. Required Project Features and Financial Responsibility: If a proposed project will cause a direct impact on other publicly-owned facilities, an equitable shared and funded cost plan must be coordinated between the affected program areas.

- G. Predictability of Project Timing, Cost and Scope: The predictability of timing and costs of projects is important to specific private developments, such as the provision of street improvements or the extension of major sewer lines or water supply, without which development could not occur. These projects generally involve significant financial contributions from such private development through developer extension agreements, LIDs, and other means. Once a project has been approved by the City Council in the CIP, project scheduling is a priority to maintain.

The City Council authorizes the City Manager to administratively approve the acceleration of project schedules so long as they can be accomplished within budgeted and any allowable contingency expenditures, with the understanding that all controversial issues will be brought before the City Council. All project additions or deletions must be approved by the City Council.

- H. CIP Maintenance and Operating Costs: CIP projects, as approved by the City Council, shall have a funding plan for maintenance and operating costs identified in the project description. These costs will be included in the City's long-term financial planning.

I. Local Improvement Districts (LID)

Examples of when future LIDs may be formed are as follows: 1) where old agreements exist, committing property owners to LID participation on future projects; 2) when a group of property owners wish to accelerate development of a certain improvement; 3) when a group of property owners desire a higher standard of improvement than the City's project contemplates; or 4) when a group of property owners request City assistance in LID formation to fund internal neighborhood transportation facilities improvements, which may or may not have City funding involved. If City funding is proposed by the project sponsors (property owners), they shall so request of the City Council (through the City Clerk) in writing before any LID promotion activity begins. The City Manager shall analyze such request and report his conclusions and recommendation to Council for their consideration. The Council shall by motion affirm or deny the recommendation. The

Council's affirmative motion to financially participate shall expire in 180 days, unless the project sponsors have submitted a sufficient LID petition by that time.

In the event that the request is for street resurfacing in advance of the City's normal street resurfacing cycle, the City's contribution, if any, will be determined based on a recommendation from the Public Work's Department and a financial analysis of the impact of completing the project prior to the City's original timeline.

On capital projects whose financing depends in part on an LID, interim financing will be issued to support the LID's portion of the project budget at the same time or in close proximity to the issuance of the construction contract. The amount of the interim financing shall be the current estimate of the final assessment roll as determined by the administering department.

In the event that the project is 100% LID funded, interim financing shall be issued either in phases (i.e., design phase and construction phase) or up front in the amount of the entire estimated final assessment roll, whichever means is estimated to provide the lowest overall cost to the project as determined by the Finance Department.

The City will recapture direct administrative costs incurred by the City for the LID project by including these in the preliminary and final assessment roles.

- J. Preserve Existing Capital Infrastructure Before Building New Facilities: It is the City's policy to ensure that adequate resources are allocated to preserve the City's existing infrastructure before targeting resources toward building new facilities that also have maintenance obligations. This policy addresses the need to protect the City's historical investment in capital facilities and to avoid embarking on a facility enhancement program which, together with the existing facilities, the City cannot afford to adequately maintain.
- K. New Facilities Should Be of High Quality, Low Maintenance, Least Cost: The intent of this policy is to guide the development and execution of the CIP Plan through an emphasis on lowest life-cycle cost. Projects should only be built if the necessary funding to operate them is provided. Also, priority is given to new facilities that have minimal ongoing maintenance costs so as to limit the impact upon both the CIP and the operating budget.
- L. Public Input at All Phases of Projects: The City makes a serious commitment to public involvement. The City's long-range plans are developed through an extensive citizen involvement program.
- M. Basis for Project Appropriations: During the City Council's CIP Plan review, the City Council will appropriate the full estimated project cost for all projects in the CIP Plan. Subsequent adjustments to appropriation levels for amendments to the CIP Plan may be made by the City Council at any time.
- N. Balanced CIP Plan: The CIP Plan is a balanced six-year plan. This means that for the entire six-year period, revenues will be equal to project expenditures in the plan. It is anticipated that the plan will have more expenditures than revenues in single years of the plan, but this imbalance will be corrected through the use of interim financing, if actually needed. Over the life of the six-year plan, however, all planned interim debt will be repaid and all plan expenditures, including interest costs on interim debt will be provided for with identified revenues. Any project funding plan, in which debt is not retired within the current six-year plan, must have specific City Council approval.
- O. Use of Debt in the CIP: The CIP is viewed as a long-term program that will continually address capital requirements far into the future. As such, the use of long-term debt

should be minimized, allowing the City to put money into actual projects that benefit Shoreline residents and businesses rather than into interest payments to financial institutions. There may be exceptions to this policy for extraordinary circumstances, where voted or non-voted long-term debt must be issued to achieve major City goals that otherwise could not be achieved, or would have to wait an unacceptably long time. Issuance of long-term debt must receive City Council authorization.

Staff monitors CIP cash flow regularly and utilizes fund balances to minimize the amount of borrowing required. Funds borrowed for cash flow purposes are limited to short-term obligations. Projected financing costs are included within a project in the administrative program area.

- P. Finance Director's Authority to Borrow: The Finance Director is authorized to initiate interim and long-term borrowing measures, as they become necessary, as identified in the CIP Plan and approved by the City Council.
- Q. CIP Plan Update and Amendment: The CIP Plan will be updated at least annually. The City Council may amend the CIP Plan at any time if a decision must be made and action must be taken before the next CIP review period. All project additions or deletions must be approved by the City Council.
- R. Formalization of Monetary Agreements: All agreements between the City and outside jurisdictions, where resources are exchanged shall be in writing specifying the financial terms of the agreement, the length of the agreement, and the timing of any required payments (i.e., Joint CIP projects where the City is the lead agency, grant funded projects, etc.). Formalization of these agreements will protect the City's interests. Program areas shall make every effort to promptly request any reimbursements that are due the City. Where revenues from outside jurisdictions are ongoing, these requests shall be made at least quarterly, unless alternative arrangements are approved by the City Manager or City Council.
- S. Applicable Project Charges: CIP projects should reflect all costs that can be clearly shown to be necessary and applicable. Staff charges to CIP projects will be limited to time spent actually working on those projects and shall include an overhead factor to cover the applicable portion of that person's operating cost.

VII. DEBT POLICY

The Objectives of the City's Debt Management Policy are:

- A. To limit the use of debt so that debt service payments will be a predictable and manageable part of the operating budget.
- B. To raise capital at the lowest cost, consistent with the need to borrow. This will be accomplished by:
 - 1. Keeping a high credit rating (while making attempts to strengthen credit rating).
 - 2. Maintaining a good reputation in the credit markets by adjusting the capital program for regular entry to the bond market and by managing the biennial budget responsibly.
 - 3. Institute and maintain procedures that ensure full and timely repayment of City obligations.

General Debt Policies

Before issuing any debt, the City will consider the impacts of such debt on the operating budget, the effect on the City's credit rating, the debt capacity remaining under constitutional

and statutory limitations, the most cost-effective term, structure, and type of debt, and the impact on taxpayers.

Disclosure statements will be used to keep taxpayers and investors informed of the City's financial position. These include printed copies of:

- A. Annual reports
- B. Operating budget and Capital Facilities Plan
- C. Official Statements

Debt issues will be sold on a competitive basis (except when conditions make a negotiated sale preferable) and awarded to the bidder who produces the lowest true interest cost.

Debt issues may be sold on a negotiated basis if the issue is unusually large or small, the project is complex, the issue is a refunding, flexibility is desired in the structure, the market is volatile, or other conditions make it in the City's best interest to conduct a negotiated sale.

Long Term Debt: Long term debt will be used to maintain and develop the municipal infrastructure when the economic life of a fixed asset exceeds five years.

Revenue bonds will generally be used for projects which are financially self-sustaining.

General Obligation bonds can be used to finance public works projects which benefit the community and where there are sufficient dedicated revenues to amortize the debt.

General Obligation pledges can be used to back self-sustaining projects financed through revenue bonds when costs can be reduced and the municipal credit rating is not put in jeopardy by this action.

The City may rely on a local improvement district program for certain local or neighborhood street improvements.

The City will use interfund borrowing where such borrowing is cost effective to both the borrowing and the lending fund. Such borrowing shall implement Council directed policy in a simplified manner, such as borrowing associated with interim financing for local improvement district projects.



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City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps

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Range	Title	FLSA Status	Training Step 0	Min					Max
				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
1			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage
2			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage
3			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.50 28,078
4			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.84 28,780
5			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.11 27,274	13.64 28,365	14.18 29,500
6			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.44 27,956	13.98 29,074	14.54 30,237
7			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.25 27,553	13.78 28,655	14.33 29,801	14.90 30,993
8			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.06 27,155	13.58 28,241	14.12 29,371	14.69 30,546	15.27 31,768
9			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.38 27,834	13.92 28,948	14.47 30,105	15.05 31,310	15.65 32,562
10			n/a due to changes in WA State Min Wage	13.19 27,433	13.72 28,530	14.26 29,671	14.84 30,858	15.43 32,092	16.05 33,376

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				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
11			n/a due to changes in WA State Min Wage	13.52 28,118	14.06 29,243	14.62 30,413	15.21 31,629	15.81 32,895	16.45 34,210
12			13.30 27,669	13.86 28,821	14.41 29,974	14.99 31,173	15.59 32,420	16.21 33,717	16.86 35,066
13			13.63 28,360	14.20 29,542	14.77 30,724	15.36 31,953	15.98 33,231	16.62 34,560	17.28 35,942
14			13.98 29,069	14.56 30,281	15.14 31,492	15.75 32,751	16.38 34,061	17.03 35,424	17.71 36,841
15			14.33 29,796	14.92 31,038	15.52 32,279	16.14 33,570	16.79 34,913	17.46 36,310	18.15 37,762
16			14.68 30,541	15.29 31,813	15.91 33,086	16.54 34,409	17.20 35,786	17.89 37,217	18.61 38,706
17			15.05 31,304	15.68 32,609	16.30 33,913	16.96 35,270	17.63 36,681	18.34 38,148	19.07 39,674
18			15.43 32,087	16.07 33,424	16.71 34,761	17.38 36,151	18.08 37,598	18.80 39,101	19.55 40,665
19			15.81 32,889	16.47 34,260	17.13 35,630	17.82 37,055	18.53 38,537	19.27 40,079	20.04 41,682
20			16.21 33,711	16.88 35,116	17.56 36,521	18.26 37,982	18.99 39,501	19.75 41,081	20.54 42,724

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				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
21			16.61 34,554	17.30 35,994	18.00 37,434	18.72 38,931	19.47 40,488	20.24 42,108	21.05 43,792
22			17.03 35,418	17.74 36,894	18.45 38,370	19.18 39,904	19.95 41,501	20.75 43,161	21.58 44,887
23			17.45 36,304	18.18 37,816	18.91 39,329	19.66 40,902	20.45 42,538	21.27 44,240	22.12 46,009
24			17.89 37,211	18.64 38,762	19.38 40,312	20.16 41,925	20.96 43,602	21.80 45,346	22.67 47,160
25			18.34 38,141	19.10 39,731	19.87 41,320	20.66 42,973	21.49 44,692	22.35 46,479	23.24 48,339
26			18.80 39,095	19.58 40,724	20.36 42,353	21.18 44,047	22.02 45,809	22.90 47,641	23.82 49,547
27			19.27 40,072	20.07 41,742	20.87 43,412	21.71 45,148	22.57 46,954	23.48 48,832	24.42 50,786
28			19.75 41,074	20.57 42,786	21.39 44,497	22.25 46,277	23.14 48,128	24.06 50,053	25.03 52,055
29			20.24 42,101	21.08 43,855	21.93 45,609	22.80 47,434	23.72 49,331	24.67 51,304	25.65 53,357
30			20.75 43,154	21.61 44,952	22.48 46,750	23.37 48,620	24.31 50,564	25.28 52,587	26.29 54,691

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				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
31	Senior Lifeguard	Non-Exempt, Hourly	21.27 44,232	22.15 46,075	23.04 47,918	23.96 49,835	24.92 51,829	25.91 53,902	26.95 56,058
32			21.80 45,338	22.71 47,227	23.61 49,116	24.56 51,081	25.54 53,124	26.56 55,249	27.62 57,459
33			22.34 46,472	23.27 48,408	24.20 50,344	25.17 52,358	26.18 54,452	27.23 56,631	28.32 58,896
34	Administrative Assistant I <u>Grounds Maintenance Worker I</u> Public Disclosure Specialist <u>Senior Lifeguard</u> WW Utility Administrative Assist I WW Utility Customer Service Rep	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly <u>Non-Exempt, Hourly</u> Non-Exempt, Hourly Non-Exempt, Hourly	22.90 47,633	23.85 49,618	24.81 51,603	25.80 53,667	26.83 55,814	27.91 58,046	29.02 60,368
35			23.47 48,824	24.45 50,859	25.43 52,893	26.45 55,009	27.50 57,209	28.60 59,497	29.75 61,877
36	Parks Maintenance Worker I PW Maintenance Worker I	Non-Exempt, Hourly Non-Exempt, Hourly	24.06 50,045	25.06 52,130	26.07 54,215	27.11 56,384	28.19 58,639	29.32 60,985	30.49 63,424
37	Finance Technician Recreation Specialist I WW Utility Accounting Technician	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	24.66 51,296	25.69 53,433	26.72 55,571	27.79 57,794	28.90 60,105	30.05 62,510	31.25 65,010
38	Administrative Assistant II Facilities Maintenance Worker I <u>Grounds Maintenance Worker II</u>	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	25.28 52,578	26.33 54,769	27.38 56,960	28.48 59,238	29.62 61,608	30.80 64,072	32.04 66,635

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				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
39		Non-Exempt, Hourly Non-Exempt, Hourly	25.91 53,893	26.99 56,138	28.07 58,384	29.19 60,719	30.36 63,148	31.57 65,674	32.84 68,301
40	Parks Maintenance Worker II Permit Technician PW Maintenance Worker II WW Utility Maintenance Worker	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	26.56 55,240	27.66 57,542	28.77 59,844	29.92 62,237	31.12 64,727	32.36 67,316	33.66 70,009
41	Recreation Specialist II Senior Finance Technician Special Events Coordinator Public Art Coordinator	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	27.22 56,621	28.36 58,980	29.49 61,340	30.67 63,793	31.90 66,345	33.17 68,999	34.50 71,759
42	Administrative Assistant III Communication Specialist Environmental Program Specialist Facilities Maintenance Worker II Human Resources Technician Legal Assistant Records Coordinator Transportation Specialist	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	27.90 58,037	29.06 60,455	30.23 62,873	31.44 65,388	32.69 68,004	34.00 70,724	35.36 73,553
43	Payroll Officer Purchasing Coordinator	Non-Exempt, Hourly Non-Exempt, Hourly	28.60 59,488	29.79 61,966	30.98 64,445	32.22 67,023	33.51 69,704	34.85 72,492	36.25 75,392
44	Assistant Planner Engineering Technician <u>Senior Grounds Maintenance Worker</u>	EXEMPT, Annual Non-Exempt, Hourly Non-Exempt, Hourly	29.31 60,975	30.54 63,516	31.76 66,056	33.03 68,698	34.35 71,446	35.72 74,304	37.15 77,276

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				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
45	CRT Representative	Non-Exempt, Hourly	30.05	31.30	32.55	33.85	35.21	36.62	38.08
	PRCS Rental & System Coordinator	Non-Exempt, Hourly	62,499	65,103	67,708	70,416	73,232	76,162	79,208
	Recreation Specialist III - Aquatics	Non-Exempt, Hourly							
46	Deputy City Clerk	Non-Exempt, Hourly	30.80	32.08	33.37	34.70	36.09	37.53	39.03
	GIS Technician	Non-Exempt, Hourly	64,062	66,731	69,400	72,176	75,063	78,066	81,188
	IT Specialist	Non-Exempt, Hourly							
	Plans Examiner I	Non-Exempt, Hourly							
	Senior Facilities Maintenance Worker	Non-Exempt, Hourly							
	Senior PW Maintenance Worker	Non-Exempt, Hourly							
	Senior Parks Maintenance Worker-General Mntenance	Non-Exempt, Hourly							
	Senior Parks Maintenance Worker-Urban Forestry	Non-Exempt, Hourly							
	Staff Accountant	EXEMPT, Annual							
	Surface Water Quality Specialist	Non-Exempt, Hourly							
	Senior WW Utility Maintenance Worker	Non-Exempt, Hourly							
47	Code Enforcement Officer	Non-Exempt, Hourly	31.57	32.88	34.20	35.57	36.99	38.47	40.01
	Construction Inspector	Non-Exempt, Hourly	65,663	68,399	71,135	73,981	76,940	80,017	83,218
	Executive Assistant to City Manager	EXEMPT, Annual							
48	Associate Planner	EXEMPT, Annual	32.36	33.71	35.05	36.46	37.92	39.43	41.01
			67,305	70,109	72,914	75,830	78,863	82,018	85,299
49	Asset Management IT Functional Analyst	EXEMPT, Annual	33.17	34.55	35.93	37.37	38.86	40.42	42.03
	PRCS Supervisor I - Recreation	EXEMPT, Annual	68,987	71,862	74,736	77,726	80,835	84,068	87,431
	Grounds Maintenance Supervisor	EXEMPT, Annual							

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50	B&O Tax Analyst	EXEMPT, Annual	34.00	35.41	36.83	38.30	39.83	41.43	43.09
	Budget Analyst	EXEMPT, Annual	70,712	73,659	76,605	79,669	82,856	86,170	89,617
	Combination Inspector	Non-Exempt, Hourly							
	Community Diversity Coordinator	EXEMPT, Annual							
	Community Diversity Coordinator	Non-Exempt, Hourly							
	Emergency Management Coordinator	EXEMPT, Annual							
	Environmental Services Analyst	EXEMPT, Annual							
	Management Analyst	EXEMPT, Annual							
	Neighborhoods Coordinator	EXEMPT, Annual							
	Plans Examiner II	Non-Exempt, Hourly							
	Utility Operations Specialist	Non-Exempt, Hourly							
	WW Utility Specialist	Non-Exempt, Hourly							
51			34.85	36.30	37.75	39.26	40.83	42.46	44.16
			72,480	75,500	78,520	81,661	84,927	88,324	91,857
52	Senior Human Resources Analyst	EXEMPT, Annual	35.72	37.21	38.69	40.24	41.85	43.53	45.27
	Web Developer	EXEMPT, Annual	74,292	77,388	80,483	83,702	87,050	90,532	94,154
53	Communications Program Manager	EXEMPT, Annual	36.61	38.14	39.66	41.25	42.90	44.61	46.40
	CRT Supervisor	EXEMPT, Annual	76,149	79,322	82,495	85,795	89,227	92,796	96,508
	PRCS Supervisor II - Aquatics	EXEMPT, Annual							
	PRCS Supervisor II - Recreation	EXEMPT, Annual							
54	CMO Management Analyst	EXEMPT, Annual	37.53	39.09	40.65	42.28	43.97	45.73	47.56
	Grants Administrator	EXEMPT, Annual	78,053	81,305	84,557	87,940	91,457	95,116	98,920
	<u>Code Enforcement and CRT Supervisor</u>	EXEMPT, Annual							
	Plans Examiner III	Non-Exempt, Hourly							
	PW Maintenance Superintendent	EXEMPT, Annual							
	Senior Planner	EXEMPT, Annual							
	Senior Management Analyst	EXEMPT, Annual							

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55	Engineer I - Capital Projects	EXEMPT, Annual	38.46	40.07	41.67	43.34	45.07	46.87	48.75
	Engineer I - Development Review	EXEMPT, Annual	80,004	83,338	86,671	90,138	93,744	97,494	101,393
	Engineer I - Surface Water	EXEMPT, Annual							
	Engineer I - Traffic	EXEMPT, Annual							
56	Budget Supervisor	EXEMPT, Annual	39.43	41.07	42.71	44.42	46.20	48.04	49.97
	City Clerk	EXEMPT, Annual	82,004	85,421	88,838	92,392	96,087	99,931	103,928
	Parks Superintendent	EXEMPT, Annual							
57	Network Administrator	EXEMPT, Annual	40.41	42.09	43.78	45.53	47.35	49.24	51.21
	IT Projects Manager	EXEMPT, Annual	84,055	87,557	91,059	94,702	98,490	102,429	106,526
		EXEMPT, Annual							
58			41.42	43.15	44.87	46.67	48.53	50.48	52.49
			86,156	89,746	93,336	97,069	100,952	104,990	109,190
59	<u>Budget and Tax Manager</u>	EXEMPT, Annual	42.46	44.23	45.99	47.83	49.75	51.74	53.81
	Engineer II - Capital Projects	EXEMPT, Annual	88,310	91,989	95,669	99,496	103,476	107,615	111,919
	Engineer II - Development Review	EXEMPT, Annual							
	Engineer II - Surface Water	EXEMPT, Annual							
	Engineer II - Traffic	EXEMPT, Annual							
	IT Systems Analyst	EXEMPT, Annual							
	Structural Plans Examiner	EXEMPT, Annual							
	Limited Term Sound Transit Project Manager	EXEMPT, Annual							
	Wastewater Manager								
60	Community Services Manager	EXEMPT, Annual	43.52	45.33	47.14	49.03	50.99	53.03	55.15
	Permit Services Manager	EXEMPT, Annual	90,518	94,289	98,061	101,983	106,063	110,305	114,717
	Recreation Superintendent	EXEMPT, Annual							
	Fleet and Facilities Manager	EXEMPT, Annual							

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61			44.61 92,781	46.46 96,646	48.32 100,512	50.26 104,533	52.27 108,714	54.36 113,063	56.53 117,585
62	<u>Fleet and Facilities Manager</u>	EXEMPT, Annual	45.72 95,100	47.63 99,063	49.53 103,025	51.51 107,146	53.57 111,432	55.72 115,889	57.94 120,525
63	Building Official City Traffic Engineer Economic Development Program Manager Intergovernmental / CMO Program Manager Planning Manager SW Utility & Environmental Svcs Manager	EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual	46.86 97,478	48.82 101,539	50.77 105,601	52.80 109,825	54.91 114,218	57.11 118,787	59.39 123,538
64	Finance Manager	EXEMPT, Annual	48.04 99,915	50.04 104,078	52.04 108,241	54.12 112,570	56.29 117,073	58.54 121,756	60.88 126,626
65	Assistant City Attorney Development Review and Construction Manager Engineering Manager Transportation Services Manager	EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual	49.24 102,412	51.29 106,680	53.34 110,947	55.47 115,385	57.69 120,000	60.00 124,800	62.40 129,792
66	<u>Information Technology Manager</u>	EXEMPT, Annual	50.47 104,973	52.57 109,347	54.67 113,720	56.86 118,269	59.13 123,000	61.50 127,920	63.96 133,037
67	<u>Information Technology Manager</u> Utility & Operations Manager	EXEMPT, Annual EXEMPT, Annual	51.73 107,597	53.88 112,080	56.04 116,563	58.28 121,226	60.61 126,075	63.04 131,118	65.56 136,363
68			53.02 110,287	55.23 114,882	57.44 119,478	59.74 124,257	62.13 129,227	64.61 134,396	67.20 139,772
69	City Engineer	EXEMPT, Annual	54.35 113,044	56.61 117,754	58.88 122,464	61.23 127,363	63.68 132,458	66.23 137,756	68.88 143,266
70			55.71 115,870	58.03 120,698	60.35 125,526	62.76 130,547	65.27 135,769	67.88 141,200	70.60 146,848

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps

June '17 cpi-U 263.756
June '18 cpi-U 272.395
% Change 3.28%
90% of % Change: 2.95%

Mkt Adj: 2.95%
Effective: January 1, 2019

The hourly rates represented here have been rounded to 2 decimal points and annual rates to the nearest dollar. Pay is calculated using 5 decimal points for accuracy and rounded after calculation.

Range	Title	FLSA Status	Training Step 0	Min					Max
				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
71			57.10 118,767	59.48 123,716	61.86 128,664	64.33 133,811	66.91 139,163	69.58 144,730	72.36 150,519
72			58.53 121,736	60.97 126,809	63.40 131,881	65.94 137,156	68.58 142,642	71.32 148,348	74.17 154,282
73	Human Resource Director	EXEMPT, Annual	59.99 124,780	62.49 129,979	64.99 135,178	67.59 140,585	70.29 146,208	73.10 152,057	76.03 158,139
74				64.05 133,228	66.61 138,557	69.28 144,100	72.05 149,864	74.93 155,858	77.93 162,093
75	Administrative Services Director Parks, Rec & Cultural Svcs Director Planning & Community Development Director Public Works Director	EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual	63.03 131,097	65.65 136,559	68.28 142,021	71.01 147,702	73.85 153,610	76.81 159,755	79.88 166,145
76	City Attorney Assistant City Manager Public Works Director	EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual	64.60 134,374	67.29 139,973	69.99 145,572	72.79 151,395	75.70 157,450	78.73 163,749	81.87 170,298
77	Assistant City Manager	EXEMPT, Annual EXEMPT, Annual	66.22 137,733	68.98 143,472	71.74 149,211	74.61 155,180	77.59 161,387	80.69 167,842	83.92 174,556

City of Shoreline
Extra Help Range Placement Table
2019

COLA: 2.95%
Effective: January 1, 2019

Range	Title	FLSA Status	Pay Band	
			Minimum	Maximum
1	Day Camp Leader Special Events Attendant Youth Outreach Leader	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	\$13.38	\$14.45
2	Building Monitor Indoor Playground Attendant Sr. Day Camp Leader Swim Instructor	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	\$13.61	\$14.76
3	Special Events Assistant Special Events Monitor	Non-Exempt, Hourly Non-Exempt, Hourly	\$13.84	\$15.07
4	Records Clerk	Non-Exempt, Hourly	\$14.07	\$15.39
5	Lifeguard/Swim Instructor Undergraduate Intern Teen Program Leader	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	\$14.31	\$15.72
6			\$14.56	\$16.06
7			\$14.80	\$16.40
8			\$15.05	\$16.74
9	CIT Camp Director Front Desk Attendant Park Laborer Specialized Recreation Specialist	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	\$15.31	\$17.10
10			\$15.57	\$17.46
11	Out of School Time Program Director Assistant Camp Director	Non-Exempt, Hourly Non-Exempt, Hourly	\$15.83	\$17.83
12			\$16.10	\$18.20
13			\$16.38	\$18.59

City of Shoreline
Extra Help Range Placement Table
2019

COLA: 2.95%
Effective: January 1, 2019

Range	Title	FLSA Status	Pay Band	
			Minimum	Maximum
14	Camp Excel Specialist Camp Director	Non-Exempt, Hourly Non-Exempt, Hourly	\$16.66	\$18.98
15			\$16.95	\$19.40
16			\$17.23	\$19.80
17			\$17.52	\$20.21
18			\$17.82	\$20.64
19			\$18.12	\$21.07
20			\$18.43	\$21.52
21	Engineering Support Senior Lifeguard	Non-Exempt, Hourly Non-Exempt, Hourly	\$18.74	\$21.96
22			\$19.06	\$22.42
23			\$19.38	\$22.89
24			\$19.70	\$23.37
25			\$20.04	\$23.86
26			\$20.38	\$24.36
27			\$20.73	\$24.87

City of Shoreline
Extra Help Range Placement Table
2019

COLA: 2.95%
Effective: January 1, 2019

Range	Title	FLSA Status	Pay Band	
			Minimum	Maximum
28	Finance Assistant	Non-Exempt, Hourly	\$21.08	\$25.39
29			\$21.44	\$25.92
30			\$21.80	\$26.46
31	Computer Support GIS Support	Non-Exempt, Hourly Non-Exempt, Hourly	\$22.15	\$26.95
32	<u>PW Seasonal Laborer</u>	Non-Exempt, Hourly	\$22.70	\$27.62
33	PW Seasonal Laborer	Non-Exempt, Hourly	\$23.28	\$28.31
34		Non-Exempt, Hourly	\$23.85	\$29.02
35	CMO Fellowship	Non-Exempt, Hourly	\$24.45	\$29.75
36	Facilities Maintenance	Non-Exempt, Hourly	\$25.06	\$30.49
37			\$25.69	\$31.26
38			\$26.33	\$32.04
39			\$26.99	\$32.84
40			\$27.66	\$33.65
41			\$28.35	\$34.50
42			\$29.06	\$35.36

City of Shoreline
Extra Help Range Placement Table
2019

COLA: 2.95%
Effective: January 1, 2019

Range	Title	FLSA Status	Pay Band	
			Minimum	Maximum
43			\$29.79	\$36.25
44			\$30.53	\$37.15
45			\$31.30	\$38.08
46	Videographer	Non-Exempt, Hourly	\$32.08	\$39.03
	Expert Professional Inspector Instructor	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	\$13.38	\$39.12

Table Maintenance: The 2019 Extra Help table has been structured to blend in substantial change in WA State minimum wage occurring in 2019 and 2020. In 2020, the minimum wage will be \$13.50. In 2020, apply a COLA to the extra help rates on the same basis as the regular rates. Then, in 2020, if any rates fall below \$13.50 adjust them to \$13.50. From then on, apply a COLA as usual and if any rates fall below WA State Minimum Wage, adjust them to the WA State Minimum Wage.

Approval of Position Placement within the Table: Human Resources recommends and the City Manager approves placement of a position within the pay table.

Approval of the Table Rates: The City Manager recommends and the City Council approves the table rates when adopting the budget.

City of Shoreline
Range Placement Table

2.5% Between Ranges; 4% Between Steps

June '18 cpi-U N/A
 June '19 cpi-U N/A
 Estimated % Change 2.32%
 95% of % Change: 2.200%

Estimated Mkt Adj:
 Effective: **2.20%**
 January 1, 2020

The hourly rates represented here have been rounded to 2 decimal points and annual rates to the nearest dollar. Pay is calculated using 5 decimal points for accuracy and rounded after calculation.

Range	Title	FLSA Status	Training Step 0	Min	Step 2	Step 3	Step 4	Step 5	Max
				Step 1					Step 6
1			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage
2			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage
3			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.80 28,696
4			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	14.14 29,413
5			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.40 27,874	13.94 28,989	14.49 30,149
6			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.74 28,571	14.29 29,714	14.86 30,902
7			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.54 28,159	14.08 29,285	14.64 30,457	15.23 31,675
8			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.34 27,753	13.88 28,863	14.43 30,017	15.01 31,218	15.61 32,467
9			n/a due to changes in WA State Min Wage	n/a due to changes in WA State Min Wage	13.68 28,447	14.22 29,584	14.79 30,768	15.38 31,998	16.00 33,278
10			n/a due to changes in WA State Min Wage	13.48 28,036	14.02 29,158	14.58 30,324	15.16 31,537	15.77 32,798	16.40 34,110

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps

June '18 cpi-U N/A
June '19 cpi-U N/A
Estimated % Change 2.32%
95% of % Change: 2.200%

Estimated Mkt Adj: **2.20%**
Effective: January 1, 2020

The hourly rates represented here have been rounded to 2 decimal points and annual rates to the nearest dollar. Pay is calculated using 5 decimal points for accuracy and rounded after calculation.

Range	Title	FLSA Status	Training Step 0	Min					Max
				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
11			n/a due to changes in WA State Min Wage	13.82 28,737	14.37 29,887	14.94 31,082	15.54 32,325	16.16 33,618	16.81 34,963
12			13.59 28,277	14.16 29,456	14.73 30,634	15.32 31,859	15.93 33,133	16.57 34,459	17.23 35,837
13			13.93 28,984	14.52 30,192	15.10 31,400	15.70 32,656	16.33 33,962	16.98 35,320	17.66 36,733
14			14.28 29,709	14.88 30,947	15.47 32,185	16.09 33,472	16.74 34,811	17.41 36,203	18.10 37,651
15			14.64 30,452	15.25 31,720	15.86 32,989	16.49 34,309	17.15 35,681	17.84 37,108	18.55 38,593
16			15.01 31,213	15.63 32,513	16.26 33,814	16.91 35,166	17.58 36,573	18.29 38,036	19.02 39,558
17			15.38 31,993	16.02 33,326	16.66 34,659	17.33 36,046	18.02 37,487	18.74 38,987	19.49 40,547
18			15.77 32,793	16.42 34,159	17.08 35,526	17.76 36,947	18.47 38,425	19.21 39,962	19.98 41,560
19			16.16 33,613	16.83 35,013	17.51 36,414	18.21 37,870	18.94 39,385	19.69 40,961	20.48 42,599
20			16.56 34,453	17.25 35,889	17.94 37,324	18.66 38,817	19.41 40,370	20.18 41,985	20.99 43,664

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps

June '18 cpi-U N/A
June '19 cpi-U N/A
Estimated % Change 2.32%
95% of % Change: 2.200%

Estimated Mkt Adj: **2.20%**
Effective: January 1, 2020

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Range	Title	FLSA Status	Training Step 0	Min					Max
				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
21			16.98 35,315	17.69 36,786	18.39 38,257	19.13 39,788	19.89 41,379	20.69 43,034	21.52 44,756
22			17.40 36,197	18.13 37,706	18.85 39,214	19.61 40,782	20.39 42,414	21.21 44,110	22.06 45,875
23			17.84 37,102	18.58 38,648	19.32 40,194	20.10 41,802	20.90 43,474	21.74 45,213	22.61 47,022
24			18.28 38,030	19.05 39,614	19.81 41,199	20.60 42,847	21.42 44,561	22.28 46,343	23.17 48,197
25			18.74 38,981	19.52 40,605	20.30 42,229	21.11 43,918	21.96 45,675	22.84 47,502	23.75 49,402
26			19.21 39,955	20.01 41,620	20.81 43,285	21.64 45,016	22.51 46,817	23.41 48,689	24.34 50,637
27			19.69 40,954	20.51 42,660	21.33 44,367	22.18 46,142	23.07 47,987	23.99 49,907	24.95 51,903
28			20.18 41,978	21.02 43,727	21.86 45,476	22.74 47,295	23.65 49,187	24.59 51,154	25.58 53,200
29			20.69 43,027	21.55 44,820	22.41 46,613	23.31 48,477	24.24 50,416	25.21 52,433	26.22 54,531
30			21.20 44,103	22.09 45,941	22.97 47,778	23.89 49,689	24.84 51,677	25.84 53,744	26.87 55,894

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps

June '18 cpi-U N/A
June '19 cpi-U N/A
Estimated % Change 2.32%
95% of % Change: 2.200%

Estimated Mkt Adj: **2.20%**
Effective: January 1, 2020

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Range	Title	FLSA Status	Training Step 0	Min					Max
				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
31			21.73 45,206	22.64 47,089	23.54 48,973	24.49 50,932	25.47 52,969	26.48 55,088	27.54 57,291
32			22.28 46,336	23.20 48,266	24.13 50,197	25.10 52,205	26.10 54,293	27.15 56,465	28.23 58,723
33			22.83 47,494	23.79 49,473	24.74 51,452	25.73 53,510	26.75 55,650	27.83 57,876	28.94 60,191
34	Administrative Assistant I Grounds Maintenance Worker I Public Disclosure Specialist Senior Lifeguard WW Utility Administrative Assist I WW Utility Customer Service Rep	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	23.40 48,681	24.38 50,710	25.35 52,738	26.37 54,848	27.42 57,042	28.52 59,323	29.66 61,696
35			23.99 49,898	24.99 51,978	25.99 54,057	27.03 56,219	28.11 58,468	29.23 60,806	30.40 63,239
36	Parks Maintenance Worker I PW Maintenance Worker I	Non-Exempt, Hourly Non-Exempt, Hourly	24.59 51,146	25.61 53,277	26.64 55,408	27.70 57,624	28.81 59,929	29.96 62,327	31.16 64,820
37	Finance Technician Recreation Specialist I WW Utility Accounting Technician	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	25.20 52,425	26.25 54,609	27.30 56,793	28.40 59,065	29.53 61,428	30.71 63,885	31.94 66,440
38	Administrative Assistant II Facilities Maintenance Worker I Grounds Maintenance Worker II	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	25.83 53,735	26.91 55,974	27.99 58,213	29.11 60,542	30.27 62,963	31.48 65,482	32.74 68,101

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps

June '18 cpi-U N/A
 June '19 cpi-U N/A
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Range	Title	FLSA Status	Training Step 0	Min					Max
				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
39		Non-Exempt, Hourly	26.48	27.58	28.69	29.83	31.03	32.27	33.56
		Non-Exempt, Hourly	55,079	57,374	59,668	62,055	64,537	67,119	69,804
40	Parks Maintenance Worker II	Non-Exempt, Hourly	27.14	28.27	29.40	30.58	31.80	33.08	34.40
	Permit Technician	Non-Exempt, Hourly	56,456	58,808	61,160	63,607	66,151	68,797	71,549
	PW Maintenance Worker II	Non-Exempt, Hourly							
	WW Utility Maintenance Worker	Non-Exempt, Hourly							
41	Recreation Specialist II	Non-Exempt, Hourly	27.82	28.98	30.14	31.34	32.60	33.90	35.26
	Senior Finance Technician	Non-Exempt, Hourly	57,867	60,278	62,689	65,197	67,805	70,517	73,337
	Special Events Coordinator	Non-Exempt, Hourly							
	Public Art Coordinator	Non-Exempt, Hourly							
42	Administrative Assistant III	Non-Exempt, Hourly	28.52	29.70	30.89	32.13	33.41	34.75	36.14
	Communication Specialist	Non-Exempt, Hourly	59,314	61,785	64,256	66,827	69,500	72,280	75,171
	Environmental Program Specialist	Non-Exempt, Hourly							
	Facilities Maintenance Worker II	Non-Exempt, Hourly							
	Human Resources Technician	Non-Exempt, Hourly							
	Legal Assistant	Non-Exempt, Hourly							
	Records Coordinator	Non-Exempt, Hourly							
	Transportation Specialist	Non-Exempt, Hourly							
43	Payroll Officer	Non-Exempt, Hourly	29.23	30.45	31.66	32.93	34.25	35.62	37.04
	Purchasing Coordinator	Non-Exempt, Hourly	60,796	63,330	65,863	68,497	71,237	74,087	77,050
44	Assistant Planner	EXEMPT, Annual	29.96	31.21	32.46	33.75	35.10	36.51	37.97
	Engineering Technician	Non-Exempt, Hourly	62,316	64,913	67,509	70,210	73,018	75,939	78,976
	Senior Grounds Maintenance Worker	Non-Exempt, Hourly							

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps

June '18 cpi-U N/A
June '19 cpi-U N/A
Estimated % Change 2.32%
95% of % Change: 2.200%

Estimated Mkt Adj: **2.20%**
Effective: January 1, 2020

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Range	Title	FLSA Status	Training Step 0	Min					Max
				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
45	CRT Representative	Non-Exempt, Hourly	30.71	31.99	33.27	34.60	35.98	37.42	38.92
	PRCS Rental & System Coordinator	Non-Exempt, Hourly	63,874	66,536	69,197	71,965	74,844	77,837	80,951
	Recreation Specialist III - Aquatics	Non-Exempt, Hourly							
46	Deputy City Clerk	Non-Exempt, Hourly	31.48	32.79	34.10	35.46	36.88	38.36	39.89
	GIS Technician	Non-Exempt, Hourly	65,471	68,199	70,927	73,764	76,715	79,783	82,975
	IT Specialist	Non-Exempt, Hourly							
	Plans Examiner I	Non-Exempt, Hourly							
	Senior Facilities Maintenance Worker	Non-Exempt, Hourly							
	Senior PW Maintenance Worker	Non-Exempt, Hourly							
	Senior Parks Maintenance Worker-General Mntenance	Non-Exempt, Hourly							
	Senior Parks Maintenance Worker-Urban Forestry	Non-Exempt, Hourly							
	Staff Accountant	EXEMPT, Annual							
	Surface Water Quality Specialist	Non-Exempt, Hourly							
	Senior WW Utility Maintenance Worker	Non-Exempt, Hourly							
47	Code Enforcement Officer	Non-Exempt, Hourly	32.26	33.61	34.95	36.35	37.80	39.32	40.89
	Construction Inspector	Non-Exempt, Hourly	67,108	69,904	72,700	75,608	78,633	81,778	85,049
	Executive Assistant to City Manager	EXEMPT, Annual							
48	Associate Planner	EXEMPT, Annual	33.07	34.45	35.83	37.26	38.75	40.30	41.91
			68,786	71,652	74,518	77,498	80,598	83,822	87,175
49	IT Functional Analyst	EXEMPT, Annual	33.90	35.31	36.72	38.19	39.72	41.31	42.96
	PRCS Supervisor I - Recreation	EXEMPT, Annual	70,505	73,443	76,381	79,436	82,613	85,918	89,355
	Grounds Maintenance Supervisor	EXEMPT, Annual							

City of Shoreline
Range Placement Table

2.5% Between Ranges; 4% Between Steps

June '18 cpi-U N/A
 June '19 cpi-U N/A
 Estimated % Change 2.32%
 95% of % Change: 2.200%

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 Effective: January 1, 2020

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Range	Title	FLSA Status	Training Step 0	Min					Max
				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
50	B&O Tax Analyst	EXEMPT, Annual	34.74	36.19	37.64	39.15	40.71	42.34	44.03
	Budget Analyst	EXEMPT, Annual	72,268	75,279	78,290	81,422	84,679	88,066	91,589
	Combination Inspector	Non-Exempt, Hourly							
	Community Diversity Coordinator	EXEMPT, Annual							
	Community Diversity Coordinator	Non-Exempt, Hourly							
	Emergency Management Coordinator	EXEMPT, Annual							
	Environmental Services Analyst	EXEMPT, Annual							
	Management Analyst	EXEMPT, Annual							
	Neighborhoods Coordinator	EXEMPT, Annual							
	Plans Examiner II	Non-Exempt, Hourly							
	Utility Operations Specialist	Non-Exempt, Hourly							
	WW Utility Specialist	Non-Exempt, Hourly							
51			35.61	37.10	38.58	40.12	41.73	43.40	45.13
			74,075	77,161	80,247	83,457	86,796	90,268	93,878
52	Senior Human Resources Analyst	EXEMPT, Annual	36.50	38.02	39.55	41.13	42.77	44.48	46.26
	Web Developer	EXEMPT, Annual	75,926	79,090	82,254	85,544	88,966	92,524	96,225
53	Communications Program Manager	EXEMPT, Annual	37.42	38.97	40.53	42.16	43.84	45.59	47.42
	PRCS Supervisor II - Aquatics	EXEMPT, Annual	77,825	81,067	84,310	87,682	91,190	94,837	98,631
	PRCS Supervisor II - Recreation	EXEMPT, Annual							
54	CMO Management Analyst	EXEMPT, Annual	38.35	39.95	41.55	43.21	44.94	46.73	48.60
	Grants Administrator	EXEMPT, Annual	79,770	83,094	86,418	89,874	93,469	97,208	101,097
	Code Enforcement and CRT Supervisor	EXEMPT, Annual							
	Plans Examiner III	Non-Exempt, Hourly							
	PW Maintenance Superintendent	EXEMPT, Annual							
	Senior Planner	EXEMPT, Annual							
	Senior Management Analyst	EXEMPT, Annual							

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps

June '18 cpi-U N/A
June '19 cpi-U N/A
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Range	Title	FLSA Status	Training Step 0	Min					Max
				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
55	Engineer I - Capital Projects	EXEMPT, Annual	39.31	40.95	42.59	44.29	46.06	47.90	49.82
	Engineer I - Development Review	EXEMPT, Annual	81,764	85,171	88,578	92,121	95,806	99,638	103,624
	Engineer I - Surface Water	EXEMPT, Annual							
	Engineer I - Traffic	EXEMPT, Annual							
56	City Clerk	EXEMPT, Annual	40.29	41.97	43.65	45.40	47.21	49.10	51.06
	Parks Superintendent	EXEMPT, Annual	83,809	87,301	90,793	94,424	98,201	102,129	106,215
57	Network Administrator	EXEMPT, Annual	41.30	43.02	44.74	46.53	48.39	50.33	52.34
	IT Projects Manager	EXEMPT, Annual	85,904	89,483	93,062	96,785	100,656	104,683	108,870
58			42.33	44.10	45.86	47.69	49.60	51.59	53.65
			88,051	91,720	95,389	99,205	103,173	107,300	111,592
59	Budget and Tax Manager	EXEMPT, Annual	43.39	45.20	47.01	48.89	50.84	52.88	54.99
	Engineer II - Capital Projects	EXEMPT, Annual	90,253	94,013	97,774	101,685	105,752	109,982	114,381
	Engineer II - Development Review	EXEMPT, Annual							
	Engineer II - Surface Water	EXEMPT, Annual							
	Engineer II - Traffic	EXEMPT, Annual							
	IT Systems Analyst	EXEMPT, Annual							
	Structural Plans Examiner	EXEMPT, Annual							
	Limited Term Sound Transit Project Manager	EXEMPT, Annual							
	Wastewater Manager	EXEMPT, Annual							
60	Community Services Manager	EXEMPT, Annual	44.48	46.33	48.18	50.11	52.11	54.20	56.37
	Permit Services Manager	EXEMPT, Annual	92,509	96,364	100,218	104,227	108,396	112,732	117,241
	Recreation Superintendent	EXEMPT, Annual							

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps

June '18 cpi-U N/A
June '19 cpi-U N/A
Estimated % Change 2.32%
95% of % Change: 2.200%

Estimated Mkt Adj:
Effective: **2.20%**
January 1, 2020

The hourly rates represented here have been rounded to 2 decimal points and annual rates to the nearest dollar. Pay is calculated using 5 decimal points for accuracy and rounded after calculation.

Range	Title	FLSA Status	Training Step 0	Min					Max
				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
61			45.59 94,822	47.49 98,773	49.39 102,724	51.36 106,833	53.42 111,106	55.55 115,550	57.78 120,172
62	Fleet and Facilities Manager	EXEMPT, Annual	46.73 97,192	48.67 101,242	50.62 105,292	52.65 109,503	54.75 113,883	56.94 118,439	59.22 123,176
63	Building Official City Traffic Engineer Economic Development Program Manager Intergovernmental / CMO Program Manager Planning Manager SW Utility & Environmental Svcs Manager	EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual	47.90 99,622	49.89 103,773	51.89 107,924	53.96 112,241	56.12 116,731	58.37 121,400	60.70 126,256
64	Finance Manager	EXEMPT, Annual	49.09 102,113	51.14 106,367	53.18 110,622	55.31 115,047	57.52 119,649	59.82 124,435	62.22 129,412
65	Assistant City Attorney Development Review and Construction Manager Engineering Manager Transportation Services Manager	EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual	50.32 104,665	52.42 109,027	54.51 113,388	56.69 117,923	58.96 122,640	61.32 127,546	63.77 132,647
66			51.58 107,282	53.73 111,752	55.88 116,222	58.11 120,871	60.44 125,706	62.85 130,734	65.37 135,964
67	Information Technology Manager Utility & Operations Manager	EXEMPT, Annual EXEMPT, Annual	52.87 109,964	55.07 114,546	57.27 119,128	59.56 123,893	61.95 128,849	64.42 134,003	67.00 139,363
68			54.19 112,713	56.45 117,410	58.70 122,106	61.05 126,990	63.50 132,070	66.03 137,353	68.68 142,847
69	City Engineer	EXEMPT, Annual	55.54 115,531	57.86 120,345	60.17 125,159	62.58 130,165	65.08 135,372	67.69 140,787	70.39 146,418
70			56.93 118,419	59.30 123,354	61.68 128,288	64.14 133,419	66.71 138,756	69.38 144,306	72.15 150,079

City of Shoreline
Range Placement Table
2.5% Between Ranges; 4% Between Steps

June '18 cpi-U N/A
 June '19 cpi-U N/A
 Estimated % Change 2.32%
 95% of % Change: 2.200%

Estimated Mkt Adj: **2.20%**
 Effective: January 1, 2020

The hourly rates represented here have been rounded to 2 decimal points and annual rates to the nearest dollar. Pay is calculated using 5 decimal points for accuracy and rounded after calculation.

Range	Title	FLSA Status	Training Step 0	Min					Max
				Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
71			58.36 121,380	60.79 126,437	63.22 131,495	65.75 136,755	68.38 142,225	71.11 147,914	73.96 153,830
72			59.81 124,414	62.31 129,598	64.80 134,782	67.39 140,174	70.09 145,781	72.89 151,612	75.81 157,676
73	Human Resource Director	EXEMPT, Annual	61.31 127,525	63.86 132,838	66.42 138,152	69.08 143,678	71.84 149,425	74.71 155,402	77.70 161,618
74				65.46 136,159	68.08 141,606	70.80 147,270	73.63 153,161	76.58 159,287	79.64 165,659
75	Administrative Services Director Parks, Rec & Cultural Svcs Director Planning & Community Development Director	EXEMPT, Annual EXEMPT, Annual EXEMPT, Annual	64.41 133,981	67.10 139,563	69.78 145,146	72.57 150,952	75.48 156,990	78.49 163,269	81.63 169,800
76	City Attorney Public Works Director	EXEMPT, Annual	66.02 137,330	68.78 143,052	71.53 148,774	74.39 154,725	77.36 160,914	80.46 167,351	83.68 174,045
77	Assistant City Manager	EXEMPT, Annual EXEMPT, Annual	67.67 140,763	70.49 146,629	73.31 152,494	76.25 158,594	79.30 164,937	82.47 171,535	85.77 178,396

City of Shoreline
Extra Help Range Placement Table
2020

Estimated COLA: 2.20%
Effective: January 1, 2020

Range	Title	FLSA Status	Pay Band	
			Minimum	Maximum
1	Day Camp Leader Special Events Attendant Youth Outreach Leader	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	\$13.67	\$14.77
2	Building Monitor Indoor Playground Attendant Sr. Day Camp Leader Swim Instructor	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	\$13.91	\$15.08
3	Special Events Assistant Special Events Monitor	Non-Exempt, Hourly Non-Exempt, Hourly	\$14.14	\$15.40
4	Records Clerk	Non-Exempt, Hourly	\$14.38	\$15.73
5	Lifeguard/Swim Instructor Undergraduate Intern Teen Program Leader	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	\$14.62	\$16.07
6			\$14.88	\$16.41
7			\$15.13	\$16.76
8			\$15.38	\$17.11
9	CIT Camp Director Front Desk Attendant Park Laborer Specialized Recreation Specialist	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	\$15.65	\$17.48
10			\$15.91	\$17.84
11	Out of School Time Program Director Assistant Camp Director	Non-Exempt, Hourly Non-Exempt, Hourly	\$16.18	\$18.22
12			\$16.45	\$18.60
13			\$16.74	\$19.00

City of Shoreline
Extra Help Range Placement Table
2020

Estimated COLA: 2.20%
Effective: January 1, 2020

Range	Title	FLSA Status	Pay Band	
			Minimum	Maximum
14	Camp Excel Specialist Camp Director	Non-Exempt, Hourly Non-Exempt, Hourly	\$17.03	\$19.40
15			\$17.32	\$19.83
16			\$17.61	\$20.24
17			\$17.91	\$20.65
18			\$18.21	\$21.09
19			\$18.52	\$21.53
20			\$18.84	\$21.99
21	Engineering Support Senior Lifeguard	Non-Exempt, Hourly Non-Exempt, Hourly	\$19.15	\$22.44
22			\$19.48	\$22.91
23			\$19.81	\$23.39
24			\$20.13	\$23.88
25			\$20.48	\$24.38
26			\$20.83	\$24.90
27			\$21.19	\$25.42

City of Shoreline
Extra Help Range Placement Table
2020

Estimated COLA: 2.20%
Effective: January 1, 2020

Range	Title	FLSA Status	Pay Band	
			Minimum	Maximum
28	Finance Assistant	Non-Exempt, Hourly	\$21.54	\$25.95
29			\$21.91	\$26.49
30			\$22.28	\$27.04
31	Computer Support GIS Support	Non-Exempt, Hourly Non-Exempt, Hourly	\$22.64	\$27.54
32	<u>PW Seasonal Laborer</u>	Non-Exempt, Hourly	\$23.20	\$28.23
33	PW Seasonal Laborer	Non-Exempt, Hourly	\$23.79	\$28.93
34		Non-Exempt, Hourly	\$24.37	\$29.66
35	CMO Fellowship	Non-Exempt, Hourly	\$24.99	\$30.40
36	Facilities Maintenance	Non-Exempt, Hourly	\$25.61	\$31.16
37			\$26.26	\$31.95
38			\$26.91	\$32.74
39			\$27.58	\$33.56
40			\$28.27	\$34.39
41			\$28.97	\$35.26
42			\$29.70	\$36.14

City of Shoreline
Extra Help Range Placement Table
2020

Estimated COLA: 2.20%
Effective: January 1, 2020

Range	Title	FLSA Status	Pay Band	
			Minimum	Maximum
43			\$30.45	\$37.05
44			\$31.20	\$37.97
45			\$31.99	\$38.92
46	Videographer	Non-Exempt, Hourly	\$32.79	\$39.89
	Expert Professional Inspector Instructor	Non-Exempt, Hourly Non-Exempt, Hourly Non-Exempt, Hourly	\$13.67	\$39.98

Table Maintenance: The 2020 Extra Help table has been structured to blend in substantial change in WA State minimum wage occurring in 2020. In 2020, the minimum wage will be \$13.50. In 2020, apply a COLA to the extra help rates on the same basis as the regular rates. Then, in 2020, if any rates fall below \$13.50 adjust them to \$13.50. From then on, apply a COLA as usual and if any rates fall below WA State Minimum Wage, adjust them to the WA State Minimum Wage.

Approval of Position Placement within the Table: Human Resources recommends and the City Manager approves placement of a position within the pay table.

Approval of the Table Rates: The City Manager recommends and the City Council approves the table rates when adopting the budget.

2019 FTEs by Fund and Department

Department	General Fund	Street Fund	Public Arts Fund	General Capital Fund	City Facilities		Roads Capital Fund	Surface Water		Wastewater Utility Fund	Vehicle Operations Fund	2019 Total
					Major Main. Fund			Utility Operations	Surface Water Utility Capital			
City Council	7.000	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	7.000
City Manager	18.625	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	18.625
Community Services	8.780	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	8.780
City Attorney	3.000	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	3.000
Administrative Services	24.750	0.000	0.000	0.000	0.000		0.000	0.000	0.120	4.050	2.150	31.070
Human Resources	3.000	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	3.000
Parks & Recreation	33.745	0.000	0.250	0.500	0.000		0.000	0.000	0.000	0.000	0.000	34.495
Planning & Community Development	24.070	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	24.070
Public Works	16.380	9.300	0.000	1.220	0.100		9.420	13.280	3.310	10.100	0.000	63.110
2019 TOTAL	139.350	9.300	0.250	1.720	0.100		9.420	13.280	3.430	14.150	2.150	193.150
2018 TOTAL	134.370	6.500	0.250	2.380	0.000		10.070	12.670	2.230	14.130	2.150	184.750
Difference Between 2019 and 2018	4.980	2.800	0.000	-0.660	0.100		-0.650	0.610	1.200	0.020	0.000	8.400

2020 FTEs by Fund and Department

Department	General Fund	Street Fund	Public Arts Fund	General Capital Fund	City Facilities		Roads Capital Fund	Surface Water		Wastewater Utility Fund	Vehicle Operations Fund	2020 Total
					Major Main. Fund			Utility Operations	Surface Water Utility Capital			
City Council	7.000	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	7.000
City Manager	16.750	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	16.750
Community Services	8.780	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	8.780
City Attorney	3.000	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	3.000
Administrative Services	23.750	0.000	0.000	0.000	0.000		0.000	0.000	0.120	4.050	2.150	30.070
Human Resources	3.000	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	3.000
Parks & Recreation	33.775	0.000	0.250	0.500	0.000		0.000	0.000	0.000	0.000	0.000	34.525
Planning & Community Development	24.320	0.000	0.000	0.000	0.000		0.000	0.000	0.000	0.000	0.000	24.320
Public Works	16.500	9.300	0.000	1.610	0.000		9.270	13.280	3.020	10.100	0.000	63.080
2020 TOTAL	136.875	9.300	0.250	2.110	0.000		9.270	13.280	3.140	14.150	2.150	190.525
2019 TOTAL	139.350	9.300	0.250	1.720	0.100		9.420	13.280	3.430	14.150	2.150	193.150
Difference Between 2020 and 2019	-2.475	0.000	0.000	0.390	-0.100		-0.150	0.000	-0.290	0.000	0.000	-2.625



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City of Shoreline Budgeted Positions and FTEs

Department	Job Title	2019		2020	
		Position Count	FTE Count	Position Count	FTE Count
City Council	Mayor	1	1.000	1	1.000
City Council	Deputy Mayor	1	1.000	1	1.000
City Council	Councilmember	5	5.000	5	5.000
Department Total		7	7.000	7	7.000
City Manager	Administrative Assistant II	3	2.500	3	2.250
City Manager	Administrative Assistant III	1	1.000	1	1.000
City Manager	Assistant City Manager	1	1.000	1	1.000
City Manager	City Clerk	1	1.000	1	1.000
City Manager	City Manager	1	1.000	1	1.000
City Manager	CMO Management Analyst	1	1.000	1	1.000
City Manager	Code Enforcement Officer	1	1.000	1	1.000
City Manager	Communication Specialist	1	1.000	1	1.000
City Manager	Communications Program Manager	1	1.000	1	1.000
City Manager	Construction Inspector	1	1.000	1	1.000
City Manager	Customer Response Team Representative	2	2.000	2	2.000
City Manager	Customer Response Team Supervisor	1	1.000	1	1.000
City Manager	Deputy City Clerk	1	1.000	1	1.000
City Manager	Economic Development Program Manager	1	1.000	1	1.000
City Manager	Engineer II Development Review	1	1.000	0	0.000
City Manager	Executive Asst. to the City Manager	1	1.000	1	1.000
City Manager	Intergovernmental Program Manager	1	1.000	1	1.000
City Manager	Sound Transit Project Manager	1	1.000	1	1.000
City Manager	Public Disclosure Specialist	1	0.500	1	0.500
City Manager	Records Coordinator	1	1.000	1	1.000
City Manager	Senior Planner	2	1.125	1	0.500
City Manager	VWV Administrative Assistant I	0	0.500	0	0.500
Department Total		25	23.625	23	21.750
Community Services	Administrative Assistant II	1	1.000	1	1.000
Community Services	Community Diversity Coordinator	1	0.600	1	0.600
Community Services	Community Services Manager	1	1.000	1	1.000
Community Services	Emergency Management Coordinator	1	1.000	1	1.000
Community Services	Grants Administrator	0	0.180	0	0.180
Community Services	Neighborhoods Coordinator	1	1.000	1	1.000
Department Total		5	4.780	5	4.780
City Attorney	Assistant City Attorney	1	1.000	1	1.000
City Attorney	City Attorney	1	1.000	1	1.000
City Attorney	Legal Assistant	1	1.000	1	1.000
Department Total		3	3.000	3	3.000

City of Shoreline Budgeted Positions and FTEs

Department	Job Title	2019		2020	
		Position Count	FTE Count	Position Count	FTE Count
Administrative Services	Administrative Assistant II	1	1.250	1	1.250
Administrative Services	Administrative Assistant III	1	1.000	1	1.000
Administrative Services	Administrative Services Director	1	1.000	1	1.000
Administrative Services	Asset Management Functional Analyst	1	1.000	1	1.000
Administrative Services	B&O Tax Analyst	1	1.000	1	1.000
Administrative Services	Budget Analyst	1	1.000	1	1.000
Administrative Services	Budget & Tax Manager	1	1.000	1	1.000
Administrative Services	Fleet & Facilities Manager	1	1.000	1	1.000
Administrative Services	Facilities Maint. Worker II	2	2.000	2	2.000
Administrative Services	Finance Manager	1	1.000	1	1.000
Administrative Services	Finance Technician	1	1.000	1	1.000
Administrative Services	GIS Technician	1	1.000	1	1.000
Administrative Services	Grants Administrator	1	0.820	1	0.820
Administrative Services	Information Technology Manager	1	1.000	1	1.000
Administrative Services	IT Project Manager	1	1.000	1	1.000
Administrative Services	IT Specialist	2	1.500	2	1.500
Administrative Services	IT Systems Analyst	2	2.000	2	2.000
Administrative Services	Management Analyst	1	1.000	1	1.000
Administrative Services	Network Administrator	1	1.000	1	1.000
Administrative Services	Payroll Officer	1	1.000	1	1.000
Administrative Services	Purchasing Coordinator	1	1.000	1	1.000
Administrative Services	Senior Finance Technician	1	1.000	1	1.000
Administrative Services	Staff Accountant	2	2.000	1	1.000
Administrative Services	Web Developer	1	1.000	1	1.000
Administrative Services	WW Administrative Assistant I	1	0.500	1	0.500
Administrative Services	WW Utility Accounting Technician	2	2.000	2	2.000
Administrative Services	WW Utility Customer Service Representative	1	1.000	1	1.000
Department Total		32	31.070	31	30.070
Human Resources	Human Resources Technician	1	1.000	1	1.000
Human Resources	Human Resource Director	1	1.000	1	1.000
Human Resources	Senior Human Resources Analyst	1	1.000	1	1.000
Department Total		3	3.000	3	3.000

City of Shoreline Budgeted Positions and FTEs

Department	Job Title	2019		2020	
		Position Count	FTE Count	Position Count	FTE Count
Parks & Recreation	Administrative Assistant I	1	0.600	1	0.600
Parks & Recreation	Administrative Assistant II	3	3.000	3	3.000
Parks & Recreation	Administrative Assistant III	1	1.000	1	1.000
Parks & Recreation	Engineer I: Capital Projects	0	0.020	0	0.050
Parks & Recreation	Engineer II: Capital Projects	0	0.050	0	0.050
Parks & Recreation	Parks Director	1	1.000	1	1.000
Parks & Recreation	Parks Maintenance Worker I	2	2.000	2	2.000
Parks & Recreation	Parks Maintenance Worker II	4	4.000	4	4.000
Parks & Recreation	Parks Superintendent	1	1.000	1	1.000
Parks & Recreation	PRCS Rental & System Coordinator	1	1.000	1	1.000
Parks & Recreation	PRCS Supervisor 2 - Aquatics	1	1.000	1	1.000
Parks & Recreation	PRCS Supervisor 1 - Recreation	2	1.900	2	1.900
Parks & Recreation	PRCS Supervisor 2 - Recreation	1	1.000	1	1.000
Parks & Recreation	Public Art Coordinator	1	0.500	1	0.500
Parks & Recreation	Recreation Specialist I	5	2.950	5	2.950
Parks & Recreation	Recreation Specialist II	5	4.400	5	4.400
Parks & Recreation	Recreation Specialist III - Aquatics	1	1.000	1	1.000
Parks & Recreation	Recreation Superintendent	1	1.000	1	1.000
Parks & Recreation	Senior Lifeguard	4	3.075	4	3.075
Parks & Recreation	Senior Management Analyst	1	1.000	1	1.000
Parks & Recreation	Senior Parks Maintenance Worker	2	2.000	2	2.000
Parks & Recreation	Special Events Coordinator	1	1.000	1	1.000
Department Total		39	34.495	39	34.525
Planning & Community Development	Administrative Assistant II	1	1.000	1	1.000
Planning & Community Development	Administrative Assistant III	1	1.000	1	1.000
Planning & Community Development	Assistant Planner	1	1.000	1	1.000
Planning & Community Development	Associate Planner	3	3.000	3	3.000
Planning & Community Development	Building Official	1	1.000	1	1.000
Planning & Community Development	Combination Inspector	3	3.000	3	3.000
Planning & Community Development	Management Analyst	1	1.000	1	1.000
Planning & Community Development	Permit Services Manager	1	0.820	1	0.820
Planning & Community Development	Permit Technician	3	3.000	3	3.000
Planning & Community Development	Planning & Community Development Director	1	1.000	1	1.000
Planning & Community Development	Planning Manager	1	1.000	1	1.000
Planning & Community Development	Plans Examiner II	2	2.000	2	2.000
Planning & Community Development	Plans Examiner III	1	1.000	1	1.000
Planning & Community Development	Senior Planner	2	2.250	3	2.500
Planning & Community Development	Structural Review Plans Examiner	1	1.000	1	1.000
Department Total		23	23.070	24	23.320

City of Shoreline Budgeted Positions and FTEs

Department	Job Title	2019		2020	
		Position Count	FTE Count	Position Count	FTE Count
Public Works	Administrative Assistant II	2	2.000	2	2.000
Public Works	Administrative Assistant III	1	1.000	1	1.000
Public Works	City Engineer	1	1.000	1	1.000
Public Works	City Traffic Engineer	1	1.000	1	1.000
Public Works	Construction Inspector	2	2.000	2	2.000
Public Works	Development Review and Construction Manager	1	1.000	1	1.000
Public Works	Development Review Engineer I	1	1.000	1	1.000
Public Works	Development Review Engineer II	2	2.000	2	2.000
Public Works	Engineer I: Capital Projects	2	1.980	2	1.950
Public Works	Engineer I: Surface Water	1	1.000	1	1.000
Public Works	Engineer II: Capital Projects	5	4.950	5	4.950
Public Works	Engineer II: Traffic	1	1.000	1	1.000
Public Works	Engineering Manager	1	1.000	1	1.000
Public Works	Engineering Technician	4	4.000	4	4.000
Public Works	Environmental Program Specialist	1	1.000	1	1.000
Public Works	Environmental Services Analyst	1	1.000	1	1.000
Public Works	Grounds Maintenance Worker I	3	3.000	3	3.000
Public Works	Grounds Maintenance Worker II	2	2.000	2	2.000
Public Works	Grounds Maintenance Supervisor	1	1.000	1	1.000
Public Works	Permit Services Manager	0	0.180	0	0.180
Public Works	Public Works Director	1	1.000	1	1.000
Public Works	PW Maintenance Superintendent	1	1.000	1	1.000
Public Works	PW Maintenance Worker I	1	1.000	1	1.000
Public Works	PW Maintenance Worker II	7	7.000	7	7.000
Public Works	Senior Grounds Maintenance Worker	1	1.000	1	1.000
Public Works	Senior Management Analyst	1	1.000	1	1.000
Public Works	Senior Planner	1	1.000	1	1.000
Public Works	Senior PW Maintenance Worker	2	2.000	2	2.000
Public Works	Senior WW Utility Maintenance Worker	1	1.000	1	1.000
Public Works	Surface Water & Env. Svcs. Manager	1	1.000	1	1.000
Public Works	Surface Water Quality Specialist	1	1.000	1	1.000
Public Works	Transportation Services Manager	1	1.000	1	1.000
Public Works	Transportation Specialist	1	1.000	1	1.000
Public Works	Utility & Operations Manager	1	1.000	1	1.000
Public Works	Utility Operations Specialist	1	1.000	1	1.000
Public Works	Wastewater Manager	1	1.000	1	1.000
Public Works	WW Utility Maintenance Worker	5	5.000	5	5.000
Public Works	WW Utility Specialist	2	2.000	2	2.000
Department Total		63	63.110	63	63.080
Total City Personnel (excluding City Council)		193	186.150	191	183.525

City of Shoreline Fee Schedules

3.01.010 Planning and Community Development

Type of Permit Application	2018 Fee Schedule	2019 Fee Schedule	2020 Fee Schedule
A. BUILDING			
Valuation (The Total Valuation is the "Building permit valuations" as delineated in section R108.3 of the International Residential Code and section 108.3 of the International Building Code.			
1. \$0 - \$10,000.00	\$193.00	\$199.00	\$204.00
2. \$10,000.01 - \$25,000	\$75 for the first \$2,000.00 + \$14.00 for each additional 1,000.00, or fraction thereof, to and including \$25,000.00	\$75 for the first \$2,000.00 + \$14.00 for each additional 1,000.00, or fraction thereof, to and including \$25,000.00	\$75 for the first \$2,000.00 + \$14.00 for each additional 1,000.00, or fraction thereof, to and including \$25,000.00
3. \$25,000.01 - \$50,000.00	\$397 for the first \$25,000.00 + \$11.00 for each additional \$1,000.00, or fraction thereof, to and including \$50,000.00.	\$397 for the first \$25,000.00 + \$11.00 for each additional \$1,000.00, or fraction thereof, to and including \$50,000.00.	\$397 for the first \$25,000.00 + \$11.00 for each additional \$1,000.00, or fraction thereof, to and including \$50,000.00.
4. \$50,000.01 - \$100,000.00	\$672 for the first \$50,000.00 + \$9.00 for each additional \$1,000.00, or fraction thereof, to and including \$100,000.00.	\$672 for the first \$50,000.00 + \$9.00 for each additional \$1,000.00, or fraction thereof, to and including \$100,000.00.	\$672 for the first \$50,000.00 + \$9.00 for each additional \$1,000.00, or fraction thereof, to and including \$100,000.00.
5. \$100,000.01 - \$500,000.00	\$1,122 for the first \$100,000.00 + \$7 for each additional \$1,000.00, or fraction thereof, to and including \$500,000.00.	\$1,122 for the first \$100,000.00 + \$7 for each additional \$1,000.00, or fraction thereof, to and including \$500,000.00.	\$1,122 for the first \$100,000.00 + \$7 for each additional \$1,000.00, or fraction thereof, to and including \$500,000.00.
6. \$500,000.01 - \$1,000,000.00	\$3,922 for the first \$500,000.00 + \$5 for each additional \$1,000.00, or fraction thereof, to and including \$1,000,000.00.	\$3,922 for the first \$500,000.00 + \$5 for each additional \$1,000.00, or fraction thereof, to and including \$1,000,000.00.	\$3,922 for the first \$500,000.00 + \$5 for each additional \$1,000.00, or fraction thereof, to and including \$1,000,000.00.
7. \$1,000,000.01 +	\$6,422 for the first \$1,000,000.00 + \$4 for each additional \$1,000.00, or fraction thereof.	\$6,422 for the first \$1,000,000.00 + \$4 for each additional \$1,000.00, or fraction thereof.	\$6,422 for the first \$1,000,000.00 + \$4 for each additional \$1,000.00, or fraction thereof.
8. Building/Structure Plan Review	65% of the building permit fee	65% of the building permit fee	65% of the building permit fee
9. Civil Plan Review, Commercial (if applicable)	Hourly rate, 12 Hour Minimum \$2,316.00	Hourly rate, 12 Hour Minimum \$2,388.00	Hourly rate, 12 Hour Minimum \$2,448.00
10. Civil Plan Review, Residential (if applicable)	Hourly rate, 4 Hour Minimum \$772.00	Hourly rate, 4 Hour Minimum \$796.00	Hourly rate, 4 Hour Minimum \$816.00
11. <u>Civil Plan Review, Residential, up to 1,000 square feet (if applicable)</u>		Hourly rate, 1-hour minimum \$199.00	Hourly rate, 1-hour minimum \$204.00
12. Floodplain Permit	\$206.00	\$213.00	\$218.00
13. Floodplain Variance	\$578.00	\$597.00	\$611.00
14. Demolition, Commercial	\$1,648.00	\$1,702.00	\$1,742.00
15. Demolition, Residential	\$618.00	\$638.00	\$653.00
16. Zoning Review	Hourly rate, 1-hour minimum \$193.00	Hourly rate, 1-hour minimum \$199.00	Hourly rate, 1-hour minimum \$204.00
17. Affordable Housing Review	Hourly rate, 10-hour minimum \$1,930.00	Hourly rate, 10-hour minimum \$1,990.00	Hourly rate, 10-hour minimum \$2,040.00
18. Temporary Certificate of Occupancy (TCO)- Single-Family	\$193.00	\$199.00	\$204.00
19. Temporary Certificate of Occupancy (TCO)- Other	\$578.00	\$597.00	\$613.00

**City of Shoreline
Fee Schedules**

3.01.010 Planning and Community Development

Type of Permit Application	2018 Fee Schedule	2019 Fee Schedule	2020 Fee Schedule
B. ELECTRICAL			
1. Electrical Permit	Permit fee described in WAC 296-46B-905, plus a 20% administrative fee	Permit fee described in WAC 296-46B-905, plus a 20% administrative fee	Permit fee described in WAC 296-46B-905, plus a 20% administrative fee
C. FIRE - CONSTRUCTION			
1. Automatic Fire Alarm System:			
a. Existing System			
New or relocated devices up to 5	\$193.00	\$199.00	\$204.00
New or relocated devices 6 up to 12	\$578.00	\$597.00	\$611.00
Each additional new or relocated device over 12	\$7.00 per device	\$7.00 per device	\$7.00 per device
b. New System	\$770.00	\$795.00	\$813.00
c. Each additional new or relocated device over 30	\$7.00 per device	\$7.00 per device	\$7.00 per device
2. Fire Extinguishing Systems:			
a. Commercial Cooking Hoods			
1 to 12 flow points	\$578.00	\$597.00	\$611.00
More than 12	\$770.00	\$795.00	\$813.00
b. Other Fixed System Locations	\$770.00	\$795.00	\$813.00
3 Fire Pumps:			
a. Commercial Systems	\$770.00	\$795.00	\$813.00
4. Commercial Flammable/Combustible Liquids:			
a. Aboveground Tank Installations			
First tank	\$385.00	\$398.00	\$407.00
Additional	\$193.00	\$199.00	\$204.00
b. Underground Tank Installations			
First tank	\$385.00	\$398.00	\$407.00
Additional	\$193.00	\$199.00	\$204.00
c. Underground Tank Piping (with new tank)	\$385.00	\$398.00	\$407.00
d. Underground Tank Piping Only (vapor recovery)	\$578.00	\$597.00	\$611.00
e. Underground Tank Removal			
First tank	\$385.00	\$398.00	\$407.00
Additional Tank	\$97.00 per additional tank	\$100.00 per additional tank	\$102.00 per additional tank
5. Compressed Gas Systems (exception: medical gas systems require a plumbing permit):			
a. Excess of quantities in IFC Table 105.6.9	\$385.00	\$398.00	\$407.00

**City of Shoreline
Fee Schedules**

3.01.010 Planning and Community Development

Type of Permit Application	2018 Fee Schedule	2019 Fee Schedule	2020 Fee Schedule
6. High-Piled Storage:			
a. Class I – IV Commodities:			
501 – 2,500 square feet	\$385.00	\$398.00	\$407.00
2,501 – 12,000 square feet	\$578.00	\$597.00	\$611.00
Over 12,000 square feet	\$770.00	\$795.00	\$813.00
b. High Hazard Commodities:			
501 – 2,500 square feet	\$578.00	\$597.00	\$611.00
Over 2,501 square feet	\$963.00	\$995.00	\$1,018.00
7. Underground Fire Mains and Hydrants	\$578.00	\$597.00	\$611.00
8. Industrial Ovens:			
Class A or B Furnaces	\$385.00	\$398.00	\$407.00
Class C or D Furnaces	\$770.00	\$795.00	\$813.00
9. LPG (Propane) Tanks:			
Commercial, less than 500-Gallon Capacity	\$385.00	\$398.00	\$407.00
Commercial, 500-Gallon+ Capacity	\$578.00	\$597.00	\$613.00
Residential 0 – 500-Gallon Capacity	\$193.00	\$199.00	\$204.00
Spray Booth	\$770.00	\$795.00	\$813.00
10. Sprinkler Systems (each riser):			
a. New Systems	\$963.00, plus \$3.00 per head	\$995.00, plus \$3.00 per head	\$1,018.00, plus \$3.00 per head
b. Existing Systems			
1 – 10 heads	\$578.00	\$597.00	\$611.00
11 – 20 heads	\$770.00	\$795.00	\$813.00
More than 20 heads	\$963.00, plus \$3.00 per head	\$995.00, plus \$3.00 per head	\$1,018.00, plus \$3.00 per head
c. Residential (R-3) 13-D System			
1 – 30 heads	\$578.00	\$597.00	\$611.00
More than 30 heads	\$578.00, plus \$3.00 per head	\$597.00, plus \$3.00 per head	\$611.00, plus \$3.00 per head
Voluntary 13-D Systems in residences when not otherwise required	\$193.00	\$199.00	\$204.00
11. Standpipe Systems	\$770.00	\$795.00	\$813.00
12. Emergency Power Supply Systems:			
10 kW - 50 kW	\$578.00	\$597.00	\$611.00
> 50 kW	\$963.00	\$995.00	\$1,018.00
13. Temporary Tents and Canopies	\$193.00	\$199.00	\$204.00
14. Fire Review -Single-Family	\$97.00	\$100.00	\$102.00
15. Fire Review -Subdivision	Hourly rate, 1-hour minimum \$193.00	Hourly rate, 1-hour minimum \$199.00	Hourly rate, 1-hour minimum \$204.00
16. Fire Review -Other	Hourly rate, 1-hour minimum \$193.00	Hourly rate, 1-hour minimum \$199.00	Hourly rate, 1-hour minimum \$204.00

City of Shoreline Fee Schedules

3.01.010 Planning and Community Development

Type of Permit Application	2018 Fee Schedule	2019 Fee Schedule	2020 Fee Schedule
17. Emergency Responder Radio Coverage System	\$578.00	\$597.00	\$611.00
18. Smoke Control Systems - Mechanical or Passive	\$770.00	\$795.00	\$813.00
D. MECHANICAL			
1. Residential Mechanical System	\$193.00 (including 4 pieces of equipment), \$12.00 per piece of equipment over 4	\$199.00 (including 4 pieces of equipment), \$12.00 per piece of equipment over 4	\$204.00 (including 4 pieces of equipment), \$12.00 per piece of equipment over 4
2. Commercial Mechanical System	\$515.00 (including 4 pieces of equipment), \$12.00 per piece of equipment over 4	\$532.00 (including 4 pieces of equipment), \$12.00 per piece of equipment over 4	\$544.00 (including 4 pieces of equipment), \$12.00 per piece of equipment over 4
3. All Other Mechanical Plan Review (Residential and Commercial)	Hourly rate, 1-hour minimum \$193.00	Hourly rate, 1-hour minimum \$199.00	Hourly rate, 1-hour minimum \$204.00
E. PLUMBING			
1. Plumbing System	\$193.00 (including 4 fixtures), \$12.00 per fixture over 4	\$199.00 (including 4 fixtures), \$12.00 per fixture over 4	\$204.00 (including 4 fixtures), \$12.00 per fixture over 4
2. Gas Piping System standalone permit	\$193.00 (including 4 outlets), \$12.00 per outlet over 4	\$199.00 (including 4 outlets), \$12.00 per outlet over 4	\$204.00 (including 4 outlets), \$12.00 per outlet over 4
3. Gas Piping as part of a plumbing or mechanical permit	\$12.00 per outlet (when included in outlet count)	\$12.00 per outlet (when included in outlet count)	\$12.00 per outlet (when included in outlet count)
4. Backflow Prevention Device - standalone permit	\$193.00 (including 4 devices), \$12.00 per devices over 4	\$199.00 (including 4 devices), \$12.00 per devices over 4	\$204.00 (including 4 devices), \$12.00 per devices over 4
5. Backflow Prevention Device as part of a plumbing systems permit	\$12.00 per device (when included in fixture count)	\$12.00 per device (when included in fixture count)	\$12.00 per device (when included in fixture count)
6. All Other Plumbing Plan Review (Residential and Commercial)	Hourly rate, 1-hour minimum \$193.00	Hourly rate, 1-hour minimum \$199.00	Hourly rate, 1-hour minimum \$204.00
F. ENVIRONMENTAL REVIEW			
1. Single-Family SEPA Checklist	\$3,090.00	\$3,191.00	\$3,265.00
2. Multifamily/Commercial SEPA Checklist	\$4,635.00	\$4,787.00	\$4,898.00
3. Environmental Impact Statement Review	\$8,033.00	\$8,296.00	\$8,489.00
G. LAND USE			
1. Accessory Dwelling Unit	\$824.00	\$851.00	\$871.00
2. Administrative Design Review	\$1,545.00	\$1,596.00	\$1,633.00
3. Adult Family Home	\$463.00	\$478.00	\$489.00
4. Comprehensive Plan Amendment – Site Specific (Note: may be combined with Rezone public hearing.)	\$16,993.00, plus public hearing (\$3,605.00)	\$17,550.00, plus public hearing (\$3,723.00)	\$17,957.00, plus public hearing (\$3,810.00)
5. Conditional Use Permit (CUP)	\$7,209.00	\$7,446.00	\$7,619.00
6. Historic Landmark Review	\$391.00	\$404.00	\$413.00
7. Interpretation of Development Code	\$721.00	\$745.00	\$762.00
8. Master Development Plan	\$25,748.00, plus public hearing (\$3,605.00)	\$26,593.00, plus public hearing (\$3,723.00)	\$27,210.00, plus public hearing (\$3,810.00)
9. Changes to a Master Development Plan	\$12,874.00, plus public hearing (\$3,605.00)	\$13,296.00, plus public hearing (\$3,723.00)	\$13,647.00, plus public hearing (\$3,810.00)

City of Shoreline Fee Schedules

3.01.010 Planning and Community Development

Type of Permit Application	2018 Fee Schedule	2019 Fee Schedule	2020 Fee Schedule
10. Planned Action Determination	\$330.00	\$341.00	\$349.00
11. Rezone	\$16,684.00, plus public hearing (\$3,605.00)	\$17,231.00, plus public hearing (\$3,723.00)	\$17,631.00, plus public hearing (\$3,810.00)
12. SCTF Special Use Permit (SUP)	\$15,037.00, plus public hearing (\$3,605.00)	\$15,530.00, plus public hearing (\$3,723.00)	\$15,890.00, plus public hearing (\$3,810.00)
13. Sign Permit - Building Mounted, Awning, Driveway Signs	\$412.00	\$426.00	\$436.00
14. Sign Permit - Monument/Pole Signs	\$824.00	\$851.00	\$871.00
15. Special Use Permit	\$15,037.00, plus public hearing (\$3,605.00)	\$15,530.00, plus public hearing (\$3,723.00)	\$15,890.00, plus public hearing (\$3,810.00)
16. Street Vacation	\$10,608.00, plus public hearing (\$3,605.00)	\$10,956.00, plus public hearing (\$3,723.00)	\$11,210.00, plus public hearing (\$3,810.00)
17. Temporary Use Permit (TUP) EXCEPT fee is waived as provided in SMC 20.30.295(D)(2) for Transitional Encampments	\$1,545.00	\$1,596.00	\$1,633.00
18. Deviation from Engineering Standards	Hourly rate, 8-hour minimum \$1,544.00	Hourly rate, 8-hour minimum \$1,592.00	Hourly rate, 8-hour minimum \$1,632.00
19. Variances - Zoning	\$8,754.00	\$9,041.00	\$9,251.00
20. Lot Line Adjustment	\$1,545.00	\$1,596.00	\$1,633.00
21. Lot Merger	\$385.00	\$398.00	\$407.00
22. Development Agreement		Hourly rate, 2-hour minimum \$398.00	Hourly rate, 2-hour minimum \$408.00
H. CRITICAL AREAS FEES			
1. Critical Area Field Signs	\$7.00 per sign	\$7.00 per sign	\$7.00 per sign
2. Critical Areas Review	Hourly rate, 2-hour minimum \$386.00	Hourly rate, 2-hour minimum \$398.00	Hourly rate, 2-hour minimum \$408.00
3. Critical Areas Monitoring Inspections (Review of three reports and three inspections.)	\$1,854.00	\$1,915.00	\$1,959.00
4. Critical Areas Reasonable Use Permit (CARUP)	\$13,904.00, plus public hearing (\$3,605.00)	\$14,360.00, plus public hearing (\$3,723.00)	\$14,693.00, plus public hearing (\$3,810.00)
5. Critical Areas Special Use Permit (CASUP)	\$13,904.00, plus public hearing (\$3,605.00)	\$14,360.00, plus public hearing (\$3,723.00)	\$14,693.00, plus public hearing (\$3,810.00)
I. MISCELLANEOUS FEES			
1. Permit Fee for Work Commenced Without a Permit	Twice the Applicable Permit Fee	Twice the Applicable Permit Fee	Twice the Applicable Permit Fee
2. Expedited Review – Building or Site Development Permits	Twice the applicable permit review fee(s)	Twice the applicable permit review fee(s)	Twice the applicable permit review fee(s)
3. All Other Fees Per Hour	Hourly rate, 1-hour minimum \$193.00	Hourly rate, 1-hour minimum \$199.00	Hourly rate, 1-hour minimum \$204.00
4. Multiple Family Tax Exemption Application Fee	Hourly rate, 3-hour minimum \$579.00	Hourly rate, 3-hour minimum \$597.00	Hourly rate, 3-hour minimum \$612.00
5. Extension of the Conditional Certificate for the Multiple Family Tax Exemption Application Fee	\$193.00	\$199.00	\$204.00
6. Multiple Family Tax Exemption or Affordable Housing Annual Compliance Verification	\$386.00	\$399.00	\$408.00
7. Pre-application Meeting	Mandatory pre-application meeting \$453.00; Optional pre-application meeting \$193.00	Mandatory pre-application meeting \$468.00; Optional pre-application meeting \$199.00	Mandatory pre-application meeting \$479.00; Optional pre-application meeting \$204.00
8. Transportation Impact Analysis (TIA) Review (less than 20 trips)	\$206.00	\$213.00	\$218.00

**City of Shoreline
Fee Schedules**

3.01.010 Planning and Community Development

Type of Permit Application	2018 Fee Schedule	2019 Fee Schedule	2020 Fee Schedule
9. Transportation Impact Analysis (TIA) Review (greater than 20 trips)	\$1,133.00	\$1,170.00	\$1,197.00
10. Transportation Impact Analysis (TIA) Review - additional review per hour	\$193.00	\$199.00	\$204.00
<u>11. Noise Variance</u>	<u>\$386.00</u>	<u>\$399.00</u>	<u>\$408.00</u>
J. RIGHT-OF-WAY			
1. Right-of-Way Utility Blanket Permits	\$193.00	\$199.00	\$204.00
2. Right-of-Way Use	Hourly rate, 3-hour minimum \$579.00	Hourly rate, 3-hour minimum \$597.00	Hourly rate, 3-hour minimum \$612.00
3. Right-of-Way Site	Hourly rate, 4-hour minimum \$772.00	Hourly rate, 4-hour minimum \$796.00	Hourly rate, 4-hour minimum \$816.00
4. Right-of-Way Special Events	\$963.00	\$995.00	\$1,018.00
5. Residential Parking Zone Permit	\$18.00	\$19.00	\$20.00
<u>6. Right-of-Way Extension</u>		<u>Hourly rate, 1-hour minimum \$199.00</u>	<u>Hourly rate, 1-hour minimum \$204.00</u>
K. SHORELINE SUBSTANTIAL DEVELOPMENT			
1. Shoreline Conditional Permit Use	\$7,415.00	\$7,658.00	\$7,836.00
2. Shoreline Exemption	\$484.00	\$500.00	\$512.00
3. Shoreline Variance	\$10,299.00, plus public hearing if required (\$3,605.00)	\$10,637.00, plus public hearing if required (\$3,723.00)	\$10,884.00, plus public hearing if required (\$3,810.00)
Substantial Development Permit (based on valuation):			
4. up to \$10,000	\$2,575.00	\$2,659.00	\$2,721.00
5. \$10,000 to \$500,000	\$6,179.00	\$6,382.00	\$6,530.00
6. over \$500,000	\$10,299.00	\$10,637.00	\$10,884.00
L. SITE DEVELOPMENT			
1. Clearing and/or Grading Permit	Hourly rate, 3-hour minimum \$579.00	Hourly rate, 3-hour minimum \$597.00	Hourly rate, 3-hour minimum \$612.00
2. Subdivision Construction	Hourly rate, 10-hour minimum \$1,930.00	Hourly rate, 10-hour minimum \$1,990.00	Hourly rate, 10-hour minimum \$2,040.00
3. Clearing and Grading Inspection - Sum of Cut and Fill Yardage:			
4. 50-500 CY without drainage conveyance	\$193.00	\$199.00	\$204.00
5. 50-500 CY with drainage conveyance	\$412.00	\$426.00	\$436.00
6. 501-5,000 CY	\$824.00	\$851.00	\$871.00
7. 5001-15,000 CY	\$1,648.00	\$1,702.00	\$1,742.00
8. More than 15,000 CY	\$4,326.00	\$4,468.00	\$4,572.00
9. Tree Removal	\$193.00	\$199.00	\$204.00

City of Shoreline Fee Schedules

3.01.010 Planning and Community Development

Type of Permit Application	2018 Fee Schedule	2019 Fee Schedule	2020 Fee Schedule
M. SUBDIVISIONS			
1. Binding Site Plan	\$5,870.00	\$6,063.00	\$6,204.00
2. Preliminary Short Subdivision	\$6,694.00 for two-lot short subdivision, plus (\$515.00) for each additional lot	\$6,914.00 for two-lot short subdivision, plus (\$532.00) for each additional lot	\$7,074.00 for two-lot short subdivision, plus (\$544.00) for each additional lot
3. Final Short Subdivision	\$1,957.00	\$2,021.00	\$2,068.00
4. Preliminary Subdivision	\$15,449.00 for ten-lot subdivision, plus (\$721.00) for each additional lot, and public hearing (\$3,605.00)	\$15,956.00 for ten-lot subdivision, plus (\$745.00) for each additional lot, and public hearing (\$3,723.00)	\$16,326.00 for ten-lot subdivision, plus (\$762.00) for each additional lot, and public hearing (\$3,810.00)
5. Final Subdivision	\$7,518.00	\$7,765.00	\$7,945.00
6. Changes to Preliminary Short or Formal Subdivision	\$3,811.00	\$3,936.00	\$4,027.00
7. Multiple Buildings	Hourly rate, 10-hour minimum \$1,930.00	Hourly rate, 10-hour minimum \$1,990.00	Hourly rate, 10-hour minimum \$2,040.00
N. SUPPLEMENTAL FEES			
1. Supplemental permit fees	Additional review fees may be assessed if plan revisions are incomplete, corrections not completed, the original scope of the project has changed, or scale and complexity results in review hours exceeding the minimums identified in this schedule. Fees will be assessed at \$193.00 per hour, minimum of one hour.	Additional review fees may be assessed if plan revisions are incomplete, corrections not completed, the original scope of the project has changed, or scale and complexity results in review hours exceeding the minimums identified in this schedule. Fees will be assessed at \$199.00 per hour, minimum of one hour.	Additional review fees may be assessed if plan revisions are incomplete, corrections not completed, the original scope of the project has changed, or scale and complexity results in review hours exceeding the minimums identified in this schedule. Fees will be assessed at \$204.00 per hour, minimum of one hour.
2. Reinspection fees	Reinspection fees may be assessed if work is incomplete, corrections not completed or the allotted time is depleted. Fees will be assessed at \$193.00 per hour, minimum one hour.	Reinspection fees may be assessed if work is incomplete, corrections not completed or the allotted time is depleted. Fees will be assessed at \$199.00 per hour, minimum one hour.	Reinspection fees may be assessed if work is incomplete, corrections not completed or the allotted time is depleted. Fees will be assessed at \$204.00 per hour, minimum one hour.
3. Investigation inspection	\$257.00	\$265.00	\$271.00
O. FEE REFUNDS			
<p>The city manager or designee may authorize the refunding of:</p> <ol style="list-style-type: none"> 1. One hundred percent of any fee erroneously paid or collected. 2. Up to 80 percent of the permit fee paid when no work has been done under a permit issued in accordance with this code. 3. Up to 80 percent of the plan review fee paid when an application for a permit for which a plan review fee has been paid is withdrawn or canceled and minimal plan review work has been done. 4. The city manager or designee shall not authorize refunding of any fee paid except on written application filed by the original permittee not later than 180 days after the date of fee payment. 			

City of Shoreline Fee Schedules

3.01.010 Planning and Community Development

Type of Permit Application	2018 Fee Schedule	2019 Fee Schedule	2020 Fee Schedule
P. FEE WAIVER			
1. The City Manager or designee may authorize the waiver of the double fee for work commenced without a permit for property owners not responsible for initiating the work without a permit. Any fee waiver request must be submitted in writing by the current property owner prior to permit issuance and detail the unpermitted work related to the dates of property ownership.			

[Ord. 806 § 3 (Exh. A), 2017; Ord. 785 § 1, 2017; Ord. 779 § 1, 2017; Ord. 778 § 1, 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 737 § 1 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 678 § 1, 2013 (Exh. A); Ord. 650 § 3, 2012; Ord. 646 § 2, 2012; Ord. 641 § 1, 2012; Ord. 629 § 1, 2012; Ord. 622 § 3 (Exh. A), 2011; Ord. 585 §§ 3(a), 3(b) (Exh. B), 2010; Ord. 563 § 3 (Exh. B), 2009; Ord. 528 § 3 (Exh. A), 2008; Ord. 486 § 3, 2007; Ord. 451 § 1, 2006; Ord. 426 § 4, 2006]

City of Shoreline Fee Schedules

3.01.014 Impact Fee Administrative Fees

A. Administrative Fees		2018 Fee Schedule	2019 Fee Schedule	2020 Fee Schedule
1.	Administrative Fee - All applicable projects per building permit application	Hourly rate, 1- hour minimum \$193	Hourly rate, 1- hour minimum \$193	Hourly rate, 1- hour minimum \$193
2.	Administrative Fee - Impact fee estimate/preliminary determination per building permit application	Hourly rate, 1- hour minimum \$193	Hourly rate, 1- hour minimum \$193	Hourly rate, 1- hour minimum \$193
3.	Administrative Fee - Independent fee calculation per impact fee	Hourly rate, 1- hour minimum \$193	Hourly rate, 1- hour minimum \$193	Hourly rate, 1- hour minimum \$193
4.	Administrative Fee - Deferral program	Hourly rate, 1- hour minimum \$193	Hourly rate, 1- hour minimum \$193	Hourly rate, 1- hour minimum \$193
All administrative fees are nonrefundable.				
Administrative fees shall not be credited against the impact fee.				
Administrative fees applicable to all projects shall be paid at the time of building permit issuance.				
Administrative fees for impact fee estimates or preliminary determination shall be paid at the time the request is submitted to the city.				
Administrative fees for independent fee calculations shall be paid prior to issuance of the director's determination, or for fire impact fees, the fire chief's determination.				

[Ord. 806 § 3 (Exh. A), 2017]

City of Shoreline Fee Schedules

3.01.015 Transportation Impact Fees

ITE Code	Land Use Category/Description	2018 Fee Schedule		2019 Fee Schedule		2020 Fee Schedule	
		Impact Fee Per Unit @		Impact Fee Per Unit @		Impact Fee Per Unit @	
		\$7,195.22 per Trip		\$7,396.69 per Trip		\$7,603.80 per Trip	
A. Rate Table							
90	Park-and-ride lot w/ bus svc	3,345.78	per parking space	3,439.46	per parking space	3,535.77	per parking space
110	Light industrial	9.14	per square foot	9.40	per square foot	9.66	per square foot
140	Manufacturing	6.88	per square foot	7.08	per square foot	7.28	per square foot
151	Mini-warehouse	2.46	per square foot	2.52	per square foot	2.59	per square foot
210	Single family house (includes townhouse and duplex)	6,540.45	per dwelling unit	6,723.58	per dwelling unit	6,911.84	per dwelling unit
220	Apartment (includes accessory dwelling unit)	4,237.99	per dwelling unit	4,356.65	per dwelling unit	4,478.64	per dwelling unit
230	Condominium	4,302.74	per dwelling unit	4,423.22	per dwelling unit	4,547.07	per dwelling unit
240	Mobile home park	3,056.53	per dwelling unit	3,142.11	per dwelling unit	3,230.09	per dwelling unit
251	Senior housing	1,398.74	per dwelling unit	1,437.91	per dwelling unit	1,478.17	per dwelling unit
254	Assisted Living	641.09	per bed	659.04	per bed	677.49	per bed
255	Continuing care retirement	2,086.61	per dwelling unit	2,145.04	per dwelling unit	2,205.10	per dwelling unit
310	Hotel	4,372.53	per room	4,494.96	per room	4,620.82	per room
320	Motel	3,483.21	per room	3,580.74	per room	3,681.00	per room
444	Movie theater	13.71	per square foot	14.09	per square foot	14.49	per square foot
492	Health/fitness club	18.06	per square foot	18.56	per square foot	19.08	per square foot
530	School (public or private)	5.31	per square foot	5.46	per square foot	5.61	per square foot
540	Junior/community college	13.89	per square foot	14.27	per square foot	14.67	per square foot
560	Church	3.57	per square foot	3.67	per square foot	3.77	per square foot
565	Day care center	34.29	per square foot	35.25	per square foot	36.24	per square foot
590	Library	17.33	per square foot	17.81	per square foot	18.31	per square foot
610	Hospital	8.40	per square foot	8.63	per square foot	8.88	per square foot
710	General office	12.64	per square foot	12.99	per square foot	13.36	per square foot
720	Medical office	22.97	per square foot	23.61	per square foot	24.27	per square foot
731	State motor vehicles dept	110.68	per square foot	113.77	per square foot	116.96	per square foot
732	United States post office	26.41	per square foot	27.15	per square foot	27.91	per square foot
820	General retail and personal services (includes shopping center)	9.56	per square foot	9.83	per square foot	10.11	per square foot
841	Car sales	17.59	per square foot	18.08	per square foot	18.58	per square foot
850	Supermarket	26.12	per square foot	26.85	per square foot	27.60	per square foot
851	Convenience market-24 hr	48.53	per square foot	49.89	per square foot	51.29	per square foot
854	Discount supermarket	26.63	per square foot	27.38	per square foot	28.14	per square foot
880	Pharmacy/drugstore	15.38	per square foot	15.81	per square foot	16.25	per square foot
912	Bank	37.42	per square foot	38.46	per square foot	39.54	per square foot
932	Restaurant: sit-down	26.98	per square foot	27.74	per square foot	28.52	per square foot
934	Fast food	62.09	per square foot	63.83	per square foot	65.61	per square foot
937	Coffee/donut shop	78.77	per square foot	80.97	per square foot	83.24	per square foot
941	Quick lube shop	28,007.39	per service bay	28,791.60	per service bay	29,597.76	per service bay
944	Gas station	25,468.38	per pump	26,181.49	per pump	26,914.57	per pump
948	Automated car wash	54.44	per square foot	55.96	per square foot	57.53	per square foot
B. Administrative Fees - See SMC 3.01.014							

[Ord. 806 § 3 (Exh. A), 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 737 § 2 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 720 § 1, 2015; Ord. 704 § 1, 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 690 § 2 (Exh B), 2014]

City of Shoreline Fee Schedules

3.01.016 Park Impact Fees

	2018 Fee Schedule		2019 Fee Schedule		2020 Fee Schedule	
A. Rate Table						
Use Category	Impact Fee		Impact Fee		Impact Fee	
Single Family Residential	3,979	per dwelling unit	4,090	per dwelling unit	4,205	per dwelling unit
Multi-Family Residential	2,610	per dwelling unit	2,683	per dwelling unit	2,758	per dwelling unit
B. Administrative Fees - See SMC 3.01.014						

[Ord. 806 § 3 (Exh. A), 2017; Ord. 786 § 2 (Exh. B), 2017]

City of Shoreline Fee Schedules

3.01.017 Fire Impact Fees

		2018 Fee Schedule Adopted		2019 Fee Schedule		2020 Fee Schedule	
A. Rate Table							
Use Category		Impact Fee		Impact Fee		Impact Fee	
Residential							
Single-Family Residential		2,187.00	per dwelling unit	2,259.00	per dwelling unit	2,311.00	per dwelling unit
Multi-Family Residential		1,895.00	per dwelling unit	1,957.00	per dwelling unit	2,002.00	per dwelling unit
Commercial							
Commercial 1		2.69	per square foot	2.78	per square foot	2.84	per square foot
Commercial 2		1.73	per square foot	1.79	per square foot	1.83	per square foot
Commercial 3		5.42	per square foot	5.60	per square foot	5.73	per square foot
B. Administrative Fees - See SMC 3.01.014							

[Ord. 791 § 2 (Exh. 2), 2017]

**City of Shoreline
Fee Schedules**

3.01.020 Fire - Operational

Type of Permit Application	2018 Fee Schedule Adopted	2019 Fee Schedule Proposed	2020 Fee Schedule Proposed
A. FIRE - OPERATIONAL			
1. Aerosol Products	\$193.00	\$199.00	\$204.00
2. Amusement Buildings	\$193.00	\$199.00	\$204.00
3. Carnivals and Fairs	\$193.00	\$199.00	\$204.00
4. Combustible Dust-Producing Operations	\$193.00	\$199.00	\$204.00
5. Combustible Fibers	\$193.00	\$199.00	\$204.00
6. Compressed Gases	\$193.00	\$199.00	\$204.00
7. Cryogenic Fluids	\$193.00	\$199.00	\$204.00
8. Cutting and Welding	\$193.00	\$199.00	\$204.00
9. Dry Cleaning (hazardous solvent)	\$193.00	\$199.00	\$204.00
10. Flammable/Combustible Liquid Storage/Handle/Use	\$193.00	\$199.00	\$204.00
11. Flammable/Combustible Liquid Storage/Handle/Use - (add'l specs)	Add'l fee based on site specs	Add'l fee based on site specs	Add'l fee based on site specs
12. Floor Finishing	\$193.00	\$199.00	\$204.00
13. Garages, Repair or Servicing - 1 to 5 Bays	\$193.00	\$199.00	\$204.00
14. Garages, Repair or Servicing - (add'l 5 Bays)	\$97.00	\$100.00	\$102.00
15. Hazardous Materials	\$578.00	\$597.00	\$611.00
16. Hazardous Materials (including Battery Systems 55 gal>)	\$193.00	\$199.00	\$204.00
17. High-Piled Storage	\$193.00	\$199.00	\$204.00
18. Hot Work Operations	\$193.00	\$199.00	\$204.00
19. Indoor Fueled Vehicles	\$193.00	\$199.00	\$204.00
20. Industrial Ovens	\$193.00	\$199.00	\$204.00
21. LP Gas-Consumer Cylinder Exchange	\$97.00	\$100.00	\$102.00
22. LP Gas-Retail Sale of 2.5 lb or less	\$97.00	\$100.00	\$102.00
23. LP Gas-Commercial Containers (Tanks)	\$193.00	\$199.00	\$204.00
24. LP Gas-Commercial Containers, Temporary (Tanks)	\$193.00	\$199.00	\$204.00
25. Lumber Yard	\$193.00	\$199.00	\$204.00
26. Misc Comb Material	\$193.00	\$199.00	\$204.00
27. Open Flames and Candles	\$193.00	\$199.00	\$204.00
28. Open Flames and Torches	\$193.00	\$199.00	\$193.00

**City of Shoreline
Fee Schedules**

3.01.020 Fire - Operational

Type of Permit Application	2018 Fee Schedule Adopted	2019 Fee Schedule Proposed	2020 Fee Schedule Proposed
29. Places of Assembly 50 to 100	\$97.00	\$100.00	\$97.00
30. Places of Assembly up to 500	\$193.00	\$199.00	\$204.00
31. Places of Assembly 501>	\$385.00	\$398.00	\$407.00
32. Places of Assembly (add'l assembly areas)	\$97.00	\$100.00	\$102.00
33. Places of Assembly - A-5 Outdoor	\$97.00	\$100.00	\$102.00
34. Places of Assembly - Outdoor Pools	\$97.00	\$100.00	\$102.00
35. Places of Assembly - Open Air Stadiums	\$193.00	\$199.00	\$204.00
36. Pyrotechnic Special Effects Material	\$193.00	\$199.00	\$204.00
37. Pyrotechnic Special Effects Material (add'l specs)	Add'l fee based on site specs	Add'l fee based on site specs	Add'l fee based on site specs
38. Refrigeration Equipment	\$193.00	\$199.00	\$204.00
39. Scrap Tire Storage	\$193.00	\$199.00	\$204.00
40. Spraying or Dipping	\$193.00	\$199.00	\$204.00
41. Waste Handling	\$193.00	\$199.00	\$204.00
42. Wood Products	\$193.00	\$199.00	\$204.00

[Ord. 806 § 3 (Exh. A), 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 678 § 3 (Exh. A), 2013]

City of Shoreline Fee Schedules

3.01.025 Affordable Housing Fee In-Lieu

	2018 Fee Schedule		2019 Fee Schedule		2020 Fee Schedule	
A. Rate Table						
Zoning District	Fee per unit if providing 10% of total units as affordable	Fee per unit if providing 20% of total units as affordable	Fee per unit if providing 10% of total units as affordable	Fee per unit if providing 20% of total units as affordable	Fee per unit if providing 10% of total units as affordable	Fee per unit if providing 20% of total units as affordable
MUR-45	206,152.00	158,448.00	206,152.00	158,448.00	206,152.00	158,448.00
MUR-70	206,152.00	158,448.00	206,152.00	158,448.00	206,152.00	158,448.00
MUR-70 with development agreement	253,855.00	206,152.00	253,855.00	206,152.00	253,855.00	206,152.00
Note: The Fee In-Lieu is calculated by multiplying the fee shown in the table by the fractional mandated unit. For example, a 0.40 fractional unit multiplied by \$206,152 would result in a Fee In-Lieu of \$82,460.80.						

[Ord. 817 § 1, 2018]

City of Shoreline Fee Schedules

3.01.100 Animal Licensing and Service Fees

Annual License	2018 Fee Schedule Adopted	2019 Fee Schedule	2020 Fee Schedule
A. PET - DOG OR CAT			
1. Unaltered	\$60.00	\$60.00	\$60.00
2. Altered	\$30.00	\$30.00	\$30.00
3. Juvenile pet	\$15.00	\$15.00	\$15.00
4. Discounted pet	\$15.00	\$15.00	\$15.00
5. Replacement tag	\$5.00	\$5.00	\$5.00
6. Transfer fee	\$3.00	\$3.00	\$3.00
7. License renewal late fee – received 45 to 90 days following license expiration	\$15.00	\$15.00	\$15.00
8. License renewal late fee – received 90 to 135 days following license expiration	\$20.00	\$20.00	\$20.00
9. License renewal late fee – received more than 135 days following license expiration	\$30.00	\$30.00	\$30.00
10. License renewal late fee – received more than 365 days following license expiration	\$30.00 plus license fee(s) for any year(s) that the pet was unlicensed	\$30.00 plus license fee(s) for any year(s) that the pet was unlicensed	\$30.00 plus license fee(s) for any year(s) that the pet was unlicensed
<i>Service Animal Dogs and Cats and K-9 Police Dogs: Service animal dogs and cats and K-9 police dogs must be licensed, but there is no charge for the license.</i>			
B. GUARD DOG			
1. Guard dog registration	\$100.00	\$100.00	\$100.00
C. ANIMAL RELATED BUSINESS			
1. Hobby kennel and hobby cattery	\$50.00	\$50.00	\$50.00
2. Guard dog trainer	\$50.00	\$50.00	\$50.00
3. Guard dog purveyor	\$250.00	\$250.00	\$250.00
D. GUARD DOG PURVEYOR			
1. If the guard dog purveyor is in possession of a valid animal shelter, kennel or pet shop license, the fee for the guard dog purveyor license shall be reduced by the amount of the animal shelter, kennel or pet shop license.			

City of Shoreline Fee Schedules

3.01.100 Animal Licensing and Service Fees

Annual License	2018 Fee Schedule Adopted	2019 Fee Schedule	2020 Fee Schedule
E. FEE WAIVER			
<p>1. The director of the animal care and control authority may waive or provide periods of amnesty for payment of outstanding licensing fees and late licensing penalty fees, in whole or in part, when to do so would further the goals of the animal care and control authority and be in the public interest.</p> <p>In determining whether a waiver should apply, the director of the animal care and control authority must take into consideration the total amount of the fees charged as compared with the gravity of the violation and the effect on the owner, the animal's welfare and the animal care and control authority if the fee or fees or penalties are not waived and no payment is received.</p>			

[Ord. 806 § 3 (Exh. A), 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 678 § 1, 2013 (Exh. A); Ord. 650 § 3 (Exh. A), 2012; Ord. 595 § 3 (Att. B), 2011]

City of Shoreline Fee Schedules

3.01.100 Animal Licensing and Service Fees

Annual License	2018 Fee Schedule
A. PET - DOG OR CAT	
1. Unaltered	\$60.00
2. Altered	\$30.00
3. Juvenile pet	\$15.00
4. Discounted pet	\$15.00
5. Replacement tag	\$5.00
6. Transfer fee	\$3.00
7. License renewal late fee – received 45 to 90 days following license expiration	\$15.00
8. License renewal late fee – received 90 to 135 days following license expiration	\$20.00
9. License renewal late fee – received more than 135 days following license expiration	\$30.00
10. License renewal late fee – received more than 365 days following license expiration	\$30.00 plus license fee(s) for any year(s) that the pet was unlicensed
<i>Service Animal Dogs and Cats and K-9 Police Dogs: Service animal dogs and cats and K-9 police dogs must be licensed, but there is no charge for the license.</i>	
B. GUARD DOG	
1. Guard dog registration	\$100.00
C. ANIMAL RELATED BUSINESS	
1. Hobby kennel and hobby cattery	\$50.00
2. Guard dog trainer	\$50.00
3. Guard dog purveyor	\$250.00
D. GUARD DOG PURVEYOR	
1. If the guard dog purveyor is in possession of a valid animal shelter, kennel or pet shop license, the fee for the guard dog purveyor license shall be reduced by the amount of the animal shelter, kennel or pet shop license.	
E. FEE WAIVER	
1. The director of the animal care and control authority may waive or provide periods of amnesty for payment of outstanding licensing fees and late licensing penalty fees, in whole or in part, when to do so would further the goals of the animal care and control authority and be in the public interest. In determining whether a waiver should apply, the director of the animal care and control authority must take into consideration the total amount of the fees charged as compared with the gravity of the violation and the effect on the owner, the animal's welfare and the animal care and control authority if the fee or fees or penalties are not waived and no payment is received.	

[Ord. 806 § 3 (Exh. A), 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 678 § 1, 2013 (Exh. A); Ord. 650 § 3 (Exh. A), 2012; Ord. 595 § 3 (Att. B), 2011]

City of Shoreline Fee Schedules

3.01.100 Animal Licensing and Service Fees

Annual License	2017 Fee Schedule
A. PET - DOG OR CAT	
1. Unaltered	\$60.00
2. Altered	\$30.00
3. Juvenile pet	\$15.00
4. Discounted pet	\$15.00
5. Replacement tag	\$5.00
6. Transfer fee	\$3.00
7. License renewal late fee – received 45 to 90 days following license expiration	\$15.00
8. License renewal late fee – received 90 to 135 days following license expiration	\$20.00
9. License renewal late fee – received more than 135 days following license expiration	\$30.00
10. License renewal late fee – received more than 365 days following license expiration	\$30.00 plus license fee(s) for any year(s) that the pet was unlicensed
<i>Service Animal Dogs and Cats and K-9 Police Dogs: Service animal dogs and cats and K-9 police dogs must be licensed, but there is no charge for the license.</i>	
B. GUARD DOG	
1. Guard dog registration	\$100.00
C. ANIMAL RELATED BUSINESS	
1. Hobby kennel and hobby cattery	\$50.00
2. Guard dog trainer	\$50.00
3. Guard dog purveyor	\$250.00
D. GUARD DOG PURVEYOR	
1. If the guard dog purveyor is in possession of a valid animal shelter, kennel or pet shop license, the fee for the guard dog purveyor license shall be reduced by the amount of the animal shelter, kennel or pet shop license.	
E. FEE WAIVER	
1. The director of the animal care and control authority may waive or provide periods of amnesty for payment of outstanding licensing fees and late licensing penalty fees, in whole or in part, when to do so would further the goals of the animal care and control authority and be in the public interest. In determining whether a waiver should apply, the director of the animal care and control authority must take into consideration the total amount of the fees charged as compared with the gravity of the violation and the effect on the owner, the animal's welfare and the animal care and control authority if the fee or fees or penalties are not waived and no payment is received.	

[Ord. 758 § 3 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 678 § 1, 2013 (Exh. A); Ord. 650 § 3 (Exh. A), 2012; Ord. 595 § 3 (Att. B), 2011]

City of Shoreline Fee Schedules

3.01.200 Business License Fees

License	2018 Fee Schedule Adopted	2019 Fee Schedule	2020 Fee Schedule
A. BUSINESS LICENSE FEES - GENERAL			
1. Annual b Business license <u>registration</u> fee <u>for new application filed between January 1 and June 30</u>	<u>\$0.00</u>	<u>\$40.00</u>	<u>\$40.00</u>
1.2. Annual b Business license <u>registration</u> fee <u>for new application filed between July 1 and December 31</u>	<u>\$0.00</u>	<u>\$20.00</u>	<u>\$20.00</u>
The annual business license fee may be is prorated as necessary to conform to SMC 5.05.060			
3. Annual business license <u>renewal</u> fee	\$40.00	\$40.00 Annual	\$40.00 Annual
2. Penalty <u>schedule</u> for late <u>annual business license</u> renewal as described in SMC 5.05.080	\$20.00	\$20.00 Annual	\$20.00 Annual
<u>Months Past Due</u>			
<u>One</u>	<u>\$0</u>	<u>\$10.00</u>	<u>\$10.00</u>
<u>Two</u>	<u>\$0</u>	<u>\$15.00</u>	<u>\$15.00</u>
<u>Three</u>	<u>\$0</u>	<u>\$20.00</u>	<u>\$20.00</u>
B. REGULATORY LICENSE FEES			
1. Regulated massage business	\$212.00	\$219.00 Per Year	\$226.00 Per Year
2. Massage manager	\$46.00	\$48.00 Per Year	\$50.00 Per Year
3. Public dance	\$145.00	\$150.00 Per Dance	\$155.00 Per Dance
4. Pawnbroker	\$679.00	\$701.00 Per Year	\$724.00 Per Year
5. Secondhand Dealer	\$65.00	\$67.00 Per Year	\$69.00 Per Year
6. Master solicitor	\$133.00	\$137.00 Per Year	\$141.00 Per Year
7. Solicitor	\$33.00	\$34.00 Per Year	\$35.00 Per Year
Late fees for the above regulatory licenses: A late penalty shall be charged on all applications for renewal of a regulatory license received later than 10 working days after the expiration date of such license. The amount of such penalty is fixed as follows: * For a license requiring a fee of less than \$50.00, two percent of the required fee.			
8. Adult cabaret operator	\$679.00	\$701.00 Per Year	\$724.00 Per Year
9. Adult cabaret manager	\$145.00	\$150.00 Per Year	\$155.00 Per Year
10. Adult cabaret entertainer	\$145.00	\$150.00 Per Year	\$155.00 Per Year

City of Shoreline Fee Schedules

11. Panoram Operator	\$677.00 Per Year/plus- additional \$38 fee for fingerprint background checks for each operator	\$699.00 Per Year/plus- additional \$38 fee for fingerprint background checks for each operator	\$722.00 Per Year/plus- additional \$38 fee for fingerprint background checks for each operator
Plus additional fee for fingerprint background checks for each operator:			
- Effective through June 30, 2019	\$38.00	\$38.00	N/A
- Effective July 1, 2019	N/A	\$58.00	\$58.00
12. Panoram premise	\$278.00	\$287.00 Per Year	\$296.00 Per Year
13. Panoram device	\$79.00	\$82.00 Per Year Per Device	\$85.00 Per Year Per Device
Late fees Penalty schedule for Adult cabaret and Panoram licenses:			
Days Past Due			
7 - 30	10%	10% of Regulatory License Fee	10% of Regulatory License Fee
31 - 60	25%	25% of Regulatory License Fee	25% of Regulatory License Fee
61 and over	100%	100% of Regulatory License Fee	100% of Regulatory License Fee
14. Duplicate Regulatory License	\$6.00	\$6.00	\$6.00

[Ord. 806 § 3 (Exh. A), 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 734 § 2, 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 650 § 3 (Exh. A), 2012; Ord. 625 § 4, 2012; Ord. 622 § 3 (Exh. A), 2011; Ord. 585 §§ 3(a), 3(b) (Exh. B), 2010; Ord. 563 § 4 (Exh. B), 2009]

3.01.210 Hearing Examiner Fees

	2018 Fee Schedule Adopted	2019 Fee Schedule	2020 Fee Schedule
A. HEARING EXAMINER FEES	\$516.00	\$533.00	\$550.00

[Ord. 806 § 3 (Exh. A), 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 650 § 3 (Exh. A), 2012; Ord. 622 § 3 (Exh. A), 2011; Ord. 585 §§ 3(a), 3(b) (Exh. B), 2010; Ord. 528 § 3 (Exh. A), 2008; Ord. 486 § 3, 2007; Ord. 451 § 2, 2006]

3.01.220 Public Records

	2018 Fee Schedule Adopted	2019 Fee Schedule	2020 Fee Schedule
1. Photocopying paper records			
a. Black and white photocopies of paper up to 11 by 17 inches - if more than five pages	\$0.15	\$0.15 Per Page	\$0.15 Per Page
b. Black and white photocopies of paper larger than 11 by 17 inches - City Produced	\$3.50	\$3.50 Per Page	\$3.50 Per Page
c. Color photocopies up to 11 by 17 inches - if more than three pages	\$0.25	\$0.25 Per Page	\$0.25 Per Page

City of Shoreline Fee Schedules

2. Scanning paper records			
a. Scans of paper up to 11 by 17 inches - if more than five pages	\$0.15	\$0.15 Per Page	\$0.15 Per Page
3. Copying electronic records			
a. Copies of electronic records to file sharing site - if more than five pages (2 minute minimum for first installment only)	\$0.85	\$0.85 Per Minute	\$0.85 Per Minute
b. Copies of electronic records onto other storage media	Cost incurred by City for	Cost incurred by City for	Cost incurred by City for
4. Other fees			
a. Photocopies - vendor produced	Cost charged by vendor, depending on size and process		
b. Convert electronic records (in native format) into PDF format – if more than 15 minutes	\$50.00	\$50.00 Per hour	\$50.00 Per hour
c. Service charge to prepare data compilations or provide customized electronic access services	Actual staff cost	Actual staff cost	Actual staff cost
d. Photographic prints and slides	Cost charged by vendor, depending on size and process		
e. Clerk certification	\$1.50	\$1.50 Per document	\$1.50 Per document
5. Geographic Information Systems (GIS) services			
a. GIS maps smaller than 11 by 17 inches	\$0.50	\$0.50 Per Page	\$0.50 Per Page
b. GIS maps larger than 11 by 17 inches	\$1.70	\$1.70 Per Square Foot	\$1.70 Per Square Foot
c. Custom GIS Mapping and Data Requests	\$95.00	\$98.00 Per Hour (1 Hour Minimum)	\$101.00 Per Hour (1 Hour Minimum)

[Ord. 806 § 3 (Exh. A), 2017; Ord. 784 § 1, 2017; Ord. 778 § 1, 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 738 § 1, 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 678 § 1, 2013 (Exh. A); Ord. 650 § 3 (Exh. A), 2012; Ord. 622 § 3 (Exh. A), 2011; Ord. 585 §§ 3(a), 3(b) (Exh. B), 2010; Ord. 563 § 3 (Exh. B), 2009; Ord. 528 § 3 (Exh. A), 2008; Ord. 486 § 3, 2007; Ord. 451 § 6, 2006; Ord. 435 § 7, 2006; Ord. 404, 2005; Ord. 366, 2004; Ord. 342, 2003; Ord. 315, 2002; Ord. 294 § 1, 2001; Ord. 285 § 3, 2001; Ord. 256 § 3, 2000]

3.01.230 Vehicle Impound Fees

	2018 Fee Schedule Adopted	2019 Fee Schedule	2020 Fee Schedule
Individuals redeeming vehicles impounded under SMC 10.05.030 (A)(3) shall pay an administrative fee	\$170.00	\$170.00	\$170.00

[Ord. 806 § 3 (Exh. A), 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 678 § 1, 2013 (Exh. A); Ord. 650 § 3 (Exh. A), 2012; Ord. 585 § 5 (Exh. D), 2010]

City of Shoreline Fee Schedules

3.01.300 Parks, Recreation and Cultural Services

Fee	2018 Resident Rate Adopted	2018 Non- Resident Rate Adopted	2019 Resident Rate Amended	2019 Non- Resident Rate Amended	2020 Resident Rate Amended	2020 Non- Resident Rate Amended
A. OUTDOOR RENTAL FEES						
1. Picnic Shelters – (same for all groups)						
a. Half Day (9:00am-2:00pm or 2:30pm-Dusk)	\$68	\$87	\$70	\$89	\$72	\$91
b. Full Day (9:00am - Dusk)	\$99	\$124	\$102	\$128	\$104	\$131
2. Cromwell Park Amphitheater & Richmond Beach Terrace						
a. Half Day	\$68	\$87	\$70	\$89	\$72	\$91
b. Full Day	\$99	\$124	\$102	\$128	\$104	\$131
3. Alcohol Use						
a. Per hour, 4 hour minimum (includes shelter rental)	\$88	\$105	\$90	\$108	\$93	\$111
4. Athletic Fields (Per Hour)						
a. Lights (determined by dusk schedule; hourly rate includes \$5 Capital Improvement Fee)	\$23	\$23	\$23	\$23	\$24	\$24
b. Youth Organization Game * and/or Practice	\$6	\$9	\$6	\$10	\$7	\$10
c. Youth Organization Tournament *	\$9	\$12	\$10	\$13	\$10	\$13
d. Practice	\$16	\$21	\$17	\$21	\$17	\$22
e. Games *	\$31	\$37	\$32	\$38	\$33	\$39
f. * Additional field prep fee may be added	\$26	\$35	\$27	\$36	\$27	\$37
5. Synthetic Fields (Per Hour)						
a. Youth Organizations	\$19	\$27	\$19	\$28	\$20	\$28
b. Private Rentals	\$64	\$78	\$66	\$81	\$67	\$83
c. Discount Field Rate **	\$19	\$27	\$19	\$28	\$20	\$28
6. Tennis Courts						
a. Per hour	\$7	\$9	\$7	\$9	\$8	\$9
7. Park and Open Space Non-Exclusive Use Permit						
a. per hour	\$15	\$18	\$15	\$19	\$16	\$19
8. Community Garden Plot Annual Rental Fee						
a. Standard Plot	\$41	N/A	\$43	N/A	\$44	N/A
b. Accessible Plot	\$21	N/A	\$21	N/A	\$22	N/A
**Offered during hours of low usage as established and posted by the PRCS Director						

City of Shoreline Fee Schedules

3.01.300 Parks, Recreation and Cultural Services

Fee	2018 Resident Rate Adopted	2018 Non- Resident Rate Adopted	2019 Resident Rate Amended	2019 Non- Resident Rate Amended	2020 Resident Rate Amended	2020 Non- Resident Rate Amended
9. Amplification Supervisor Fee						
a. Per hour; when applicable	\$25	\$25	\$26	\$26	\$26	\$26
10. Attendance Fee						
a. 101-199 Attendance	\$50	\$50.00	\$52	\$52	\$53	\$53
b. 200-299 Attendance	\$100	\$100.00	\$103	\$103	\$106	\$106
c. 300+ Attendance	Varies	Varies	Varies	Varies	Varies	Varies
B. INDOOR RENTAL FEES						
	Per Hour (2 Hour Minimum)	Per Hour (2 Hour Minimum)	Per Hour (2 Hour Minimum)	Per Hour (2 Hour Minimum)	Per Hour (2 Hour Minimum)	Per Hour (2 Hour Minimum)
1. Richmond Highlands (same for all groups) Maximum Attendance 214						
a. Entire Building (including building monitor)	\$60	\$72	\$62	\$74	\$63	\$76
2. Spartan Recreation Center Fees for Non-Profit Youth Organizations/Groups						
a. Multi-Purpose Room 1 or 2	\$12	\$16	\$13	\$17	\$13	\$17
b. Multi-Purpose Room 1 or 2 w/Kitchen	\$21	\$26	\$21	\$27	\$22	\$27
c. Gymnastics Room	\$12	\$16	\$13	\$17	\$13	\$17
d. Dance Room	\$12	\$16	\$13	\$17	\$13	\$17
e. Gym-One Court	\$21	\$26	\$21	\$27	\$22	\$27
f. Entire Gym	\$36	\$46	\$37	\$48	\$38	\$49
g. Entire Facility	\$98	\$124	\$101	\$128	\$103	\$131
3. Spartan Recreation Center Fees for All Other Organizations/Groups						
a. Multi-Purpose Room 1 or 2	\$25	\$30	\$26	\$31	\$26	\$32
b. Multi-Purpose Room 1 or 2 w/Kitchen	\$35	\$42	\$36	\$44	\$37	\$45
c. Gymnastics Room	\$25	\$30	\$26	\$31	\$26	\$32
d. Dance Room	\$25	\$30	\$26	\$31	\$26	\$32
e. Gym-One Court	\$35	\$42	\$36	\$44	\$37	\$45
f. Entire Gym	\$66	\$79	\$68	\$82	\$70	\$84
g. Entire Facility	\$129	\$154	\$133	\$160	\$136	\$163
As a health and wellness benefit for regular City employees, daily drop-in fees for regular City employees shall be waived.						
* Rentals outside the normal operating hours of the Spartan Gym may require an additional supervision fee. (See Below)						

City of Shoreline Fee Schedules

3.01.300 Parks, Recreation and Cultural Services

Fee	2018 Resident Rate Adopted	2018 Non- Resident Rate Adopted	2019 Resident Rate Amended	2019 Non- Resident Rate Amended	2020 Resident Rate Amended	2020 Non- Resident Rate Amended
4. City Hall Rental Fees						
a. City Hall Rental - Third Floor Conference Room	\$36 Per Hour	\$43 Per Hour	\$37 Per Hour	\$45 Per Hour	\$38 Per Hour	\$46 Per Hour
b. City Hall Rental - Council Chambers	\$103 Per Hour	\$124 Per Hour	\$107 Per Hour	\$128 Per Hour	\$110 Per Hour	\$131 Per Hour
c. AV Set-up Fee - Per Room	\$15	\$15	\$16	\$16	\$16	\$16
5. Other Indoor Rental Fees:						
a-1. Security Deposit (1-125 people): (refundable)	\$200	\$200	\$200	\$200	\$200	\$200
a-2. Security Deposit (126+ people): (refundable)	\$400	\$400	\$400	\$400	\$400	\$400
b. Supervision Fee (if applicable)	\$19/hour	\$19/hour	\$20/hour	\$20/hour	\$21/hour	\$21/hour
c. Daily Rates (shall not exceed)	\$875	\$1,050	\$904	\$1,085	\$925	\$1,110
C. CONCESSIONAIRE PERMIT						
1. Annual Permit - Calendar Year (requires additional hourly fee)	\$50	\$60	\$52	\$62	\$53	\$63
2. Additional Hourly Concession Fee (requires annual permit)	\$3/hour	\$3/hour	\$3/hour	\$3/hour	\$3/hour	\$3/hour
Concession Permit fees and additional Concession Fees are exempt for Non-Profit Youth Organizations, and sanctioned Neighborhood Association Events. Sanctioned Neighborhood Associations Events are exempt from all rental fees with the exception of associated supervision fees when applicable. Concession/Admission/Sales Fees may be modified at the discretion of the PRCS Director.						
D. INDOOR DROP-IN FEES						
1. Showers Only (Spartan Recreation Center)	\$1	\$1	\$1	\$1	\$1	\$1
2. Drop-In						
a. Adult	\$3	\$4	\$3	\$4	\$3	\$4
b. Senior/Disabled	\$2	\$3	\$2	\$3	\$2	\$3
3. 1 Month Pass						
a. Adult	\$25	\$31	\$26	\$32	\$26	\$33
b. Senior/Disabled	\$16	\$21	\$17	\$22	\$17	\$22
4. 3 Month Pass						
a. Adult	\$62	\$72	\$64	\$74	\$65	\$76
b. Senior/Disabled	\$43	\$51	\$45	\$53	\$46	\$54
Senior is 60+ years of age						

City of Shoreline Fee Schedules

3.01.300 Parks, Recreation and Cultural Services

Fee	2018 Resident Rate Adopted	2018 Non- Resident Rate Adopted	2019 Resident Rate Amended	2019 Non- Resident Rate Amended	2020 Resident Rate Amended	2020 Non- Resident Rate Amended
E. AQUATICS DROP-IN FEES						
1. Drop-In						
a. Adult	\$4	\$5	\$4	\$5	\$4	\$5
b. Adult- Real Deal	\$2	\$3	\$2	\$3	\$2	\$3
c. Youth/Senior/Disabled	\$3	\$4	\$3	\$4	\$3	\$4
d. Youth/Senior/Disabled - Real Deal	\$1	\$2	\$1	\$2	\$1	\$2
e. Family	\$10	\$12	\$11	\$13	\$11	\$13
2. 1 Month Pass						
a. Adult	\$41	\$51	\$43	\$53	\$44	\$54
b. Youth/Senior/Disabled	\$31	\$37	\$32	\$38	\$33	\$39
c. Family	\$129	\$154	\$133	\$160	\$136	\$163
3. 3 Month Pass						
a. Adult	\$118	\$148	\$122	\$153	\$125	\$156
b. Youth/Senior/Disabled	\$89	\$106	\$91	\$110	\$94	\$112
c. Family	\$319	\$383	\$330	\$396	\$337	\$405
4. 1 Year Pass						
a. Adult	\$433	\$541	\$447	\$558	\$457	\$571
b. Youth/Senior/Disabled	\$298	\$357	\$307	\$369	\$315	\$377
c. Family	\$834	\$1,001	\$862	\$1,034	\$882	\$1,058
5. Showers Only (Shoreline Pool)	\$0	\$0	\$1	\$1	\$1	\$1
F. INDOOR / AQUATICS JOINT PASS FEES						
1. Indoor / Aquatics Joint 1 Month Pass						
a. Adult	\$56	\$67	\$58	\$69	\$59	\$71
b. Senior/Disabled	\$39	\$47	\$40	\$49	\$41	\$50
G. AQUATICS RENTAL FEES						
1. Ongoing Organization Rentals (Insurance Required)						
a. Rentals On-Going (non-swim team) per hour	\$79	\$95	\$81	\$98	\$83	\$100
b. Swim Team Per/ Lane/Hr	\$12	\$14	\$12	\$14	\$12	\$15

City of Shoreline Fee Schedules

3.01.300 Parks, Recreation and Cultural Services

Fee	2018 Resident Rate Adopted	2018 Non- Resident Rate Adopted	2019 Resident Rate Amended	2019 Non- Resident Rate Amended	2020 Resident Rate Amended	2020 Non- Resident Rate Amended
2. Public Rentals per Hour						
a. 1-60	\$121	\$145	\$125	\$150	\$128	\$153
b. 61-150	\$158	\$189	\$163	\$195	\$166	\$200
Aquatics and General Recreation programs fees are based upon market rate.						
H. AQUATICS AND GENERAL RECREATION PROGRAM FEES						
Aquatics and General Recreation Program Fees are based upon the PRCS Cost Recovery/Fee Setting Framework.						
I. FEE IN LIEU OF STREET TREE REPLACEMENT	\$2,472	N/A	\$2,553	N/A	\$2,612	N/A
J. FEE REFUNDS						
Whenever a fee is paid for the use of Parks, Recreation and Cultural Services Department facilities or property or for participation in a Parks, Recreation and Cultural Services Department sponsored class or program, and a refund request is made to the city, fees may be refunded according to the Parks, Recreation and Cultural Services Department's Refund Policy and Procedures.						
K. RECREATION SCHOLARSHIPS						
Scholarships for the fee due to the participate in a Parks, Recreation and Cultural Services Department sponsored class or program may be awarded when a request is made to the city according to the Parks, Recreation and Cultural Services Department's Recreation Scholarship Policy and Procedures.						

[Ord. 806 § 3 (Exh. A), 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 678 § 1, 2013 (Exh. A); Ord. 650 § 3 (Exh. A), 2012; Ord. 647 § 2, 2012; Ord. 627 § 4, 2012; Ord. 622 § 3 (Exh. A), 2011; Ord. 602 § 1, 2011; Ord. 585 §§ 3(a), 3(b) (Exh. B), 2010; Ord. 563 § 3 (Exh. A), 2009; Ord. 528 § 3 (Exh. A), 2008; Ord. 486 § 3, 2007; Ord. 451 § 3, 2006; Ord. 428 § 1, 2006; Ord. 404, 2005; Ord. 366, 2004; Ord. 342, 2003; Ord. 315, 2002; Ord. 294 § 1, 2001; Ord. 285 § 2, 2001; Ord. 256 § 2, 2000]

City of Shoreline Fee Schedules

3.01.400 Surface Water Management Rate Table

Rate Category		Percent Hard Surface	2018 SWM Annual Fee Adopted (includes all taxes)	2019 SWM Annual Fee			2020 SWM Annual Fee				
				2019 SWM Annual Fee	Effective Utility Tax	Per Unit	Fee + Utility Tax	2020 SWM Annual Fee	Effective Utility Tax	Per Unit	Fee + Utility Tax
A. Rate Table											
1. Residential: Single-family home			\$214.39	\$232.59	\$13.96	Per Parcel	\$246.55	\$255.85	\$15.35	Per Parcel	\$271.20
2. Very Light	Less than or equal to 10%		\$214.39	\$232.59	\$13.96	Per Parcel	\$246.55	\$255.85	\$15.35	Per Parcel	\$271.20
3. Light	More than 10%, less than or equal to 20%		\$497.93	\$540.21	\$32.41	Per Acre	\$572.62	\$594.23	\$35.65	Per Acre	\$629.88
4. Moderate	More than 20%, less than or equal to 45%		\$1,028.67	\$1,116.01	\$66.96	Per Acre	\$1,182.97	\$1,227.61	\$73.66	Per Acre	\$1,301.27
5. Moderately Heavy	More than 45%, less than or equal to 65%		\$1,995.09	\$2,164.48	\$129.87	Per Acre	\$2,294.35	\$2,380.93	\$142.86	Per Acre	\$2,523.79
6. Heavy	More than 65%, less than or equal to 85%		\$2,527.58	\$2,742.19	\$164.53	Per Acre	\$2,906.72	\$3,016.41	\$180.98	Per Acre	\$3,197.39
7. Very Heavy	More than 85%, less than or equal to 100%		\$3,310.76	\$3,591.86	\$215.51	Per Acre	\$3,807.37	\$3,951.04	\$237.06	Per Acre	\$4,188.10
Minimum Rate			\$214.39	\$232.59	\$13.96		\$246.55	\$255.85	\$15.35		\$271.20
There are two types of service charges: The flat rate and the sliding rate. The flat rate service charge applies to single family homes and parcels with less than 10% hard surface. The sliding rate service charge applies to all other properties in the service area. The sliding rate is calculated by measuring the amount of hard surface on each parcel and multiplying the appropriate rate by total acreage.											
B. CREDITS											
Several special rate categories will automatically be assigned to those who qualify											
1. An exemption for any home owned and occupied by a low income senior citizen determined by the assessor to qualify under RCW 84.36.381.											
2. A public school district shall be eligible for a waiver of up to 100% of its standard rates based on providing curriculum which benefits surface water utility programs. The waiver shall be provided in accordance with the Surface Water Management Educational Fee Waiver procedure. The program will be reviewed by July 1, 2021.											
3. Alternative Mobile Home Park Charge. Mobile Home Park Assessment can be the lower of the appropriate rate category or the number of mobile home spaces multiplied by the single-family residential rate.											
C. RATE ADJUSTMENTS											
Any person receiving a bill may file a request for a rate adjustment within two years of the billing date. (Filing a request will not extend the payment period). Property owners should file a request for a change in the rate assessed if:											
1. The property acreage is incorrect;											
2. The measured hard surface is incorrect;											
3. The property is charged a sliding fee when the fee should be flat;											
4. The person or property qualifies for an exemption or discount; or											
5. The property is wholly or in part outside the service area.											
D. REBATE											
Developed properties shall be eligible for the rebate under SMC 13.10.120 for constructing approved rain gardens or conservation landscaping at a rate of \$2.050 per square foot not to exceed \$4,62,000 for any parcel.											

[Ord. 806 § 3 (Exh. A), 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 704 § 1, 2015; Ord. 699 § 3 (Exh. A), 2014; Ord. 678 § 1, 2013 (Exh. A); Ord. 659 § 2, 2013; Ord. 650 § 3 (Exh. A), 2012; Ord. 642 § 1, 2012; Ord. 622 § 3 (Exh. A), 2011; Ord. 585 § 3(a), 2010; Ord. 528 § 3 (Exh. A), 2008; Ord. 486 § 3, 2007; Ord. 451 §§ 7, 14, 2006; Ord. 404, 2005; Ord. 366, 2004; Ord. 342, 2003; Ord. 315, 2002. Formerly 3.01.070.]

City of Shoreline Fee Schedules

3.01.500 Solid Waste Rate Schedule

Effective 1/1/2019

Solid Waste Rate Schedule from CleanScapes				
Service Level	Pounds Per Unit	Disposal Fee	Collection Fee	2019 Total Fee
A. MONTHLY				
1. One 32-gallon Garbage Cart	4.43	\$ 1.35	\$ 8.72	\$ 10.07
B. WEEKLY RESIDENTIAL CURBSIDE SERVICE				
1. One 10-gallon Garbage Micro-Can	6.00	\$ 1.83	\$ 11.09	\$ 12.92
2. One 20-gallon Garbage Cart	12.00	\$ 3.66	\$ 15.31	\$ 18.97
3. One 32/35 -gallon Garbage Cart	19.20	\$ 5.86	\$ 19.20	\$ 25.06
4. One 45-gallon Garbage Cart	27.00	\$ 8.25	\$ 26.44	\$ 34.69
5. One 60/64-gallon Garbage Cart	38.40	\$ 11.74	\$ 28.03	\$ 39.77
6. One 90/96-gallon Garbage Cart	57.60	\$ 17.60	\$ 32.19	\$ 49.79
7. Additional 32 Gallon Cans (weekly svc)	-	\$ 5.87	\$ 7.77	\$ 13.64
8. Extras (32 gallon equivalent)	-	\$ 1.35	\$ 2.95	\$ 4.30
9. Miscellaneous Fees:				
a. Extra Yard Debris (32 gallon bag/bundle/can)				\$ 3.11
b. 2nd and Additional 96-Gallon Yard Waste Cart				\$ 6.22
c. Return Trip				\$ 6.22
d. Roll-out Charge, per 25 ft, per cart, per time				\$ 3.11
e. Drive-in Charge, per month				\$ 6.22
f. Extended Vacation Hold (per week)				\$ 1.00
g. Overweight/Oversize container (per p/u)				\$ 3.11
h. Redelivery of one or more containers				\$ 10.37
i. Cart Cleaning (per cart per cleaning)				\$ 10.37
C. ON-CALL BULKY WASTE COLLECTION				
1. Non-CFC Containing Large Appliances ("white goods"), per item				\$ 20.73
2. Refrigerators/Freezers/Air Conditioners per item				\$ 31.10
3. Sofas, Chairs, per item	-	\$ 7.63	\$ 13.99	\$ 21.62
4. Mattresses, Boxsprings, per item	-	\$ 7.63	\$ 13.99	\$ 21.62
D. WEEKLY COMMERCIAL & MULTIFAMILY CAN AND CART				
1. One 20-gallon Garbage Cart	12.00	\$ 3.66	\$ 13.80	\$ 17.46
2. One 32/35-gallon Garbage Cart	19.20	\$ 5.86	\$ 14.99	\$ 20.85
3. One 45-gallon Garbage Cart	27.00	\$ 8.25	\$ 16.92	\$ 25.17
4. One 60/64-gallon Garbage Cart	38.40	\$ 11.74	\$ 19.10	\$ 30.84
5. One 90/96-gallon Garbage Cart	57.60	\$ 17.60	\$ 21.17	\$ 38.77
6. Extras (32-gallon equivalent)	-	\$ 1.35	\$ 4.06	\$ 5.41
7. Miscellaneous Fees:				
a. Weekly 64-gal Cart Yard Debris/Foodwaste service				\$ 24.92
b. Return Trip				\$ 7.89
c. Roll-out Charge, per addtn'l 25 ft, per cart, per p/u				\$ 1.97
d. Redelivery of containers				\$ 13.14
e. Cart Cleaning (per cart per cleaning)				\$ 13.14

City of Shoreline Fee Schedules

Service Level	Pounds Per Unit	Disposal Fee	Collection Fee	2019 Total Fee
E. WEEKLY COMMERCIAL DETACHABLE CONTAINER (COMPACTED)				
1. 1 Cubic Yard Container	394.80	\$ 120.63	\$ 82.57	\$ 203.20
2. 1.5 Cubic Yard Container	789.60	\$ 241.28	\$ 162.50	\$ 403.78
3. 2 Cubic Yard Container	1,184.40	\$ 361.91	\$ 242.43	\$ 604.34
4. 3 Cubic Yard Container	1,579.20	\$ 482.55	\$ 322.36	\$ 804.91
5. 4 Cubic Yard Container	1,974.00	\$ 603.19	\$ 402.30	\$ 1,005.49
6. 6 Cubic Yard Container	592.20	\$ 892.63	\$ 440.56	\$ 1,333.19
F. COMMERCIAL DETACHABLE CONTAINER (LOOSE)				
1. 1 Cubic Yard, 1 pickup/week	112.80	\$ 34.47	\$ 61.46	\$ 95.93
2. 1 Cubic Yard, 2 pickups/week	225.60	\$ 68.93	\$ 116.37	\$ 185.30
3. 1 Cubic Yard, 3 pickups/week	338.40	\$ 103.40	\$ 171.26	\$ 274.66
4. 1 Cubic Yard, 4 pickups/week	451.20	\$ 137.88	\$ 226.16	\$ 364.04
5. 1 Cubic Yard, 5 pickups/week	564.00	\$ 172.34	\$ 281.06	\$ 453.40
6. 1.5 Cubic Yard, 1 pickup/week	169.20	\$ 51.70	\$ 85.63	\$ 137.33
7. 1.5 Cubic Yard, 2 pickups/week	338.40	\$ 103.40	\$ 164.71	\$ 268.11
8. 1.5 Cubic Yard, 3 pickups/week	507.60	\$ 155.11	\$ 243.77	\$ 398.88
9. 1.5 Cubic Yard, 4 pickups/week	676.80	\$ 206.81	\$ 322.84	\$ 529.65
10. 1.5 Cubic Yard, 5 pickups/week	846.00	\$ 258.51	\$ 401.91	\$ 660.42
11. 2 Cubic Yard, 1 pickups/week	225.60	\$ 68.93	\$ 110.25	\$ 179.18
12. 2 Cubic Yard, 2 pickups/week	451.20	\$ 137.88	\$ 213.92	\$ 351.80
13. 2 Cubic Yard, 3 pickups/week	676.80	\$ 206.81	\$ 317.60	\$ 524.41
14. 2 Cubic Yard, 4 pickups/week	902.40	\$ 275.74	\$ 421.27	\$ 697.01
15. 2 Cubic Yard, 5 pickups/week	1,128.00	\$ 344.68	\$ 524.94	\$ 869.62
16. 3 Cubic Yard, 1 pickup/week	338.40	\$ 103.40	\$ 148.97	\$ 252.37
17. 3 Cubic Yard, 2 pickups/week	676.80	\$ 206.81	\$ 291.38	\$ 498.19
18. 3 Cubic Yard, 3 pickups/week	1,015.20	\$ 310.21	\$ 433.78	\$ 743.99
19. 3 Cubic Yard, 4 pickups/week	1,353.60	\$ 413.62	\$ 576.19	\$ 989.81
20. 3 Cubic Yard, 5 pickups/week	1,692.00	\$ 517.02	\$ 1,129.11	\$ 1,646.13
21. 4 Cubic Yard, 1 pickup/week	451.20	\$ 137.88	\$ 187.70	\$ 325.58
22. 4 Cubic Yard, 2 pickups/week	902.40	\$ 275.74	\$ 368.84	\$ 644.58
23. 4 Cubic Yard, 3 pickups/week	1,353.60	\$ 413.62	\$ 549.99	\$ 963.61
24. 4 Cubic Yard, 4 pickups/week	1,804.80	\$ 551.49	\$ 731.11	\$ 1,282.60
25. 4 Cubic Yard, 5 pickups/week	2,256.00	\$ 689.37	\$ 912.25	\$ 1,601.62
26. 6 Cubic Yard, 1 pickup/week	676.80	\$ 206.81	\$ 265.17	\$ 471.98
27. 6 Cubic Yard, 2 pickups/week	1,353.60	\$ 413.62	\$ 523.77	\$ 937.39
28. 6 Cubic Yard, 3 pickups/week	2,030.40	\$ 620.42	\$ 782.35	\$ 1,402.77
29. 6 Cubic Yard, 4 pickups/week	2,707.20	\$ 827.23	\$ 1,040.95	\$ 1,868.18
30. 6 Cubic Yard, 5 pickups/week	3,384.00	\$ 1,034.04	\$ 1,299.55	\$ 2,333.59
31. 8 Cubic Yard, 1 pickup/week	902.40	\$ 275.74	\$ 333.89	\$ 609.63
32. 8 Cubic Yard, 2 pickups/week	1,804.80	\$ 551.49	\$ 661.20	\$ 1,212.69
33. 8 Cubic Yard, 3 pickups/week	2,707.20	\$ 827.23	\$ 988.53	\$ 1,815.76
34. 8 Cubic Yard, 4 pickups/week	3,609.60	\$ 1,102.98	\$ 1,315.84	\$ 2,418.82
35. 8 Cubic Yard, 5 pickups/week	4,512.00	\$ 1,378.72	\$ 1,643.16	\$ 3,021.88

City of Shoreline Fee Schedules

Service Level	Pounds Per Unit	Disposal Fee	Collection Fee	2019 Total Fee
36. Extra loose cubic yard in container, per pickup	-	\$ 7.97	\$ 6.12	\$ 14.09
37. Extra loose cubic yard on ground, per pickup	-	\$ 7.97	\$ 19.26	\$ 27.23
38. Detachable Container Miscellaneous Fees (per occurrence):				
a. Stand-by Time (per minute)				\$ 2.10
b. Container Cleaning (per yard of container size)				\$ 13.14
c. Redelivery of Containers				\$ 26.29
d. Return Trip				\$ 13.14
Service Level (based on pick ups)	Daily Rent	Monthly Rent	Delivery Charge	Haul Charge
G. COMMERCIAL & MULTIFAMILY DROP-BOX COLLECTION				
1. Non-compacted 10 cubic yard Drop-box (6 boxes)	8.26	\$ 82.67	\$ 148.82	\$ 210.12
2. Non-compacted 15 cubic yard Drop-box	8.26	\$ 82.67	\$ 148.82	\$ 210.12
3. Non-compacted 20 cubic yard Drop-box (7 boxes)	8.26	\$ 115.75	\$ 148.82	\$ 255.00
4. Non-compacted 25 cubic yard Drop-box	8.26	\$ 132.28	\$ 148.82	\$ 277.37
5. Non-compacted 30 cubic yard Drop-box (11 boxes)	8.26	\$ 148.82	\$ 148.82	\$ 299.77
6. Non-compacted 40 cubic yard Drop-box (2 boxes)	8.26	\$ 165.35	\$ 148.82	\$ 344.58
7. Compacted 10 cubic yard Drop-box (2 boxes)			\$ 165.35	\$ 265.63
8. Compacted 20 cubic yard Drop-box (3 boxes)			\$ 165.35	\$ 288.03
9. Compacted 25 cubic yard Drop-box (2 boxes)			\$ 165.35	\$ 310.42
10. Compacted 30 cubic yard Drop-box (4 boxes)			\$ 165.35	\$ 332.85
11. Compacted 40 cubic yard Drop-box (1 box)			\$ 165.35	\$ 377.65
12. Drop-box Miscellaneous Fees				Per Event
a. Return Trip				\$ 32.85
b. Stand-by Time (per minute)				\$ 2.10
c. Container cleaning (per yard of container size)				\$ 13.14
d. Drop-box directed to other facility (per one-way mile)				\$ 3.94
Service Level	Pounds Per Unit	Disposal Fee	Collection Fee	Haul Charge
H. TEMPORARY COLLECTION HAULING				
1. 2 Yard detachable Container	270.00	\$ 19.06	\$ 136.46	\$ 155.52
2. 4 Yard detachable container	540.00	\$ 38.11	\$ 138.84	\$ 176.95
3. 6 Yard detachable container	810.00	\$ 57.17	\$ 141.24	\$ 198.41
4. 8 Yard detachable container	1,080.00	\$ 76.21	\$ 143.62	\$ 219.83
5. Non-compacted 10 cubic yard Drop-box				\$ 193.65
6. Non-compacted 20 cubic yard Drop-box				\$ 223.44
7. Non-compacted 30 cubic yard Drop-box				\$ 253.24
8. Non-compacted 40 cubic yard Drop-box				\$ 268.13
Service Level		Delivery Fee	Daily Rental	Monthly Rental
I. TEMPORARY COLLECTION CONTAINER RENTAL AND DELIVERY				
1. 2 Yard detachable container		\$ 84.37	\$ 7.80	\$ 84.32
2. 4 Yard detachable container		\$ 84.37	\$ 7.80	\$ 84.32
3. 6 Yard detachable container		\$ 84.37	\$ 7.80	\$ 84.32
4. 8 Yard detachable container		\$ 84.37	\$ 7.80	\$ 84.32

City of Shoreline Fee Schedules

Service Level	Delivery Fee	Daily Rental	Monthly Rental
5. Non-compacted 10 cubic yard Drop-box	\$ 110.74	\$ 10.23	\$ 126.48
6. Non-compacted 20 cubic yard Drop-box	\$ 109.66	\$ 10.23	\$ 126.48
7. Non-compacted 30 cubic yard Drop-box	\$ 137.07	\$ 10.23	\$ 126.48
8. Non-compacted 40 cubic yard Drop-box	\$ 36.18	\$ 10.23	\$ 126.48
J. EVENT SERVICES			Per Day
1. Delivery, provision, collection of a set of 3 carts (G, R &C)			\$ 32.85
K. HOURLY RATES			Per Hour
1. Rear/Side-load packer + driver			\$ 164.27
2. Front-load packer + driver			\$ 164.27
3. Drop-box Truck + driver			\$ 164.27
4. Additional Labor (per person)			\$ 88.73

[Ord. 806 § 3 (Exh. A), 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 622 § 3 (Exh. A), 2011; Ord. 585 § 3(b) (Exh. B), 2010; Ord. 563 § 4 (Exh. B), 2009]

City of Shoreline Fee Schedules

3.01.800 Fee Waiver

The city manager or designee is authorized to waive the following fees as a city contribution toward events which serve the community and are consistent with adopted city programs:

- A. Right-of-way permits (SMC 3.01.010).
- B. Facility use and meeting room fees (SMC 3.01.300).
- C. Concessionaire permits (SMC 3.01.300).
- D. The city manager is authorized to designate collection points in the City Hall lobby, Shoreline Pool, or Spartan Recreation Center for any charitable organization without charge to be used for the donation of food or goods that will benefit Shoreline residents in need.

[Ord. 806 § 3 (Exh. A), 2017; Ord. 779 § 1, 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 704 § 1, 2015; Ord. 678 § 1, 2013 (Exh. A); Ord. 650 § 3 (Exh. A), 2012; Ord. 602 § 2, 2011; Ord. 570 § 2, 2010; Ord. 243 § 1, 2000]

3.01.810 Collection Fees (Financial)

	2018 Fee Schedule Adopted	2019 Fee Schedule	2020 Fee Schedule
The maker of any check that is returned to the city due to insufficient funds or a closed account shall be assessed a collection fee	\$30.75	\$31.75	\$32.50

[Ord. 806 § 3 (Exh. A), 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 704 § 1, 2015; Ord. 678 § 1, 2013 (Exh. A); Ord. 650 § 3 (Exh. A), 2012; Ord. 622 § 3 (Exh. A), 2011; Ord. 585 § 3(b) (Exh. B), 2010; Ord. 528 § 3 (Exh. A), 2008; Ord. 486 § 3, 2007; Ord. 451 §§ 5, 14, 2006; Ord. 315, 2002; Ord. 294 § 1, 2001; Ord. 285 § 1, 2001. Formerly 3.01.040.]

3.01.820 Annual Adjustments

Increases of the fees contained in the fee schedules in this chapter shall be calculated on an annual basis by January 1st of each year by the average for the period that includes the last six months of the previous budget year and the first six months of the current budget year of the Seattle-Tacoma-Bremerton Consumer Price Index for all urban consumers (CPI-U), unless the Shoreline Municipal Code calls for the use of another index / other indices, the fee is set by another agency, or specific circumstances apply to the calculation of the fee. The appropriate adjustment shall be calculated each year and included in the city manager's proposed budget. The city manager may choose to not include the calculated adjustments in the city manager's proposed budget and the city council may choose to not include the calculated adjustments in the adopted budget for select user fees in any individual budget year without impacting the full force of this section for subsequent budget years. The annual adjustments to the fees in this chapter shall be rounded as appropriate to ensure efficient administration of fee collection.

[Ord. 806 § 3 (Exh. A), 2017; Ord. 779 § 1, 2017; Ord. 758 § 3 (Exh. A), 2016; Ord. 728 § 3 (Exh. A), 2015; Ord. 704 § 1, 2015; Ord. 678 § 1, 2013 (Exh. A); Ord. 650 § 3 (Exh. A), 2012; Ord. 451 § 15, 2006]



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CITY BUDGET SUMMARY

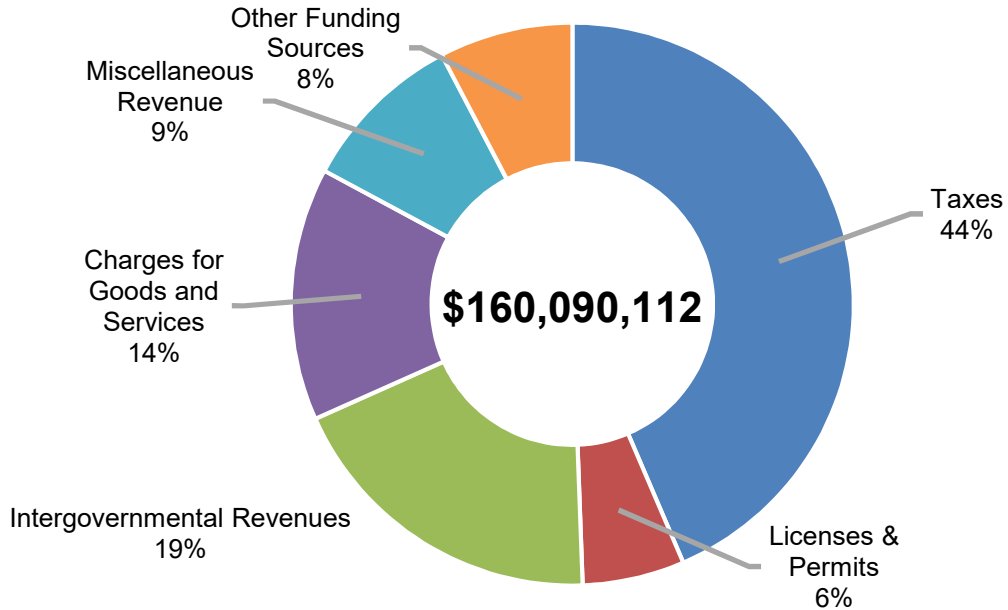
Listed below are the resources and expenditures for all City funds. The resources section lists all revenue and uses by category. Beginning Fund Balance represents the reserves that are available to the City at the beginning of any given year. Operating Uses represent expenses necessary to run the City government on a daily basis while Contingencies represent funding set aside for potential or unforeseen expenditures that may occur. Capital Improvements are the purchases of land, construction of buildings, major street construction or reconstruction, or drainage system improvements. Interfund Transfers represent transfers of funds from one City fund to another City fund to pay for services or capital purposes. Revenues and expenditures are recorded in all funds. Ending Fund Balance represents the reserves that are available to the City at the end of any given year. These reserves represent both reserves for unanticipated events and reserves designated for future capital purposes. The Budgeted Use of Fund Balance is required to balance certain funds and the difference between resources and expenditures presented here may be offset by surpluses in other funds.

	2015	2016	2017	2018	2018	2017 - 2018	2017 - 2018	2018	2019	2019 - 2020	2019 - 2020	Percentage
	Actual	Actual	Actual	Current Budget	Year-End Estimate	as a Budget	as a Budget	Budget	Budget	Budget	Budget	Change
Beginning Fund Balance	\$38,050,550	\$38,068,535	\$40,404,910	\$54,810,491	\$54,810,491	\$40,404,910	\$40,404,910	\$39,416,515	\$39,416,515	\$39,416,515	\$39,416,515	-15%
Revenues:												
Licenses & Permits	\$30,877,425	\$30,830,047	\$33,863,176	\$32,836,389	\$33,581,450	\$30,877,425	\$30,877,425	\$38,461,946	\$35,027,293	\$80,708,835	\$32,880,374	4%
Intergovernmental Revenues	17,503,085	9,743,443	8,213,465	20,643,597	12,435,151	20,643,597	20,643,597	19,634,272	14,647,577	30,281,850	325,023	1%
Charges for Goods and Services	3,465,211	7,565,805	8,237,409	10,402,167	10,558,762	18,608,808	18,608,808	11,341,405	12,627,058	25,206,342	4,629,037	36%
Fines and Forfeits	465,294	354,888	430,988	404,000	404,000	404,000	404,000	404,000	404,000	404,000	126,988	31%
Miscellaneous Revenues	2,251,721	1,287,447	2,190,272	1,381,481	1,308,674	3,561,853	3,497,045	2,741,000	11,352,845	15,900,843	16,441,302	284%
Investment Earnings	136,271	286,211	337,110	181,237	162,982	988,337	583,016	160,779	286,084	348,809	(171,323)	-30%
Total Fund Sources:	\$61,541,712	\$54,437,178	\$58,049,337	\$70,628,038	\$68,695,516	\$70,628,038	\$70,628,038	\$68,436,019	\$70,394,887	147,700,306	18,212,031	14%
Other Financing Sources:												
Proceeds from Capital Assets	36,716	15,875	(1,258)	2,165,700	2,165,700	2,115,388	2,115,388	4,500	0,250	13,750	(2,102,205)	-98%
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0	0%
Transfers in General Fund Overhead	361,074	1,009,751	1,080,288	1,071,951	1,071,991	2,408,270	2,408,270	1,221,602	1,889,032	2,621,624	713,183	38%
Transfers in General Fund Capital Support	344,332	1,868,862	2,426,312	2,574,807	1,828,141	6,801,119	4,052,463	1,407,586	488,200	1,897,088	(3,104,053)	-62%
Transfers in General Fund Support	255,216	2,444,403	196,385	437,213	281,092	854,138	475,013	830,630	654,889	1,858,122	1,251,562	197%
Other Transfers in	743,730	4,255,202	3,831,853	3,413,316	3,148,586	7,057,188	6,802,819	2,613,515	2,367,428	\$,661,242	(1,385,825)	-20%
Other Financing Sources	0	2,001,027	675,812	28,700,000	29,700,000	30,675,910	30,575,912	0	0	0	(3,075,912)	-100%
Total Other Financing Sources:	\$3,892,184	\$9,530,832	\$8,193,546	\$39,300,027	\$37,934,590	\$47,592,573	\$46,133,136	\$6,378,621	\$3,920,585	12,295,206	(3,293,367)	-24%
Total Funding Sources:	\$65,433,896	\$63,968,011	\$66,242,883	\$109,928,065	\$106,630,106	\$117,080,611	\$116,761,174	\$74,814,640	\$74,315,472	\$160,000,112	(19,987,736)	-14%
Uses:												
Operating Budget:												
Salaries & Benefits	\$48,381,142	\$14,468,721	\$10,472,731	\$17,844,682	\$17,119,918	\$33,752,088	\$33,657,649	\$15,611,378	\$15,048,807	\$37,663,266	\$3,000,972	12%
Supplies	747,562	1,036,964	873,328	1,314,071	1,483,081	3,167,386	2,358,306	1,086,681	958,860	2,044,581	(142,848)	-7%
Other Services & Charges	6,286,207	6,572,207	6,694,841	9,974,058	9,489,297	16,829,249	16,114,258	6,526,798	7,649,030	16,477,829	(1,815,120)	-17%
Intergovernmental Services	13,966,047	13,801,028	14,214,072	18,677,587	16,801,380	29,381,628	28,615,162	18,779,468	16,376,679	32,058,193	2,081,688	7%
Interest Payments/Charges	350,205	\$43,052	591,442	\$905,402	\$905,002	\$1,167,344	\$1,167,344	789,681	677,378	\$1,057,059	\$19,315	15%
Budgeted Contingency	1,146,451	-	-	1,146,451	-	1,146,451	-	1,834,585	1,574,863	\$1,055,468	\$1,813,017	107%
Capital Outlays	379,720	\$2,454	\$2,032	\$6,253	\$10,037	134,631	132,989	\$10,766	\$0,000	\$33,762	\$45,871	321%
Debt Services - Principal	-	-	-	-	-	-	-	-	-	-	-	0%
Debt Services - Interest	\$10	\$,685	\$,262	-	-	\$,262	\$,065	-	-	-	(4,360)	(100%)
Transfers Out	\$,360,130	\$,404,549	\$,004,771	\$,132,292	\$,005,306	\$,037,654	\$,033,077	\$,634,080	\$,619,660	\$,465,728	(2,653,350)	-208%
Sub-Total Operating Uses:	\$37,467,681	\$39,701,528	\$42,259,982	\$51,750,493	\$48,120,782	\$64,050,675	\$60,380,709	\$50,023,449	\$49,263,572	\$90,700,021	\$5,655,546	6%
At Other Funds:												
Other Operating Funds	204,794	2,200,404	1,947,061	\$81,868	\$81,225	\$,749,053	\$,626,869	\$,7596	\$,616,500	\$,6996	(2,352,154)	(800%)
Debt Service	\$,632,264	\$,851,870	\$,624,010	\$,819,677	\$,519,977	\$,444,583	\$,244,583	\$,381,815	\$,400,295	\$,690,180	\$,345,593	77%
Facilities, Parks and Roads Capital (CIP)	19,733,531	7,565,916	12,040,019	\$2,286,335	\$,532,180	\$6,310,075	\$6,309,979	\$2,190,804	\$1,023,644	\$6,644,445	(3,545,633)	(41%)
Surface Water Utility	-	-	-	\$,987,738	\$,225,740	\$,397,735	\$,275,740	\$,180,381	\$,653,655	\$1,086,000	\$1,446,285	151%
Wastewater Utility	-	-	-	\$,297,901	\$,121,836	\$,387,801	\$,131,836	\$,292,758	\$,622,104	\$,924,892	\$,626,991	114%
Interim Service Funds	352,011	\$17,512	\$80,028	\$,125,546	\$,061,085	\$80,870	\$,011,109	\$83,769	\$42,776	\$,506,306	(880,134)	(94%)
Sub-Total At Other Funds:	\$22,349,340	\$14,470,108	\$18,677,320	\$65,908,704	\$52,311,926	\$84,386,024	\$70,789,240	\$32,391,587	\$33,657,385	\$71,445,872	(872,937,052)	(150%)
Total Uses:	\$61,416,521	\$54,231,636	\$60,937,302	\$117,659,197	\$100,432,714	\$148,436,699	\$131,170,016	\$82,415,036	\$82,920,957	\$162,145,893	(57,201,506)	(40%)
Ending Fund Balance:	\$38,668,535	\$40,404,910	\$54,810,491	\$47,048,259	\$58,012,084	\$47,048,259	\$39,416,515	\$32,416,119	\$28,351,634	\$28,351,634	(318,637,625)	(400%)
Budgeted Provision/Use of Fund Balance:												
Budgeted Surplus:												

THE CITY BUDGET

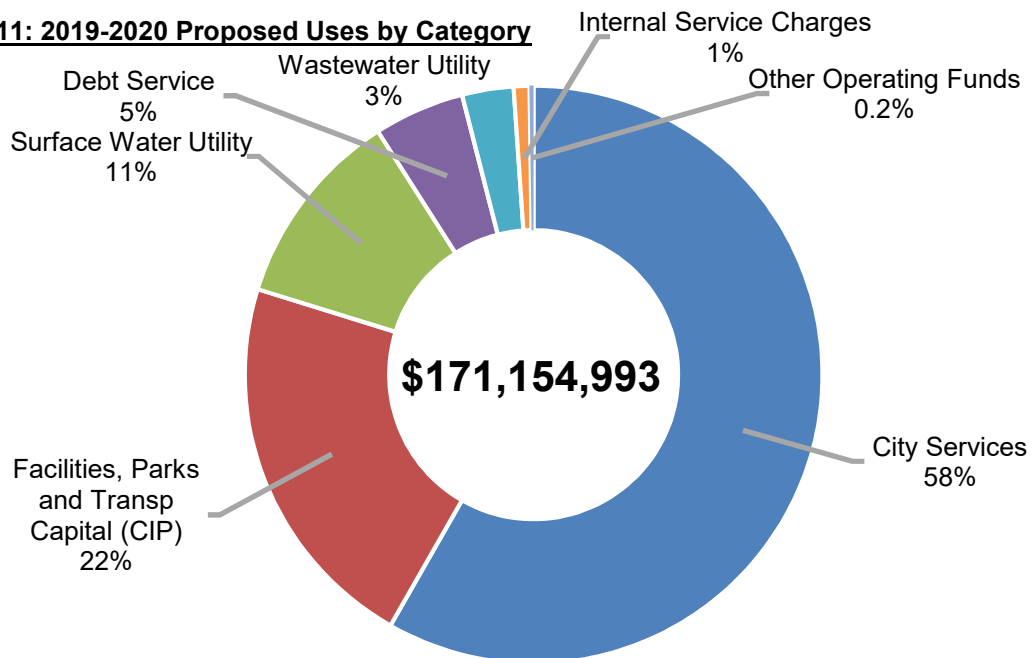
Where the money will come from ...

CHART 10: 2019-2020 Proposed Sources by Category



How will the money be spent ...

CHART 11: 2019-2020 Proposed Uses by Category



Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
Department 11 City Manager										
<i>Revenue Accounts</i>										
3216000 - Buss Lic-Professional/Occupatnl	5,150	5,150	6,000	6,000	0	6,000	6,000	0	6,000	12,000
3216003 - Buss Lic-WATCH Program	125	125	0	125	0	125	125	0	125	250
3219900 - Business Licensing	190,000	190,000	190,000	190,000	0	190,000	190,000	0	190,000	380,000
3371401 - SOUND TRANSIT	1,373,790	1,373,790	830,363	1,370,626	0	1,370,626	918,055	0	918,055	2,288,681
3379000 - Interlocal Government-Other	0	42,290	42,290	0	0	0	0	0	0	0
3413800 - Public Records Request Fees	0	0	0	0	0	0	0	0	0	0
3417522 - Franchise Reimbursements-Elect	200	200	0	200	0	200	200	0	200	400
3458900 - Hearing Examiner Appeal Fee	1,000	1,000	500	1,000	0	1,000	1,000	0	1,000	2,000
3590004 - Buss Lic - Penalties	0	0	0	0	0	0	0	0	0	0
3625020 - Lease Rev Highland Park Center	50,104	50,104	50,104	50,104	0	50,104	50,104	0	50,104	100,208
3625021 - CAM Highland Park Center	7,182	7,182	7,182	7,182	0	7,182	7,182	0	7,182	14,364
3625022 - Lease Revenue Admin Fee	2,260	2,260	2,260	2,260	0	2,260	2,260	0	2,260	4,520
3698100 - Misc-Cash Over/Short	0	0	0	0	0	0	0	0	0	0
Total Revenue Accounts:	1,629,811	1,672,101	1,128,699	1,627,497	0	1,627,497	1,174,926	0	1,174,926	2,802,423
Department 16 Administrative Services										
<i>Revenue Accounts</i>										
3414300 - Financial/Accounting Services	0	0	0	0	0	0	0	0	0	0
3457001 - Video and Audio Taping Service	1,826	1,826	1,826	1,826	0	1,826	1,826	0	1,826	3,652
3624005 - City Hall Rentals	5,000	5,000	5,000	5,000	0	5,000	5,000	0	5,000	10,000
3625026 - Rent - NMF(Brugger's Bog)	119,086	119,086	119,086	119,086	0	119,086	119,086	0	119,086	238,172
3691101 - Misc Rev_Sale of Non-Cap Asset	0	0	0	0	0	0	0	0	0	0
3694002 - Judgements/Settlements	0	0	25,000	0	0	0	0	0	0	0
3698100 - Misc-Cash Over/Short	0	0	0	0	0	0	0	0	0	0
3699100 - Miscellaneous Revenue	0	0	0	0	100,000	100,000	0	100,000	100,000	200,000
3699103 - Credit Card Rebate	10,385	10,385	10,385	10,385	0	10,385	10,385	0	10,385	20,770
Total Revenue Accounts:	136,297	136,297	161,297	136,297	100,000	236,297	136,297	100,000	236,297	472,594
Department 17 City Wide										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	4,348,470	6,173,934	0	1,139,439	3,053,428	4,192,867	1,144,778	1,180,215	2,324,993	6,517,860
3111000 - Property Tax	12,759,858	12,759,858	12,844,867	13,301,684	0	13,301,684	13,666,865	0	13,666,865	26,968,549
3131100 - Sales & Use Tax, Repl 3131000	8,428,191	8,428,191	9,114,646	9,027,566	0	9,027,566	9,319,003	0	9,319,003	18,346,569
3136200 - Utility Tax-Storm Drainage	267,394	267,394	342,237	393,573	0	393,573	432,930	0	432,930	826,503
3161000 - Business and Occupation Taxes	0	0	0	1,033,000	0	1,033,000	1,064,819	0	1,064,819	2,097,819
3164300 - Private Utility, Tax-Gas	906,500	906,500	815,000	906,500	0	906,500	906,500	0	906,500	1,813,000
3164500 - Private Utility, Tax-Garbage	546,000	546,000	546,000	560,300	0	560,300	570,700	0	570,700	1,131,000
3164600 - Private Utility, Tax-Cable	1,076,000	1,076,000	968,000	968,000	0	968,000	968,000	0	968,000	1,936,000
3164701 - Priv Util Tax-Tele,Cell,Pager	1,269,000	1,269,000	1,079,000	1,000,000	0	1,000,000	1,000,000	0	1,000,000	2,000,000
3168100 - Gambling Tax-Punch & Pull Tabs	112,300	112,300	112,300	112,300	0	112,300	112,300	0	112,300	224,600

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
3168200 - Gambling-Bingo and Raffles	0	0	0	0	0	0	0	0	0	0
3168300 - Gambling-Amusement Games	125	125	125	125	0	125	125	0	125	250
3168400 - Gambling-Card Games	1,475,000	1,475,000	1,475,000	1,475,000	0	1,475,000	1,475,000	0	1,475,000	2,950,000
3172000 - Leasehold Excise Tax	7,200	7,200	7,200	7,200	0	7,200	7,200	0	7,200	14,400
3219101 - Franchise Fee - Cable	942,900	942,900	823,000	823,000	0	823,000	823,000	0	823,000	1,646,000
3219103 - Franchise Fee - Water	822,900	822,900	822,900	846,600	0	846,600	868,800	0	868,800	1,715,400
3219104 - Franchise Fee - Sewage	909,000	909,000	912,000	936,000	0	936,000	964,000	0	964,000	1,900,000
3360694 - Liquor Excise Tax	265,477	265,477	272,492	280,723	0	280,723	288,543	0	288,543	569,266
3360695 - Liquor Board Profits	447,318	447,318	447,858	445,662	0	445,662	439,111	0	439,111	884,773
3377100 - City of Seattle-Cty Light Cont	2,212,000	2,212,000	2,433,200	2,574,300	0	2,574,300	2,713,300	0	2,713,300	5,287,600
3417500 - Sales of Nontaxable Merchandis	0	0	0	0	0	0	0	0	0	0
3599003 - Fine/Penalties-Gambling Tax	0	0	0	0	0	0	0	0	0	0
3611100 - Investment Interest	40,000	40,000	40,000	40,000	0	40,000	40,000	0	40,000	80,000
3611110 - LGIP Investment Interest	29,000	29,000	29,000	29,000	0	29,000	29,000	0	29,000	58,000
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
3614000 - Local Sales Interest	1,600	1,600	1,600	1,600	0	1,600	1,600	0	1,600	3,200
3614004 - Interfund Loan Interest	0	0	0	0	0	0	0	0	0	0
3625028 - United States Postal Service	0	0	0	0	0	0	0	0	0	0
3628002 - Vend Machine Proceeds-Non Tax	0	0	0	0	0	0	0	0	0	0
3629001 - Use of Property - Cell Tower	0	0	0	0	0	0	0	0	0	0
3698100 - Misc-Cash Over/Short	0	0	0	0	0	0	0	0	0	0
3699100 - Miscellaneous Revenue	2,500	2,500	2,500	2,500	0	2,500	2,500	0	2,500	5,000
3952000 - Comp. Loss of Assets-Ins. Recr	0	0	0	0	0	0	0	0	0	0
3970000 - Operating Transfers In	755,404	755,404	755,404	0	0	0	0	0	0	0
3970001 - Trans In GF Overhead	1,077,991	1,077,991	1,077,991	1,231,602	0	1,231,602	1,589,822	0	1,589,822	2,821,424
3970002 - Trans In GF Capital Support	0	0	0	0	0	0	0	0	0	0
Total Revenue Accounts:	38,702,128	40,527,592	34,922,320	37,135,674	3,053,428	40,189,102	38,427,896	1,180,215	39,608,111	79,797,213
Department 18 Human Resources										
Revenue Accounts										
3699100 - Miscellaneous Revenue	500	500	500	500	0	500	500	0	500	1,000
Total Revenue Accounts:	500	500	500	500	0	500	500	0	500	1,000
Department 20 Police										
Revenue Accounts										
3137100 - Local Criminal Justice Funding	1,570,543	1,570,543	1,580,603	1,641,392	0	1,641,392	1,702,776	0	1,702,776	3,344,168
3311673 - DOJ-Smart Policing FY15	0	401,368	401,368	0	0	0	0	0	0	0
3312110 - US Treas. Secret Service Reimb	0	0	0	0	0	0	0	0	0	0
3332066 - WTSC Fed Emphasis Patrols	0	0	0	0	0	0	0	0	0	0
3360621 - MVET - Violent Crime	17,069	17,069	17,619	18,391	0	18,391	18,996	0	18,996	37,387
3360625 - MVET - CJ Contracted Service	98,160	98,160	98,160	98,160	0	98,160	98,160	0	98,160	196,320
3360626 - Criminal Justice-Special Prgms	15,175	15,175	15,318	15,794	0	15,794	16,269	0	16,269	32,063

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
3360641 - Marijuana Enforcement	19,271	19,271	0	65,204	0	65,204	64,647	0	64,647	129,851
3360642 - Marijuana Excise Tax	0	0	84,242	65,204	0	65,204	64,808	0	64,808	130,012
3360651 - DUI/Other Criminal Just Assist	10,000	10,000	10,000	10,000	0	10,000	10,000	0	10,000	20,000
3379000 - Interlocal Government-Other	46,472	46,472	46,472	46,472	0	46,472	46,472	0	46,472	92,944
3421900 - DUI Car Impound Admin Fee	45,000	45,000	45,000	45,000	0	45,000	45,000	0	45,000	90,000
3599001 - Fines/Penalties-Code Violation	4,000	4,000	4,000	4,000	0	4,000	4,000	0	4,000	8,000
3621002 - Vehicle Rental_Kenmore Jail Va	0	0	0	0	0	0	0	0	0	0
3625024 - Police Station Facility Rental	568	568	568	587	0	587	601	0	601	1,188
3628003 - Merchandise Sales	500	500	500	500	0	500	500	0	500	1,000
Total Revenue Accounts:	1,826,758	2,228,126	2,303,850	2,010,704	0	2,010,704	2,072,229	0	2,072,229	4,082,933
Department 21 Criminal Justice										
<i>Revenue Accounts</i>										
3531000 - Traffic Infraction Refund	400,000	400,000	400,000	400,000	0	400,000	400,000	0	400,000	800,000
Total Revenue Accounts:	400,000	400,000	400,000	400,000	0	400,000	400,000	0	400,000	800,000
Department 24 Parks, Recreation, Cultural Sv										
<i>Revenue Accounts</i>										
3219000 - Concession Permits	2,000	2,000	4,000	3,000	0	3,000	3,000	0	3,000	6,000
3360626 - Criminal Justice-Special Prgms	21,595	21,595	21,798	22,476	0	22,476	23,152	0	23,152	45,628
3375001 - KC Best Starts for Youth	0	543,355	543,355	0	0	0	0	0	0	0
3473000 - YTD-Trips_No Tax	385	385	2,500	3,493	0	3,493	3,493	0	3,493	6,986
3473001 - YTD-Classes_No Tax	3,816	3,816	6,000	3,816	0	3,816	3,816	0	3,816	7,632
3473002 - YTD-Trips_Taxable	3,108	3,108	0	0	0	0	0	0	0	0
3473101 - Pool-Lessons	212,550	212,550	210,640	225,000	0	225,000	225,000	0	225,000	450,000
3473102 - Pool-Fitness Classes_No Tax	20,000	20,000	16,000	16,000	0	16,000	16,000	0	16,000	32,000
3473103 - Pool-Arthritis Program_NoTax	6,000	6,000	3,000	4,000	0	4,000	4,000	0	4,000	8,000
3473104 - Pool-Admissions/Drop In_Taxabl	65,000	65,000	65,000	65,000	0	65,000	65,000	0	65,000	130,000
3473105 - Activity Fee-Pool Rental_Taxab	0	0	0	0	0	0	0	0	0	0
3473107 - Pool-Locker Fees	1,400	1,400	725	800	0	800	800	0	800	1,600
3473111 - Pool-WaterSafetyCourse_No Tax	8,500	8,500	2,500	0	0	0	0	0	0	0
3473113 - SRC-Admissions/Drop In_Taxable	40,000	40,000	39,675	38,700	0	38,700	38,700	0	38,700	77,400
3473114 - YTD-Camps_No Tax	14,600	14,600	15,000	14,600	10,000	24,600	14,600	10,000	24,600	49,200
3476116 - Preschool Sports Skills_No Tax	35,000	35,000	42,000	30,000	0	30,000	30,000	0	30,000	60,000
3476220 - Preschool-Sports Skills_Taxabl	0	0	0	0	0	0	0	0	0	0
3476221 - Preschool-Arts	42,000	42,000	55,000	50,000	0	50,000	50,000	0	50,000	100,000
3476222 - Preschool-Indoor Play-Taxable	17,000	17,000	12,700	13,000	0	13,000	13,000	0	13,000	26,000
3476329 - Youth-Camp Shoreline_Taxable	332,564	332,564	0	0	0	0	0	0	0	0
3476330 - Youth Camp Shoreline-No Tax	0	0	332,564	357,764	0	357,764	357,764	0	357,764	715,528
3476331 - Youth Arts-No Tax	47,500	70,000	42,000	28,000	0	28,000	28,000	0	28,000	56,000
3476334 - Youth Sports Skills-Taxable	0	0	0	97,000	0	97,000	97,000	0	97,000	194,000
3476336 - Youth-Special Interest_No Tax	25,000	30,400	60,400	12,000	0	12,000	12,000	0	12,000	24,000

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
3476339 - Youth-Sports Skills_No Tax	45,000	45,000	50,000	20,000	0	20,000	20,000	0	20,000	40,000
3476441 - Adult-Arts-No Tax	6,000	6,000	9,000	9,000	0	9,000	9,000	0	9,000	18,000
3476442 - Adult-Sports Leagues	7,000	7,000	0	0	0	0	0	0	0	0
3476444 - Adult-Special Interest	4,000	4,000	1,800	3,000	0	3,000	3,000	0	3,000	6,000
3476445 - Adult Health & Fitness_Taxable	6,000	6,000	8,200	6,000	0	6,000	6,000	0	6,000	12,000
3476446 - Adult-Health/Fitness_No Tax	68,000	68,000	67,500	68,000	40,000	108,000	68,000	40,000	108,000	216,000
3476555 - Spec Rec-Trips_No Tax	5,000	5,000	500	500	0	500	500	0	500	1,000
3476556 - Spec Rec-Event_Taxable	5,500	5,500	13,000	13,000	0	13,000	13,000	0	13,000	26,000
3476558 - Spec Rec-Class_No Tax	78,000	78,000	80,000	80,000	22,572	102,572	80,000	22,572	102,572	205,144
3476560 - Special Events (Taxable)	0	0	0	0	0	0	0	0	0	0
3476665 - City Wide-Celebrate Shoreline	15,100	15,100	15,100	15,100	0	15,100	15,100	0	15,100	30,200
3476666 - Celebrate Shoreline_B&O	0	0	0	0	0	0	0	0	0	0
3476667 - Adult-Outdoor Activity, Taxabl	10,000	10,000	12,000	12,000	0	12,000	12,000	0	12,000	24,000
3476668 - Beer Garden Proceeds-Taxable	0	0	0	0	0	0	0	0	0	0
3476998 - LFP Residential Discount	14,085	14,085	14,085	14,660	0	14,660	15,000	0	15,000	29,660
3476999 - Shoreline Scholarship Clearing	-50,000	-50,000	-50,000	-50,000	0	-50,000	-50,000	0	-50,000	-100,000
3621001 - Vehicle Rental_Short Trm_Kruck	206	206	206	212	0	212	216	0	216	428
3624001 - Indoor Parks Facilities Rental	94,000	94,000	94,000	94,000	0	94,000	94,000	0	94,000	188,000
3624002 - Picnic Shelter Rental	33,000	33,000	33,000	33,000	0	33,000	33,000	0	33,000	66,000
3624004 - Booth Rental	4,700	4,700	4,700	4,700	0	4,700	4,700	0	4,700	9,400
3624005 - City Hall Rentals	0	0	0	0	0	0	0	0	0	0
3624006 - Pool-Rental_Taxable	58,000	58,000	58,000	60,000	0	60,000	60,000	0	60,000	120,000
3624007 - Pool-Rental_No Tax	6,000	6,000	15,000	18,000	0	18,000	18,000	0	18,000	36,000
3624008 - Tennis Court Rental	1,800	1,800	1,800	1,800	0	1,800	1,800	0	1,800	3,600
3624009 - Use Permit Fees	1,000	1,000	1,000	1,000	0	1,000	1,000	0	1,000	2,000
3624010 - Synthetic Field Rental-Youth	117,000	117,000	117,000	117,000	0	117,000	117,000	0	117,000	234,000
3624011 - Synthetic Field Rental-Adult	203,000	203,000	180,000	190,175	0	190,175	212,000	0	212,000	402,175
3624012 - Grass/Dirt Field Rental-Youth	38,000	38,000	48,000	45,000	0	45,000	45,000	0	45,000	90,000
3624013 - Grass/Dirt Field Rental-Adult	20,000	20,000	20,000	20,000	0	20,000	20,000	0	20,000	40,000
3625027 - Rent - SWM to PARKS Property	26,101	26,101	26,101	30,016	0	30,016	33,018	0	33,018	63,034
3626000 - Rental Income-Caretaker House	5,712	5,712	3,500	0	0	0	0	0	0	0
3628002 - Vend Machine Proceeds-Non Tax	1,000	1,000	1,100	1,000	0	1,000	1,000	0	1,000	2,000
3628003 - Merchandise Sales	4,600	4,600	2,000	2,000	0	2,000	2,000	0	2,000	4,000
3629001 - Use of Property - Cell Tower	68,407	68,407	68,407	68,407	0	68,407	68,407	0	68,407	136,814
3629003 - Community Garden Application	3,060	3,060	3,060	3,060	0	3,060	3,060	0	3,060	6,120
3670100 - Donate From Non Govt Sources	4,434	4,434	4,434	0	0	0	0	0	0	0
3671012 - Connie King Scholarship Fund	0	0	500	0	0	0	0	0	0	0
3672200 - Donate From Priv Src-Memorial	4,000	4,000	4,000	4,000	0	4,000	4,000	0	4,000	8,000
3698100 - Misc-Cash Over/Short	0	0	17	0	0	0	0	0	0	0
3699100 - Miscellaneous Revenue	4,200	4,200	4,200	4,200	0	4,200	4,200	0	4,200	8,400
Total Revenue Accounts:	1,809,923	2,381,178	2,386,067	1,873,479	72,572	1,946,051	1,899,326	72,572	1,971,898	3,917,949

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
Department 25 Planning & Community										
<i>Revenue Accounts</i>										
3221011 - Permits-Building & Structures	1,256,292	1,256,292	856,416	944,140	0	944,140	661,200	0	661,200	1,605,340
3221012 - Permits, Bldg/Struct- Plumbing	1,750	1,750	0	0	0	0	0	0	0	0
3221013 - Permits,Bldg/Struct-Electrical	35,000	35,000	47,228	50,075	0	50,075	44,075	0	44,075	94,150
3221131 - Mechanical Fees/Permits	159,000	159,000	333,910	326,730	0	326,730	308,550	0	308,550	635,280
3221241 - Land Use Fees/Permits	190,000	190,000	430,000	409,000	0	409,000	409,000	0	409,000	818,000
3221501 - Fire System Fees/Permits	26,000	26,000	28,108	27,750	0	27,750	22,050	0	22,050	49,800
3224001 - Right of Way Fees/Permits	0	0	0	0	0	0	0	0	0	0
3417500 - Sales of Nontaxable Merchandis	0	0	614	0	0	0	0	0	0	0
3424011 - Inspection Service-Plumbing	115,000	115,000	95,408	103,650	0	103,650	66,125	0	66,125	169,775
3458311 - Plan Check Fees	932,986	932,986	969,190	565,743	0	565,743	617,793	0	617,793	1,183,536
3458900 - Hearing Examiner Appeal Fee	5,000	5,000	5,000	5,000	0	5,000	5,000	0	5,000	10,000
3458901 - MF Tax Exemption Application	0	0	1,158	0	0	0	0	0	0	0
3458991 - Environmental Review(SEPA/EIS)	7,500	7,500	27,810	20,050	0	20,050	22,050	0	22,050	42,100
3699100 - Miscellaneous Revenue	8,415	8,415	8,602	8,415	0	8,415	8,415	0	8,415	16,830
Total Revenue Accounts:	2,736,943	2,736,943	2,803,444	2,460,553	0	2,460,553	2,164,258	0	2,164,258	4,624,811
Department 27 Public Works										
<i>Revenue Accounts</i>										
3224001 - Right of Way Fees/Permits	280,000	280,000	310,000	260,000	0	260,000	260,000	0	260,000	520,000
3336612 - EPA National Estuary Prog Grnt	0	0	0	0	0	0	0	0	0	0
3340311 - DOE -CPG Grant	0	0	0	0	0	0	0	0	0	0
3372101 - KC Recyl-Cty Opt Pgm (COP/WRR)	21,997	29,153	29,153	0	0	0	0	0	0	0
3372102 - KC Lcl Haz Wst Mgmt Pgm(LHWMP)	11,466	37,844	37,844	0	0	0	0	0	0	0
3671900 - Contrib. from Solid Waste Prov	309,118	309,118	309,118	309,118	0	309,118	309,118	0	309,118	618,236
3980000 - Ins Recovery Non Capital	15,000	15,000	15,000	15,000	0	15,000	15,000	0	15,000	30,000
Total Revenue Accounts:	637,581	671,115	701,115	584,118	0	584,118	584,118	0	584,118	1,168,236
Department 33 Community Services										
<i>Revenue Accounts</i>										
3331400 - CDBG Grant Allocation	121,384	160,289	160,289	93,354	0	93,354	93,354	0	93,354	186,708
3331401 - CDBG Grant Administration	30,030	30,030	30,030	30,030	0	30,030	30,030	0	30,030	60,060
3339701 - FEMA INDIRECT WA ST MIL DEPT	31,266	31,266	31,266	30,897	0	30,897	30,000	0	30,000	60,897
3360626 - Criminal Justice-Special Prgms	21,595	21,595	21,798	22,476	0	22,476	23,152	0	23,152	45,628
3360694 - Liquor Excise Tax	5,418	5,418	5,561	5,729	0	5,729	5,889	0	5,889	11,618
3360695 - Liquor Board Profits	9,129	9,129	9,140	9,095	0	9,095	8,961	0	8,961	18,056
3980000 - Ins Recovery Non Capital	0	0	0	0	0	0	0	0	0	0
Total Revenue Accounts:	218,822	257,727	258,084	191,581	0	191,581	191,386	0	191,386	382,967
Total General Fund:	48,098,763	51,011,579	45,065,376	46,420,403	3,226,000	49,646,403	47,050,936	1,352,787	48,403,723	98,050,126
Department 27 Public Works										

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	588,738	588,738	0	0	147,636	147,636	0	0	0	147,636
3360071 - Multimodal Transpo City	0	0	0	0	0	0	0	0	0	0
3360087 - MV Fuel Tax	1,273,537	1,273,537	1,292,258	1,270,087	0	1,270,087	1,299,521	0	1,299,521	2,569,608
3611100 - Investment Interest	2,500	2,500	2,500	2,500	0	2,500	2,500	0	2,500	5,000
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
3970000 - Operating Transfers In	54,827	54,827	54,827	0	0	0	0	0	0	0
3970003 - Transfer IN GF Support	437,213	437,213	281,092	607,086	0	607,086	604,836	0	604,836	1,211,922
3980000 - Ins Recovery Non Capital	20,000	20,000	20,000	20,000	0	20,000	20,000	0	20,000	40,000
Total Revenue Accounts:	2,376,815	2,376,815	1,650,677	1,899,673	147,636	2,047,309	1,926,857	0	1,926,857	3,974,166
Total Street Fund:	2,376,815	2,376,815	1,650,677	1,899,673	147,636	2,047,309	1,926,857	0	1,926,857	3,974,166
Department 11 City Manager										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	0	0	0	70,000	0	70,000	70,000	0	70,000	140,000
3611100 - Investment Interest	0	0	0	100	0	100	100	0	100	200
3611110 - LGIP Investment Interest	0	0	0	450	0	450	450	0	450	900
3694001 - Judgement/Settle-Abatemnt Coll	0	0	0	29,450	0	29,450	29,450	0	29,450	58,900
Total Revenue Accounts:	0	0	0	100,000	0	100,000	100,000	0	100,000	200,000
Department 25 Planning & Community										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	49,450	49,450	0	0	0	0	0	0	0	0
3599001 - Fines/Penalties-Code Violation	0	0	0	0	0	0	0	0	0	0
3611100 - Investment Interest	100	100	0	0	0	0	0	0	0	0
3611110 - LGIP Investment Interest	450	450	0	0	0	0	0	0	0	0
3611111 - Invest. Fund Int. Distribution	0	0	2,000	0	0	0	0	0	0	0
3694001 - Judgement/Settle-Abatemnt Coll	80,000	80,000	8,000	0	0	0	0	0	0	0
Total Revenue Accounts:	130,000	130,000	10,000	0	0	0	0	0	0	0
Total Code Abatement Fund:	130,000	130,000	10,000	100,000	0	100,000	100,000	0	100,000	200,000
Department 20 Police										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	0	399,897	0	0	0	0	0	0	0	0
3611111 - Invest. Fund Int. Distribution	0	0	621	0	0	0	0	0	0	0
3693000 - State Asset Seizure Funds	18,243	18,243	18,243	18,243	0	18,243	18,243	0	18,243	36,486
Total Revenue Accounts:	18,243	418,140	18,864	18,243	0	18,243	18,243	0	18,243	36,486
Total State Drug Enforcement Forfeit:	18,243	418,140	18,864	18,243	0	18,243	18,243	0	18,243	36,486
Department 24 Parks, Recreation, Cultural Sv										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	190,246	190,246	0	43,218	0	43,218	80,195	0	80,195	123,413

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
3334500 - Indirect Natl Endowmt-Arts	0	0	0	0	0	0	0	0	0	0
3373104 - KC-4Culture Culture Dev. Auth.	5,000	5,000	5,000	5,000	0	5,000	5,000	0	5,000	10,000
3611111 - Invest. Fund Int. Distribution	0	0	2,500	0	0	0	0	0	0	0
3670100 - Donate From Non Govt Sources	0	0	0	0	0	0	0	0	0	0
3699100 - Miscellaneous Revenue	0	0	200	500	0	500	500	0	500	1,000
Total Revenue Accounts:	195,246	195,246	7,700	48,718	0	48,718	85,695	0	85,695	134,413
Total Public Arts Fund:	195,246	195,246	7,700	48,718	0	48,718	85,695	0	85,695	134,413
Department 20 Police										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	0	45,000	0	0	0	0	0	0	0	0
3611110 - LGIP Investment Interest	200	200	0	200	0	200	200	0	200	400
3611111 - Invest. Fund Int. Distribution	0	0	310	0	0	0	0	0	0	0
3693300 - Federal Asset Seizure Funds	12,800	12,800	12,800	12,800	0	12,800	12,800	0	12,800	25,600
Total Revenue Accounts:	13,000	58,000	13,110	13,000	0	13,000	13,000	0	13,000	26,000
Total Federal Drug Enforcement Forfe:	13,000	58,000	13,110	13,000	0	13,000	13,000	0	13,000	26,000
Department 20 Police										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	0	0	0	0	0	0	0	0	0	0
3611110 - LGIP Investment Interest	0	0	0	0	0	0	0	0	0	0
3693400 - Federal Treasury Seizure Funds	0	0	0	0	0	0	0	0	0	0
Total Revenue Accounts:	0	0	0	0	0	0	0	0	0	0
Total Federal Criminal Forfeitures:	0	0	0	0	0	0	0	0	0	0
Department 99 Not Applicable										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	21,400	21,400	0	162,000	0	162,000	0	0	0	162,000
3458400 - Transportation Impact Fees	200,000	200,000	200,000	0	0	0	0	0	0	0
3458406 - Trans. Impact Analysis Review	0	0	0	0	0	0	0	0	0	0
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
Total Revenue Accounts:	221,400	221,400	200,000	162,000	0	162,000	0	0	0	162,000
Total Transportation Impact Fees:	221,400	221,400	200,000	162,000	0	162,000	0	0	0	162,000
Department 99 Not Applicable										
<i>Revenue Accounts</i>										
3458500 - PARKS Impact Fees	50,000	50,000	50,000	125,000	0	125,000	50,000	0	50,000	175,000
Total Revenue Accounts:	50,000	50,000	50,000	125,000	0	125,000	50,000	0	50,000	175,000
Total PARKS Impact Fees:	50,000	50,000	50,000	125,000	0	125,000	50,000	0	50,000	175,000
Department 99 Not Applicable										
<i>Revenue Accounts</i>										

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
3970003 - Transfer IN GF Support	0	0	0	0	313,752	313,752	0	360,049	360,049	673,801
Total Revenue Accounts:	0	0	0	0	313,752	313,752	0	360,049	360,049	673,801
Total Revenue Stabilization Fund:	0	0	0	0	313,752	313,752	0	360,049	360,049	673,801
Department 32 Debt Services	Department									
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	0	0	0	0	0	0	0	0	0	0
3111001 - GO Bond 06 Tax Current	1,697,925	1,680,742	1,680,742	1,695,100	0	1,695,100	1,694,837	0	1,694,837	3,389,937
3970004 - Transfer In Debt Service	0	17,183	17,183	0	0	0	0	0	0	0
Total Revenue Accounts:	1,697,925	1,697,925	1,697,925	1,695,100	0	1,695,100	1,694,837	0	1,694,837	3,389,937
Total Unltd Tax GO Bond Fund, 2006:	1,697,925	1,697,925	1,697,925	1,695,100	0	1,695,100	1,694,837	0	1,694,837	3,389,937
Department 32 Debt Services	Department									
<i>Revenue Accounts</i>										
3322120 - ARRA Bonds Interest Subsidy	320,000	320,000	320,000	320,000	0	320,000	320,000	0	320,000	640,000
3970004 - Transfer In Debt Service	1,341,417	1,341,417	1,341,417	1,356,417	0	1,356,417	1,323,655	0	1,323,655	2,680,072
Total Revenue Accounts:	1,661,417	1,661,417	1,661,417	1,676,417	0	1,676,417	1,643,655	0	1,643,655	3,320,072
Total Limited Tax GO Bond 2009:	1,661,417	1,661,417	1,661,417	1,676,417	0	1,676,417	1,643,655	0	1,643,655	3,320,072
Department 32 Debt Services	Department									
<i>Revenue Accounts</i>										
3917001 - Other Note Proceeds	0	200,000	200,000	0	0	0	0	0	0	0
3970004 - Transfer In Debt Service	0	0	0	730,200	0	730,200	730,200	0	730,200	1,460,400
Total Revenue Accounts:	0	200,000	200,000	730,200	0	730,200	730,200	0	730,200	1,460,400
Total LT GO BAN Fund 2018:	0	200,000	200,000	730,200	0	730,200	730,200	0	730,200	1,460,400
Department 32 Debt Services	Department									
<i>Revenue Accounts</i>										
3970000 - Operating Transfers In	0	0	0	0	0	0	0	0	0	0
3970004 - Transfer In Debt Service	260,635	260,635	260,635	260,198	0	260,198	259,573	0	259,573	519,771
Total Revenue Accounts:	260,635	260,635	260,635	260,198	0	260,198	259,573	0	259,573	519,771
Total Limited Tax GO Bond 2013:	260,635	260,635	260,635	260,198	0	260,198	259,573	0	259,573	519,771
Department 28 General Government	CIP									
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	1,891,408	1,961,260	0	703,224	0	703,224	127,352	0	127,352	830,576
3183400 - REET 25, Repl 3173400	1,368,768	1,368,768	1,497,870	1,164,953	0	1,164,953	1,168,119	0	1,168,119	2,333,072
3331591 - U.S. Dept. of Interior - RCO	0	0	0	0	0	0	0	0	0	0
3340231 - State Grants-Dept Natrl Resour	0	0	8,750	0	0	0	0	0	0	0
3340270 - WA ST RCO	0	0	0	0	0	0	0	0	0	0
3374000 - Youth & Amateur Sports Grant	25,000	25,000	0	0	0	0	25,000	0	25,000	25,000
3378300 - K.C. Trails Levy Funding	120,000	120,000	120,000	120,000	0	120,000	0	0	0	120,000

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
3378400 - King Conservation District	45,000	45,000	20,368	45,000	0	45,000	0	0	0	45,000
3611100 - Investment Interest	35,987	35,987	35,987	6,710	0	6,710	2,167	0	2,167	8,877
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
3614003 - REET Penalties & Interest	0	0	0	0	0	0	0	0	0	0
3625029 - Rent Revenue-Storage Court	0	0	0	730,200	0	730,200	730,200	0	730,200	1,460,400
3671910 - Cable - Education/Govt. Grant	0	0	0	0	0	0	0	0	0	0
3699200 - Other Misc Inc	0	0	0	0	0	0	1,907,000	0	1,907,000	1,907,000
3730000 - Gains (Losses)- Current Year	0	0	0	0	0	0	0	0	0	0
3917001 - Other Note Proceeds	0	24,800,000	24,800,000	0	0	0	0	0	0	0
3951001 - Proceed_Sale Cap Aset	0	2,100,000	2,100,000	0	0	0	0	0	0	0
3970000 - Operating Transfers In	50,000	449,897	399,897	125,000	0	125,000	50,000	0	50,000	175,000
3970002 - Trans In GF Capital Support	1,471,505	743,505	743,505	0	100,000	100,000	0	100,000	100,000	200,000
3977600 - Transfer In - Parks	180,000	180,000	180,000	180,000	0	180,000	180,000	0	180,000	360,000
Total Revenue Accounts:	5,187,668	31,829,417	29,906,377	3,075,087	100,000	3,175,087	4,189,838	100,000	4,289,838	7,464,925
Total General Capital Fund:	5,187,668	31,829,417	29,906,377	3,075,087	100,000	3,175,087	4,189,838	100,000	4,289,838	7,464,925
Department 31 Facility Major Maintenance										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	28,298	28,298	0	42,872	0	42,872	0	0	0	42,872
3611100 - Investment Interest	883	883	883	0	0	0	0	0	0	0
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
3970002 - Trans In GF Capital Support	124,032	124,032	124,032	124,032	0	124,032	124,032	0	124,032	248,064
Total Revenue Accounts:	153,213	153,213	124,915	166,904	0	166,904	124,032	0	124,032	290,936
Total City Facility-Major Maint Fund:	153,213	153,213	124,915	166,904	0	166,904	124,032	0	124,032	290,936
Department 29 Roads Capital Improvements										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	1,256,091	2,947,954	0	1,938,691	0	1,938,691	1,001,718	0	1,001,718	2,940,409
3176000 - TBD Vehicle Fees	0	0	0	622,500	0	622,500	830,000	0	830,000	1,452,500
3183500 - REET 50, Repl 3173500	1,368,768	1,368,768	1,497,870	1,164,953	0	1,164,953	1,168,119	0	1,168,119	2,333,072
3224500 - Residentl Parking Zone Permit	0	0	0	0	0	0	0	0	0	0
3332024 - Highway Safety Impv. Program	421,898	423,493	110,574	411,468	0	411,468	0	0	0	411,468
3332027 - Safe Routes To Schools	0	0	0	0	0	0	0	0	0	0
3332058 - Surface Transp Program - Urban	5,379,464	9,767,287	2,009,327	5,209,000	0	5,209,000	4,546,500	0	4,546,500	9,755,500
3340360 - Safe Routes To Schools	0	35,582	35,582	0	0	0	0	0	0	0
3340369 - WA St Ped/Bicycle Safety Grnt	0	36,898	19,980	0	0	0	0	0	0	0
3340382 - Trans. Imp. Brd. Aurora	250,000	250,000	250,000	0	0	0	0	0	0	0
3371402 - Light Rail Access Mitigation	0	0	0	0	0	0	400,000	0	400,000	400,000
3441000 - Annual Road Surface Charge	1,222,280	1,222,280	830,000	830,000	0	830,000	830,000	0	830,000	1,660,000
3611100 - Investment Interest	29,656	29,656	29,656	39,364	0	39,364	46,269	0	46,269	85,633
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
3614003 - REET Penalties & Interest	0	0	0	0	0	0	0	0	0	0

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
3670100 - Donate From Non Govt Sources	0	0	0	0	0	0	2,120,000	0	2,120,000	2,120,000
3699200 - Other Misc Inc	0	0	0	600,000	0	600,000	5,060,000	0	5,060,000	5,660,000
3970000 - Operating Transfers In	221,841	221,841	7,191	162,000	0	162,000	324,000	0	324,000	486,000
3970002 - Trans In GF Capital Support	980,168	1,707,270	758,604	97,651	1,086,183	1,183,834	97,651	167,517	265,168	1,449,002
Total Revenue Accounts:	11,130,166	18,011,029	5,548,784	11,075,627	1,086,183	12,161,810	16,424,257	167,517	16,591,774	28,753,584
Total Roads Capital Fund:	11,130,166	18,011,029	5,548,784	11,075,627	1,086,183	12,161,810	16,424,257	167,517	16,591,774	28,753,584
Department 29 Roads Capital Improvements										
<i>Revenue Accounts</i>										
3176000 - TBD Vehicle Fees	0	0	0	0	0	0	0	0	0	0
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
Total Revenue Accounts:	0	0	0	0	0	0	0	0	0	0
Total Roads Capital Fund-TBD:	0	0	0	0	0	0	0	0	0	0
Department 27 Public Works										
<i>Revenue Accounts</i>										
3336612 - EPA National Estuary Prog Grnt	0	0	0	0	0	0	0	0	0	0
3340315 - DOE Local Source Control	0	44,897	44,897	0	0	0	0	0	0	0
3340318 - DOE - Stormwater Capacity Gran	0	50,000	50,000	0	0	0	0	0	0	0
3431000 - Storm Drainage Fees/Charges	0	0	0	0	0	0	0	0	0	0
3694001 - Judgement/Settle-Abatemnt Coll	0	0	0	0	0	0	0	0	0	0
3699100 - Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0
3699200 - Other Misc Inc	0	0	0	0	0	0	0	0	0	0
Total Revenue Accounts:	0	94,897	94,897	0	0	0	0	0	0	0
Department 30 Surface Water CIP										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	30,163	267,059	0	1,642,454	0	1,642,454	2,024,284	0	2,024,284	3,666,738
3340318 - DOE - Stormwater Capacity Gran	0	0	0	0	0	0	290,625	0	290,625	290,625
3340393 - DOE Pre-Construction	0	0	0	125,000	0	125,000	125,000	0	125,000	250,000
3372104 - KC Fld Zn Dst Opportunity Fd	110,898	110,898	110,898	110,898	0	110,898	110,898	0	110,898	221,796
3378502 - KC Flood Control District	0	0	150,000	520,469	0	520,469	0	0	0	520,469
3431000 - Storm Drainage Fees/Charges	5,363,577	5,703,954	5,703,954	6,689,119	0	6,689,119	7,355,474	0	7,355,474	14,044,593
3611100 - Investment Interest	14,451	14,451	14,451	14,451	0	14,451	77,348	0	77,348	91,799
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
3614100 - SWM Interest_Delin Utly Fee	0	0	0	0	0	0	0	0	0	0
3917001 - Other Note Proceeds	4,700,000	4,700,000	4,700,000	0	0	0	0	0	0	0
3970000 - Operating Transfers In	68,489	68,489	68,489	0	0	0	0	0	0	0
Total Revenue Accounts:	10,287,578	10,864,851	10,747,792	9,102,391	0	9,102,391	9,983,629	0	9,983,629	19,086,020
Total SWM Utility Fund:	10,287,578	10,959,748	10,842,689	9,102,391	0	9,102,391	9,983,629	0	9,983,629	19,086,020
Department 34 Wastewater										

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
Revenue Accounts										
3215000 - OTC Inc - S/S Permits Fee	0	0	0	0	0	0	0	0	0	0
3215100 - OTC Inc - R/W Permit	0	0	0	0	0	0	0	0	0	0
3379000 - Interlocal Government-Other	2,297,901	2,297,901	2,297,901	2,292,758	0	2,292,758	2,632,134	0	2,632,134	4,924,892
3414300 - Financial/Accounting Services	0	0	0	0	0	0	0	0	0	0
3435000 - Billing to RWD	0	0	0	0	0	0	0	0	0	0
3435001 - Trtmt Chrg - Edmonds	0	0	0	0	0	0	0	0	0	0
3435100 - Dist Chrg	0	0	0	0	0	0	0	0	0	0
3435150 - Dist Chrg - Res Disc	0	0	0	0	0	0	0	0	0	0
3435200 - Dist Chrg - Comm	0	0	0	0	0	0	0	0	0	0
3435301 - O/S Users - MLT	0	0	0	0	0	0	0	0	0	0
3435302 - O/S Users - HSD	0	0	0	0	0	0	0	0	0	0
3435303 - O/S Users - OVWS	0	0	0	0	0	0	0	0	0	0
3458300 - OTC Inc	0	0	0	0	0	0	0	0	0	0
3590000 - Other Chrg - Lien Fees	0	0	0	0	0	0	0	0	0	0
3611000 - Int Inc	0	0	0	0	0	0	0	0	0	0
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
3699200 - Other Misc Inc	0	0	0	0	0	0	0	0	0	0
3790000 - Capital Contri	0	0	0	0	0	0	0	0	0	0
Total Revenue Accounts:	2,297,901	2,297,901	2,297,901	2,292,758	0	2,292,758	2,632,134	0	2,632,134	4,924,892
Total Wastewater Utility Fund:	2,297,901	2,297,901	2,297,901	2,292,758	0	2,292,758	2,632,134	0	2,632,134	4,924,892
Department 16	Administrative Services									
Revenue Accounts										
3080000 - Budgeted Begining Fund Balance	268,516	268,516	0	20,000	0	20,000	20,000	0	20,000	40,000
3480001 - Interfund Equip/Vehicle Rents	503,786	503,786	503,786	496,520	25,625	522,145	500,777	25,625	526,402	1,048,547
3611110 - LGIP Investment Interest	0	0	0	0	0	0	0	0	0	0
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
Total Revenue Accounts:	772,302	772,302	503,786	516,520	25,625	542,145	520,777	25,625	546,402	1,088,547
Total Vehicle Operations/Maintenance:	772,302	772,302	503,786	516,520	25,625	542,145	520,777	25,625	546,402	1,088,547
Department 16	Administrative Services									
Revenue Accounts										
3080000 - Budgeted Begining Fund Balance	0	5,678	0	0	0	0	0	0	0	0
3480001 - Interfund Equip/Vehicle Rents	0	0	0	0	0	0	0	0	0	0
3480002 - Interfund Equip Rent-Long Term	495,297	497,627	497,627	420,872	66,795	487,667	386,328	66,795	453,123	940,790
3611100 - Investment Interest	6,000	6,000	6,000	6,000	0	6,000	6,000	0	6,000	12,000
3611110 - LGIP Investment Interest	2,000	2,000	2,000	2,000	0	2,000	2,000	0	2,000	4,000
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
3720000 - Insurance Recover_Proprietary	0	0	0	0	0	0	0	0	0	0
3730000 - Gains (Losses)- Current Year	5,700	5,700	5,700	4,500	0	4,500	9,250	0	9,250	13,750

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
3970000 - Operating Transfers In	63,623	63,623	63,623	0	0	0	0	0	0	0
Total Revenue Accounts:	572,620	580,628	574,950	433,372	66,795	500,167	403,578	66,795	470,373	970,540
Total Equipment Replace/Deprec Fund:	572,620	580,628	574,950	433,372	66,795	500,167	403,578	66,795	470,373	970,540
Department 16 Administrative Services										
<i>Revenue Accounts</i>										
3080000 - Budgeted Begining Fund Balance	17,500	17,500	0	17,500	0	17,500	17,500	0	17,500	35,000
3611111 - Invest. Fund Int. Distribution	0	0	0	0	0	0	0	0	0	0
3970003 - Transfer IN GF Support	0	0	0	0	0	0	0	0	0	0
Total Revenue Accounts:	17,500	17,500	0	17,500	0	17,500	17,500	0	17,500	35,000
Total Unemployment Fund:	17,500	17,500	0	17,500	0	17,500	17,500	0	17,500	35,000
Department 99 Not Applicable										
<i>Revenue Accounts</i>										
3611100 - Investment Interest	0	0	0	0	0	0	0	0	0	0
3611110 - LGIP Investment Interest	0	0	0	0	0	0	0	0	0	0
3613100 - Realized Investment Gain\Loss	0	0	0	0	0	0	0	0	0	0
3613200 - Unrealized Investment Gain\Los	0	0	0	0	0	0	0	0	0	0
Total Revenue Accounts:	0	0	0	0	0	0	0	0	0	0
Total Pooled Cash Admin key:	0	0	0	0	0	0	0	0	0	0
Report Total	85,142,392	122,902,895	100,635,106	79,829,111	4,965,991	84,795,102	87,868,741	2,072,773	89,941,514	174,736,616

Comparative Budget Worksheet By Object

Object			2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
Department 10 City Council												
<i>Expense Accounts</i>												
5110000 - Salaries			95,550	95,550	95,550	88,200	0	88,200	88,200	0	88,200	176,400
5212000 - Social Security Replace Progm			5,924	5,924	5,924	5,468	0	5,468	5,468	0	5,468	10,936
5215000 - Insurance Premium Allowance			84,336	84,336	84,336	85,176	0	85,176	85,176	0	85,176	170,352
5220000 - Medicare			1,385	1,385	1,385	1,279	0	1,279	1,279	0	1,279	2,558
5230000 - Labor & Industries			1,177	1,177	1,177	1,177	0	1,177	1,177	0	1,177	2,354
5310000 - Office Supplies			500	500	1,000	1,000	0	1,000	1,000	0	1,000	2,000
5330000 - Program Supplies			3,300	3,300	3,300	3,300	0	3,300	3,300	0	3,300	6,600
5410000 - Professional Services			7,900	7,900	7,900	7,900	0	7,900	7,900	0	7,900	15,800
5430000 - Travel(Lodge,meals,miles)			33,980	33,980	33,980	35,500	0	35,500	35,500	0	35,500	71,000
5430001 - Council Dinner Meetings			5,000	5,000	5,000	5,000	0	5,000	5,000	0	5,000	10,000
5431000 - Mileage Reimb. Local Travel			500	500	500	1,000	0	1,000	1,000	0	1,000	2,000
5450000 - Operating Rentals & Lease			0	0	728	3,000	0	3,000	3,000	0	3,000	6,000
5491000 - Dues, Subscriptions			500	500	500	500	0	500	500	0	500	1,000
5493000 - Printing & Binding			0	0	0	0	0	0	0	0	0	0
5494000 - Registration/Training/Admissn			8,600	8,600	8,600	8,600	0	8,600	8,600	0	8,600	17,200
Total Expense Accounts:			248,652	248,652	249,880	247,100	0	247,100	247,100	0	247,100	494,200
Department 11 City Manager												
<i>Expense Accounts</i>												
5110000 - Salaries			1,792,917	1,792,917	1,626,910	2,250,043	0	2,250,043	2,134,779	0	2,134,779	4,384,822
5111000 - Salaries-Extra Help			13,315	13,315	0	1,400	13,315	14,715	1,400	26,630	28,030	42,745
5112000 - Overtime			1,000	1,000	1,000	2,500	0	2,500	2,500	0	2,500	5,000
5113000 - Standby Pay			0	0	0	21,573	0	21,573	21,573	0	21,573	43,146
5114000 - Callback Pay			0	0	0	7,000	0	7,000	7,000	0	7,000	14,000
5212000 - Social Security Replace Progm			111,162	111,162	100,868	139,503	0	139,503	132,355	0	132,355	271,858
5213000 - Soc Sec Replace Pgm-Xtra Help			826	826	0	0	826	826	0	1,652	1,652	2,478
5214000 - PERS			227,701	227,701	206,371	289,581	0	289,581	274,748	0	274,748	564,329
5214001 - CM Retirement Plan			10,680	10,680	10,680	10,680	0	10,680	10,680	0	10,680	21,360
5215000 - Insurance Premium Allowance			318,547	318,547	279,996	394,431	0	394,431	361,297	0	361,297	755,728
5220000 - Medicare			25,997	25,997	23,589	32,626	0	32,626	30,952	0	30,952	63,578
5221000 - Medicare - Extra Help			193	193	0	0	193	193	0	386	386	579
5230000 - Labor & Industries			10,651	10,651	8,428	18,510	0	18,510	15,942	0	15,942	34,452
5231000 - Labor & Industries-Extra Help			98	98	0	0	98	98	0	196	196	294
5232000 - Labor & Industries-Standby Pay			0	0	0	6,955	0	6,955	6,955	0	6,955	13,910
5310000 - Office Supplies			5,325	5,325	5,400	5,925	0	5,925	5,925	0	5,925	11,850
5320000 - Operating Supplies			500	500	628	3,500	0	3,500	3,500	0	3,500	7,000
5330000 - Program Supplies			6,350	6,350	9,926	13,500	0	13,500	13,500	0	13,500	27,000
5350000 - Small Tools/Minor Equipment			1,300	1,300	1,300	2,500	0	2,500	2,500	0	2,500	5,000
5360000 - Software/Upgrades/Licenses			2,050	2,050	2,050	2,050	0	2,050	2,050	0	2,050	4,100

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5410000 - Professional Services	1,249,471	1,321,384	805,116	1,037,277	74,750	1,112,027	869,304	64,750	934,054	2,046,081
5412000 - Advertising	8,300	8,300	8,300	8,300	0	8,300	8,300	0	8,300	16,600
5412001 - Advertising-Franchise	200	200	0	200	0	200	200	0	200	400
5420000 - Telephone	0	0	60	0	0	0	0	0	0	0
5425000 - Postage/Courier	46,950	46,950	46,650	47,250	0	47,250	47,250	0	47,250	94,500
5430000 - Travel(Lodge,meals,miles)	30,945	30,945	25,791	34,545	0	34,545	34,545	0	34,545	69,090
5431000 - Mileage Reimb. Local Travel	4,050	4,050	4,050	4,150	0	4,150	4,350	0	4,350	8,500
5450000 - Operating Rentals & Lease	8,392	8,392	9,514	13,742	0	13,742	12,742	0	12,742	26,484
5472000 - Utility-Water	2,549	2,549	2,549	2,549	0	2,549	2,549	0	2,549	5,098
5474000 - UTILITY-SEWER	2,795	2,795	2,795	2,795	0	2,795	2,795	0	2,795	5,590
5475000 - UTILITY-GARBAGE/SOLID WASTE	0	0	0	120	0	120	120	0	120	240
5480000 - Repairs & Maintenance	10,000	15,377	15,377	10,400	0	10,400	10,400	0	10,400	20,800
5491000 - Dues, Subscriptions	13,010	13,010	13,010	14,045	0	14,045	14,045	0	14,045	28,090
5492000 - Filing,Recording, Witness Fees	1,000	1,000	1,000	2,000	0	2,000	2,000	0	2,000	4,000
5493000 - Printing & Binding	37,300	37,300	37,300	38,315	0	38,315	38,315	0	38,315	76,630
5494000 - Registration/Training/Admissn	17,310	17,310	15,410	21,310	0	21,310	21,310	0	21,310	42,620
5499000 - Miscellaneous Expenses	6,433	6,433	6,433	6,433	0	6,433	6,433	0	6,433	12,866
5510000 - Intergovt Professional Service	5,428	5,428	5,453	1,428	0	1,428	1,428	0	1,428	2,856
5901000 - Interfund Prof Svc-Bld Permits	0	0	0	0	0	0	0	0	0	0
5910000 - Interfund Chg-Equip Replacemnt	0	0	0	21,070	0	21,070	14,622	0	14,622	35,692
5950000 - Interfund Vehicle Operat/Maint	0	0	0	15,112	0	15,112	15,230	0	15,230	30,342
Total Expense Accounts:	3,972,745	4,050,035	3,275,954	4,483,318	89,182	4,572,500	4,133,594	93,614	4,227,208	8,799,708
Department 15 City Attorney										
<i>Expense Accounts</i>										
5110000 - Salaries	354,337	354,337	354,337	369,636	0	369,636	381,872	0	381,872	751,508
5112000 - Overtime	100	100	100	100	0	100	100	0	100	200
5212000 - Social Security Replace Progrm	21,969	21,969	21,969	22,917	0	22,917	23,676	0	23,676	46,593
5214000 - PERS	45,001	45,001	45,001	47,572	0	47,572	49,147	0	49,147	96,719
5215000 - Insurance Premium Allowance	44,015	44,015	44,015	44,496	0	44,496	44,496	0	44,496	88,992
5220000 - Medicare	5,138	5,138	5,138	5,360	0	5,360	5,537	0	5,537	10,897
5230000 - Labor & Industries	1,194	1,194	1,194	1,194	0	1,194	1,194	0	1,194	2,388
5310000 - Office Supplies	1,050	1,050	1,300	1,050	0	1,050	1,050	0	1,050	2,100
5320000 - Operating Supplies	500	500	500	500	0	500	500	0	500	1,000
5360000 - Software/Upgrades/Licenses	0	0	345	0	0	0	0	0	0	0
5410000 - Professional Services	374,287	374,287	374,287	290,461	10,000	300,461	295,460	0	295,460	595,921
5425000 - Postage/Courier	1,200	1,200	500	1,000	0	1,000	1,000	0	1,000	2,000
5430000 - Travel(Lodge,meals,miles)	2,300	2,300	2,300	2,300	0	2,300	2,300	0	2,300	4,600
5431000 - Mileage Reimb. Local Travel	200	200	400	400	0	400	400	0	400	800
5491000 - Dues, Subscriptions	7,596	7,596	8,038	8,458	0	8,458	8,595	0	8,595	17,053
5492000 - Filing,Recording, Witness Fees	900	900	350	900	0	900	900	0	900	1,800

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5493000 - Printing & Binding	150	150	150	150	0	150	150	0	150	300
5494000 - Registration/Training/Admissn	1,500	1,500	1,500	1,500	0	1,500	1,500	0	1,500	3,000
Total Expense Accounts:	861,437	861,437	861,424	797,994	10,000	807,994	817,877	0	817,877	1,625,871
Department 16 Administrative Services										
<i>Expense Accounts</i>										
5110000 - Salaries	2,139,928	2,269,928	2,189,214	2,263,989	0	2,263,989	2,256,887	0	2,256,887	4,520,876
5111000 - Salaries-Extra Help	41,690	91,810	91,810	27,881	17,500	45,381	27,881	10,500	38,381	83,762
5112000 - Overtime	11,520	11,520	11,520	11,520	0	11,520	11,520	0	11,520	23,040
5114000 - Callback Pay	0	0	0	0	0	0	0	0	0	0
5115000 - Vacation Buy-Out	33,000	33,000	33,000	33,000	0	33,000	33,000	0	33,000	66,000
5212000 - Social Security Replace Progrm	132,674	132,674	127,670	140,367	0	140,367	139,926	0	139,926	280,293
5213000 - Soc Sec Replace Pgm-Xtra Help	1,661	1,661	1,661	805	0	805	805	0	805	1,610
5214000 - PERS	271,771	271,771	262,522	291,376	0	291,376	290,460	0	290,460	581,836
5214002 - PERS - Extra Help	0	0	0	0	0	0	0	0	0	0
5215000 - Insurance Premium Allowance	398,779	398,779	360,219	386,188	0	386,188	374,020	0	374,020	760,208
5220000 - Medicare	31,029	31,029	29,859	32,828	0	32,828	32,724	0	32,724	65,552
5221000 - Medicare - Extra Help	388	388	388	188	0	188	188	0	188	376
5230000 - Labor & Industries	13,851	13,851	13,332	12,129	0	12,129	11,731	0	11,731	23,860
5231000 - Labor & Industries-Extra Help	183	183	183	48	0	48	48	0	48	96
5310000 - Office Supplies	8,205	8,205	8,680	8,205	0	8,205	8,205	0	8,205	16,410
5320000 - Operating Supplies	116,268	116,268	110,377	107,268	0	107,268	107,268	0	107,268	214,536
5330000 - Program Supplies	200	200	200	200	0	200	200	0	200	400
5350000 - Small Tools/Minor Equipment	159,728	162,862	302,682	171,244	82,212	253,456	171,244	10,716	181,960	435,416
5360000 - Software/Upgrades/Licenses	46,500	396,500	396,000	87,270	28,835	116,105	71,070	0	71,070	187,175
5410000 - Professional Services	223,283	1,213,823	1,019,023	208,728	52,750	261,478	208,728	37,750	246,478	507,956
5410001 - Janitorial Service	96,224	98,429	98,429	107,333	0	107,333	107,333	0	107,333	214,666
5412000 - Advertising	3,500	3,500	1,500	3,500	0	3,500	3,500	0	3,500	7,000
5420000 - Telephone	152,880	152,880	152,880	134,880	1,440	136,320	134,880	1,440	136,320	272,640
5425000 - Postage/Courier	17,125	17,125	17,125	17,125	0	17,125	17,125	0	17,125	34,250
5430000 - Travel(Lodge,meals,miles)	23,815	38,829	34,329	21,815	5,300	27,115	21,815	5,300	27,115	54,230
5431000 - Mileage Reimb. Local Travel	700	700	600	600	0	600	600	0	600	1,200
5442000 - Taxes & Operating Assessment	72,150	72,150	83,703	98,540	0	98,540	110,282	0	110,282	208,822
5450000 - Operating Rentals & Lease	24,930	24,930	27,460	24,930	1,800	26,730	24,930	1,800	26,730	53,460
5460000 - Insurance	312,659	312,659	308,159	284,650	0	284,650	284,650	0	284,650	569,300
5471000 - Utility-Electricity	117,581	117,581	117,581	117,581	0	117,581	117,581	0	117,581	235,162
5472000 - Utility-Water	8,072	8,072	8,072	8,072	0	8,072	8,072	0	8,072	16,144
5474000 - UTILITY-SEWER	7,206	7,206	7,206	12,018	0	12,018	12,018	0	12,018	24,036
5475000 - UTILITY-GARBAGE/SOLID WASTE	11,126	11,126	50	0	0	0	0	0	0	0
5480000 - Repairs & Maintenance	574,982	574,982	763,452	642,840	24,300	667,140	649,176	39,315	688,491	1,355,631
5491000 - Dues, Subscriptions	159,133	159,133	154,690	157,375	0	157,375	159,670	0	159,670	317,045

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5493000 - Printing & Binding	320	320	250	320	0	320	320	0	320	640
5494000 - Registration/Training/Admissn	30,322	30,322	28,363	25,322	0	25,322	25,322	0	25,322	50,644
5496000 - Judgements/Settlements	0	0	75,000	0	0	0	0	0	0	0
5499000 - Miscellaneous Expenses	0	0	0	0	0	0	0	0	0	0
5510000 - Intergovt Professional Service	310,636	310,636	394,488	349,816	0	349,816	349,816	0	349,816	699,632
5630000 - Other Improvements	0	0	0	0	0	0	0	0	0	0
5640000 - Machinery & Equipment	13,650	32,765	32,765	0	9,800	9,800	0	0	0	9,800
5650000 - Construction of Fixed Assets	0	0	0	0	0	0	0	0	0	0
5901000 - Interfund Prof Svc-Bld Permits	1,000	1,000	1,000	1,000	0	1,000	1,000	0	1,000	2,000
5910000 - Interfund Chg-Equip Replacemnt	11,759	11,759	11,759	15,219	0	15,219	12,995	0	12,995	28,214
5950000 - Interfund Vehicle Operat/Maint	30,250	30,250	30,250	17,819	0	17,819	17,957	0	17,957	35,776
5992000 - Contingency	155,000	53,113	0	46,000	349,146	395,146	47,000	333,105	380,105	775,251
5994000 - Operational Contingency	838,338	838,338	0	884,439	0	884,439	889,778	0	889,778	1,774,217
5995000 - Other Reserves	255,000	255,000	0	255,000	0	255,000	255,000	0	255,000	510,000
Total Expense Accounts:	6,859,016	8,317,257	7,307,451	7,009,428	573,083	7,582,511	6,996,725	439,926	7,436,651	15,019,162
Department 17 City Wide										
<i>TRANSFER OUT ACCOUNTS</i>										
5970000 - Operating Transfers Out	0	0	0	0	0	0	0	0	0	0
5970002 - Trans Out GF Capital Suppport	2,575,705	2,574,807	1,626,141	221,683	1,186,183	1,407,866	221,683	267,517	489,200	1,897,066
5970003 - Transfer Out GF Support	491,240	491,240	335,919	607,086	313,752	920,838	604,836	360,049	964,885	1,885,723
5970004 - Transfer Out Debt Service	939,506	956,689	956,689	939,069	0	939,069	919,978	0	919,978	1,859,047
5977600 - Transfer Out - Parks	180,000	180,000	180,000	180,000	0	180,000	180,000	0	180,000	360,000
Total TRANSFER OUT ACCOUNTS:	4,186,451	4,202,736	3,098,749	1,947,838	1,499,935	3,447,773	1,926,497	627,566	2,554,063	6,001,836
Department 18 Human Resources										
<i>Expense Accounts</i>										
5110000 - Salaries	316,509	316,509	316,509	325,846	0	325,846	333,022	0	333,022	658,868
5212000 - Social Security Replace Progrm	19,624	19,624	19,624	20,202	0	20,202	20,648	0	20,648	40,850
5214000 - PERS	40,197	40,197	40,197	41,936	0	41,936	42,860	0	42,860	84,796
5215000 - Insurance Premium Allowance	43,701	43,701	43,701	44,179	0	44,179	44,179	0	44,179	88,358
5220000 - Medicare	4,589	4,589	4,589	4,725	0	4,725	4,829	0	4,829	9,554
5230000 - Labor & Industries	1,194	1,194	1,194	1,194	0	1,194	1,194	0	1,194	2,388
5310000 - Office Supplies	1,150	1,150	1,150	1,150	0	1,150	1,150	0	1,150	2,300
5320000 - Operating Supplies	0	0	0	0	0	0	0	0	0	0
5330000 - Program Supplies	18,261	18,261	18,261	18,261	0	18,261	18,261	0	18,261	36,522
5410000 - Professional Services	41,932	41,932	41,932	31,932	0	31,932	31,932	0	31,932	63,864
5412000 - Advertising	3,500	3,500	3,500	3,500	0	3,500	3,500	0	3,500	7,000
5425000 - Postage/Courier	300	300	300	300	0	300	300	0	300	600
5430000 - Travel(Lodge,meals,miles)	3,960	3,960	1,000	3,960	0	3,960	3,960	0	3,960	7,920
5431000 - Mileage Reimb. Local Travel	80	80	80	80	0	80	80	0	80	160
5450000 - Operating Rentals & Lease	300	300	300	300	0	300	300	0	300	600

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5491000 - Dues, Subscriptions	2,340	2,340	1,500	2,340	0	2,340	2,340	0	2,340	4,680
5494000 - Registration/Training/Admissn	1,600	1,600	600	1,600	0	1,600	1,600	0	1,600	3,200
Total Expense Accounts:	499,237	499,237	494,437	501,505	0	501,505	510,155	0	510,155	1,011,660
Department 20 Police										
<i>Expense Accounts</i>										
5111000 - Salaries-Extra Help	0	69,026	69,026	0	0	0	0	0	0	0
5230000 - Labor & Industries	0	0	0	0	0	0	0	0	0	0
5310000 - Office Supplies	1,550	12,852	12,852	1,550	0	1,550	1,550	0	1,550	3,100
5320000 - Operating Supplies	24,350	24,350	24,350	24,350	0	24,350	24,350	0	24,350	48,700
5330000 - Program Supplies	2,630	2,630	2,630	2,630	0	2,630	2,630	0	2,630	5,260
5340000 - Supplies Packaged for Resale	500	500	500	500	0	500	500	0	500	1,000
5350000 - Small Tools/Minor Equipment	1,600	22,055	22,055	1,600	0	1,600	1,600	0	1,600	3,200
5360000 - Software/Upgrades/Licenses	0	54,100	54,100	0	0	0	0	0	0	0
5410000 - Professional Services	6,030	229,997	229,997	6,030	0	6,030	6,030	0	6,030	12,060
5410001 - Janitorial Service	11,292	11,748	11,748	11,748	0	11,748	11,748	0	11,748	23,496
5420000 - Telephone	0	0	0	0	0	0	0	0	0	0
5425000 - Postage/Courier	760	760	760	760	0	760	760	0	760	1,520
5430000 - Travel(Lodge,meals,miles)	6,740	16,548	16,548	6,740	0	6,740	6,740	0	6,740	13,480
5471000 - Utility-Electricity	0	0	0	0	0	0	0	0	0	0
5472000 - Utility-Water	1,013	1,013	1,013	1,013	0	1,013	1,013	0	1,013	2,026
5473000 - Utility-Gas	6,360	6,360	6,360	6,360	0	6,360	6,360	0	6,360	12,720
5474000 - UTILITY-SEWER	999	999	999	999	0	999	999	0	999	1,998
5480000 - Repairs & Maintenance	3,400	3,400	3,400	3,400	0	3,400	3,400	0	3,400	6,800
5491000 - Dues, Subscriptions	590	763	763	590	0	590	590	0	590	1,180
5493000 - Printing & Binding	500	500	500	500	0	500	500	0	500	1,000
5494000 - Registration/Training/Admissn	6,850	8,305	8,305	6,850	0	6,850	6,850	0	6,850	13,700
5510000 - Intergovt Professional Service	11,869,630	11,880,712	11,420,523	12,349,028	0	12,349,028	12,667,456	176,261	12,843,717	25,192,745
Total Expense Accounts:	11,944,794	12,346,618	11,886,429	12,424,648	0	12,424,648	12,743,076	176,261	12,919,337	25,343,985
Department 21 Criminal Justice										
<i>Expense Accounts</i>										
5410000 - Professional Services	315,059	315,059	315,059	315,059	0	315,059	315,059	0	315,059	630,118
5510000 - Intergovt Professional Service	2,818,000	2,818,000	2,818,000	2,818,000	0	2,818,000	2,818,000	0	2,818,000	5,636,000
Total Expense Accounts:	3,133,059	3,133,059	3,133,059	3,133,059	0	3,133,059	3,133,059	0	3,133,059	6,266,118
Department 24 Parks, Recreation, Cultural Sv										
<i>Expense Accounts</i>										
5110000 - Salaries	2,259,042	2,278,648	2,277,849	2,392,680	270,549	2,663,229	2,493,049	330,834	2,823,883	5,487,112
5111000 - Salaries-Extra Help	711,358	909,790	892,680	829,991	-24,022	805,969	846,550	1,088	847,638	1,653,607
5112000 - Overtime	12,900	12,900	22,254	22,050	0	22,050	22,050	0	22,050	44,100
5115000 - Vacation Buy-Out	0	0	3,992	0	0	0	0	0	0	0
5212000 - Social Security Replace Progrm	140,061	141,277	141,227	148,346	16,774	165,120	154,566	20,512	175,078	340,198

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5213000 - Soc Sec Replace Pgm-Xtra Help	43,224	56,407	55,321	51,458	1,496	52,954	52,091	3,053	55,144	108,098
5214000 - PERS	286,898	289,643	287,734	307,937	34,820	342,757	320,855	42,578	363,433	706,190
5214002 - PERS - Extra Help	11,348	15,668	15,668	15,668	3,105	18,773	15,668	6,337	22,005	40,778
5215000 - Insurance Premium Allowance	477,196	477,196	470,889	513,179	55,548	568,727	514,761	67,533	582,294	1,151,021
5220000 - Medicare	32,755	33,039	33,026	34,692	3,924	38,616	36,149	4,797	40,946	79,562
5221000 - Medicare - Extra Help	10,112	13,193	12,940	12,037	350	12,387	12,184	714	12,898	25,285
5230000 - Labor & Industries	45,387	45,554	46,246	47,530	9,862	57,392	47,727	12,133	59,860	117,252
5231000 - Labor & Industries-Extra Help	52,542	71,554	70,652	53,648	1,375	55,023	54,351	3,107	57,458	112,481
5310000 - Office Supplies	6,550	6,550	5,800	6,050	300	6,350	6,050	300	6,350	12,700
5320000 - Operating Supplies	108,860	110,222	110,972	104,926	9,000	113,926	104,926	9,000	113,926	227,852
5321000 - Fuel Consumed	0	0	0	0	125	125	0	125	125	250
5330000 - Program Supplies	93,171	123,915	126,315	111,135	0	111,135	111,135	0	111,135	222,270
5340000 - Supplies Packaged for Resale	4,500	4,500	2,800	3,500	0	3,500	3,500	0	3,500	7,000
5350000 - Small Tools/Minor Equipment	19,000	19,000	20,585	19,000	16,000	35,000	19,000	0	19,000	54,000
5360000 - Software/Upgrades/Licenses	150	150	496	150	0	150	150	0	150	300
5410000 - Professional Services	632,499	671,677	720,238	585,519	366,231	951,750	581,419	-108,414	473,005	1,424,755
5410001 - Janitorial Service	196,376	207,718	207,718	207,718	0	207,718	207,718	0	207,718	415,436
5410002 - Credit Card Fees	51,000	51,000	51,000	51,000	0	51,000	51,000	0	51,000	102,000
5412000 - Advertising	7,950	7,950	8,950	8,950	0	8,950	8,950	0	8,950	17,900
5420000 - Telephone	300	8,100	8,060	300	0	300	300	0	300	600
5425000 - Postage/Courier	16,000	16,000	16,000	16,000	0	16,000	16,000	0	16,000	32,000
5430000 - Travel(Lodge,meals,miles)	11,894	11,894	12,992	13,094	21,483	34,577	13,094	7,483	20,577	55,154
5431000 - Mileage Reimb. Local Travel	850	850	850	850	0	850	850	0	850	1,700
5442000 - Taxes & Operating Assessment	6,000	6,000	9,025	6,000	0	6,000	6,000	0	6,000	12,000
5450000 - Operating Rentals & Lease	37,430	37,430	34,470	41,858	38,000	79,858	41,858	38,000	79,858	159,716
5471000 - Utility-Electricity	127,422	127,422	148,812	153,945	2,000	155,945	159,001	2,000	161,001	316,946
5472000 - Utility-Water	208,762	202,066	162,761	162,761	2,000	164,761	162,761	2,000	164,761	329,522
5473000 - Utility-Gas	72,795	72,795	72,795	72,795	0	72,795	72,795	0	72,795	145,590
5474000 - UTILITY-SEWER	71,150	71,150	10,954	44,376	2,000	46,376	44,376	2,000	46,376	92,752
5475000 - UTILITY-GARBAGE/SOLID WASTE	1,858	1,858	1,858	1,858	0	1,858	1,858	0	1,858	3,716
5480000 - Repairs & Maintenance	12,200	26,300	43,451	24,300	125	24,425	24,300	125	24,425	48,850
5491000 - Dues, Subscriptions	8,851	8,851	9,625	9,292	0	9,292	9,292	300	9,592	18,884
5493000 - Printing & Binding	29,800	29,800	29,800	29,800	0	29,800	29,800	0	29,800	59,600
5494000 - Registration/Training/Admissn	13,760	19,307	19,962	14,160	9,036	23,196	14,160	6,036	20,196	43,392
5495000 - City Grants to Other Agencies	255,708	255,708	255,708	255,708	0	255,708	255,708	0	255,708	511,416
5499000 - Miscellaneous Expenses	3,000	3,000	0	3,000	0	3,000	3,000	0	3,000	6,000
5510000 - Intergovt Professional Service	47,543	389,281	389,281	49,293	0	49,293	49,293	0	49,293	98,586
5620000 - Buildings & Structures	0	9,049	9,049	0	4,000	4,000	0	0	0	4,000
5640000 - Machinery & Equipment	0	0	0	0	222,922	222,922	0	0	0	222,922
5910000 - Interfund Chg-Equip Replacemnt	106,868	106,868	106,868	141,366	26,492	167,858	115,493	26,492	141,985	309,843
5950000 - Interfund Vehicle Operat/Maint	133,970	133,970	133,970	132,429	10,125	142,554	133,458	10,125	143,583	286,137

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
Total Expense Accounts:	6,369,040	7,085,250	7,061,643	6,700,349	1,103,620	7,803,969	6,817,246	488,258	7,305,504	15,109,473
Department 25 Planning & Community										
<i>Expense Accounts</i>										
5110000 - Salaries	2,127,968	2,127,968	2,032,447	2,085,630	0	2,085,630	2,183,874	0	2,183,874	4,269,504
5111000 - Salaries-Extra Help	930	930	930	0	20,000	20,000	0	20,000	20,000	40,000
5112000 - Overtime	0	0	17,400	0	0	0	0	0	0	0
5115000 - Vacation Buy-Out	0	0	1,987	0	0	0	0	0	0	0
5212000 - Social Security Replace Progrm	131,934	131,934	126,012	129,310	0	129,310	135,401	0	135,401	264,711
5213000 - Soc Sec Replace Pgm-Xtra Help	157	157	157	0	0	0	0	0	0	0
5214000 - PERS	270,252	270,252	257,522	268,421	0	268,421	281,065	0	281,065	549,486
5215000 - Insurance Premium Allowance	396,267	396,267	364,728	369,530	0	369,530	375,287	0	375,287	744,817
5220000 - Medicare	30,856	30,856	29,471	30,242	0	30,242	31,666	0	31,666	61,908
5221000 - Medicare - Extra Help	37	37	37	0	0	0	0	0	0	0
5230000 - Labor & Industries	16,483	16,483	14,939	14,646	0	14,646	14,746	0	14,746	29,392
5231000 - Labor & Industries-Extra Help	42	42	42	0	0	0	0	0	0	0
5310000 - Office Supplies	6,412	6,412	5,905	6,038	0	6,038	6,038	0	6,038	12,076
5320000 - Operating Supplies	1,667	1,667	2,695	1,675	0	1,675	1,675	12,500	14,175	15,850
5350000 - Small Tools/Minor Equipment	757	757	1,357	1,544	0	1,544	1,544	0	1,544	3,088
5360000 - Software/Upgrades/Licenses	704	704	1,837	704	0	704	704	0	704	1,408
5410000 - Professional Services	399,408	467,692	482,675	99,408	71,000	170,408	99,408	75,000	174,408	344,816
5410002 - Credit Card Fees	48,000	48,000	48,000	58,000	0	58,000	58,000	0	58,000	116,000
5412000 - Advertising	6,500	6,500	3,800	6,500	0	6,500	6,500	0	6,500	13,000
5425000 - Postage/Courier	7,500	7,500	4,300	7,500	0	7,500	7,500	0	7,500	15,000
5430000 - Travel(Lodge,meals,miles)	15,676	15,676	15,676	14,929	0	14,929	14,929	0	14,929	29,858
5431000 - Mileage Reimb. Local Travel	750	750	750	750	0	750	750	0	750	1,500
5450000 - Operating Rentals & Lease	530	530	530	465	0	465	465	0	465	930
5491000 - Dues, Subscriptions	8,015	8,015	8,015	7,654	0	7,654	7,654	0	7,654	15,308
5492000 - Filing,Recording,Witness Fees	6,000	6,000	5,000	5,000	0	5,000	5,000	0	5,000	10,000
5493000 - Printing & Binding	2,030	2,030	1,036	1,830	0	1,830	1,830	0	1,830	3,660
5494000 - Registration/Training/Admissn	20,239	20,239	20,239	19,277	2,000	21,277	19,277	2,000	21,277	42,554
5510000 - Intergovt Professional Service	0	0	115	0	0	0	0	0	0	0
5640000 - Machinery & Equipment	23,593	23,593	23,593	0	0	0	0	0	0	0
5910000 - Interfund Chg-Equip Replacemnt	8,856	8,856	8,856	8,661	0	8,661	8,661	0	8,661	17,322
5950000 - Interfund Vehicle Operat/Maint	14,436	14,436	14,436	24,017	0	24,017	24,204	0	24,204	48,221
Total Expense Accounts:	3,545,999	3,614,283	3,494,487	3,161,731	93,000	3,254,731	3,286,178	109,500	3,395,678	6,650,409
Department 27 Public Works										
<i>Expense Accounts</i>										
5110000 - Salaries	1,229,028	1,229,028	1,218,268	1,309,283	0	1,309,283	1,367,670	0	1,367,670	2,676,953
5111000 - Salaries-Extra Help	67,148	67,148	31,076	16,076	0	16,076	16,076	0	16,076	32,152
5112000 - Overtime	15,207	15,207	15,507	15,307	0	15,307	15,307	0	15,307	30,614

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5212000 - Social Security Replace Progm	76,200	76,200	75,528	78,028	0	78,028	81,506	0	81,506	159,534
5213000 - Soc Sec Replace Pgm-Xtra Help	4,163	4,163	2,597	997	0	997	997	0	997	1,994
5214000 - PERS	156,087	156,087	153,836	161,971	0	161,971	169,193	0	169,193	331,164
5215000 - Insurance Premium Allowance	183,430	183,430	175,985	182,738	0	182,738	184,198	0	184,198	366,936
5220000 - Medicare	17,821	17,821	17,664	18,248	0	18,248	19,062	0	19,062	37,310
5221000 - Medicare - Extra Help	975	975	484	234	0	234	234	0	234	468
5230000 - Labor & Industries	17,542	17,542	17,305	16,598	0	16,598	16,645	0	16,645	33,243
5231000 - Labor & Industries-Extra Help	3,846	3,846	2,025	825	0	825	825	0	825	1,650
5310000 - Office Supplies	3,951	3,951	4,016	3,951	0	3,951	3,951	0	3,951	7,902
5320000 - Operating Supplies	4,568	4,568	4,961	5,243	0	5,243	5,243	0	5,243	10,486
5330000 - Program Supplies	32,151	39,307	39,307	35,000	0	35,000	35,000	0	35,000	70,000
5350000 - Small Tools/Minor Equipment	12,210	12,210	12,167	12,210	0	12,210	12,210	0	12,210	24,420
5360000 - Software/Upgrades/Licenses	6,200	6,200	12,419	5,950	0	5,950	5,950	0	5,950	11,900
5410000 - Professional Services	385,418	514,039	479,607	250,569	40,880	291,449	250,569	40,880	291,449	582,898
5412000 - Advertising	0	0	325	0	0	0	0	0	0	0
5420000 - Telephone	500	500	1,385	500	0	500	500	0	500	1,000
5425000 - Postage/Courier	12,300	12,300	13,420	12,500	0	12,500	12,500	0	12,500	25,000
5430000 - Travel(Lodge,meals,miles)	5,685	5,685	6,305	5,985	0	5,985	5,985	0	5,985	11,970
5431000 - Mileage Reimb. Local Travel	517	517	517	517	0	517	517	0	517	1,034
5450000 - Operating Rentals & Lease	3,250	3,250	3,900	3,250	0	3,250	3,250	0	3,250	6,500
5471001 - Utility-Electricity,Street Lts	515,524	515,524	599,232	612,156	0	612,156	678,071	0	678,071	1,290,227
5471002 - Utility-Electricity,Traffic Sg	41,420	41,420	36,389	40,028	0	40,028	44,031	0	44,031	84,059
5480000 - Repairs & Maintenance	3,950	3,950	3,950	3,950	193,700	197,650	3,950	217,400	221,350	419,000
5491000 - Dues, Subscriptions	6,973	6,973	7,048	8,841	0	8,841	9,286	0	9,286	18,127
5493000 - Printing & Binding	9,100	9,100	13,138	9,175	0	9,175	9,175	0	9,175	18,350
5494000 - Registration/Training/Admissn	13,700	13,700	9,746	15,700	7,000	22,700	15,700	0	15,700	38,400
5495000 - City Grants to Other Agencies	15,000	15,000	12,500	15,000	0	15,000	15,000	0	15,000	30,000
5510000 - Intergovt Professional Service	250,440	250,440	250,440	217,940	-25,880	192,060	220,440	-25,880	194,560	386,620
5640000 - Machinery & Equipment	26,501	26,501	34,179	0	0	0	0	0	0	0
5650000 - Construction of Fixed Assets	0	0	0	30,000	0	30,000	30,000	0	30,000	60,000
5910000 - Interfund Chg-Equip Replacemnt	12,545	12,545	12,545	14,146	0	14,146	14,146	0	14,146	28,292
5950000 - Interfund Vehicle Operat/Maint	22,253	22,253	22,253	28,426	0	28,426	28,647	0	28,647	57,073
Total Expense Accounts:	3,155,603	3,291,380	3,290,024	3,131,342	215,700	3,347,042	3,275,834	232,400	3,508,234	6,855,276

Department 33 Community Services

Expense Accounts

5110000 - Salaries	711,815	711,815	689,509	421,790	0	421,790	437,984	0	437,984	859,774
5112000 - Overtime	1,500	1,500	1,500	0	0	0	0	0	0	0
5113000 - Standby Pay	21,573	21,573	21,573	0	0	0	0	0	0	0
5114000 - Callback Pay	7,000	7,000	7,000	0	0	0	0	0	0	0
5115000 - Vacation Buy-Out	0	0	0	0	0	0	0	0	0	0

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5212000 - Social Security Replace Progrm	44,133	44,133	42,750	26,151	0	26,151	27,154	0	27,154	53,305
5214000 - PERS	90,400	90,400	87,224	54,284	0	54,284	56,368	0	56,368	110,652
5215000 - Insurance Premium Allowance	139,525	139,525	127,350	77,735	0	77,735	77,735	0	77,735	155,470
5220000 - Medicare	10,320	10,320	9,997	6,117	0	6,117	6,351	0	6,351	12,468
5230000 - Labor & Industries	8,958	8,958	8,256	3,724	0	3,724	3,724	0	3,724	7,448
5232000 - Labor & Industries-Standby Pay	6,955	6,955	6,955	0	0	0	0	0	0	0
5310000 - Office Supplies	1,700	1,700	1,700	1,200	0	1,200	1,200	0	1,200	2,400
5320000 - Operating Supplies	2,500	2,500	3,350	500	0	500	500	0	500	1,000
5330000 - Program Supplies	21,500	21,500	20,300	17,400	5,500	22,900	17,400	5,500	22,900	45,800
5350000 - Small Tools/Minor Equipment	3,000	3,000	3,000	2,000	0	2,000	2,000	0	2,000	4,000
5410000 - Professional Services	41,350	41,350	44,750	13,600	12,100	25,700	13,600	10,100	23,700	49,400
5412000 - Advertising	200	200	200	200	0	200	200	0	200	400
5420000 - Telephone	2,027	2,027	2,027	2,027	0	2,027	2,027	0	2,027	4,054
5425000 - Postage/Courier	6,600	6,600	7,850	7,950	0	7,950	7,950	0	7,950	15,900
5430000 - Travel(Lodge,meals,miles)	9,358	9,358	9,358	7,400	0	7,400	7,400	0	7,400	14,800
5431000 - Mileage Reimb. Local Travel	2,690	2,690	2,490	2,240	0	2,240	2,240	0	2,240	4,480
5450000 - Operating Rentals & Lease	2,250	2,250	2,250	2,000	0	2,000	2,000	0	2,000	4,000
5460000 - Insurance	3,710	3,710	3,000	3,377	0	3,377	3,377	0	3,377	6,754
5475000 - UTILITY-GARBAGE/SOLID WASTE	0	0	120	0	0	0	0	0	0	0
5480000 - Repairs & Maintenance	1,400	1,400	1,400	1,000	0	1,000	1,000	0	1,000	2,000
5491000 - Dues, Subscriptions	2,445	2,445	2,445	2,220	0	2,220	2,220	0	2,220	4,440
5492000 - Filing,Recording,Witness Fees	0	0	0	0	0	0	0	0	0	0
5493000 - Printing & Binding	9,010	9,010	9,670	8,500	0	8,500	8,500	0	8,500	17,000
5494000 - Registration/Training/Admissn	7,832	7,832	7,832	6,050	0	6,050	6,050	0	6,050	12,100
5495000 - City Grants to Other Agencies	517,160	556,065	556,065	539,783	15,400	555,183	569,809	15,400	585,209	1,140,392
5499000 - Miscellaneous Expenses	0	0	0	0	0	0	0	0	0	0
5510000 - Intergovt Professional Service	13,060	13,060	13,060	13,060	0	13,060	13,060	0	13,060	26,120
5910000 - Interfund Chg-Equip Replacemnt	18,076	18,076	18,076	0	0	0	0	0	0	0
5950000 - Interfund Vehicle Operat/Maint	16,782	16,782	16,782	0	0	0	0	0	0	0
Total Expense Accounts:	1,724,829	1,763,734	1,727,839	1,220,308	33,000	1,253,308	1,269,849	31,000	1,300,849	2,554,157
Total General Fund:	46,500,862	49,413,678	45,881,376	44,758,620	3,617,520	48,376,140	45,157,190	2,198,525	47,355,715	95,731,855
Department 27 Public Works										
<i>TRANSFER OUT ACCOUNTS</i>										
5970000 - Operating Transfers Out	640,241	642,571	642,571	0	0	0	0	0	0	0
5970001 - Trans Out GF Overhead	286,986	286,986	286,986	216,295	0	216,295	265,597	0	265,597	481,892
5970003 - Transfer Out GF Support	0	0	0	0	0	0	0	0	0	0
Total TRANSFER OUT ACCOUNTS:	927,227	929,557	929,557	216,295	0	216,295	265,597	0	265,597	481,892
<i>Expense Accounts</i>										
5110000 - Salaries	479,186	449,442	409,767	497,961	116,890	614,851	516,200	170,406	686,606	1,301,457
5111000 - Salaries-Extra Help	66,770	90,465	90,465	66,770	3,303	70,073	66,770	23,391	90,161	160,234

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5112000 - Overtime	10,164	10,164	10,164	10,164	0	10,164	10,164	0	10,164	20,328
5113000 - Standby Pay	1,000	1,000	1,000	1,000	0	1,000	1,000	0	1,000	2,000
5114000 - Callback Pay	1,606	1,606	1,606	1,606	0	1,606	1,606	0	1,606	3,212
5212000 - Social Security Replace Progm	29,710	29,710	25,406	30,874	7,247	38,121	32,004	10,565	42,569	80,690
5213000 - Soc Sec Replace Pgm-Xtra Help	4,140	5,610	5,610	4,140	-3	4,137	4,140	1,242	5,382	9,519
5214000 - PERS	60,856	60,856	51,993	64,088	15,044	79,132	66,435	21,931	88,366	167,498
5214002 - PERS - Extra Help	0	3,009	3,009	0	2,484	2,484	0	5,070	5,070	7,554
5215000 - Insurance Premium Allowance	109,718	109,718	96,773	110,428	23,509	133,937	110,428	34,070	144,498	278,435
5220000 - Medicare	6,948	6,948	5,941	7,220	1,695	8,915	7,485	2,471	9,956	18,871
5221000 - Medicare - Extra Help	968	1,312	1,312	968	-20	948	968	271	1,239	2,187
5230000 - Labor & Industries	12,785	12,785	10,279	12,784	4,291	17,075	12,784	6,213	18,997	36,072
5231000 - Labor & Industries-Extra Help	2,643	3,869	3,869	2,643	700	3,343	2,643	2,086	4,729	8,072
5310000 - Office Supplies	500	500	500	500	240	740	500	240	740	1,480
5320000 - Operating Supplies	99,800	99,800	118,000	113,000	19,200	132,200	113,000	19,200	132,200	264,400
5321000 - Fuel Consumed	0	0	0	0	100	100	0	100	100	200
5350000 - Small Tools/Minor Equipment	4,150	4,150	5,000	5,150	12,800	17,950	5,150	0	5,150	23,100
5410000 - Professional Services	15,500	15,500	5,500	55,500	0	55,500	5,500	15,000	20,500	76,000
5410001 - Janitorial Service	0	4,018	4,018	4,018	0	4,018	4,018	0	4,018	8,036
5420000 - Telephone	0	0	0	0	1,152	1,152	0	1,152	1,152	2,304
5425000 - Postage/Courier	0	0	0	0	0	0	0	0	0	0
5430000 - Travel(Lodge,meals,miles)	1,480	1,480	1,480	1,480	5,500	6,980	1,480	680	2,160	9,140
5431000 - Mileage Reimb. Local Travel	50	50	50	550	0	550	550	0	550	1,100
5450000 - Operating Rentals & Lease	20,000	20,000	20,000	20,000	30,400	50,400	20,000	30,400	50,400	100,800
5471000 - Utility-Electricity	0	0	0	0	1,600	1,600	0	1,600	1,600	3,200
5472000 - Utility-Water	29,332	29,332	29,332	29,332	1,600	30,932	29,332	1,600	30,932	61,864
5474000 - UTILITY-SEWER	0	0	0	0	1,600	1,600	0	1,600	1,600	3,200
5475000 - UTILITY-GARBAGE/SOLID WASTE	2,524	2,524	2,524	1,024	0	1,024	1,024	0	1,024	2,048
5480000 - Repairs & Maintenance	243,500	237,152	160,000	239,482	-207,462	32,020	239,482	-207,462	32,020	64,040
5491000 - Dues, Subscriptions	500	500	500	523	0	523	523	0	523	1,046
5494000 - Registration/Training/Admissn	3,300	3,300	3,300	3,300	7,000	10,300	3,300	1,600	4,900	15,200
5510000 - Intergovt Professional Service	10,000	10,000	10,000	6,800	0	6,800	6,800	0	6,800	13,600
5620000 - Buildings & Structures	0	0	0	0	3,200	3,200	0	0	0	3,200
5640000 - Machinery & Equipment	3,351	3,351	3,351	0	233,840	233,840	0	0	0	233,840
5910000 - Interfund Chg-Equip Replacemnt	140,736	140,736	140,736	118,168	29,319	147,487	118,168	29,319	147,487	294,974
5950000 - Interfund Vehicle Operat/Maint	88,371	88,371	88,371	96,312	10,000	106,312	97,061	10,000	107,061	213,373
Total Expense Accounts:	1,449,588	1,447,258	1,309,856	1,505,785	325,229	1,831,014	1,478,515	182,745	1,661,260	3,492,274
Total Street Fund:	2,376,815	2,376,815	2,239,413	1,722,080	325,229	2,047,309	1,744,112	182,745	1,926,857	3,974,166

Department 11 City Manager

Expense Accounts

5410000 - Professional Services	0	0	0	100,000	0	100,000	100,000	0	100,000	200,000
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Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
Total Expense Accounts:	0	0	0	100,000	0	100,000	100,000	0	100,000	200,000
Department 25 Planning & Community										
<i>Expense Accounts</i>										
5410000 - Professional Services	130,000	130,000	10,000	0	0	0	0	0	0	0
Total Expense Accounts:	130,000	130,000	10,000	0	0	0	0	0	0	0
Department 33 Community Services										
<i>Expense Accounts</i>										
5410000 - Professional Services	0	0	0	0	0	0	0	0	0	0
Total Expense Accounts:	0	0	0	0	0	0	0	0	0	0
Total Code Abatement Fund:	130,000	130,000	10,000	100,000	0	100,000	100,000	0	100,000	200,000
Department 20 Police										
<i>TRANSFER OUT ACCOUNTS</i>										
5970000 - Operating Transfers Out	0	399,897	399,897	0	0	0	0	0	0	0
Total TRANSFER OUT ACCOUNTS:	0	399,897	399,897	0	0	0	0	0	0	0
<i>Expense Accounts</i>										
5310000 - Office Supplies	400	400	400	400	0	400	400	0	400	800
5320000 - Operating Supplies	400	400	400	400	0	400	400	0	400	800
5350000 - Small Tools/Minor Equipment	0	0	0	0	0	0	0	0	0	0
5420000 - Telephone	543	543	543	543	0	543	543	0	543	1,086
5430000 - Travel(Lodge,meals,miles)	10,250	10,250	10,250	10,250	0	10,250	10,250	0	10,250	20,500
5494000 - Registration/Training/Admissn	6,650	6,650	6,650	6,650	0	6,650	6,650	0	6,650	13,300
Total Expense Accounts:	18,243	18,243	18,243	18,243	0	18,243	18,243	0	18,243	36,486
Total State Drug Enforcement Forfeit:	18,243	418,140	418,140	18,243	0	18,243	18,243	0	18,243	36,486
Department 24 Parks, Recreation, Cultural Sv										
<i>Expense Accounts</i>										
5110000 - Salaries	17,185	17,185	17,185	17,940	0	17,940	18,335	0	18,335	36,275
5111000 - Salaries-Extra Help	0	0	0	0	0	0	0	0	0	0
5212000 - Social Security Replace Progrm	1,065	1,065	1,065	1,112	0	1,112	1,137	0	1,137	2,249
5213000 - Soc Sec Replace Pgm-Xtra Help	0	0	0	0	0	0	0	0	0	0
5214000 - PERS	2,183	2,183	2,183	2,309	0	2,309	2,360	0	2,360	4,669
5215000 - Insurance Premium Allowance	3,009	3,009	3,009	3,042	0	3,042	3,042	0	3,042	6,084
5220000 - Medicare	249	249	249	260	0	260	266	0	266	526
5221000 - Medicare - Extra Help	0	0	0	0	0	0	0	0	0	0
5230000 - Labor & Industries	555	555	555	555	0	555	555	0	555	1,110
5231000 - Labor & Industries-Extra Help	0	0	0	0	0	0	0	0	0	0
5320000 - Operating Supplies	0	0	0	0	0	0	0	0	0	0
5330000 - Program Supplies	1,500	1,500	1,500	1,000	0	1,000	1,000	0	1,000	2,000
5350000 - Small Tools/Minor Equipment	0	0	0	0	0	0	0	0	0	0

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5410000 - Professional Services	25,500	25,500	30,000	21,000	0	21,000	17,500	0	17,500	38,500
5412000 - Advertising	0	0	50	0	0	0	0	0	0	0
5430000 - Travel(Lodge,meals,miles)	1,000	1,000	2,342	0	0	0	0	0	0	0
5450000 - Operating Rentals & Lease	1,000	1,000	1,000	1,000	0	1,000	1,000	0	1,000	2,000
5493000 - Printing & Binding	1,500	1,500	1,450	500	0	500	500	0	500	1,000
5494000 - Registration/Training/Admissn	500	500	500	0	0	0	0	0	0	0
5499000 - Miscellaneous Expenses	0	0	0	0	0	0	0	0	0	0
5630000 - Other Improvements	140,000	140,000	134,000	0	0	0	40,000	0	40,000	40,000
5650000 - Construction of Fixed Assets	0	0	0	0	0	0	0	0	0	0
Total Expense Accounts:	195,246	195,246	195,088	48,718	0	48,718	85,695	0	85,695	134,413
Total Public Arts Fund:	195,246	195,246	195,088	48,718	0	48,718	85,695	0	85,695	134,413
Department 20 Police										
<i>TRANSFER OUT ACCOUNTS</i>										
5970000 - Operating Transfers Out	0	0	0	0	0	0	0	0	0	0
Total TRANSFER OUT ACCOUNTS:	0	0	0	0	0	0	0	0	0	0
<i>Expense Accounts</i>										
5320000 - Operating Supplies	3,000	3,000	3,000	3,000	0	3,000	3,000	0	3,000	6,000
5350000 - Small Tools/Minor Equipment	10,000	10,000	10,000	10,000	0	10,000	10,000	0	10,000	20,000
5640000 - Machinery & Equipment	0	45,000	45,000	0	0	0	0	0	0	0
Total Expense Accounts:	13,000	58,000	58,000	13,000	0	13,000	13,000	0	13,000	26,000
Total Federal Drug Enforcement Forfe:	13,000	58,000	58,000	13,000	0	13,000	13,000	0	13,000	26,000
Department 20 Police										
<i>TRANSFER OUT ACCOUNTS</i>										
5970000 - Operating Transfers Out	0	0	0	0	0	0	0	0	0	0
Total TRANSFER OUT ACCOUNTS:	0	0	0	0	0	0	0	0	0	0
Total Federal Criminal Forfeitures:	0	0	0	0	0	0	0	0	0	0
Department 99 Not Applicable										
<i>TRANSFER OUT ACCOUNTS</i>										
5970000 - Operating Transfers Out	221,400	221,400	221,400	162,000	0	162,000	0	0	0	162,000
Total TRANSFER OUT ACCOUNTS:	221,400	221,400	221,400	162,000	0	162,000	0	0	0	162,000
Total Transportation Impact Fees:	221,400	221,400	221,400	162,000	0	162,000	0	0	0	162,000
Department 99 Not Applicable										
<i>TRANSFER OUT ACCOUNTS</i>										
5970000 - Operating Transfers Out	50,000	50,000	50,000	125,000	0	125,000	50,000	0	50,000	175,000
Total TRANSFER OUT ACCOUNTS:	50,000	50,000	50,000	125,000	0	125,000	50,000	0	50,000	175,000
Total PARKS Impact Fees:	50,000	50,000	50,000	125,000	0	125,000	50,000	0	50,000	175,000
Department 32 Debt ServicesDepartment										

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
Expense Accounts										
5410000 - Professional Services	3,000	3,000	3,000	3,000	0	3,000	3,000	0	3,000	6,000
5700000 - Debt Service-Principal	1,609,000	1,609,000	1,609,000	1,625,000	0	1,625,000	1,647,000	0	1,647,000	3,272,000
5800000 - Debt Service-Interest	85,925	85,925	85,925	67,100	0	67,100	44,837	0	44,837	111,937
5830000 - Debt Svc GO Bond Int Long Term	0	0	0	0	0	0	0	0	0	0
Total Expense Accounts:	1,697,925	1,697,925	1,697,925	1,695,100	0	1,695,100	1,694,837	0	1,694,837	3,389,937
Total Unltd Tax GO Bond Fund, 2006:	1,697,925	1,697,925	1,697,925	1,695,100	0	1,695,100	1,694,837	0	1,694,837	3,389,937
Department 32 Debt ServicesDepartment										
Expense Accounts										
5410000 - Professional Services	1,500	1,500	1,500	1,500	0	1,500	1,500	0	1,500	3,000
5711000 - Ltd GO Bonds Debt Svc Principa	555,000	555,000	555,000	570,000	0	570,000	590,000	0	590,000	1,160,000
5830000 - Debt Svc GO Bond Int Long Term	1,103,917	1,103,917	1,103,917	1,103,917	0	1,103,917	1,051,155	0	1,051,155	2,155,072
5851000 - Ltd GO Bonds Debt Registration	1,000	1,000	1,000	1,000	0	1,000	1,000	0	1,000	2,000
Total Expense Accounts:	1,661,417	1,661,417	1,661,417	1,676,417	0	1,676,417	1,643,655	0	1,643,655	3,320,072
Total Limited Tax GO Bond 2009:	1,661,417	1,661,417	1,661,417	1,676,417	0	1,676,417	1,643,655	0	1,643,655	3,320,072
Department 32 Debt ServicesDepartment										
Expense Accounts										
5410000 - Professional Services	0	200,000	0	0	0	0	0	0	0	0
5830000 - Debt Svc GO Bond Int Long Term	0	0	0	730,200	0	730,200	730,200	0	730,200	1,460,400
Total Expense Accounts:	0	200,000	0	730,200	0	730,200	730,200	0	730,200	1,460,400
Total LT GO BAN Fund 2018:	0	200,000	0	730,200	0	730,200	730,200	0	730,200	1,460,400
Department 32 Debt ServicesDepartment										
Expense Accounts										
5410000 - Professional Services	510	510	510	510	0	510	510	0	510	1,020
5700000 - Debt Service-Principal	145,000	145,000	145,000	150,000	0	150,000	155,000	0	155,000	305,000
5800000 - Debt Service-Interest	115,125	115,125	115,125	109,688	0	109,688	104,063	0	104,063	213,751
5830000 - Debt Svc GO Bond Int Long Term	0	0	0	0	0	0	0	0	0	0
Total Expense Accounts:	260,635	260,635	260,635	260,198	0	260,198	259,573	0	259,573	519,771
Total Limited Tax GO Bond 2013:	260,635	260,635	260,635	260,198	0	260,198	259,573	0	259,573	519,771
Department 28 General Government CIP										
TRANSFER OUT ACCOUNTS										
5970001 - Trans Out GF Overhead	23,501	23,501	23,501	38,654	0	38,654	22,870	0	22,870	61,524
5970004 - Transfer Out Debt Service	662,546	662,546	662,546	1,407,746	0	1,407,746	1,393,450	0	1,393,450	2,801,196
Total TRANSFER OUT ACCOUNTS:	686,047	686,047	686,047	1,446,400	0	1,446,400	1,416,320	0	1,416,320	2,862,720
Expense Accounts										
5110000 - Salaries	224,279	224,279	222,520	127,412	29,935	157,347	171,622	22,674	194,296	351,643
5112000 - Overtime	0	0	0	0	0	0	0	0	0	0

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5212000 - Social Security Replace Progrm	13,905	13,905	13,905	7,742	1,856	9,598	10,313	1,406	11,719	21,317
5214000 - PERS	28,483	28,483	28,483	16,072	3,853	19,925	21,407	2,918	24,325	44,250
5215000 - Insurance Premium Allowance	38,700	38,700	38,700	22,430	3,042	25,472	28,536	2,434	30,970	56,442
5220000 - Medicare	3,252	3,252	3,252	1,811	434	2,245	2,414	329	2,743	4,988
5230000 - Labor & Industries	3,114	3,114	3,114	2,278	-174	2,104	2,927	80	3,007	5,111
5310000 - Office Supplies	250	250	0	0	0	0	0	0	0	0
5320000 - Operating Supplies	0	0	0	0	0	0	0	0	0	0
5330000 - Program Supplies	0	0	0	0	0	0	0	0	0	0
5350000 - Small Tools/Minor Equipment	250	250	0	0	0	0	0	0	0	0
5360000 - Software/Upgrades/Licenses	285	285	0	50	0	50	50	0	50	100
5410000 - Professional Services	589,784	1,148,744	947,154	663,215	0	663,215	309,732	0	309,732	972,947
5412000 - Advertising	0	0	0	0	0	0	0	0	0	0
5425000 - Postage/Courier	0	0	0	0	0	0	0	0	0	0
5430000 - Travel(Lodge,meals,miles)	500	500	0	250	0	250	250	0	250	500
5431000 - Mileage Reimb. Local Travel	200	200	0	200	0	200	200	0	200	400
5471000 - Utility-Electricity	0	0	0	0	0	0	0	0	0	0
5472000 - Utility-Water	0	0	0	0	0	0	0	0	0	0
5480000 - Repairs & Maintenance	0	10,000	0	0	0	0	0	0	0	0
5493000 - Printing & Binding	0	0	0	0	0	0	0	0	0	0
5494000 - Registration/Training/Admissn	1,000	1,000	0	500	0	500	500	0	500	1,000
5510000 - Intergovt Professional Service	0	0	0	0	0	0	0	0	0	0
5610000 - Land	0	24,800,000	24,800,000	0	0	0	0	0	0	0
5620000 - Buildings & Structures	0	0	0	0	0	0	0	0	0	0
5630000 - Other Improvements	378,947	1,651,736	1,416,736	847,781	0	847,781	2,295,726	0	2,295,726	3,143,507
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0
5650000 - Construction of Fixed Assets	3,218,672	3,218,672	2,996,287	0	0	0	0	0	0	0
5820001 - Interest on Interfund Debt	0	0	10,970	0	0	0	0	0	0	0
5901000 - Interfund Prof Svc-Bld Permits	0	0	0	0	0	0	0	0	0	0
Total Expense Accounts:	4,501,621	31,143,370	30,481,121	1,689,741	38,946	1,728,687	2,843,677	29,841	2,873,518	4,602,205
Total General Capital Fund:	5,187,668	31,829,417	31,167,168	3,136,141	38,946	3,175,087	4,259,997	29,841	4,289,838	7,464,925
Department 31 Facility Major Maintenance										
<i>Expense Accounts</i>										
5110000 - Salaries	0	0	0	8,486	0	8,486	0	0	0	8,486
5212000 - Social Security Replace Progrm	0	0	0	526	0	526	0	0	0	526
5214000 - PERS	0	0	0	1,092	0	1,092	0	0	0	1,092
5215000 - Insurance Premium Allowance	0	0	0	1,217	0	1,217	0	0	0	1,217
5220000 - Medicare	0	0	0	123	0	123	0	0	0	123
5230000 - Labor & Industries	0	0	0	222	0	222	0	0	0	222
5410000 - Professional Services	0	0	0	0	0	0	44,500	0	44,500	44,500
5480000 - Repairs & Maintenance	9,000	9,000	3,700	0	0	0	0	0	0	0

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5630000 - Other Improvements	144,213	144,213	178,042	155,238	0	155,238	77,532	0	77,532	232,770
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0
5650000 - Construction of Fixed Assets	0	0	0	0	0	0	0	0	0	0
Total Expense Accounts:	153,213	153,213	181,742	166,904	0	166,904	122,032	0	122,032	288,936
Total City Facility-Major Maint Fund:	153,213	153,213	181,742	166,904	0	166,904	122,032	0	122,032	288,936
Department 29 Roads Capital Improvements										
<i>TRANSFER OUT ACCOUNTS</i>										
5970001 - Trans Out GF Overhead	57,194	57,194	57,194	192,330	0	192,330	97,650	0	97,650	289,980
5970002 - Trans Out GF Capital Support	0	0	0	0	0	0	0	0	0	0
Total TRANSFER OUT ACCOUNTS:	57,194	57,194	57,194	192,330	0	192,330	97,650	0	97,650	289,980
<i>Expense Accounts</i>										
5110000 - Salaries	987,070	987,070	818,931	953,271	-11,024	942,247	972,660	-5,669	966,991	1,909,238
5111000 - Salaries-Extra Help	0	0	0	0	0	0	0	0	0	0
5112000 - Overtime	0	0	0	0	0	0	0	0	0	0
5212000 - Social Security Replace Progrm	61,199	61,199	54,127	56,978	-683	56,295	58,164	-351	57,813	114,108
5213000 - Soc Sec Replace Pgm-Xtra Help	0	0	0	0	0	0	0	0	0	0
5214000 - PERS	125,360	125,360	110,871	118,280	-1,419	116,861	120,740	-730	120,010	236,871
5215000 - Insurance Premium Allowance	144,149	144,149	128,380	140,933	-487	140,446	138,320	-608	137,712	278,158
5220000 - Medicare	14,312	14,312	12,659	13,327	-160	13,167	13,605	-82	13,523	26,690
5221000 - Medicare - Extra Help	0	0	0	0	0	0	0	0	0	0
5230000 - Labor & Industries	8,472	8,472	7,859	8,647	549	9,196	8,554	-20	8,534	17,730
5231000 - Labor & Industries-Extra Help	0	0	0	0	0	0	0	0	0	0
5310000 - Office Supplies	250	250	250	250	0	250	250	0	250	500
5320000 - Operating Supplies	0	0	0	0	0	0	0	0	0	0
5350000 - Small Tools/Minor Equipment	300	300	300	300	0	300	300	0	300	600
5360000 - Software/Upgrades/Licenses	2,500	2,500	2,500	2,500	0	2,500	2,500	0	2,500	5,000
5410000 - Professional Services	6,366,242	12,994,958	3,272,187	7,224,627	0	7,224,627	6,688,066	0	6,688,066	13,912,693
5412000 - Advertising	0	0	0	0	0	0	0	0	0	0
5430000 - Travel(Lodge,meals,miles)	1,200	1,200	1,200	1,200	0	1,200	1,200	0	1,200	2,400
5431000 - Mileage Reimb. Local Travel	100	100	100	100	0	100	100	0	100	200
5450000 - Operating Rentals & Lease	127,216	127,216	137,216	0	0	0	0	0	0	0
5480000 - Repairs & Maintenance	0	0	0	0	0	0	0	0	0	0
5491000 - Dues, Subscriptions	800	800	800	800	0	800	800	0	800	1,600
5493000 - Printing & Binding	0	0	0	0	0	0	0	0	0	0
5494000 - Registration/Training/Admissn	2,350	2,350	2,350	2,350	0	2,350	2,350	0	2,350	4,700
5510000 - Intergovt Professional Service	0	181,907	206,932	133,983	0	133,983	62,207	0	62,207	196,190
5630000 - Other Improvements	613,950	667,868	297,829	3,322,636	0	3,322,636	8,429,235	0	8,429,235	11,751,871
5650000 - Construction of Fixed Assets	2,615,372	2,631,694	818,335	0	0	0	0	0	0	0
5901000 - Interfund Prof Svc-Bld Permits	0	0	0	0	0	0	0	0	0	0
5910000 - Interfund Chg-Equip Replacemnt	768	768	768	1,139	0	1,139	1,139	0	1,139	2,278

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5950000 - Interfund Vehicle Operat/Maint	1,362	1,362	1,362	1,383	0	1,383	1,394	0	1,394	2,777
Total Expense Accounts:	11,072,972	17,953,835	5,874,956	11,982,704	-13,224	11,969,480	16,501,584	-7,460	16,494,124	28,463,604
Total Roads Capital Fund:	11,130,166	18,011,029	5,932,150	12,175,034	-13,224	12,161,810	16,599,234	-7,460	16,591,774	28,753,584
Department 27 Public Works										
<i>TRANSFER OUT ACCOUNTS</i>										
5970001 - Trans Out GF Overhead	510,351	510,351	510,351	397,529	0	397,529	527,375	0	527,375	924,904
Total TRANSFER OUT ACCOUNTS:	510,351	510,351	510,351	397,529	0	397,529	527,375	0	527,375	924,904
<i>Expense Accounts</i>										
5110000 - Salaries	976,196	976,196	852,568	1,025,513	29,222	1,054,735	1,072,185	42,601	1,114,786	2,169,521
5111000 - Salaries-Extra Help	20,453	20,453	20,453	20,453	4,826	25,279	20,453	9,848	30,301	55,580
5112000 - Overtime	5,240	5,240	5,240	5,240	0	5,240	5,240	0	5,240	10,480
5112100 - Overtime-Extra Help	100	100	100	100	0	100	100	0	100	200
5113000 - Standby Pay	1,100	1,100	1,100	1,100	0	1,100	1,100	0	1,100	2,200
5114000 - Callback Pay	2,000	2,000	2,000	2,000	0	2,000	2,000	0	2,000	4,000
5212000 - Social Security Replace Progrm	60,524	60,524	52,859	63,582	1,812	65,394	66,475	2,641	69,116	134,510
5213000 - Soc Sec Replace Pgm-Xtra Help	1,268	1,268	1,268	1,268	299	1,567	1,268	611	1,879	3,446
5214000 - PERS	123,976	123,976	108,244	131,984	3,761	135,745	137,990	5,483	143,473	279,218
5214002 - PERS - Extra Help	1,523	1,523	1,523	1,523	621	2,144	1,523	1,267	2,790	4,934
5215000 - Insurance Premium Allowance	193,332	193,332	180,546	217,887	5,877	223,764	217,887	8,518	226,405	450,169
5220000 - Medicare	18,314	18,314	12,363	14,870	424	15,294	15,547	618	16,165	31,459
5221000 - Medicare - Extra Help	297	297	297	297	70	367	297	143	440	807
5230000 - Labor & Industries	23,252	23,252	19,411	21,396	1,073	22,469	21,396	1,553	22,949	45,418
5231000 - Labor & Industries-Extra Help	870	870	870	870	275	1,145	870	621	1,491	2,636
5310000 - Office Supplies	900	900	900	900	60	960	900	60	960	1,920
5320000 - Operating Supplies	56,328	56,328	56,328	57,497	1,800	59,297	57,497	1,800	59,297	118,594
5321000 - Fuel Consumed	0	0	0	0	25	25	0	25	25	50
5330000 - Program Supplies	5,235	5,235	5,235	5,000	0	5,000	5,000	0	5,000	10,000
5350000 - Small Tools/Minor Equipment	5,000	5,000	5,000	5,000	3,200	8,200	5,000	0	5,000	13,200
5410000 - Professional Services	455,112	440,009	437,331	399,000	25,000	424,000	399,000	25,000	424,000	848,000
5410001 - Janitorial Service	0	2,678	2,678	2,678	0	2,678	2,678	0	2,678	5,356
5412000 - Advertising	0	0	0	0	0	0	0	0	0	0
5420000 - Telephone	1,300	1,300	1,300	1,300	288	1,588	1,300	288	1,588	3,176
5425000 - Postage/Courier	4,625	4,625	4,625	7,625	0	7,625	7,625	0	7,625	15,250
5430000 - Travel(Lodge,meals,miles)	4,884	4,884	4,884	6,884	3,370	10,254	6,884	170	7,054	17,308
5431000 - Mileage Reimb. Local Travel	300	300	300	300	0	300	300	0	300	600
5442000 - Taxes & Operating Assessment	19,859	427,796	427,796	491,966	0	491,966	541,163	0	541,163	1,033,129
5450000 - Operating Rentals & Lease	155,945	155,945	165,945	169,860	7,600	177,460	172,862	7,600	180,462	357,922
5460000 - Insurance	0	0	0	21,762	0	21,762	21,762	0	21,762	43,524
5471000 - Utility-Electricity	1,769	1,769	1,769	1,769	400	2,169	1,769	400	2,169	4,338
5472000 - Utility-Water	0	0	0	0	400	400	0	400	400	800

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5474000 - UTILITY-SEWER	0	0	0	0	400	400	0	400	400	800
5475000 - UTILITY-GARBAGE/SOLID WASTE	22,009	22,009	22,538	22,538	0	22,538	22,538	0	22,538	45,076
5480000 - Repairs & Maintenance	1,266,997	1,276,565	1,269,243	1,252,165	-60,972	1,191,193	1,252,165	-86,616	1,165,549	2,356,742
5491000 - Dues, Subscriptions	2,798	2,798	2,798	2,903	0	2,903	2,903	0	2,903	5,806
5493000 - Printing & Binding	3,000	3,000	3,000	7,000	0	7,000	7,000	0	7,000	14,000
5494000 - Registration/Training/Admissn	25,008	25,008	25,008	21,008	5,000	26,008	21,008	400	21,408	47,416
5497000 - LID Rebate Program	20,000	20,000	20,000	20,000	0	20,000	20,000	0	20,000	40,000
5510000 - Intergovt Professional Service	205,692	205,692	229,049	243,434	0	243,434	254,354	0	254,354	497,788
5620000 - Buildings & Structures	0	0	0	0	800	800	0	0	0	800
5640000 - Machinery & Equipment	30,163	30,163	30,163	0	95,460	95,460	0	0	0	95,460
5700000 - Debt Service-Principal	820,136	820,136	442,760	665,765	0	665,765	692,900	0	692,900	1,358,665
5800000 - Debt Service-Interest	48,596	48,596	48,596	248,037	0	248,037	219,271	0	219,271	467,308
5910000 - Interfund Chg-Equip Replacemnt	126,729	126,729	126,729	99,964	10,984	110,948	99,964	10,984	110,948	221,896
5950000 - Interfund Vehicle Operat/Maint	87,599	87,599	87,599	128,408	5,500	133,908	129,406	5,500	134,906	268,814
Total Expense Accounts:	4,798,429	5,203,509	4,680,416	5,390,846	147,575	5,538,421	5,509,580	40,315	5,549,895	11,088,316
Department 30 Surface Water CIP										
<i>TRANSFER OUT ACCOUNTS</i>										
5970000 - Operating Transfers Out	0	0	0	0	0	0	0	0	0	0
5970001 - Trans Out GF Overhead	199,959	199,959	199,959	221,814	0	221,814	233,625	0	233,625	455,439
Total TRANSFER OUT ACCOUNTS:	199,959	199,959	199,959	221,814	0	221,814	233,625	0	233,625	455,439
<i>Expense Accounts</i>										
5110000 - Salaries	227,811	227,811	227,811	386,809	-39,154	347,655	352,602	-28,343	324,259	671,914
5112000 - Overtime	0	0	0	0	0	0	0	0	0	0
5212000 - Social Security Replace Progm	14,124	14,124	14,124	22,486	-2,428	20,058	20,381	-1,757	18,624	38,682
5214000 - PERS	28,931	28,931	28,931	46,679	-5,039	41,640	42,306	-3,648	38,658	80,298
5215000 - Insurance Premium Allowance	41,110	41,110	41,110	61,181	-4,989	56,192	55,861	-3,042	52,819	109,011
5220000 - Medicare	3,304	3,304	3,304	5,258	-568	4,690	4,766	-411	4,355	9,045
5230000 - Labor & Industries	1,618	1,618	1,618	3,208	-546	2,662	2,626	-100	2,526	5,188
5310000 - Office Supplies	300	300	300	300	0	300	300	0	300	600
5350000 - Small Tools/Minor Equipment	350	350	350	350	0	350	350	0	350	700
5360000 - Software/Upgrades/Licenses	2,500	2,500	2,500	2,500	0	2,500	2,500	0	2,500	5,000
5410000 - Professional Services	882,898	1,149,988	1,186,278	1,827,629	0	1,827,629	797,384	0	797,384	2,625,013
5412000 - Advertising	0	0	0	0	0	0	0	0	0	0
5430000 - Travel(Lodge,meals,miles)	1,000	1,000	1,000	1,000	0	1,000	1,000	0	1,000	2,000
5431000 - Mileage Reimb. Local Travel	50	50	50	50	0	50	50	0	50	100
5442000 - Taxes & Operating Assessment	0	0	0	0	0	0	0	0	0	0
5442040 - SWM Utility Tax	0	0	0	0	0	0	0	0	0	0
5480000 - Repairs & Maintenance	0	0	0	0	0	0	0	0	0	0
5491000 - Dues, Subscriptions	400	400	400	400	0	400	400	0	400	800
5494000 - Registration/Training/Admissn	1,300	1,300	1,300	1,300	0	1,300	1,300	0	1,300	2,600

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5510000 - Intergovt Professional Service	0	0	0	0	0	0	0	0	0	0
5630000 - Other Improvements	0	0	0	635,679	0	635,679	2,425,676	0	2,425,676	3,061,355
5650000 - Construction of Fixed Assets	209,000	209,000	373,808	0	0	0	0	0	0	0
5910000 - Interfund Chg-Equip Replacemnt	768	768	768	1,139	0	1,139	1,139	0	1,139	2,278
5950000 - Interfund Vehicle Operat/Maint	1,362	1,362	1,362	1,383	0	1,383	1,394	0	1,394	2,777
Total Expense Accounts:	1,416,826	1,683,916	1,885,014	2,997,351	-52,724	2,944,627	3,710,035	-37,301	3,672,734	6,617,361
Total SWM Utility Fund:	6,925,565	7,597,735	7,275,740	9,007,540	94,851	9,102,391	9,980,615	3,014	9,983,629	19,086,020

Department 16 Administrative Services

Expense Accounts

5110000 - Salaries	236,343	236,343	236,343	251,065	0	251,065	262,838	0	262,838	513,903
5112000 - Overtime	1,480	1,480	1,480	1,480	0	1,480	1,480	0	1,480	2,960
5212000 - Social Security Replace Progrm	14,653	14,653	14,653	15,566	0	15,566	16,296	0	16,296	31,862
5214000 - PERS	30,016	30,016	30,016	32,312	0	32,312	33,827	0	33,827	66,139
5215000 - Insurance Premium Allowance	85,412	85,412	85,412	65,164	0	65,164	65,164	0	65,164	130,328
5220000 - Medicare	3,427	3,427	3,427	3,640	0	3,640	3,811	0	3,811	7,451
5230000 - Labor & Industries	1,612	1,612	1,612	1,612	0	1,612	1,612	0	1,612	3,224
5310000 - Office Supplies	24,766	24,766	1,000	2,171	0	2,171	2,171	0	2,171	4,342
5350000 - Small Tools/Minor Equipment	200	200	0	0	0	0	0	0	0	0
5360000 - Software/Upgrades/Licenses	0	0	29,500	31,500	0	31,500	33,500	0	33,500	65,000
5410000 - Professional Services	77,500	77,500	85,000	90,000	0	90,000	90,000	0	90,000	180,000
5410002 - Credit Card Fees	11,000	11,000	0	0	0	0	0	0	0	0
5425000 - Postage/Courier	43,355	43,355	43,355	47,000	0	47,000	47,000	0	47,000	94,000
5430000 - Travel(Lodge,meals,miles)	3,000	3,000	500	3,000	0	3,000	3,000	0	3,000	6,000
5431000 - Mileage Reimb. Local Travel	0	0	105	500	0	500	500	0	500	1,000
5442000 - Taxes & Operating Assessment	35,000	35,000	35,000	0	0	0	0	0	0	0
5460000 - Insurance	6,000	6,000	6,000	21,331	0	21,331	21,331	0	21,331	42,662
5491000 - Dues, Subscriptions	450	450	0	0	0	0	0	0	0	0
5492000 - Filing,Recording,Witness Fees	16,150	16,150	0	0	0	0	0	0	0	0
5494000 - Registration/Training/Admissn	750	750	750	3,000	0	3,000	1,000	0	1,000	4,000
5510000 - Intergovt Professional Service	0	0	0	0	0	0	0	0	0	0
5994000 - Operational Contingency	10,000	10,000	10,000	10,000	0	10,000	10,000	0	10,000	20,000
Total Expense Accounts:	601,114	601,114	584,153	579,341	0	579,341	593,530	0	593,530	1,172,871

Department 27 Public Works

Expense Accounts

5110000 - Salaries	790,848	790,848	790,848	819,112	0	819,112	849,592	0	849,592	1,668,704
5112000 - Overtime	37,955	37,955	3,040	3,040	0	3,040	3,040	0	3,040	6,080
5113000 - Standby Pay	0	0	30,415	30,415	0	30,415	30,415	0	30,415	60,830
5114000 - Callback Pay	0	0	4,500	4,500	0	4,500	4,500	0	4,500	9,000
5212000 - Social Security Replace Progrm	49,033	49,033	49,033	49,840	0	49,840	51,687	0	51,687	101,527
5214000 - PERS	100,437	100,437	100,437	103,460	0	103,460	107,294	0	107,294	210,754

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5215000 - Insurance Premium Allowance	224,018	224,018	224,018	206,460	0	206,460	206,460	0	206,460	412,920
5220000 - Medicare	11,467	11,467	11,467	11,656	0	11,656	12,088	0	12,088	23,744
5230000 - Labor & Industries	20,401	20,401	20,401	18,587	0	18,587	18,587	0	18,587	37,174
5310000 - Office Supplies	2,550	2,550	800	800	0	800	800	0	800	1,600
5320000 - Operating Supplies	23,500	23,500	20,912	20,750	0	20,750	20,750	0	20,750	41,500
5321000 - Fuel Consumed	0	0	9,000	14,387	0	14,387	14,387	0	14,387	28,774
5350000 - Small Tools/Minor Equipment	1,200	1,200	4,200	4,200	0	4,200	4,200	10,000	14,200	18,400
5360000 - Software/Upgrades/Licenses	0	0	1,843	26,268	0	26,268	26,343	0	26,343	52,611
5410000 - Professional Services	30,300	30,300	45,500	13,000	0	13,000	13,000	0	13,000	26,000
5410001 - Janitorial Service	0	6,696	6,696	6,696	0	6,696	6,696	0	6,696	13,392
5412000 - Advertising	1,000	1,000	1,000	1,000	0	1,000	1,000	0	1,000	2,000
5420000 - Telephone	0	0	1,428	10,200	0	10,200	10,200	0	10,200	20,400
5425000 - Postage/Courier	0	0	0	0	0	0	0	0	0	0
5430000 - Travel(Lodge,meals,miles)	9,600	9,600	7,000	7,000	0	7,000	7,000	0	7,000	14,000
5431000 - Mileage Reimb. Local Travel	0	0	250	250	0	250	250	0	250	500
5442000 - Taxes & Operating Assessment	0	0	0	0	0	0	0	0	0	0
5450000 - Operating Rentals & Lease	5,100	5,100	5,100	5,100	0	5,100	5,100	0	5,100	10,200
5471000 - Utility-Electricity	41,000	41,000	24,610	26,000	0	26,000	26,000	0	26,000	52,000
5472000 - Utility-Water	5,000	5,000	5,500	6,000	0	6,000	6,000	0	6,000	12,000
5473000 - Utility-Gas	300	300	2,500	2,500	0	2,500	2,500	0	2,500	5,000
5475000 - UTILITY-GARBAGE/SOLID WASTE	2,500	2,500	500	500	0	500	500	0	500	1,000
5480000 - Repairs & Maintenance	57,400	50,704	102,265	87,304	0	87,304	87,304	0	87,304	174,608
5491000 - Dues, Subscriptions	3,480	3,480	3,480	3,480	0	3,480	3,480	0	3,480	6,960
5492000 - Filing,Recording, Witness Fees	850	850	850	850	0	850	850	0	850	1,700
5493000 - Printing & Binding	0	0	0	0	0	0	0	0	0	0
5494000 - Registration/Training/Admissn	8,650	8,650	7,050	7,050	0	7,050	7,050	0	7,050	14,100
5499000 - Miscellaneous Expenses	3,000	3,000	1,000	1,000	0	1,000	1,000	0	1,000	2,000
5510000 - Intergovt Professional Service	5,800	5,800	5,800	5,800	0	5,800	5,800	0	5,800	11,600
5640000 - Machinery & Equipment	0	0	0	0	0	0	0	0	0	0
5910000 - Interfund Chg-Equip Replacemnt	68,192	68,192	0	0	0	0	0	0	0	0
5950000 - Interfund Vehicle Operat/Maint	107,401	107,401	0	51,232	0	51,232	52,026	0	52,026	103,258
Total Expense Accounts:	1,610,982	1,610,982	1,491,443	1,548,437	0	1,548,437	1,585,899	10,000	1,595,899	3,144,336
Department 34 Wastewater										
<i>TRANSFER OUT ACCOUNTS</i>										
5970000 - Operating Transfers Out	0	0	0	0	0	0	0	0	0	0
5970001 - Trans Out GF Overhead	0	0	0	164,980	0	164,980	442,705	0	442,705	607,685
Total TRANSFER OUT ACCOUNTS:	0	0	0	164,980	0	164,980	442,705	0	442,705	607,685
<i>Expense Accounts</i>										
5017210 - SWM Dep Exp-Building/Structure	0	0	0	0	0	0	0	0	0	0
5017310 - SWM Dep Exp-Infrastructure	0	0	0	0	0	0	0	0	0	0

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5018110 - SWM Dep Exp-Machinery/Equip.	0	0	0	0	0	0	0	0	0	0
5112000 - Overtime	0	0	0	0	0	0	0	0	0	0
5212000 - Social Security Replace Progrm	0	0	0	0	0	0	0	0	0	0
5220000 - Medicare	0	0	0	0	0	0	0	0	0	0
5230000 - Labor & Industries	0	0	0	0	0	0	0	0	0	0
5310000 - Office Supplies	0	0	0	0	0	0	0	0	0	0
5320000 - Operating Supplies	0	0	0	0	0	0	0	0	0	0
5350000 - Small Tools/Minor Equipment	0	0	0	0	0	0	0	0	0	0
5360000 - Software/Upgrades/Licenses	51,605	51,605	0	0	0	0	0	0	0	0
5410000 - Professional Services	18,000	18,000	0	0	0	0	0	0	0	0
5410002 - Credit Card Fees	0	0	0	0	0	0	0	0	0	0
5412000 - Advertising	0	0	0	0	0	0	0	0	0	0
5420000 - Telephone	16,200	16,200	0	0	0	0	0	0	0	0
5425000 - Postage/Courier	0	0	0	0	0	0	0	0	0	0
5430000 - Travel(Lodge,meals,miles)	0	0	0	0	0	0	0	0	0	0
5442000 - Taxes & Operating Assessment	0	0	0	0	0	0	0	0	0	0
5450000 - Operating Rentals & Lease	0	0	0	0	0	0	0	0	0	0
5460000 - Insurance	0	0	0	0	0	0	0	0	0	0
5471000 - Utility-Electricity	0	0	0	0	0	0	0	0	0	0
5472000 - Utility-Water	0	0	0	0	0	0	0	0	0	0
5473000 - Utility-Gas	0	0	0	0	0	0	0	0	0	0
5475000 - UTILITY-GARBAGE/SOLID WASTE	0	0	0	0	0	0	0	0	0	0
5476000 - Utilities-Cable TV	0	0	0	0	0	0	0	0	0	0
5480000 - Repairs & Maintenance	0	0	0	0	0	0	0	0	0	0
5491000 - Dues, Subscriptions	0	0	0	0	0	0	0	0	0	0
5492000 - Filing,Recording, Witness Fees	0	0	0	0	0	0	0	0	0	0
5494000 - Registration/Training/Admissn	0	0	0	0	0	0	0	0	0	0
5499000 - Miscellaneous Expenses	0	0	0	0	0	0	0	0	0	0
5510000 - Intergovt Professional Service	0	0	0	0	0	0	0	0	0	0
5910000 - Interfund Chg-Equip Replacemnt	0	0	0	0	0	0	0	0	0	0
5950000 - Interfund Vehicle Operat/Maint	0	0	55,840	0	0	0	0	0	0	0
Total Expense Accounts:	85,805	85,805	55,840	0	0	0	0	0	0	0
Total Wastewater Utility Fund:	2,297,901	2,297,901	2,131,436	2,292,758	0	2,292,758	2,622,134	10,000	2,632,134	4,924,892
Department 16 Administrative Services										
<i>TRANSFER OUT ACCOUNTS</i>										
5970000 - Operating Transfers Out	248,516	248,516	248,516	0	0	0	0	0	0	0
Total TRANSFER OUT ACCOUNTS:	248,516	248,516	248,516	0	0	0	0	0	0	0
<i>Expense Accounts</i>										
5110000 - Salaries	175,872	175,872	175,872	184,817	0	184,817	190,839	0	190,839	375,656
5111000 - Salaries-Extra Help	0	0	0	0	7,500	7,500	0	4,500	4,500	12,000

Comparative Budget Worksheet By Object

Object	2018 Adopted Budget	2018 Current Budget	2018 Current Year Est.	2019 Dept Request	2019 Supplemental Request	2019 Proposed Budget	2020 Dept Request	2020 Supplemental Request	2020 Proposed Budget	2019 - 2020 Proposed Budget
5112000 - Overtime	0	0	0	0	0	0	0	0	0	0
5114000 - Callback Pay	0	0	0	0	0	0	0	0	0	0
5212000 - Social Security Replace Progm	10,904	10,904	10,904	11,459	0	11,459	11,832	0	11,832	23,291
5214000 - PERS	22,336	22,336	22,336	23,786	0	23,786	24,561	0	24,561	48,347
5215000 - Insurance Premium Allowance	41,492	41,492	41,492	41,945	0	41,945	41,945	0	41,945	83,890
5220000 - Medicare	2,550	2,550	2,550	2,680	0	2,680	2,767	0	2,767	5,447
5230000 - Labor & Industries	2,222	2,222	2,222	2,222	0	2,222	2,222	0	2,222	4,444
5310000 - Office Supplies	0	0	250	0	0	0	0	0	0	0
5320000 - Operating Supplies	0	0	0	0	0	0	0	0	0	0
5321000 - Fuel Consumed	87,990	87,990	73,429	75,678	11,025	86,703	75,678	11,025	86,703	173,406
5350000 - Small Tools/Minor Equipment	0	0	1,000	0	0	0	0	0	0	0
5450000 - Operating Rentals & Lease	0	0	5,000	0	0	0	0	0	0	0
5480000 - Repairs & Maintenance	160,420	160,420	103,170	146,433	14,600	161,033	146,433	14,600	161,033	322,066
5992000 - Contingency	20,000	20,000	10,000	20,000	0	20,000	20,000	0	20,000	40,000
Total Expense Accounts:	523,786	523,786	448,225	509,020	33,125	542,145	516,277	30,125	546,402	1,088,547
Total Vehicle Operations/Maintenance:	772,302	772,302	696,741	509,020	33,125	542,145	516,277	30,125	546,402	1,088,547
Department 16 Administrative Services										
<i>Expense Accounts</i>										
5350000 - Small Tools/Minor Equipment	0	0	0	0	0	0	0	0	0	0
5450000 - Operating Rentals & Lease	43,398	43,398	43,398	43,398	0	43,398	43,398	0	43,398	86,796
5640000 - Machinery & Equipment	285,438	293,446	293,446	60,718	0	60,718	235,475	0	235,475	296,193
Total Expense Accounts:	328,836	336,844	336,844	104,116	0	104,116	278,873	0	278,873	382,989
Total Equipment Replace/Deprec Fund:	328,836	336,844	336,844	104,116	0	104,116	278,873	0	278,873	382,989
Department 16 Administrative Services										
<i>Expense Accounts</i>										
5350000 - Small Tools/Minor Equipment	0	0	0	0	0	0	0	0	0	0
5510000 - Intergovt Professional Service	17,500	17,500	17,500	17,500	0	17,500	17,500	0	17,500	35,000
Total Expense Accounts:	17,500	17,500	17,500	17,500	0	17,500	17,500	0	17,500	35,000
Total Unemployment Fund:	17,500	17,500	17,500	17,500	0	17,500	17,500	0	17,500	35,000
Report Total	79,938,694	117,699,197	100,432,715	78,718,589	4,096,447	82,815,036	85,893,167	2,446,790	88,339,957	171,154,993

Expenditure Categories

Object	Description	Detail Required
<u>Salaries and Benefits</u>		
	Amounts paid for personal services rendered by employees in accordance with the rates, hours, terms and conditions authorized by law or stated in employment contracts. Personal services do not include fees and out of pocket expenses for professional or consultant services. Amounts charged to these accounts represent expenditures generated through the City's payroll process. Amounts paid to temporary help through another source than payroll does not get charged to these accounts.	
5110	Salaries Employee time will be allocated within the department on a percentage basis and then paid based on that allocation throughout the year unless there is a major shift in employee responsibilities or job duties during the year.	Will be posted from Position Budgeting
5111	Salaries - Extra Help Hourly staff and temporary help that are not designated positions. All agency staff should be budgeted under Professional Services.	Yes
5112	Overtime Overtime pay for employees who are eligible.	No
5112100	Overtime - Extra Help	
5113	Standby Pay Standby pay for employees who are eligible.	No
5114	Call Back Pay	No
5115	Vacation Buy-Out	No
5212	Social Security Replacement Program	Will be posted from Position Budgeting
5213	Soc. Sec. Replac. Prog. - Extra Help	
5214	PERS	Will be posted from Position Budgeting
5214002	PERS - Extra Help	
5215	Insurance Premium Allowance	Will be posted from Position Budgeting
5220	Medicare	Will be posted from Position Budgeting
5221	Medicare - Extra Help	
5230	Labor & Industries	Will be posted from Position Budgeting
5231	Labor & Industries - Extra Help	
5232	Labor & Industries - Standby Pay	
<u>Supplies</u>		
5310	Office Supplies Paper, forms, maps, publications, writing materials, Office Supplies-Boise Cascade, Corp Express (except furniture), Paper Zone	No
5320	Operating Supplies Chemicals, cleaning & sanitation supplies, clothing, construction materials & supplies, drugs, electrical supplies, medicines, oil, paints, and plumbing supplies	No
5321	Fuel Consumed	No
5330	Program Supplies Art supplies, sports equipment, clipboards, first aid supplies, name tags, other program related supplies, fees for admission tickets used in programs, food used as a component of a program. Room Rental - see 5450 Food & Meals - see 5430	No

Expenditure Categories

Object	Description	Detail Required
5340	Supplies Packaged for Resale T-Shirts, food, towels, swimming goggles, other items purchased for resale/revenue Pool Resale Supplies	No
5350	Small tools and Minor Equipment Tools and equipment that are not capitalized (less than \$5,000)	No
5360	Software/Licenses/Upgrades Software & Software Licenses	Yes
<u>Other Services & Charms</u>		
5410	Professional Services Accounting/Auditing, Engineering/architectural, computer programming, management consulting, special legal services, temporary help employed through an agency	Yes
5410001	Janitorial Service	Yes
5410002	Credit Card Fees - Parks	No
5412	Advertising	
5412001	Advertising - Franchise	
5420	Telephone Local, long-distance, and wireless	No
5425	Postage/Courier Postage, Fedex, UPS, Bucky's, West Courier	No
5430	Travel (Lodging, Meals, Miles) Per diem, lodging, meals, mileage	Yes
5430001	Council Dinner Meeting Meals	
5431	Mileage Reimbursement Local Travel Local mileage	Yes
5442	Taxes & Operating Assessments	
5450	Operating Rentals & Leases Room rentals, lease of copy or postage machines, rental of equipment Meeting Facilities Shoreline School District (Shoreline Center Room Rentals) <i>Related food costs greater than \$50 should be coded 5330 for non-events, 5430 for employee related events</i>	Yes
5460	Insurance	No
5471	Electricity	No
5471001	Utility - Electricity, Streetlights	No
5471002	Utility - Electricity, Traffic Signal	No
5472	Water	No
5473	Natural Gas	No
5474	Sewer	No
5475	Garbage/Solid Waste	No
5476	Cable TV	No
5480	Repairs & Maintenance Buildings, improvements, structures, equipment (vehicles, tires, etc.) Maintenance Contracts All supplies purchased directly by City goes under Operating Supplies except software/licenses	No
5491	Dues, Subscriptions, Memberships	Yes
5492	Filing & Recording Fees	No
5493	Printing & Binding Copying costs, printing services, etc. Kinko's Printing Companies (brochures, newsletters, publications)	No
5494	Registration/Training Registration for conferences and training expenses	Yes
5495	City Grants to other Agencies Grants that the City provides to outside agencies.	Yes
5496	Judgements/Settlements	No
5497	Rain Garden Rebate	
5499	Miscellaneous Expenses	No

Expenditure Categories

Object	Description	Detail Required
<u>Intergovernmental/Interfund Services</u>		
5510	Intergovernmental Professional Services Contracts or interlocal agreements between government agencies. Expenditures made to other governmental entities for services rendered. Limited to those functions normally provided by governments and not by private businesses (police, detention, election services, animal control, etc.)	Yes
5550	Interfund Transfers Transfers between funds	No
<u>Capital Outlay (Amounts should be in excess of \$5,000)</u>		
5610	Land Land acquisition costs, rights-of-way, LIDs	Yes
5620	Buildings & Structures Acquisition, construction, and improvements to office or administrative buildings, shops and warehouses, park buildings	Yes
5630	Other Improvements Athletic fields, bridges, water and sewer systems, lighting, parking, roadways, sidewalks, storm drains, streets	Yes
5640	Machinery & Equipment Communications equipment, transportation equipment, office furniture & equipment, computers, heavy duty work equipment	Yes
5650	Construction of Fixed Assets For capital improvement projects on City owned property	Yes
<u>Debt Service Principal</u>		
5700	Debt Service Principal	Yes
5800	Debt Service Interest & Related Costs	Yes
<u>Interfund Payment for Services, Transfers, and Reserves</u>		
Expenditures made to other funds or other departments of the same fund for services rendered		
5901	Interfund Professional Services (Building Permits)	Yes
5910	Interfund Charge - Equipment Replacement	No
5950	Interfund Vehicle Operations and Maintenance	No

Glossary of Budget Terms and Acronyms

ACCOUNT. A record of additions, deletions, and balances of individual assets, liabilities, equity, revenues, and expenses.

ACCOUNTING SYSTEM. The total set of records and procedures used to record, classify, and report information on the financial status and operations of an entity.

ACCRUAL BASIS ACCOUNTING. A method of accounting in which revenue is recorded in the period in which it is earned (whether or not it is collected in that period), and expenses are reported in the period in which they are incurred (whether or not the disbursements are made). This method differs from the cash basis of accounting, in which income is considered earned when received and expenses are recorded when paid. All funds except the governmental funds are accounted on the accrual basis, and the governmental funds are accounted on a modified accrual basis.

ACTUALS. Monies which have already been used or received as opposed to budgeted monies which are estimates of possible funds to be spent or received.

ADOPTED BUDGET. The budget for the operations of regular City services and for capital expenditures for the fiscal year as proposed by the City Manager and adjusted and adopted by the City Council. The adopted budget can only be adjusted (amended) during the fiscal year by an ordinance of the City Council.

AGENCY FUND. A fund used to account for assets held by a government as an agent for individuals, private organizations, other governments and/or other funds.

APPROPRIATION. A legal authorization granted by an ordinance of the City Council to make expenditures and to incur obligations for a specific purpose or program. Usually granted for a one-year period, spending should not exceed this level without prior approval of the City Council.

APPROPRIATION ORDINANCE. The official enactment by the City Council giving the legal authority for City officials to obligate and expend resources.

ARRA. American Recovery Reinvestment Act.

ASD. Administrative Services Department

ASSESSED VALUATION. The estimated value placed upon real and personal property by the King County Assessor that is used in computing the property taxes to be paid by property owners.

B.A.R.S. The *Budgeting, Accounting, and Reporting System* for which compliance is required for the accounting systems of all governmental entities prescribed by the Washington State Auditor's Office.

BALANCED BUDGET. A budget in which planned expenditures do not exceed projected funds available.

BASE BUDGET. The ongoing cost to maintain the current level of service.

BASIS OF ACCOUNTING. A fund's basis of accounting determines when a transaction is recognized in the fund's operating statement. Annual appropriated budgets for all funds are prepared and adopted on a cash basis. Under a cash basis, transactions are recognized only when cash is increased or decreased. Governmental fund financial statements are prepared on the modified accrual basis of accounting. Revenues are recognized when measurable and available to finance current expenditures and expenditures are recognized when goods and services are received and liabilities are due and payable at year-end. Under the accrual basis of accounting, the revenues are recognized in the accounting period in which they are earned and become measurable and expenses are recognized in the period incurred.

BEGINNING FUND BALANCE. The resources that are unspent from the previous year and are available in the subsequent fiscal year for expenditure. Since these resources are typically available due to under-expenditures in the previous year or unexpected revenues, it is prudent to not utilize these resources for ongoing operational expenditures.

BENEFITS. City provided employee benefits such as social security replacement, retirement, worker's compensation, life insurance, medical insurance, vision insurance, and dental insurance.

BUDGET. A plan of financial operation embodying an estimate of expenditures for a given period and the proposed means of financing them (revenue estimates). The term is also sometimes used to denote the officially approved expenditure ceilings under which the City and its departments operate.

BUDGET CALENDAR. The schedule of key dates or milestones which the City follows in the preparation and adoption of the budget.

BUDGET HEARING. A public hearing conducted by City Council to consider and adopt the annual budget.

CAPITAL BUDGET. Major capital improvements which are beyond the routine operation of the city are budgeted under separate capital project funds. These projects often require more than one year to complete. In total, these projects are referred to as the Capital Budget and are not included in the annual operating budget.

CAPITAL IMPROVEMENT CONSTRUCTION. Projects such as roads, drainage, buildings, sidewalks and other works to create and repair the City's physical infrastructure; funds in this category may also be used for the design, project management and other associated administrative costs.

CAPITAL IMPROVEMENT PROGRAM. A six-year plan for capital expenditures that identifies the expected beginning and ending date of each project, the amount to be expended in each year on each project and the method of financing project expenditures.

CAPITAL OUTLAYS. Annual operating expenditures for the acquisition of, or addition to, fixed assets. These expenditures must cost more than \$5,000, including construction projects, land acquisition, major renovations or repairs to existing grounds or facilities, and equipment purchases.

CAPITAL PROJECTS. Projects which purchase or construct capital assets. Typically a capital project encompasses a purchase of land and/or the construction of a new building or facility. It may also include major maintenance or renovation of a current asset.

CASH BASIS ACCOUNTING. The method of accounting where revenues are recorded when received and expenditures are recorded when paid.

CASH RESERVES. The cash balance that is not appropriated for expenditures or that is segregated by policy for a specific future use.

CHARGES FOR GOODS AND SERVICES. A basic classification for services other than personnel services which are needed by the City. This budget item includes professional services, communication, travel, advertising, rentals and leases, insurance, public utility services, repairs and maintenance, and miscellaneous.

CLEAN WATER ACT (CWA). In 1972, Congress amended the Federal Water Pollution Control Act (referred to as the Clean Water Act) to prohibit the discharge of any pollutant to waters of the United States from a point source unless the discharge is authorized by a National Pollutant Discharge Elimination System (NPDES) permit. In 1999 the US Environmental Protection Agency promulgated rules (NPDES Phase II) that sets storm water management requirements for municipalities under 100,000 population, including the City of Shoreline.

CONSUMER PRICE INDEX (CPI). A statistical measure of price levels provided by the U.S. Department of Labor signifying the cost of living and economic inflation.

CONTINGENCY. A budgetary reserve set aside for emergencies or unforeseen expenditures.

COST ALLOCATION. The assignment of applicable costs incurred by a central services department to a fund based on the benefit to the fund being assessed.

COUNCILMANIC BONDS. Bonds issued with the approval of the City Council, as opposed to bonds which must be approved by public vote. Councilmanic bonds must not exceed 1.5 percent of the assessed valuation of the City.

CRITICAL SUCCESS FACTORS. Areas where the City has to excel, if it is to accomplish the community's vision.

CSD. Community Services Department

DEBT SERVICE. The annual payment of principal and interest on the City's indebtedness.

DEBT SERVICE FUND. The type of fund that accounts for the payment of debt service on general obligations of the City.

DEFICIT. The excess of the liabilities of a fund over its assets. The excess of expenditures over revenues during an accounting period; or, in the case of proprietary funds, the excess of expense over income during an accounting period.

DEPRECIATION. (1.) Expiration in the service of life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, or obsolescence. (2.) That portion of the cost of a capital asset which is charged as an expense during a particular period.

DESIGNATED FUND BALANCE. A portion of fund balance that has been designated by past Council action for a specific purpose.

ENCUMBERANCE. The commitment of appropriated funds to purchase an item or service.

ENDANGERED SPECIES ACT (ESA). Refers to the listing of the Puget Sound Chinook salmon as a threatened species by the National Marine Fisheries Service. Potentially affects all sensitive areas, and stormwater regulations for both quality and quantity.

ENDING FUND BALANCE. The cash balance remaining at the end of the fiscal year available for appropriation in future years.

ENTERPRISE FUNDS. Enterprise or proprietary funds are used to account for a government's business-type activities. An enterprise fund may be established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas, and electric utilities; airports; parking garages; or transit systems). In this case, the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

EXPENDITURES. Where accounts are kept on the accrual or modified accrual basis of accounting, the costs of goods received or services rendered whether cash payments have been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payments for the above purposes are made.

FEES. A charge for a service the City does not provide for free to all citizens. For example, we have fees for recreation classes or land use development applications.

FISCAL YEAR. Any yearly accounting period, without regard to its relationship to a calendar year. The fiscal year for the City of Shoreline begins on January 1 and ends on December 31.

FTE. An acronym for Full-Time Equivalents, which are regular, full-time employee positions; when expressed as a decimal number, this means that only part of a full-time employee position is dedicated to this service or program within the budget.

FUNDS. Funds are comprised of special accounts within the City budget that are used to segregate revenues and expenditures for specific types of programs and services and to comply with State law and generally accepted accounting principles (GAAP).

FUND BALANCE. The excess of an entity's assets over its liabilities in a particular fund. A negative fund balance is sometimes called a deficit.

GAAP. "Generally Accepted Accounting Principles", which are mostly determined by the GASB for governments.

GASB. "Governmental Accounting Standards Board", which determines the underlying principles to be used in accounting for governmental activities.

GENERAL FUND. This fund is used to pay the expenses and liabilities of the City's general services and programs for citizens that are not separately accounted for in special revenue funds.

GENERAL FUND SUBSIDY. This reflects the amount of General Fund discretionary taxes required to fund a department's budget. The formula for this figure is total departmental expenditures minus dedicated resources (grants, fees, etc.) equals General Fund subsidy.

GENERAL OBLIGATION BONDS. Bonds for which the full faith and credit of the issuing government are pledged for payment.

GOVERNMENTAL FUNDS. Governmental funds are used to account for most of a government's tax-supported activities. Under current GAAP, there are five types of governmental fund types: general, special revenue, debt service, capital projects, and permanent funds. Governmental funds are used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities. The measurement focus in these fund types is on the determination of financial position and changes in financial position (sources, uses, and balances of financial resources), rather than on net income determination. The statement of revenues, expenditures, and changes in fund balance is the primary governmental fund type operating statement. It may be supported or supplemented by more detailed schedules of revenues, expenditures, transfers, and other changes in fund balance.

GRANTS. Funds provided to or by the City for special purposes or programs, usually requiring a competitive application process.

INFRASTRUCTURE. The underlying foundation, especially the basic installations and facilities, on which the continuance and growth of a jurisdiction depends, i.e., streets, roads, sewer, and water systems.

INTERFUND TRANSFERS. Contributions from one City fund to another in support of activities of the receiving fund. Loans are not included.

INTERGOVERNMENTAL REVENUE. Grants, entitlements, shared revenues and payment for goods and services by one government to another.

INTERGOVERNMENTAL SERVICES. Services purchased from other government agencies, normally including types of services that only government agencies provide.

INTERNAL CONTROLS. A system of controls established by the City that are designed to safeguard the assets of the City and provide reasonable assurances as to the accuracy of financial data.

INTERNAL SERVICE FUNDS. A type of proprietary fund which accounts for the goods and services which are provided to other units of the City and payment by the benefiting unit is intended to fund the costs of providing such services.

LEED: Leadership in Energy and Environmental Design.

LEVEL OF SERVICE. Used generally to define the existing services, programs, and facilities provided by the government for its citizens. Level of service in any given activity may be increased, decreased, or remain the same, depending on the needs, alternatives, and available resources.

LEVY. To impose a tax, special assessment or service charge for the support of government activities. The term most commonly refers to the real and personal property tax levy.

LEVY RATE. The rate at which taxes, special assessments or service charges are imposed. For example, the real and personal property tax levy is the rate at which property is taxed per \$1,000 of assessed valuation. The rate is determined by calculating the ratio of the maximum amount of property tax revenue allowable under state law and the total assessed valuation within the taxing district.

LIABILITY. Debt or other legal obligation arising out of transactions in the past which must be liquidated renewed or refunded at some future date.

LICENSES AND PERMITS. A revenue category of the City derived from business licenses and building or development permits.

LID. "Local Improvement District". A financing mechanism that permits the building of public infrastructure improvements which benefit a confined area and where the costs for those improvements are to be paid by the benefitting area land owners.

MODIFIED ACCRUAL ACCOUNTING. A basis of accounting in which expenditures are accrued but revenues are accounted for on a cash basis. This accounting technique is a combination of cash and accrual accounting since expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are "measurable" and "available for expenditure". Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds.

NON-DEPARTMENTAL EXPENDITURES. Expenditures that are not directly related to the operations of a single City department.

OBJECT OF EXPENDITURE. Expenditure classifications based upon the types or categories of goods and services purchased. Typical objects of expenditure include salary, benefits, supplies, other services and charges, intergovernmental services, inter-fund payment for services, capital outlay and debt service.

OPERATING BUDGET. The annual appropriation to maintain the provision of City services to the public.

OPERATING FUNDS. These funds account for the day-to-day operations of providing City services. They do not include capital improvements. They include the General Fund and Special Revenue Funds.

OPERATING TRANSFER IN. Transfer from other funds which are not related to rendering of service.

OPERATIONAL CONTINGENCY. Funds set-aside in the General Fund budget to provide for unknown operational adjustments or service demands that may arise during the year. These funds are used only as a last resort and with Council approval. Savings within departmental budgets throughout the year will be the first source for funding unforeseen expenditures.

OVERHEAD/INDIRECT COSTS. Overhead or indirect costs represent the level of assistance that the support service departments (Administrative Services, Human Resources, City Manager, etc.) provide to the direct service departments (Police, Parks, Public Works, etc.) so they can provide services to the public.

PERFORMANCE MEASURES. A performance measure is an indicator of the attainment of an objective. It is a specific quantitative measure of work performed or services provided within an activity or program, or it may be a quantitative measure of results obtained through a program or activity.

PERS. "Public Employee Retirement System". The state system for public employment retirement provided for all City employees, other than law enforcement and fire fighter personnel.

PRELIMINARY BUDGET. That budget which is proposed by staff to the City Council and has not yet been adopted by the City Council.

PROGRAM. A broad function or area of responsibility of government services. It is a basic organizational unit of government that is composed of a group of specific activities and operations directed at attaining a common purpose or goal.

PROGRAM PURPOSE. A broad declaration of purpose explaining why the program exists and what we hope to achieve with the resources invested.

PROPOSED BUDGET. The City Manager's recommended budget submitted to the City Council and public in October of each year.

PROPRIETARY FUNDS. Recipients of goods or services pay directly to these funds. Revenues are recorded at the time services are provided, and all expenses incurred in earning the revenues are recorded in the same period. As a result, there is a direct cause and effect relationship between revenue and expenses in these funds.

PROPOSED BUDGET. This is the budget, as proposed by the City Manager, for the operations of regular City services and for capital expenditures.

PUBLIC SAFETY. A term used to define the combined budget of the police and criminal justice departments.

REAPPROPRIATION. A legal authorization granted by the City Council to re-appropriate expenditures to the current budget year for a specific purpose or program that was budgeted but unexpended at the end of the prior year.

REET. The Real Estate Excise Tax, a tax levied on real estate sales and used solely for capital purposes.

RESERVES. The funds set aside by the City as a savings account for future emergencies. The City's reserves include the General Reserve Fund, the Insurance Reserve budgeted in Citywide Services, and a General Fund Undesignated Ending Fund Balance.

RESOURCES. Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REVENUES. Income received by the City to support programs or services to the community. It includes such items as taxes, fees, user charges, fines, forfeits, interest income and miscellaneous revenue.

REVENUE BONDS. Bonds sold by the City that are secured only by the revenues of a particular system, usually the enterprise fund.

RFP. Request for Proposal

SAFETEA-LU. Safe, Accountable, Flexible and Efficient Transportation Equity Act - a Legacy for Users transportation grant.

SALARIES AND WAGES. Amounts paid for services rendered by employees in accordance with rates, hours, terms and conditions authorized by law or stated in employment contracts. This category also includes overtime and seasonal help.

SPECIAL ASSESSMENT. A compulsory levy made against certain properties from earnings of enterprise funds. An addition to a pledge or revenues, such bonds sometimes contain a mortgage on the enterprise funds property.

SPECIAL REVENUE FUNDS. Funds that are dedicated for a specific purpose (e.g., roads, surface water, etc.), require an additional level of accountability and are collected in a separate account, not part of the General Fund.

STANDARD WORK YEAR. 2,080 hours a year, 260 days (except leap year).

STRATEGIC GOALS. Each critical success factor has a targeted number of strategic goals. These goals are customer-oriented and are connected to the budget, the capital improvement program (CIP), and the comprehensive plan. They are measurable, realistic, and focused.

STRATEGIC PLAN. A plan outlining the goals and strategies the City will focus on over the next six years. It is prioritized around the critical success factors of our community and is intended to be a living document, which will be evaluated regularly.

SUBSIDIES. Financial assistance provided by one agency to another agency for a defined purpose (e.g., King County swimming pool subsidies, General Fund subsidy of the Street Fund transportation programs).

TAXES. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include special assessments, fees, or charges for services.

TAX LEVY. Charge levied by a government to finance services performed for the common benefit.

TAX RATE. The amount of tax stated in terms of units per \$1,000 of assessed value of taxable property. The tax rate is the result of dividing the tax levied by the assessed value of the taxing district.

TRANSFERS IN/OUT. Resources that are transferred from one fund to another to pay for a specific purpose. For example, resources are transferred from the Surface Water Fund to the Surface Water Capital Fund to pay for surface water related capital improvement projects, since all capital projects are expensed out of the capital improvement funds.

TRANSPORTATION BENEFIT DISTRICT. State legislation allows local governments to establish a Transportation Benefit District ("TBD") and accompanying funding sources to provide for the preservation, maintenance and construction of local transportation infrastructure.

UNRESERVED/UNDESIGNATED FUND BALANCE. That portion of available fund balance that has not been designated or restricted for a specific purpose and is available for general appropriation.

WORKING CAPITAL. The year-end balance of current assets less current liabilities.